

# Deep Learning and Heterogeneity

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"If deep learning were a policy maker, personalized economic policies would be as finely tuned as your Netflix recommendations intriguing in theory, but sometimes leaving you with odd choices and a sense of existential uncertainty."

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*OpenAI API  
GPT-4, August 2023*

# Personalization

## personalization

DEFINITIONS AND SYNONYMS

NOUN COUNTABLE/UNCOUNTABLE

us  /,pərsənəlɪ'zeɪʃ(ə)n/

' the process of changing something so that it suits or refers to a particular person

## Personalization

$$d_i^* = f(\text{stuff}_i)$$

## Personalization

$$d_i^* = \arg \max_{d \in \mathcal{D}} \mathbb{E}_{\xi} \{ \Pi(\xi, d, \theta_i, \mathcal{X}) \}$$

# Personalization

$$d_i^* = \arg \max_{d \in \mathcal{D}} \mathbb{E}_{\xi} \{ \Pi(\xi, d, \theta_i, \mathcal{X}) \}$$

The diagram illustrates the components of the personalization equation. It consists of two main parts: the left side of the equation and the right side.

**Left Side:**  $d_i^*$  is labeled "Personalized policy". A vertical line connects it to the "Decision criterion" label above the equation.

**Right Side:** The equation is  $= \arg \max_{d \in \mathcal{D}} \mathbb{E}_{\xi} \{ \Pi(\xi, d, \theta_i, \mathcal{X}) \}$ .

- Decision criterion:** A vertical line connects this label to the  $\arg \max_{d \in \mathcal{D}}$  part of the equation.
- Decision space:** A vertical line connects this label to the  $d \in \mathcal{D}$  part of the equation.
- Expectations:** A vertical line connects this label to the  $\mathbb{E}_{\xi}$  part of the equation.
- Objective:** A vertical line connects this label to the  $\Pi(\xi, d, \theta_i, \mathcal{X})$  part of the equation.
- Uncertainty:** A vertical line connects this label to the  $\xi$  part of the equation.
- Decision:** A vertical line connects this label to the  $d$  part of the equation.
- Data:** A vertical line connects this label to the  $\mathcal{X}$  part of the equation.
- Type:** A vertical line connects this label to the  $\theta_i$  part of the equation.

# Personalization

$$d_i^* = \arg \max_{d \in \mathcal{D}} \mathbb{E}_{\xi} \{ \Pi(\xi, d, \theta_i, \mathcal{X}) \}$$

The diagram illustrates the components of a personalized policy  $d_i^*$ . The equation is centered, with various components labeled by lines pointing to specific parts:

- Personalized policy**: Points to the term  $d_i^*$ .
- Decision criterion**: Points to the  $\arg \max$  operator.
- Decision space**: Points to the variable  $d \in \mathcal{D}$ .
- Expectations**: Points to the expectation operator  $\mathbb{E}_{\xi}$ .
- Uncertainty**: Points to the parameter  $\xi$ .
- Decision**: Points to the term  $\Pi$ .
- Type**: Points to the parameter  $\theta_i$ .
- Data**: Points to the variable  $\mathcal{X}$ .
- Objective**: Points to the term  $\Pi$ .

A yellow circle highlights the parameter  $\theta_i$ , which is labeled **Type**.

# Structural Heterogeneity

- ▶ A fundamental building block of personalization is the construct of individual heterogeneity.
- ▶ Accounting for such heterogeneity is also relevant for
  - ▶ Accuracy (Bias)
  - ▶ Inference (Variance)
  - ▶ Decisions, Policy Design and Evaluation, Targeting, Segmentation and Personalization
- ▶ This presentation is about the **practice** of estimating and using heterogeneity measures in structural economic models with the goal of designing personalized policies

# Agenda

- ▶ Framework
- ▶ Applications
- ▶ Discussion

The typical structural model.

$$\ell(Y, T, \theta_i)$$

A parametric per-observation loss function for a structural model.

The typical cheat.

$$\ell(Y, T, \theta)$$

The easiest way to deal with heterogeneity is to ignore it.

The not-so new idea.

$$\ell(\mathbf{Y}, \mathbf{T}, \boldsymbol{\theta}(\mathbf{X}))$$

We suggest projecting  $\theta_i$  on  $x_i$ . Old idea, used quite often.

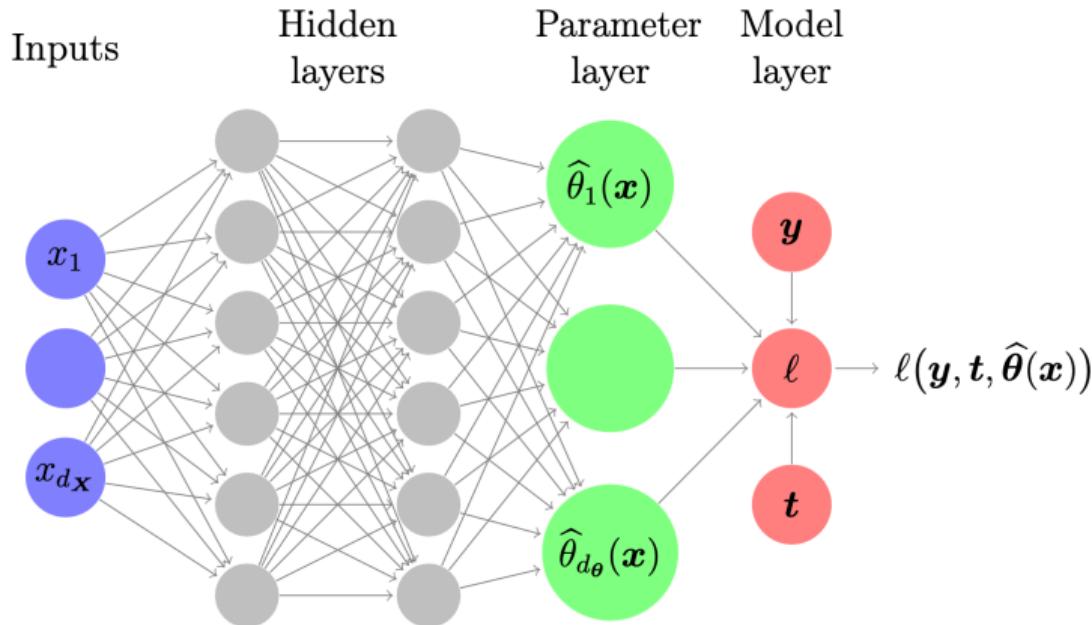
Pretty much the same idea as interaction except that  $\theta$  is a function..

The new idea.

$$\ell(Y, T, \theta_{\text{DNN}}(X))$$

More specifically, we are proposing that the parameter functions be treated  
as a **Deep Neural Network** (DNN).

# The Framework



The key idea is that the deep learning is targeted towards the parameters. The model is still parametric and defined by economic structure.

The estimator.

$$\hat{\boldsymbol{\theta}} = \arg \min_{\boldsymbol{\theta} \in \mathcal{F}_{\text{DNN}}} \frac{1}{n} \sum_i \ell(\mathbf{y}_i, \mathbf{t}_i, \boldsymbol{\theta}(\mathbf{x}_i))$$

Implementing an estimator is then relatively straightforward.

We can use standard tools such as **Tensorflow** or **Torch**.

Pieces of the puzzle...

$$\begin{aligned} \left[ \theta_i - \hat{\theta}_{\text{DNN}}(\mathbf{x}_i) \right] &= \underbrace{|\theta_i - \theta(\mathbf{x}_i)|}_{\text{approximation}} \\ &+ \underbrace{|\theta(\mathbf{x}_i) - \theta_{\text{DNN}}(\mathbf{x}_i)|}_{\text{bias}} \\ &+ \underbrace{|\theta_{\text{DNN}}(\mathbf{x}_i) - \hat{\theta}_{\text{DNN}}(\mathbf{x}_i)|}_{\text{variance}} \end{aligned}$$

Is this approximation a good idea?

$$\beta(\mathbf{x}_i) = \beta( \quad )$$



Data is aplenty. Really.

Any unobserved heterogeneity will have to be orthogonal to *all* observed heterogeneity.

What about the other pieces?

$$\underbrace{|\theta_i - \theta(\mathbf{x}_i)|}_{\text{approximation}} \leq \underbrace{\epsilon \text{ [as } \text{information}(\mathbf{x}_i) \rightarrow \infty]}_{\text{assumption}}$$

$$\underbrace{|\theta(\mathbf{x}_i) - \theta_{\text{DNN}}(\mathbf{x}_i)|}_{\text{bias}} = ?$$

$$\underbrace{|\theta_{\text{DNN}}(\mathbf{x}_i) - \hat{\theta}_{DNN}(\mathbf{x}_i)|}_{\text{variance}} = ?$$

We got this.

$$\underbrace{|\theta_i - \theta(\mathbf{x}_i)|}_{\text{approximation}} \leq \underbrace{\epsilon \text{ [as } \text{information}(\mathbf{x}_i) \rightarrow \infty]}_{\text{assumption}}$$

$$\underbrace{|\theta(\mathbf{x}_i) - \theta_{\text{DNN}}(\mathbf{x}_i)|}_{\text{bias}} \leq \underbrace{\epsilon \text{ [as complexity (DNN)} \rightarrow \infty]}_{\text{proof}}$$

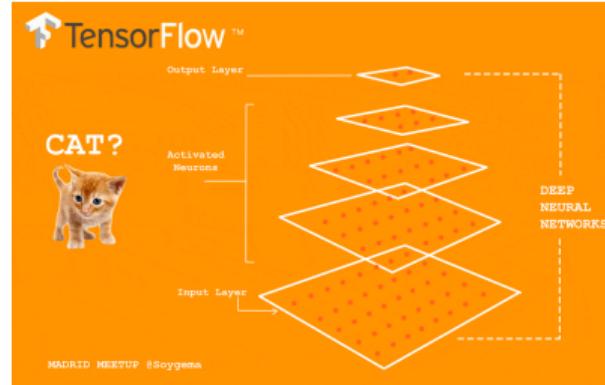
$$\underbrace{|\theta_{\text{DNN}}(\mathbf{x}_i) - \hat{\theta}_{\text{DNN}}(\mathbf{x}_i)|}_{\text{variance}} \leq \underbrace{\epsilon \text{ [as sample size}(n) \rightarrow \infty]}_{\text{proof}}$$

## Result

$$\|\hat{\boldsymbol{\theta}}_{\text{DNN}} - \boldsymbol{\theta}\|_2^2 = O_{\mathbb{P}} \left( n^{-p/(p+d_C)} \log^8 n \right)$$

The rates are fast enough for us to do useful things with the estimators.

# Why DNNs?



## Universal Approximators

*Can approximate any smooth function.*

## Scalability

*Infrastructure allows for true scalability (up or down!)*

## Structural Compatibility

*Global estimators that can be embedded into a structural model.*

*Interpretation maintained!*

## Structural Compatibility

- ▶ Consider a utility function

$$U_i = \alpha + \beta t_i + \varepsilon_i$$

- ▶ Where  $t_i$  is some treatment (for our example, say a targeted price)
- ▶ Then a “structural” choice with heterogeneity and the usual EVTII error gives

$$\mathbb{P}(y_i = 1 | \mathbf{x}_i, t_i) = \frac{\exp(\alpha_i + \beta_i t_i)}{1 + \exp(\alpha_i + \beta_i t_i)}$$

- ▶ Changing this to

$$\mathbb{P}(y_i = 1 | \mathbf{x}_i, t_i) = \frac{\exp(\alpha_{\text{DNN}}(\mathbf{x}_i) + \beta_{\text{DNN}}(\mathbf{x}_i) t_i)}{1 + \exp(\alpha_{\text{DNN}}(\mathbf{x}_i) + \beta_{\text{DNN}}(\mathbf{x}_i) t_i)}$$

- ▶ retains the structural interpretation *completely*.

- ▶  $\beta(x)$  is still the price effect!
- ▶ Can still use usual tricks for
  - ▶ WTP, Elasticity, Surplus, ...

## Inference Objects

$$\mu_0 = \mathbb{E} \left[ H(X, \theta_0(X); t^*) \right]$$

We usually estimate structural models because we wish to compute some economic objects.

These could me measures, counterfactuals or policy interventions.

## Generic Influence function

$$\psi(\mathbf{y}, \mathbf{t}, \mathbf{x}, \boldsymbol{\theta}, \boldsymbol{\Lambda}) = \mathbf{H}(\mathbf{x}, \boldsymbol{\theta}(\mathbf{x}); \mathbf{t}^*) - \mathbf{H}_{\boldsymbol{\theta}}(\mathbf{x}, \boldsymbol{\theta}(\mathbf{x}); \mathbf{t}^*) \boldsymbol{\Lambda}(\mathbf{x})^{-1} \ell_{\boldsymbol{\theta}}(\mathbf{w}, \boldsymbol{\theta}(\mathbf{x})).$$

where

$$\boldsymbol{\Lambda}(\mathbf{x}) = \mathbb{E}[\ell_{\boldsymbol{\theta}\boldsymbol{\theta}}(\mathbf{y}, \mathbf{t}, \boldsymbol{\theta}(\mathbf{x})) \mid \mathbf{X} = \mathbf{x}]$$

Applies to any smooth function and can be computed *automatically* using standard AD technology!

## Estimator

$$\hat{\boldsymbol{\mu}} = \frac{1}{S} \sum_{s=1}^S \hat{\boldsymbol{\mu}}_s, \quad \hat{\boldsymbol{\mu}}_s = \frac{1}{|\mathcal{S}_s|} \sum_{i \in \mathcal{S}_s} \psi \left( \mathbf{w}_i, \hat{\boldsymbol{\theta}}_s(\mathbf{x}_i), \hat{\boldsymbol{\Lambda}}_s(\mathbf{x}_i) \right)$$

$$\hat{\boldsymbol{\Psi}} = \frac{1}{S} \sum_{s=1}^S \hat{\boldsymbol{\Psi}}_s, \quad \hat{\boldsymbol{\Psi}}_s = \frac{1}{|\mathcal{S}_s|} \sum_{i \in \mathcal{S}_s} \left( \psi \left( \mathbf{w}_i, \hat{\boldsymbol{\theta}}_s(\mathbf{x}_i), \hat{\boldsymbol{\Lambda}}_s(\mathbf{x}_i) \right) - \hat{\boldsymbol{\mu}} \right)^2$$

Where  $S$  is the number of cross-fitting folds.

## CLT

$$\sqrt{n} \widehat{\boldsymbol{\Psi}}^{-1/2} (\widehat{\boldsymbol{\mu}} - \boldsymbol{\mu}_0) = \sum_{i=1}^n \boldsymbol{\Psi}^{-1/2} \boldsymbol{\psi}(\boldsymbol{w}_i, \boldsymbol{\theta}_0(\boldsymbol{x}_i), \boldsymbol{\Lambda}(\boldsymbol{x}_i)) / \sqrt{n} + o_p(1) \rightarrow_d \mathcal{N}(\mathbf{0}_{d_\mu}, \mathbf{I}_{d_\mu})$$

Provides all relevant inference objects.

## Illustration #1: The Linear Model

- Consider (a scalar  $t$ )

$$\mathbb{E}[Y \mid \mathbf{T} = \mathbf{t}, \mathbf{T}\mathbf{x}] = \alpha(\mathbf{x}) + \beta(\mathbf{x})t$$

- So that

$$\ell(y, \mathbf{t}, \boldsymbol{\theta}(\mathbf{x})) = (y - \alpha(\mathbf{x}) + \beta(\mathbf{x})t)^2/2$$

- Then

$$\psi(\mathbf{w}, \boldsymbol{\theta}, \boldsymbol{\Lambda}) = H(\mathbf{x}, \boldsymbol{\theta}(\mathbf{x}); t^*)$$

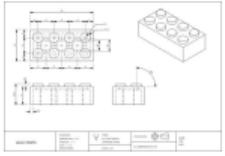
$$+ \frac{\dot{H}_1(\mathbf{x})(\lambda_2(\mathbf{x}) - \lambda_1(\mathbf{x})t) + \dot{H}_2(\mathbf{x})(\lambda_0(\mathbf{x})t - \lambda_1(\mathbf{x}))}{\lambda_2(\mathbf{x})\lambda_0(\mathbf{x}) - \lambda_1(\mathbf{x})^2} \left( y - \alpha(\mathbf{x}) - \beta(\mathbf{x})t \right)$$

## Illustration #1: Linear Model

- ▶ If we are interested in the **ATE** then
  - ▶  $H = \beta$  and  $H_1 = 0, H_2 = 1$
  - ▶  $\lambda_0 = 1, \lambda_1 = t, \lambda_2 = t^2$
- ▶ For a binary treatment we also have that  $\lambda_2 = t^2 = t$  and that  $\mathbb{E}(t|x) = \pi(x)$  [propensity score]
- ▶ Then (exactly as in DML),

$$\begin{aligned}\psi(\boldsymbol{w}, \boldsymbol{\theta}, \boldsymbol{\Lambda}) &= \boldsymbol{\beta}(\boldsymbol{x}) \\ &\quad + \frac{(t - \pi(\boldsymbol{x}))}{\pi(\boldsymbol{x}) - \pi(\boldsymbol{x})^2} \left( y - \alpha(\boldsymbol{x}) - \beta(\boldsymbol{x})t \right).\end{aligned}$$

- ▶ For continuous treatment we will need  $\mathbb{E}(t|x)$  and  $\mathbb{E}(t^2|x)$  to fill in  $\boldsymbol{\Lambda}$



# Applications

## Individual Targeting

- ▶ Based on work with Günter Hitsch and Walter Zhang
- ▶ Decision to mail catalogs for one of the worlds target apparel companies
- ▶ Catalogs cost about \$1 per mailing on a base of 120MM+ customers
- ▶ **Q:** Do we target customers with an intervention?
- ▶ **A:** Are the incremental sales large? — Calculate break-even treatment effect

$$\begin{aligned} \text{ROI} > 0 &\Leftrightarrow \frac{m \cdot \mathbb{E}(Y(1) - Y(0)) - c}{c} > 0 \\ &\Leftrightarrow \mathbb{E}(Y(1) - Y(0)) > \frac{c}{m} \end{aligned}$$

- ▶ If

$$Y = \alpha(\mathbf{X}) + \beta(\mathbf{X})t + \varepsilon$$

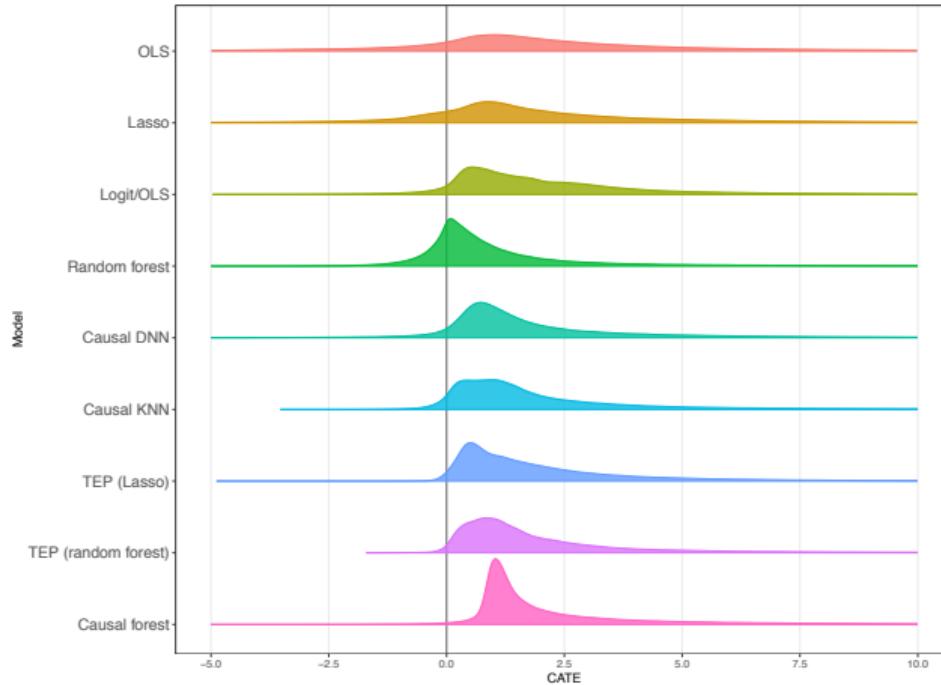
- ▶ then

$$\mathbb{E}(Y(1) - Y(0)) = \beta(\mathbf{X})$$

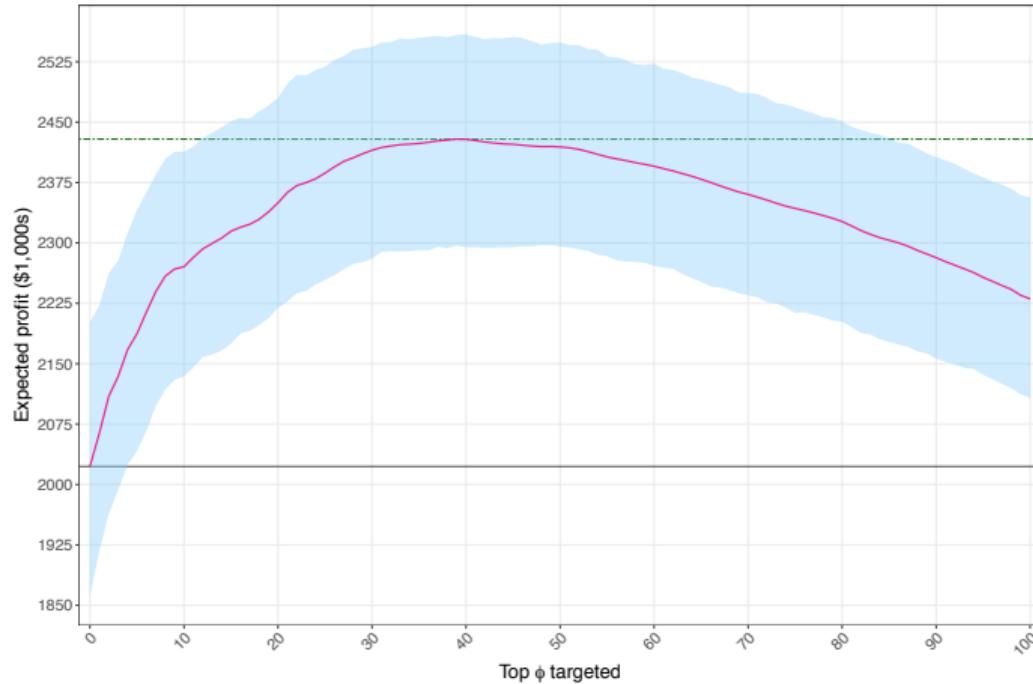
- ▶ And the optimal policy is simple..

$$d(\mathbf{x}_i) = \mathbb{I}\left(\beta(\mathbf{x}_i) > \frac{c}{m}\right)$$

# Individual Targeting



# Individual Targeting



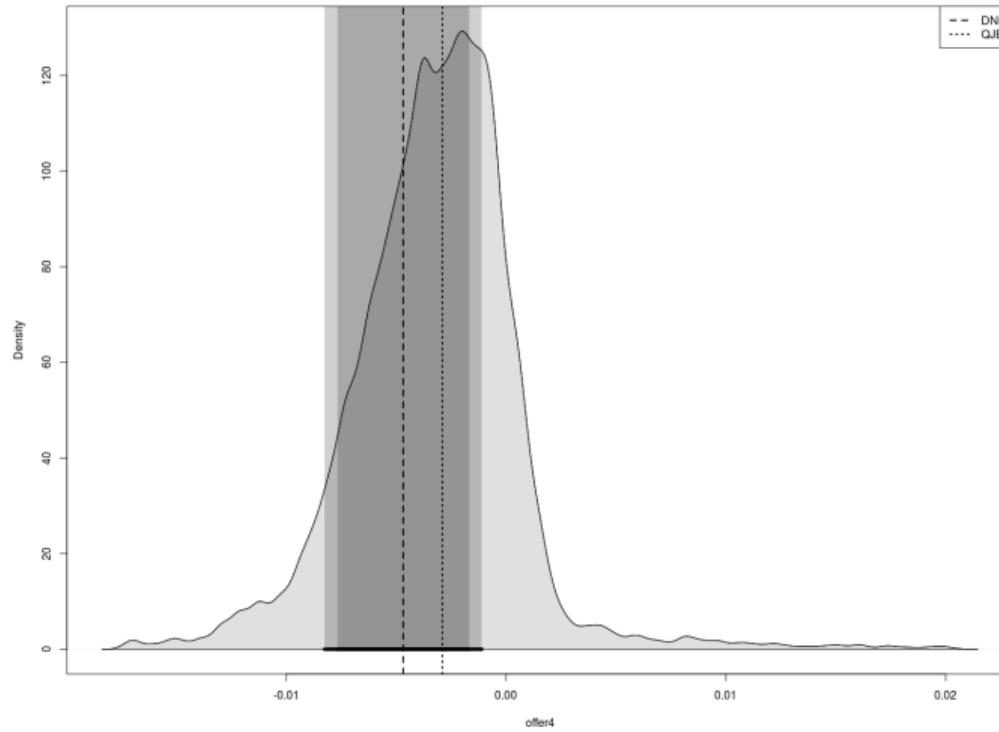
# Content of Advertising

- Bertrand, Karlan, Mullainathan, Shafir, Zinman (QJE, 2010):
  - Advertising for shortish-term loans in South Africa
  - Original questions: does advertising content matter? How much?
  - $Y = \{0, 1\}$  Applied for a loan (scalar in this case)
  - Policy/Treatment  $T = 12$  ad characteristics, randomly assigned (based on  $x$ )
  - $T_1$  = interest rate, directly compute valuation
  - Other qualities (photos, tables, uses) can be then valued
  - $X = 11$  individual characteristics, some discrete
  - Economic Model for relationship of  $T \leftrightarrow Y$ , enriched w/ heterogeneity in  $X$

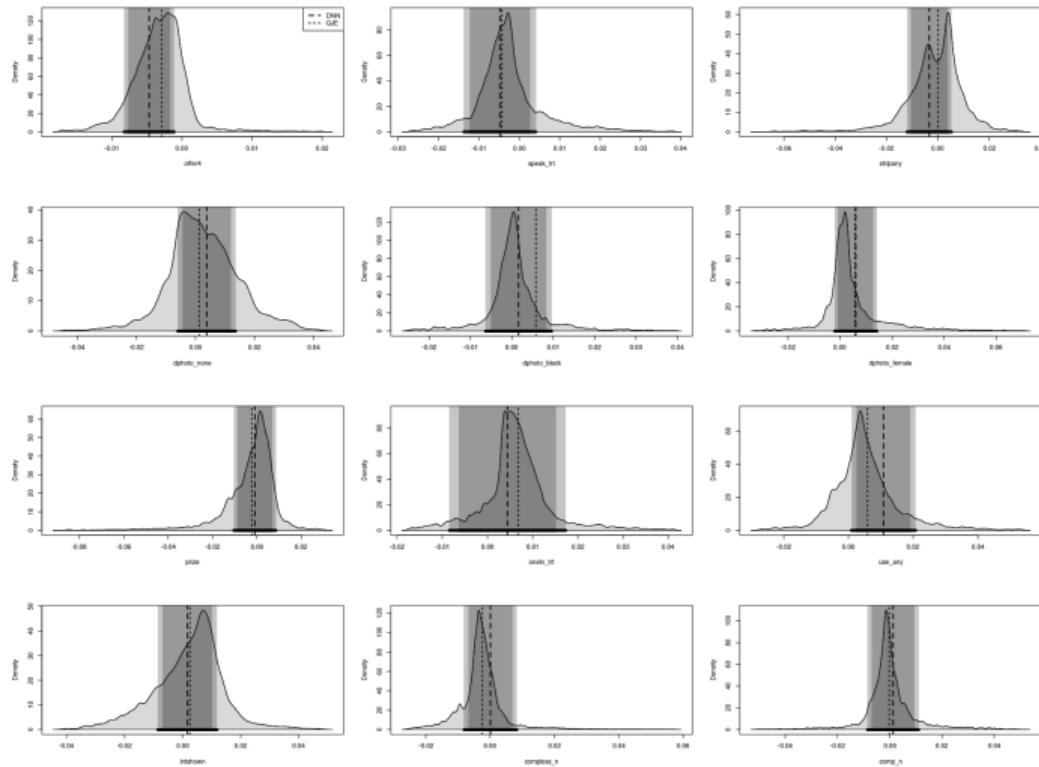
# Marginal Effects Table

Variable	QJE	DNN ME	95% CI		$\widehat{Pr}(\widehat{\beta}(x) > 0)$	Coef. of Variation
Interest rate offer	-0.0029	-0.0047	-0.0083	-0.0011	0.1337	1.0211
We speak your language	-0.0043	-0.0048	-0.0137	0.0041	0.2533	2.0542
Special rate for you	0.0001	-0.0034	-0.0120	0.0053	0.5001	4.4506
No photo	0.0013	0.0038	-0.0060	0.0136	0.5723	3.4931
Black photo	0.0058	0.0016	-0.0064	0.0096	0.5402	5.1348
Female photo	0.0057	0.0060	-0.0021	0.0141	0.6820	2.3375
Cell phone raffle	-0.0023	-0.0009	-0.0104	0.0085	0.4812	17.0059
Example loan shown	0.0068	0.0044	-0.0084	0.0173	0.8631	1.9379
No loan use mentioned	0.0059	0.0108	0.0009	0.0207	0.7499	1.0936
Interest rate shown	0.0025	0.0017	-0.0085	0.0119	0.6289	7.9903
Loss comparison	-0.0024	0.0001	-0.0081	0.0083	0.2342	89.3606
Competitors rate shown	-0.0002	0.0013	-0.0085	0.0111	0.4107	9.6790

# Offer Rate Coefficient



# Same for the Other Estimates



# Beyond Marginal Effects: Optimal Offers

- ▶ Assume the firm wishes to maximize profits:

$$\max_{r=\text{rate}} \pi(r) := \max_{r=\text{rate}} L [rG(r)] [1 - D(r)]$$

- ▶  $L$  = expected dollar loan amount, normalize to 1 (doesn't impact the rate)
- ▶  $r$  = the interest rate offered
- ▶  $G(r)$  = the probability of acceptance (depends on  $\theta(x_i)$ )
- ▶  $[1 - D(r)]$  = probability of non-default on the loan
- ▶ Then it is straightforward to show that

$$\frac{\partial \pi}{\partial r} = \left( r \dot{G}(r) \beta_r + G(r) \right) [1 - D(r)] - r G(r) \dot{D}(r) \delta = 0$$

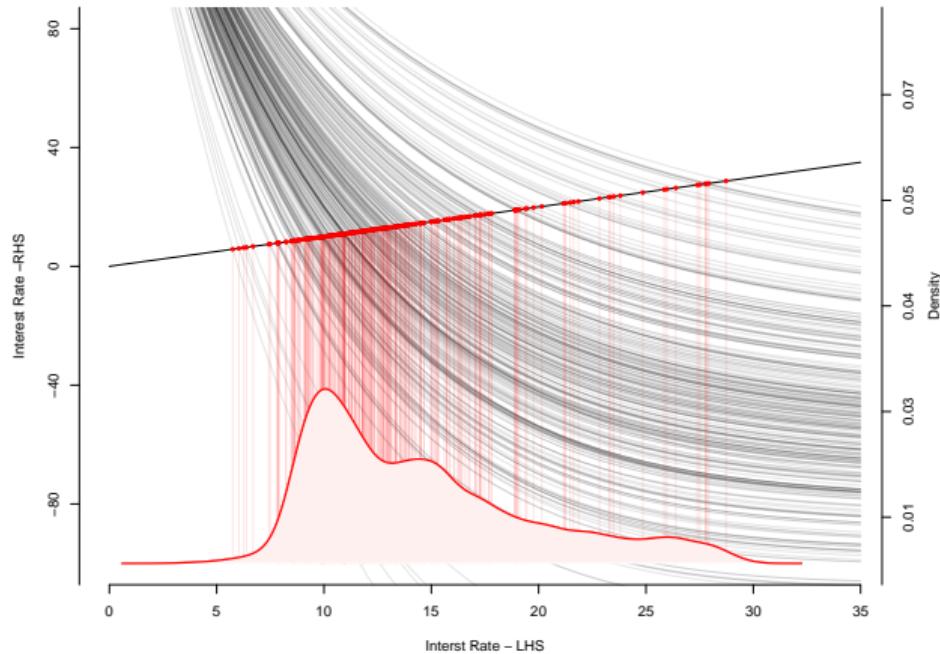
# Beyond Marginal Effects: Optimal Offers

- ▶ There will a unique fixed point since the denominator of the RHS is decreasing in  $r$  for  $\beta_r < 0$  (remember those 13%?) and  $\delta > 0$
- ▶ Therefore

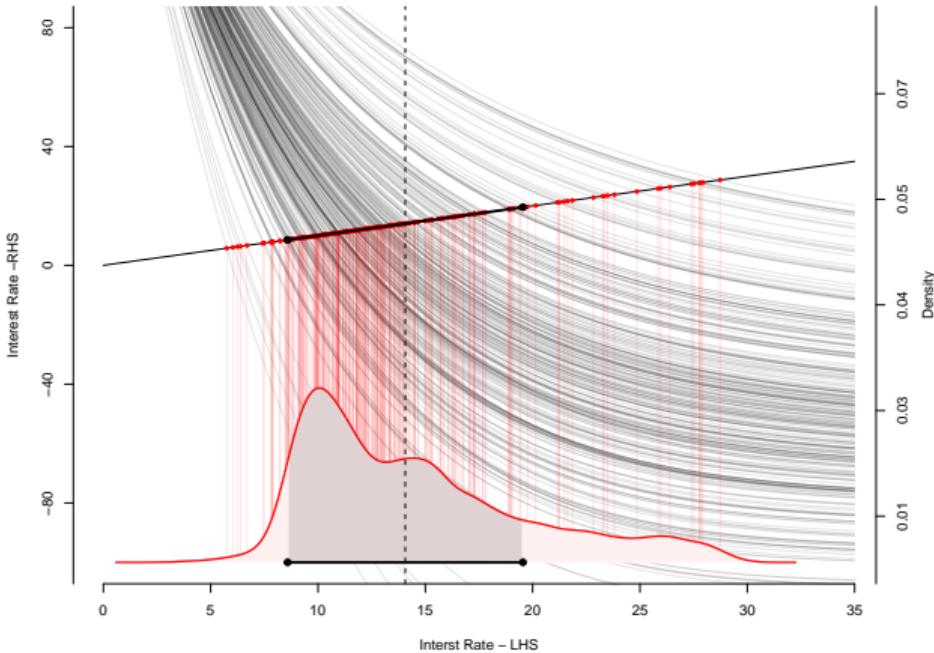
$$r^* = \frac{1 + r^* (1 - G(r^*)) \beta_r}{D(r^*) \delta}$$

- ▶ Even if we don't have it in closed form,  $r^*$  is a smooth function of  $\theta(x)$
- ▶ We can do inference on any  $\mu_0 = \mathbb{E}[\mathbf{H}(\mathbf{X}, \boldsymbol{\theta}, r^*)]$
- ▶ Impossible without
  1. Taking heterogeneity seriously
  2. Our new methods and ideas

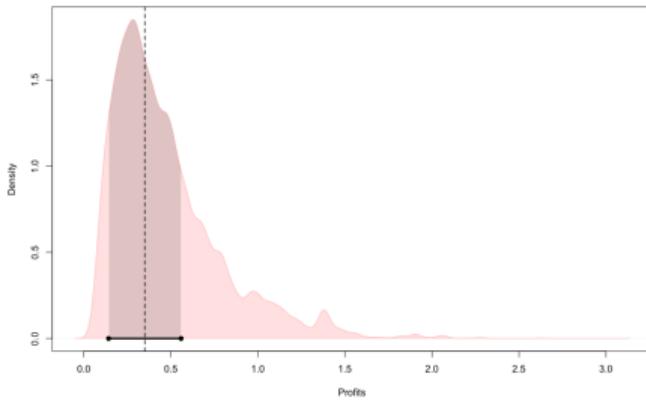
# Optimal Offers



# Optimal Offers



# Profit from Personalized Offers



- ▶ Inference is automatic because  $\pi$  is just another function:

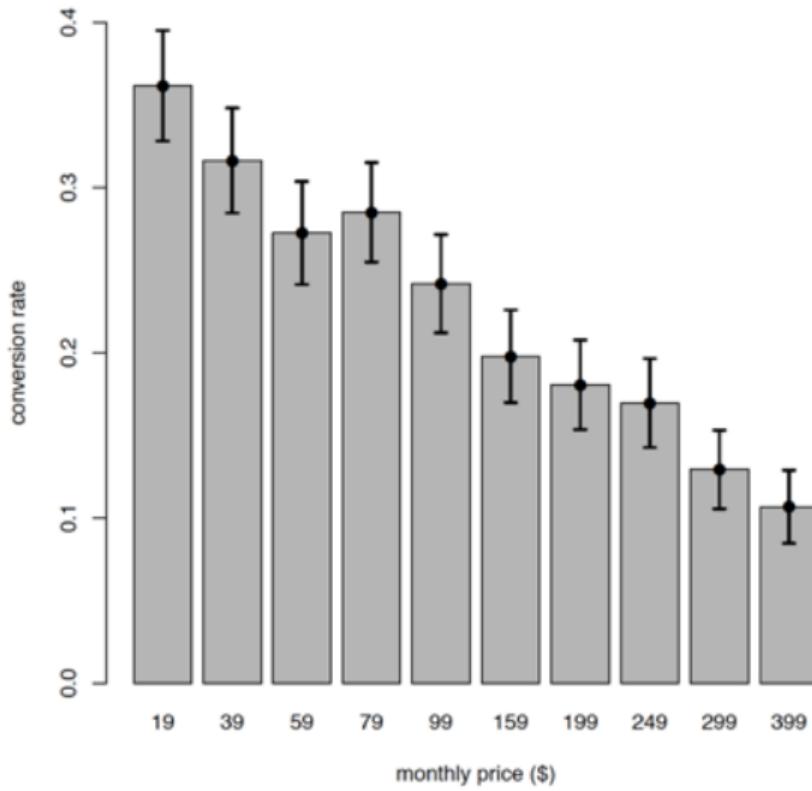
$$\mu = \mathbb{E}[\pi(r^*)] = \mathbb{E}[\pi(r^*(\theta(x)))]$$

- ▶ We cannot write the IF down in closed form, but we can evaluate it:
- ▶  $\hat{\mu} = \$0.35$ , with a 95% confidence interval of  $(\$0.1421, \$0.5586)$
- ▶ Incremental 5.7% in expected profits over the optimal (uniform) interest rate

## Personalized Pricing

- ▶ Work with JP Dube
- ▶ Online recruiting platform to match jobseekers and potential employees
- ▶ Customers are potential employers that pay a monthly subscription rate to avail a stream of matched resumes for posted jobs
- ▶ Base price for “starter” firm (small business < 50 employees) was \$99/month
- ▶ Customers required to register details about firm, job descriptions etc before they can reach paywall
- ▶ i.e. we obtain set of features,  $x_i$ , for each new firm  $i$
- ▶ Goal: use framework described to improve pricing at the firm

# Pricing Experiment



# The ML trap

- ▶ Let's assume that we are interested in learning a demand function

$$y = f(p)$$

- ▶ So that we can find optimal prices

$$p^* = \arg \max_p (p - c) f(p)$$

- ▶ We decide to use Random forests to obtain  $\hat{f}(p)$
- ▶ Plugging in and optimizing gives us...

$$p^* =$$

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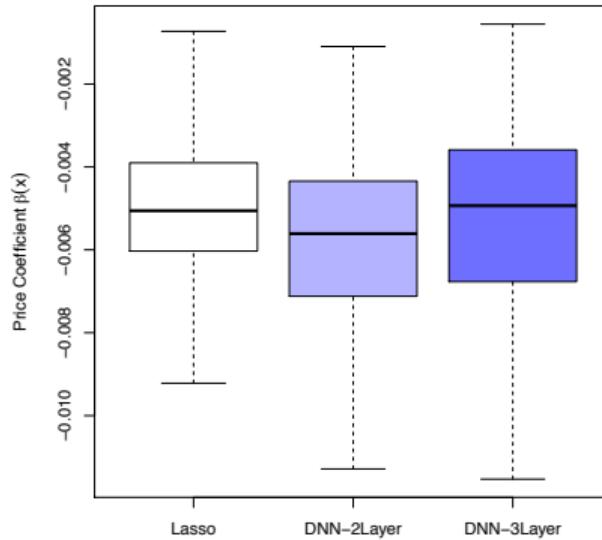
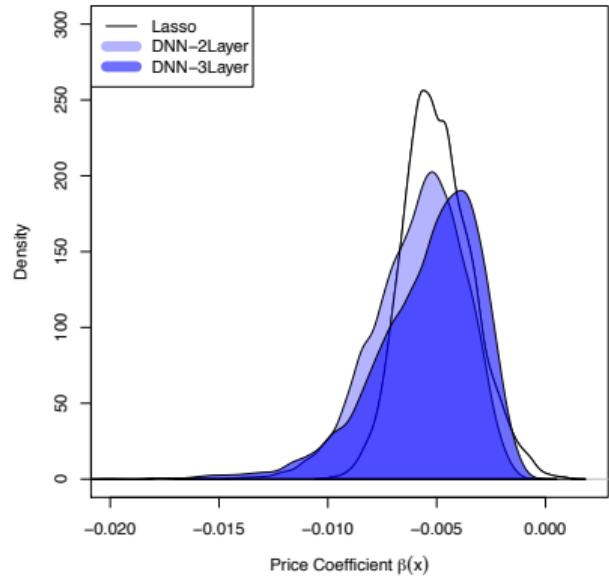
$$p^* = \infty$$

# Personalized Pricing

- ▶ Note that our approach has the following ingredients:
  - ▶ A model of consumer behavior and heterogeneity parameter(s) ( $\Psi_i$ )
  - ▶ A selection procedure that identifies the relevant sparse subset of  $x_i$  and estimates parameters ( $\Theta$ )
  - ▶ A set of decision variables and rules that optimize the firms objective, ( $\pi$ )
- ▶ Given  $\Psi_i = \Psi(x_i; \Theta)$  the pricing problem is straight-forward

$$p_i^* = c + [\nabla_p \bar{q}(p_i^*, x_i; \Theta)]^{-1} \bar{q}(p_i^*, x_i; \Theta)$$

# Price Effects

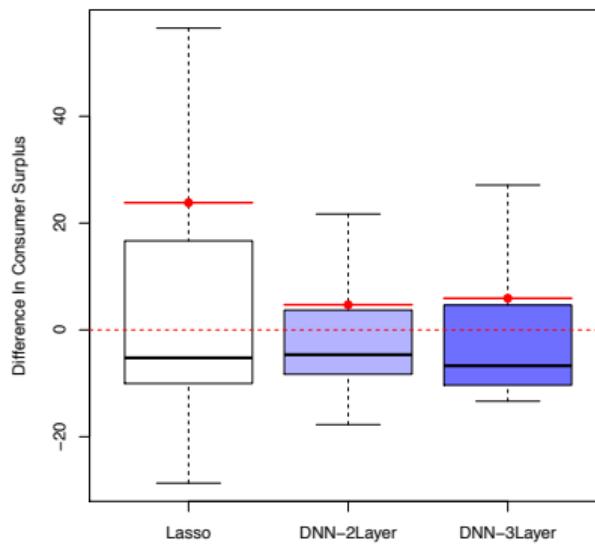
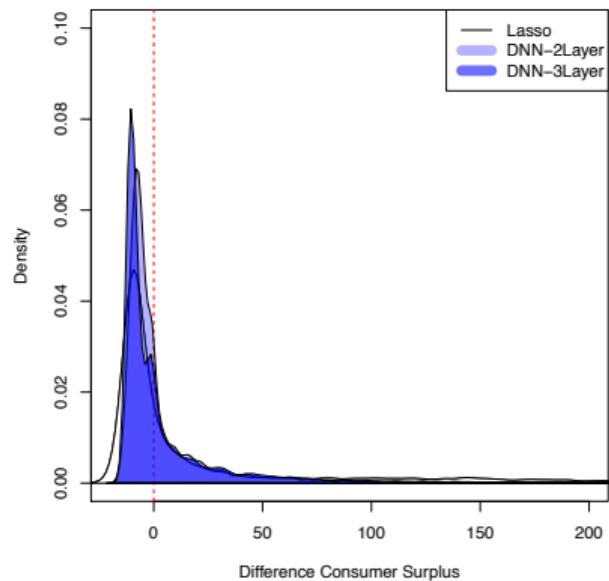


# Pricing

PREDICTED VERSUS REALIZED OUTCOMES IN NOVEMBER 2015 EXPERIMENT

	Control (\$99)	Test (\$249)	Test (Personalized Pricing)
Sample size	1,360	1,430	2,485
Mean conversion	.23 (.21, .25)	.15 (.13, .17)	.15 (.13, .16)
Mean revenue per consumer (\$)	22.57 (20.36, 24.77)	37.79 (33.15, 42.42)	41.59 (37.49, 45.7)
Posterior mean conversion	.26 (.23, .29)	.15 (.13, .18)	.14 (.12, .17)
Posterior mean revenue per consumer (\$)	25.5 (23.26, 28.31)	38.37 (32.04, 44.9)	41.05 (33.78, 48.78)

# Consumer Surplus



# Personalized Messages



# Personalized Messages

Get a \$20 OpenTable gift card  
OpenTable

Date: Sunday, April 23, 2017 at 7:08 PM  
To: Marc, Soring

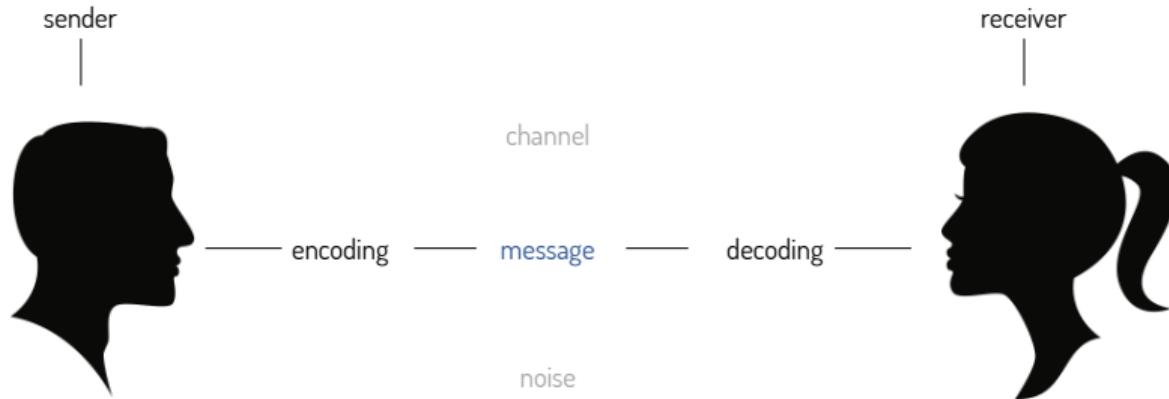
 OpenTable



Halfway to \$20 with these tables  
Earning OpenTable rewards has never been easier

- 1 [Sign up with OpenTable](#)  
It's fast & easy!
- 2 [Make a 10x-point reservation](#)  
Get 1,000 points when you dine (way better than the usual 100!)
- 3 [Keep earning dining points](#)  
Hit 2,000 dining points to cash them in for a \$20 OpenTable gift card. Huzzah!

# Messages





# Recertification

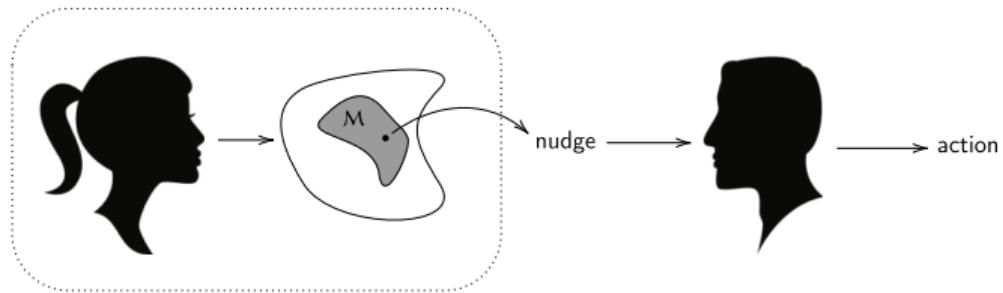
<b>SAR ELIGIBILITY STATUS REPORT</b> <b>WORK FATS</b> <b>REPORT MONTH:</b> <b>1. Do I keep my benefits for 6 months? If not, please check the reason after this question.</b> <b>REASONS:</b> County Benefits notifications received all State Name _____ Phone Number _____ Email _____ City, State, Zip Code _____  <b>Check here if you would like to STOP getting one of the following:</b> <input type="checkbox"/> STOP my California <input type="checkbox"/> STOP my Medicaid <input type="checkbox"/> STOP my Benefits  <b>Has there been any changes to your utilities since you last reported?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>Please describe the changes you made to your utilities since you last reported:</b>  <table border="1" style="width: 100%;"><tr><td style="width: 10%;">In:</td><td style="width: 10%;">Type:</td><td style="width: 10%;">Cost:</td><td style="width: 10%;">Out:</td><td style="width: 10%;">Type:</td><td style="width: 10%;">Cost:</td></tr><tr><td>1a</td><td>Electric</td><td>\$300</td><td>1b</td><td>Gas</td><td>\$300</td></tr><tr><td>2a</td><td>Gas</td><td>\$250</td><td>2b</td><td>Water</td><td>\$250</td></tr><tr><td>3a</td><td>Water</td><td>\$250</td><td>3b</td><td>Electric</td><td>\$250</td></tr><tr><td>4a</td><td>Phone</td><td>\$250</td><td>4b</td><td>Gas</td><td>\$250</td></tr></table> <b>b. Has there been any changes to your utilities since you last reported? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>c. Utility bill or receipt from the last month shows a different amount.</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>d. If you have moved since you last reported, please tell us the address below:</b> <b>e. Has there been any changes to your utility bills since you last reported? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>f. Has there been any changes to your electric bill since you last reported? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>g. Other:</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)	In:	Type:	Cost:	Out:	Type:	Cost:	1a	Electric	\$300	1b	Gas	\$300	2a	Gas	\$250	2b	Water	\$250	3a	Water	\$250	3b	Electric	\$250	4a	Phone	\$250	4b	Gas	\$250	<b>2. Did anyone get government employment in the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>a. Source of income for government employment:</b> <input type="checkbox"/> Employment Income <input type="checkbox"/> Self-employed Income <input type="checkbox"/> Unemployment Income <b>b. How often paid:</b> <b>c. Is there any increase from last to this Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>d. Other information: <small>Check any boxes that apply to your income from employment in the last six months (including income listed in #8c).</small></b> <input type="checkbox"/> New Job <input type="checkbox"/> Same Job <input type="checkbox"/> More Income <input type="checkbox"/> Less Income <input type="checkbox"/> More Money <input type="checkbox"/> Less Money  <b>e. What are you doing now other than work or school?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)
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4a	Phone	\$250	4b	Gas	\$250																										
<b>f. Did anyone else move from your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>g. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>h. What is the difference between what you pay now for rent and what you paid when you last reported? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>i. If you receive monthly income or benefits, please tell us the amount and the source of the money.</b>  <b>j. Did anyone else leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>k. Did anyone else move from your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>l. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>m. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>n. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>o. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>p. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>q. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>r. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>s. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>t. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>u. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>v. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>w. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>x. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>y. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>z. Did anyone enter your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>  <b>AA. Did anyone leave your household during the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b>	<b>P. Did anyone get government employment in the Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>a. Source of income for government employment:</b> <input type="checkbox"/> Employment Income <input type="checkbox"/> Self-employed Income <input type="checkbox"/> Unemployment Income <b>b. How often paid:</b> <b>c. Is there any increase from last to this Report Month? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)</b> <b>d. Other information: <small>Check any boxes that apply to your income from employment in the last six months (including income listed in #8c).</small></b> <input type="checkbox"/> New Job <input type="checkbox"/> Same Job <input type="checkbox"/> More Income <input type="checkbox"/> Less Income <input type="checkbox"/> More Money <input type="checkbox"/> Less Money  <b>e. What are you doing now other than work or school?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (if yes, complete the section below)																														

- ▶ SNAP participants often fail to re-certify at the 6 month mark (over 50%)
- ▶ Simply need to fill out a form.
- ▶ Note: No interview at the 6-month mark in CA.

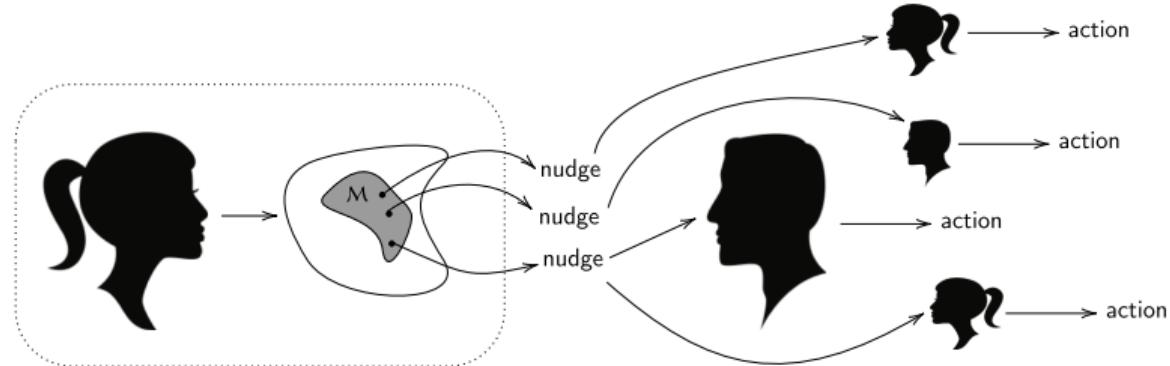
## a [nudge] message

Hi [name], GetCalFresh here! To keep getting CalFresh, fill out your Semi-Annual Report (SAR 7) as soon as you can.  
It's required even if you have no changes to report. Do it online at: [\[link\]](#)

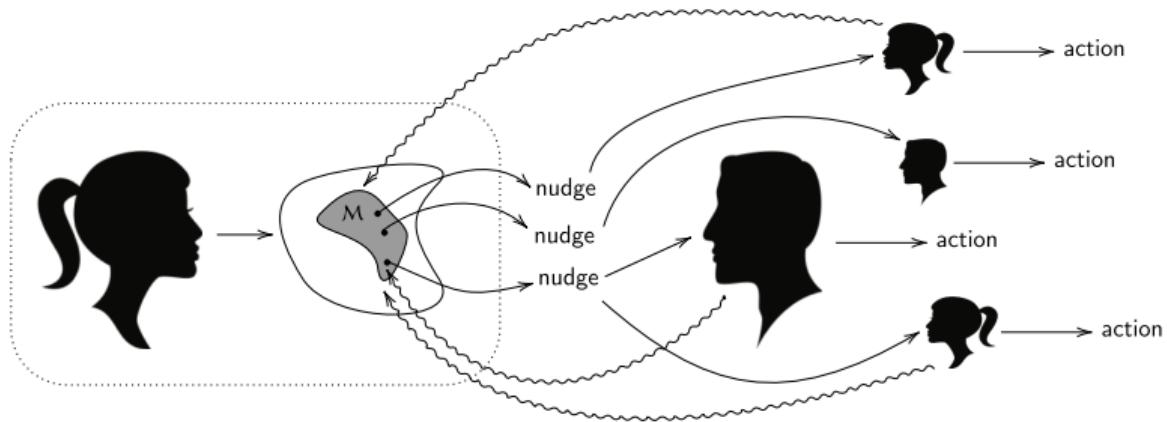
# Designing Context



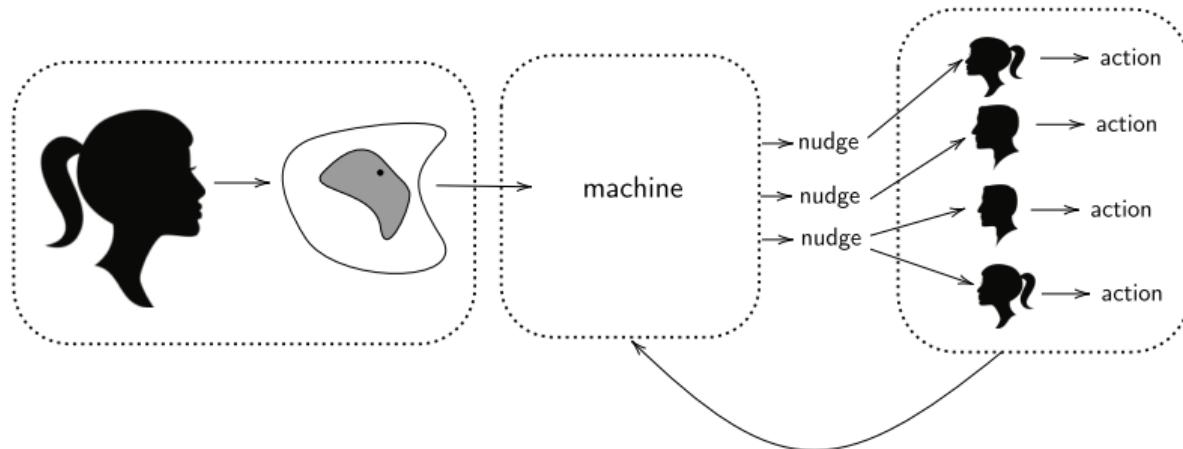
# Personalization



# Heterogeneity and beliefs



# Personalized Algorithmic Messages



# Application: SNAP Recertification

STATE OF CALIFORNIA - HEALTH AND HUMAN SERVICES AGENCY		CALIFORNIA DEPARTMENT OF SOCIAL SERVICES CALIFORNIA DEPARTMENT OF HEALTH CARE SERVICES																																																																																												
SAR 7 ELIGIBILITY STATUS REPORT																																																																																														
TO KEEP YOUR BENEFITS COMING ON TIME, PLEASE SIGN THE FORM AFTER YOU FILL IT OUT. THEN MAIL IT TO THE ADDRESS ON THE REPORT. SIGN AND DATE IT WITH A PEN. DO NOT USE A COMPUTER, FAX, OR COPY IT.																																																																																														
REPORT MONTH _____																																																																																														
<p><b>CASE NUMBER:</b> _____</p> <p><b>NEED HELP? (County Specific instructions below you)</b></p> <p>Worker Name: _____ Worker Last Name: _____ (first &amp; last)</p> <p>Address: _____ City, State, Zip Code: _____ Bar Code: _____</p> <p><b>Check the box if you would like to STOP getting any of the following:</b> <input type="checkbox"/> STOP my CalWORKs <input type="checkbox"/> STOP my CalFresh <input type="checkbox"/> STOP my Medi-Cal</p> <p>Has anyone moved into or out of your home (including roommates) or did you move in with someone else since you last reported? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, complete the section below)</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <tr> <td>Date of Birth _____</td> <td>Name _____</td> <td>Date of Birth _____</td> <td>Relationship to You _____</td> <td>Residence/ Residence From _____</td> </tr> <tr> <td><input type="checkbox"/> In <input type="checkbox"/> Out</td> <td><input type="checkbox"/> In <input type="checkbox"/> Out</td> <td><input type="checkbox"/> In <input type="checkbox"/> Out</td> <td><input type="checkbox"/> Yes <input type="checkbox"/> No</td> <td><input type="checkbox"/> Yes <input type="checkbox"/> No</td> </tr> <tr> <td><input type="checkbox"/> In <input type="checkbox"/> Out</td> <td><input type="checkbox"/> In <input type="checkbox"/> Out</td> <td><input type="checkbox"/> In <input type="checkbox"/> Out</td> <td><input type="checkbox"/> Yes <input type="checkbox"/> No</td> <td><input type="checkbox"/> Yes <input type="checkbox"/> No</td> </tr> </table> <p>Have there been any changes to your address since you last reported? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, complete the section below) New Address: _____ Date Moved: _____</p> <p>3. If you have moved since you last reported please fill out the section below: a. Do you rent or mortgage per month? <input type="checkbox"/> I paid my rent/mortgage by _____ Do you have utility costs that are not included in your rent or mortgage payment? If so, check which ones: _____ b. Are you currently working or seeking work or receiving or moving costs? _____</p> <p>4. CalWORKs only: Is anyone in your home: A. Running an outstanding warrant? B. Performing court-ordered or court-ordered protection or parole? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, complete the section below)</p> <p>Name of person: _____ A or B _____ (if yes state who was the warrant issued, or the parole released) Amount of increase: _____ Date of warrant or violation release: _____</p> <p>5. Medical Costs: If anyone who gets CalFresh is 60 years old or older, or disabled, had an increase in medical costs please complete the section below and attach proof: Who had the change? _____ Amount of increase: _____ Date of increase: _____</p> <p>6. Child Support: Did anyone who gets CalFresh have a change in the amount of child support they have to pay since they last reported? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, complete the section below and attach proof). Who paid what amount paid in the Report Month? _____</p> <p>7. Dependent Care: If anyone who gets CalFresh and either works, is looking for work, or is going to school, had an increase in out-of-pocket dependent care costs since they last reported, please complete the section below and attach proof: Who paid what amount paid out-of-pocket in the Report Month? _____ Who dependent(s)? _____</p> <p>8. Other: Get, buy, sell, trade or give away any property, land, homes, cars, bank accounts, money, payments (check as applicable) _____ <input type="checkbox"/> Got as a gift <input type="checkbox"/> Traded <input type="checkbox"/> Won <input type="checkbox"/> Other _____</p>	Date of Birth _____	Name _____	Date of Birth _____	Relationship to You _____	Residence/ Residence From _____	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No	<p><b>A. Did anyone get income from employment in the Report Month? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, complete the section below and attach proof)</b></p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <thead> <tr> <th style="text-align: center; width: 33%;">JOB #1</th> <th style="text-align: center; width: 33%;">JOB #2</th> <th style="text-align: center; width: 33%;">JOB #3</th> </tr> </thead> <tbody> <tr> <td colspan="3">Name of person who got income</td> </tr> <tr> <td colspan="3">Source of income/Employer name:</td> </tr> <tr> <td colspan="3"><input type="checkbox"/> Self-employed, check here <input type="checkbox"/> Self-employed, check here <input type="checkbox"/> Self-employed, check here</td> </tr> <tr> <td colspan="3"> <input type="checkbox"/> Weekly <input type="checkbox"/> Biweekly <input type="checkbox"/> Once monthly <input type="checkbox"/> Monthly <input type="checkbox"/> Bi-monthly <input type="checkbox"/> Yearly <input type="checkbox"/> Twice monthly         </td> </tr> <tr> <td colspan="3">           How often paid:   <input type="checkbox"/> Weekly <input type="checkbox"/> Biweekly <input type="checkbox"/> Once monthly <input type="checkbox"/> Monthly <input type="checkbox"/> Bi-monthly <input type="checkbox"/> Yearly <input type="checkbox"/> Twice monthly         </td> </tr> <tr> <td colspan="3">Gross amount of income they got in the report month:</td> </tr> <tr> <td style="width: 33%;">\$ _____</td> <td style="width: 33%;">\$ _____</td> <td style="width: 33%;">\$ _____</td> </tr> <tr> <td colspan="3">How worked per month:</td> </tr> <tr> <td colspan="3"> <input type="checkbox"/> Was there any changes to your income from employment in the next six months (including income listed in #8)?  <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, explain here and attach proof). Examples: Shopping or starting a job, increase or decrease in hours worked, change in income, getting a job, or going on sick leave, change in how often you're paid.         </td> </tr> <tr> <td colspan="3">           11. Did you receive any income from any other source in the Report Month? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, complete the section below and attach proof). Examples: Income from Social Security, Retirement Income, Pensions, Dividends, Interest, Unemployment Benefits, State Disability Insurance (SDI), Child/Bereavement Support, Worker's Compensation, Unemployment Benefits, Veterans Benefits, etc. If no longer get money from any other source, check this box.         </td> </tr> <tr> <td colspan="3">           Household Name: _____ Street Address: _____           <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th style="text-align: center;">Type(s) of Income</th> <th style="text-align: center;">Source of Income</th> <th style="text-align: center;">One-time payment or monthly</th> <th style="text-align: center;">How much</th> </tr> <tr> <td><input type="checkbox"/> Work</td> <td><input type="checkbox"/> Work</td> <td><input type="checkbox"/> One-time payment or monthly</td> <td>\$ _____</td> </tr> <tr> <td><input type="checkbox"/> Unemployment</td> <td><input type="checkbox"/> Unemployment</td> <td><input type="checkbox"/> One-time payment or monthly</td> <td>\$ _____</td> </tr> <tr> <td><input type="checkbox"/> Retirement</td> <td><input type="checkbox"/> Retirement</td> <td><input type="checkbox"/> One-time payment or monthly</td> <td>\$ _____</td> </tr> <tr> <td><input type="checkbox"/> Social Security</td> <td><input type="checkbox"/> Social Security</td> <td><input type="checkbox"/> One-time payment or monthly</td> <td>\$ _____</td> </tr> <tr> <td><input type="checkbox"/> Other</td> <td><input type="checkbox"/> Other</td> <td><input type="checkbox"/> One-time payment or monthly</td> <td>\$ _____</td> </tr> </table> </td> </tr> <tr> <td colspan="3">           12. Did there be any changes to money received from any other source in the next six months (including money listed in #11)?  <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, explain here and attach proof). Examples of changes: An increase or decrease in income listed, or if you will start or stop getting money or benefits.         </td> </tr> <tr> <td colspan="3">           13. California law requires that anyone applying for services to begin to pay for services in year since you last reported? <input type="checkbox"/> Yes <input type="checkbox"/> No  <input type="checkbox"/> Yes, check below and attach proof  <input type="checkbox"/> No, check below and attach proof  <input type="checkbox"/> I am a California Partnership (CP) member or entered into a California Registered Domestic Partnership (RDP); have a non-California Domestic Partnership (NCP); ended my CP or RDP because pregnant, or is no longer pregnant;  <input type="checkbox"/> I am married and have a child with my spouse; or a joint tax return is filed with my spouse;  <input type="checkbox"/> Disability (disability or reconnected from a disability or legal blindness)  <input type="checkbox"/> Immigration (Citizenship or immigration status change, or a new card, home, or letter from USCIS);  <input type="checkbox"/> Immigrant Health (immigrant health insurance coverage for myself or my dependents);  <input type="checkbox"/> Adoption (Any changes in the amount of time you care for/become custodian of your children)  <input type="checkbox"/> Foster Adoption (foster adoption status—blended or stepparent adoption)  <input type="checkbox"/> School Attendance (student or home schooled)  <input type="checkbox"/> Book Allowance (book allowance for school or home schooled children)  <input type="checkbox"/> School Transportation (school transportation, etc.)  <input type="checkbox"/> Other: _____         </td> </tr> <tr> <td colspan="3" style="font-size: small;">Please read carefully, sign, and date.</td> </tr> <tr> <td colspan="3"> <b>I UNDERSTAND THAT:</b> If on purpose I fail to answer all or any questions, or if I fail to keep my answers true and correct, or if I provide false information, I may lose my benefits. My answers may be checked against my family status to see if I'm getting aid or benefits. I can be legally prosecuted. I may also be charged with committing a felony if more than \$600 in Cash Aid, assistive devices, or other resources were taken from me or given to me without my permission. I understand that I can't be denied my Right to Privacy if I am a victim of domestic violence, sexual assault, or stalking. This applies to the Department of Social Services, the Department of Pensions and Retirement, the California Department of Health Care Services, and the California Department of Social Services, the California Department of Pensions and Retirement, and the California Department of Health Care Services. Report for Cash Aid and CalFresh.         </td> </tr> <tr> <td colspan="3"> <b>CERTIFICATION - FRAUD WARNING</b>  <b>I CERTIFY THAT:</b> I am the head of household or have the authority to make decisions for the household, or have authority to make changes in the household. I am over the age of 18, and am not under the age of 18 and have the authority of a parent or guardian to make these statements. I declare under penalty of perjury before the laws of the United States and the laws of California that the facts contained in this report are true and correct. I declare under penalty of perjury before the laws of the United States and the laws of California that the facts contained in this report are true and correct.  <b>WIND BUREAU</b> <input type="checkbox"/> For Cash Aid You must sign a valid signed, registered domestic partner, or the other parent of each child(ren) if living in the home. <input type="checkbox"/> For CalFresh You must sign a valid signed, registered domestic partner, or the other parent of each child(ren) if living in the home. <input type="checkbox"/> If you have other children not living in the home, sign below. <input type="checkbox"/> If the household's addressed signature is required, sign below.         </td> </tr> <tr> <td colspan="3"> <small><input type="checkbox"/> I am the head of household or have the authority to make decisions for the household, or have authority to make changes in the household. 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My answers may be checked against my family status to see if I'm getting aid or benefits. I can be legally prosecuted. I may also be charged with committing a felony if more than \$600 in Cash Aid, assistive devices, or other resources were taken from me or given to me without my permission. I understand that I can't be denied my Right to Privacy if I am a victim of domestic violence, sexual assault, or stalking. This applies to the Department of Social Services, the Department of Pensions and Retirement, the California Department of Health Care Services, and the California Department of Social Services, the California Department of Pensions and Retirement, and the California Department of Health Care Services. Report for Cash Aid and CalFresh.			<b>CERTIFICATION - FRAUD WARNING</b> <b>I CERTIFY THAT:</b> I am the head of household or have the authority to make decisions for the household, or have authority to make changes in the household. 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Date of Birth _____	Name _____	Date of Birth _____	Relationship to You _____	Residence/ Residence From _____																																																																																										
<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> In <input type="checkbox"/> Out	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No																																																																																										
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Name of person who got income																																																																																														
Source of income/Employer name:																																																																																														
<input type="checkbox"/> Self-employed, check here <input type="checkbox"/> Self-employed, check here <input type="checkbox"/> Self-employed, check here																																																																																														
<input type="checkbox"/> Weekly <input type="checkbox"/> Biweekly <input type="checkbox"/> Once monthly <input type="checkbox"/> Monthly <input type="checkbox"/> Bi-monthly <input type="checkbox"/> Yearly <input type="checkbox"/> Twice monthly																																																																																														
How often paid: <input type="checkbox"/> Weekly <input type="checkbox"/> Biweekly <input type="checkbox"/> Once monthly <input type="checkbox"/> Monthly <input type="checkbox"/> Bi-monthly <input type="checkbox"/> Yearly <input type="checkbox"/> Twice monthly																																																																																														
Gross amount of income they got in the report month:																																																																																														
\$ _____	\$ _____	\$ _____																																																																																												
How worked per month:																																																																																														
<input type="checkbox"/> Was there any changes to your income from employment in the next six months (including income listed in #8)? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, explain here and attach proof). Examples: Shopping or starting a job, increase or decrease in hours worked, change in income, getting a job, or going on sick leave, change in how often you're paid.																																																																																														
11. Did you receive any income from any other source in the Report Month? <input type="checkbox"/> Yes <input type="checkbox"/> No (If yes, complete the section below and attach proof). Examples: Income from Social Security, Retirement Income, Pensions, Dividends, Interest, Unemployment Benefits, State Disability Insurance (SDI), Child/Bereavement Support, Worker's Compensation, Unemployment Benefits, Veterans Benefits, etc. If no longer get money from any other source, check this box.																																																																																														
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## Control Message (Code for America)

Hi [name], GetCalFresh here! To keep getting CalFresh, fill out your Semi-Annual Report (SAR 7) as soon as you can. It's required even if you have no changes to report. Do it online at: [link]

- ▶ Better than status quo by around 13%.(communicated to me)

## Featurizing messages

- ▶ We borrow ideas from Context free grammars (Chomsky)
- ▶ The architect chooses the grammar:  $G = \langle \mathcal{F}, V, S, R \rangle$ 
  - ▶  $\mathcal{F}$  is a finite set of terminal symbols (the content)
  - ▶  $V$  is a finite set of variables (nonterminals)
  - ▶  $S$  are start symbols
  - ▶  $R$  is a finite relation  $V \rightarrow (V \cup \mathcal{F})^*$  (a set of rules)
- ▶ Note that

$$\mathbf{F} \in \mathcal{F} = \bigcup_{k \in K} \mathcal{F}_k$$

- ▶ with

$$m \Leftrightarrow \mathbf{F} \equiv \{F_1, F_2, \dots, F_K\}$$

- ▶ and

$$F_k \in \mathcal{F}_k$$

- ▶ We can then use the optimal  $\mathbf{F}^*$  in conjunction with the grammar to define nudges.

# Featurizing messages

- Context free grammars (Chomsky)



## Featurizing messages

- Consider the simple example

Mary | John

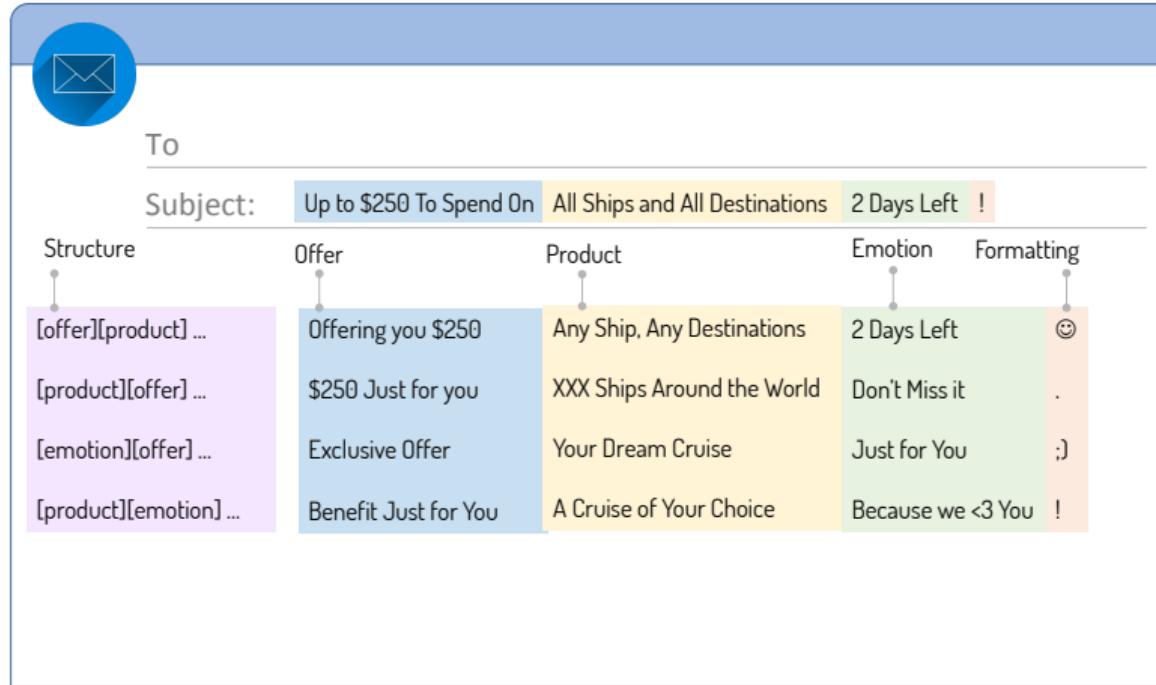
got on an airplane | caught a ride

to Chicago | to Boston

## Featurizing messages

- ▶ Messages have structure or grammar (defined by architect)
- ▶ We exploit this grammar to construct features that are modular.
- ▶ These feature-sets are bijective to the message
  - ▶ 101 : John got on an airplane to Boston
  - ▶ 010 : Mary caught a ride to Chicago
- ▶ Think conjoint with a bit more structure

# Marketing Messages



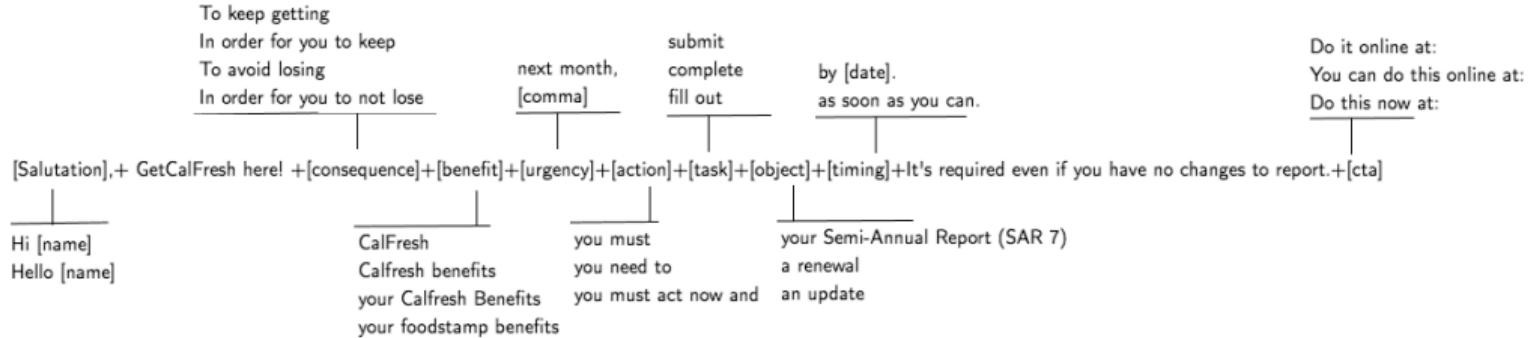
# Featurization

[salutation] [benefit] [task] [object] [timing]

Hi [name], GetCalFresh here! To keep getting CalFresh, fill out your Semi-Annual Report (SAR 7) as soon as you can. It's required even if you have no changes to report. Do it online at: [link]

[cta]

# Featurization



## General Model of Behavior

- We will assume that participants undertake an action (e.g. open emails) if the expected utility/value of doing so is positive.
- Consider a utility function

$$U_i = \alpha_i + \mathbf{F}'\beta_i + \varepsilon_i$$

- Then a “structural” choice with heterogeneity and the usual EVTII error gives

$$P(\text{response} = 1 | \mathbf{F}, \theta_i) = \frac{1}{1 + \exp(-(\alpha_i + \mathbf{F}'\beta_i))}$$

- where the  $\beta_i$  are the sensitivity of a person to message features  $\mathbf{F}$
- and  $\theta_i = \{\alpha_i, \beta_i\}$
- Note the individual subscript  $i$

# Structural Compatibility

- We will move from

$$P(\text{response} = 1 | \mathbf{F}, \theta_i) = \frac{1}{1 + \exp(-(\alpha_i + \mathbf{F}'\beta_i))}$$

- to...

$$P(\text{response} = 1 | \mathbf{F}, \mathbf{x}_i) = \frac{1}{1 + \exp(-(\alpha_{\text{DNN}}(\mathbf{x}_i) + \mathbf{F}'\beta_{\text{DNN}}(\mathbf{x}_i)))}$$

- We assume the types are captured by a vector of characteristics ( $\mathbf{x}_i$ )
- As before this retains the structural interpretation *completely*.
  - $\beta(x)$  is still the effect of  $\mathbf{F}$ !
  - Can still use usual (logit) tricks for ME, welfare, elasticity etc.

## Model of Behavior

- ▶ to Recap
- ▶ We assume the types are captured by a vector of characteristics ( $\mathbf{x}_i$ )
- ▶ We assume that participants undertake an action (e.g. open emails) if the expected utility/value of doing so is positive.
- ▶ And under these and standard assumptions

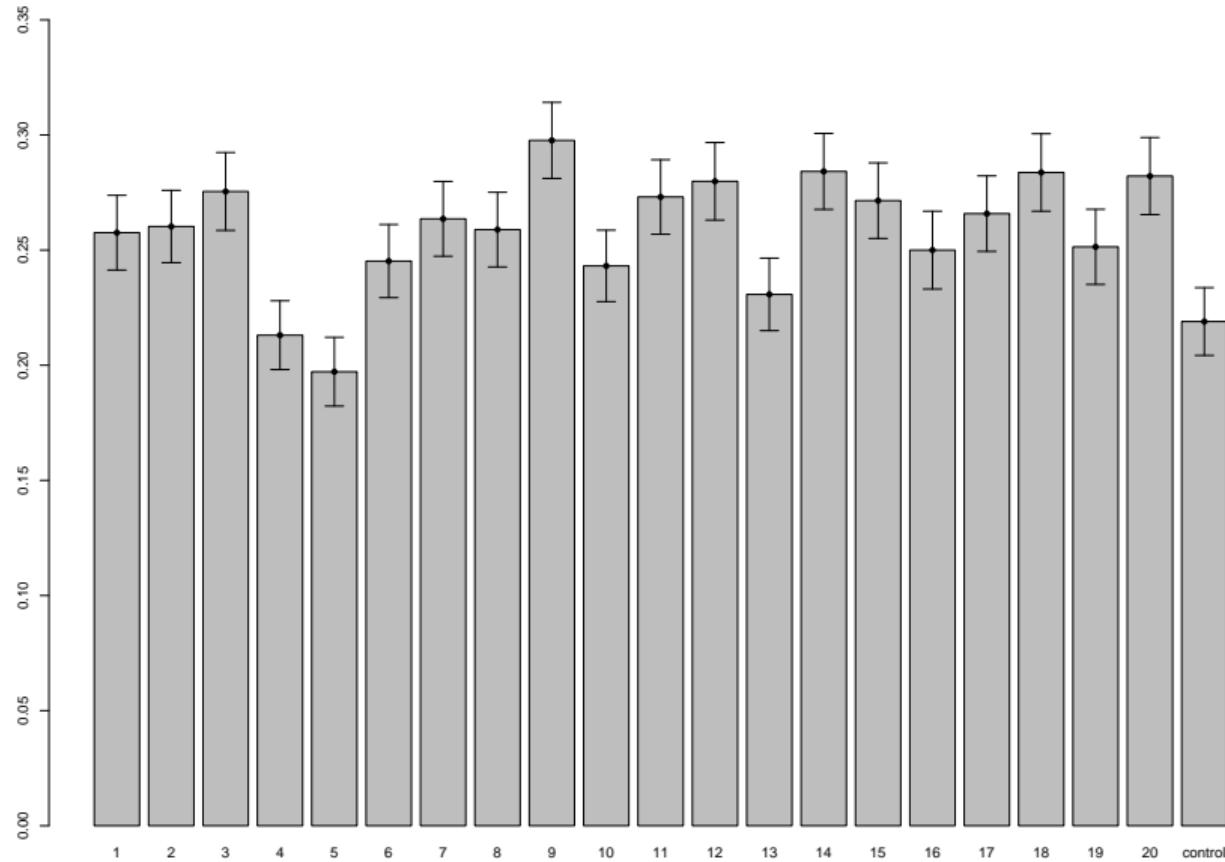
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- ▶ Now we need to estimate  $\theta(\mathbf{x})$ ...

## Experiment: Design and Data

- ▶ Q: Data? A: Experiments
- ▶ The first experiment was conducted in October, 2020
  - ▶ Message Space:  $\mathcal{M} = \prod_{k=1}^K |\mathcal{F}_k| = 13824$
  - ▶ Design:  $\mathcal{D} = 1 + \sum_{k=1}^K (|\mathcal{F}_k| - 1) = 19$
- ▶ We chose to test 20 messages ( $N \approx 732$  each) + control
  - ▶ Chosen by Federov exchange algorithm.
- ▶ Total sample was  $N = 15380$
- ▶ Other data:  $X_i$  (characteristics)

# Experiment: Results



# Results

Feature	$E[\beta(x)]$	SE	t-stat	95%CI (lower)	95%CI (upper)
Intercept	-1.2903	0.0856	-15.071	-1.4581	-1.1225
Salutation: "Hi [name]."	—				
Salutation: "Hello [name]."	0.0593	0.0360	1.6453	-0.0113	0.1299
Consequence: "To keep getting "	—				
Consequence: "In order for you to keep "	0.1852	0.0447	4.1396	0.0975	0.273
Consequence: "To avoid losing "	0.1643	0.0499	3.2927	0.0665	0.2621
Consequence: "In order for you to not lose "	0.0480	0.0511	0.941	-0.0520	0.1481
Benefit: "CalFresh"	—				
Benefit: "CalFresh benefits"	-0.0069	0.0504	-0.1368	-0.1056	0.0918
Benefit: "your CalFresh benefits"	0.1012	0.0504	2.0073	0.0024	0.2000
Benefit: "your food stamp benefits"	-0.0411	0.0506	-0.8126	-0.1402	0.0580
Urgency: "next month."	—				
Urgency: ":"	-0.1392	0.0360	-3.8677	-0.2097	-0.0686
Action: " you must"	—				
Action: " you need to"	-0.0164	0.0450	-0.3636	-0.1046	0.0719
Action: " you must act now and"	-0.0266	0.0487	-0.5458	-0.1220	0.0688
Action: "!"	-0.019	0.0531	-0.3587	-0.1231	0.0850
Task: "submit"	—				
Task: "complete "	0.0925	0.0452	2.0485	0.0040	0.1810
Task: "fill out "	0.1497	0.0449	3.3362	0.0617	0.2376
Object: "your Semi-Annual Report (SAR 7) "	—				
Object: "a renewal "	0.0382	0.0425	0.9003	-0.0450	0.1215
Object: "an update "	0.0545	0.0441	1.236	-0.0319	0.1408
Timing: "by Oct. 11."	—				
Timing: "as soon as you can."	-0.0082	0.0360	-0.2281	-0.0789	0.0624
CTA: "Do it online at:"	—				
CTA: "You can do this online at:"	0.0698	0.0466	1.4977	-0.0216	0.1612
CTA: "Do this now at:"	0.0985	0.0442	2.2281	0.0119	0.1851

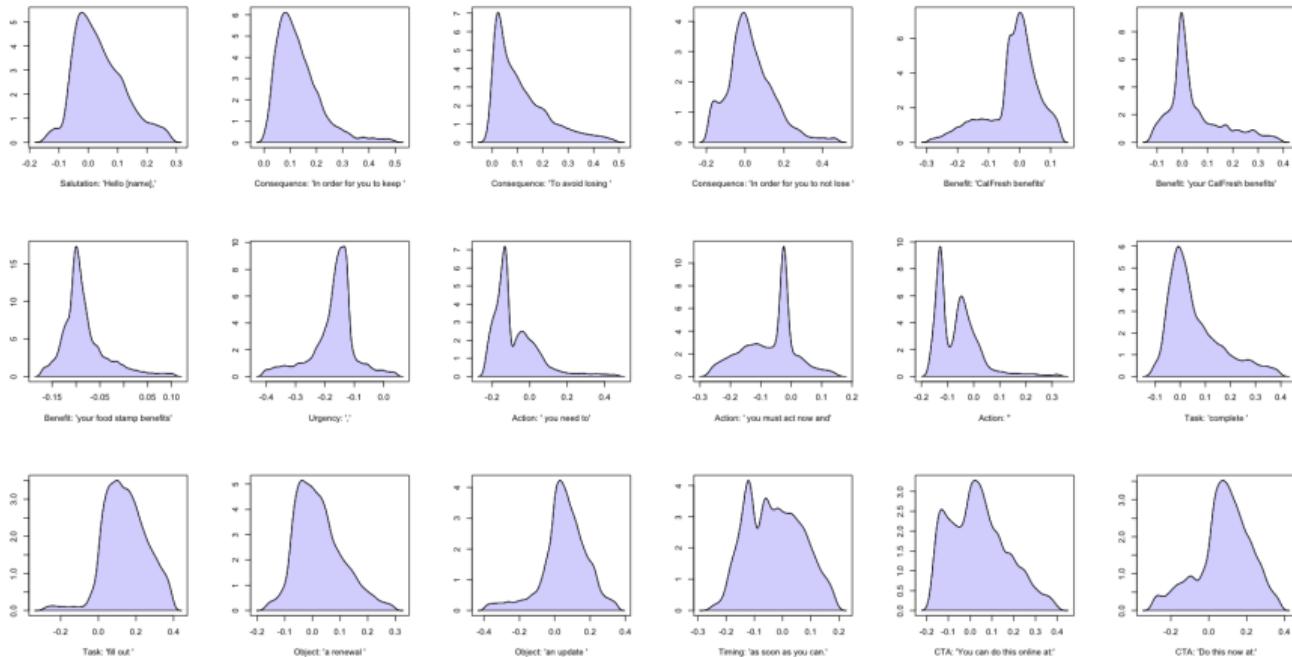
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Benefit: "CalFresh"	—				
Benefit: "CalFresh benefits"	-0.0069	0.0504	-0.1368	-0.1056	0.0918
Benefit: "your CalFresh benefits"	0.1012	0.0504	2.0073	0.0024	0.2000
Benefit: "your food stamp benefits"	-0.0411	0.0506	-0.8126	-0.1402	0.0580
Urgency: "next month,"	—				
Urgency: ":"	-0.1392	0.0360	-3.8677	-0.2097	-0.0686
Action: " you must"	—				
Action: " you need to"	-0.0164	0.0450	-0.3636	-0.1046	0.0719
Action: " you must act now and"	-0.0266	0.0487	-0.5458	-0.1220	0.0688
Action: ":"	-0.019	0.0531	-0.3587	-0.1231	0.0850
Task: "submit "	—				
Task: "complete "	0.0925	0.0452	2.0485	0.0040	0.1810
Task: "fill out "	0.1497	0.0449	3.3362	0.0617	0.2376
Object: "your Semi-Annual Report (SAR 7) "	—				
Object: "a renewal "	0.0382	0.0425	0.9003	-0.0450	0.1215
Object: "an update "	0.0545	0.0441	1.236	-0.0319	0.1408
Timing: "by Oct. 11."	—				
Timing: "as soon as you can."	-0.0082	0.0360	-0.2281	-0.0789	0.0624
CTA: "Do it online at."	—				
CTA: "You can do this online at:"	0.0698	0.0466	1.4977	-0.0216	0.1612
CTA: "Do this now at:"	0.0985	0.0442	2.2281	0.0119	0.1851

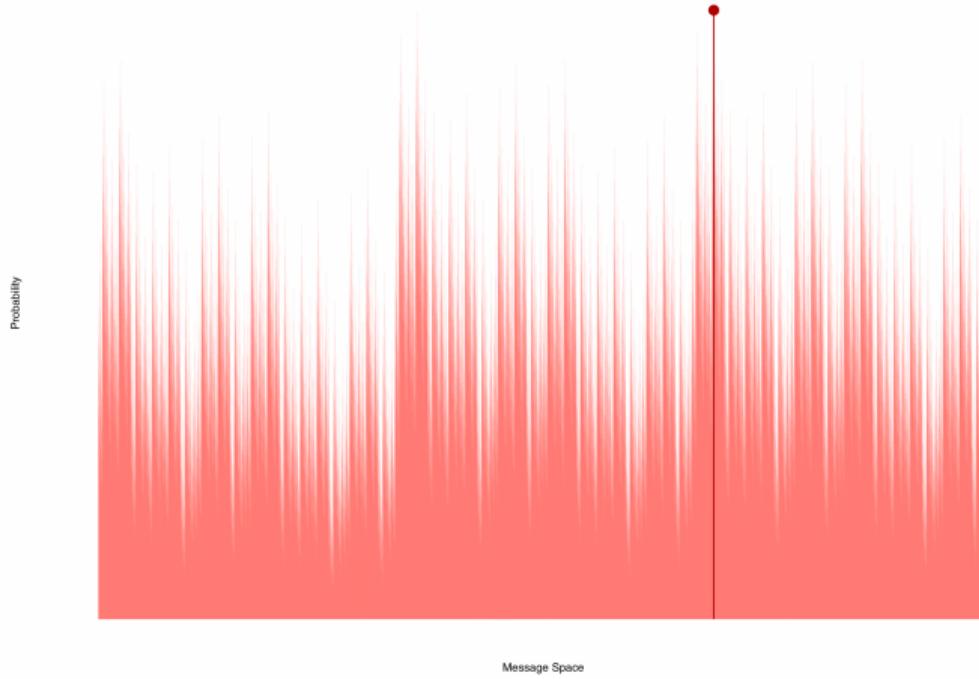
# Results

Feature	$E[\beta(x)]$	SE	t-stat	95%CI (lower)	95%CI (upper)
Intercept	-1.2903	0.0856	-15.071	-1.4581	-1.1225
Salutation: "Hi [name]."	—				
Salutation: "Hello [name]."	0.0593	0.0360	1.6453	-0.0113	0.1299
Consequence: "To keep getting "	—				
Consequence: "In order for you to keep "	0.1852	0.0447	4.1396	0.0975	0.273
Consequence: "To avoid losing "	0.1643	0.0499	3.2927	0.0665	0.2621
Consequence: "In order for you to not lose "	0.0480	0.0511	0.941	-0.0520	0.1481
Benefit: "CalFresh"	—				
Benefit: "CalFresh benefits"	-0.0069	0.0504	-0.1368	-0.1056	0.0918
Benefit: "your CalFresh benefits"	0.1012	0.0504	2.0073	0.0024	0.2000
Benefit: "your food stamp benefits"	-0.0411	0.0506	-0.8126	-0.1402	0.0580
Urgency: "next month,"	—				
Urgency: ","	-0.1392	0.0360	-3.8677	-0.2097	-0.0686
Action: " you must"	—				
Action: " you need to"	-0.0164	0.0450	-0.3636	-0.1046	0.0719
Action: " you must act now and"	-0.0266	0.0487	-0.5458	-0.1220	0.0688
Action: ""	-0.019	0.0531	-0.3587	-0.1231	0.0850
Task: "submit "	—				
Task: "complete "	0.0925	0.0452	2.0485	0.0040	0.1810
Task: "fill out "	0.1497	0.0449	3.3362	0.0617	0.2376
Object: "your Semi-Annual Report (SAR 7) "	—				
Object: "a renewal "	0.0382	0.0425	0.9003	-0.0450	0.1215
Object: "an update "	0.0545	0.0441	1.236	-0.0319	0.1408
Timing: "by Oct. 11."	—				
Timing: "as soon as you can."	-0.0082	0.0360	-0.2281	-0.0789	0.0624
CTA: "Do it online at:"	—				
CTA: "You can do this online at:"	0.0698	0.0466	1.4977	-0.0216	0.1612
CTA: "Do this now at:"	0.0985	0.0442	2.2281	0.0119	0.1851

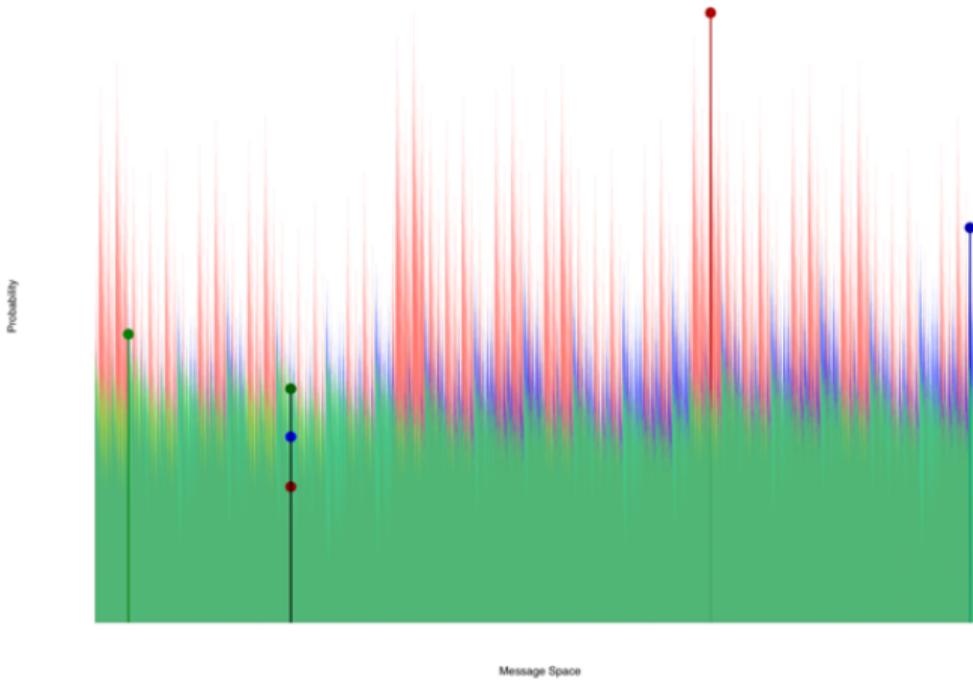
# Heterogeneity



# Heterogeneity



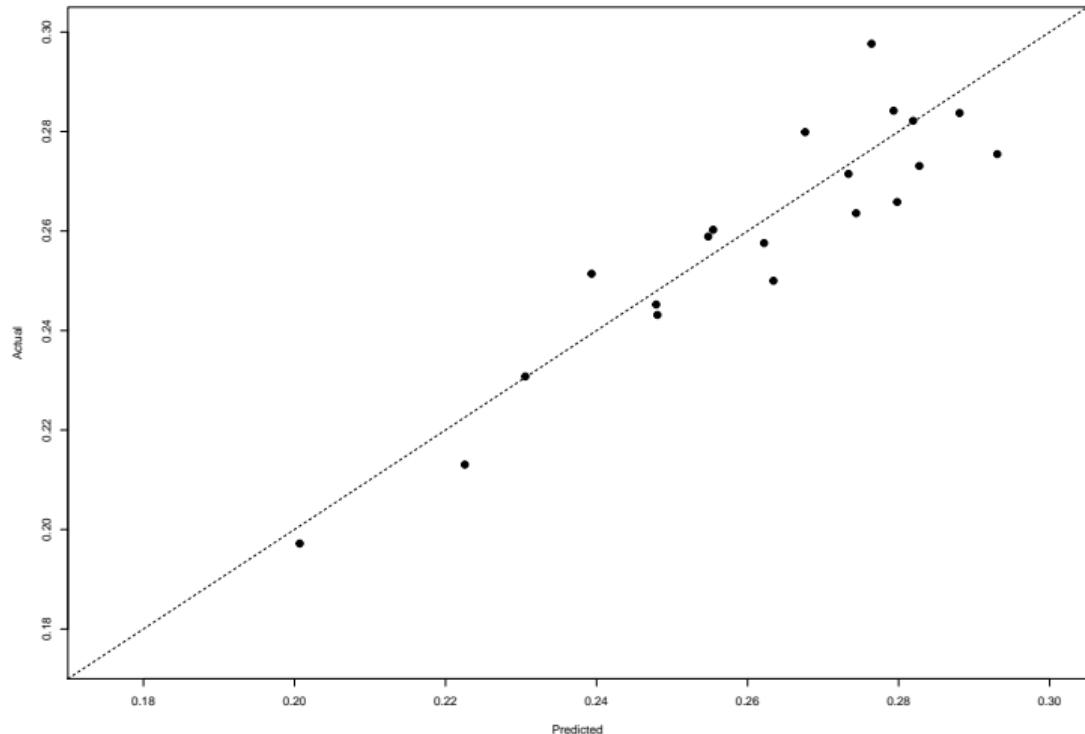
# Heterogeneity



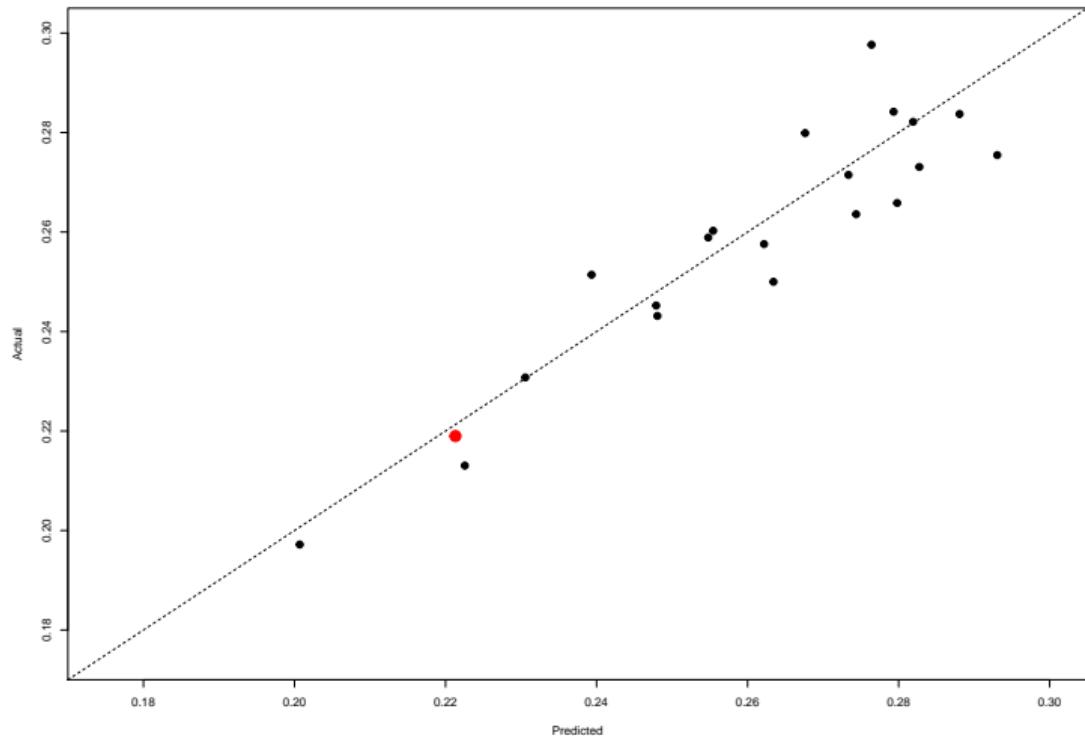
## Honest Validation

- ▶ We implement a validation scheme that is *honest*.
  - ▶ The **individuals** in the validation exercise are **held out**.
  - ▶ The **message** being evaluated (control) is **held out**.
- ▶ Recall that the messages tested were on the convex hull of the design space.
- ▶ The control message lies at (close to) the edge of that space...

# Honest Validation



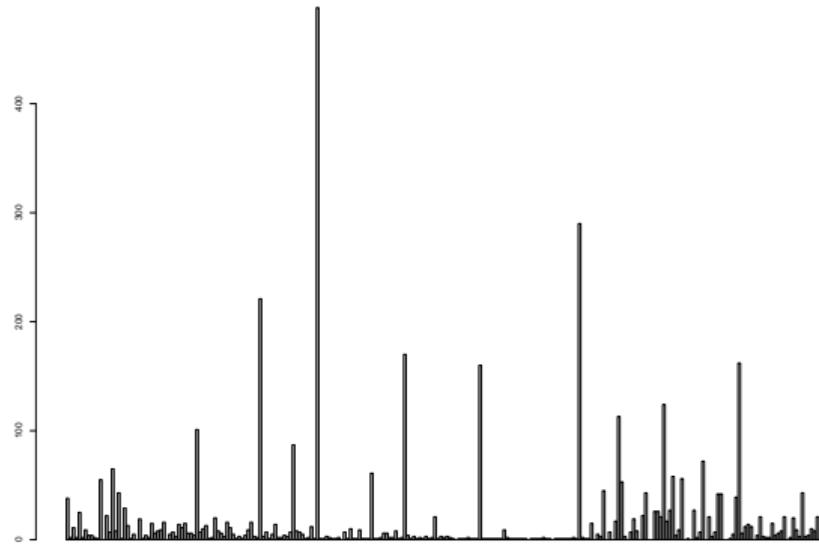
# Honest Validation



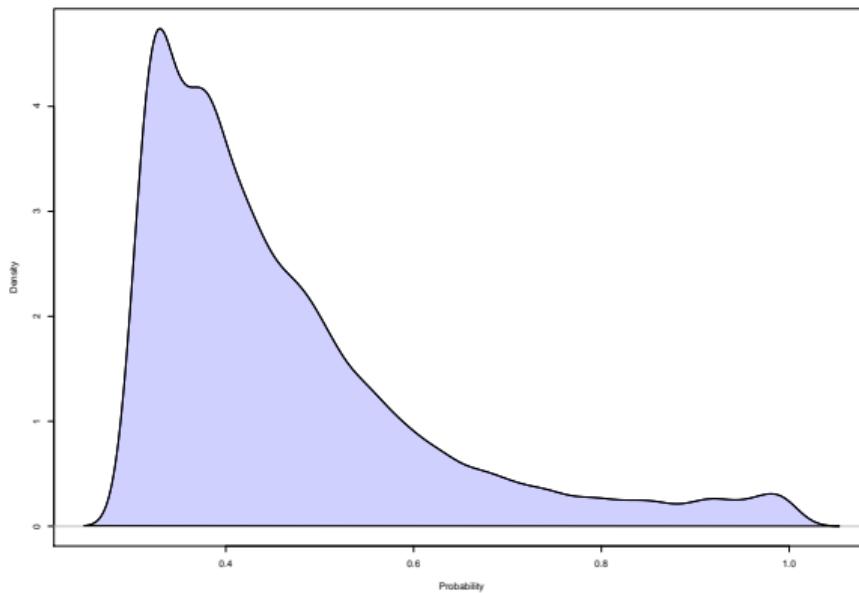
## November Validation Experiment

- ▶ We implemented a second experiment ( $N = 7773$ ) in November 2020.(\*)
- ▶ We allocated individuals to four arms
  - ▶ Algorithmic (50%)
  - ▶ Control (10%)
  - ▶ Random (30%)
  - ▶ Optimal (10%)
- ▶ Messages were constructed based on the parameters estimated.
  - ▶ 252 Unique algorithmic messages

# Algorithmic Nudges



Expectations...



## Predictions

	(Raw) Prediction
Algorithmic	0.4654
Control	0.2373
Optimal	0.3557
Random	0.2678

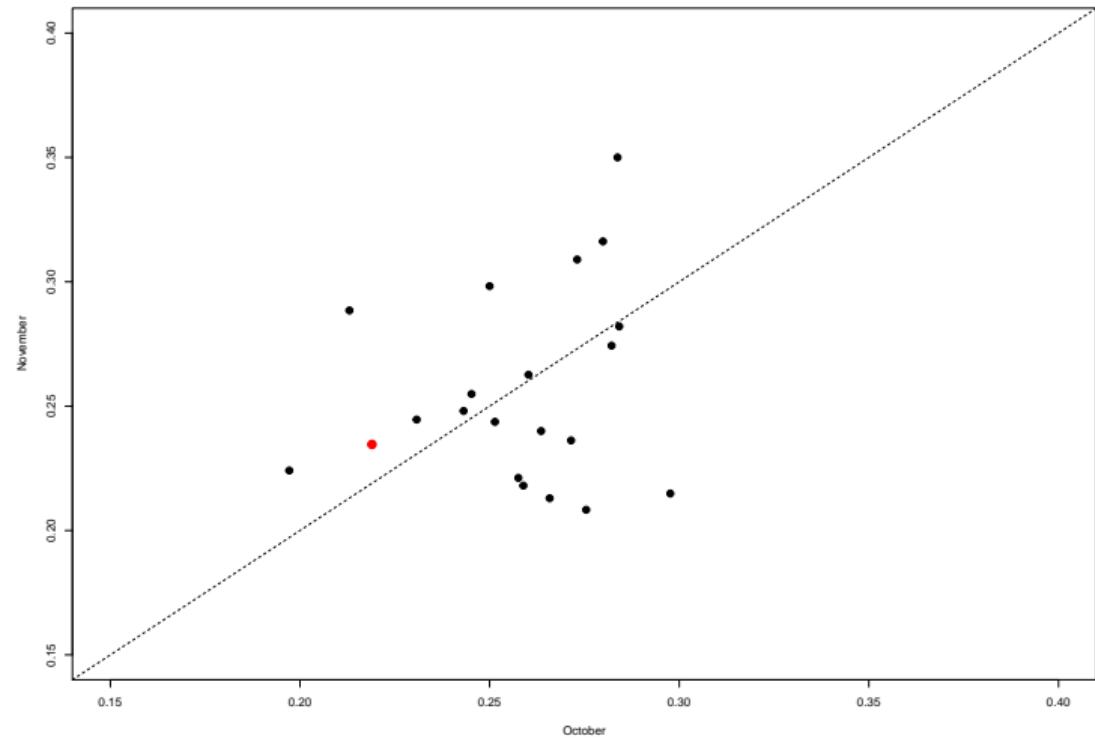
- ▶ Predictions are aggressive
- ▶ Do not account for noise/uncertainty
- ▶ Election day!!!
- ▶ Distribution of recipients not in our control.
- ▶ Doomsday Validation.

## Validation

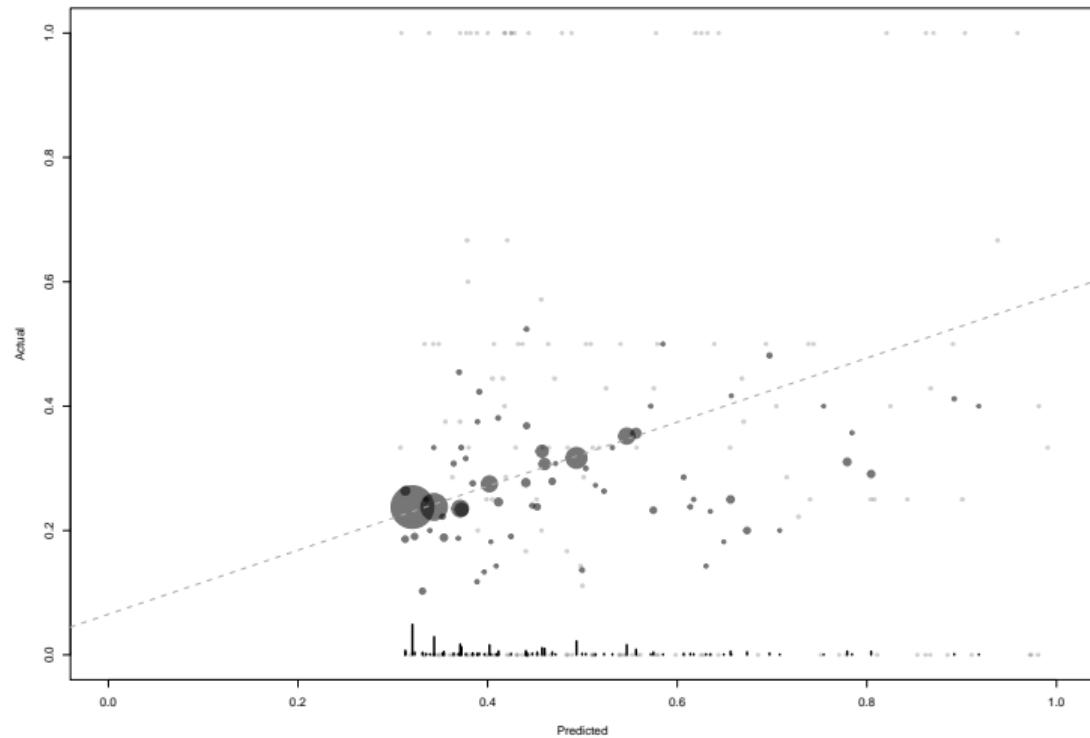
	(Raw) Prediction	Actual
Algorithmic	0.4654	0.2756
Control	0.2373	0.2346
Optimal	0.3557	0.2593
Random	0.2678	0.2559

- ▶ Validated improvement from control to algorithmic is 17.47%!

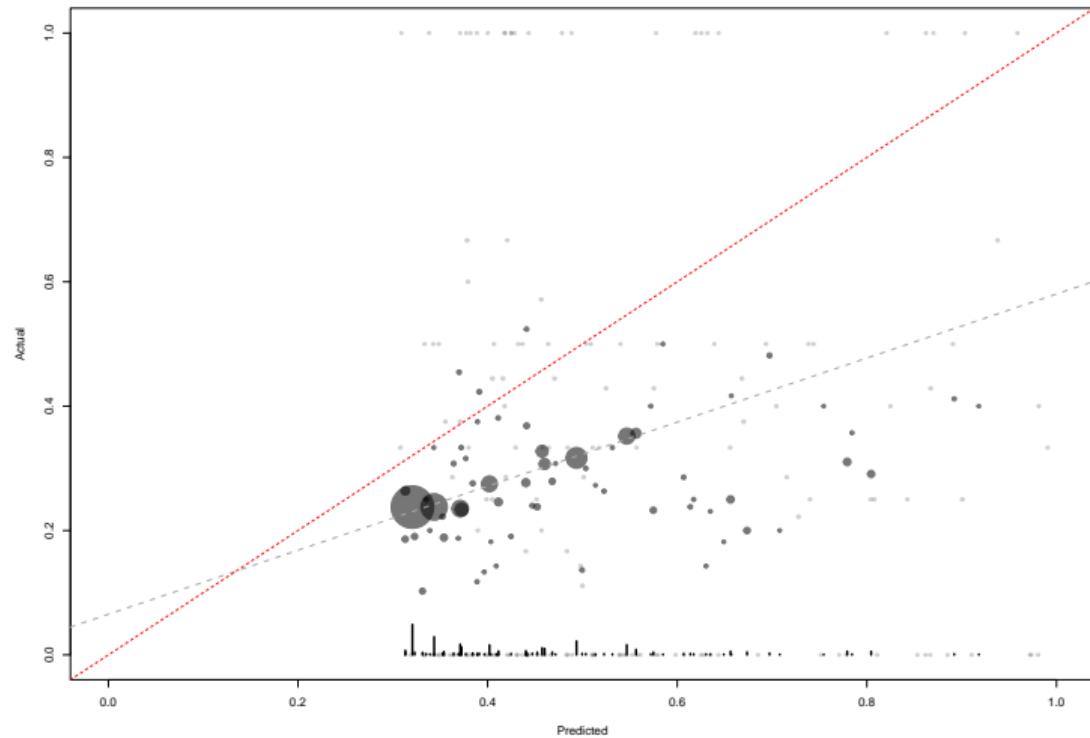
# (in)Stability of preferences



# Did it work?



# Did it work?



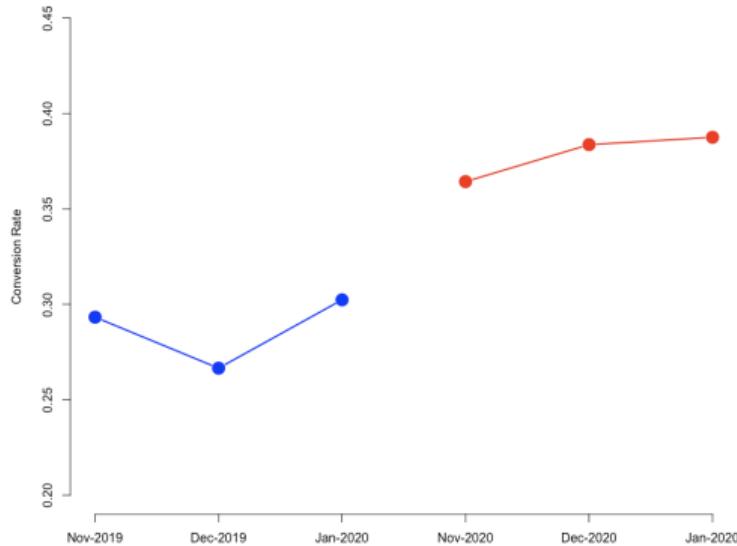
# Español?

Hola [name], somos GetCalFresh! Para mantener sus beneficios de CalFresh el mes que viene, tiene que completar una renovación antes del [date]. Es necesario aun si su situación no ha cambiado. Hagalo ahora en: [\[link\]](#)

- ▶ We tested control vs. a single optimal message
- ▶ Translation done by Code for America team
- ▶ Results:  $\mu_{\text{control}} = 0.3049$  vs.  $\mu_{\text{optimal}} = 0.3690$  (sig at  $\alpha = 0.05$ )

## Continuing performance

- ▶ Continued testing the solution
  - ▶ December and Jan exhibited decent results ( $\approx +30\%$ )
  - ▶ Feb not as great - not sure why
- ▶ Year over year results look great!



## Valuing Algorithmic Nudges

- ▶ **Idea:** Mullainathan and Shafir (2013) articulate a “bandwidth tax” that suggests that poor individuals more likely to fail to undertake high value activities.
- ▶ Estimator using validation (November)

$$\Delta = \left[ \frac{\sum_{i \in T_{\text{alg}}} \hat{B}_i \times 1[t_i = \text{alg}]}{\Pr(t_i = \text{alg})} \right] - \left[ \frac{\sum_{i \in T_{\text{control}}} \hat{B}_i \times 1[t_i = \text{control}]}{\Pr(t_i = \text{control})} \right]$$

- ▶  $\hat{B}_i$  taken as max SNAP benefit conditional on family size.

$$\$ \Delta = \$193,503.8/\text{month}$$

- ▶ Assuming they stay on SNAP for next **6 months** and using **12 cohorts** we get

$$\$ \Delta_{\text{year}} \approx \$13.93 \text{ million}$$

- ▶ **For (Income = 0)**

$$\$ \Delta_{\text{year}} \approx \$7.09 \text{ million}$$

## Valuing Personalization

- ▶ To scale this consider that there are 41,500,000 SNAP recipients in the US (13% of US Population)
  - ▶ Assume \$220 per recipient and 12 months on SNAP
  - ▶ Assume same attrition rates as in CA sample
- ▶ The total incremental disbursement from algorithmic nudges (relative to control) will be

$$\$ \Delta_{\text{year}} \approx \$4.49 \text{ Billion}$$

The total incremental disbursement from algorithmic nudges (relative to optimal) will be

$$\$ \Delta_{\text{year}} \approx \$1.75 \text{ Billion}$$

## Discussion: Who does personalization help?

- ▶ If we want to answer the question we need to consider
- ▶ Consider the set of characteristics that describe the population ( $x$ )
- ▶ And let it have some distribution in the population  $f(x)$  [before any intervention]
- ▶ Now consider two interventions (control,algorithmic)
- ▶ Now as: Is  $f(x|\text{Alg}, y = 1)$  or  $f(x|\text{Ctrl}, y = 1)$  closer to the  $f(x)$ ?
- ▶ Think of the implication...

We can make this formal...

- ▶ Let  $f$  be the distribution of recipient characteristics  $\mathbf{x}$ . Or  $f(\mathbf{x})$
- ▶ Denote by  $f_t$  the distribution among those who take-up under that policy. Or  $f_t(\mathbf{x}|y=1)$
- ▶ A policy  $t$  is deemed fair if the  $\phi$ -divergence between  $f$  and  $f_t$  is zero. (FLM 2020)
- ▶ We use

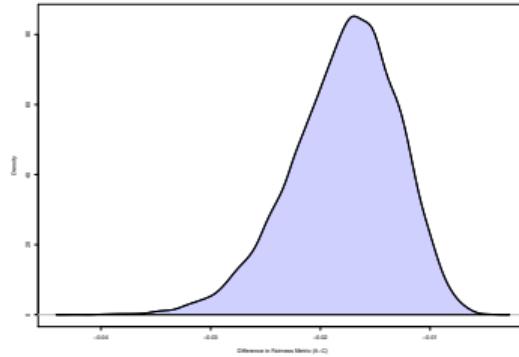
$$\begin{aligned}\mathbb{D}_{\text{KL}}(f \parallel f_t) &= \int f(x) \ln \frac{f(x)}{f_t(\mathbf{x}|y=1)} dx \\ &= \int \ln \left( \frac{P(y=1)}{P(y=1|x)} \right) f(x) dx\end{aligned}$$

- ▶ The differential impact is simply

$$\Delta(f_t, f_{t'}|f) = [\mathbb{D}_{\text{KL}}(f \parallel f_t) - \mathbb{D}_{\text{KL}}(f \parallel f_{t'})]$$

- ▶ Measure is inspired by the targeting literature (Finkelstein and Notowidigdo 2019; Bertrand, Mullainathan, and Shafir 2004; Mani et al. 2013; Mullainathan and Shafir 2013).

## Differential Impact



- ▶ The algorithmic nudge policy is fairer than the control nudge.
- ▶ ... and the optimal uniform nudge.

$$\mathbb{D}_{\text{KL}}(f \parallel f_{\text{alg}}) < \mathbb{D}_{\text{KL}}(f \parallel f_{\text{opt}}) < \mathbb{D}_{\text{KL}}(f \parallel f_{\text{control}})$$

- ▶ Implies that algorithmic nudges are “fairer”.

## Subgroup Analysis: Income

- ▶ We consider the large subgroup where  $Income = 0$
- ▶ This is 53.74% of the sample in October and 50.79% in November
- ▶ The benefits of the algorithmic approach are stark

$$\begin{aligned}\Delta &= \mu_{\text{alg}} - \mu_{\text{control}} \\ &= 0.2539 - 0.1980 \\ &= 0.0559\end{aligned}$$

- ▶ Difference is significant at the  $\alpha = .05$  level
- ▶ Note that the sample take-up average is 0.2640.
- ▶ For  $Income > 0$  we have  $\Delta = 0.2985 - 0.2720 = 0.0265$  (ns)

## Discussion: Measuring Welfare

- ▶ As policies become more personalized we need to re-visit the issue of aggregation of welfare.
- ▶ Consider the pricing study I discussed earlier...
- ▶ Atkinson (1970) proposes

$$W(\mathbf{p}) = \left[ \frac{1}{N} \sum \mathbb{E}(V(p, x_i))^r \right]^{1/r}$$

- ▶ Different values of  $r$  reflect different levels of inequality aversion

# Discussion: Measuring Welfare

Table 8: Consumer Welfare and Data based Pricing

(a) Comparing Theoretically Optimal Pricing Policies

Measure	$r$	$S_r(\mathbf{p}^{pers})$	$S_r(\mathbf{p}^{unif})$	$\Delta = S_r(\mathbf{p}^{pers}) - S_r(\mathbf{p}^{unif})$	$\% \Delta S_r(\mathbf{p})$
Harmonic Mean	-1	46.8255	33.6011	13.2244	39.36
Geometric Mean	0	58.2786	57.5773	0.70127	1.22
Arithmetic Mean	+1	71.4094	95.2247	-23.8153	-25.01

(b) Implemented Personalized vs. Optimal Uniform

Measure	$r$	$S_r(\mathbf{p}^{pers})$	$S_r(\mathbf{p}^{unif})$	$\Delta = S_r(\mathbf{p}^{pers}) - S_r(\mathbf{p}^{unif})$	$\% \Delta S_r(\mathbf{p})$
Harmonic Mean	-1	50.1969	33.6011	16.5958	49.39
Geometric Mean	0	67.3144	57.5773	0.7371	16.91
Arithmetic Mean	+1	93.2841	95.2247	-1.9406	-2.04

(c) Implemented Personalized vs. Implemented Uniform Pricing Policies

Measure	$r$	$S_r(\mathbf{p}^{pers})$	$S_r(\mathbf{p}^{unif})$	$\Delta = S_r(\mathbf{p}^{pers}) - S_r(\mathbf{p}^{unif})$	$\% \Delta S_r(\mathbf{p})$
Harmonic Mean	-1	50.1969	43.4767	6.7202	15.46
Geometric Mean	0	67.3144	68.1889	-0.8745	-1.28
Arithmetic Mean	+1	93.2841	105.3496	-12.0656	-11.45

# Discussion

- ▶ **Policy:**
  - ▶ Definitions of market need to be reconsidered
  - ▶ Suggests direct implications for policies around data and privacy.
  - ▶ Need to consider the welfare and fairness “losses” as the price of privacy.
  - ▶ Solutions such as differential privacy can be adopted but at some cost (especially to those that are truly vulnerable)
- ▶ **Generalization:**
  - ▶ Nothing special about the contexts we have studied.
  - ▶ The framework applies quite generally
- ▶ **Implications**
  - ▶ Personalization can be “good”
  - ▶ Consider distributive impact of decisions