



VANDERBILT
UNIVERSITY®

| Data Science Institute



DATA SCIENCE IN PRACTICE

JESSE SPENCER-SMITH, CHIEF DATA SCIENTIST

DATA SCIENCE INSTITUTE, VANDERBILT UNIVERSITY

[HTTPS://WWW.VANDERBILT.EDU/DATASCIENCE/](https://www.vanderbilt.edu/datascience/)

TWITTER: @VUDATASCIENCE

Mission

Accelerate data-driven research.

Promote collaboration.

Train future leaders.

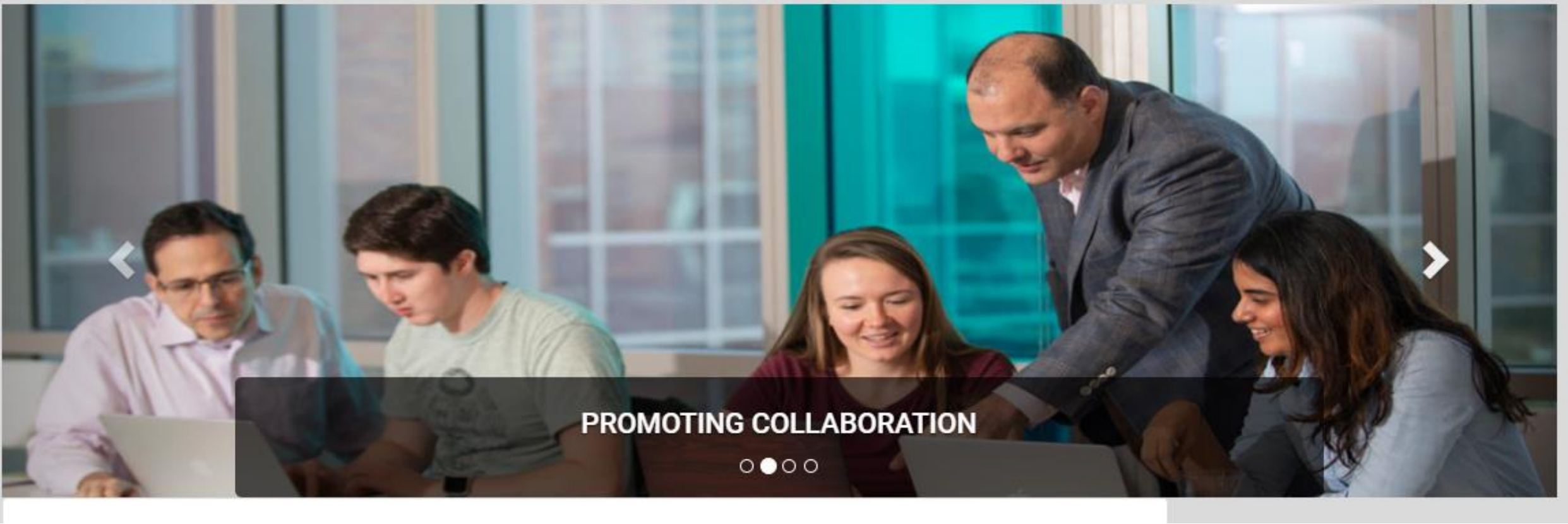
Data Science Institute



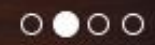
ACCELERATING DATA-DRIVEN RESEARCH



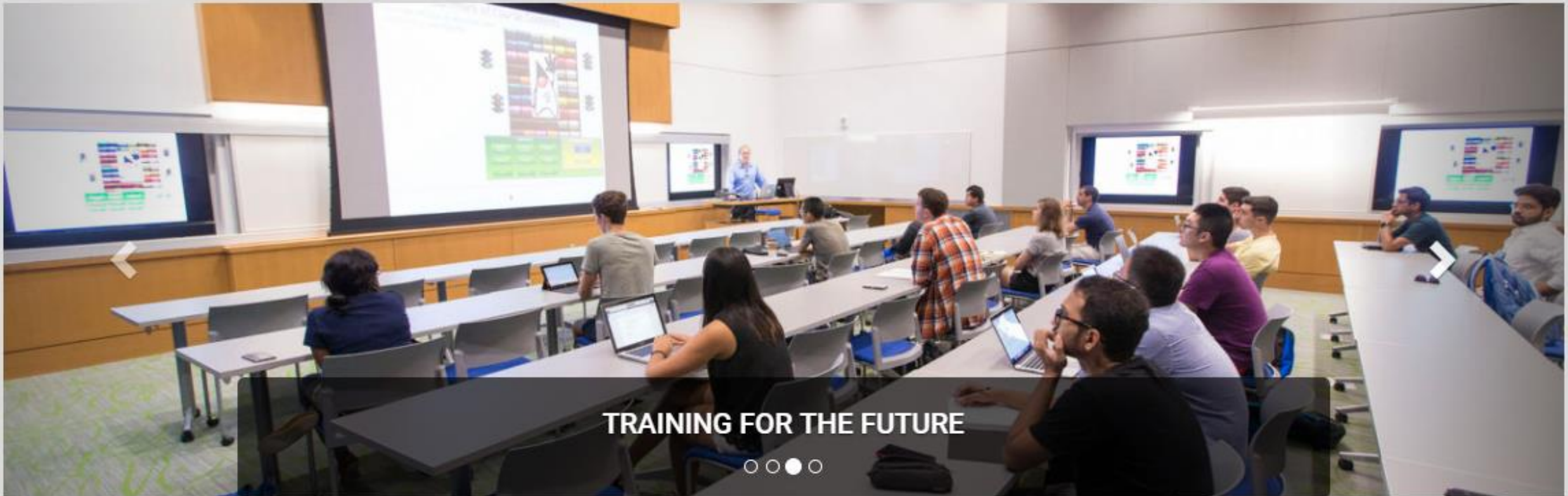
Data Science Institute



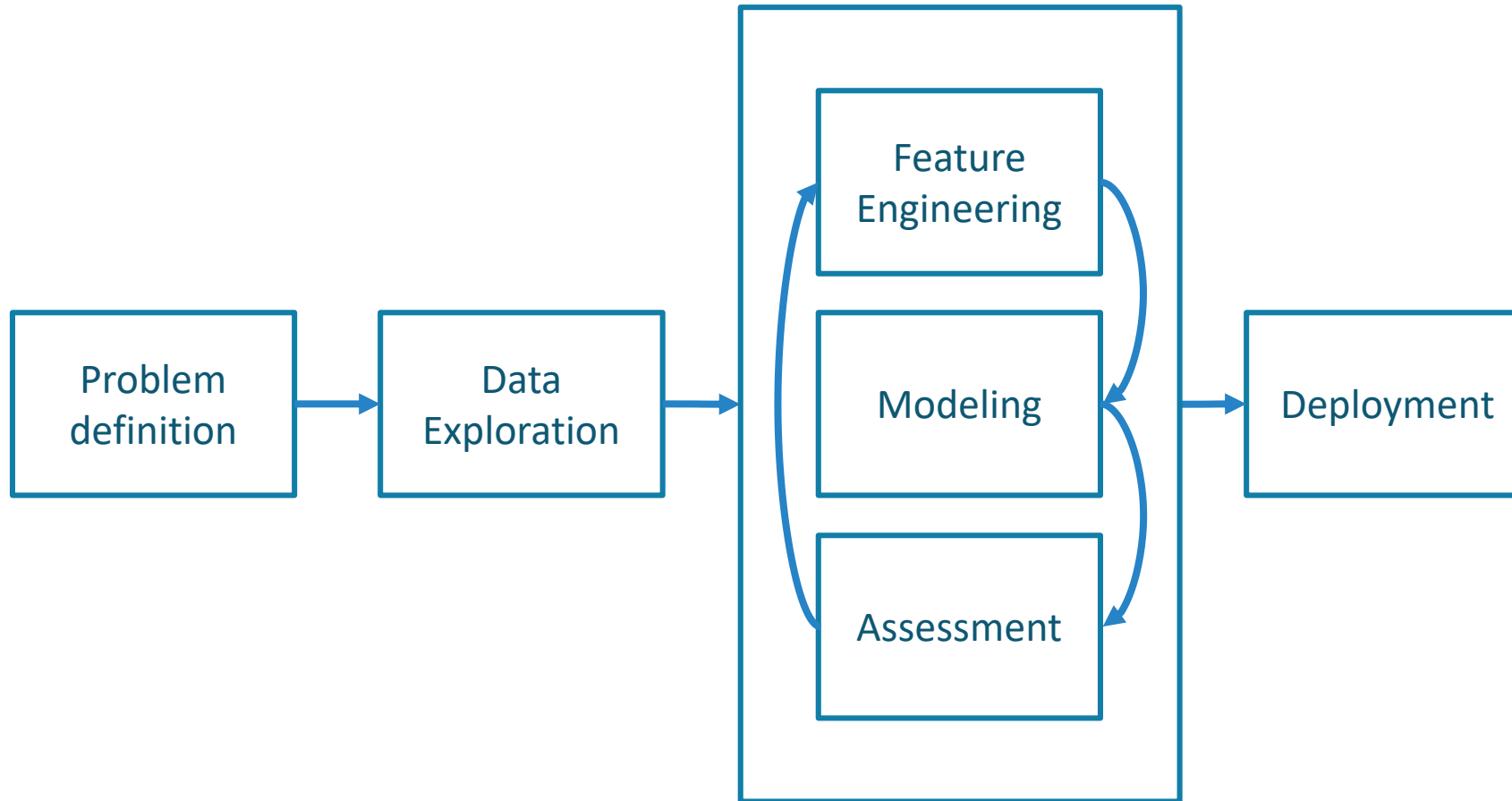
PROMOTING COLLABORATION

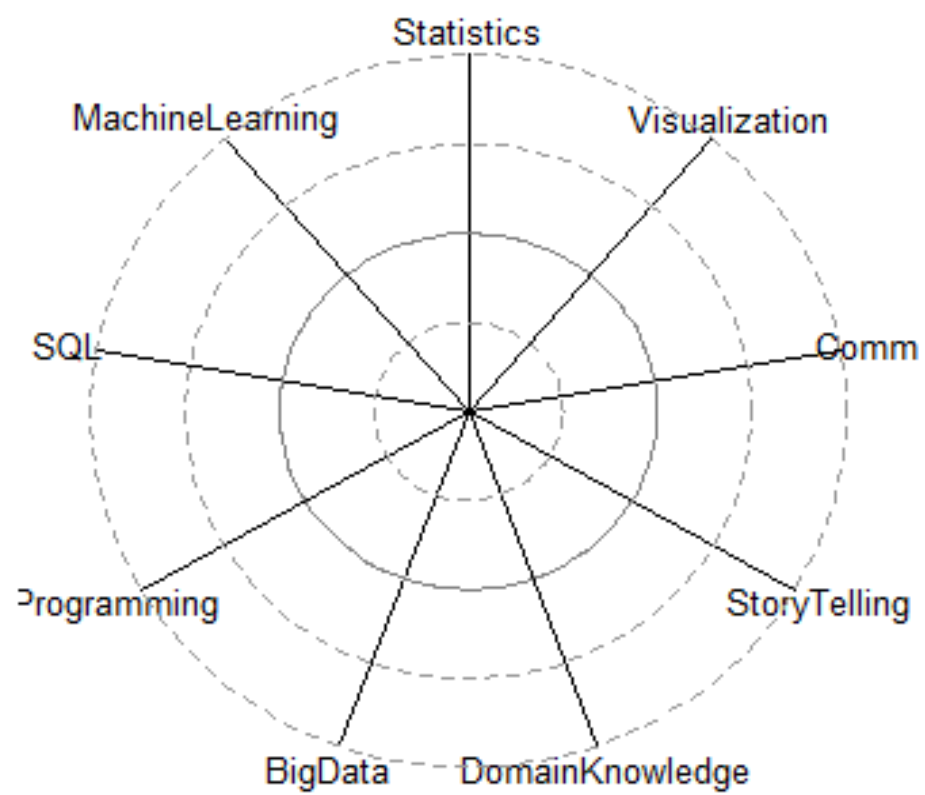


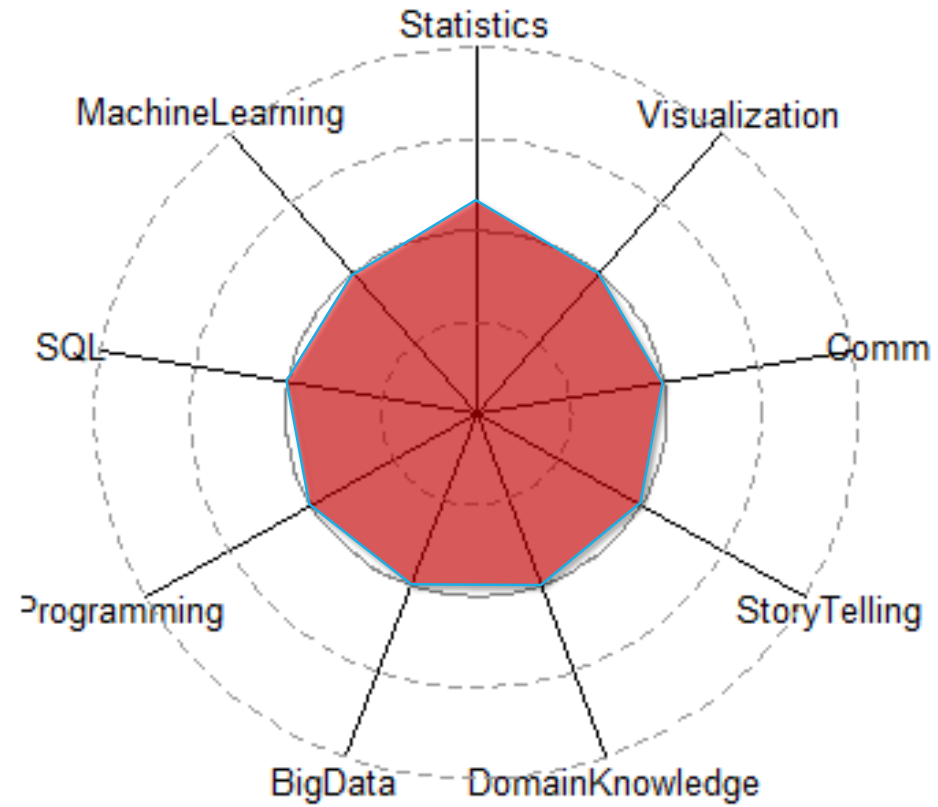
Data Science Institute



Data Science Lifecycle

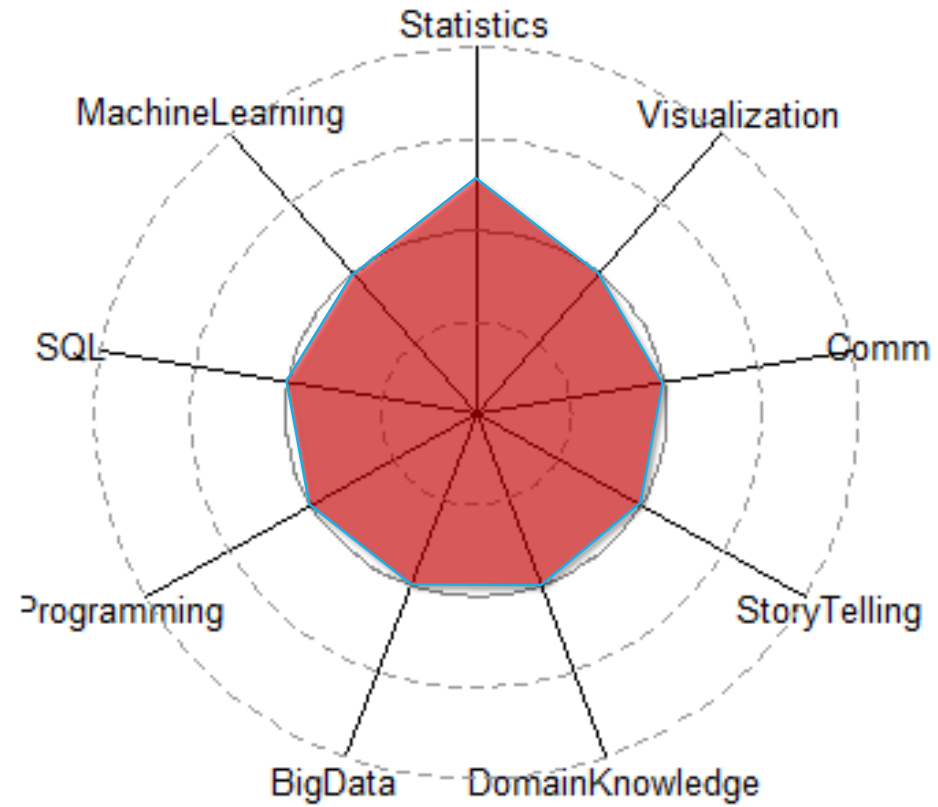






Statistics and Mathematics

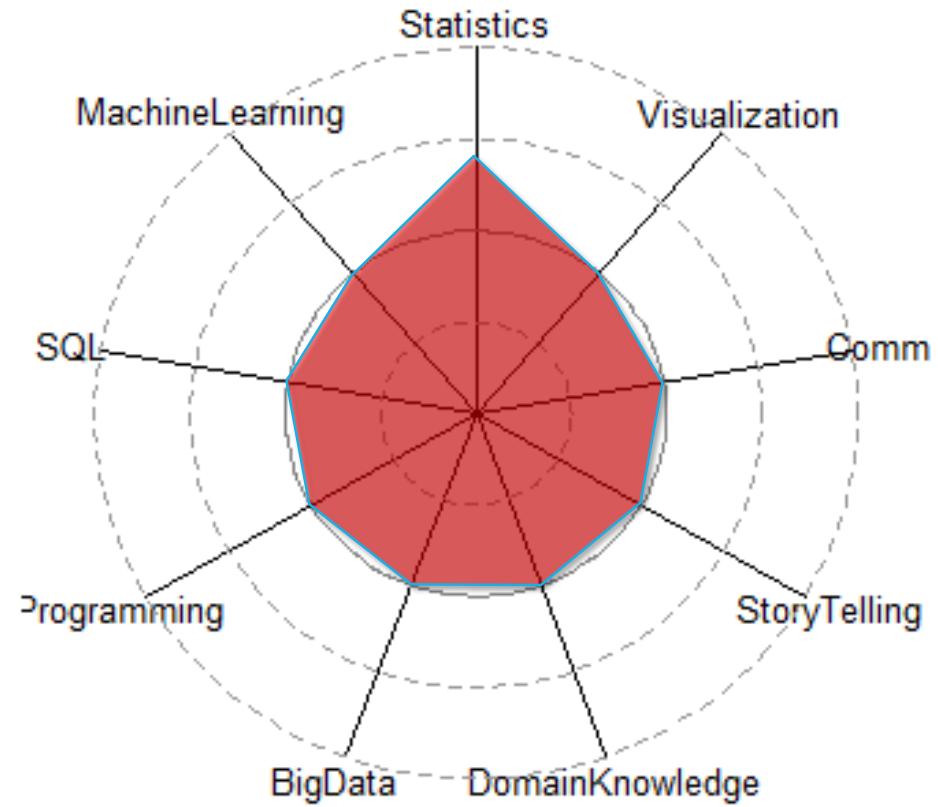
Statistical modeling



Statistics and Mathematics

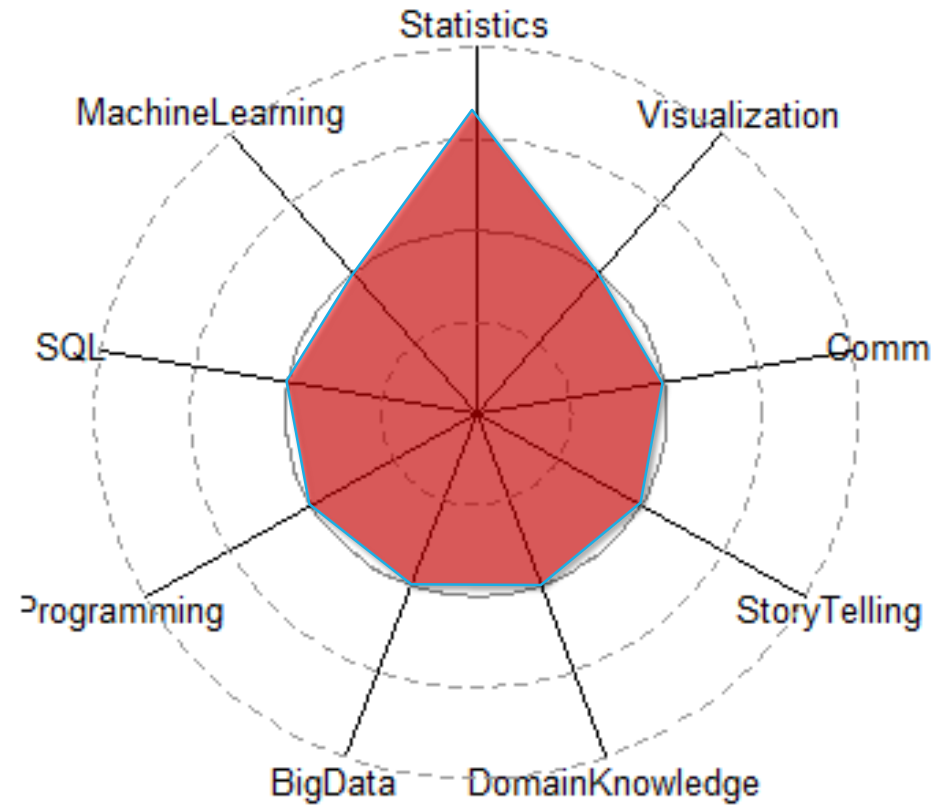
Statistical modeling

Causal modeling



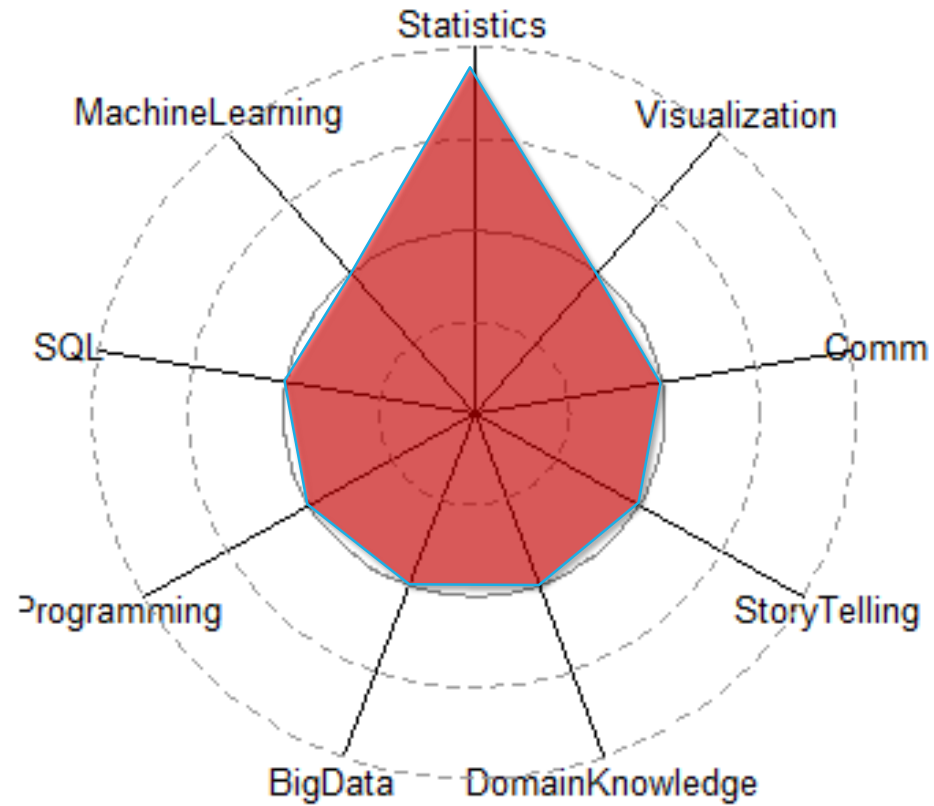
Statistics and Mathematics

Statistical modeling
Causal modeling
Linear algebra



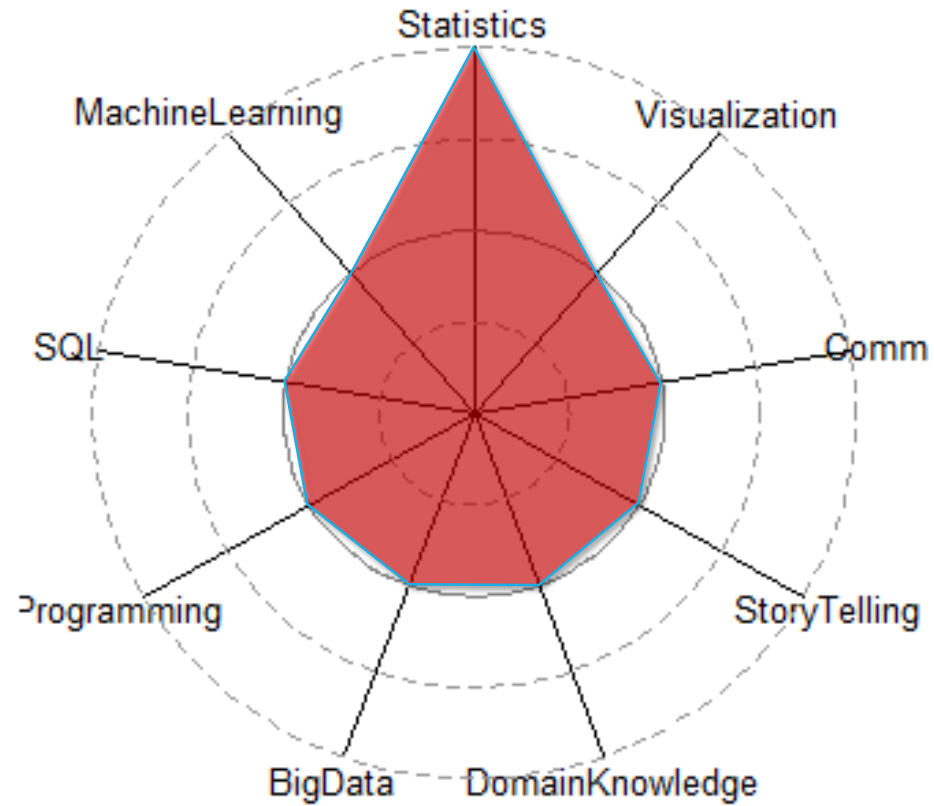
Statistics and Mathematics

Statistical modeling
Causal modeling
Linear algebra
Multi-variable calculus



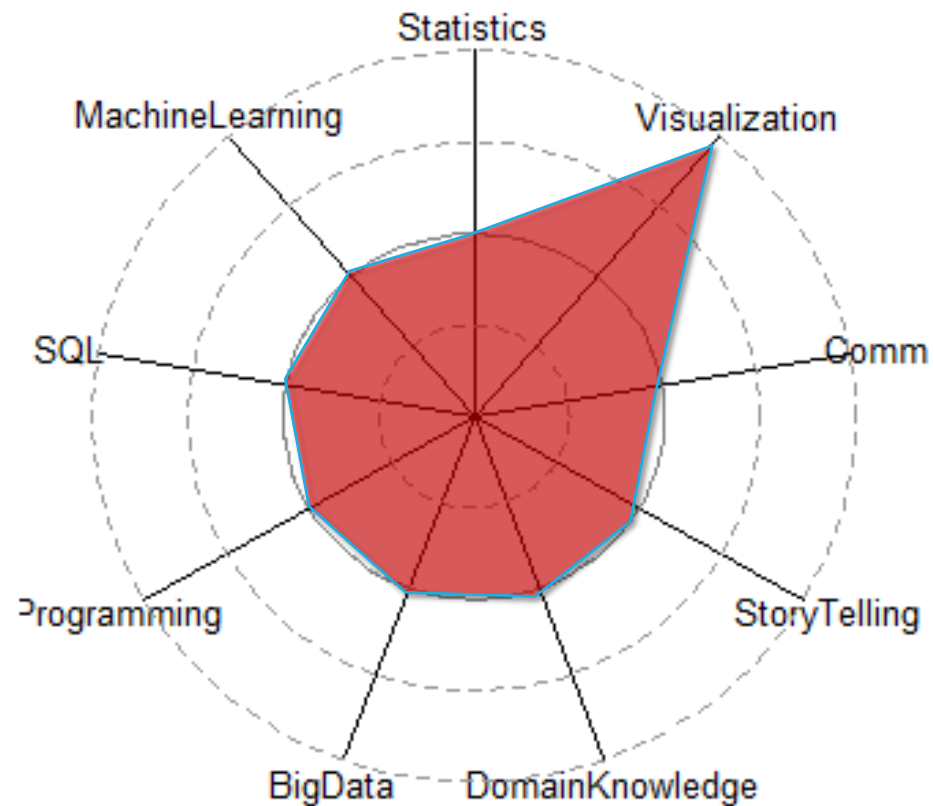
Statistics and Mathematics

Statistical modeling
Causal modeling
Linear algebra
Multi-variable calculus
Optimization



Statistics and Mathematics

Statistical modeling
Causal modeling
Linear algebra
Multi-variable calculus
Optimization
Bayesian statistics



Visualization

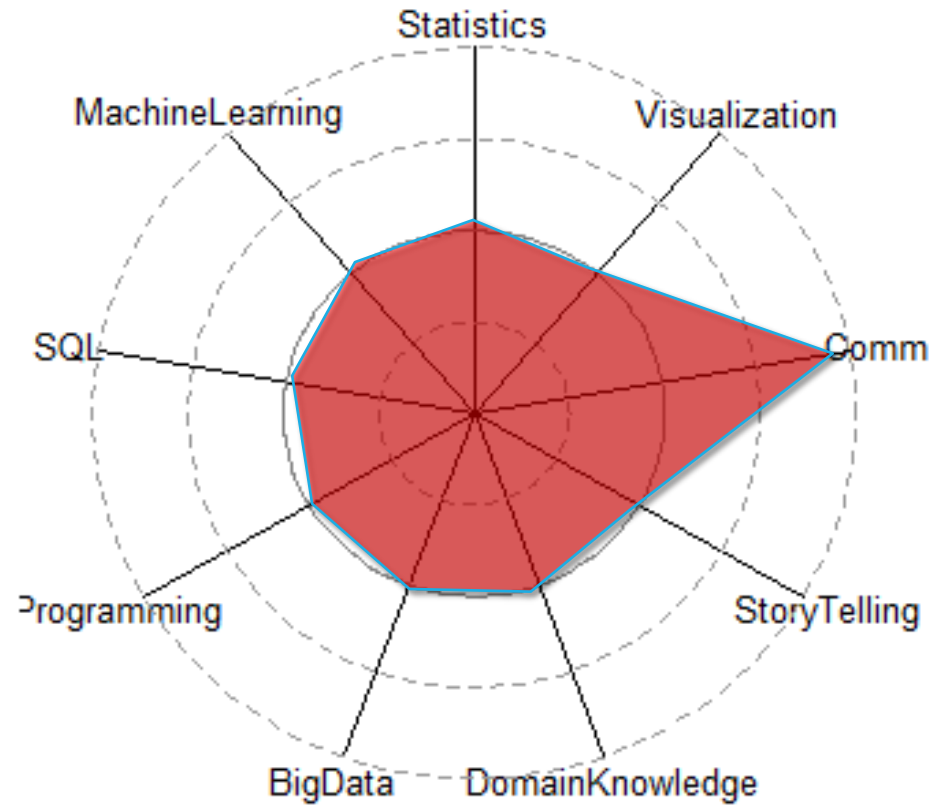
Best practices

Exploratory Data Analysis

Programming-based methods

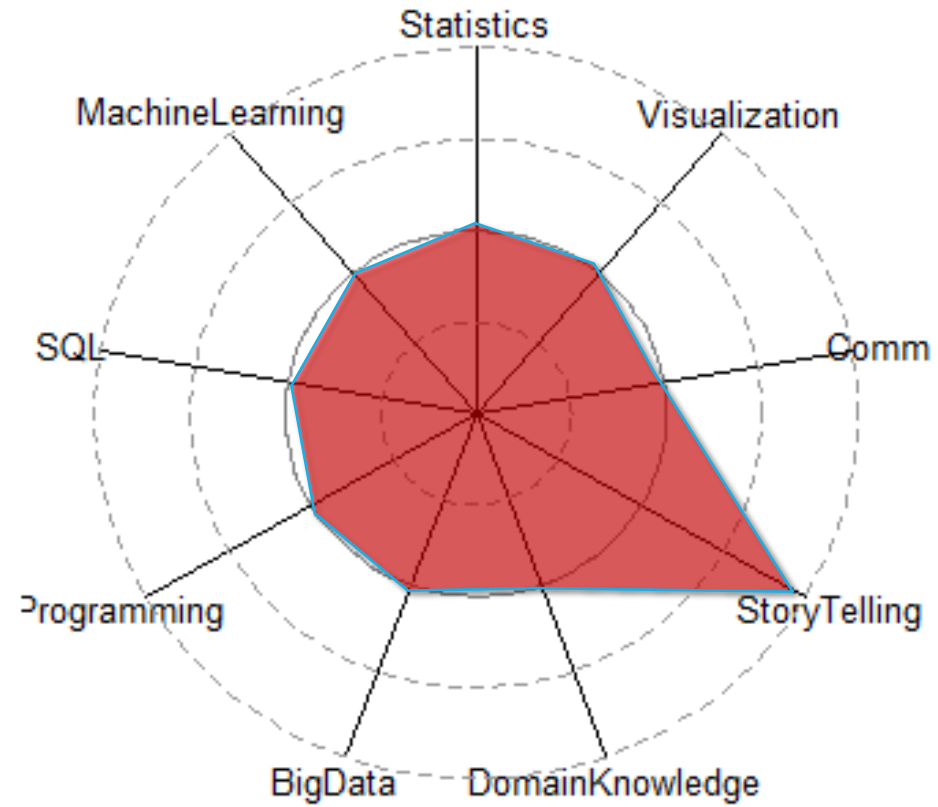
Cognitive/Perceptual foundations

3 Skills Inventory



Communication

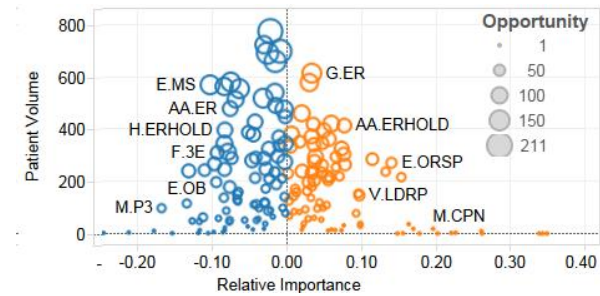
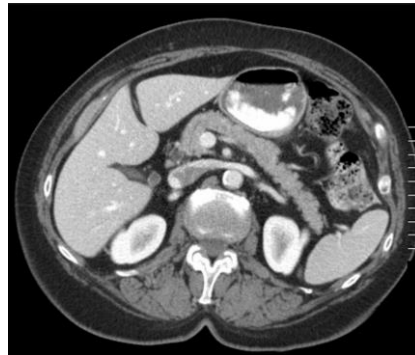
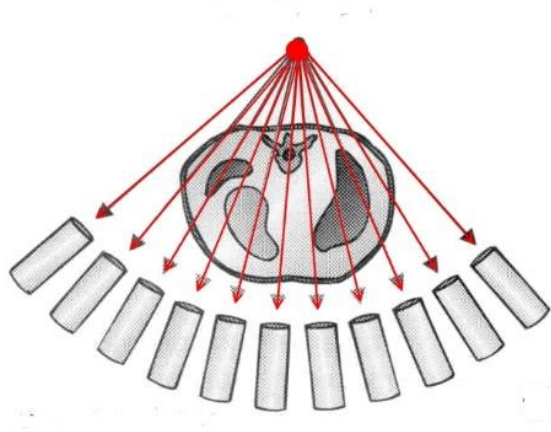
Presentations
Written reports
Accessible style
Adaptability
Executive presentations



Storytelling

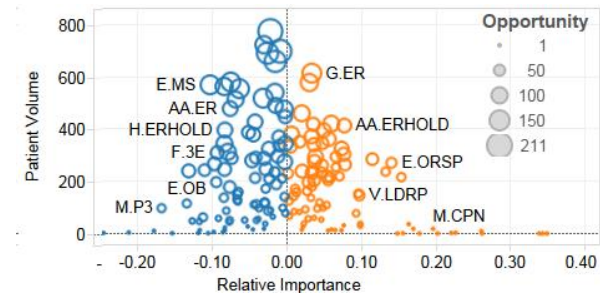
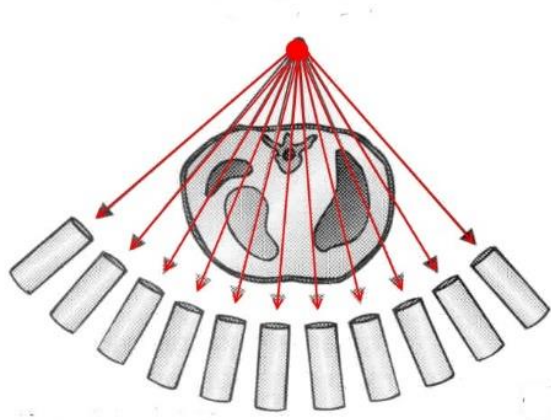
Translating
Framing

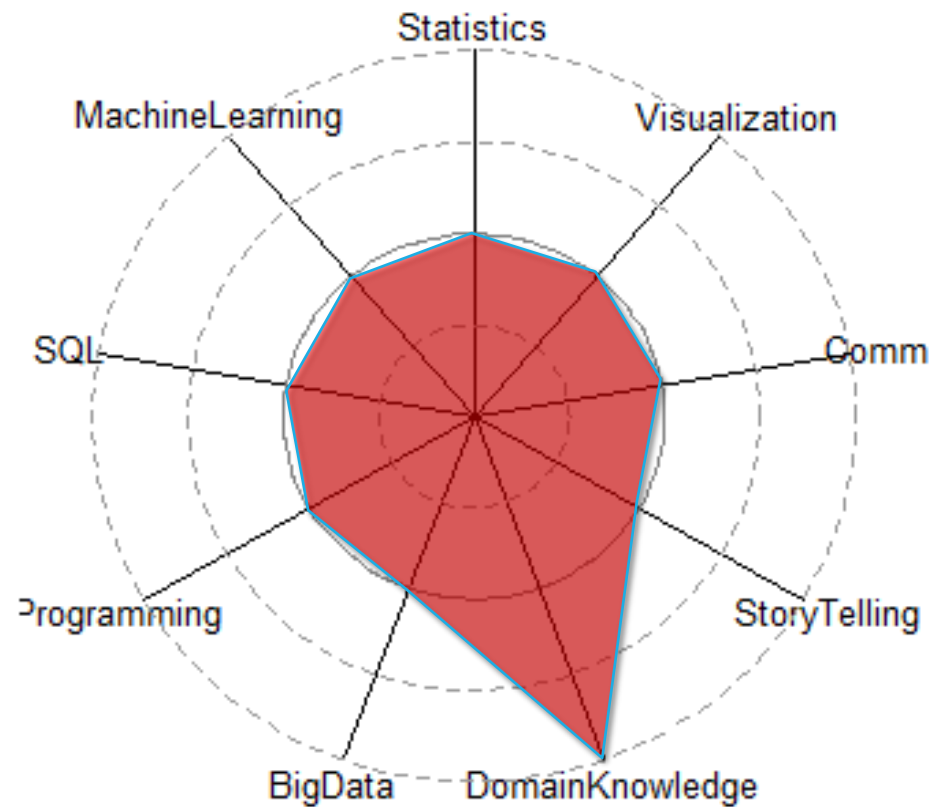
Patient Satisfaction Analysis



Patient Satisfaction

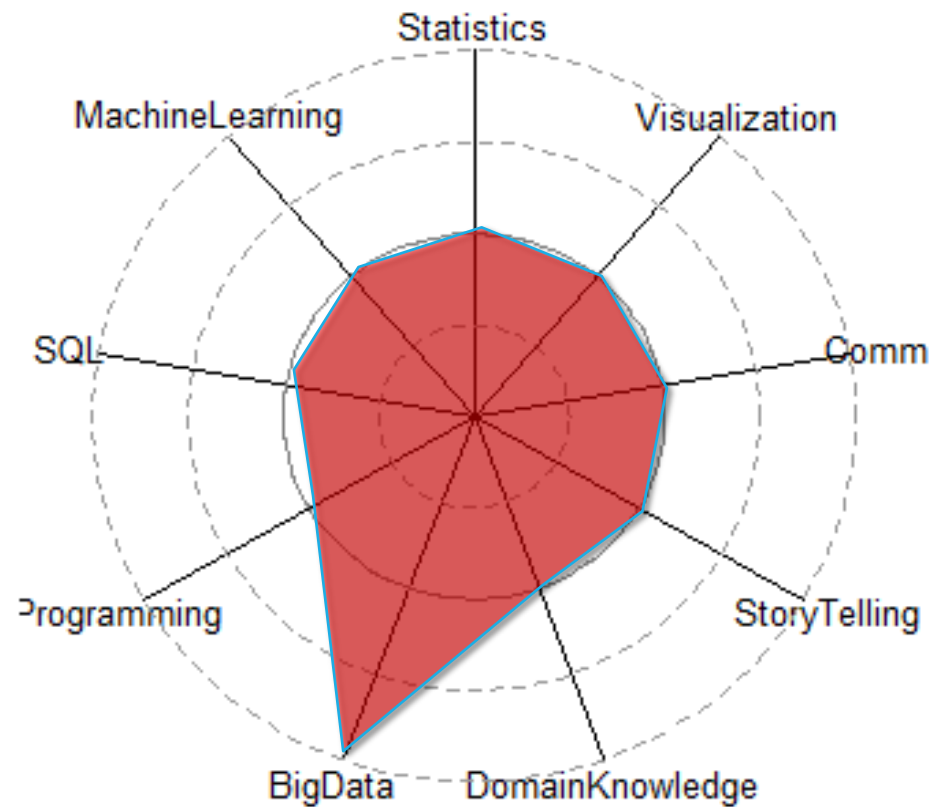
CT Scan





Domain Knowledge

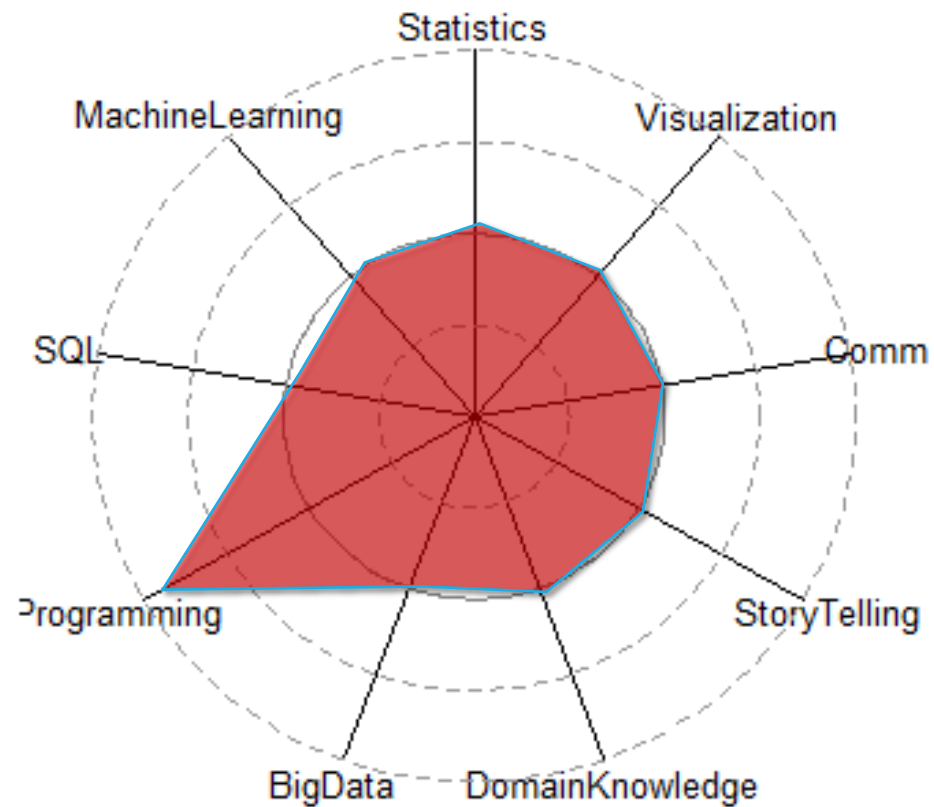
On-the-job
Specialized knowledge



Big Data Technologies

Specialized

Most do not require

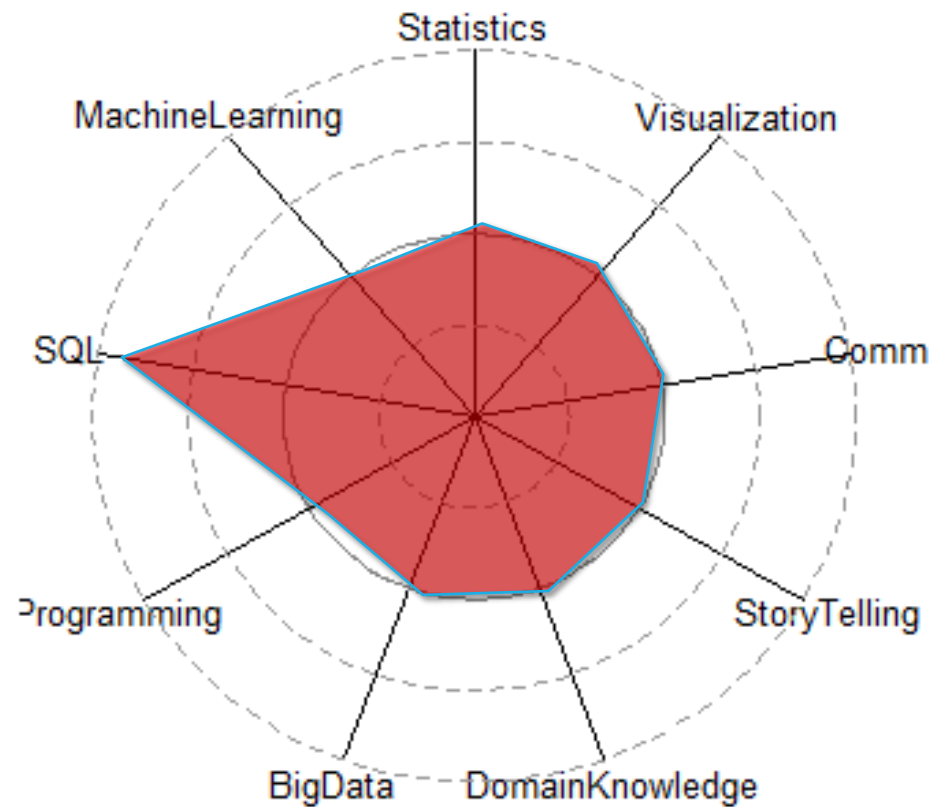


Programming

Python
R

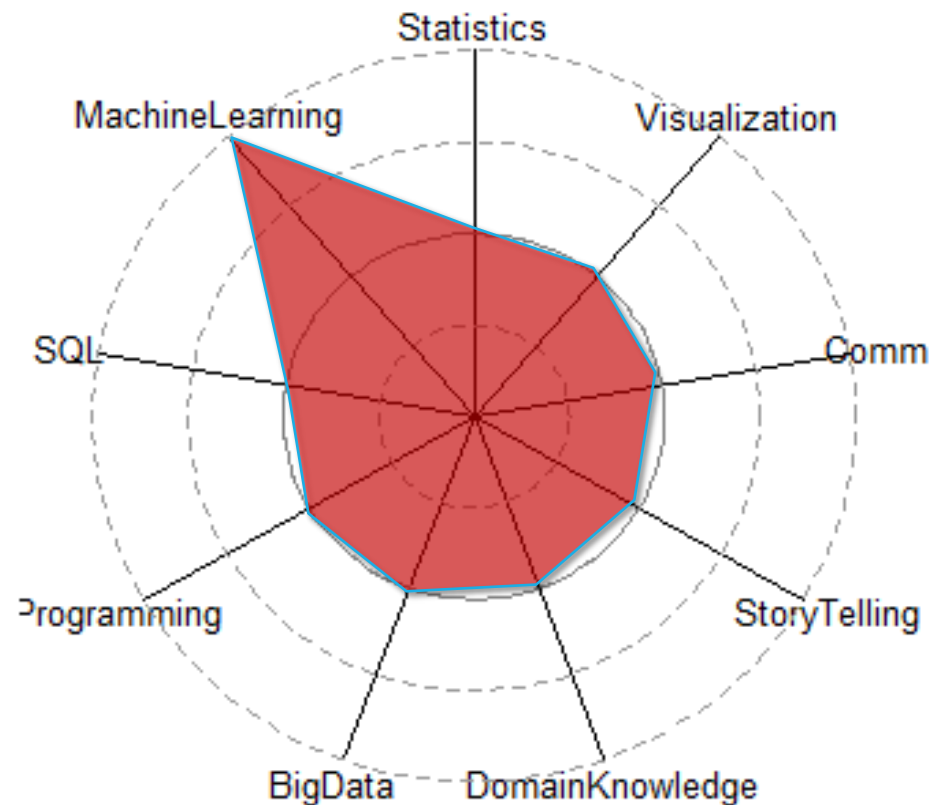
Java
Scala
(Clojure)

GPU frameworks



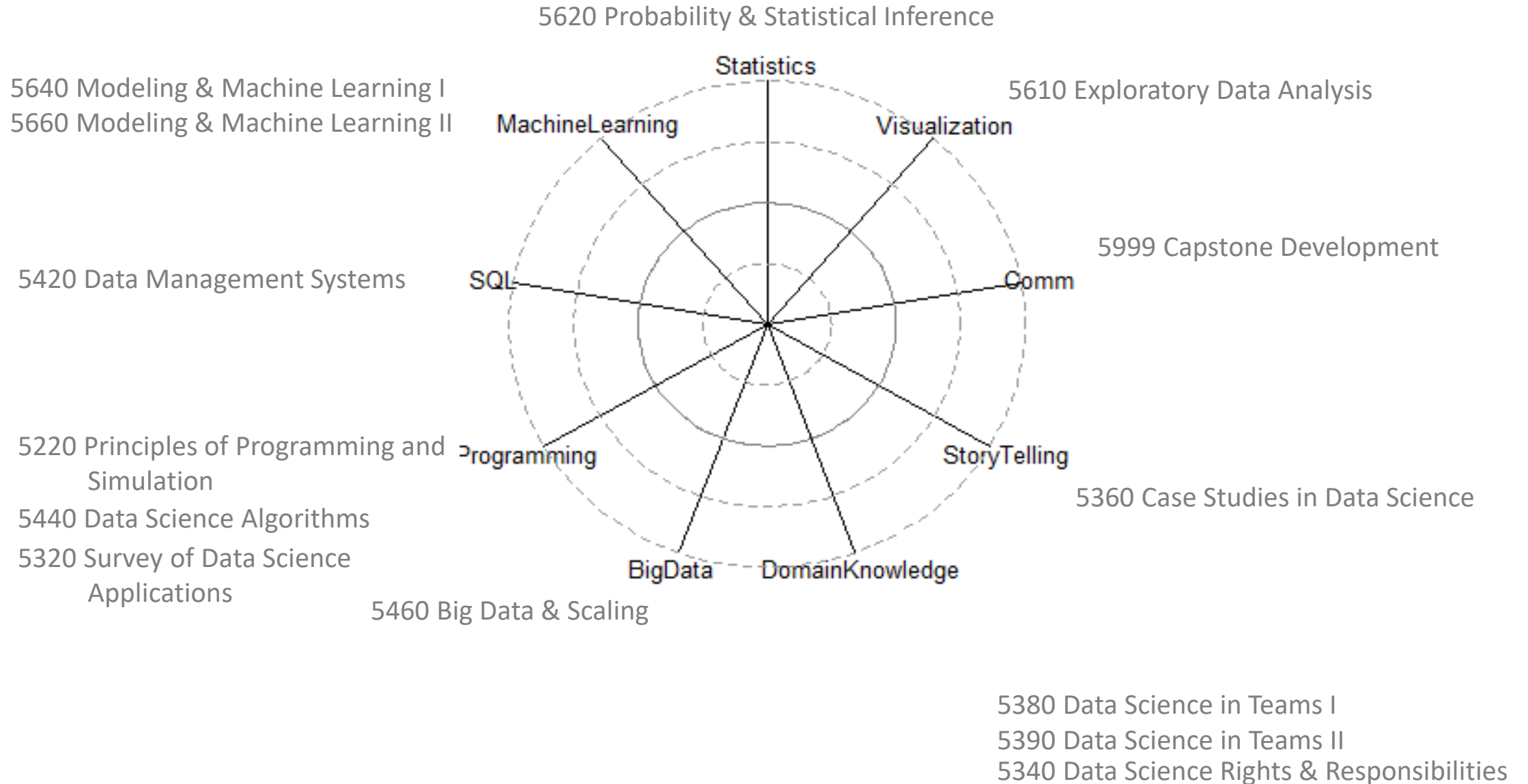
SQL

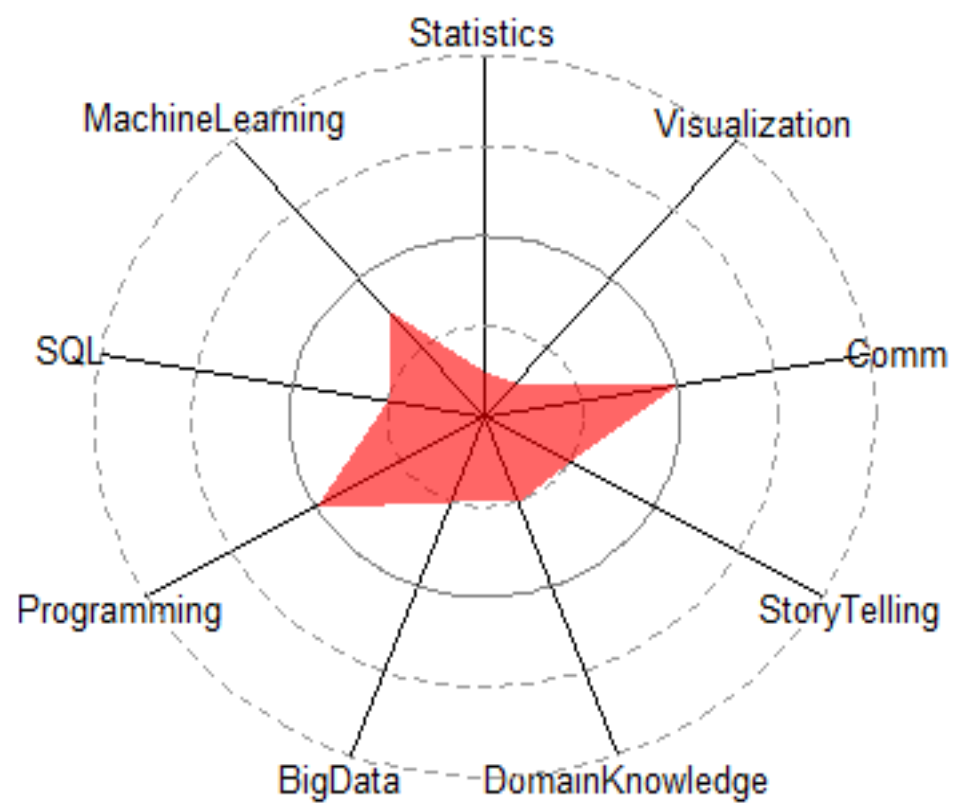
Some experience essential
Self-study
Working knowledge
Complex queries
Subqueries
Optimization
Expertise in multiple versions



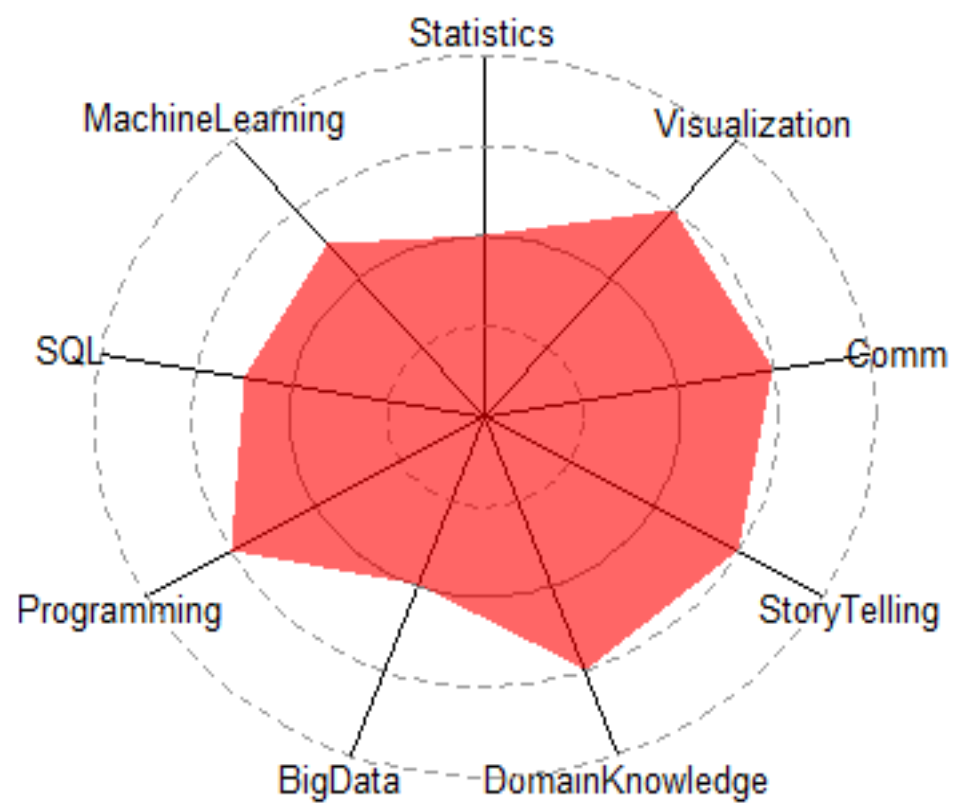
Machine Learning/Deep Learning

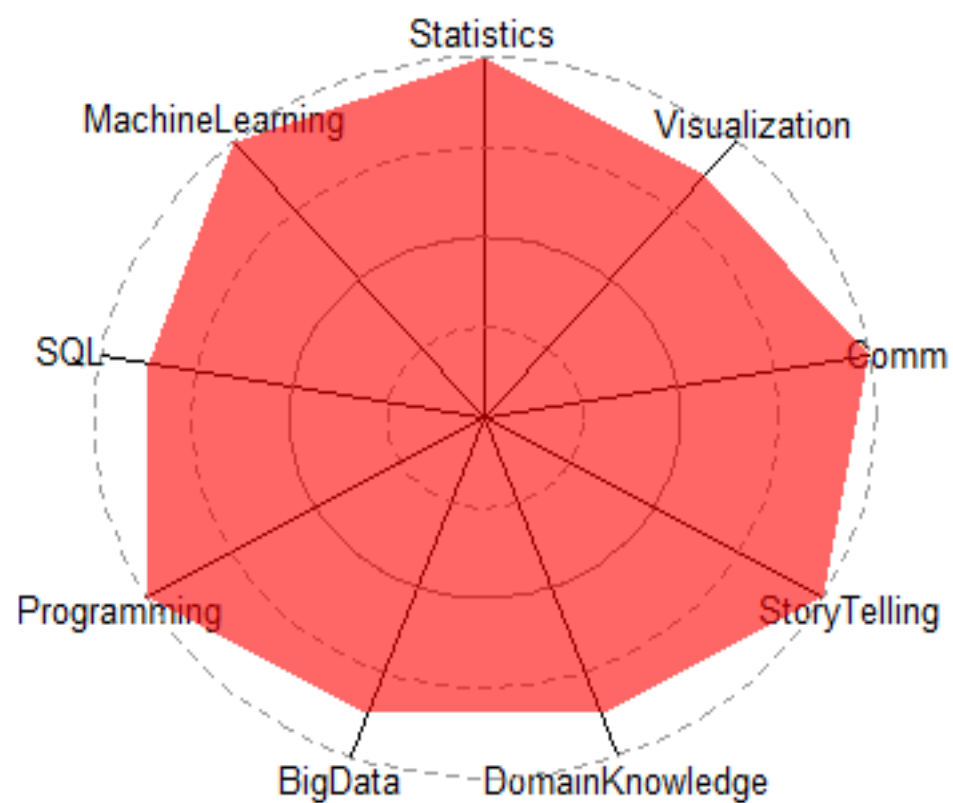
- Experience with non-class projects
- Understanding of major ML methods
- Experience with major DL frameworks
- Experience with popular pre-trained models
- Well-versed in theory
- Design experience with CNNs/RNNs
- Expertise creating novel deep learning solutions



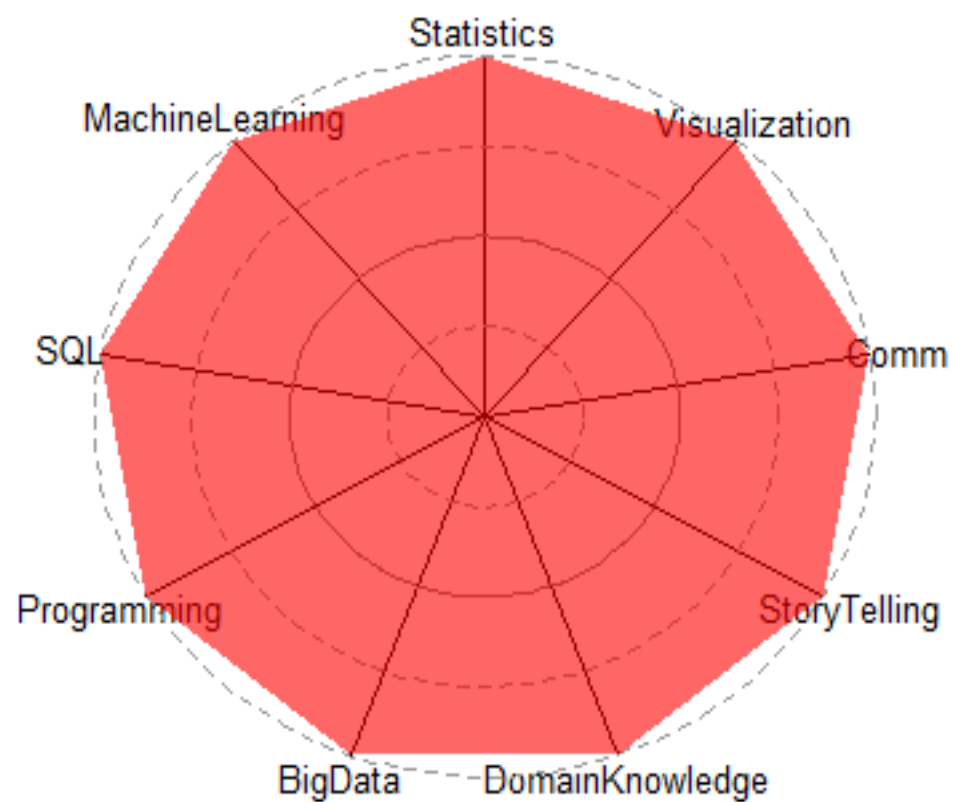
Data Scientist I

Data Scientist II

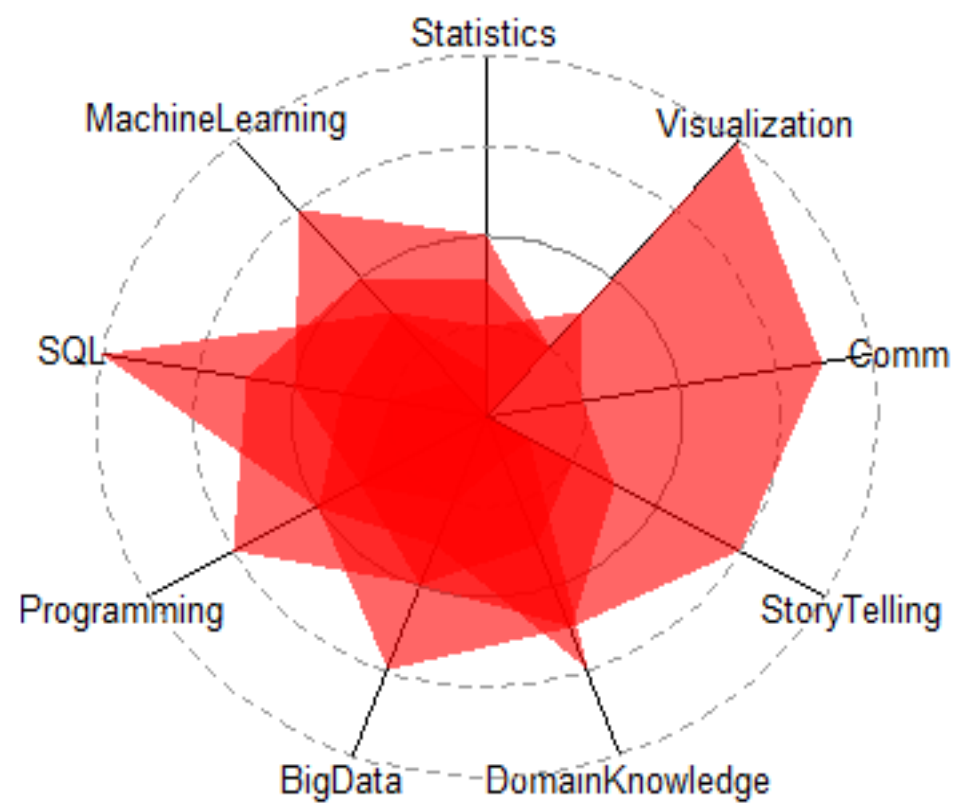


Sr. Data Scientist

Consulting Data Scientist

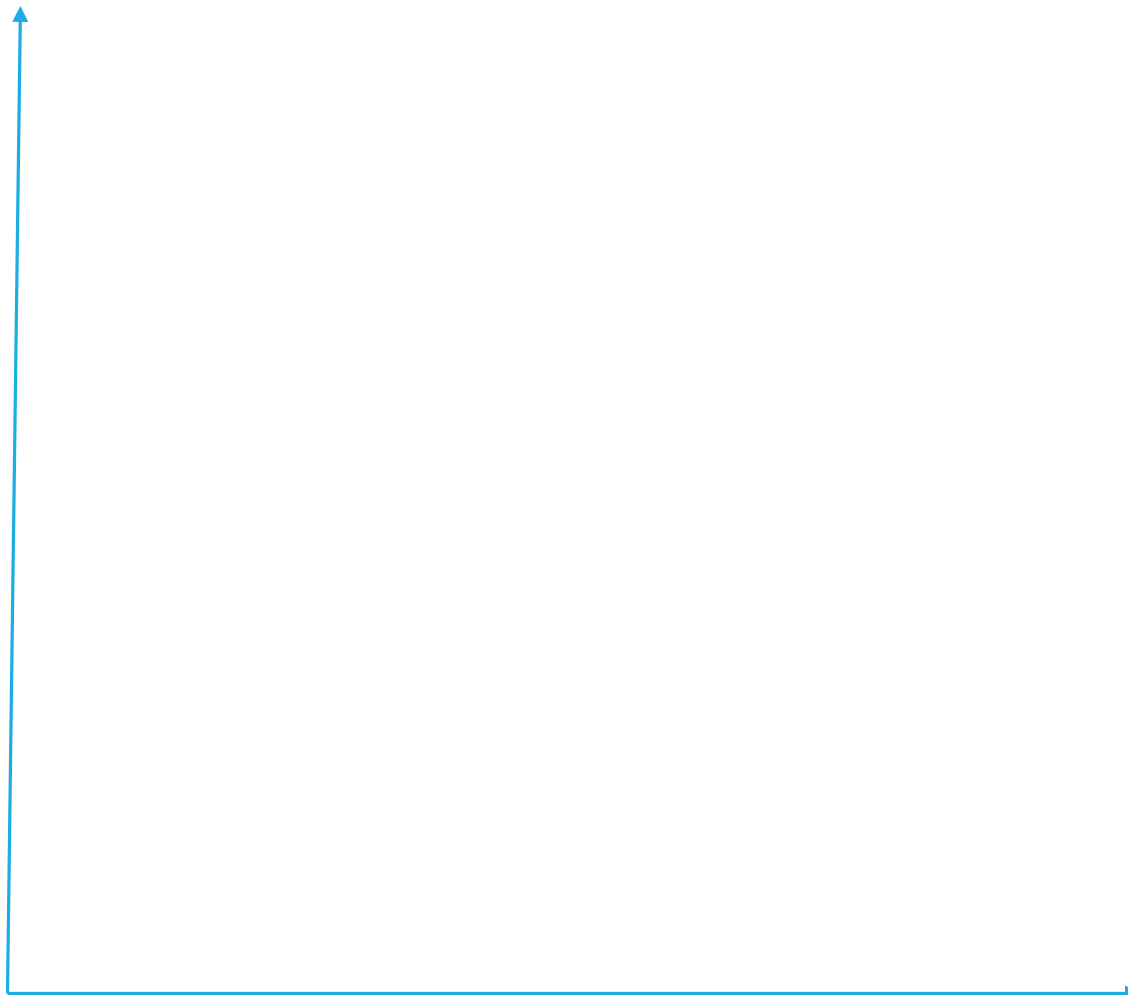


Team



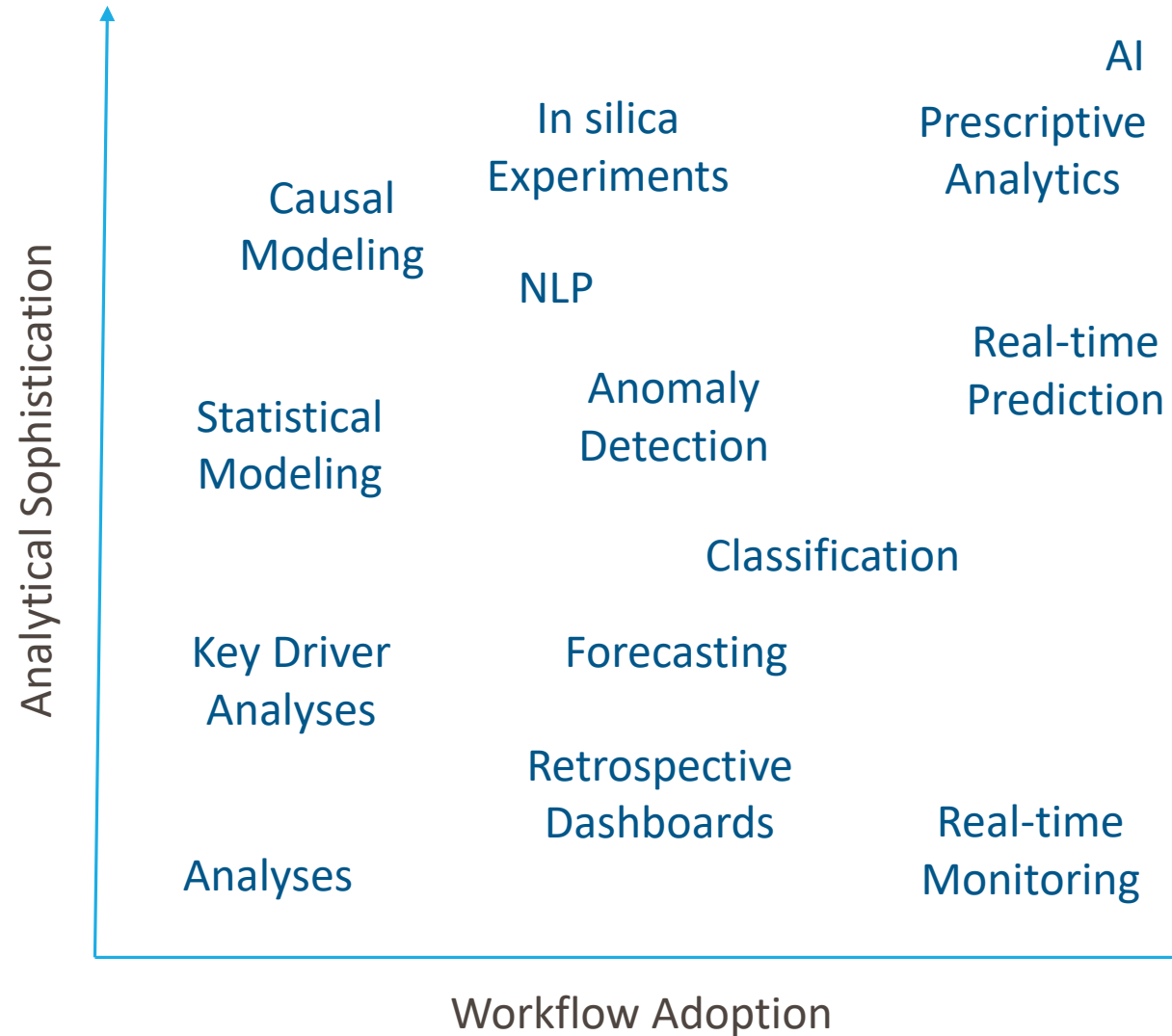
Analytical Sophistication

Workflow Adoption



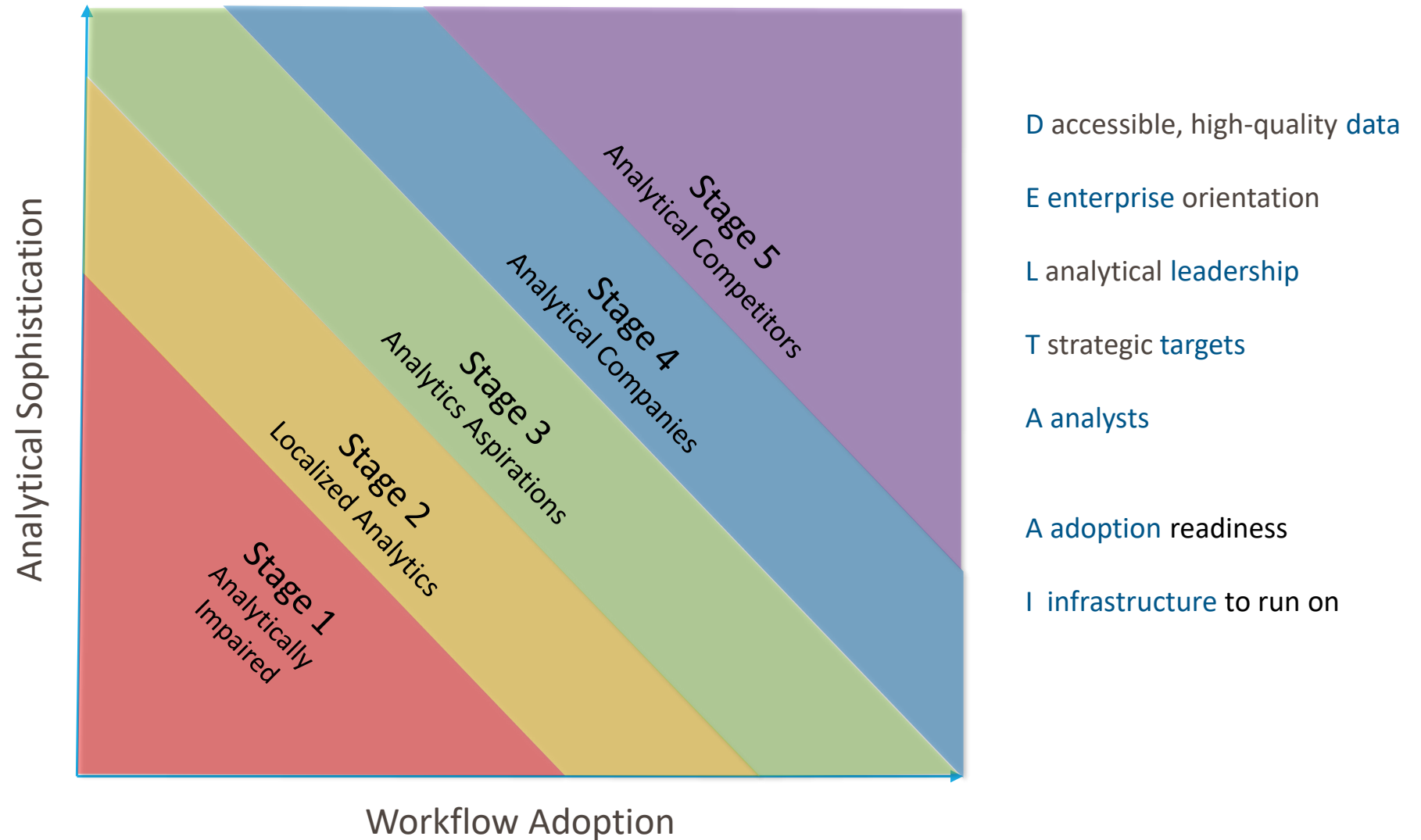
Data Science Maturity Models

2 Maturity Graph



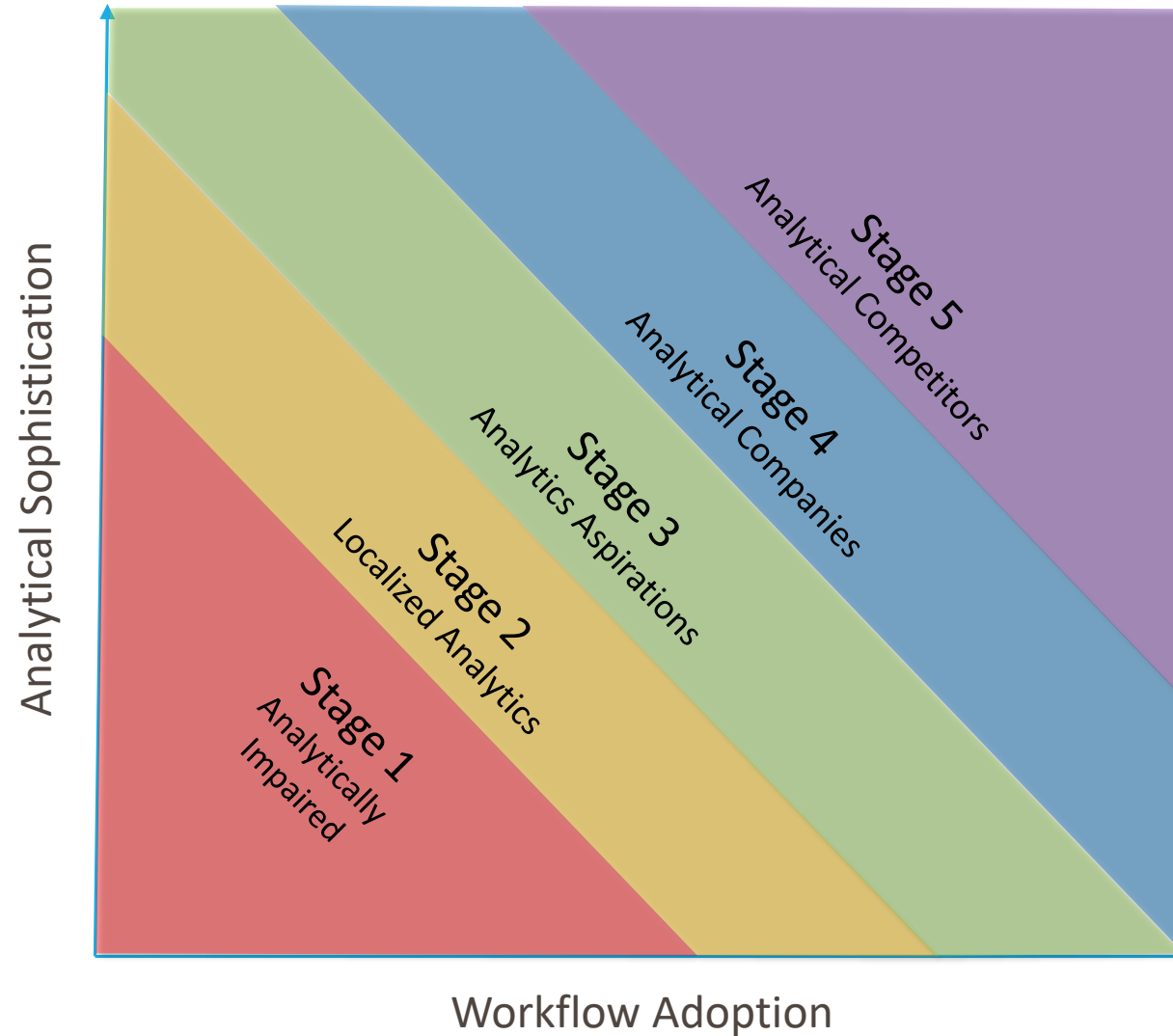
Data Science Maturity Models

2 Maturity Graph



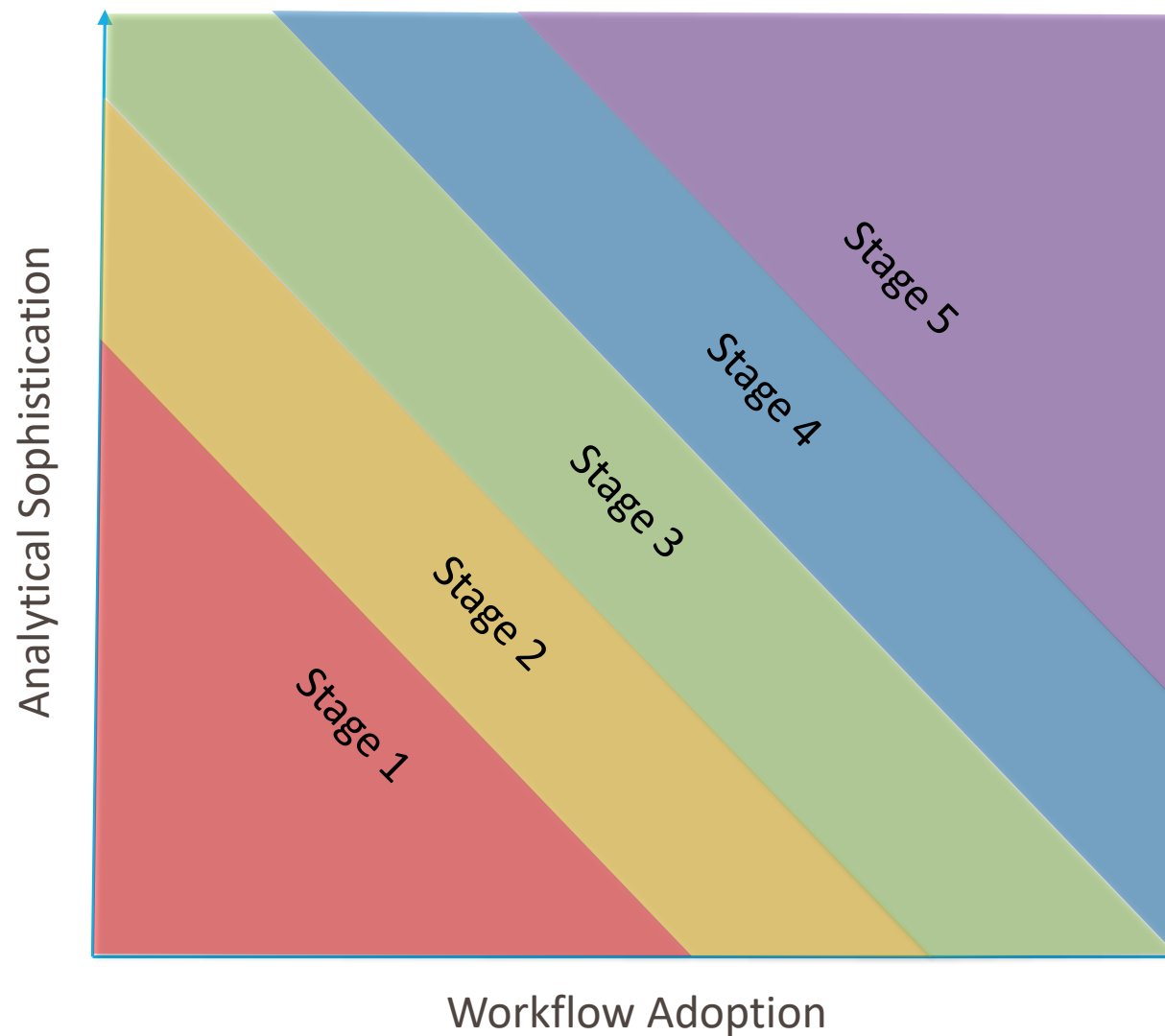
Data Science Maturity Models

2 Maturity Graph



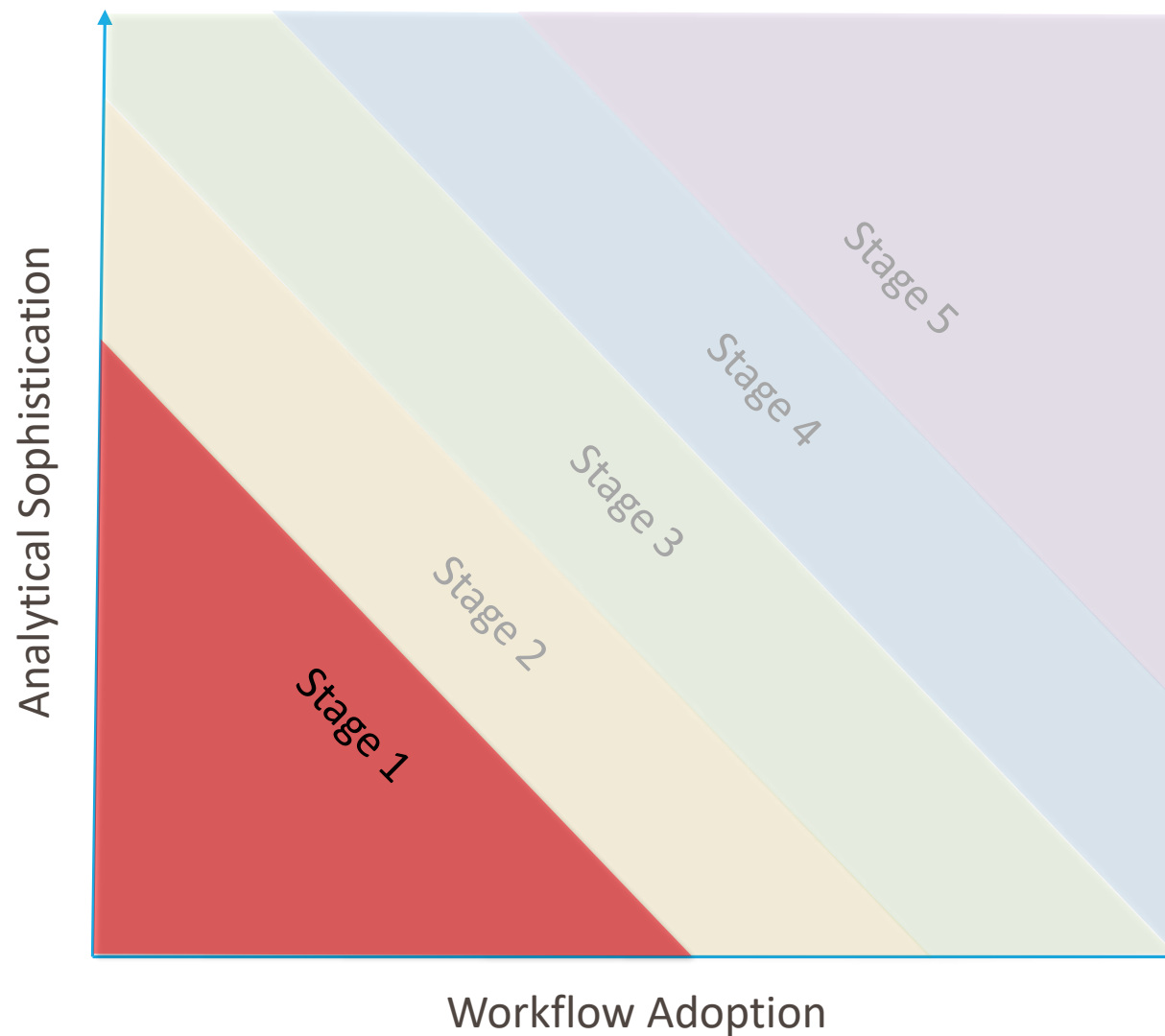
Data Science Maturity Models

2 Maturity Graph



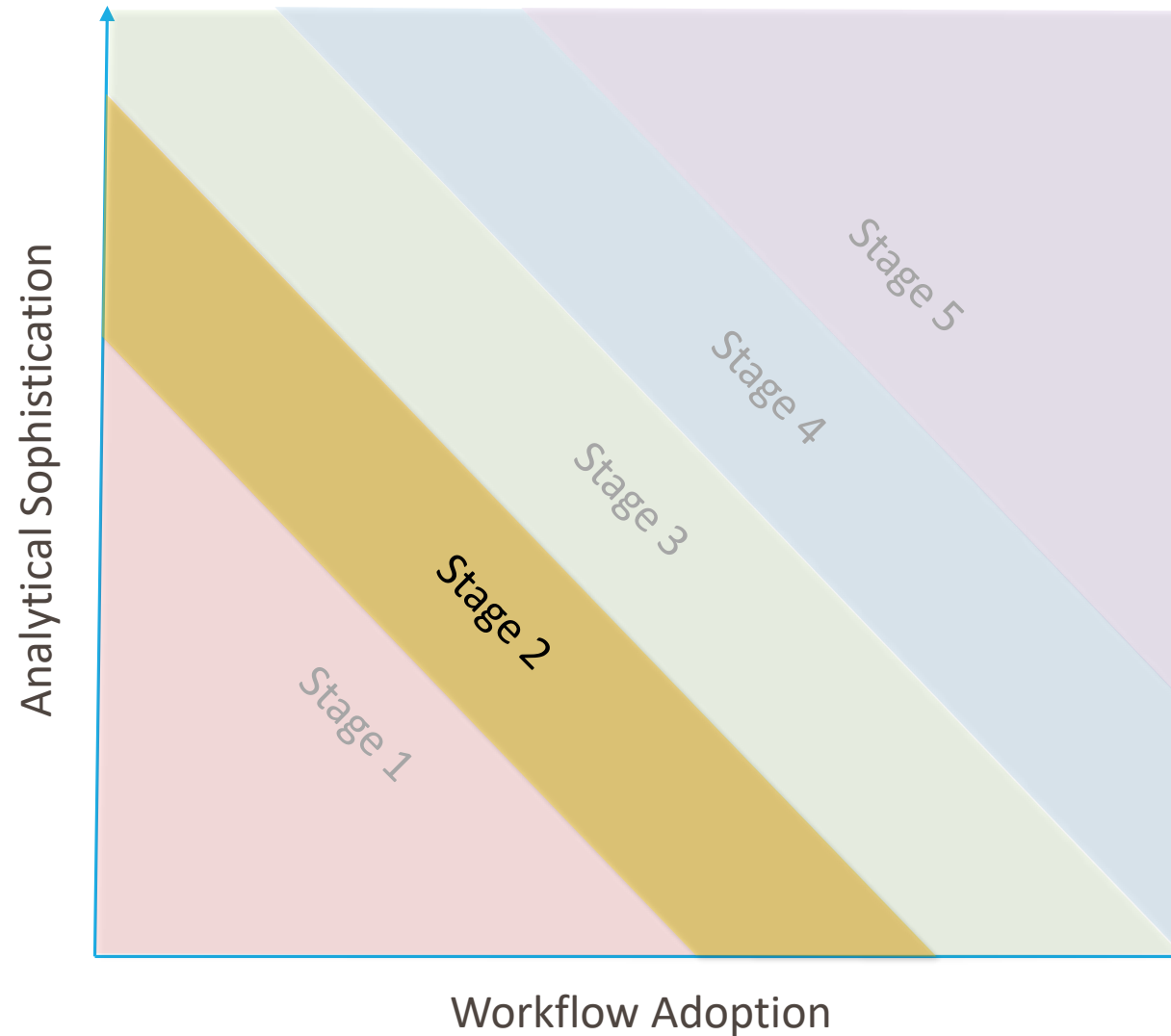
Data Science Maturity Models

2 Maturity Graph



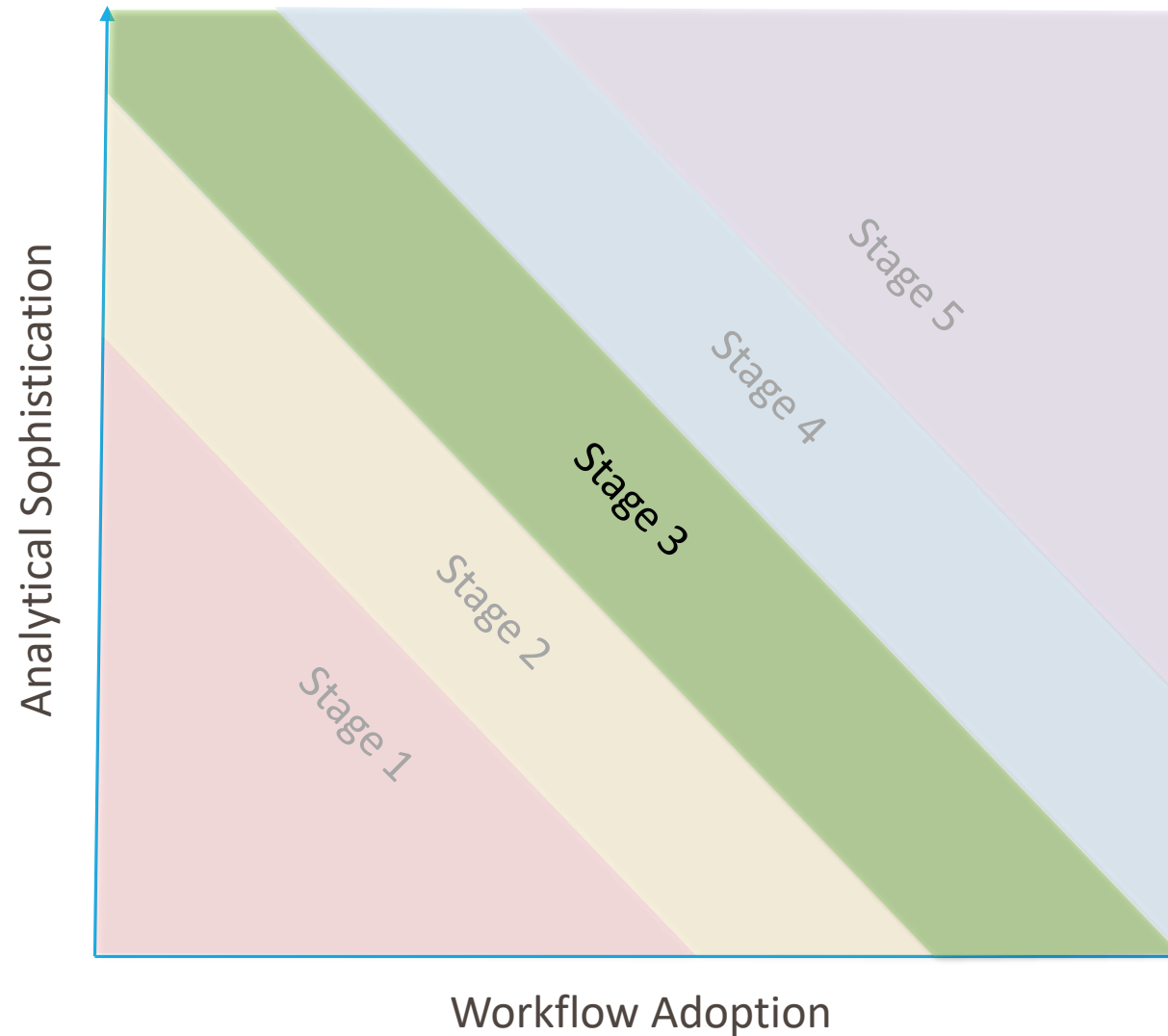
Data Science Maturity Models

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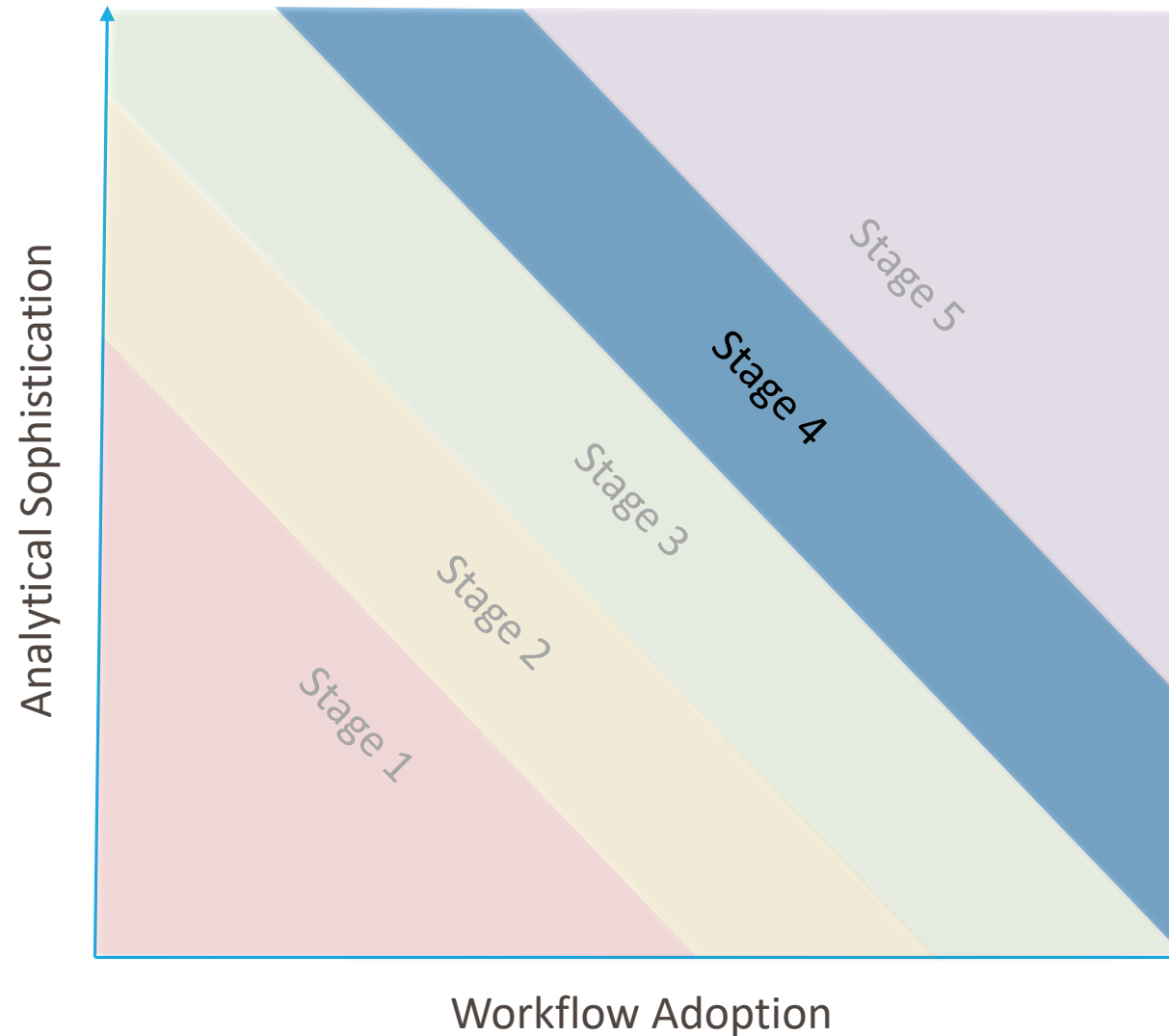
Data Science Maturity Models

2 Maturity Graph



Data Science Maturity Models

2 Maturity Graph

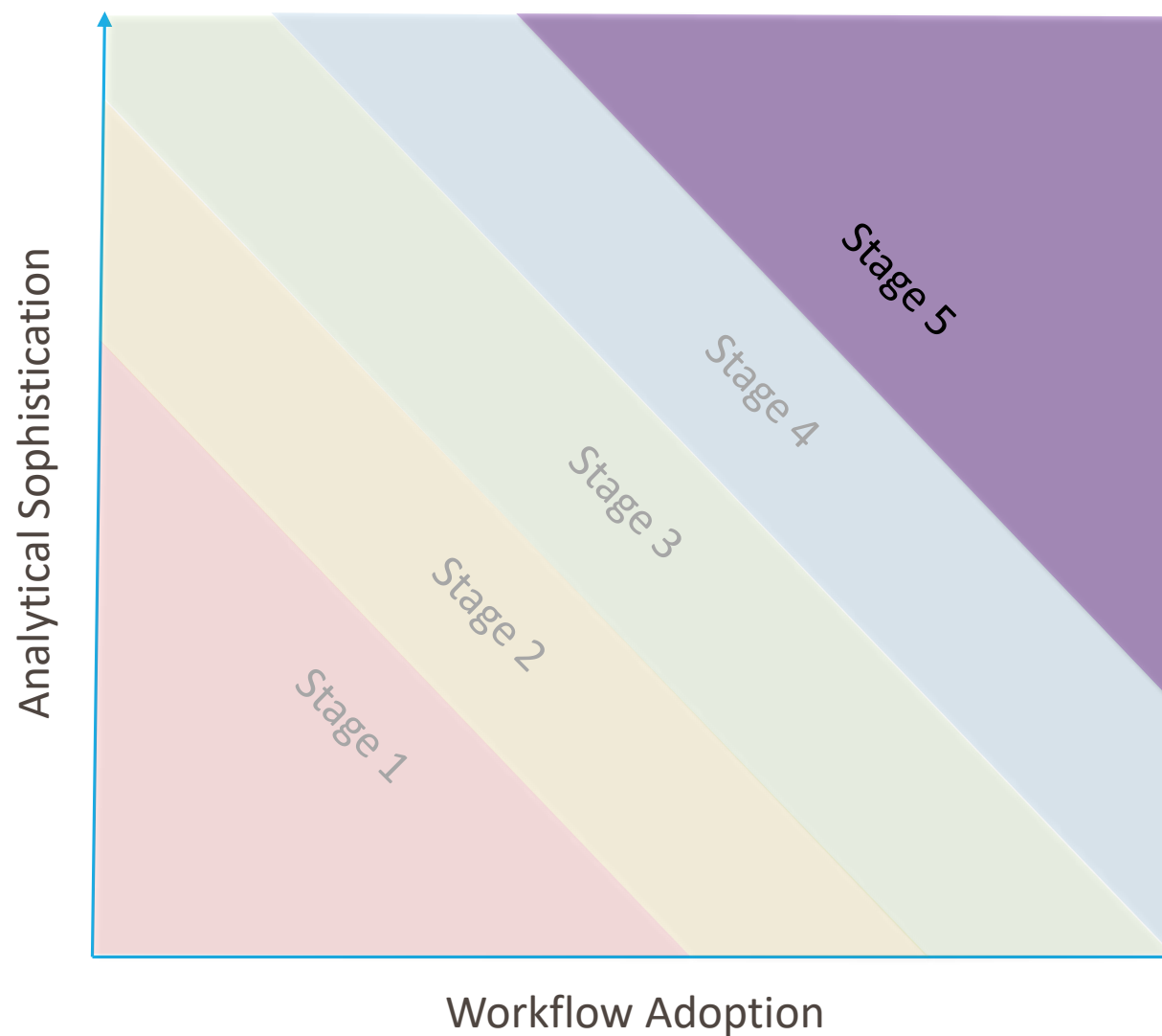


In a data-driven business, the data helps the business; in a model-driven business, the models *are* the business.

- Steven A. Cohen and
Matthew W. Granade,
Wall Street Journal, 8/19/2018

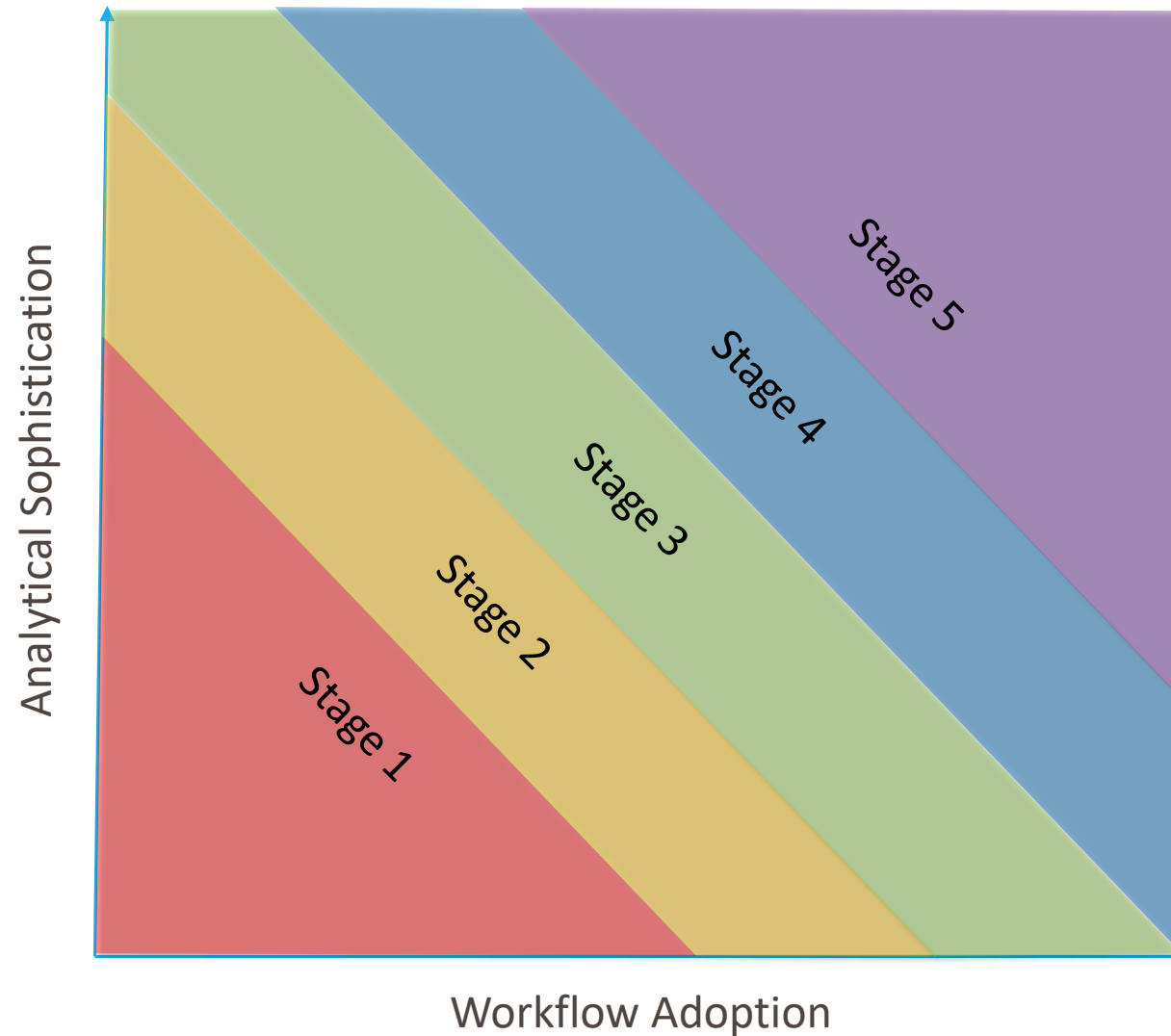
Data Science Maturity Models

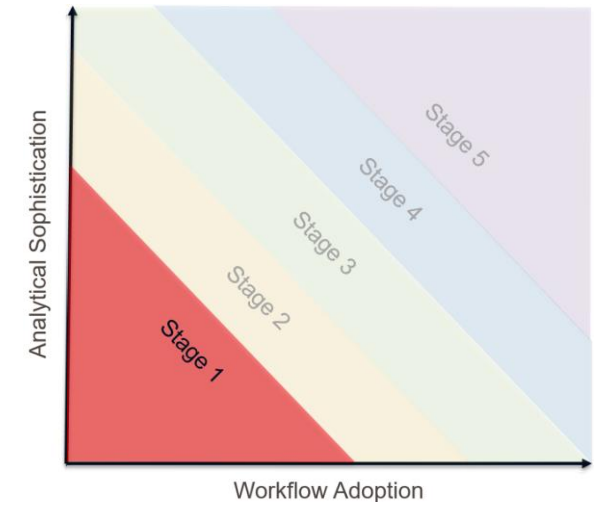
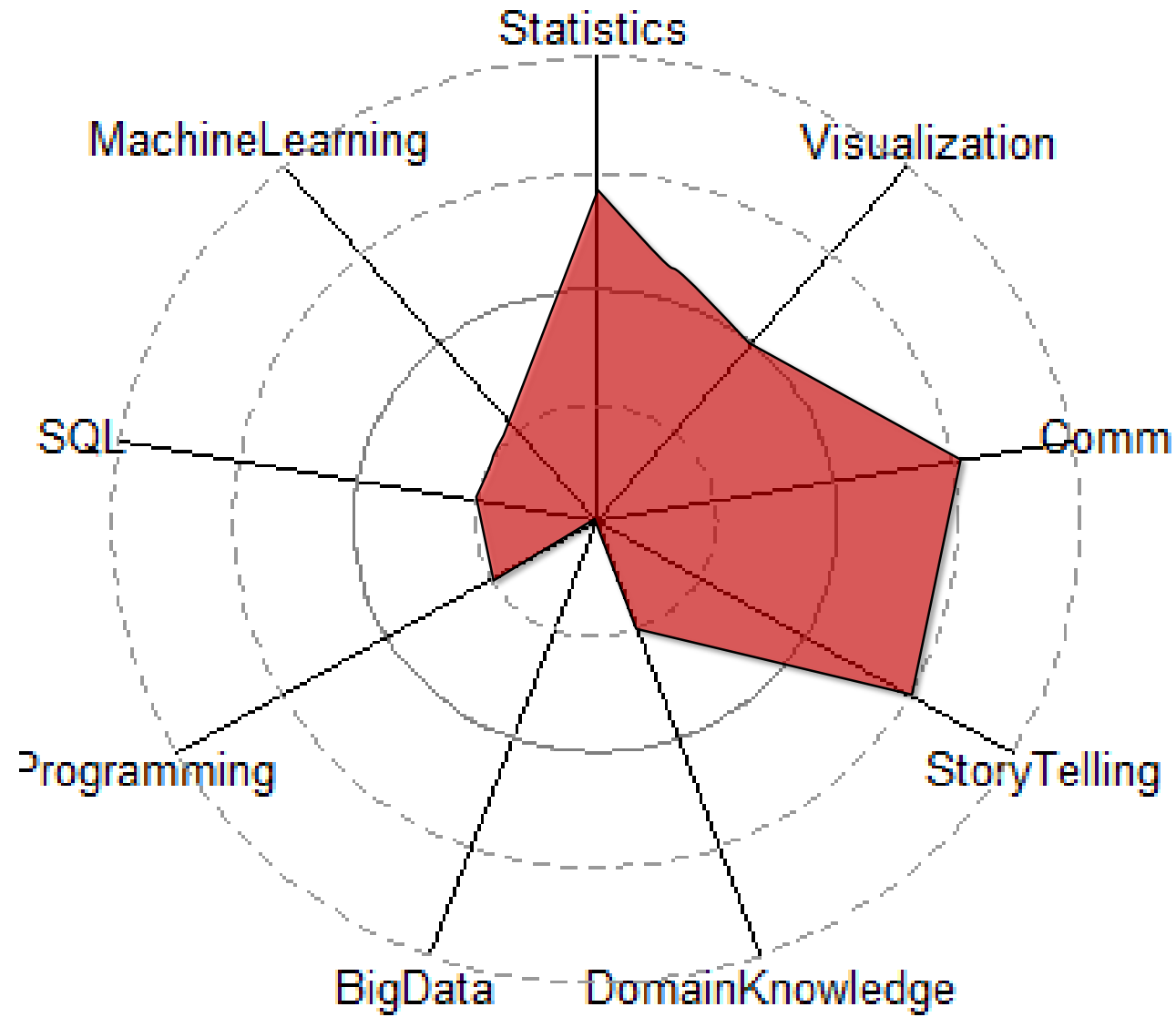
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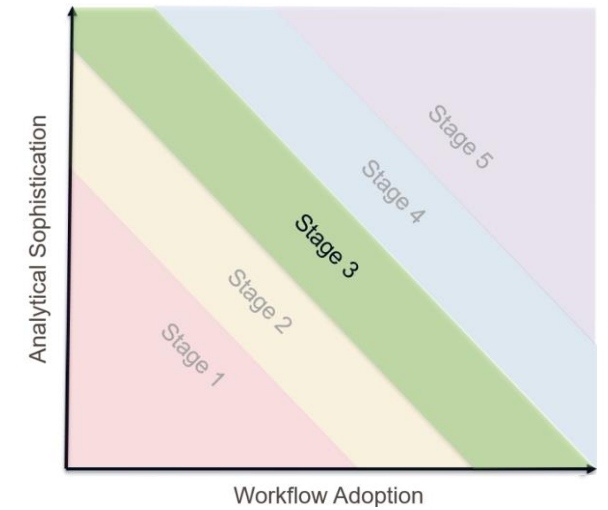
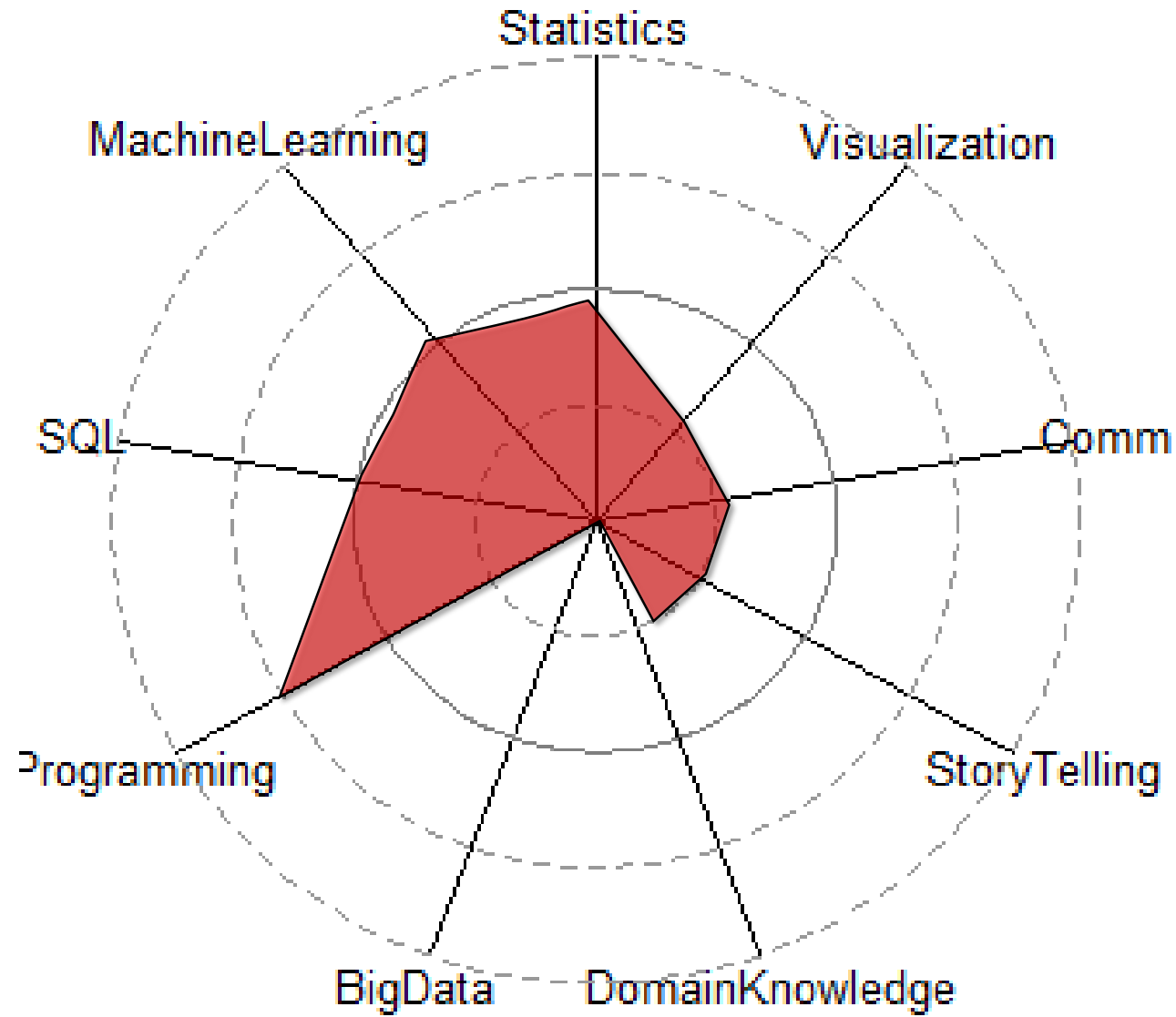
Data Science Maturity Models

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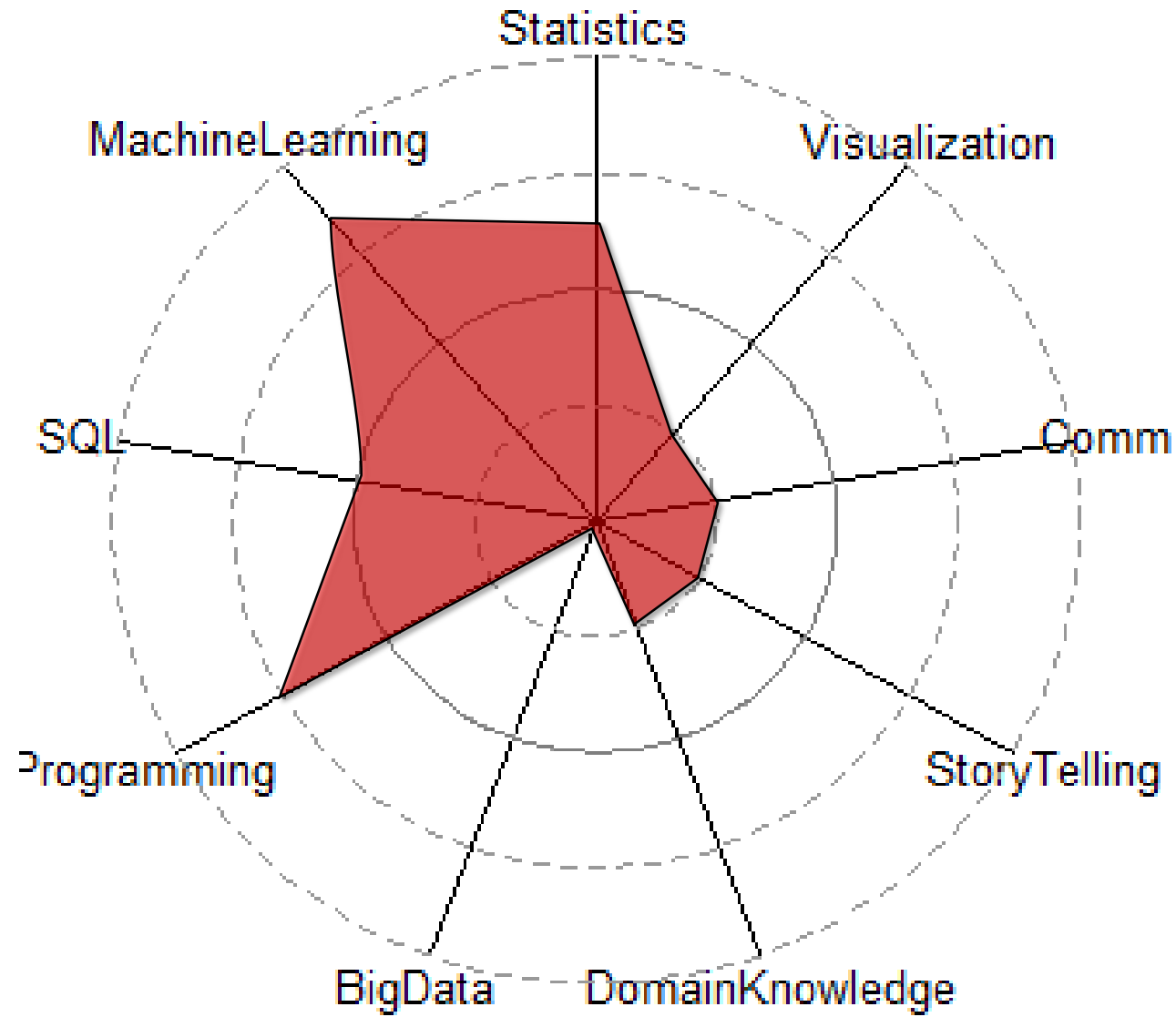




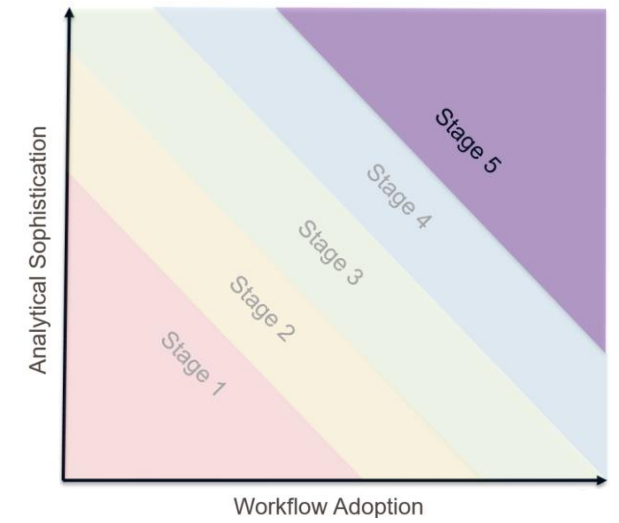
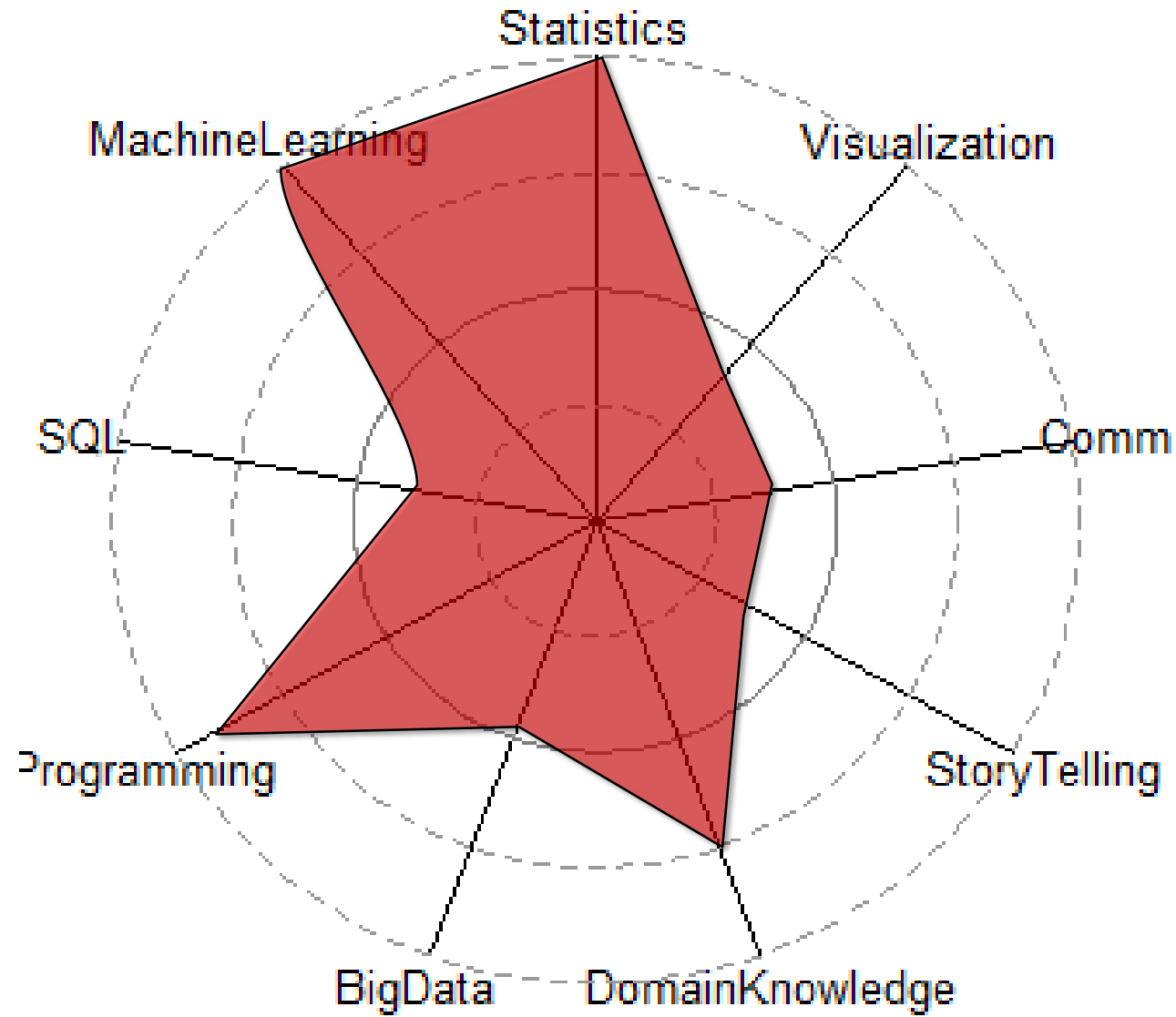
The Guide



The Builder



The Architect

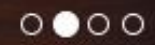


The Visionary

Data Science Institute



PROMOTING COLLABORATION





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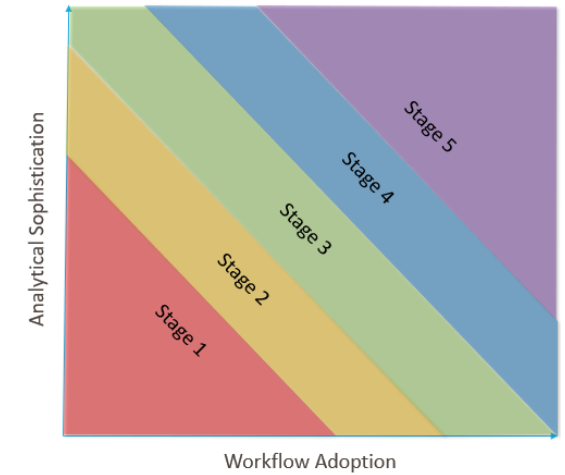
Thank you!

Jesse Spencer-Smith, Chief Data Scientist

jesse.spencer-smith@vanderbilt.edu

<https://www.vanderbilt.edu/datascience/>

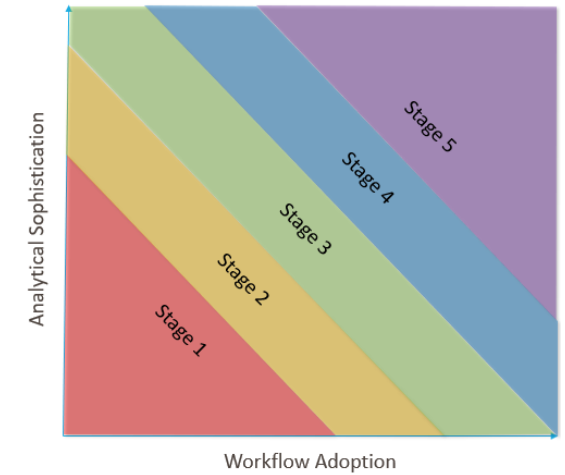
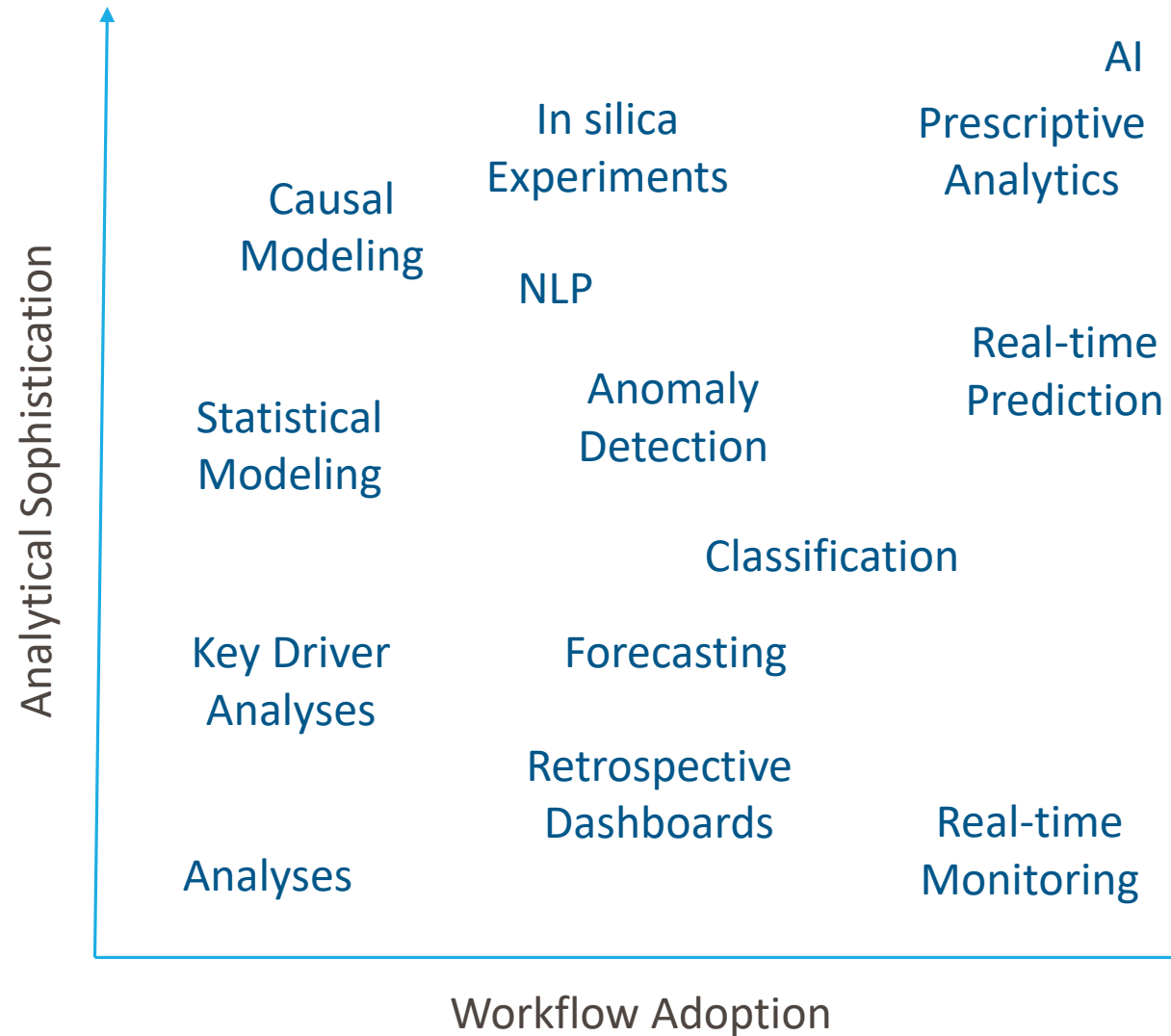
Twitter: @VUDataScience



Special Case

For businesses
differentiated by analysts
and decision makers

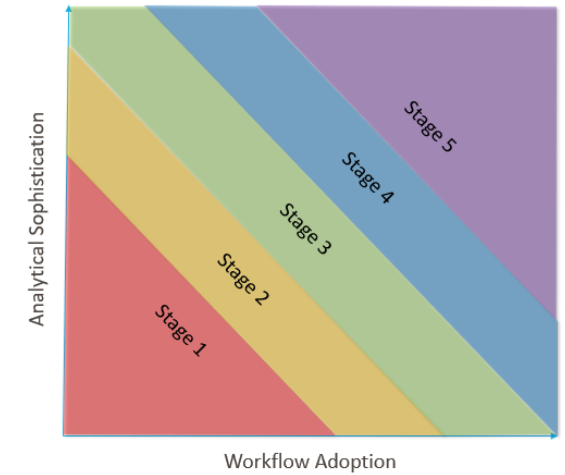
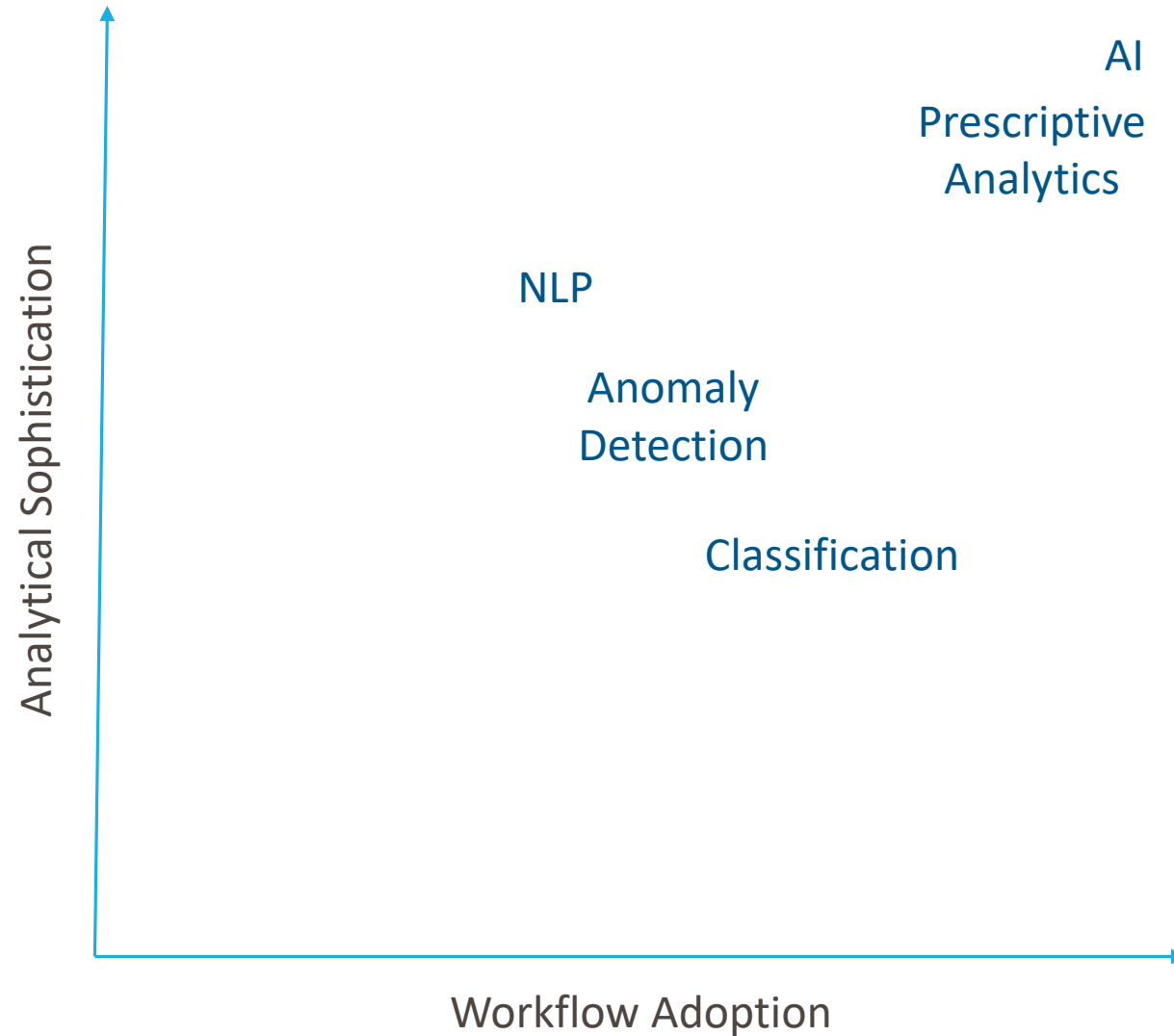
Need for customized
tools



Special Case

For businesses differentiated by analysts and decision makers

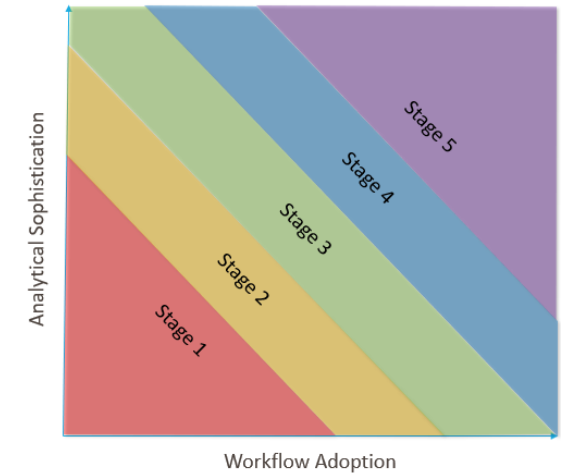
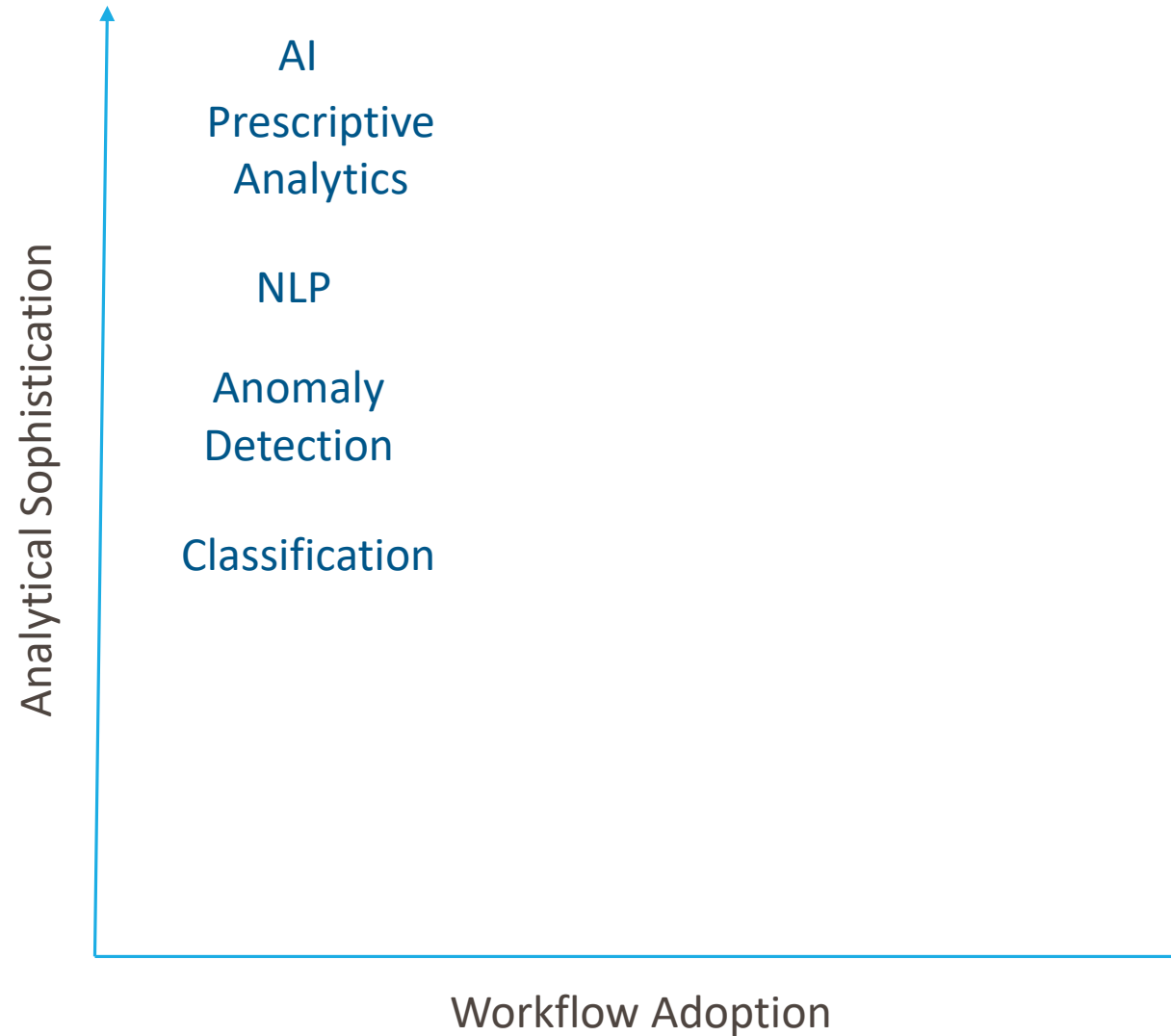
Need for customized tools



Special Case

For businesses differentiated by analysts and decision makers

Need for customized tools

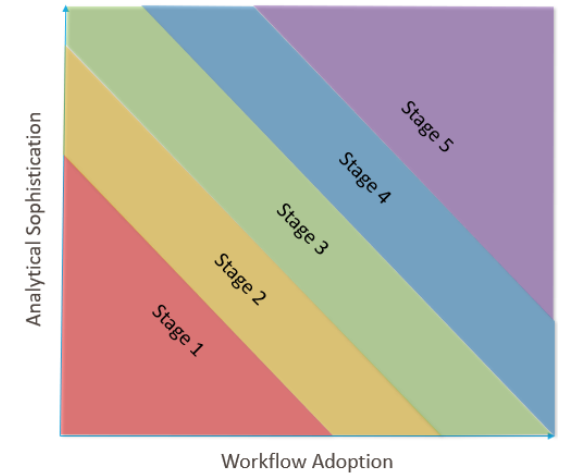
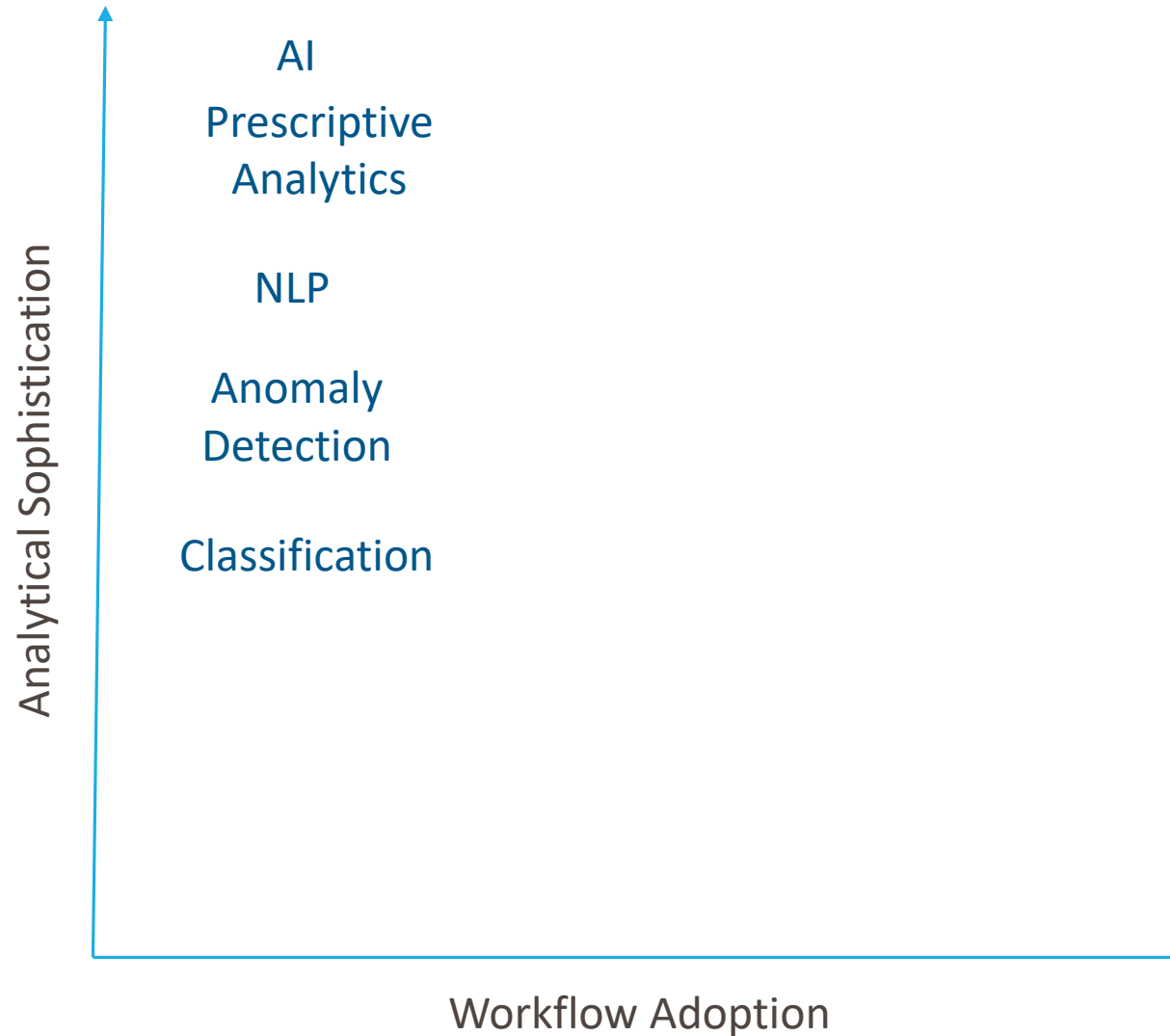


Special Case

For businesses differentiated by analysts and decision makers

Need for customized tools

Goal: Create 10x Analysts

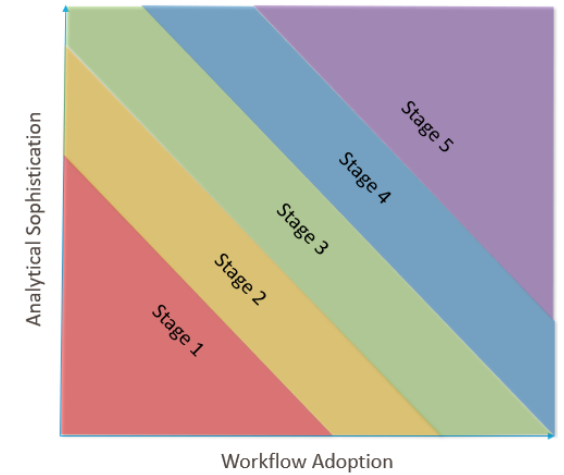


Special Case

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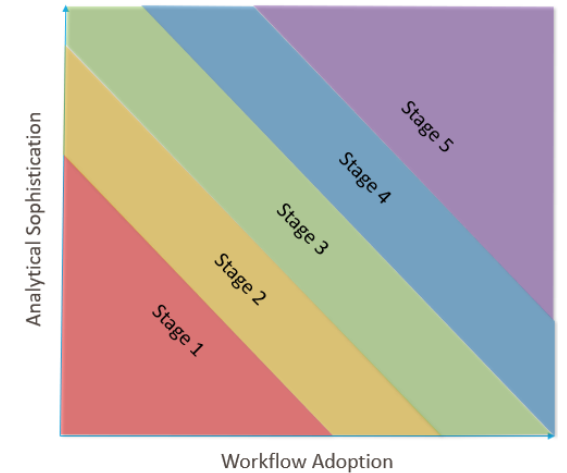
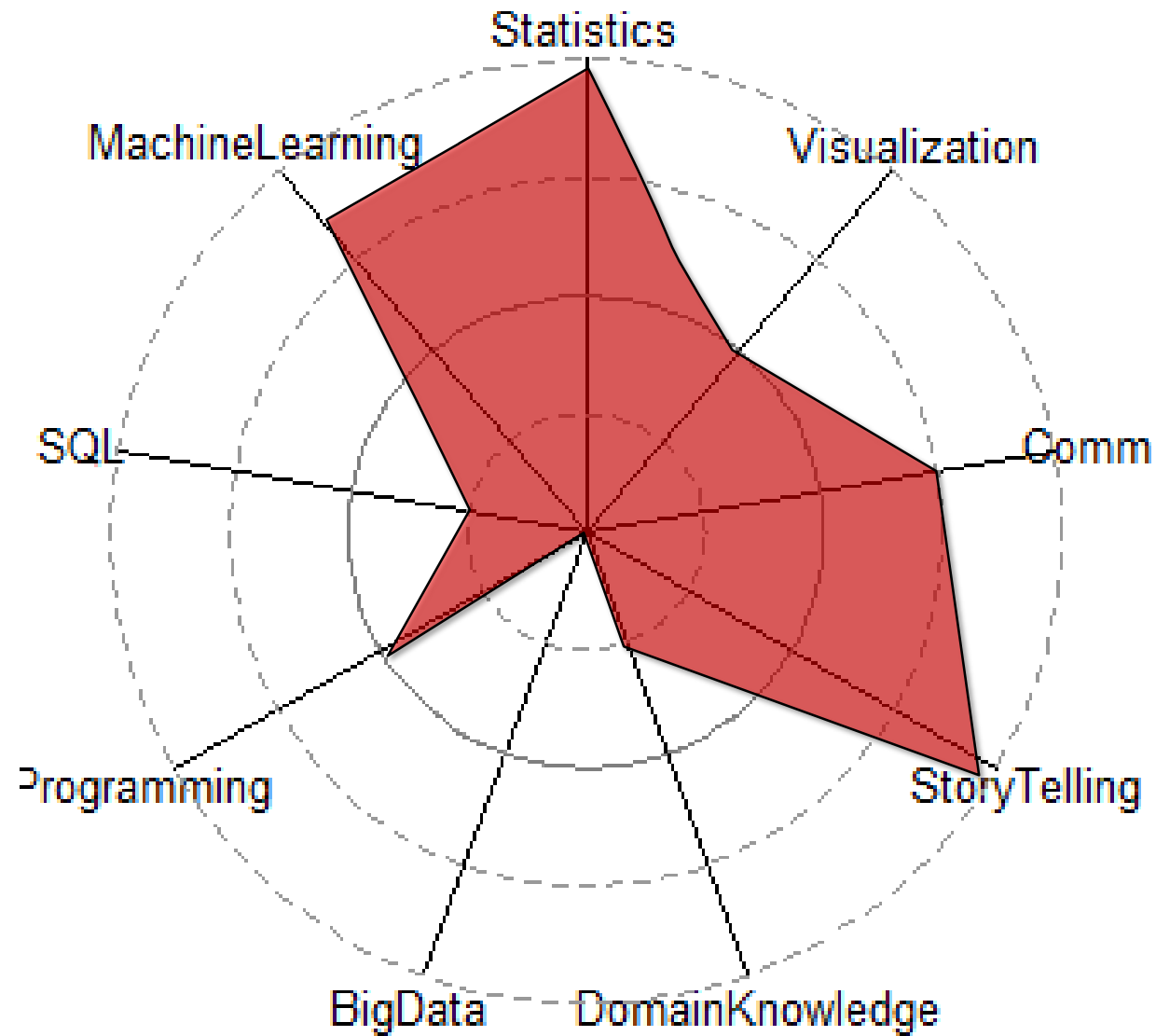


Special Case

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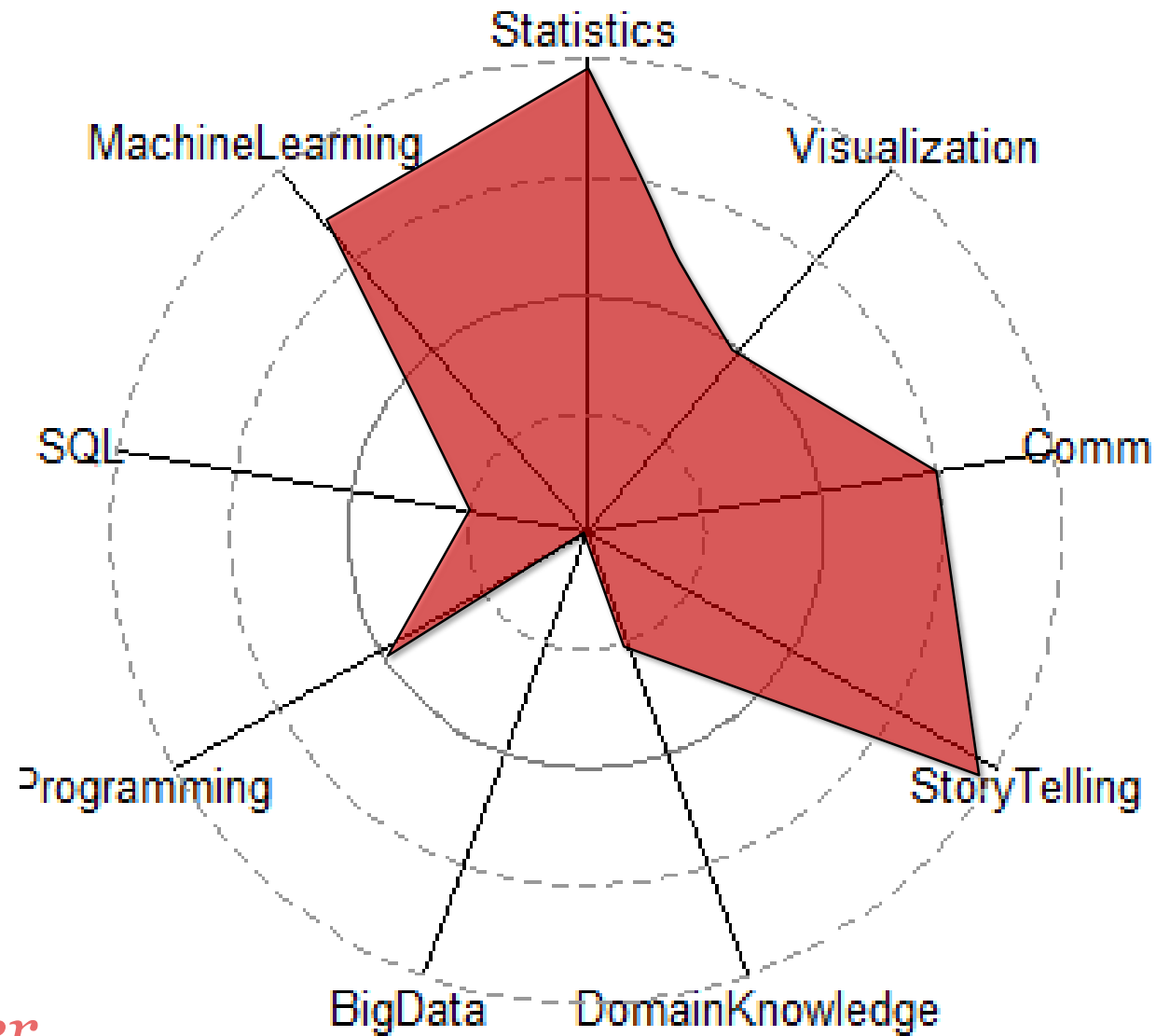


Special Case

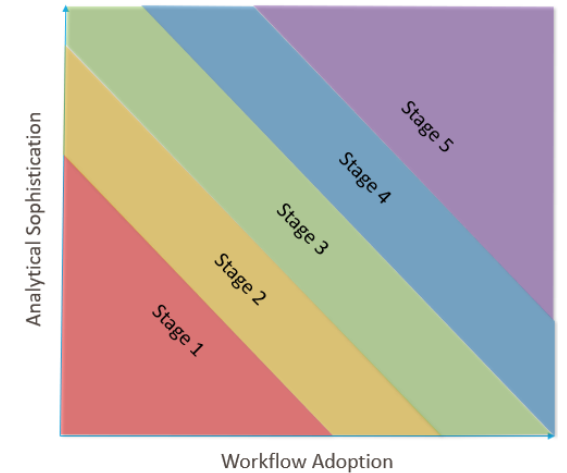
For businesses
differentiated by analysts
and decision makers

Need for customized
tools

Goal: Create 10x Analysts



The Toolmaker

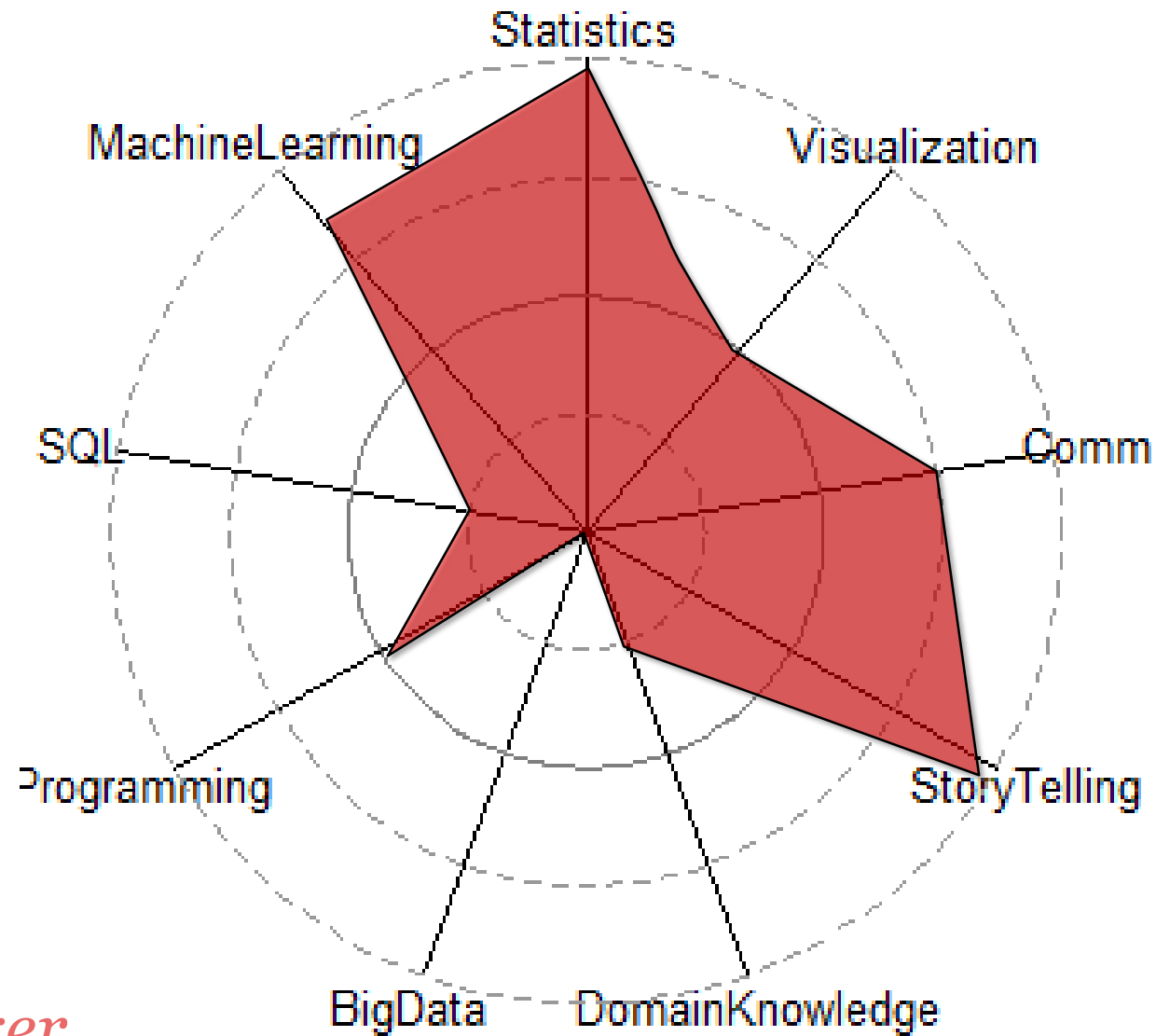


Special Case

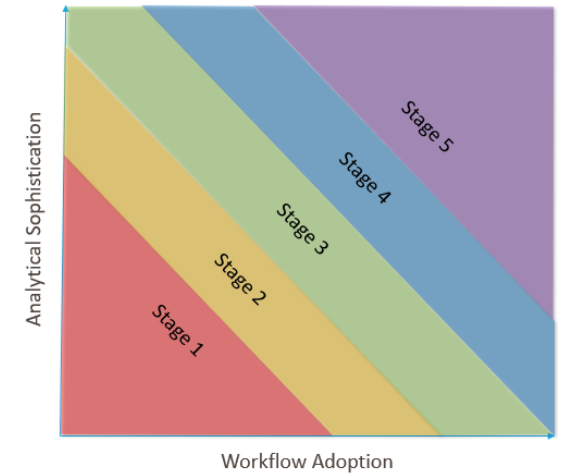
For businesses
differentiated by analysts
and decision makers

Need for customized
tools

Goal: Create 10x Analysts



The Wandmaker



Special Case

For businesses
differentiated by analysts
and decision makers

Need for customized
tools

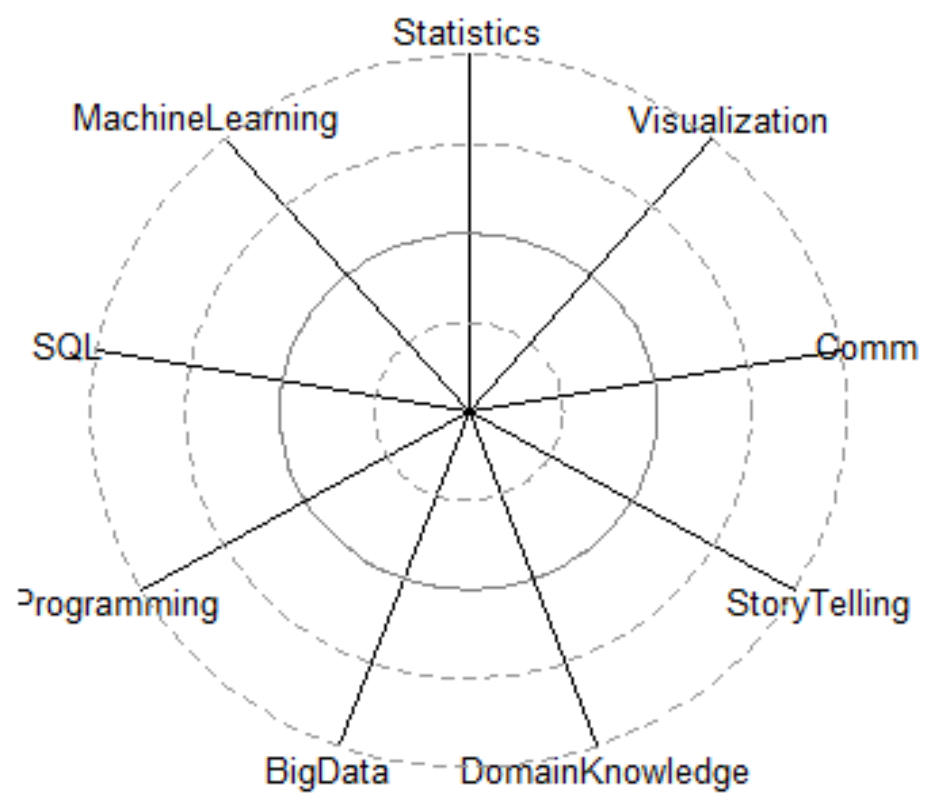
Visionary, Builder, Guide:

Finding the Right Data Scientist for Your Business

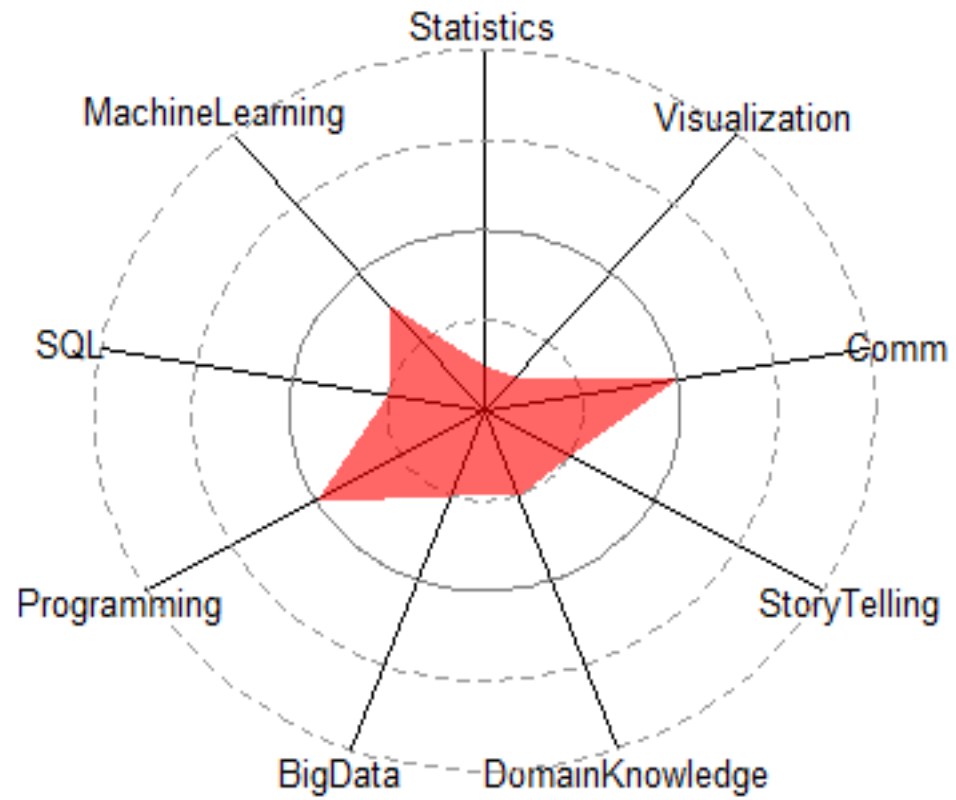
JESSE SPENCER-SMITH, PHD
CHIEF DATA SCIENTIST
MARCH 22, 2018

Data Science in Practice

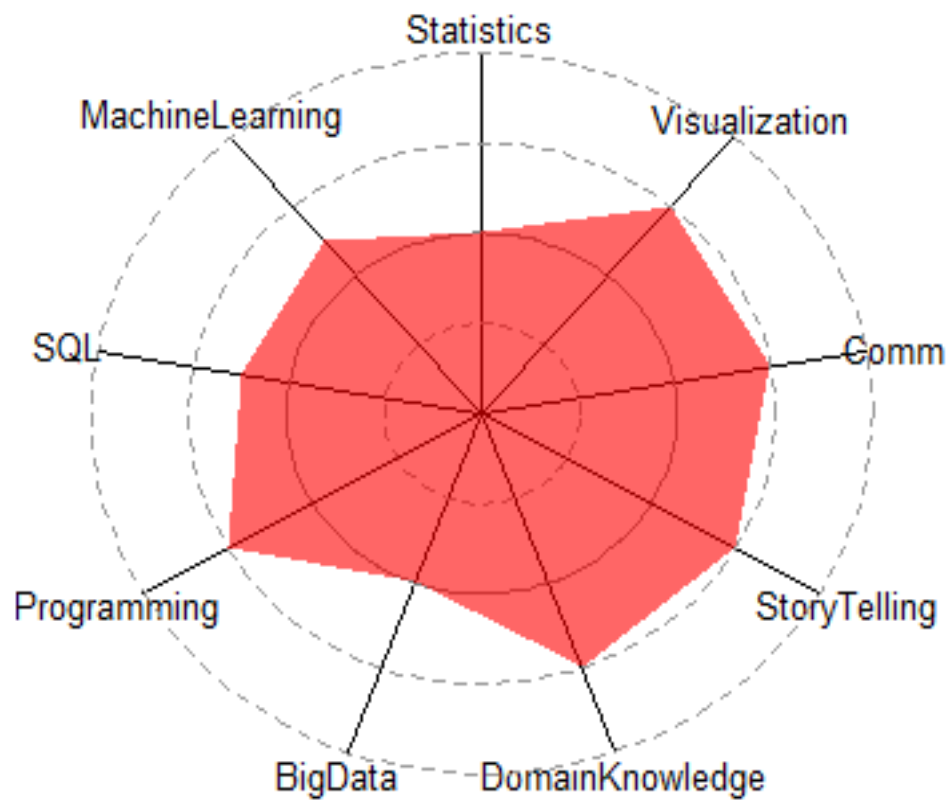
- 1 Organizational Data Science Maturity
- 2 Data Scientist Skills Inventory
- 3 Matching Your Skills to an Organization
- 4 Deep Solutions
- 5 Questions and Discussion



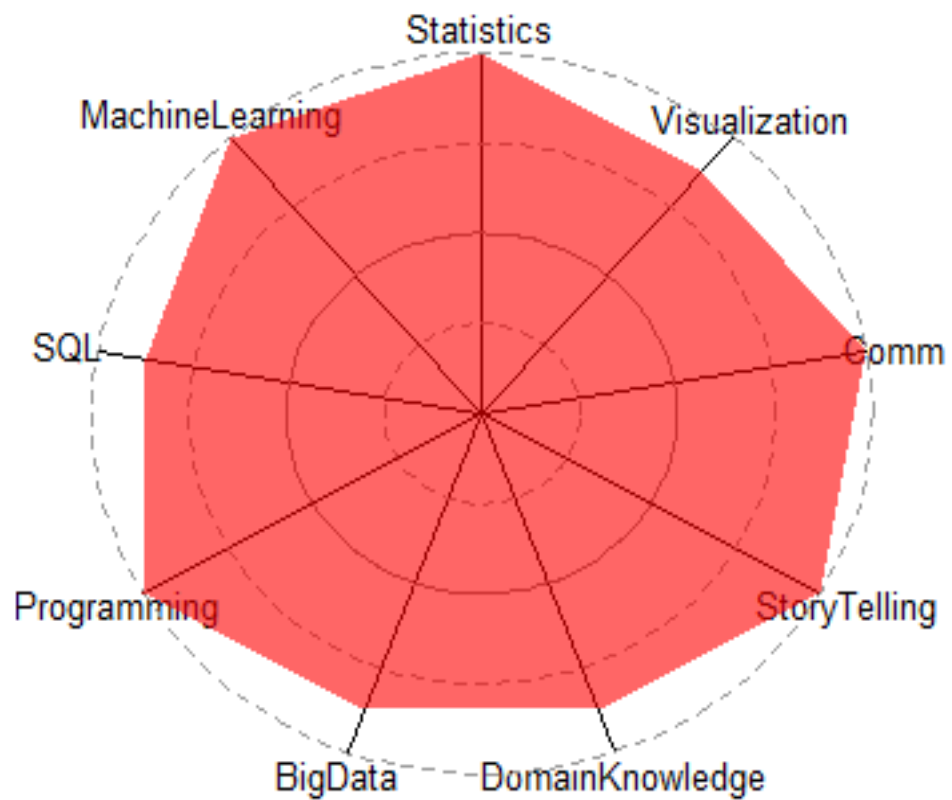
Data Scientist I



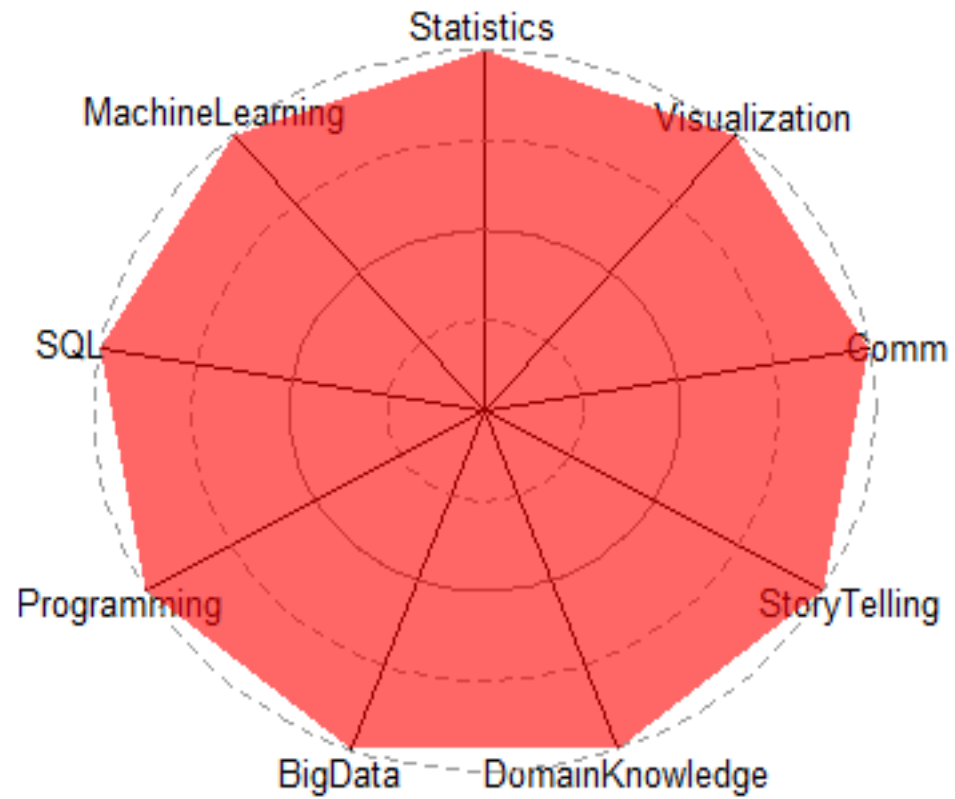
Data Scientist II

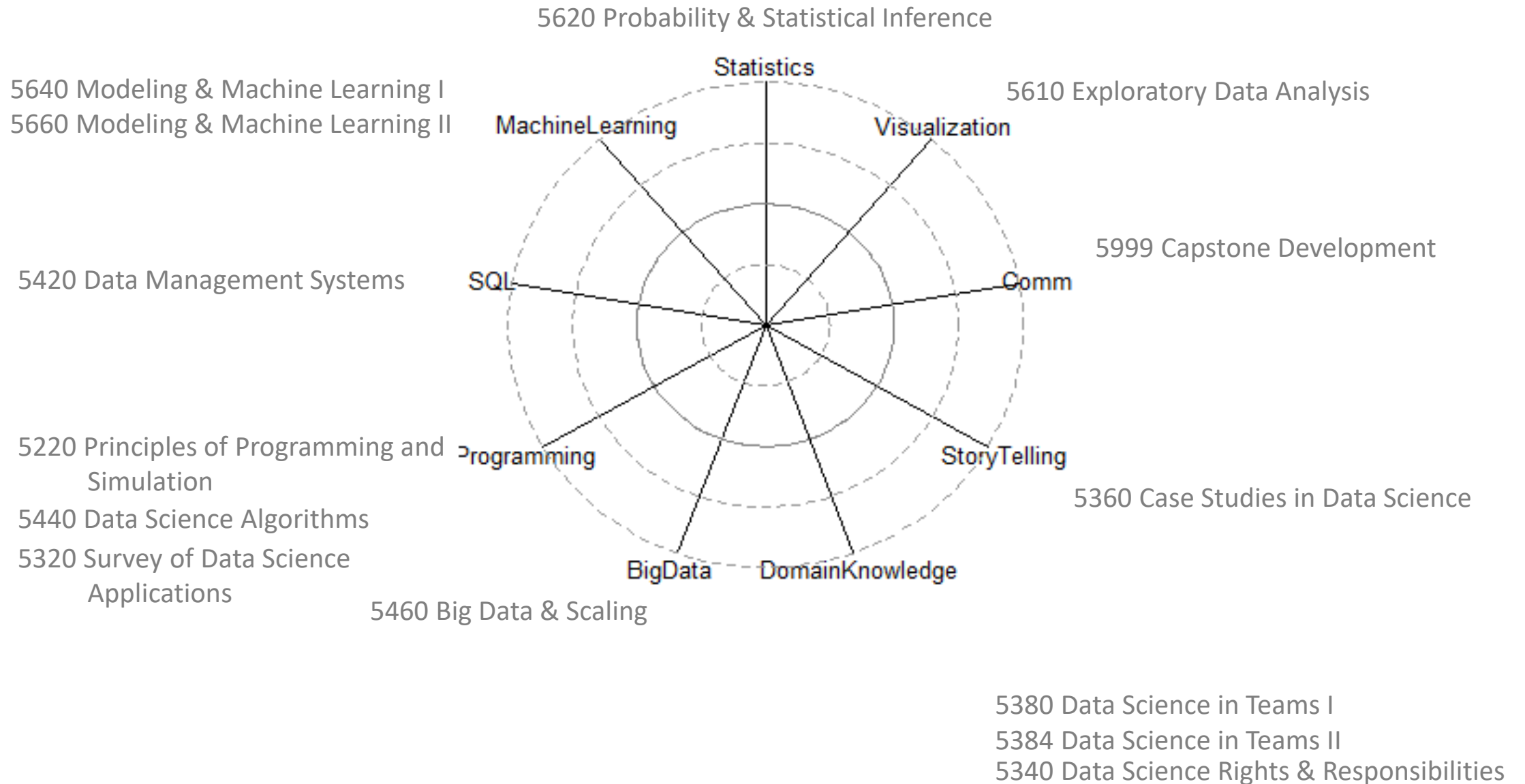


Sr. Data Scientist

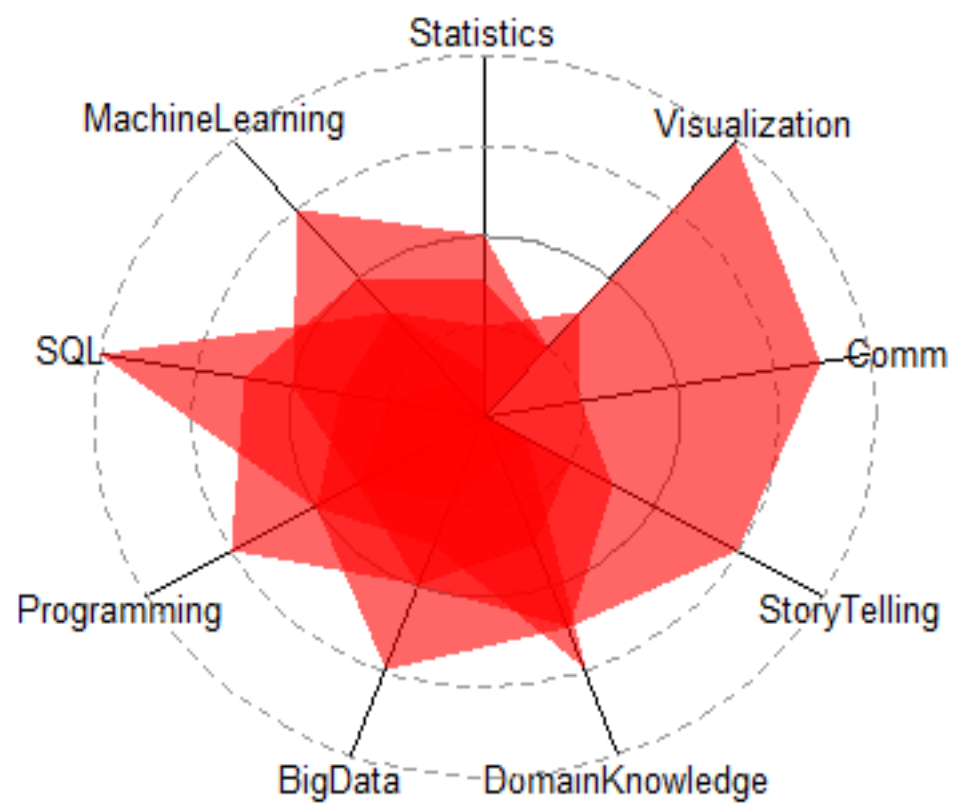


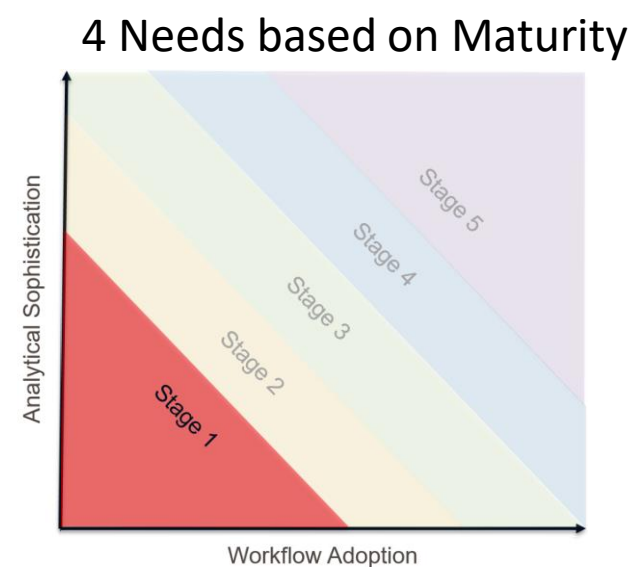
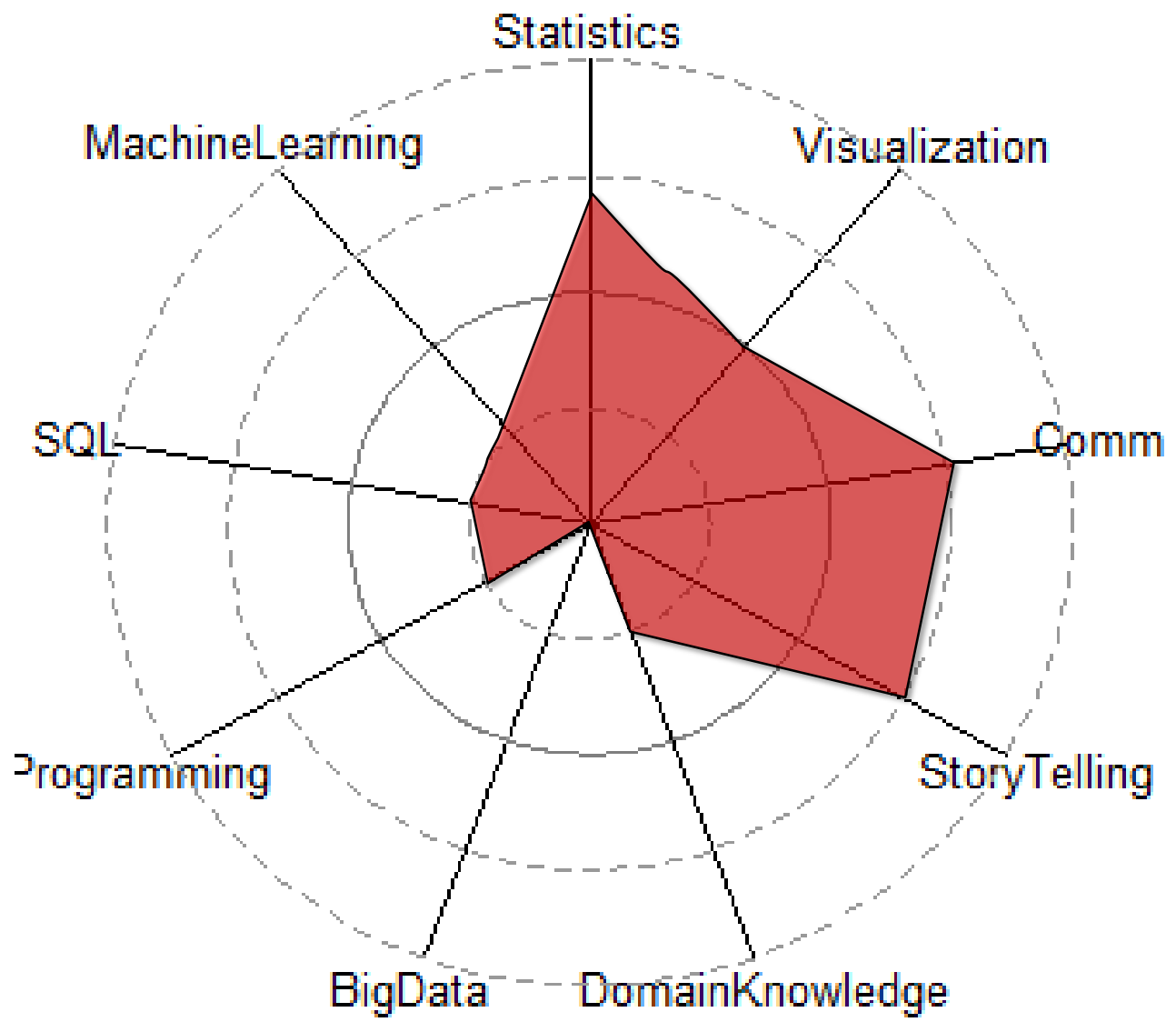
Consulting Data Scientist

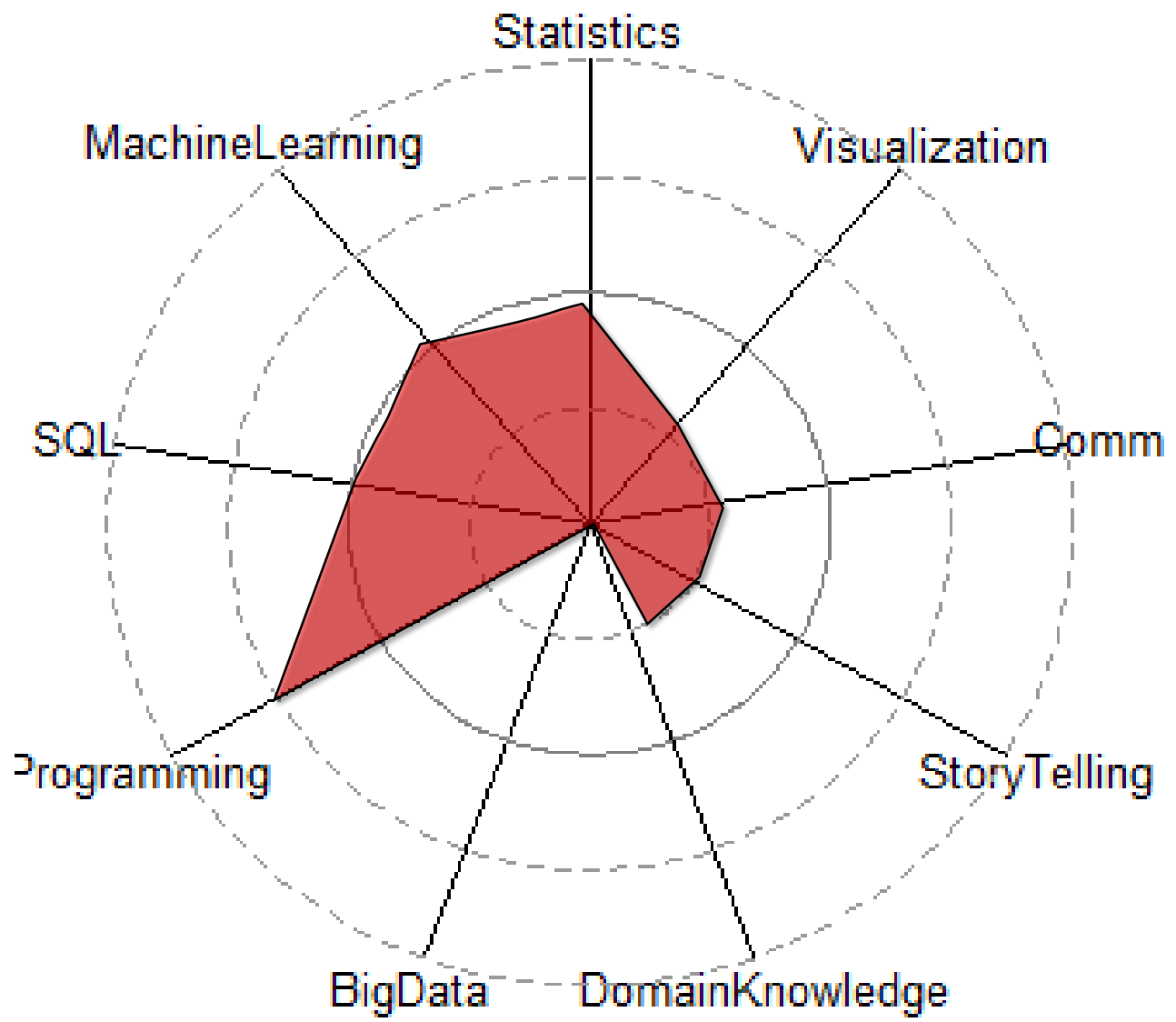




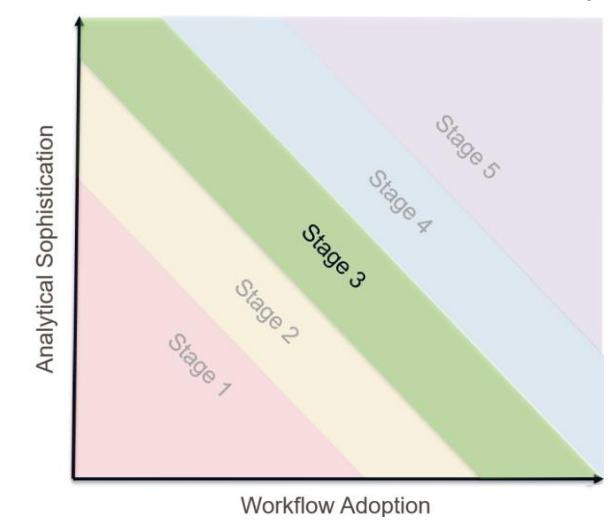
Team



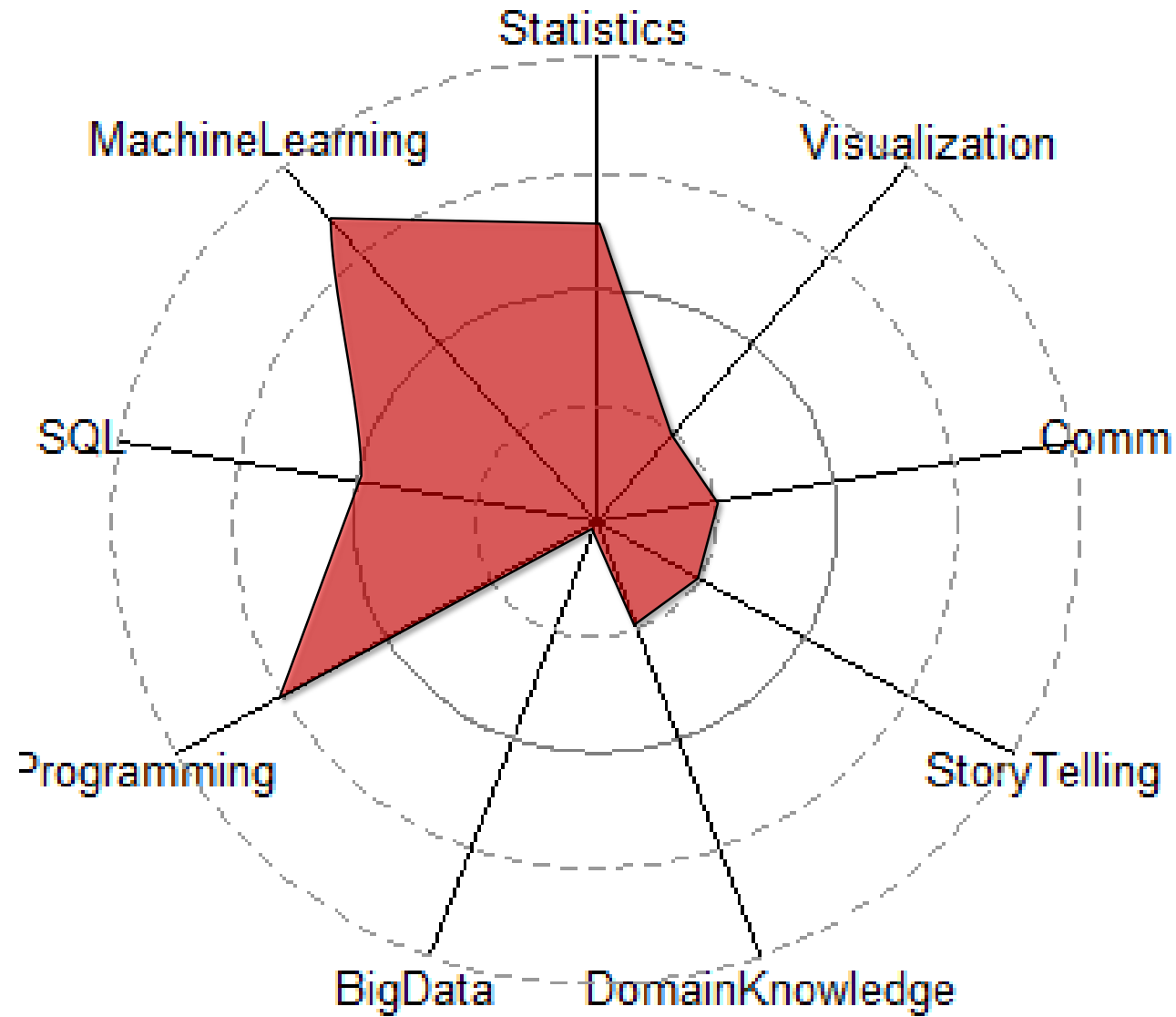




4 Needs based on Maturity



The Builder

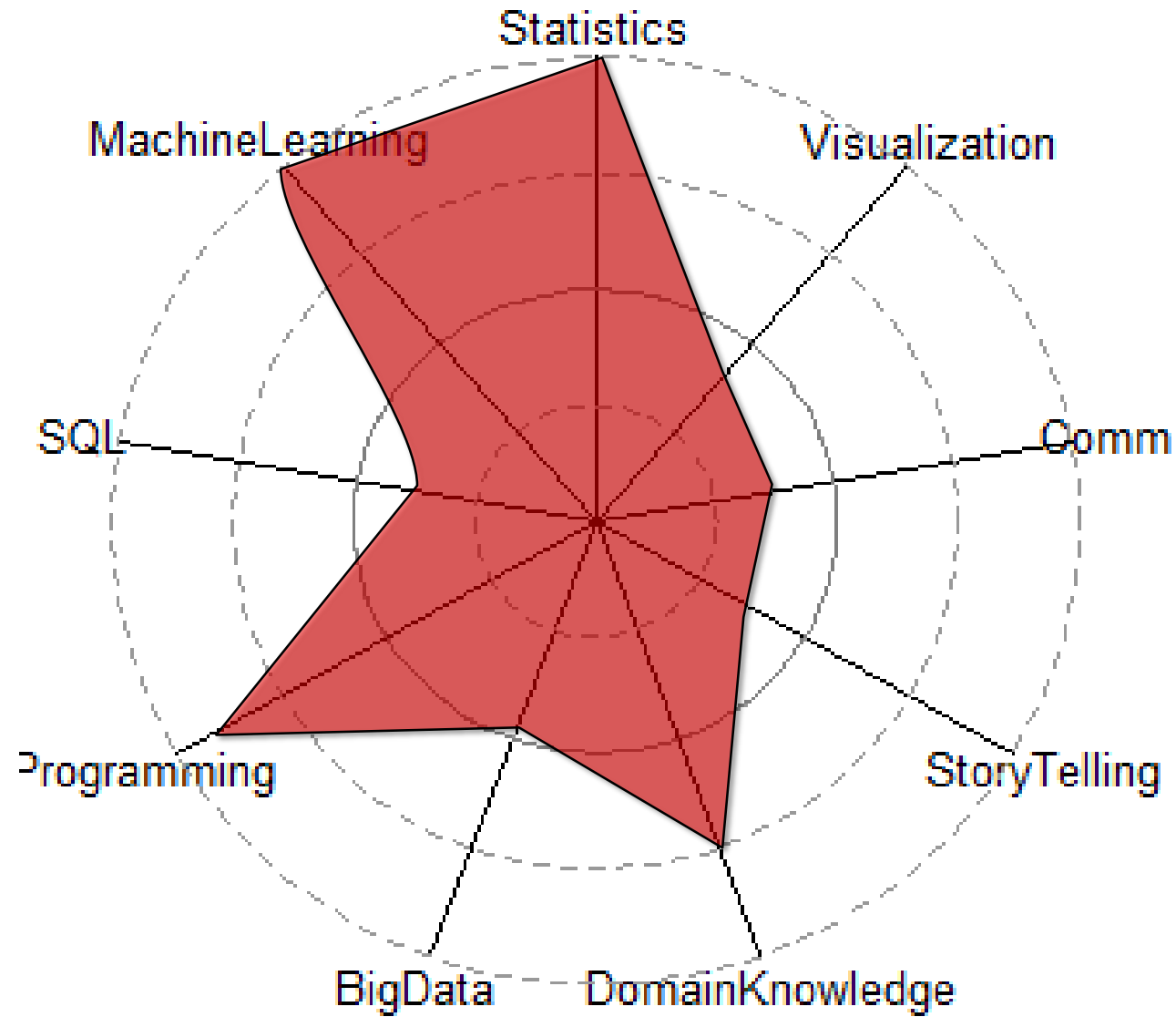


4 Needs based on Maturity



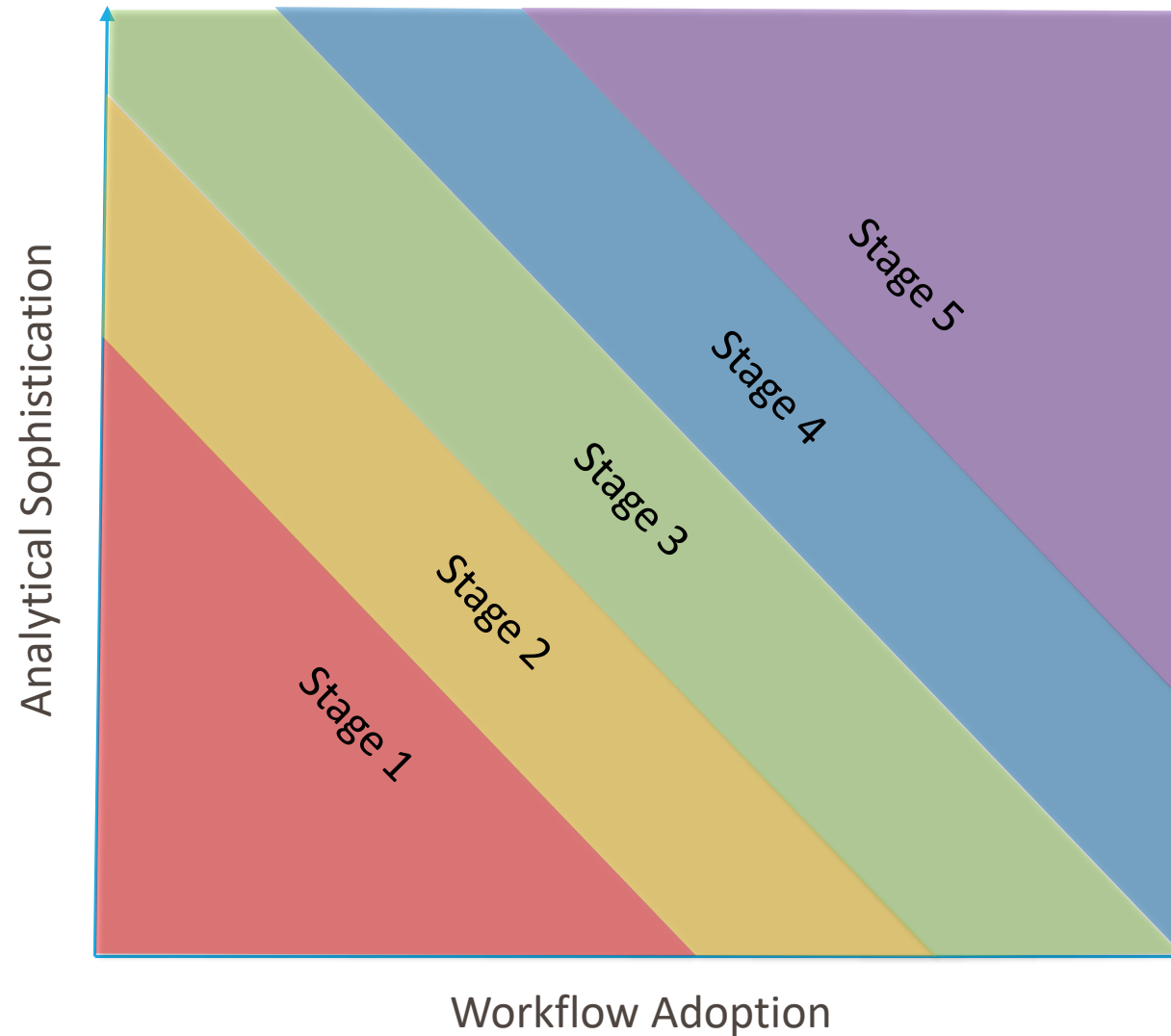
The Architect

4 Needs based on Maturity

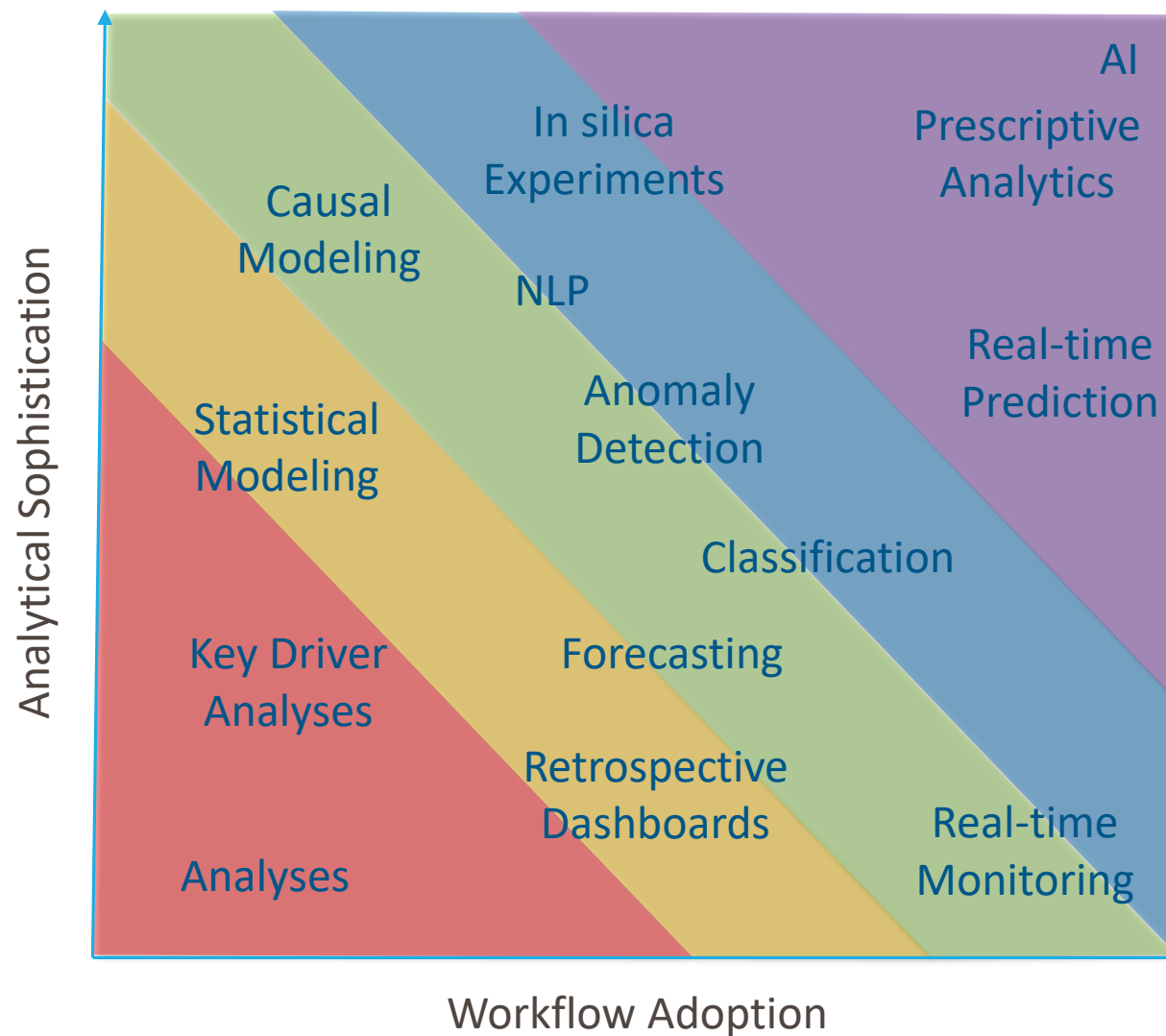


The Visionary

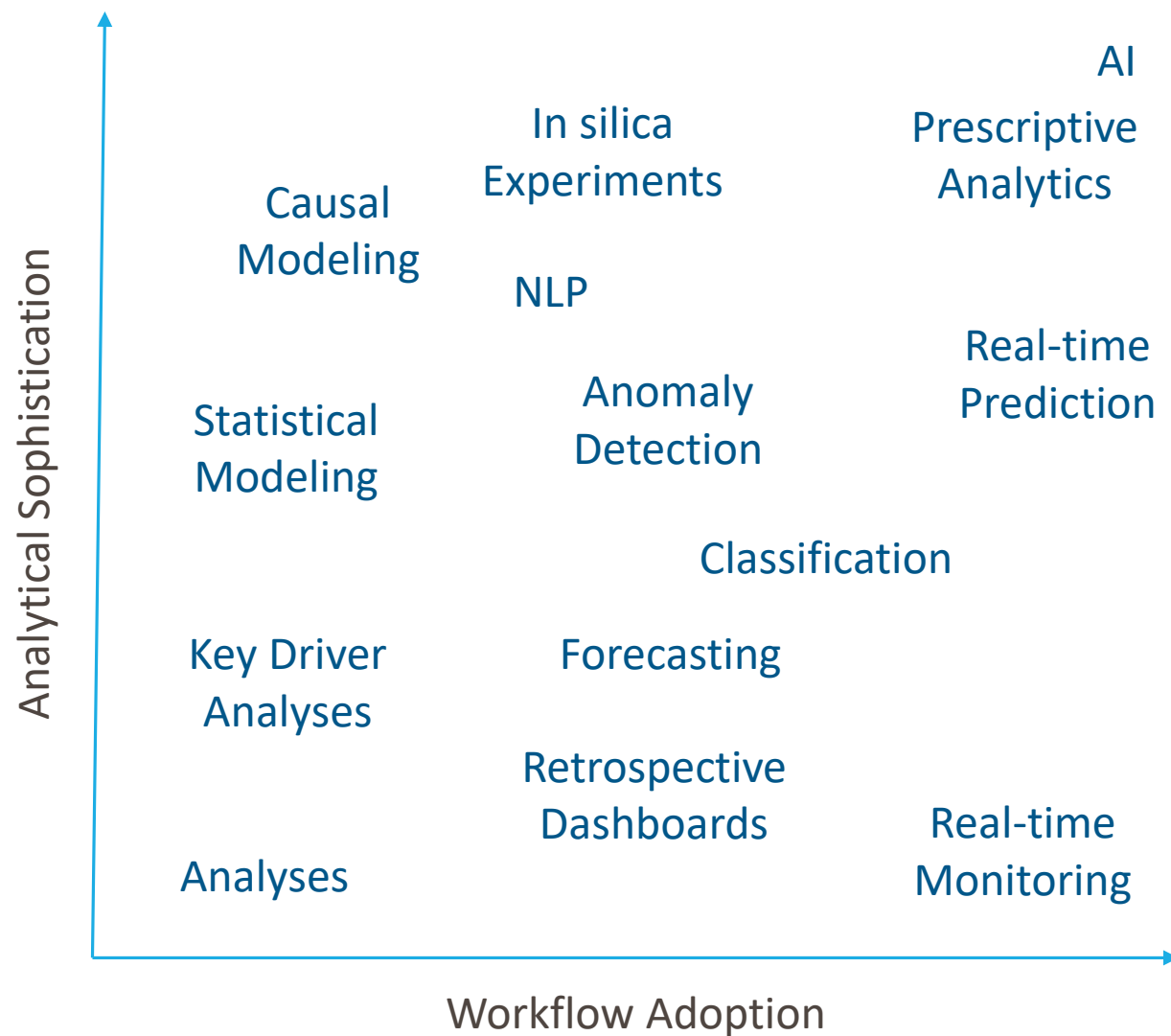
Accelerating Time to Value⁵ Moving to the Next Level



Accelerating Time to Value



Accelerating Time to Value

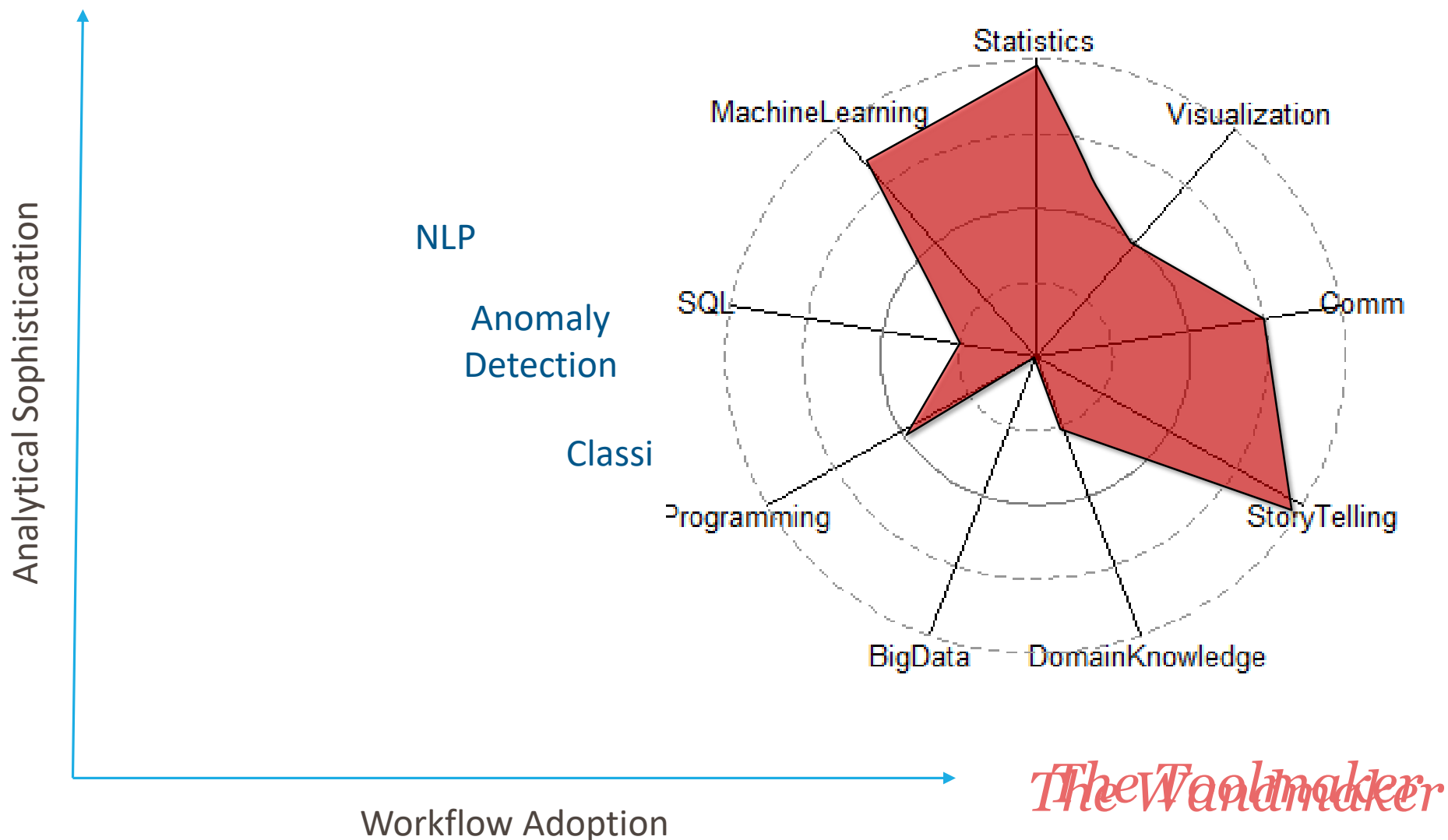


Accelerating Time to Value

Deep Solutions

Tools for Analysts and
Decision makers

Goal:
Create 10x Analysts



Thank you!

Abstract: **Guide. Builder. Architect. Visionary.**

Data scientists come in all types. An organization's data science needs change dramatically as they move through stages of data science maturity—their ability to consume, adopt, and deploy advanced analytics solutions. Understanding the maturity stage of your organization will help you choose projects that can bring value from your data sooner, grow your ability to derive greater value in the future, and help you make good decisions when building your analytics team. A data scientist might be a journeyman model builder, or a data scientist consultant, or a software engineer, or a developer of new deep learning algorithms. The data scientist that would be successful in a mature organization may well fail in an organization new to data science. Hiring and growing data scientists based on skill sets in line with your data science maturity stage maximizes your probability of success, and can prepare you for the next step in your evolution. We'll discuss a framework to determine your level of data science readiness, explore a tool to assess the skill sets of data scientists, and find which skills can maximize your organization's probability of success at each stage.

