

"Thinking Horizontally" = Reading Across One Person's Row

Read across the row



Name	Int	c1
Dana	1	1

(remote)

$\times 72$



72

$\times 8$



8

+

=

80

. (predicted)

The Recipe:

1. Find the person's row
2. Multiply each value \times its coefficient
3. Add up all the products

4. That's .!