

# p Charts: Control Charts for Proportions / Percentages

**Data Science for Quality Management:  
Control Charts for Discrete Data  
with Wendy Martin**

## **Learning objectives:**

Generate the p chart using R software

Assess the p chart for process control

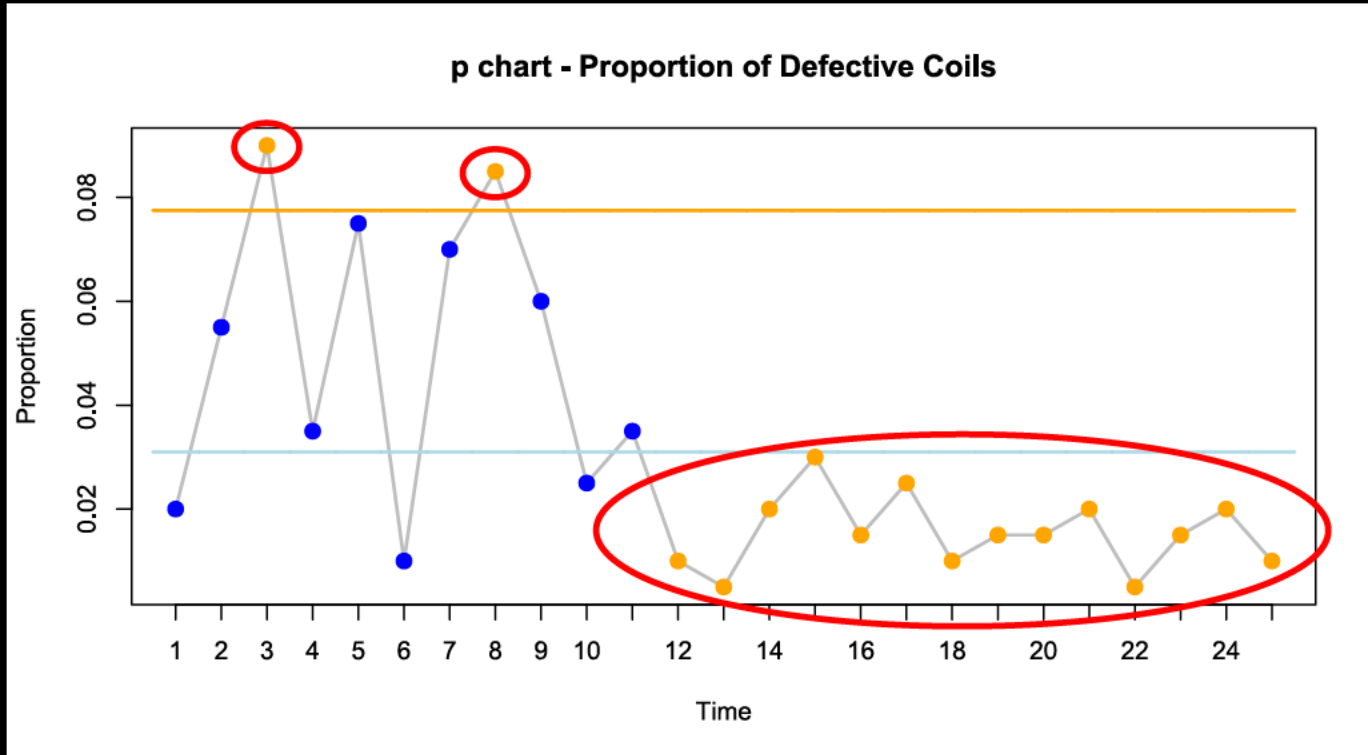
Calculate an estimate for process capability

## Step 6: Assess Process Control

- Look for points outside the limits, runs, trends, cycles, and unusual patterns of variation



# Step 6: Assess Process Control



# Step 6: Assess Process Control

- We find points outside the limits at the beginning and a run of 14 points below the centerline
- The process is not displaying control
- What happened?

# Step 6: Assess Process Control

- Resistance gauge modified after ninth day
- Replot charts correctly by adding in “sets” for before and after the gauge modification
- We will do this by sub-setting the data before the gauge change and after the gauge change

# Step 6: Assess Process Control

In Rstudio

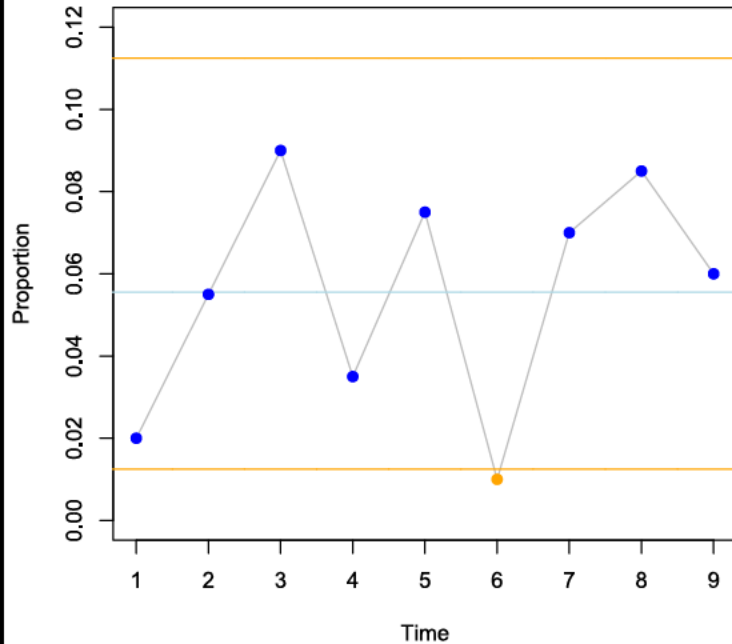
```
p.set1<-subset(x = p.Chart,  
subset = p.Chart$Set==1)
```

```
p.set2<-subset(x = p.Chart,  
subset = p.Chart$Set==2)
```

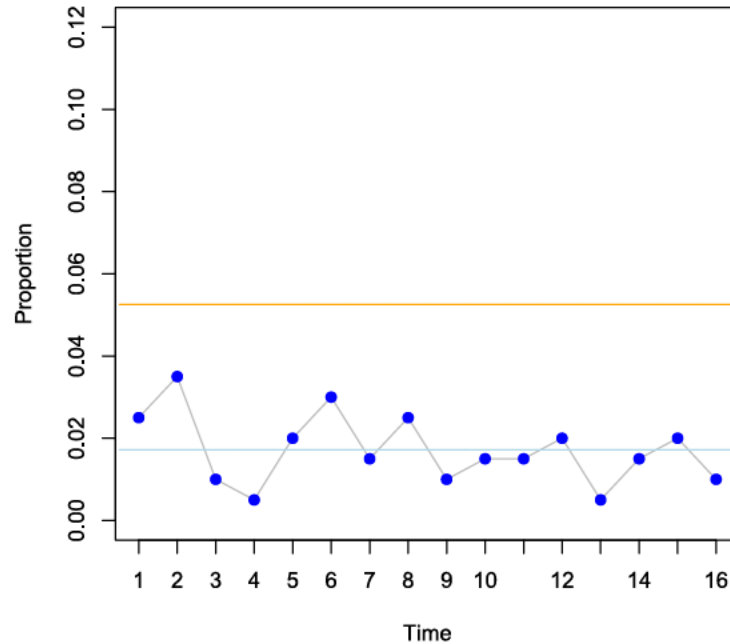
count	Set	n	prop
4	1	200	0.020
11	1	200	0.055
18	1	200	0.090
7	1	200	0.035
15	1	200	0.075
2	1	200	0.010
14	1	200	0.070
17	1	200	0.085
12	1	200	0.060
5	2	200	0.025
7	2	200	0.035
2	2	200	0.010
1	2	200	0.005
4	2	200	0.020
6	2	200	0.030
~	~	~	~

# Plot the Control Chart(s) II

p Chart - Set 1



p Chart - Set 2





## Step 7: Assess Process Capability

- If we can assume that the process is stable, then the process capability is equal to  $p(\bar{\pi}_{est})$  which is 0.0172 or 1.72%
- The nonconforming product rate limit is usually defined by customer requirements

# Step 7 — Assess Process Capability

- What were our requirements when we had continuous data?
- $C_p / C_{pk} / C_{pm} \geq 1.00$
- On one side of the distribution, no more than 0.135% out of spec

# Step 7 — Assess Process Capability

- Could we convert this somehow to a Cpk?  
What did we do when we had non-normal data?
- If I had 1.72% OOS, I could use the Z score.
- Take Z value / 3 = Cpk (equiv).  
 $= 2.1154/3 = 0.705$

# Conclusions

- There was a special cause of variation which was the change in resistance gauges
- After investigation, you concluded that this change was positive and resulted from a better understanding of the customer needs
- The process still makes more scrap than we would like, and the team should continue its work

# Conclusions

What suggestion might you make to the team?

*The team might consider using a variables chart to monitor the resistance. An  $\bar{X}$  and R or  $\bar{X}$  and s chart is much more powerful and would detect process changes with smaller sample sizes, leading to further process understanding.*

# Sources

The material used in the PowerPoint presentations associated with this course was drawn from a number of sources. Specifically, much of the content included was adopted or adapted from the following previously-published material:

- Luftig, J. An Introduction to Statistical Process Control & Capability. Luftig & Associates, Inc. Farmington Hills, MI, 1982
- Luftig, J. Advanced Statistical Process Control & Capability. Luftig & Associates, Inc. Farmington Hills, MI, 1984.
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- Luftig, J. Guidelines for Reporting the Capability of Critical Product Characteristics. Anheuser-Busch Companies, St. Louis, MO. 1994
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- Luftig, J. and Petrovich, M. Quality with Confidence in Manufacturing. SPSS, Inc. Chicago, IL 1997
- Littlejohn, R., Ouellette, S., & Petrovich, M. Black Belt Business Improvement Specialist Training, Luftig & Warren International, 2000
- Ouellette, S. Six Sigma Champion Training, ROI Alliance, LLC & Luftig & Warren, International, Southfield, MI 2005