

The Sandringham Federation

Equality and Diversity Statutory Duties and Objectives

Policy Type:	Trust Core Policy
Approved By:	DNEAT Trust Board (Personnel Committee)
Approval Date:	15 March 2021
Date Adopted by LGB:	March 2021
Review Date:	March 2022
Person Responsible:	Head of Operations

Summary of Changes

The model policy has been revised to reflect these changes to the statutory guidance as outlined below.

Page Ref.	Section	Amendment	Date of Change
5	5	Updated Equality Objectives 2021-24	Feb 2021
		Renamed Equality and Diversity Statutory Duties and Objectives	March 2021

Equality and Diversity Statutory Duties and Objectives

General policy roles and accountabilities

The Diocese of Norwich Education and Academies Trust (DNEAT) is accountable for all policies across its Academies. All policies, whether relating to an individual academy or the whole Trust, will be written and implemented in line with our ethos and values as articulated in our prospectus. We are committed to the provision of high quality education in the context of the Christian values of service, thankfulness and humility where individuals are valued, aspirations are high, hope is nurtured and talents released.

A Scheme of Delegation for each academy sets out the responsibilities of the Local Governing Body and Principal / Head Teacher. The Principal / Head Teacher of each academy are responsible for the implementation of all policies of the Academy Trust.

All employees of the Academy Trust are subject to the Trust's policies.

1. Introduction

The Trust Board of DNEAT is deeply committed to the principles of equality, diversity and inclusion and actively promotes this with its staff, governors, volunteers, pupils, parents / carers and all in the academy community.

All our academies are inclusive where we focus on the well-being and progress of every child and where all members of our community are of equal worth. We believe that the Equality Act 2010 provides a framework to support our commitment to valuing diversity, tackling discrimination, promoting equality and fostering good relationships between people. It also ensures that we continue to tackle issues of disadvantage and underachievement of different groups.

We recognise that these duties reflect international human rights standards as expressed in the UN Convention on the Rights of the Child, the UN Convention on the Rights of People with Disabilities, and the Human Rights Act 1998.

2. Scope

This policy encompasses the following protected characteristics:

- Age
- Disability
- Gender reassignment
- Pregnancy and maternity
- Race, colour, nationality or ethnicity
- Religion or belief
- Sex
- Sexual orientation
- Marriage and civil partnership

The Trust does not tolerate any form of harassment, bullying or discrimination (see the section on linked policies for related policies).

3. Our approach to equality is based on the following key principles

- All learners, staff, trustees, governors and volunteers are of equal value and shall be enabled to develop to their full potential
- We recognise, respect and value difference and understand that diversity is a strength
- We foster positive attitudes and relationships and a shared sense of cohesion and belonging
- We observe good equalities practice in staff recruitment, retention and development
- We aim to reduce and remove inequalities and barriers that already exist
- Equality is central to our academy's Christian ethos which follows the example of Jesus and the New Testament
- We aim to support social justice and social mobility preparing pupils for life in a diverse society

We will provide training, guidance and information to enable all in the academy community to play their part in the implementation of this policy.

4. The Legal Context

The Equality Act 2010 was introduced to ensure protection from discrimination, harassment and victimisation on the grounds of specific characteristics (referred to as protected characteristics). This means that no-one should be discriminated against or treated less favourably because of their sex (gender), race, disability, religion or belief, gender reassignment, sexual orientation or pregnancy or maternity, age, marriage and civil partnerships

The Act requires all public organisations, including Academy Trusts to comply with the Public Sector Equality Duty and two specific duties:

The **Public Sector Equality Duty** or “general duty”

This requires all public organisations, including Academy Trusts, to

- Eliminate unlawful discrimination, harassment and victimisation
- Advance equality of opportunity between different groups
- Foster good relations between different groups

Two “specific duties”

This requires all public organisations, including Academy Trusts, to

1. Publish information to show compliance with the Equality Duty
2. Publish Equality objectives at least every 4 years which are specific and measurable

We understand from time to time further legislation and guidance is published by Government and relevant legal bodies and we will continually monitor and implement relevant policy and practice to ensure compliance.

Roles and responsibilities

All directors, trustees, governors, staff, volunteers, pupils / students and their families need to develop an appropriate understanding of, and act in accordance with, the Trust's Equality and Diversity Policy and Action Plan.

In addition, the DNEAT trustees are responsible for ensuring that the Trust prepares, publishes, implements, reports on and reviews an Equality and Diversity Policy and Action Plan (including budget requirements), and in particular the employment implications of meeting the Duty.

Information on how DNEAT is meeting these statutory duties can be found here

<https://www.dneat.org/about-us/policies-procedures>

Each Local Governing Body is responsible for the implementation of this policy and will delegate the day to day operational responsibility to a named senior manager, usually the Headteacher / Principal. Jane Gardener The Ethos and Community Committee will have a watching brief regarding the implementation of this policy.

Each academy will produce an Equality Impact Statement each year. The template for this can be found in **Appendix 1** and should be published on the academy website.

All visitors to the Academy, including volunteers, parents and carers, are expected to support our commitment to equalities and comply with the duties set out in this policy. We will provide guidance and information to enable them to do this.

Key contacts:

Staff Member responsible: Jane Gardener

Link Trustee: Paul Dunning

Local Governor: Roger Wood

5. Publishing Equality Objectives

The objectives which we identify represent the Trust's priorities and are the outcome of a careful review of and analysis of data and other evidence. They also take into account national and local priorities and issues.

We evaluate our success in meeting the Public Service Equality Duties by the extent to which we **achieve improved outcomes** for the different groups. We produce Equality data analysis which informs our discussions about the Equality Objectives. <https://www.dneat.org/about-us/policies-procedures>

Our Trust Equality Objectives for 2021-2024 are:

- 1) The Trust will gather, record and analyse equalities data effectively for all staff, and for those responsible for governance, in relation to race, disability and gender, to support the setting of meaningful Trust-wide and academy level equality and diversity targets
- 2) The Trust will improve the recruitment, retention and progression of any currently under-

represented groups of staff in relation to disability and race (numerical targets to be set once objective 1 is completed - target date May 2021)

3) The Trust will produce a gender pay gap action plan, in order to reduce the gender pay gap and to increase the representation of different genders in roles where they are currently under-represented across the Trust

4) In line with its three-year strategic plan, the MAT will audit and transform its provision for children and young people with Special Educational Needs and Disabilities so that we reduce the attainment gap between pupils with SEND and all children with SEND nationally by at least half:

-from 7% to within a range of 0% to 3% at key stage 2

-From 8% to within a range of 0% to 4% at key stage 1

These objectives will be reviewed annually.

We note also that OFSTED has a statutory duty to report on the outcomes and provision for students who are disabled and those who have special educational needs.

6. What we are doing to eliminate discrimination, harassment and victimisation

- We take account of equality issues in relation to admissions and exclusions; the way we provide education for our students and the way we provide access for students to facilities and services
- We are aware of the Reasonable Adjustment duty for disabled pupils / students – designed to enhance access and participation to the level of non-disabled students and stop disabled children being placed at a disadvantage compared to their non-disabled peers
- The Headteacher/Principal ensures that all appointment panels give due regard to this policy so that no one is discriminated against when it comes to employment, promotion or training opportunities
- We ensure that those who are affected by a policy or activity are consulted and involved in the design of new policies, and in the review of existing ones
- We take seriously the need to consider the equality implications when we develop, adapt and review any policy or procedure and whenever we make significant decisions about the day to day life of the Academy.
- We actively promote equality and diversity through the curriculum and by creating an environment which champions respect for all
- We ensure that our admissions arrangements are fair and transparent, and we do not discriminate against students by treating them less favourably on the grounds of their sex, race, disability, religion or belief, sexual orientation, gender reassignment, pregnancy or maternity
- The Academy's Behaviour Management Policy takes full account of the duties under the Equality Act. We make reasonable, appropriate and flexible adjustment for students with a disability. We closely monitor data on exclusions and absence from Academy for evidence of over-representation of different groups and take action promptly to address concerns.

- The Academy challenges all forms of prejudice and prejudice-based bullying, which stand in the way of fulfilling our commitment to inclusion and equality. We treat all bullying incidents equally seriously.

7. What we are doing to advance equality of opportunity between different groups

- We know the needs of our pupils very well and collect and analyse data in order to inform our planning and identify targets to achieve improvements
- We have procedures, working in partnership with parents and carers, to identify children who have a disability through our admissions meetings
- We collect data and monitor progress and outcomes of different groups of pupils and use this data to support Academy improvement. We take action to close any gaps, for example, for those making slow progress in acquiring age-appropriate literacy and number skills
- We also collect, analyse and use data in relation to attendance and exclusions of different groups
- We avoid language that runs the risk of placing a ceiling on any pupils' achievement or that seeks to define their potential as learners, such as "less able"
- We use a range of teaching strategies that ensures we meet the needs of all pupils
- We provide support to pupils at risk of underachieving
- We are alert and proactive about the potentially damaging impact of negative language in matters such as race, gender, disability and sexuality
- We ensure equality of access for all pupils to a broad and balanced curriculum, removing barriers to participation where necessary
- We will take positive and proportionate action to address the disadvantage faced by particular groups of students with particular protected characteristics, such as targeted support. The actions will be designed to meet the Academy's Equality Objectives.

8. What we are doing to foster good relations

- We work closely and openly with parents / carers
- We communicate and engage with a variety of community groups including the local church
- We enable employers and other groups to work with pupils in the academy to broaden and deepen their educational experience
- We work with local groups and individuals to broaden the horizons of the pupils within our care.
- Through our Global Neighbours Action Plan, we endeavour to develop good global relations with organisations further afield eg our sponsorship through World Vision.

9. Monitoring and reviewing the objectives

The Trust reviews and updates the equality objectives every two years. We will publish an evaluation of the success in meeting these objectives for parents and carers, on the Trust website.

The academy Ethos and Community Committee will ensure an Equality Impact Statement is produced each year (Appendix 1).

10. Disseminating the policy

This Equality Policy along with the Equality Objectives and data is available:

- On the Trust and academy websites
- As paper copies in the Academy office
- In the staff handbook
- As part of induction for new staff

11. Monitoring and Reviewing the policy

The Trust Board annually reviews the Equality Policy and evaluates the success of the Trusts Equalities work.

12. Links to other policies

Although this policy is the key document for information about our approach to equalities in line with the Public Sector Equality Duty, see Appendix Two, we ensure that information about our responsibilities under the Equality Act are also included in other aspects of academy life such as the Academy Improvement and Development plan, web sites, newsletters and other policies e.g.

- Equality and Diversity Policy for employees
- Anti-bullying policy (pupils)
- Staff bullying and harassment policy
- SEND policy
- Admissions policy
- Accessibility plan

Academy Equality Impact Statement

RATIONALE: Education Brief

The Sandringham Federation provides the “opportunity for all to achieve their very best, regardless of their race, religion, gender, abilities, social background or any other personal characteristic”.

The academy takes its commitment to eliminating discrimination seriously, the annual Equalities Impact Statement is part of our duty to promote Equality.

In Our School we see this through the following practices:

- Daily Collective worship which promotes our ethos and values - each half term has a new Christian value focus
- British values linked to our curriculum
- RSHE/PATHs curriculum
- Behaviour policy - Pivotal
- Tracking progress of key groups and carefully targeted support
- Open door policy to provide opportunities for parental engagement
- Opportunities for staff to provide feedback on wellbeing and systems in school
- All staff to have opportunity to review performance and develop careers

Recent external reports:

Ofsted report (Sandringham and West Newton 2014 and Flitcham 2017)

Academy Effectiveness reviews

SIAMs Inspections Quality Mark Sandringham 2016 -good and Flitcham 2017 Outstanding

Well Being Survey – completed through the TRUST DNEAT OUTCOMES and regular staff, parents and pupil surveys in school

The Academies have the following priorities for improvement:

Priority 1 related to : Quality of education - curriculum focus:

All stakeholders are involved in pupils' learning and we will ensure that all of our decisions ensure that the curriculum is coherently planned to be both ambitious and broad, giving all pupils the skills, knowledge and cultural capital, they will need to succeed in their future lives. In order to achieve this, we will focus on three key areas :-

Our key priorities for this year are as follows:-

- **Implement the school's recovery curriculum following the Covid 19 pandemic, ensuring it is effective in meeting the social, emotional and academic needs of all pupils so that they return to school and achieve successfully.**
- **To improve pupils' arithmetic and using/applying skills in KS2 so that they are achieving at least in line with their national Pixl group.**
- **Develop and use a coherent programme for writing that is coherent, progressive, ambitious and engaging, ensure that pupils achieve at least in line with their peers nationally at both expected and greater depth. Ensure that pupils with SEND make at least good progress in writing.**

Priority 2 related to: Behaviour and attitudes:

Our Pivotal behaviour policy focuses on ensuring pupils develop positive behaviours for learning and for life. Relationships between staff and pupils is relentlessly positive and respectful, The 3 school rules of Ready, Respectful, Safe are adhered to by all.

Focus areas for this year are;

1. To maintain and promote 'The Pivotal Approach' behaviour programme, by ensuring staff use the weekly tips and develop and use a reward display.
2. Ensure that the Christian values are lived out in the daily life of the school.
3. High expectations for good attendance and punctuality are pursued for all pupils and celebrated.
4. To ensure that our pupils are aware of the wider world, including the Black Lives Matter agenda, different cultures, inspirational experiences.

Priority 3 related to: Personal development:

This year we will be focusing on 3 core areas;

1. Development of a whole school approach to wellbeing, using the PATHS strategy and resources.
2. Promotion of British Values, to prepare learners for life in modern Britain – including making links to our Christian values e.g.: an understanding of Service and how we can equip our pupils to contribute to society positively. To promote a suite of Personal Development goals using the Chris Quigley Essentials Curriculum including, perseverance – not giving up and working hard, confidence, communication and understanding others, resilience, pushing themselves, being imaginative, improving themselves.
Launch of the new RSHE curriculum and refresh of the PSHE curriculum.

Priority 4 related to: Leadership and management:

This year we will be focusing on 3 core areas;

1. To embed subject leadership across the Federation, including embedding new staff and providing appropriate support and CPD to ensure staff have the required skills to lead subjects and are supported.
2. To plan opportunities for middle leaders to be able to monitor their subjects across the Federation actively, ensuring there is skill progression and the curriculum is covered in a board and rich way, encouraging pupils to develop a rich vocabulary and broad understanding of individual subjects.
To ensure subject leaders across all curriculum areas are confident to present their subject to a variety of audiences, including parents, governors, AGEP, Ofsted through interviews and workshops.

Priority 5: related to EYFS provision: .(Sandringham)

This year we will be focusing on 2 core areas;

1. Creation of a new nursery provision working in conjunction with the local Preschool to provide enhanced provision for the local area.
2. Developing enabling environments through the use of "In the moment planning and Anna Ephgrave techniques".
3. To ensure the smooth transition of the 2020 Reception cohort to year 1, given the missing summer term, by adjusting the year 1 learning environment and curriculum.

Priority 5: related to EYFS provision: (Flitcham)

This year we will be focusing on 3 core areas;

Developing a love of reading:

1. To create an environment rich in vocab where children can learn about words, signs, names

posters.

To use big books (order a big book stand as in EYFS Action Plan)modelling the language of print such as a letter, word, page, beginning, middle and end.

Access to a range of visual cues and story props-To buy story sacks.

To have regular reading sessions focusing particularly on developing sight vocabulary, comprehension and discussion.

2. To provide provision for computing

To provide resources (technological toys) with knobs and pulleys and children's working cameras.

To acquire ICT hardware to interact with age-appropriate computer software

3. Preparing to engage with the new Development Matters and EYFS curriculum for September 2021

4.

Attendance data shows that:

Sandringham and West Newton Whole school attendance for 2019-2020 pre covid = 96.7%

Persistent absentees= 1/84 1.2%

Flitcham Whole school attendance for 2019-2020 pre covid = 96.64%

Persistent absentees= 2/72 = 2.8%

Attendance is closely monitored and support offered when it falls below 95%. This could be a meeting with a senior member of staff, an action plan or part of a family support process.

Behaviour: An improvement with behaviour has been seen across both schools with the introduction of the Pivotal Approach. 'Praise in Public' and 'Reprimand in Private'.

Our aim is to treat all pupils with dignity and respect and to show an understanding that our pupils come from a wide variety of backgrounds with a wide range of needs.

Exclusion at Sandringham and West Newton for 2019/20 was 0% and at Flitcham 1 pupil was excluded for a fixed period and then permanently across the year. We offer a range of interventions to support children with a variety of needs from 1:1 support, enrichment/nurture sessions.

Provision has been a challenge due to a cut in funding centrally.

Disadvantaged Pupils: Sandringham and West Newton – 13/84 pupils = 15% and Flitcham 4/72 = 5%.

Some are in receipt of Free School meals, some are disadvantaged just due to their rurality or low income. We continue to provide all of our children opportunities in sport, music, science, forest schools, dance and drama.

OUTCOMES: [2021] Update when available end Summer Data drop

Signed Headteacher: J M Gardener

Signed Chair of Governors: Roger Wood

Date: 7/04/21

Appendix Two

DNEAT Public Sector Equality Duty Statement (over 150 Employees)

1 Introduction

- 1.1 This document describes how the Multi Academy Trust Board intends to fulfill its responsibilities under the Public Sector Equality Duty with regard to its workforce. The Equality Objectives will be part of the DNEAT Business Plan and information will be published on the appropriate page of the DNEAT website.

- 1.2 We will have due regard to the need to:

- Eliminate unlawful discrimination, harassment, victimisation and any other conduct prohibited by the Equality Act;
- Advance equality of opportunity between people who share a protected characteristic and people who do not share it; and
- Foster good relations between people who share a protected characteristic and those who do not share it.

- 1.3 We will collect and use equality information to help us to:

Identify key issues

- Understand the impact of our policies, practices and decisions on people with different protected characteristics, and thereby plan them more effectively.
- Assess whether we are discriminating unlawfully when carrying out any of our functions.
- Identify what the key equality issues are for our organisation.

Assess performance

- Benchmark our performance and processes against those of similar organisations, nationally or locally.

Take action

- Consider taking steps to meet the needs of staff who share relevant protected characteristics.
- Identify if there are any actions, we can take to avoid discrimination and harassment, advance equality of opportunity or foster good relations.
- Make informed decisions about policies and practices which are based on evidence about the impact of our activities on equality.

- Develop equality objectives to meet the specific duties.
- Have due regard to the aims of the general equality duty by ensuring that staff have appropriate information for decision-making.

•

1.4 We will work towards developing an equality profile of staff to help us to understand key equality issues in our workforce, including any evidence of pay gaps or 'occupational segregation' i.e. staff with certain protected characteristics being over-represented in particular roles, for example, women as cleaners, or at certain grades. In addition, we note that it is likely to be useful to collect and consider information, appropriately disaggregated, about:

- recruitment and promotion
- numbers of part-time and full-time staff
- pay and remuneration
- training
- return to work of women on maternity leave
- return to work of disabled employees following sick leave relating to their disability
- appraisals
- grievances (including about harassment)
- disciplinary action (including for harassment)
- dismissals and other reasons for leaving.

2. Publication of Equality Information

2.1 We will publish relevant, proportionate information which is broad enough to give a full picture of performance across our trust. We will demonstrate how we have used this information to have due regard to all three aims of the duty, for all relevant protected characteristics. Our information will usually fall into two main categories:

- 2.1.1 information to identify equality issues. Examples of this include equality monitoring information about employees, information about the effect of our activities on people with different protected characteristics or any engagement we may have carried out.
- 2.1.2 information about steps taken to have due regard to the aims of the general equality duty. For example, any records we have about how we had due regard in making certain decisions, information that was considered in that decision-making (including engagement), consideration of steps to mitigate adverse impacts, or details of policies to address equality concerns.

2.2 We note that the Equalities and Human Rights Commission would normally expect to see the following information:

- the race, disability, gender and age distribution of our workforce at different grades, and whether they are full or part time
- an indication of the likely representation on sexual orientation and religion and belief, provided that no-one can be identified as a result
- an indication of any issues for transsexual staff, based on engagement with transsexual staff or equality organisations
- gender pay gap information
- information about occupational segregation
- grievance and dismissal information for people with relevant protected characteristics
- complaints about discrimination and other prohibited conduct from staff
- details and feedback of engagement with staff and trade unions
- quantitative and qualitative research with employees e.g. staff surveys
- records of how we have had due regard to the aims of the duty in decision-making with regard to our employment, including any assessments of impact on equality and any evidence used
- details of policies and programmes that have been put into place to address equality concerns raised by staff and trade unions.