


Powering Agency Transformation Through Innovation

Jason Dudash
Chief Architect
North America Public Sector

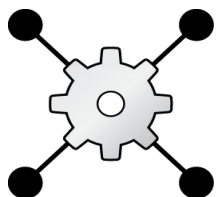
Follow on Twitter:  [@dudashtweets](#)
[@redhatgov](#)



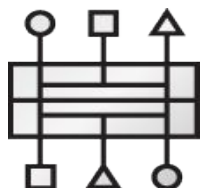
“Let's face it, all we are doing is writing tomorrow's legacy software today”

–Martin Fowler

Service Endpoints



Web Services

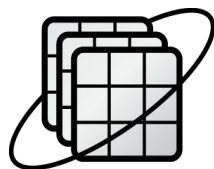


APIs

Architecture

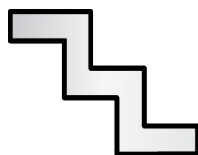


Monolith

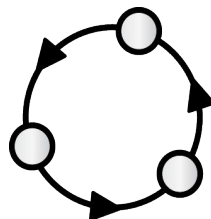


Microservices

Development Process



Waterfall

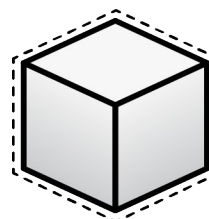


Agile + CI/CD

Deployment

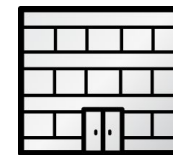


Server/VM

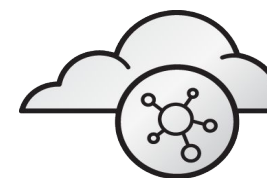


Container

Infrastructure

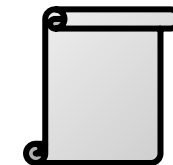


Data Center

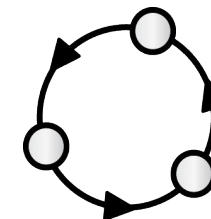


Cloud

Security



Slow ATO



Security
"Shift Left"

Cloud-native
/klood 'nādiv/

Systems and processes that are designed to embrace rapid change, large scale, and resilience in dynamic environments such as public, private, and hybrid clouds

TRADITIONAL (LEGACY)

Server-centric	Container-centric
Scale up vertically	Scale out horizontally
Tightly coupled monolith	Loosely coupled and service-based
Infrastructure-dependent	Portable across infrastructure
Waterfall, semi-agile, and long delivery	Agile and continuous delivery
Local IDEs & developer tools	Cloud-based, intelligent tools
Siloed dev from ops, QA, and security teams	DevSecOps, NoOps, and collaboration

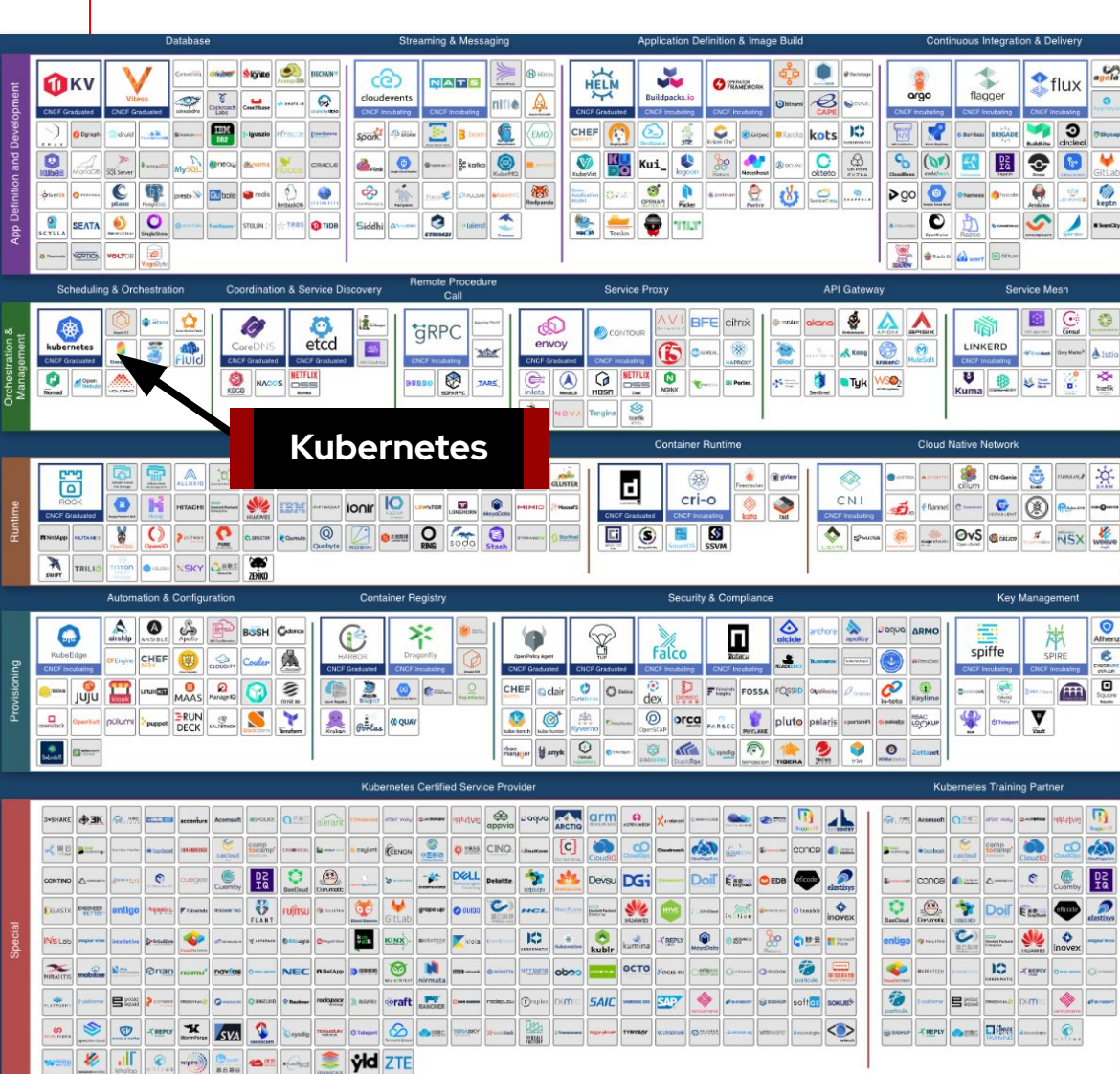
CLOUD-NATIVE (MODERN)



But many measures, the most popular and innovative open source cloud technology is Kubernetes

Kubernetes is not enough && Kubernetes is hard

INCIDENT #1: AWS ALB 502



Kubernetes

Technical problem occurred: [org.zalando.riptide.NoRouteException: Unable to dispatch response: 502 - Bad Gateway [Server=[awselb/2.0], Date=[Tue, 09 Apr 2019 11:35:29 GMT],

```
de.zalando.order.domain.logic.CatchAllLogger.log (line 24)
org.zalando.riptide.NoRouteException: Unable to dispatch
[Server=[awselb/2.0], Date=[Tue, 09 Apr 2019 11:35:29 GMT]
<html>
<head><title>502 Bad Gateway</title></head>
<body bgcolor="white">
<center><h1>502 Bad Gateway</h1></center>
</body>
</html>

at org.zalando.riptide.Requester$ResponseDispatch
at org.zalando.fauxpas.ThrowingFunction.apply(T
at java.util.concurrent.CompletableFuture.uniAp
at java.util.concurrent.CompletableFuture.uniAp
at java.util.concurrent.CompletableFuture.thenA
at org.zalando.riptide.Requester$ResponseDispatch
at org.zalando.riptide.OriginalStackTracePlugin.lambda$prepare$1(OriginalStackTracePlugin.java:16)
at org.zalando.riptide.Requester$ResponseDispatcher.call(Requester.java:107)
at org.zalando.riptide.Dispatcher.dispatch(Dispatcher.java:20)
at org.zalando.riptide.Dispatcher.dispatch(Dispatcher.java:16)
at org.zalando.riptide.Dispatcher.dispatch(Dispatcher.java:12)
```

502 Bad Gateway
Server: awselb/2.0

16

github.com/zalando/riptide

zalando

Broken runtime #1 : Zombies

```
root 8502 0.7 0.0 11032 6200 ? S1 16:39 0:01 \ containerd-shim -namespace k8s.io -workdir
/var/lib/containerd/io.containerd.runtime.v1.linux/k8s.io/8eacd7463b319a9f8423f927
root 8520 0.4 0.0 46396 5768 ? Ss1 16:39 0:00 \ redis-server *:6379
root 10791 0.0 0.0 0 0 ? Z 16:39 0:00 \ [server_readiness] <defunct>
root 11632 0.0 0.0 0 0 ? Z 16:40 0:00 \ [redis-cli] <defunct>
root 12222 0.0 0.0 0 0 ? Z 16:40 0:00 \ [server_readiness] <defunct>
root 13102 0.0 0.0 0 0 ? Z 16:40 0:00 \ [redis-cli] <defunct>
root 14115 0.0 0.0 0 0 ? Z 16:40 0:00 \ [redis-cli] <defunct>
root 14500 0.0 0.0 0 0 ? Z 16:40 0:00 \ [redis-cli] <defunct>
root 14893 0.0 0.0 0 0 ? Z 16:40 0:00 \ [server_readiness] <defunct>
root 15309 0.0 0.0 0 0 ? Z 16:40 0:00 \ [redis-cli] <defunct>
root 16232 0.0 0.0 0 0 ? Z 16:41 0:00 \ [server_readiness] <defunct>
root 16895 0.0 0.0 0 0 ? Z 16:41 0:00 \ [redis-cli] <defunct>
root 17248 0.0 0.0 0 0 ? Z 16:41 0:00 \ [server_readiness] <defunct>
root 17876 0.0 0.0 0 0 ? Z 16:41 0:00 \ [server_readiness] <defunct>
root 18512 0.0 0.0 0 0 ? Z 16:41 0:00 \ [server_readiness] <defunct>
root 21932 0.0 0.0 0 0 ? Z 16:42 0:00 \ [server_readiness] <defunct>
root 22648 8.5 0.0 22320 5756 ? Rs 16:42 0:00 \ /bin/bash /usr/local/bin/server_readiness_probe.sh
```

```
ps auxf | grep -c defunct
16018
```

readinessProbe:
exec:
command: [server_readiness_probe.sh]
timeoutSeconds: 1

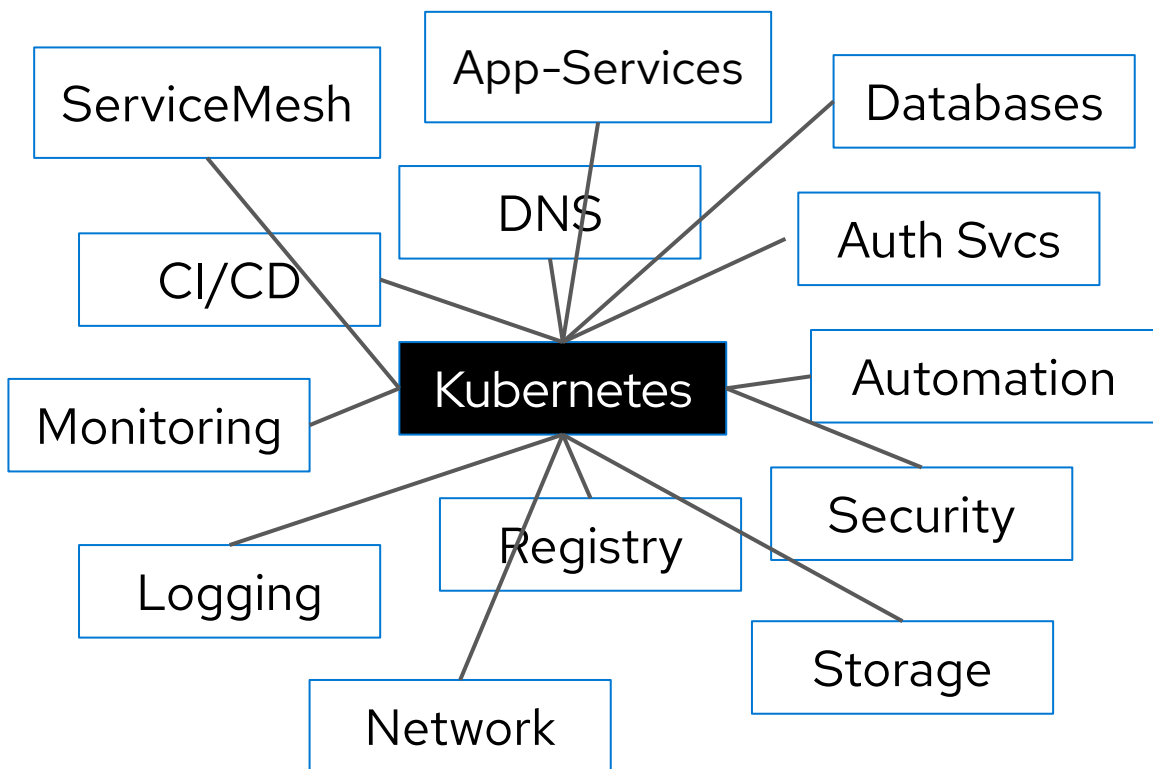
Are you a mechanic or a driver?



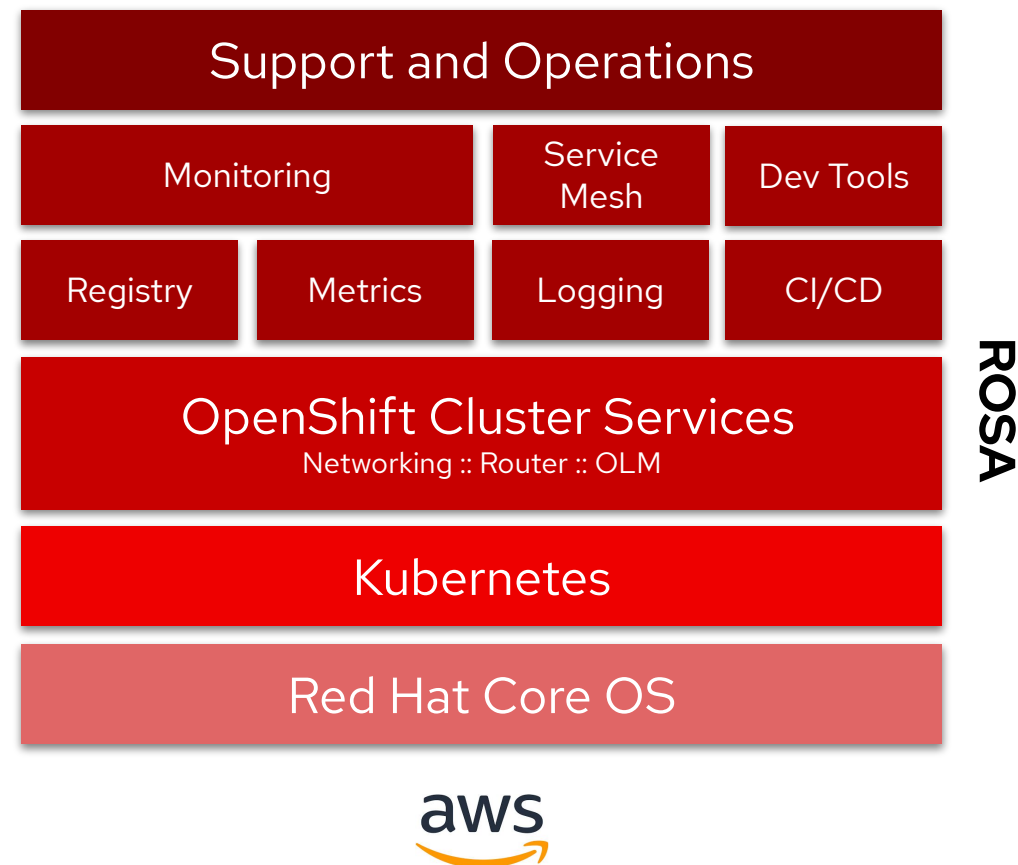
Projects vs. Product?

“Given two technologies, the one that’s easier to obtain, configure, and use will usually be the one that wins”

–Stephen O’Grady, The New Kingmakers



Kubernetes + components needed to run production workloads + SRE team + support



Run | Modernized traditional



Grow



Transform | New cloud-native



Build and Deploy Innovative Applications

Managed OpenShift Application Platform

Architecture



- "Fast-moving monolith"
- Microservices
- Serverless

Agile integration



- API First
- Event Driven Architecture
- Hybrid old/new

Streamline app life cycle



- Accelerate TTM
- CI/CD
- Automation

Continuous innovation



- DevSecOps Factories
- Collaboration
- AI/ML & Data Services

“Creating short-term wins is different from hoping for short-term wins.”

-John Kotter, Leading Change

GOALS

"Modernization"

"Develop Faster"

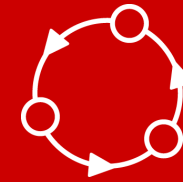
"Improve Delivery"

"Innovate"

MEASURABLE RESULTS



LEAD TIME FOR
CHANGE



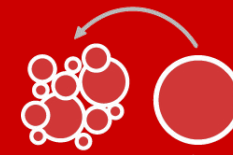
DEPLOYMENT
FREQUENCY



MEAN TIME TO
RECOVERY (MTTR)



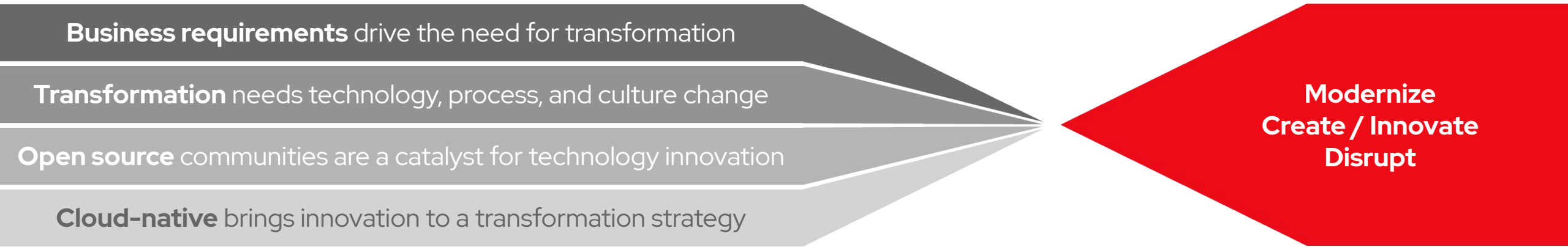
CHANGE
FAILURE RATE*



AGILITY

RELIABILITY

Transformation should bring modernization and innovation



If you don't need to focus on the platform you can focus on your goals

“I’m starting to associate the smell of pizza with the futility of a death march”

-Gene Kim, The Phoenix Project

Thank you

Red Hat is the world's leading provider of enterprise open source software solutions. Award-winning support, training, and consulting services make Red Hat a trusted adviser to the Fortune 500.

Follow on Twitter:  [@dudashtweets](#)
[@redhatgov](#)



linkedin.com/company/red-hat



youtube.com/user/RedHatVideos



facebook.com/redhatinc



twitter.com/RedHat