

Interpersonal Skills

Transition from a Geek to a Geek and a Leader

CompSci 408

September 10, 2014



Teams



Golden Rule

- One should (not) treat others as one would (not) like others to treat oneself
 - Part of most cultural and spiritual traditions
 - Basis for most teamwork
- Some practical applications
 - Pause your work to help others to reduce downtime
 - Make quality commitments and meet them



Interpersonal Skills

- Teamwork is built on
 - Communication
 - Trust
- Understanding ourselves & moderate responses
- Talking effectively & empathize accurately
- Building relationships of trust, respect, and productive interactions



Tune into Channel 4: Two-way Communications

h/t my former executive coach, Jeanie Kahwajy

Channel 2		Channel 4
Most (ineffective)	Transmit	Most
Executives		Achievers
Don't Receive		Receive
Channel 1		Channel 3
Most	Don't Transmit	Most
Failures		Techies



Disagreeing (Respectfully)

- You're Wrong!
- ✓ I have a different opinion!
- Guidelines
 - Listen
 - Don't make it personal
 - Use I statements
 - Stay Calm



Disagreeing (Feel-Felt-Found)

- Empathize Normalize Clarify
 - I understand you feel about that. Many others have felt the same way. And what they have found is that....

Examples

- I know how you feel that this looks bad.
- Others would have felt the same at when they saw this
- However, when they tried it on they found that it was so comfortable.

Which is the most powerful word here?



Disagreeing (Feel-Felt-Found)

- Empathize Normalize Clarify
 - I understand you feel about that. Many others have felt the same way. And what they have found is that....

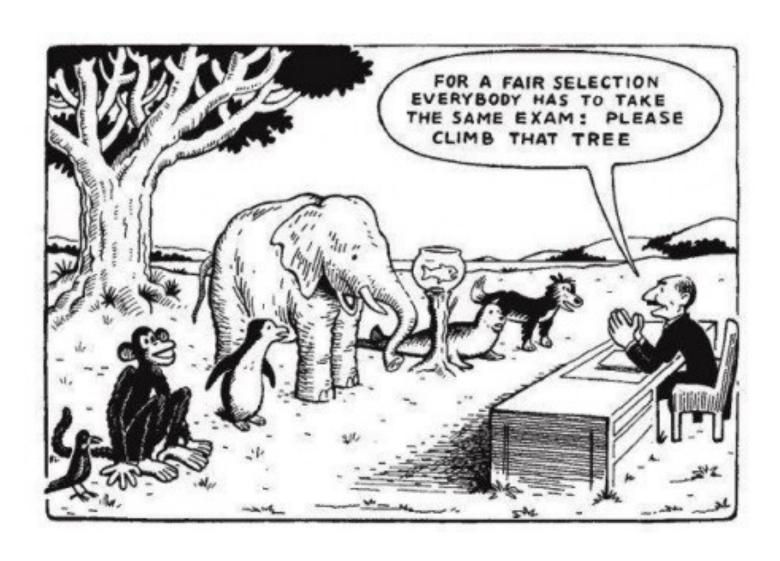
Examples

- I know how you feel that this looks bad.
- Others would have felt the same at when they saw this
- <u>However</u>, when they tried it on they found that it was so comfortable.

However



Different Roles – United Goals





Client Meetings: Agenda Template

- What we did
- What we are going to do
- Any hurdles and need for help
- Always take notes
 - Document action items
 - Only document important discussion (not all discussion)
- Set up next Meeting



Remote / International Clients

- Time zones
- Communication Styles
 - Active/Passive voice
 - Polite/Direct
- Work Cultures

Bottom-line: Tune to your clients' channel



Core Values

• What are our core values?



Recap: Interpersonal Skills

- Golden Rule
- Tune to Channel 4
- Feel-felt-Found
- Tune to your clients' frequency