

# Professional Scrum Master - Advanced (PSM II)

Action Items by Vladimir Raykov

## It's About Behavior - Scrum Values

- <https://guntherverheyen.com/2013/05/03/theres-value-in-the-scrum-values/> - *There's value in the Scrum Values*

## Misunderstandings of the Scrum Master (Behaviors To Avoid)

- <https://www.scrum.org/resources/8-stances-scrum-master> - Read *8 misunderstood stances of a Scrum Master* on **page 4** from the whitepaper *The 8 Stances of a Scrum Master*.
- <https://age-of-product.com/scrum-master-anti-patterns/> - Read *Scrum Master Anti-Patterns — 20 Signs Your Scrum Master Needs Help*

## The Scrum Master (Accountability) Explained (Good Stances of the Scrum Master)

- Read the good stances from "*The 8 Stances of a Scrum Master*"
- <https://tcagley.wordpress.com/2014/03/10/scrum-master-facilitator-or-enabler/> - Read *Scrum Master: Facilitator or Enabler?*

## Fundamental Scrum Principle #1 - Creating a Done Increment Every Sprint

- <https://medium.com/the-liberators/scrum-a-framework-to-reduce-risk-and-deliver-value-sooner-c49fa80902e7> - Read the section - *Deliver a "Done" Increment Every Sprint*

## Fundamental Scrum Principle #2 - Clear Goals On Two Levels

- <https://www.agilesocks.com/creating-good-sprint-goals/> - *Getting to Done: Creating Good Sprint Goals*

## Feature vs Component Teams

- <https://www.mountangoatsoftware.com/blog/the-benefits-of-feature-teams> - *The Benefits Of Feature Teams*

## Conflict Resolution: How Scrum Masters Deal With Conflicts

- <https://www.linkedin.com/pulse/myth-scrum-master-cant-remove-people-from-team-christiaan-verwijs/> - *Myth: The Scrum Master can't remove people from the Scrum Team*

## Emergent Architecture

- <https://practiceagile.com/emergent-architecture-handled-agile/> - *How Is Emergent Architecture Handled in Scrum?*

- <https://scrumcrazy.wordpress.com/2018/09/28/an-introduction-to-agile-emergent-architecture-always-intentional/> - *An Introduction to Agile Emergent Architecture – Always Intentional*

### **Timeboxing**

- <https://www.scrum.org/resources/blog/agile-coach-toolkit-2-timeboxing> - *Agile Coach Toolkit #2: Timeboxing (Focus on the **Benefits** of Timeboxing)*

### **Skills Within The Scrum Team**

- <https://www.mountangoatsoftware.com/blog/cross-functional-doesnt-mean-everyone-can-do-everything> - *Cross Functional Doesn't Mean Everyone Can Do Everything*