

# **Cognizant Interview Questions, HR, MR, TR – By Durgesh StudyHub**

## HR Interview Question With Answers

1. Tell me about yourself.

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--Your Introduction.

2. Why do you want to join Cognizant?

Cognizant's focus on digital transformation and AI matches my career goals. It offers learning, growth, and global exposure.

3. What are your strengths?

Quick learner, team player, and adaptable to new technologies and situations.

4. What is your weakness?

Sometimes I spend too much time perfecting details but I'm improving time management by setting deadlines.

### *5. Why should we hire you?*

Because I bring technical skills, curiosity, and a positive attitude to learn and deliver results.

### *6. Where do you see yourself in 5 years?*

As an ML Engineer handling end-to-end projects and mentoring new team members at Cognizant.

### *7. Describe a challenge you faced and how you handled it.*

In a project with data errors, I analyzed root causes and implemented cleaning techniques, improving accuracy by 15%.

### *8. Are you willing to relocate?*

Yes, I'm open to relocation and ready to work from any Cognizant location.

### *9. How do you handle pressure?*

I break tasks into small parts, set priorities, and stay focused on solutions instead of stress.

### *10. What motivates you?*

Learning new technologies and seeing my work create real impact keeps me motivated.

### *11. What is success to you?*

Achieving goals while growing personally and helping the team succeed.

### *12. How do you handle criticism?*

I take it positively and use it to improve my skills and approach.

### *13. What are your hobbies?*

Exploring AI tools, coding mini-projects, and editing videos for Durgesh StudyHub.

### *14. Who is your role model?*

Sundar Pichai – for his humility, leadership, and continuous learning mindset.

### *15. What are your career goals?*

To become a skilled AI professional who builds solutions that benefit society.

*16. How do you manage your time?*

I plan my day using to-do lists and set clear priorities for each task.

*17. Describe yourself in one word.*

Curious.

*18. What does teamwork mean to you?*

Collaboration where everyone contributes their best and supports each other.

*19. Tell me about your internship or project experience.*

I developed a Face Recognition System using OpenCV and ML for secure attendance management.

*20. How do you stay updated with technology?*

By reading tech blogs, YouTube tutorials, and practicing new ML models regularly.

*21. What is your biggest achievement?*

Building a gesture-based game that won praise for its innovation and usability.

*22. What have you learned from college life?*

Teamwork, adaptability, and the importance of continuous learning.

*23. How do you deal with conflicts in a team?*

I listen to both sides, stay neutral, and suggest a balanced solution.

*24. What do you know about Cognizant?*

A global leader in IT services focused on digital, cloud, AI, and consulting solutions.

*25. What are your salary expectations?*

I trust Cognizant will offer a competitive package based on my skills and role.

*26. What do you do if you disagree with your boss?*

Discuss politely, explain my perspective, and respect the final decision.

*27. What are your key learnings from your projects?*

Problem solving, data handling, and collaboration under deadlines.

*28. What is your short-term goal?*

To get placed at Cognizant and gain hands-on experience in AI projects.

*29. What is your long-term goal?*

To grow as a project lead handling ML and automation initiatives.

*30. What do you think is more important: money or job satisfaction?*

Job satisfaction comes first because it leads to better performance and growth.

*31. Are you comfortable working in shifts?*

Yes, I'm flexible and understand project needs may require it.

*32. Describe your communication skills.*

Clear, confident, and adaptive to different team environments.

*33. Tell us something not in your resume.*

I love teaching and helping others understand new tech concepts.

*34. What inspires you the most?*

Learning stories of people who turn ideas into successful innovations.

*35. How do you ensure continuous learning?*

By taking online courses and implementing concepts in mini projects.

*36. How would your friends describe you?*

Helpful, hard-working, and always curious to learn something new.

*37. What do you expect from Cognizant?*

A platform to learn, grow, and contribute to meaningful projects.

*38. Tell me about a time you handled a deadline.*

We had a tight submission deadline; I divided tasks efficiently and completed before time.

*39. What is your opinion about AI in future?*

AI will revolutionize industries and create smart solutions for everyday problems.

*40. What is your greatest fear?*

Not utilizing my potential fully — that's why I keep challenging myself.

*41. How do you handle failure?*

I analyze what went wrong, learn from it, and plan better next time.

*42. What do you like about teamwork?*

Diverse ideas lead to better solutions and shared learning.



*43. How do you prioritize your tasks?*

By urgency and impact on project goals.

*44. How do you maintain work-life balance?*

By planning my day and taking short breaks to refresh my mind.

*45. If not Cognizant, which company would you join?*

I'd still prefer a company with similar values and focus on AI innovation.

*46. What are your expectations from your manager?*

Guidance, feedback, and freedom to learn and experiment.

*47. How do you contribute to a team's success?*

By sharing knowledge, supporting members, and keeping a positive attitude.

*48. What makes you a good fit for Cognizant?*

Technical skills plus curiosity and a collaborative mindset aligned with Cognizant's values.

*49. Any questions for us?*

Yes, can you please tell me about the training and growth opportunities for freshers?

*50. Final message for us.*

I'm grateful for this opportunity and excited to start my journey with Cognizant.

**MR Interview Question With Answers**

*1. Describe a situation where you led a team.*

During my rainfall prediction project, I divided work among teammates, set milestones, and coordinated integration to meet the deadline.

*2. How do you handle conflicts in a team?*

I listen to each side, find common ground, and focus on the project's main goal instead of personal opinions.

*3. Tell me about a failure and what you learned.*

In an early ML model, accuracy was low; I realized data cleaning is crucial and improved preprocessing, which fixed the issue.

*4. How do you prioritize tasks when overloaded?*

I rank by urgency and impact, then tackle high-priority work first while tracking smaller tasks in a to-do list.

### *5. How do you motivate your team?*

By appreciating small achievements, keeping communication open, and maintaining a positive attitude under pressure.

### *6. What's your approach when you disagree with your manager?*

I respectfully explain my viewpoint with facts, but accept the final decision for the team's benefit.

### *7. Have you ever missed a deadline?*

Once in college, yes — I owned the mistake, planned better, and learned to estimate realistic timelines.

### *8. How do you deal with difficult teammates?*

Stay calm, focus on tasks, communicate clearly, and encourage collaboration instead of arguments.

### *9. How do you ensure quality in your work?*

By testing each module thoroughly, reviewing with peers, and documenting every step.

*10. What kind of leader are you?*

Supportive and task-oriented — I focus on clarity, fairness, and teamwork.

*11. How do you handle pressure from upper management?*

I stay organized, communicate progress regularly, and maintain composure under stress.

*12. How do you manage remote teamwork?*

Through consistent updates, clear roles, and collaborative tools like GitHub or Google Meet.

*13. How do you deal with underperforming teammates?*

Identify reasons, guide them patiently, and help them improve rather than blame.

*14. Tell me about a tough decision you made.*

Choosing between two ML algorithms — I compared accuracy and complexity, selected the efficient one, and it worked better.

*15. How do you ensure project success?*

Set clear goals, track progress, test often, and communicate continuously with all team members.

*16. Describe your decision-making style.*

Data-driven yet flexible — I analyze facts, then decide quickly when time is limited.

*17. What do you do if a team member doesn't cooperate?*

Try to understand their issue, resolve misunderstandings, and re-align them with project goals.

*18. How do you balance multiple projects?*

By scheduling time blocks and focusing on one task at a time to maintain efficiency.

*19. What is your risk-handling approach?*

Identify possible risks early, plan backup options, and communicate them to the team.

*20. Tell me about a time you took initiative.*

I introduced version control in our group project to prevent code loss and it saved hours of rework.

*21. How do you evaluate team performance?*

By checking deliverables, communication, and problem-solving participation.

*22. How do you manage stress during a project?*

Break work into steps, take short breaks, and focus on solutions instead of problems.

*23. What do you do if your project fails?*

Analyze reasons, learn lessons, and redesign the process for better outcomes next time.

*24. How do you handle constructive criticism?*

Accept it calmly and apply the feedback to enhance performance.

*25. How do you keep the team motivated during long projects?*

Celebrate small wins, share progress, and remind everyone of the project's purpose.

*26. Describe a time you improved a process.*

I automated repetitive data-cleaning steps with Python scripts, saving our team several hours.

*27. How do you ensure clear communication in a team?*

Regular meetings, shared documentation, and active listening.

*28. What's your management philosophy?*

Transparency, accountability, and continuous improvement.

*29. How do you deal with conflicting priorities from managers?*

Clarify expectations, negotiate timelines, and focus on the higher-impact task first.

*30. How do you mentor juniors or new teammates?*

By explaining concepts patiently, giving them small goals, and reviewing their progress.



*31. How do you adapt to organizational change?*

I stay open-minded, learn new tools quickly, and help others adjust.

*32. What would you do if your team failed to meet targets?*

Analyze reasons, reassign tasks smartly, and boost morale to get back on track.

*33. How do you measure your own performance?*

By setting weekly goals and reviewing my output against planned objectives.

*34. What do you do if someone else gets credit for your work?*

Stay professional, clarify facts respectfully, and focus on future teamwork.

*35. How do you deal with ambiguity in instructions?*

Ask clarifying questions and confirm understanding before execution.

*36. How do you make sure everyone in your team contributes?*

Assign roles clearly and encourage every member to share opinions.

*37. How do you stay organized in fast-paced work?*

Use digital planners and maintain daily progress logs.

*38. How do you motivate yourself when projects get repetitive?*

Set mini-challenges and focus on improving efficiency each time.

*39. How do you ensure work-life balance as a leader?*

Plan realistic schedules and respect personal time while meeting deadlines.

*40. What is your biggest leadership challenge so far?*

Balancing quality and speed in a final-year project — managed through better planning.

*41. How do you handle limited resources?*

Prioritize key features first and use creative alternatives where possible.

*42. Describe a situation where you worked with diverse people.*

In college events, I collaborated with students from various departments — communication and respect made it smooth.

*43. How do you handle confidential information?*

By maintaining discretion and following data-security protocols.

*44. How do you manage performance under deadlines?*

Plan early, delegate efficiently, and track progress daily.

*45. Tell me about a successful team project.*

In the Face Recognition project, each member owned a module, and we achieved 95% accuracy through coordination.

*46. What is your biggest takeaway from teamwork?*

Unity and communication matter more than individual performance.

*47. How do you ensure deadlines are realistic?*

Discuss requirements with the team and add buffer time for testing.

*48. How do you react when plans fail?*

I reassess strategy, stay calm, and work on corrective actions quickly.

*49. How do you maintain discipline in your team?*

By setting clear expectations and leading by example.

*50. What kind of manager do you prefer working with?*

One who communicates clearly, guides when needed, and trusts the team's abilities.

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TR Interview Question With Answers

## **Programming & Logic**

### **1. What is the difference between C and C++?**

C is a procedural language, while C++ is an object-oriented language that supports classes, inheritance, and polymorphism.

### **2. What is object-oriented programming (OOP)?**

OOP is a programming paradigm based on objects and classes that focuses on code reusability and modularity.

### **3. What are the four pillars of OOP?**

Encapsulation, Abstraction, Inheritance, and Polymorphism.

### **4. What is the difference between overloading and overriding?**

Overloading happens at compile-time (same name, different parameters), while overriding happens at runtime (redefining a method in a subclass).

### **5. What is a constructor?**

A constructor is a special function in a class used to initialize objects when they are created.

### **6. What is a destructor?**

A destructor is called automatically to destroy an object when it goes out of scope, freeing resources.

### **7. Explain call by value and call by reference.**

Call by value passes a copy of data, while call by reference passes the actual address, allowing direct modification.

### **8. What is recursion?**

Recursion is when a function calls itself to solve smaller instances of a problem.

### **9. Difference between '==' and 'equals()' in Java?**

'==' compares references (memory address), while `equals()` compares the actual content of objects.

### **10. What is a pointer?**

A pointer stores the memory address of another variable.

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## **Data Structures & Algorithms**

### **11. What is a linked list?**

A linear data structure where elements (nodes) are connected using pointers instead of contiguous memory.

### **12. What is the difference between stack and queue?**

Stack follows LIFO (Last In First Out) and queue follows FIFO (First In First Out).

### **13. What is a binary tree?**

A tree data structure in which each node has at most two children.

### **14. What is a hash table?**

A data structure that stores key-value pairs and allows fast lookups using a hash function.

### **15. What is the time complexity of binary search?**

$O(\log n)$

**16. Explain bubble sort.**

It repeatedly swaps adjacent elements if they are in the wrong order until the array is sorted.

**17. What is dynamic programming?**

A technique for solving complex problems by breaking them into overlapping subproblems and storing their results.

**18. What is a graph?**

A graph is a set of nodes (vertices) connected by edges representing relationships.

**19. What is BFS and DFS?**

BFS (Breadth-First Search) explores level by level, while DFS (Depth-First Search) explores deep into one branch first.

**20. What is a heap?**

A binary tree-based structure used to implement priority queues.

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## **Database & SQL**

**21. What is normalization?**

Process of organizing data to reduce redundancy and improve data integrity.

**22. What is a primary key?**

A unique identifier for each record in a table.

**23. What is a foreign key?**

A field that links two tables, referencing the primary key of another table.



**24. What is the difference between DELETE and TRUNCATE?**

DELETE removes specific rows, TRUNCATE removes all rows but keeps the table structure.

**25. What are joins in SQL?**

Used to combine data from multiple tables based on a related column.

**26. Explain INNER JOIN and OUTER JOIN.**

INNER JOIN returns matching records from both tables; OUTER JOIN returns all records with nulls where matches don't exist.

**27. What is indexing in a database?**

A technique to speed up data retrieval by creating a quick lookup reference.

**28. What is ACID property?**

Atomicity, Consistency, Isolation, Durability — ensures reliable database transactions.

**29. What is a stored procedure?**

A precompiled collection of SQL statements stored in the database.

**30. What is the difference between SQL and NoSQL?**

SQL uses structured relational databases; NoSQL uses non-relational data storage (documents, key-value pairs, etc.).

**31. What is an operating system?**

It manages hardware and software resources and provides services to users and applications.

**32. What is a deadlock?**

A state where two or more processes wait indefinitely for resources held by each other.

**33. What is multithreading?**

The ability of a CPU to execute multiple threads concurrently.

**34. What is a process and a thread?**

A process is an independent program in execution; a thread is the smallest unit of a process.

**35. Difference between TCP and UDP?**

TCP is reliable and connection-oriented; UDP is faster but connectionless and unreliable.

**36. What is IP address?**

A unique numerical label assigned to each device on a network.

**37. What is DNS?**

Domain Name System translates domain names to IP addresses.

**38. What is a firewall?**

A security system that monitors and controls incoming/outgoing network traffic.

**39. What is HTTP and HTTPS?**

HTTP is unsecured web protocol; HTTPS is its secured version using SSL/TLS.

**40. What is socket programming?**

A method of network communication between programs using sockets.

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## Software Engineering & Development

41. **What is SDLC?**

Software Development Life Cycle — stages from requirement gathering to maintenance.

42. **Explain Agile methodology.**

An iterative development approach focusing on collaboration and customer feedback.

43. **What is version control?**

A system that tracks changes in code (like Git).

44. **What is continuous integration (CI)?**

A practice of frequently merging code changes to detect issues early.

45. **What is a framework?**

A reusable set of tools/libraries that provides structure for software development.

46. **Difference between compiler and interpreter?**

Compiler translates whole code before execution; interpreter translates line-by-line.

47. **Explain exception handling.**

Mechanism to handle runtime errors gracefully without crashing the program.

48. **What is API?**

Application Programming Interface — allows communication between two software systems.

49. **What is cloud computing?**

Delivery of computing services like storage, databases, and software over the Internet.

**50. What is machine learning?**

A subset of AI where systems learn from data to make predictions or decisions without explicit programming.