

# ESG development in Fubon FHC

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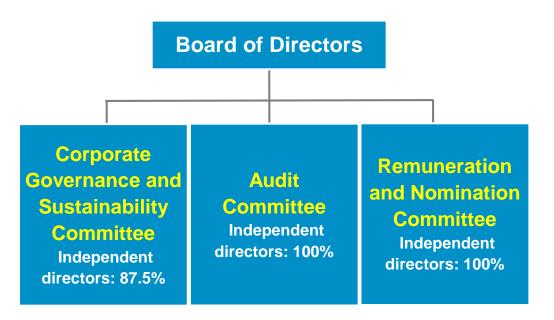


# **Sustainability Governance**

Fubon aims to deliver business sustainability through wellorganized management structure and process

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# Independent committee to achieve effective supervision



# Board of directors' diversity and active participation in ESG topics

- 15 seats including 6 independent directors and 2 female directors
- The attendance rate of directors is 94%
- "Participation in ESG" indicator is 4.9 points (out of 5 points) in board performance evaluation
- Background of board directors includes finance, industrial, risk control, accounting and IT

# **100% independent directors in Audit and Remuneration Committees**

- Audit Committee and Remuneration and Nomination Committee both consist of independent directors with financial expertise
- The attendance rate of all 3 committees is over 95%.

Note: Evaluation of the board of directors' performance is conducted by an external independent organization, Taiwan Corporate Governance Association (TCGA), commissioned by Fubon Financial Holdings



# Protect shareholders' right to know and speak

#### **Transparency**

- Public disclosure of annual reports and CSR reports
- Publish financial reports quarterly and annually
- Release major news on TWSE, including mergers, large-scale capital transactions, changes in senior managers, etc.

#### **Engagement**

- Shareholders
   meeting along with
   the publication of
   meeting notification
   and the meeting
   manual, etc
- Investors conference quarterly

#### Governance

- Encourage shareholders to use electronic voting
- Proposals for shareholders meeting are voted on a case-by-case basis
- Single candidate nomination system on board selection



# Transparent and reasonable compensation system

Disclosure of senior managers and directors' remuneration range in the annual report

...which must be reviewed and approved by the Remuneration and Nomination Committee

#### **Deferred Bonus Policy**:

- Annual variable bonuses for CEO and senior managers are deferred to a maximum of three years, which are tied to share prices
- All or part of the unappropriated deferred bonus will be withdrawn for those who are dismissed due to misconduct

#### Financial and non-financial KPI of senior executives:

- Financial performance linkage with variable bonus: General manager's KPI for pre-tax earnings and net profit
- ESG linkage with variable bonus: 5-10% of the chairman, general manager and one-down supervisors' KPI setting should be ESG-related

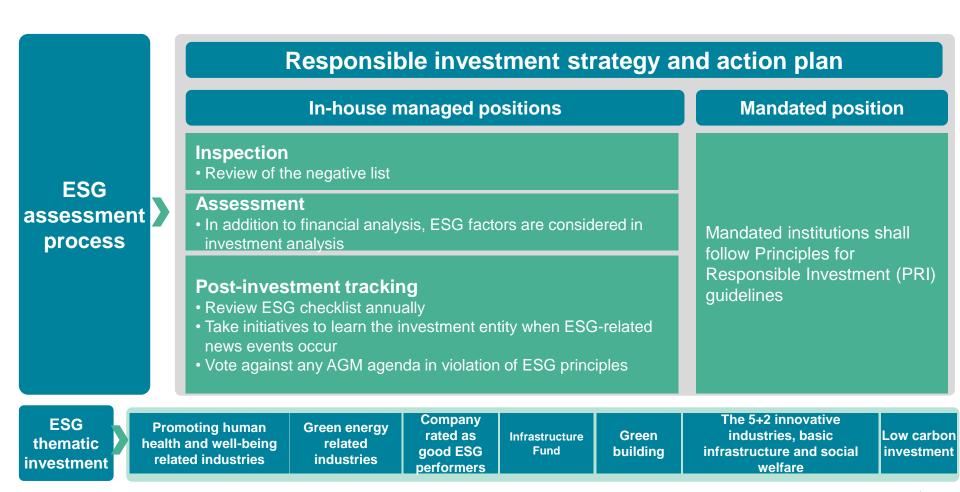
# Responsible Finance

Establish rigorous ESG investment and credit process. Echoing Net Zero and low carbon trend, we aim to fulfill environmental protection commitments

# Responsible investment management mechanism



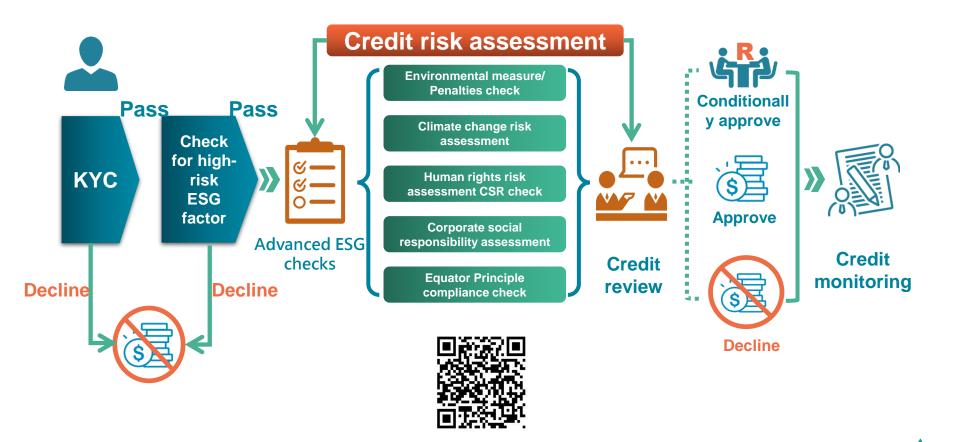
In response to the U.N. Principles for Responsible Investment, we establish ESG investment mechanisms, including assessment process and thematic investment. The scopes cover in-house managed positions and mandated positions





# Sustainability credit risk management framework

Under the credit risk management framework, the sustainability risk assessment is incorporated into the process of KYC and credit investigation. All cases must conform to the sustainable risk assessment process and Equator Principles



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# **Climate risk management**

Climate risk governance: Report to the Board on climate change risk quarterly

Promotion of low-carbon initiatives in 2021. Termination of new project financing in coal-fired power plant, as well as investment or financing to power plants with over 50% from coal-fired energy

Set standards for financing criteria on coal industry, cement industry, petrochemical industry, and steel industry

**Vision and prospect**: Aim to achieve sustainability goals by 2025, including green finance balance of NT\$2.45tn, and climate-related insurance policies of NT\$7bn. The balance of green finance in 1H21 reached 2.25tn



# The first TCFD report in Taiwan's financial industry

Spontaneously adopt the climate-related financial information framework recommended by Financial Stability Board (FSB)

Mostly in low risk category of the climate risk sensitivity evaluation

Cases of investment ex	xceeding NT\$100mn
------------------------	--------------------

Climate Sensitivity	Climate Risk Sensitivity Score (Exposure*Vulnerability *Hazard)	No. of Cases	Investment Amount (% of total)
High	201-300	0	0.00%
Medium	101-200	0	0.00%
	81-100	7	14.75%
	51-80	4	3.43%
	11-50	76	72.22%
Low	10 or below	130	9.60%
Total		217	100.00%

#### Mortgages LTV at 60% or higher

mortgagoo Er v at co/v or mgnor			
Climate Sensitivity	Climate Risk Sensitivity Score (Exposure*Hazard)	No. of Cases	Outstanding Mortgage Amount (% of total)
High	51-75	0	0.00%
Medium	26-51	195	1.68%
	11-25	13,613	57.15%
Low	10 or below	28,122	41.17%
	Гotal	41,930	100.00%

Note: Please refer to Fubon's TCFD report for major subsidiaries in Taiwan at the end of 2020

#### Cases of lending exceeding NT\$100mn

Climate Sensitivity	Climate Risk Sensitivity Score (Exposure*Vulnerabili ty*Hazard)	No. of Cases	Outstanding Loan Amount (% of total)
High	201-300	0	0.00%
Medium	101-200	0	0.00%
Low	81-100	1	7.50%
	51-80	4	1.66%
	11-50	163	36.30%
	10 or below	541	54.54%
Total		709	100.00%

## Cases of non-life insurance premium with retention over NT\$100mn

Climate Sensitivity	Climate Risk Sensitivity Score (Exposure*Vulnerabili ty*Hazard)	No. of Cases	Retained Underwriting Amount (% of total)
High	201-300	0	0.00%
Medium	101-200	0	0.00%
	51-100	0	0.00%
	41-50	1	1.21%
	31-40	1	0.78%
	21-30	5	2.48%
	11-20	24	3.29%
Low	10 or below	1,065	92.24%
	Total	1,096	100.00%

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## Responsible finance: Insurance business



#### The largest agricultural and aquaculture insurer in Taiwan

- Underwrite over 80% of agricultural and aquaculture insurance in Taiwan
- Taiwan's first agricultural insurance policy was launched in 2015.
   Current insurance covers pear, rice, banana, grouper, milkfish, perch, and snapper in farming and aquaculture insurance.
- Launched the first flood & typhoon insurance in agricultural facility in 2018
- The goal of insurance related to green energy, natural disasters and sustainability aims to reach NT\$7 billion in 2025.



# Promoting low-carbon transition: the largest green energy insurer in Taiwan

- Supporter to the green energy industry
- The number of policies climbed 23% in 2020
- Participation in green energy industry:

Offshore wind power

100%

Onshore wind power

**Over 50%** 

Solar power

**Over 30%** 

### Responsible finance: Lending business



Green financing

- 1H21 Results-

131.7bn



- 2025 Goal-

156.9bn († 25%)

# Green Loans

#### Top among Taiwan banks in wind power lending from Taipei Fubon Bank

- Loans to wind power reached NT\$16.5bn in 2020, 30% market share with top ranked position among Taiwanese banks
- Continue to finance green energy or alternative energy industries

#### The first green finance certified by a third-party agency in Taiwan

Taipei Fubon Bank and Yuen Foong Yu, a leading paper industry group, launched the first green finance program in Taiwan in July, 2021. This was certified by a third-party organization. The proceeds will be used for renewable energy generation, zero coal-fired steam and electricity co-generation, and energy saving in recycled paper production. It is Taiwan's first green finance project certified by a third-party accounting firm in accordance with the international standard of Green Loan Principles 2021



#### The first local bank in Taiwan to introduce sustainability-linked loans

- Taipei Fubon Bank signed a 3-year "Sustainability Linked Loan" with Merry Electronics Co., Ltd., the first case from a local bank in Taiwan. (Foreign banks are DBS and HSBC)
- Taipei Fubon Bank provides preferential loan interest rate if the corporate's greenhouse gas emission intensity and energy consumption intensity are reduced by 5% yoy. We encourage clients to establish long-term management policies in green energy.

## Responsible finance: Investment activities



Responsible investment

5-year goal of responsible finance:

Unit: NT\$

1H21 Results

**2025 Goal** 

Low carbon investment

1.81tn



1.95tn († 16%)

Green energy technology investment

289.5bn



325.0bn († 23%)

Green bond investment

15.2bn



17.3bn († 21%)

Fubon is the first asset management company in Taiwan to launch ESG-thematic active and passive funds

In 2017
Corporate Governance 100 ETF

Aum

Return in 1H21

11.4bn

15%

In August 2020
Taiwan Sustainable Development
High Dividend Fund

Aum

Return in 1H21

4.0bn

25%

# **Awards on Responsible Finance**









#### **Fubon Life**

2021 Taiwan Sustainable Investment Awards

#### **Taipei Fubon Bank**

- Triple A Asia Infrastructure Awards 2020 – Renewable Energy Deal of the Year (Regional); Green Project of the Year (Regional); Renewable Energy Deal of the Year – Wind (Taiwan); Green Project of the Year (Taiwan)
- · Best Syndication Green Loan

#### **Fubon Life**

2020 Asia Responsible Entrepreneurship Awards – Health Promotion Award; Green Leadership Award



#### **Taipei Fubon Bank**

The Innovators 2020 Special Honors\_SME Loans



#### **Taipei Fubon Bank**

Project Finance International (PFI) Award 2020 –Renewables Deal of the Year

# **ESG** strategy

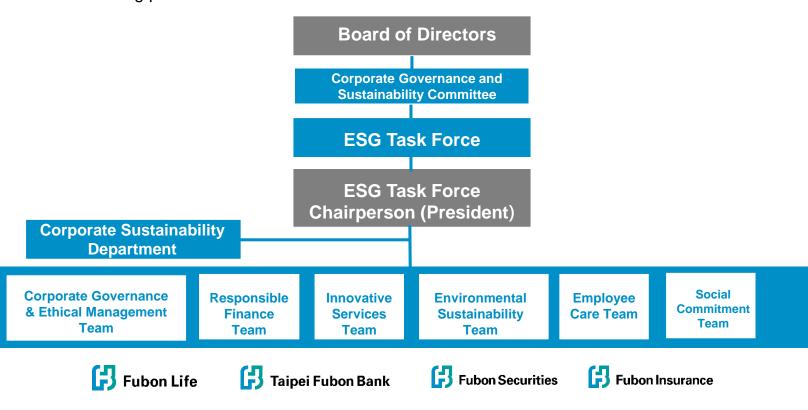




## **Corporate Governance Structure**



- The Corporate Sustainability Department was established on January 1, 2020 to integrate resources to promote sustainable affairs
- The Corporate Sustainability Department shall report the sustainability execution plan and results to all directors of the Corporate Governance and Sustainability Committee
- Four major subsidiaries established ESG Task Force, which is in accordance with financial holding practices





# KPI setting for implementation of sustainability







Department KPI link to ESG



Personal KPI link to ESG



Regular Tracking



Continuous assessment

#### **Senior executives**

Chairman, general manager and one-down supervisors of Fubon Financial Holdings and its subsidiaries, whose job duties are related to ESG, shall have a KPI weighting of at least 5%

# Division heads and supervisors

The KPI weighting in ESG shall be at least 10% in ESG related departments

#### **Employees**

All employees shall include a weighting of 10% in the workplace behavior KPI setting to implement ESG in daily business activities



# **Sustainability Initiatives**









Signatory of **Equator Principles**  Officially became a TCFD supporter in September 2019

2021





2019

2020

2016

2017

Investment (PRI) of the

FHC is established, subsidiaries compliant

Principles of

Responsible

since 2019

Adoption of TCFD framework to disclose climate change related information under

**CSR** report

**Fubon Insurance** published its first **Sustainability Report** following the Principles for Sustainable Insurance

In accordance with the Sustainable Accounting Standards Board (SASB) standards for the insurance industry in CSR Report

2013

Support and

complete the CDP questionnaire

Commit to SBT in carbon reduction

in 2016

# **Awards on Sustainability**



Member of **Dow Jones Sustainability Indices** Powered by the S&P Global CSA

Listed in DJSI Global Index for four consecutive years, **Emerging Market** index for five consecutive years

2016	2017	2018	2019	2020
71	77	81	81	83



**CLIMATE** 

The first and only financial institution in Taiwan ranked A list in both CDP climate change and Supplier Engagement Leaderboard



Ranking up to AA in 2020, ranked 17% in global insurance industry.





Top among global insurance industry, top 3% among global corporations.

2019	2020	2021
18.8	14.7	11.2

Note: Lower scores indicate better performance

#### **ESG** Awards in 2020





Brand Finance®



臺灣證券交易所







### Advocate ESG in international arena

Fubon Financial Holdings was the first corporate speaker from Taiwan for the APEC Minister of Finance conference series in 2019. Jerry Harn, President of Fubon Financial Holdings, shared Fubon Financial Holdings' ESG practices and ESG issues of concern to investors





Fubon Financial Holdings was the first company in Taiwan's financial sector to become a World Economic Forum (WEF) partner in 2020.

Promote sustainable regional and global development, help the industry respond to the risks of the epidemic and future shocks, and further work with international benchmarking companies are the missions of Fubon





# **Contact IR**



