

LAB 2:

Requirements Prioritization & Release Planning

Instructions

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1 Introduction

1.1 Purpose

This document provides instructions on how to run a lab session on computer-supported requirements prioritization and release planning. Based on experiences from manually solving prioritization and release planning problems in your previous preparations, you will with this lab session gain insight into the benefits and limitations of using computer-aided constraint-based solving.

1.2 Prerequisites

This lab assumes that you have installed the open source tool reqT.org and that you are familiar with basic requirements modeling using reqT. It is also assumed that you have completed [Lab 1 Requirements Modeling](#). You should also complete the preparations for Lab 2, available at <https://github.com/reqT/reqT/raw/3.0.x/doc/lab2/lab2.pdf>

You should bring a file `prio100.scala` from the Lab 2 preparations to the lab computer, which is used in Section 3. The file should include a reqT scala Model with at least two Stakeholder entities, each with a Prio attribute and a set of at least 15 Req entities each with a Benefit attribute.

2 Main Assignments

If you find interest in the following problems you are recommended to do the assignments in Section 3.

We're going to be using the webeditor in this section. And similarly to lab 1 the reqT-REPL, and it's GUI, will be used in the following section, Section 3.

2.1 Ordinal ranking using pairwise comparison

In this section we will use the reqT-webeditor to produce an ordinal priority ranking using pairwise comparison similar to what was seen in Section 2.1.2 of the preparations paper.

Start off by modeling the subset of the DuSlang features in Table 1. Because we are doing a pairwise comparison based on the priorities we only need to model them as requirements, see Figure 1.

Requirement	videoCreator Prio	videoViewer Prio
uploadVideo	10	4
playVideo	6	10
playAdvertisement	6	3
useAdvertisement	3	2
favorites	3	6
history	2	8

Table 1: Prioritized feature subset

When the model is complete we may produce an ordinal ranking using the *Ordinal Ranking*-button in the menu bar. Now we may pick what we want to solve for, in this case we're solving for Requirements (*Req*).

Note: The ordinal ranking solver will only look for variables to solve for in the top-level set. This is why we modeled requirements at the top-level as seen in Figure 1.

You will now need to specify the comparisons between the features given the priority matrix in Table 1, you may reduce these priorities to a comparison using any method you like. This will be used by the constraint solver **JaCoP** which will try to order the features by ranks consistent with the comparisons.

As you learned in the preparations (Preparations paper, Section 2.2.4, Task 9.2) there may be comparisons that are inconsistent. This means that you should



Figure 1: Ordinal priority model snippet

try to be consistent with your comparisons. You may also increase the allowed deviation which will calculate a solution given an allowed number of inconsistencies.

What deviation was needed in order to solve for these feature priorities?

What were your top 3 ranked features?

What method did you use to reduce the priorities of the stakeholders into a single comparison?

2.2 Release planning - the hard part

2.2.1 Introduction

In this section we will study the difficulties of release planning. The difficulty we're going to observe is similar to the [Knapsack problem](#), see Figure 2 for a summary of the problem.

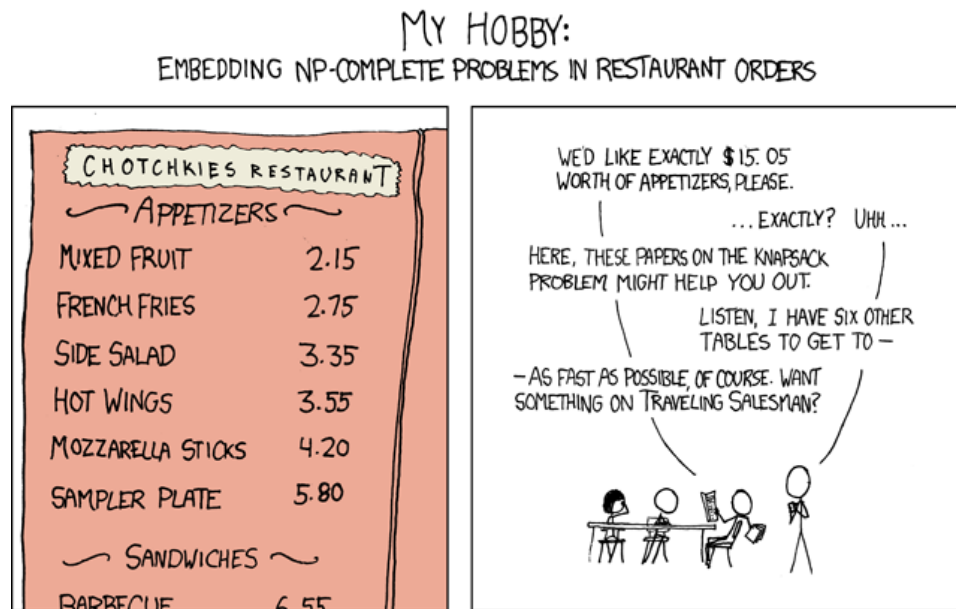


Figure 2: [NP-Complete](#) by xkcd.com

Start off by loading the template called *Release Planning 2* in the webeditor - this is the same model used in Section 2.2.3 of the Lab 2 Preparations paper.

What's the capacity of Team A and Team B in the march release respectively?

We are now going to let [JaCoP](#) try to solve for the March release. Keep your preparation answers at hand as we'll compare results – *Computer vs Student*. Thereafter we will see how the computer handles the task as complexity increases.

We will now solve for the maximized benefit of the March release.

1. Click on *Release* in the menu bar with your Release Planning 2 model active.

2. In the 3 drop-down boxes respectively, select: *Max, Benefit, Release(March)*.
3. When you press the *OK*-button the model with the specified rules will be sent to reqT which will translate the model to JaCoP constraints and process it.
4. Repeat this process, steps 1-3, 3 times and name the received solution models ans1, ans2, and ans3.

Note: You will have to highlight (select) the *Release Planning 2* model in the model-bar again before pressing the *Release*-button.

When this process is finished your webeditor should be in a similar state as to that in Figure 3 - where the JaCoP computation of the March release has been expanded.

What Benefit and Cost did JaCoP compute on the March Release for your 3 answers? Note that there is a likelihood that you'll receive 3 identical Benefit and Cost results.

What total Cost (sum of hours of Team A and Team B in the March release) did you compute manually in the Preparations for this model?

What does the term Benefit in this model correspond to in Table 2 of your Preparations paper?

What total Benefit (in the March release) did you compute?

How much time was spent doing this computation for you and JaCoP respectively?

2.2.2 A problematic release plan

In this section we will introduce more *features* and *precedences* (using *Relations*) to make the release planning problem very hard to solve by hand, or using a constraint solver like JaCoP.

1. Start off by downloading the accompanied release plan model found on the course webpage as a Lab 2 resource.
2. Import the model in the webeditor.
3. Open up a process manager, instructions depend on your operating system:
 - On Windows you will find this in the *Task Manager*.
 - On Linux you will find a program called *htop* – execute this in the terminal. *Note:* to filter out the reqT process in *htop* you can press the *F4*-key, type *reqT*, and press the *Enter*-key.
 - On Mac you may use the *Activity Monitor*-application and sort by CPU-usage in descending order.
4. With the imported model highlighted in the model-bar, press the *Release*-button and prepare a release of the maximized benefit for the March release.
5. Monitor the reqT process in your process manager. (And meanwhile answer the questions below)

As you may have noticed the constraint solver is not able to find a solution, it is almost continually using a thread fully. This may be the case if you try producing a release plan for a large project with many features and constraints.

What are two of the main factors making this problem harder than the previous model used in Section 2.2.1? (Inspect the model)

Given the previous question, what actions would you take in a real project to make the production of a release plan possible?

+	rp2	x	ans1	x	ans2	x	ans3	x
▼	Release	March	x	has	▼			
▶	Feature	autoCompletion	x	has	▼			
▶	Feature	autoSave	x	has	▼			
▶	Feature	exportContextDiagramSvg	x	has	▼			
▶	Feature	exportGraphViz	x	has	▼			
▶	Feature	exportHtml	x	has	▼			
▶	Feature	exportLatex	x	has	▼			
▶	Feature	exportTabular	x	has	▼			
▶	Feature	releasePlanning	x	has	▼			
▶	Feature	syntaxColoring	x	has	▼			
▶	Resource	TeamA	x	has	▼			
▶	Resource	TeamB	x	has	▼			
	Benefit	27	x					
	Cost	33	x					

Figure 3: Final workstate of the webeditor

3 Extra Assignments

3.1 Prioritization

3.1.1 Ratio scale prioritization

In this section you will use reqT to calculate resulting priorities based your prepared \$100-method prioritization output.

Do the following steps:

1. Load your prio100.scala model into the tree in the reqT Model-TreeEditor.
2. Enter the following code in the reqT text editor. Similar code is available in the menu item: Templates -> Prioritization \$100 Method.

```
m =>
val shs = m.entitiesOfType(Stakeholder)
val rs = m.entitiesOfType(Req)
val prioSum = shs.map(s => m/s/Prio).sum
val benefitSum = shs.map(s =>
  s -> (m/s).collect{ case Benefit(b) => b}.sum).toMap
val normalized = rs.map(r =>
  r has Benefit(
    math.round(shs.map(s =>
      (m/s/Prio)*(m/s/r/Benefit)*100.0 / (benefitSum(s)*
        prioSum)).sum).toInt)).toModel
println("\n--- Normalized, weighted priorities:\n" +
  normalized)
val sum = normalized.collect{ case Benefit(b) => b}.sum
println("\n--- Sum: " + sum)
println(normalized)
normalized.toString.save("prio100-result.scala")
m
```

3. Apply the above function to the tree containing your prio100 model. Check the console for output and the contents of the output file prio100-result.scala.
4. What 5 requirements have the highest total normalized priority?

5. Change the priorities of the stakeholders. How did the normalized requirements benefit change?
6. *Extra if you are curious:* Check the code in step 2 above and try to match the code to the calculations in the preparations Section 2.1.2. You can insert `println` of interesting values to better understand what they contain, e.g. `println(benefitSum)`. Try to find which `val` declarations in the above code that correspond to which sums in the formulas in the preparations.
7. Open a spread sheet program (e.g. LibreOffice Calc or MS Excel) and create the column headings Stakeholder;Feature;Prio and fill in the columns similar to this, using your own priorities:

priortable.csv - LibreOffice Calc

	A	B	C	D	E	F
1	Stakeholder	Feature	Prio			
2	a	x	12			
3	a	y	15			
4	a	z	3			
5	b	x	7			
6	b	y	6			
7	b	z	1			
8	c	x	90			
9	c	y	2			
10	c	z	5			
11						

8. Use Save As ... or Export and save your spread sheet in the .csv text file format, using semicolons as column separators (the default is depending on your locale). Open the file in a text editor and check that it has semicolons as column separators. Fix it if not, e.g. using your favorite editor's search-replace feature.
9. Select the Import -> From Prio Table menu item in the reqT gui, and import your spread sheet to the tree.

10. Add a Prio attribute to each stakeholder in the tree, using <Ctrl+E> and <Ctrl+R>, to model that stakeholders have different importance.
11. Calculate the normalized total priorities using the code from step 2 above. The code might be available in your undo history, check with <Ctrl+Z> in the text editor pane of the reqT gui. Check that the calculations seems correct.
12. Discuss with a friend how you could use the Import -> From Prio Table feature of reqT when you elicit priorities in your project. How would you prepare the data collection from stakeholders? Write down your reflections.
13. *Extra if you are curious:* Investigate the code in the reqT source file named `parse.scala` in the reqT repo at GitHub. How could you use the `load` method in `object Tab` to import a .csv file that have another character than semicolon as column separator?

3.1.2 Ordinal scale prioritization

In this section you will use reqT to re-prioritize your features from the previous step, now with computer-supported ordinal scale prioritization.

Do the following steps:

1. Load your prio100.scala model into the tree in the reqT Model-TreeEditor. We will not use the values from the \$100-method – we just need the requirement entities to generate pairwise combinations in a special text file, hence the code below starts with grabbing your Req entities. Enter the following code in the reqT text editor. Similar code is available in the menu item: Templates -> Prioritization Ordinal Ranking.

```
m =>
val rs = m.entitiesOfType(Req)
val pairs = scala.util.Random.shuffle(rs.combinations(2).
  toVector)
val rows = pairs.map{case Vector(p1,p2) =>
  s"${p1.id} <> ${p2.id}"}
println(rows)
val fileName = "prio-ord.txt"
rows.save(fileName)
val msg1 = s"Edit file $fileName in another editor\n"
val msg2 = "Change <> to either > or <\nto reflect your
  priorities."
val msg3 = "Press OK when you have saved your changes in a
  NEW file called prio.txt"
javax.swing.JOptionPane.showMessageDialog(null,msg1+msg2+
  msg3)
val edited = load("prio.txt")
val ranked = reqT.parse.comparisonParser.parseAndSolve(
  edited,allowedDeviation=0)
if (ranked!=Model()) edit(ranked) else
  javax.swing.JOptionPane.showMessageDialog(null,"
    Inconsistent. See console.")
m
```

The above code invokes a constraint solver that uses comparisons as input and tries to find ranks that are consistent with all comparisons. If there are inconsistencies among the comparisons the allowedDeviation parameter can be increased to tolerate a limited number of rank errors, and still calculate a solution.

2. Apply the above function to the tree containing your prio100 model. Edit the file prio-ord.txt outside reqT using your favorite editor when

the JOptionPane occurs, and save your comparisons in another file called prio.txt. Try to be consistent. What are the 3 best-ranked requirements?

3. Introduce some inconsistencies among your comparisons and try again. Increase allowedDeviation to some integer > 0 . Observe the retries printed in the console window. (When you re-run the ranking solving, it is actually enough to run the part from when the comparisonParser is invoked and onwards.) How many times did the solver try before succeeding to produce a ranking when you increase the allowedDeviation? How "bad" is the produced ranking in comparison to a "correct" ranking?
4. It is difficult to be consistent if there are many requirements. What does it mean that a prioritizer is inconsistent in terms of that person's knowledge about priorities of the domain?
5. If you think $n(n - 1)/2$ are too many comparisons, how would you go about reducing them?
6. *Extra if you are curious:* Generate $n - 1$ comparisons only by changing how the pairs variable is generated in the code of step 1 to:

```
val pairs = for (i<- 0 until rs.size) yield  
    Vector(rs(i),rs((i+1) % rs.size))
```
7. *Extra if you are curious:* Read the code of the comparisonParser and try to figure out how the constraint problem is generated. <https://github.com/reqT/reqT/blob/3.0.x/src/reqT/parse.scala#L165>

3.2 Release Planning

3.2.1 Simple release planning

In this section you will investigate use reqT to do release planning using a simple model with just a few features.

Do the following steps:

1. Enter the following code in the reqT gui text editor by choosing the menu item "Templates -> Release planning example, simple".

```
val simple = Model(  
  Stakeholder("X") has (  
    Prio(1),  
    Feature("1") has Benefit(4),  
    Feature("2") has Benefit(2),  
    Feature("3") has Benefit(1)),  
  Stakeholder("Y") has (  
    Prio(2),  
    Feature("1") has Benefit(2),  
    Feature("2") has Benefit(1),  
    Feature("3") has Benefit(1)),  
  Release("A") precedes Release("B"),  
  Resource("dev") has (  
    Feature("1") has Cost(10),  
    Feature("2") has Cost(70),  
    Feature("3") has Cost(40),  
    Release("A") has Capacity(100),  
    Release("B") has Capacity(100)),  
  Resource("test") has (  
    Feature("1") has Cost(40),  
    Feature("2") has Cost(10),  
    Feature("3") has Cost(70),  
    Release("A") has Capacity(100),  
    Release("B") has Capacity(100)),  
  Feature("3") precedes Feature("1"))  
val problem = csp.releasePlan(simple)  
val solution = problem.maximize(Release("A")/Benefit)  
val sortedSolution = solution.  
  sortByTypes(Release, Feature, Stakeholder, Resource)  
sortedSolution
```

2. Load the sortedSolution model into the tree by selecting the tree root and run the above code using <Ctrl+R>.

- Investigate the solution in the tree and write down which features that have been allocated to releases A and B respectively:

Features of release A:

Features of release B:

- Run the code from step 1 again but now using <Ctrl+Enter> and then type this code in the reqT console:

```
(problem/Constraints).foreach(println)
```

- Try to find the constraint in the above printed listing that models the ordering of releases and write down the constraint here:

- Try to find the precedence constraint that models the precedes relation `Feature("3") precedes Feature("1")` and write down the constraint here:

- Inspect the other constraints in the console listing from step 4 and try to relate some of them to the formulas of the definition of the release planning problem in the preparations.

- Change the problem in various ways, e.g. remove the precedes relation, change capacities and priorities etc. What happens if the problem has no solution?

- Extra if you are curious:* Check out the code that generates the release planning constraint problem at <https://github.com/reqT/reqT/blob/3.0.x/src/reqT/csp.scala> and try to find some code lines that correspond to the definition of the release planning problem in the preparations.

Sometimes it takes very long to find a solution. The constraint solving process can be given a time out and other parameters to control the search. Look at this code to investigate opportunities of controlling the solution search: <https://github.com/reqT/reqT/blob/3.0.x/src/reqT/jacop.scala#L38> The SearchType trait is available here: <https://github.com/reqT/reqT/blob/3.0.x/src/reqT/constraints.scala#L88>

3.2.2 Advanced release planning

Do the following steps:

1. Enter the following code in the reqT gui text editor by choosing the menu item "Templates -> Release planning example, advanced".

```
val m = Model(  
  Resource("TeamA") has (  
    Feature("exportHtml") has Cost(9),  
    Feature("exportGraphViz") has Cost(7),  
    Feature("exportTabular") has Cost(3),  
    Feature("exportLatex") has Cost(6),  
    Feature("exportContextDiagramSvg") has Cost(3),  
    Feature("syntaxColoring") has Cost(6),  
    Feature("autoCompletion") has Cost(3),  
    Feature("releasePlanning") has Cost(4),  
    Feature("autoSave") has Cost(6),  
    Release("March") has Capacity(20),  
    Release("July") has Capacity(15),  
    Release("later") has Capacity(1000)),  
  Resource("TeamB") has (  
    Feature("exportHtml") has Cost(2),  
    Feature("exportGraphViz") has Cost(8),  
    Feature("exportTabular") has Cost(9),  
    Feature("exportLatex") has Cost(4),  
    Feature("exportContextDiagramSvg") has Cost(4),  
    Feature("syntaxColoring") has Cost(2),  
    Feature("autoCompletion") has Cost(3),  
    Feature("releasePlanning") has Cost(5),  
    Feature("autoSave") has Cost(7),  
    Release("March") has Capacity(15),  
    Release("July") has Capacity(15),  
    Release("later") has Capacity(1000)),  
  Release("March") has Order(1),  
  Release("July") has Order(2),  
  Release("later") has Order(3),  
  Stakeholder("Ada") has (Prio(1),  
    Feature("exportHtml") has Benefit(10),  
    Feature("exportGraphViz") has Benefit(10),  
    Feature("exportTabular") has Benefit(10),  
    Feature("exportLatex") has Benefit(7),  
    Feature("exportContextDiagramSvg") has Benefit(6),  
    Feature("syntaxColoring") has Benefit(3),  
    Feature("releasePlanning") has Benefit(4),  
    Feature("autoCompletion") has Benefit(7),  
    Feature("autoSave") has Benefit(9)))
```

```
val solution = csp.releasePlan(m).
    maximize(Release("March")/Benefit).
    sortByTypes(Release, Feature, Stakeholder, Resource)
solution
```

2. Press <Ctrl+R> to replace the tree root with the solution. Use the menu item "Tree -> Collapse all" and the inspect parts of the tree to see the allocated features. Press <Ctrl+R> again and investigate if the solution found is the same each time?
3. Investigate which features were allocated to release March with the code below. Compare to your manual solution from the preparations. How close to optimal were you able to get?

```
m =>
    val march = (m/Release("March") - Resource).atoms.
        collect{
            case Relation(e,l,Model(Benefit(i))) if i > 0 =>
                (e.id,i)
        }
    println(march.mkString("\n"))
    println("SUM: " + march.collect{case (s,b) => b}.sum)
m
```

4. Add the precedes relation (un-comment code in template)


```
Feature("exportHtml") precedes Feature("exportGraphViz")
```

 and explain how it impacts the allocation.
5. Add another stakeholder (uncomment code in template) and explain how it impacts the allocation.

```
Stakeholder("Ben") has (Prio(1),
    Feature("exportHtml") has Benefit(1),
    Feature("exportGraphViz") has Benefit(9),
    Feature("exportTabular") has Benefit(3),
    Feature("exportLatex") has Benefit(4),
    Feature("exportContextDiagramSvg") has Benefit(7),
    Feature("syntaxColoring") has Benefit(8),
    Feature("releasePlanning") has Benefit(5),
    Feature("autoCompletion") has Benefit(10),
    Feature("autoSave") has Benefit(4))
```

6. What is the lowest capacities of each resource that you can allocate in order for a solution to still exist?

7. *Extra if you are curious:* Investigate the generated constraints of an 'advanced' problem with both precedence constraints and multiple stakeholders, by using the code template from step 1, uncommenting precedes and the second stakeholder, and by changing the last part of the code in step 1 to:

```
val problem = csp.releasePlan(m)
(problem/Constraints).foreach(println)
println("Number of constraints:" + (problem/Constraints).
    size)
val solution = problem.maximize(Release("March")/Benefit)
val sortedSolution = solution.
    sortByTypes(Release, Feature, Stakeholder, Resource)
sortedSolution
```

How many constraints were generated? How is the IfThenElse constraint used to allocate features?

8. Discuss with a friend how you can conduct release planning in your project using constraint solving. Which requirements should be included in the release plan? Which stakeholders should be allowed to impact the decisions? How will you represent the release planning input data? Write down your reflections.