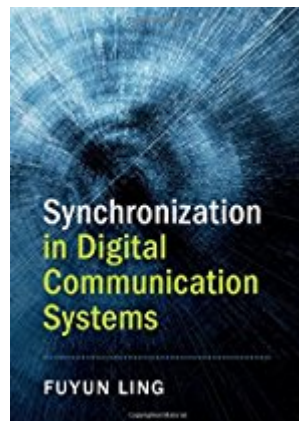


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About the Author Fuyun Ling is an independent consultant at Twinclouds Consulting, San Diego, and an Adjunct Professor at Tsinghua University, China. He spent fourteen years at Qualcomm, where he was a Vice President of Technology. Before joining Qualcomm, he worked at Motorola for over thirteen years and served as an Adjunct Professor at Northeastern University, Massachusetts. Dr

Ling is a Life Fellow of the Institute of Electrical and Electronics Engineers.

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