

THE WALL STREET JOURNAL.

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What's News

Business & Finance

Comcast made an unsolicited offer to buy most of 21st Century Fox for roughly \$65 billion, kicking off a bidding war with Disney. **A1**

◆ **AT&T will face** a major challenge in integrating with Time Warner, an entertainment giant filled with larger-than-life personalities. **A1, A9**

◆ **The Fed raised** rates by a quarter point and signaled it could pick up the pace of increases to keep the economy on an even keel. **A1, A6**

◆ **U.S. stocks fell** and bond yields climbed after the Fed's meeting. The Dow lost 119.53 points to 25201.20. **B11**

◆ **Apple is working** on a security feature that could make it harder for investigators to retrieve data from iPhones. **B1**

◆ **LBOs are on track** this year to have the highest dollar volume since 2007, amid a surge in M&A activity. **B1**

◆ **SoftBank is in talks** to boost its WeWork investment in a deal that would value the firm at up to \$40 billion. **B1**

◆ **Stryker said** it isn't in discussions with Boston Scientific regarding a potential takeover. **B3**

◆ **German prosecutors** imposed a \$1.17 billion fine on Volkswagen over its emissions-cheating scandal. **B4**

◆ **WPP is facing** shareholder unrest after the advertising firm's handling of Sorrell's resignation. **B3**

◆ **Zara parent Inditex** said sales growth slowed in its latest quarter. **B3**

◆ **Greystar is in talks** to buy student-housing owner EDR for about \$3.1 billion. **B3**

World-Wide

◆ **The Trump administration** is preparing to levy tariffs on tens of billions of dollars of Chinese goods in the coming week, a move likely to spark retaliation from Beijing. **A1**

◆ **The White House** moved to protect its deal with Beijing to rescue ZTE, taking steps to head off a bipartisan bid in the Senate to kill it. **A4**

◆ **China is establishing** an electronic identification system to track cars nationwide. **B1**

◆ **Pompeo said** the U.S. is aiming for "major disarmament" of North Korea's nuclear arsenal during Trump's first term and would resume military exercises with South Korea if the talks stall. **A10**

◆ **U.N. officials sought** to broker a deal to curtail a Saudi-backed offensive on Yemen's main port and avert a humanitarian crisis. **A12**

◆ **House Republican leaders** indicated they had White House support for votes on two immigration bills. **A4**

◆ **An administration bid** to toss key ACA provisions could affect tens of millions of people who get health insurance through work. **A7**

◆ **A rebellion** on immigration in the German leader's conservative bloc is threatening the stability of her coalition. **A12**

◆ **Cohen's attorneys** plan to stop representing the Trump lawyer in probes of his business dealings. **A3**

◆ **A former Senate staffer** pleaded not guilty to charges of lying to the FBI. **A3**

◆ **The U.S., Mexico and Canada** will co-host soccer's World Cup in 2026. **A16**

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CAPITAL ACCOUNT | By Greg Ip

A Plan to Mitigate Monopolies



Many of today's boldest thinkers across the ideological spectrum think the economy's most serious malady isn't inequality, populism or big government: It's monopoly.

Yet if that diagnosis is becoming the consensus, the prescription isn't. Liberals have loudly pushed for tougher antitrust enforcement, such as blocking mergers. A federal judge Tuesday allowed AT&T to proceed with its planned acquisition of Time Warner, rejecting arguments it would suppress competition in the pay-TV industry.

Now, from the libertarian end of the spectrum comes a more radical approach. Eric Posner, a University of Chicago law professor, and Glen Weyl, an economist at Microsoft Corp.'s in-house think tank, propose redesigning market mechanisms from the ground up to break monopolies' hold on our data, property, economy and even politics.

Mr. Weyl, 33, believes that the promises of economist Milton Friedman, British Prime Minister Margaret Thatcher and U.S. President Ronald Reagan have been betrayed.

The costs of monopoly—the excessive prices they charge—"have risen more than government taxes have fallen. So we have seen stagnation right along with inequality."

Mr. Weyl, who considers himself a "market radical"

rather than a libertarian, and Mr. Posner have co-written academic articles and now, a book: "Radical Markets: Uprooting Capitalism and Democracy for a Just Society."

In it, they identify land as one of the most rudimentary sources of monopoly: The supply is fixed, which empowers holders to stifle far more productive uses, either private (like an apartment building) or public (such as public transit). The usual solution is expropriation by judicial fiat.

Messrs. Posner and Weyl propose a more elegant solution: require all property owners to name the price at which they would sell. Their taxes would then be based on that price. If you really value your property more than anyone else, you can keep it out of others' hands by raising your assessed price and paying more tax. In fact, they argue such a self-assessed tax on all forms of property could replace property and corporate taxes and generate more revenue and economic growth.

Messrs. Posner and Weyl believe tech companies have gotten too big, via their monopsony (a monopoly in inputs rather than outputs) over personal data. When you post on Facebook or search on Google, your data makes these platforms valuable to advertisers. Mr. Weyl, who minored in computer science, says that with machine learning, the number of tasks Google and Facebook can master grows

Above and Beyond

Excess profit, or the level above what competitive conditions would allow, has grown in the past decade.

Excess profits as a share of corporate output, excluding finance



Source: Simcha Barkai, London Business School

THE WALL STREET JOURNAL.

with their data, solidifying their market dominance.

Messrs. Posner and Weyl argue these companies' advertising-based businesses elevate quantity over quality. Content on Netflix Inc., which is subscription-based, is a lot better than videos on YouTube, and as a result earns about 10 times as much per minute per viewer. If digital companies treated users as employees and paid them, it would improve the quality of online content while massively boosting labor income.

The authors believe monopoly is also stifling democracy, though here monopoly is wielded by the majority, not the minority. A town's voters may not care enough about pollution to raise taxes to clean it up, overruling a minority whose livelihoods

are at stake. A demagogue may emerge victorious from a multicandidate election because the people who disliked him most split their votes. The problem in both cases is one person, one vote: It means "votes are too cheap for those who care a lot, but too expensive for those who care little."

Their solution is "weighted voting": Everyone gets a fixed allotment of voting credits, to allocate according to how strongly they feel across issues. A minority that is passionately opposed to (or in favor of) gun control could defeat a more ambivalent majority by casting extra voting credits. In multicandidate elections, voters could register votes against a candidate, not just votes for another.

The ideas are getting attention: For example, activists in the Netherlands have launched a "data union" to explore securing payments for Google and Facebook users.

Yet for the most part, the practical and political barriers are formidable (especially to weighted voting), and certainly harder to implement than conventional antitrust remedies such as halting mergers.

But Mr. Weyl believes economics needs more radical thinking. "The profession," he said, "has become conservative, technocratic, narrow and centrist, tweaking along the edges rather than providing bold, novel visions about how to redesign things."

U.S. WATCH

VIRGINIA

GOP Senate Group Shuns a Nominee

The Senate Republican campaign arm doesn't plan to get behind the party's newly nominated candidate in Virginia, the group's leader said, after a Tuesday primary that threatens to put the party on the defensive in several key races in the state.

"We have a big map and right now we're focused on Florida, North Dakota, Missouri, Indiana," Sen. Cory Gardner of Colorado, chairman of the National Republican Senatorial Committee, told CNN on Wednesday.

Corey Stewart (in photo at right), who won Tuesday's primary, has alienated GOP leaders over his embrace of Confederate monuments and endorsements of far-right politicians such as Paul Nehlen, a self-described "pro-white" Wisconsin congressional candidate.

Mr. Gardner's reluctance to back Mr. Stewart is at odds with the enthusiasm for him professed Wednesday by President Donald Trump. "Congratulations to Corey Stewart for his great victory for Senator from Virginia," Mr. Trump wrote on Twitter.

Mr. Stewart will face Democratic Sen. Tim Kaine in the general election.

—Reid J. Epstein

WHITE HOUSE

Kudlow Released From Hospital

Larry Kudlow, the top economic adviser to President Donald Trump, was discharged Wednesday from the hospital where he had been treated for a heart attack, the White House said.

Mr. Kudlow, the director of the National Economic Council,



Corey Stewart, GOP candidate for U.S. Senate, addressed supporters in Woodbridge, Va., Tuesday.

had been treated at Walter Reed National Military Medical Center for what the White House said Monday as a "very mild" heart attack.

—Louise Radnofsky

ECONOMY

Business Prices Point to Firming Inflation

A gauge of U.S. business prices rose in May, the latest sign that inflation pressures in the economy are firming as the U.S. faces increasing tariff threats and a tightening labor market.

The producer-price index, a measure of the prices businesses receive for their goods and services, rose a seasonally adjusted 0.5% in May from a month earlier, the Labor Department said Wednesday. Energy-price increases helped drive the overall increase in business prices. Still, prices rose for a broader range of goods and services.

—Sarah Chaney

PUERTO RICO

New Data Backs Higher Death Counts

Newly released data from Puerto Rico's government bolsters a conclusion reached by several studies that the death toll from last September's Hurricane Maria vastly exceeds the official figure of 64.

The number of deaths on the island from September to December 2017 surpassed the average for the same period over the previous four years by more than 1,400, according to mortality data released by the government Tuesday. The figures show the numbers of fatalities in September and October last year—2,928 and 3,040, respectively—are greater than the tally for any month going back to January 2013.

Information released on causes of death shows notable jumps after August 2017 of conditions such as heart disease, diabetes

and septicemia, a blood infection caused by bacteria. The data doesn't address whether such conditions were connected to Hurricane Maria. After the storm, many people on the island had trouble getting medication or receiving medical attention.

Thousands of death certificates are slated for release in the coming days.

—Arian Campo-Flores

ANIMAL RESCUE

St. Paul Raccoon Is Set Free

A raccoon that became an internet sensation by scaling a 25-story office tower in downtown St. Paul was safely trapped Wednesday and released back into the wild.

The raccoon's adventures caused a stir on social media as it scaled the tower Tuesday, with many Twitter users voicing concern for its safety.

—Associated Press

CORRECTIONS & AMPLIFICATIONS

Pebblebrook Hotel Trust on Monday sweetened its bid for **LaSalle Hotel Properties** for a fourth time since its first offer in March. A Property Report article Wednesday about real-estate investment trusts incorrectly said it was the third time.

Iceland's soccer team will have to travel about 2,580 miles during the group stage of this year's World Cup in Russia. A table accompanying a

Sports article Wednesday about the distances each World Cup team will have to travel incorrectly included Ireland, which didn't make the tournament, and omitted Iceland.

The English flag has a red cross centered on a white background. The cross was incorrectly positioned to the left in an image with a World Cup preview article in Wednesday's Sports section.

Readers can alert The Wall Street Journal to any errors in news articles by emailing wsjcontact@wsj.com or by calling 888-410-2667.

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U.S. NEWS

Residents Cope as Fires Scorch the West



COVERING UP: Sara Moles, a barista in Durango, Colo., wore a mask on Wednesday to protect herself from smoke caused by spreading wildfires. The blaze known as 416, burning 23 miles northwest of Durango, has burned nearly 26,000 acres.

Cohen Splits With Lawyers

Law firm to cease representing Trump's personal lawyer in criminal investigation

BY REBECCA BALLHAUS AND NICOLE HONG

cutors seized in an April raid of Mr. Cohen's home, office and hotel room to designate which communications they see as protected by attorney-client privilege, ahead of a Friday deadline set by Judge Kimba Wood of the Southern District of New York.

Stephen Ryan, Todd Harrison and others at the firm McDermott, Will & Emery LLP, which has been representing Mr. Cohen since June 2017, will cease doing so after that review is complete, the person said.

Mr. Cohen doesn't yet have a replacement law firm but is searching for a federal criminal lawyer in New York, people familiar with the matter said. Mr. Cohen wants to hire a law-

yer with close ties to the Manhattan U.S. attorney's office, the people said.

Mr. Cohen hasn't yet decided whether he will cooperate with prosecutors in the

Michael Cohen is seeking a federal criminal lawyer in New York, people familiar with the matter say.

case, according to one of those people. He hasn't been charged with any crime.

Lawyers for Mr. Cohen didn't respond to requests for comment. Mr. Cohen also

didn't respond to a request for comment.

Judge Wood has appointed a special master to oversee the document review and to decide whether communications designated as privileged by Mr. Cohen, Mr. Trump or the Trump Organization can be seen by government investigators.

The Manhattan U.S. attorney's office is investigating whether Mr. Cohen committed bank fraud, campaign-finance violations and other possible crimes. A spokeswoman for the office declined to comment. Mr. Cohen has denied any wrongdoing.

The law firm's expected withdrawal was first reported by ABC News.

Senate Aide Pleads Not Guilty to Lying

BY BYRON TAU

the FBI about his contacts with reporters while agents were conducting an investigation into leaks of classified information to journalists. He wasn't charged with leaking information, but the indictment lays out multiple contacts with at least four reporters who cover national-security matters.

Mr. Wolfe "was entrusted with the government's most important classified secrets while working as the director of security for the Senate Select Committee on Intelligence for almost 30 years. Mr. Wolfe never breached that trust," said Benjamin Klubes, an at-

torney for Mr. Wolfe.

His attorneys said Mr. Wolfe never leaked anything classified and said people in the government—including President Donald Trump—had made prejudicial statements about their client implying that he had done so.

They said they would seek a judicial order prohibiting government officials, including the president, from making "improper and prejudicial" statements about the case.

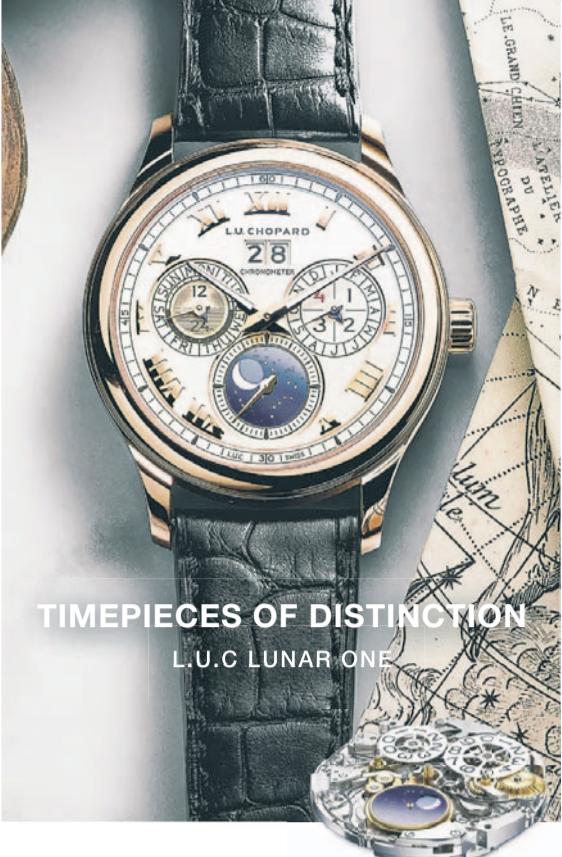
"It's very interesting that they caught a leaker," Mr. Trump told reporters at the White House last week. "It's a

very important leaker."

The indictment doesn't identify the reporters, but The Wall Street Journal previously reported that one of the journalists referred to in the indictment was Ali Watkins, who works for the New York Times.

Mr. Wolfe was also romantically involved with Ms. Watkins for a number of years. She has denied that he gave her classified information.

Government investigators seized Ms. Watkins's records—an unusual step that raised concerns from press freedom advocates about the ability of reporters to protect sources.

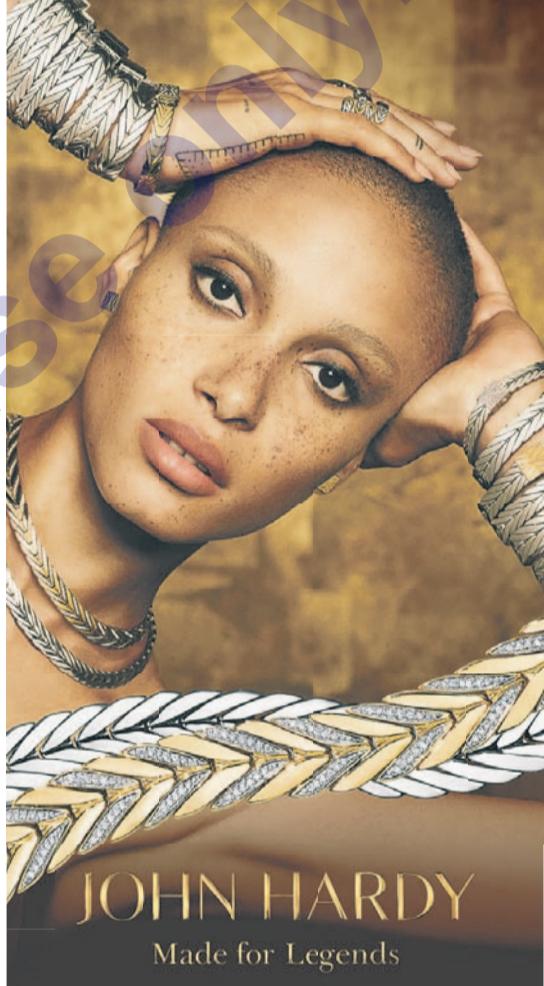


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U.S. NEWS

A Family's Fraught Journey Plays Out Near the Mexican Border

TOUGH SITUATION: A Honduran asylum seeker was searched next to her 2-year-old daughter in McAllen, Texas, this week after they entered the U.S. from Mexico by crossing the Rio Grande on a raft. They were detained by U.S. Border Patrol agents before being sent to a processing center, where the mother and her child could be separated.

House Will Vote on Immigration

BY NATALIE ANDREWS
AND ANDREW DUEHREN

WASHINGTON—House Republican leaders indicated on Wednesday they had White House support on their plan to put two immigration bills forward, but it was unclear if that would be enough for a bill to pass in Congress.

In a deal struck with centrists and conservative members of the conference, House Speaker Paul Ryan said he would hold votes next week on legislation that would protect young immigrants brought to the U.S. as minors and living in the U.S. without authorization, as well as increase funding for border security.

The deal staved off an uprising from centrist Republicans who were aiming to force votes on a series of immigration measures. Party leaders had ratcheted up negotiations to avert a vote on bills supported mostly by Democrats, which they fear will infuriate their base of GOP voters.

"This represents a consensus between our members so that

we can move forward on the immigration issue," Mr. Ryan said Wednesday. "Now what we have is an actual chance at making law and solving this problem."

Under the new agreement, Republican leaders would set up votes on both a conservative measure offered previously by Reps. Bob Goodlatte (R., Va.) and Michael McCaul (R., Texas), and a compromise bill that was the subject of weeks of negotiations. The options being considered as part of a compromise include the creation of a new merit-based green card program that would reward immigrants for meeting certain benchmarks to allow them to eventually become citizens.

Democrats indicated opposition to the Republican immigration moves on Wednesday. Although House Minority Leader Nancy Pelosi (D., Calif.) said she hadn't been briefed on the legislation, she said she would likely ask Democrats to vote against the Republican compromise bill based on "what we've heard of it."

President Donald Trump

ended the Obama-era Deferred Action for Childhood Arrivals, or DACA, program and has called on Congress to replace it with legislation.

"It will be a merit-based system and we'll release what those merits are," said Rep. Jeff Denham (R., Calif.), who was part of the negotiations. "But certainly those that came out of

Deal to hold votes on two bills staved off uprising by GOP centrists over DACA.

the shadows and did what the government asked them to do, their time in the DACA program will count toward this as well."

But even members who were part of the negotiations were reluctant to commit their support for the deal on Wednesday. Florida Rep. Carlos Curbelo, one of the centrist Republicans involved in negotiations, said he was waiting to

see the legislative text to decide whether to support it.

North Carolina Rep. Mark Meadows, who leads the conservative House Freedom Caucus, said he was withholding support because the details in the bill could change.

"The concrete has been poured in the forms, it is yet to set," he said, using a construction analogy. "You can still make handprints in it, you can write your name in it, but it's far from set."

White House senior adviser Stephen Miller, speaking at a lunch meeting of House Republicans on Wednesday, indicated Mr. Trump would support the legislation but didn't get into details.

Should a bill pass the House, it could face difficulties in the Senate. A bill reflecting the president's priorities failed in the Senate in February in a 39-60 vote, with 14 Republicans opposed.

Senate Majority Leader Mitch McConnell (R., Ky.) has said he has no desire to spend time on bills that are bound to fail.

Mr. Trump has said legal protections for hundreds of thousands of so-called Dreamers, young people brought to the U.S. illegally by their parents, must be paired with tighter border security, including funding for a wall along the Mexican border. He also wants curbs to the family-based migration system and an end to the diversity visa lottery, which admits 50,000 people chosen at random from underrepresented countries.

The border-security provisions in the compromise bill are the same as those in the bill from Messrs. McCaul and Goodlatte, according to Mr. Curbelo. The compromise legislation eliminates the diversity visa lottery system and changes family-based immigration, though Mr. Denham said those specifics weren't ironed out.

Excluded from the bill are provisions overhauling the guest-worker program and a federal E-Verify program. Leadership said those would be addressed in July, according to lawmakers in the meeting.

President Intends To Protect ZTE Deal

BY MICHAEL C. BENDER
AND SIOBHAN HUGHES

WASHINGTON—The White House moved to protect its deal with Beijing to rescue ZTE Corp., taking steps to head off a bipartisan effort to use a must-pass defense bill to reinstate a ban on sales of U.S. components to the Chinese telecommunication company.

A senior White House official said Wednesday that the administration would try to remove Senate language that severed a lifeline President Donald Trump's administration had extended to the company. The Senate is expected to pass the bill as soon as this week, and the White House official said the administration would try to block the measure later in the legislative process.

"The administration must be getting some pushback now from China," Sen. Bob Corker (R., Tenn.) said. "I may have a misunderstanding—I don't think so—but there had been a wink and a nod saying look we did what we did with the leader of China but if Congress wants to counter that they're free to do so."

The spat between the White House and Congress has its roots in a move initiated by Mr. Trump, who tweeted May 13 that he and President Xi Jinping of China were "working together to give massive Chinese phone company, ZTE, a way to get back into business, fast."

The Republican president's message ran counter to the actions of the Commerce Department, which weeks earlier had banned U.S. companies from selling to ZTE as punishment for ZTE's failure to honor an earlier U.S. agreement to resolve the firm's sanctions violations.

Members of Congress, along with intelligence and military officials, swiftly denounced any prospect of a reprieve.

ZTE shares plunged Wednesday on their first day of trading since the stock was suspended nearly two months ago, reflecting investor unease about the future of the Chinese telecommunications giant.

Shares in Hong Kong tumbled 42% on Wednesday to close at 14.96 Hong Kong dollars, or about \$1.91, while the company's Shenzhen-listed shares fell 10%, hitting their daily limit. In all, the declines wiped out \$2.7 billion of market value, according to FactSet.

White House officials called GOP senators on Wednesday to complain that the defense bill unfairly penalized ZTE and to enlist the support of allies, congressional aides said.

In early April, the administration released a preliminary list of about \$50 billion in Chinese goods to be subject to tariffs. It has held public hearings on the list of 1,300 categories of products to see whether duties on any of the goods it selected would unduly harm U.S. consumers and businesses.

A number of companies also urged the administration to add new products. U.S. Steel Corp., for instance, sought tariffs on tin-mill products.

The office of U.S. Trade Representative Robert Lighthizer is due to release the final list on Friday. Tariffs on products that weren't eliminated are set to be imposed shortly, perhaps as early as Friday, said the officials familiar with the discussions.

High-tech goods such as semiconductors could be added to the list, as the administration looks to block China's acquisition and sales of advanced technology.

Industry would have a chance to comment on new products on the list before they are subject to tariffs, although the procedure to be followed is unclear at this point, the officials added.

One issue: Many high-tech components, such as computer chips imported into the U.S. from China, are produced by U.S. and other Western companies that do some processing or assembly work on them in China. That means tariffs could hit some U.S. companies as hard as Chinese ones, technology companies complain.

—Peter Nicholas

contributed to this article.

An advertisement for the Great American Campout. It features a man in a green shirt and cap standing in a forest. The text includes "HELP AMERICA'S WILDLIFE SURVIVE", "PLEDGE TO CAMP AT NWF.ORG/CAMPOUT", and the National Wildlife Federation logo. A deer and a fox are shown in the background.

U.S. Moves Ahead on Tariffs

Continued from Page One
Korea to give up its nuclear weapons. Mr. Trump returned to Washington on Wednesday morning after meeting with North Korean leader Kim Jong Un in Singapore.

An administration official said Mr. Trump and his circle of advisers are scheduled to finalize plans on Thursday on imposing the China tariffs. Since Mr. Trump's initial warnings of tariffs, China has done nothing to do address the president's concerns about its trading practices, the official said, bringing the White House to this point.

The administration in April initially planned tariffs on \$50 billion in goods, but the total could change as the list is refined, with some products taken off and others added following a public comment period. The White House had set Friday as a deadline for a list of products that would be covered under a new tariff regime.

Mr. Trump has shied away from confronting China at various times in the hope that it would encourage Beijing to help out on North Korea—including by agreeing to a deal that would remove a ban on U.S. companies selling components to Chinese telecom giant ZTE Corp.

Lawmakers have added language to a bill being considered



A worker at a factory in Hangzhou, China, earlier this month checked wheel hubs of baby carriages that will be exported.

by the Senate to undo the deal. But a senior White House official on Wednesday said the administration would try to remove the language and seek to block any similar measure later in the legislative process.

After his summit with Mr. Kim on Tuesday, Mr. Trump signaled that he was continuing his hard line on China. "I have to do what I have to do," he said at a news conference. "We have a tremendous deficit in trade with China, and we have to do something about it."

In recent weeks, national-security officials have argued in White House meetings that trade enforcement and North Korea should be considered on separate tracks, according to officials briefed on the discussions. Beijing will help on North Korea if it sees that it is in its own interest, not because of U.S. trade actions, the officials have argued.

The agreement to support

tariffs by the heads of the agencies represents an unusual moment of consensus on trade in an administration often at odds with itself over how to proceed. Trade hawks have sought to crack down hard on China, while globalists seek compromise.

The Trump administration considers tariffs as necessary to press China to halt violations of U.S. intellectual property rules, including Beijing's forcing U.S. companies operating in China to transfer technology to their Chinese partners.

Tariffs are unlikely to come as a surprise to Beijing. Expectations were high that the administration would release the tariff list as planned, according to Chinese officials.

Secretary of State Mike Pompeo, who urged U.S.-China trade calm ahead of the Trump-Kim summit, is scheduled to visit Beijing on Thursday to discuss the summit's outcome.

—Peter Nicholas

contributed to this article.

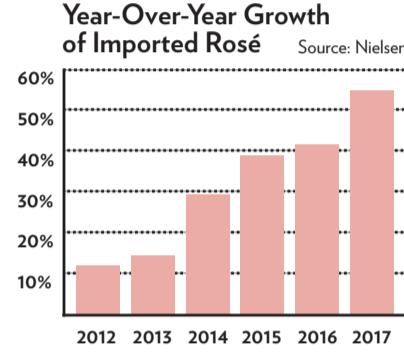
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U.S. NEWS

Federal Reserve Lifts Rates

Continued from Page One
decision, with the 10-year Treasury rising to 2.97% from 2.95% on Tuesday. Yields rise as prices fall.

"One more person out of 15 now sees four hikes instead of three. For markets, that's a big deal. For economists, maybe not," said Mike Feroli, chief U.S. economist at JPMorgan Chase & Co.

Fed officials have upgraded considerably their economic outlook over the past year—first because of a synchronized upturn in global growth beginning last summer, and later after Congress approved stimulus in the form of tax cuts and increased federal spending.

Other changes in the Fed's outlook Wednesday were relatively minor and paint an optimistic picture for the U.S. economy despite some recent risks from abroad, including trade tariffs and volatility in emerging-market economies.

"It's a stay-the-course story," said Roberto Perli, an analyst at research firm Cornerstone Macro. Because it is too soon to judge how much any of the international risks pose to U.S. growth, "they are right to take a wait-and-see approach here," he said.

Most Fed officials expect the central bank will need to raise rates at least three more times next year and at least once more in 2020, leaving rates in a range between 3.25% and 3.5% by the end of 2020, the same end point officials projected in March.

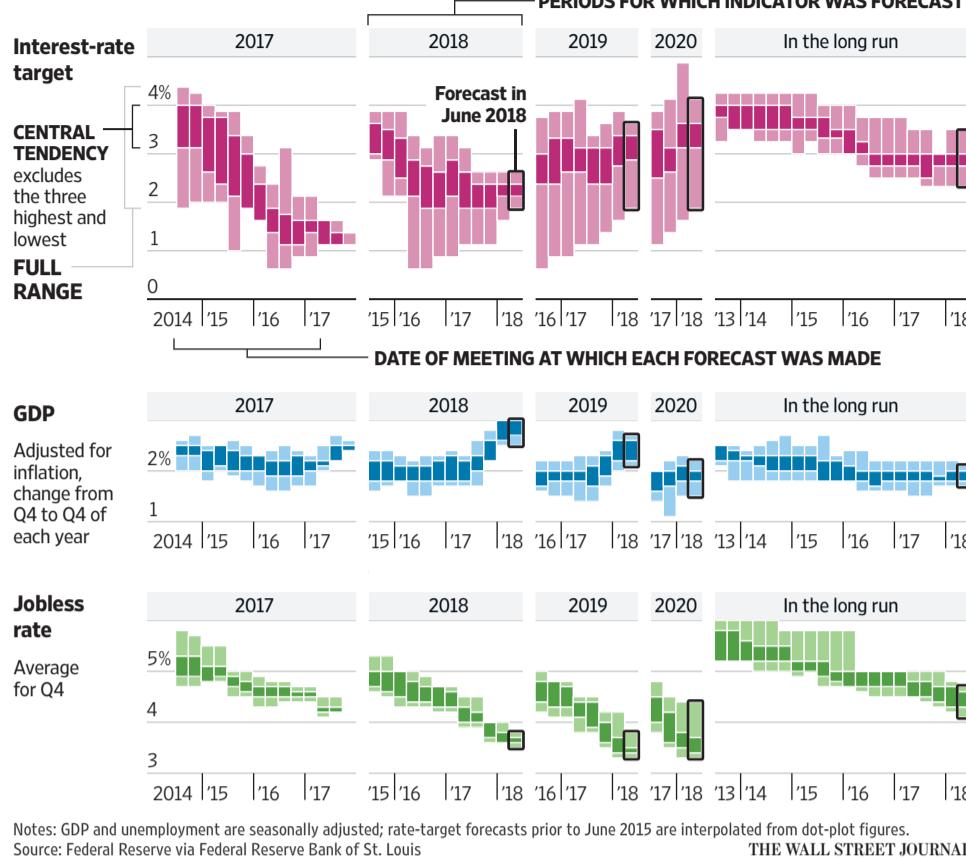
"Officials seem more comfortable about both the consequences of past actions and their policy intentions," said Mohamed El-Erian, chief economic adviser at Allianz SE, the German insurance giant.

The new interest-rate guidance shows the U.S. central bank sticking to a plan to raise short-term rates above a so-called neutral level that would

Familiar Forecasts

Federal Reserve forecasts for interest rates in coming years held steady while unemployment rates are predicted to continue shrinking.

The Fed's evolving economic forecasts, by meeting



Notes: GDP and unemployment are seasonally adjusted; rate-target forecasts prior to June 2015 are interpolated from dot-plot figures.
Source: Federal Reserve via Federal Reserve Bank of St. Louis

neither stimulate nor slow the economy. It also suggests officials expect to reach that neutral level slightly sooner than before, most likely in about a year.

In a further reflection of the Fed's changing policy footing, the postmeeting statement dropped language added four years ago that said officials expected to hold their benchmark rate "for some time" below neutral.

Officials modified their economic forecasts slightly, projecting modestly stronger growth and inflation this year and lower unemployment than they had in March. They didn't change their view about the rates of growth, unemployment or inflation they expect over the long run, a sign they see most of the recent fiscal stimulus fading eventually.

Mr. Powell also said he ex-

pected temporary factors, such as a recent rise in oil prices, to push inflation above the Fed's 2% target this summer, but he dismissed the development as a short-lived one.

Their estimate of the neutral fed-funds rate didn't

Fed officials have upgraded their economic outlook over the past year.

change compared with projections released in March. Nine of 14 officials put it at either 2.75% or 3%.

The increase announced Wednesday will leave the fed-funds rate around 1 percentage point below that neutral level.

But because many officials expect they will need to raise rates above neutral to a level that would slow growth, they face difficult debates ahead over how much higher to lift rates, and at what pace.

The challenge for central bankers is to boost borrowing costs enough to prevent the economy from overheating, but not so much that it tips into recession.

These are very different tensions than the ones the Fed faced in recent years, when it repeatedly delayed raising rates from near zero amid a fitful U.S. recovery and financial turbulence abroad.

"I would say I like the results so far," said Mr. Powell. "We've been very, very careful not to tighten too quickly...We had a lot of encouragement to go much faster and I'm really glad we didn't."

They now see the jobless rate dropping to a 50-year low of 3.5% by the end of next year, a full percentage point below their estimate of where unemployment should be in the long run (the so-called natural rate, below which inflation accelerates).

By any estimate, that is a huge overshoot, and one that implies that by 2020 the economy will be well into overheating territory, the sort of situation that usually leads to dramatically higher interest rates and a recession.

Fed Chairman Jerome Powell, asked about this during his news conference Wednesday, cautioned against assuming that gap means joblessness must eventually go back up, noting estimates of the natural rate of unemployment have already dropped a lot, and could presumably drop further.

"I would emphasize we are learning about the real location of the natural rate of unemployment as we go," he said, adding, "We can't be too attached to these unobservable variables."

(He was referring to the fact the natural rate can't be measured,

but rather only inferred from how the economy and inflation behave.)

That's not an entirely satisfying answer. Officials' estimates of the natural rate have dropped in the past two years, but their projection for unemployment by the end of 2019 has dropped even more, and even that may prove pessimistic if the

Consumers Feel Pinch as Fed Tightens Policy

By PAUL KIERNAN

rise steadily since he started looking last year. They are a full percentage point above the 3.5% he pays on his current mortgage, and not knowing how much further they will rise has been a source of anxiety.

"With prices and rates what they are, it's been difficult to find something that will work for us," said Mr. Van Sande, adding that he and his wife have had three children since buying their current home and could use another bedroom.

Rates on mortgages, which account for the biggest chunk of U.S. household borrowing, are at their highest levels since 2013. According to Freddie Mac, the average fixed rate on a 30-year mortgage was 4.54% last week, up from 3.95% in early January. Though rates are still moderate by historical standards, that increase is enough to add about \$100 to the monthly mortgage on an average-price home in the U.S. with a 20% down payment.

So far, there is little sign that higher interest rates are damping consumer spending, which handily beat economists' expectations in April even after the Fed raised its benchmark federal-funds rate in March to a range between 1.50% and 1.75%.

The central bank announced another quarter-percentage-point increase Wednesday and penciled in at least two more moves this year.

For now, economists say

rising wages, low unemployment and the recent tax cuts are likely to ease the impact of higher borrowing costs for many households.

But some individuals are

already feeling the squeeze, particularly in markets where housing prices are also rising.

Scott Van Sande, 32 years old, a corporate-data privacy director in Phoenix, said his family's search for a new home has taken longer than expected, in part because he has watched mortgage rates

Average annual percentage rates on credit cards and average rates for home-equity lines of credit both have hit their highest levels since before the 2008-09 crisis, Bankrate says.

"On credit cards and variable rates such as [home-equity lines of credit], it's an almost instantaneous one-to-one correlation," said Robert Frick, a corporate economist at Navy Federal Credit Union. "You see those go up almost immediately tracking the federal-funds rate."

And while household debt has reached record levels in absolute terms, "a preponderance of fixed rate[s]...on household balance sheets will mitigate the effects of higher interest rates over coming quarters," said Richard F. Moody, chief economist at Regions Financial Corp., in a note to clients on May 23.

Fed Watches for Overheating As Economy Finds Higher Gear

By GREG IP

The Federal Reserve's dilemma is intensifying: When has the economy had too much of a good thing?

In forecasts released at the end of their meeting Wednesday, Fed officials again raised their projections for economic growth, and lowered their projections for unemployment.

They now see the jobless rate dropping to a 50-year low of 3.5% by the end of next year, a full percentage point below their estimate of where unemployment should be in the long run (the so-called natural rate, below which inflation accelerates).

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That's not an entirely satisfying answer. Officials' estimates of the natural rate have dropped in the past two years, but their projection for unemployment by the end of 2019 has dropped even more, and even that may prove pessimistic if the



Fed Chairman Jerome Powell suggested the central bank wouldn't overreact if inflation exceeded its 2% target.

usual relationship between unemployment and economic growth holds.

So while officials may be agnostic on the precise natural rate, all of them are building an overshoot into their projections.

This is also apparent from the fact their median forecast for inflation in 2018, 2019 and 2020 is 2.1%, marginally above the Fed's 2% target. Mr. Powell played down the significance of that overshoot, suggesting the Fed would not "overreact" to it.

But this answer is also unsatisfying. The Fed can't realistically move inflation much this year or next given the lags in monetary policy, but by 2020, it can. It could in theory raise interest rates by enough to slow the economy and cool the labor market so that inflation is 2% instead of 2.1% in 2020. That they are not planning to do this suggests they think it would be too disruptive. It also suggests the "Phillips

curve," which predicts inflation rises as unemployment falls, still exists, even if it's flattened.

But that only postpones, it doesn't remove, the day of reckoning; so long as unemployment is below its natural rate, inflation will tend to go up, not down. For these projections to make sense, Fed officials must either raise their inflation target, assume some serendipitous boost to the economy's potential growth rate or decline in the natural unemployment rate, abandon their economic models, or run much tighter monetary policy, especially after 2020.

For now, this last option seems the likeliest. On Wednesday, officials took a small step in that direction by signaling two more rate increases this year after the one announced Wednesday, for a total of four. That's up from the total of three they penciled in at their March meeting. Similar upgrades may be in store.

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U.S. NEWS

Health-Law Suit Touches Wider Market

By STEPHANIE ARMOUR

Tens of millions of people who get health insurance through their job could face waiting periods for coverage or find that specific medical conditions aren't immediately covered if the courts back a request by the Trump administration to toss key provisions of the Affordable Care Act.

Most of the attention surrounding a recent Justice Department request to strike down parts of the ACA has focused on the individual market,

where people buy their own coverage. But the request would also rewind some protections for the vast majority of Americans—some 175 million people—who get health coverage via small and large employers, analysts said.

"Anyone who just thinks this is just impacting the 12 to 15 million individuals with individual coverage is wrong," said Timothy Jost, an emeritus law professor at Washington and Lee University.

The Justice Department last week filed a brief in a lawsuit

brought by 20 Republican state attorneys general seeking to strike down the ACA. The department largely supports the suit, which argues that the health law is invalid since its penalty on people who don't get insurance was repealed late last year as part of the Republican tax plan.

The administration asked the court to halt the ACA's guarantee of coverage for people with pre-existing health conditions and to relax limits on how much insurers can charge older people and women.

The ACA established consumer protections in the individual insurance market, but it also enacted protections in employer-provided coverage, especially for smaller companies. If the courts toss some ACA provisions linked to the insurance-coverage mandate, elements of the requirements that also apply to employer plans would likely be halted or reversed as well, analysts said.

That means employers would again be able to impose lengthy waiting periods for health coverage on new hires.

Currently they are unable to lock workers out of health insurance for longer than 90 days when they take a new job.

Employers could also opt not to cover a new hire's specific health problem, like cancer, for up to a year even if they provide them insurance. That limit would apply if a new hire hadn't previously had coverage or had let it lapse.

And when smaller companies shop for insurance, they could be charged more to cover their workers if they have a large number of older or sicker

people. That can indirectly lead to higher costs for workers who pay a share of their premiums, health analysts said. Those with healthier and younger employees may be charged less.

The Supreme Court ruled in a landmark 2012 opinion that the health law, and specifically the requirement that Americans have health insurance, was constitutional because the penalty for not having coverage was handled by the Internal Revenue Service and fell within Congress's taxation powers.

New Jersey's Corporate Tax Breaks Threaten Budget

By KATE KING

Corporate tax breaks designed to jolt New Jersey's economy out of a post-recession slump risk stripping \$1 billion a year in revenue from the state budget by 2020, according to the state's economic-development agency.

This year, the state could lose out on \$545 million from grants and tax-credit awards, according to an April memo reviewed by The Wall Street Journal from the New Jersey Economic Development Authority. Treasurer Elizabeth Muoio estimated that tax credits decreased the state's corporate business-tax revenue, the second-largest revenue source for the general fund, by 12% this fiscal year.

The liability will nearly double within two years, with the state on the hook for just more than \$1 billion a year from 2020 through 2023—the maximum cost if all businesses meet the requirements of their subsidy agreements and cash in their full incentive amounts.

Democratic Gov. Phil Murphy, who took office in January, has criticized the state's practice of giving tax subsidies to large companies. He has ordered an audit of the \$8 billion in tax credits and



With state tax breaks, Prudential built a new tower in Newark.

other incentives New Jersey awarded over the past eight years under former Republican Gov. Chris Christie.

Still, Mr. Murphy said he backs the state's biggest tax-break offer yet: a \$5 billion package for Amazon.com Inc. if it picks Newark for its second headquarters and creates 50,000 jobs.

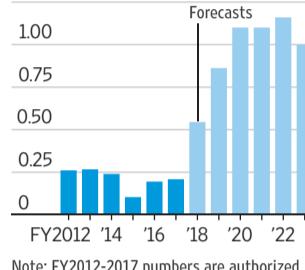
During Mr. Christie's two terms, the state's economic-development agency approved

about \$8 billion of incentives for 355 projects, state records show. The total represented a more than 500% increase from the prior decade.

Those incentives are expected to create 35,116 new jobs and keep 42,457 other "at-risk" jobs in the state, says the economic development authority, which calculated that each new or retained job costs the state \$77,000.

Sweeteners

New Jersey's cost for tax credits, grants and other economic-development incentives given to companies that promise to create jobs and make investments in the state



Note: FY2012-2017 numbers are authorized disbursements; actual amounts may vary due to credit transfers and carry-forwards. FY2018-2023 numbers show maximum liability; actual amounts may vary. Source: New Jersey Economic Development Authority

THE WALL STREET JOURNAL.

didn't have them," he said.

States across the U.S. use such incentives to lure and keep companies, with supporters arguing the benefit of added jobs outweighs the cost in decreased revenue.

New Jersey passed legislation that ramped up its use of corporate subsidies five years ago, when other states were re-examining and, in some cases, pulling back from such programs, said Josh Goodman, senior officer with Pew Charitable Trusts. Lawmakers in states from Florida to Washington have voted to end or change their incentive programs in recent years.

"Oftentimes states make commitments with incentives that they struggle to afford later on, or the costs are sort of unpredictable year-to-year," Mr. Goodman said.

In New Jersey, critics say the tax breaks come at too high a price. New Jersey's economy is still sluggish and the state's coffers are starting to feel the pinch as companies, which can carry forward their credits for 20 years, begin to cash in.

New Jersey Chamber of Commerce President Tom Bracken said he would like the state to lower the size of its tax breaks and distribute them more broadly among

smaller New Jersey companies.

The state's most expensive incentive program, which provides tax credits to companies that promise to keep or create new jobs in the state, has awarded \$4.7 billion in subsidies to 253 applicants since 2013, 60% of which were already located in New Jersey.

Mr. Christie said most companies are eligible to apply for tax credits and said the number of jobs added during his administration was proof that the tax breaks have worked.

Two of the state's biggest tax-credit programs are up for renewal in 2019. So far, lawmakers haven't shown interest in renewing them. In January, the Democratic-controlled legislature passed a bill making it easier and more profitable for companies to sell their unused tax credits.

One early deal touted by Mr. Christie involved insurance giant Prudential Financial Inc., which is headquartered in Newark. With the lease expiring for one of its locations, Prudential decided to build a new building within Newark. The state awarded the project more than \$200 million in tax credits over 10 years.

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THE MEDIA MELEE

KEYWORDS | By Christopher Mims

Expect Bigger, Not Cheaper, Cable Bundles



In the future, you will pay lots of money for lots of entertainment options.

Sound like what you've already got—a bundle of cable channels, voice service and internet access? The merger of AT&T and Time Warner, approved Tuesday, is more proof this reality will endure.

We've been headed in this direction for years, as AT&T acquired DirecTV, and fellow telecoms Comcast and Verizon beefed up on content.

Tech companies, meanwhile, have done a fair job of destabilizing the existing players. Netflix, Amazon and Google's YouTube have redefined the TV show, while the smartphones and set-top boxes powered by Apple and its competitors have changed viewing habits. Everything is on demand, everywhere.

But the entertainment

companies, which still control the most popular brands and content, saw what happened when Apple took over the music business. So they sought refuge with big media conglomerates. This battle with tech companies was Time Warner's primary argument in favor of its acquisition by AT&T. As a result, Steve Jobs's famous deathbed promise to reinvent broadcast TV hasn't happened. For now, at least, the internet will not be disrupting the bundle.

The Justice Department's chief antitrust lawyer argued that this merger would "greatly harm" consumers with "higher bills and fewer of the new, emerging innovative options." It's not clear that it will, as U.S. District Judge Richard Leon ruled. But the deal also will mean more of the same: bigger—not cheaper—packages

of entertainment rather than the à la carte, pay-as-you-go custom content that many customers have long desired.

The classic triple play—call it the boomer bundle—included many TV channels, broadband internet and a landline. With the rise of streaming, bundles were thought to be on the way out, making way for extremely personalized offerings: You pick your internet provider, your phone carrier and the assorted video sources you like, be they channel apps like HBO Go, low-cost libraries of content like Hulu or Netflix, or full lineups from Comcast's Xfinity or AT&T's DirecTV.

Now the big bundle looks set for a comeback. Not only is AT&T about to get Time Warner, but Comcast, already owner of NBCUniversal, is likely to pursue 21st Century Fox, sucking up yet more content. (21st Century Fox

and Wall Street Journal parent News Corp share common ownership.)

Internet service providers will have the opportunity to offer content produced by their entertainment divisions free to customers, or as part of competitive packages.

Consumers' dream of pay-as-you-go custom content remains a dream.

tent to one another.

The biggest difference between the aforementioned boomer bundle and this new millennial one is that you can access content through more devices, in more ways.

Wireless is already becoming a much bigger part of entertainment delivery, and wireless providers will include more content as part of their unlimited service plans. Meanwhile, as next-generation 5G networks become a thing, companies such as Comcast will offer wireless service.

Competition among wireless carriers—especially pressure from T-Mobile—has helped to drive down the cost of wireless plans. Content deals will probably mean internet service providers will encourage people to opt for the premium end of their menus. (Verizon may

need a studio of its own; content from AOL and Yahoo can't compete with the output of HBO and Fox.)

Standing apart from these vertically integrated entertainment/internet megacorps, Netflix is, ironically, the new HBO: the one service everyone has to offer, or at least not throttle, even if they legally can.

Netflix's strength is its original programming, the same differentiator that's helped HBO weather the changing cable landscape. Sure enough, in April, Comcast announced it would start including Netflix in some cable bundles.

And if you thought a tech columnist was going to say that, eventually, a full range of name-brand choices—from sports to late night to sitcoms—will come from Apple, Google, Amazon and/or Facebook, you thought wrong. It's not going to happen.

Takeover To Produce Formidable Debt Load

BY NATHAN BECKER
AND ANA RIVAS

BY MATT WIRZ

AT&T Inc.'s \$85 billion purchase of Time Warner Inc. is on track to go down as one of the largest acquisitions in history, but the deal will be dwarfed by an even bigger figure: the combined company's approximately \$181 billion in debt.

That would be about a 12% jump from AT&T's already hefty \$163 billion of bonds and loans outstanding, according to data from research firm CreditSights.

The combined company will be one of the biggest corporate borrowers and will continue to rely on raising funds, according to Neil Mack, a telecommunications analyst at Moody's.

"It's going to be one of the most heavily indebted corporate issuers and that in and of itself makes the company

Credit-rating firms have taken notice of the risk presented by the Time Warner deal.

highly dependent on continued access to the capital markets," said Mr. Mack. If lenders become less cooperative in the future, the company could encounter refinancing difficulties, according to Mr. Mack.

Increased revenue from Time Warner's media properties and postdeal cost cutting are expected to generate cash to pay down the additional debt over time. The company could repay as much as \$10 billion a year over the next four years, according to a research report by Oppenheimer & Co.

An AT&T representative wasn't available to comment.

Nevertheless, the additional borrowing would elevate one measure of AT&T's leverage, according to research by Deutsche Bank AG. That would push AT&T's measure well above that of its largest competitor, Verizon Communications Inc., according to CreditSights.

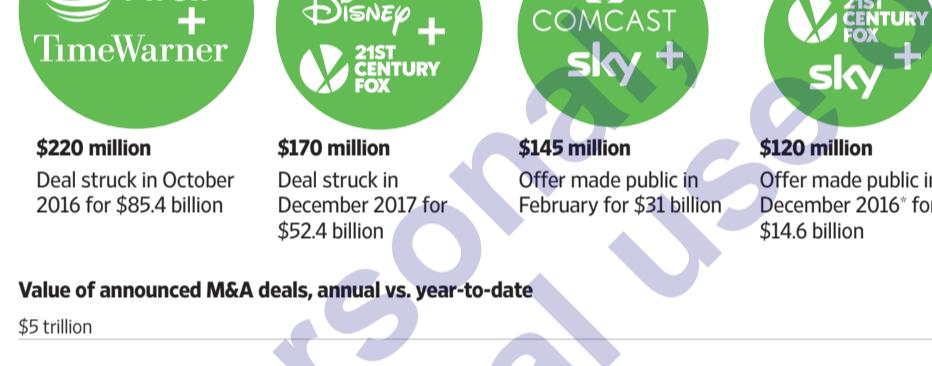
Credit-rating firms have taken notice of the rising risk presented by the Time Warner takeover. Moody's Investors Service has placed its rating of AT&T on review for downgrade pending the deal's completion. A two-notch downgrade would put AT&T at the lowest investment-grade rating Moody's assigns, increasing the likelihood of AT&T falling into the junk-debt category.

AT&T's balance-sheet risk could be even greater than its debt indicates, according to a report by research firm MofettNathanson. The firm's estimate of the company's leverage includes operating leases and employee postretirement obligations. That raises the combined company's liabilities to about \$249 billion, according to the report.

Bankers to Share a \$220 Million Jackpot

Let's Make a Deal

Hundreds of millions in estimated M&A advisory fees hang in the balance with several potential tie-ups in the media industry.



Value of announced M&A deals, annual vs. year-to-date



Notes: Deal and offer values are as of when they were announced. Dealogic hadn't yet estimated fees for Comcast's Wednesday afternoon offer to buy Fox assets for roughly \$65 billion. *Share of Fox that Sky didn't already own.

Source: Dealogic

Global M&A advisers year to date, ranked by deal value

Morgan Stanley	2017	\$236 million
	2018	\$682
Goldman Sachs		297
JPMorgan		646
Citi		235
BofA Merrill Lynch		415
Lazard		222
Credit Suisse		359
Evercore		118
Barclays		280
CenterView Partners		193

THE WALL STREET JOURNAL.

Hedge Funds Rack Up a Win on AT&T Deal

BY GUNJAN BANERJI

AT&T Inc.'s victory in its legal battle to buy Time Warner Inc. handed a win to some of Wall Street's biggest hedge funds, which had bet the deal would go through.

The deal has attracted interest from big firms. Hedge funds such as Highfields Capital, Baupost Group, Sachem Head Capital Management, Paulson & Co., Fir Tree, Oz Management and Pentwater Capital Management all reported holding Time Warner shares in recent filings.

Shortly after 4 p.m. on Tuesday, U.S. District Judge Richard Leon approved the roughly \$80 billion merger.

The decision sent shares of Time Warner rallying, a boon for merger arbitragers, who buy shares of the takeover target on the bet they will rise to the agreed-upon deal price.

The scale of the deal also meant it could have had ripples across the stock market, with a ruling against it potentially causing investors to sell stocks of other companies in pending tie-ups.

TCI Fund Management Ltd., the London hedge-fund firm run by Chris Hohn, held some 316,500 Time Warner shares at the end of 2017. By March 31, the firm's position had surged to nearly 7.5 million shares, according to data compiled by S&P Capital IQ. The holding placed the firm among the company's 20 biggest investors. TCI officials didn't immediately respond to requests for comment.

Mr. Hohn's firm also has recently accumulated a large stake in 21st Century Fox Inc., another media company poised for a big deal.

The AT&T-Time Warner deal "is different in that it's

going to affect a lot of other things," said James DiLeva, managing director of event-driven strategies at Wallach-Beth Capital.

The judge's decision came after the end of the normal trading day. Shares of Time Warner jumped after the market closed Tuesday and rose 1.8% on Wednesday. AT&T slipped 6.2%.

Also a winner: Canyon Capital Advisors LLC. The Los Angeles hedge-fund firm made about \$27 million in paper profits on Wednesday and about \$40 million in the past

week, according to people close to the matter. Time Warner was Canyon's third-largest holding as of March 31 of this year, according to securities filings. So far this year, Canyon has made about \$75 million from its Time Warner position, according to a person familiar with the matter.

This person said Canyon viewed the companies' position in the dispute to be stronger than that of the government. But if the government emerged victorious, Canyon was confident Time

Warner's assets were valuable enough to make it an acquisition target by someone else, at an even higher price, in the near term, the person said.

The decision marks the conclusion of a 20-month saga that began when AT&T announced its decision in October 2016. The shares and options for both companies have ricocheted on the twists and turns of whether regulators would approve the deal.

Hedge funds hold 20% of Time Warner's shares, according to FactSet, and traders said the sector's exposure to

the deal is far larger through the use of options and other derivatives.

Investors sent options trading into a frenzy this week before the decision, data from data provider Trade Alert show. Volumes for both Time Warner and AT&T have been more than double the daily average. The two stocks had some of the most options contracts outstanding among companies in the S&P 500.

—Liz Hoffman, Gregory Zuckerman and Justin Baer contributed to this article.



Time Warner shares jumped on the floor of the New York Stock Exchange on Wednesday after a judge backed its deal with AT&T.

BRENDAN McDERMID/REUTERS

WORLD NEWS

U.S. Sets North Korea Nuclear Timeline

Washington aims for 'major disarmament' by Pyongyang during Trump's first term

Secretary of State Mike Pompeo said the U.S. hopes to achieve "major disarmament" of North Korea's nuclear arsenal during President Donald Trump's first term in office and would resume joint military exercises with South Korea if the talks stall.

*By Michael R. Gordon
in Seoul and Jessica Donati in Washington*

"We're hopeful that we can achieve that in the 2½ years," he told reporters Wednesday.

Mr. Pompeo, who arrived in Seoul to confer with senior South Korean and Japanese officials, bristled at criticism that the summit declaration signed by Mr. Trump and North Korean leader Kim Jong Un was vague and had failed to secure an explicit commitment from Pyongyang to intrusive verification.

The promise by North Korea to work toward "complete denuclearization" of the Korean Peninsula, Mr. Pompeo said, was tantamount to a commitment by Pyongyang to accept that the elimination of its nuclear weapons and forces must be irreversible and verifiable, although those words aren't in the joint statement.

"Let me assure you that 'complete' encompasses verifiable in the minds of everyone concerned," he said. "One can't completely denuclearize without validating, authenticating—you pick the word."



President Donald Trump arrives at Andrews Air Force Base after his Singapore summit with North Korean leader Kim Jong Un.

exercises are needed to maintain the readiness of U.S. and South Korean forces to defend against a potential North Korean attack.

Following his meeting Thursday with his South Korean and Japanese counterparts, Mr. Pompeo joined his fellow foreign ministers in a news conference that was intended to present a tableau of unity.

Mr. Pompeo sought to defend Mr. Trump's tweet that there is no longer a threat from North Korea, saying the president was referring to the opportunity the Singapore summit presented.

Mr. Pompeo acknowledged that it was possible that future talks on denuclearization with North Korea might not succeed and reaffirmed the U.S. wouldn't grant sanctions relief until there was complete denuclearization in North Korea.

"We believe that Chairman Kim understands the urgency of the timing," he added.

On Wednesday, Mr. Pompeo emphasized that Mr. Trump had told Mr. Kim that the exercises would be resumed if North Korea didn't engage seriously in the nuclear talks.

North Korea, for its part, said Mr. Trump had told Mr. Kim he intended to lift the sanctions, suggesting through its state media that Mr. Trump had explicitly acceded to two longstanding North Korean demands during bilateral talks at their summit meeting.

Mr. Pompeo said the two sides hadn't yet decided when talks with North Korea would continue or what form they would take, but he suggested it would happen soon.

He planned to travel to Beijing later Thursday.

Mr. Pompeo met Thursday morning with South Korean President Moon Jae-in, who congratulated him on holding what he described as a historic summit and adopting "a very meaningful joint statement."

Mr. Moon acknowledged there were different views on the outcome, but emphasized that he was interested in discussing how the two sides could "fully and expeditiously implement this great agreement."

Mr. Trump had said his summit in Singapore with North Korea's leader brought an end

to that nation's nuclear threat, even as there was no firm agreement on a complete and verifiable denuclearization.

"Everybody can now feel much safer than the day I took office," Mr. Trump wrote Wednesday on Twitter, shortly after stepping off Air Force One from his flight from Singapore. "There is no longer a Nuclear Threat from North Korea."

The tweet led critics to compare Mr. Trump's claims to the "Mission Accomplished" banner once raised during the Iraq war under the George W.

Bush administration, a claim that proved premature.

"North Korea still has all its nuclear missiles, and we only got a vague promise of future denuclearization from a regime that can't be trusted," said Rep. Adam Schiff (D., Calif.) on Twitter. "North Korea is a real and present threat."

The regime has enough fissile material to make between 16 and 60 nuclear weapons and has likely built 10 to 20, U.S. experts said. Its army might have 70 missiles, the Congressional Research Service esti-

mates. Much about the arsenal is uncertain; and even less is known about the North's chemical and biological weapons.

At the summit in Singapore, Mr. Trump said the U.S. would halt large-scale joint military exercises with South Korea, long an irritant to Pyongyang, while the two leaders signed the communiqué pledging to work toward denuclearization of the Korean Peninsula.

South Korea and Japan were caught by surprise by that decision; the Pentagon has asserted for years that the

South Korea Boosts Its Arsenal Along Path to Peace



porating F-35As to hit North Korean missile-launch sites.

To complement the new fighters, Seoul officials have said they are looking to buy more German-made Taurus air-to-surface missiles that can hit North Korean targets from beyond the range of most of Pyongyang's conventional antiaircraft defenses.

The military-hardware purchases are a delicate issue for the government. In driving a detente on the peninsula, Mr. Moon has sought to avoid provoking Pyongyang while pursuing talks aimed at increasing economic engagement.

Mr. Moon has another balancing act. In the U.S., Mr. Trump has railed against the costs of overseas military alliances; this week in Singapore, he complained that Seoul doesn't contribute "100 percent" to the defense of the Korean Peninsula.

South Korean officials on Wednesday remained puzzled by Mr. Trump's sudden cancellation of joint military exercises after his summit with

North Korean leader Kim Jong Un.

A spokesman for Mr. Moon repeated that South Korea "feels the need to better understand the exact meaning of President Trump's remarks." Secretary of State Mike Pompeo arrived in South Korea on Wednesday for talks with the foreign ministers of Seoul and Tokyo.

Mr. Trump tweeted Wednesday that the U.S. could save "a fortune" by ceasing the exercises, as long as the U.S. and North Korea were "negotiating in good faith."

Japanese Defense Minister Itsunori Onodera called for the U.S. to maintain its military presence in South Korea. "U.S.-South Korea exercises and the U.S. military presence in South Korea have an important role in the peace and security of East Asia," said Mr. Onodera.

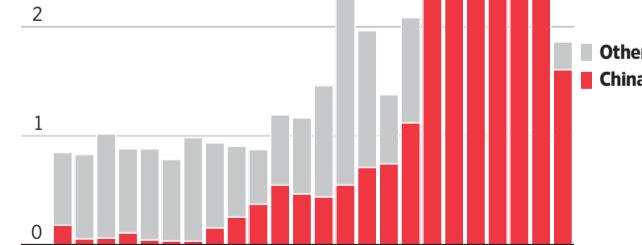
A foreign ministry spokeswoman said Japan expected a "detailed briefing from the U.S. side" on what Mr. Trump meant.

China Is an Unexpected Winner of the Kim-Trump Summit

On the Table

China, which cut back on imports from North Korea last year, will likely push for loosening sanctions against the country in upcoming talks.

North Korea's exports, by destination



time to lobby Washington, Seoul and Pyongyang for a direct role in negotiations, Chinese experts said.

"This will allow China to breathe easy and not worry about being sidelined," said Zhu Feng, an international security expert at China's Nanjing University. He expects Beijing to push for talks on a peace agreement to formally end the 1950-53 Korean War.

China sees North Korea as an important strategic buffer,

having fought alongside the North Korean military in the war to beat back the U.S.-led forces and, in recent years, propping up the government as the country's biggest trade partner, aid donor and foreign investor.

In the postsummit maneuverings, Beijing wants to prevent the emergence of a unified, democratic and U.S.-aligned Korea and would like to see a reduced American military presence in the South.



JEON HEE-KYUN/PRESS POOL

Secretary of State Mike Pompeo, center, will visit China Thursday.

Mr. Trump's unexpected statement at a press conference after the summit that the U.S. would stop its regular "war games" with South Korea likely emboldened Chinese leaders, said Mr. Zhu and other Chinese experts.

Over the past year as it tried to ease tensions on its doorstep, China repeatedly urged the U.S. to suspend the exercises in exchange for Pyongyang freezing its nuclear weapons and missile

tests, only to be rebuffed by U.S. and South Korean officials.

Geng Shuang, a Chinese foreign ministry spokesman, said at a regular news briefing on Wednesday that Mr. Trump's statement showed that China's proposal was reasonable, and that "its position on the peninsula issue is tenable." He said Mr. Pompeo would brief Chinese officials on the summit and the two sides would try to narrow dif-

ferences.

Another summit windfall for Beijing came when Mr. Trump told reporters he would support China participating in negotiations with the U.S. and North and South Korea on a peace treaty.

U.S. government officials and experts debated in recent weeks whether China needed to be included, given that the Chinese People's Volunteer Army, which fought in the war, no longer exists and was represented at the 1953 cease-fire by a North Korean general.

Further doubts about a Chinese role were raised when Mr. Kim and South Korean President Moon Jae-in met in April. They agreed to pursue trilateral talks with the U.S.—or quadrilateral talks also involving China—on establishing a permanent peace regime.

China is now expected to push hard for a formal role in those peace negotiations, Chinese experts said.

"Politically, diplomatically and even from a legal perspective, China is fully qualified to be one of the participants," said Cheng Xiaohe, associate professor at Renmin University in Beijing. To be excluded, he said, would be "an embarrassment."

WORLD NEWS

Pyongyang Press Puts a Gloss on Summit Meeting

BY JONATHAN CHENG

SINGAPORE—This week, North Koreans were introduced to a man named Donald J. Trump, who flew to this city-state to meet with their Supreme Leader, Kim Jong Un.

Before this, they had known the U.S. president simply as “Trump,” who was described in the North Korean press last year as “senile,” “a living corpse” and, in one infamous turn of phrase, a “dotard.” As recently as March 6 this year, he was referred to in the country’s largest newspaper simply as “Trump, the nuclear war-monger.”

But on Monday, North Korea’s main party newspaper began referring to him as “Donald J. Trump, president of the United States of America.”

“It’s quite a sudden change,” said Peter Ward, a North Korea researcher at Seoul National University who closely studies the paper and other North Korean media outlets.

As rapprochement between the U.S. and North Korea gains momentum, North Korea has seized the public-relations moment, depicting the summit between Messrs. Trump and Kim as a historic meeting of equals in which Mr. Kim more than held his own and suggesting that the North Korean leader may be savvier about spin than his familial predecessors.

Messrs. Trump and Kim, who had exchanged insults and threats throughout most of 2017, have hitched their fortunes together. Mr. Trump has begun referring to a man he once derided as “Little Rocket

Man” by his more formal title, “Chairman Kim Jong Un.”

But the more-dramatic transformation may be within North Korea, which exercises a great deal of control over the message that its citizens receive—and has been unrelenting in its skewering of U.S. leaders for decades.

“The tone is unlike anything that they have used to refer to any sitting U.S. president since the Korean War—I cannot think of one exception,” Mr. Ward said.

North Korea has a number of newspapers, many of them tied to the country’s state and party institutions, but for the most part, they share a familiar message. First among equals, however, is the Rodong Sinmun, the organ of the ruling Workers’ Party of Korea.

On Wednesday, the paper splashed pictures of Messrs. Trump and Kim across its front page, offering what Sokeel Park, director of research and strategy at Liberty in North Korea, a U.S.-based human-rights nonprofit, said was likely the first glimpse that any North Korean has yet had of Mr. Trump—at least in state-sanctioned media. Many of them, Mr. Park said, wouldn’t even have known Mr. Trump’s first name until Wednesday.

The photos were striking for another reason, he said: They portrayed Mr. Kim as on a par with, or in some cases the superior of, Mr. Trump.

In most of the photos published in the party newspaper, Mr. Trump is pictured reaching across and leaning toward Mr. Kim in a position that suggests obeisance, Mr.



Commuters read about North Korean leader Kim Jong Un's meeting with President Donald Trump in a ruling-party newspaper.

An Unscripted Kim Walked About—and Into the Limelight

Kim Jong Un’s impromptu Monday night tour of Singapore got lavish coverage in the North Korean press, with photos of Mr. Kim visiting some of the city’s best-known sights.

The message to the North Korean public, said Hoo Chiew

Ward said.

“My interpretation of the images is that they make Trump look slightly deferential to Kim Jong Un,” he said. “They are portraying Kim as the person in charge here.”

The language was no less striking, going beyond what

Ping, a senior lecturer and North Korea expert at the National University of Malaysia, was: “Kim Jong Un was very much welcome in Singapore—he’s like a celebrity.”

Relatively unscripted moments like that underscored Mr. Kim’s openness and willingness to take risks with his image, said John Delury, a professor at Yonsei University in Seoul. “This is not in the playbook,” Mr. Delury said.

Mr. Trump himself had said during a news briefing on Tuesday after their summit.

At least according to the North Korean account, Mr. Trump acceded to Mr. Kim’s call for the U.S. to pare back military exercises, and also expressed his intention to lift

sanctions targeting Pyongyang, during their four-hour summit at the Capella Singapore hotel. Mr. Trump told reporters during his news briefing that he was planning to hold the line on sanctions against North Korea, saying the U.S. still had “tremendous pressure” to keep economic penalties in place.

“This is effectively a press release from Kim Jong Un’s office, and it portrays him as having the leading role and Donald Trump making concessions to him,” Mr. Park said. “Everything is coming from a position of strength and reasonableness.”

The North Korean report quoted Mr. Trump as crediting Mr. Kim’s “proactive peace-loving measures” for having created the atmosphere of peace this year—not the pres-

ident’s “maximum pressure” campaign against Pyongyang—and said the two leaders accepted each other’s invitations to visit their respective countries.

The report also suggested that Mr. Trump had adopted the North’s preferred phased approach toward any denuclearization process, saying the two men had agreed to the “principle of step-by-step and simultaneous action.” There was no such language in the agreement, and Mr. Trump made no such mention in his news conference afterward.

The North Korean report emphasized the equal standing of the two countries, describing the positioning of the two countries’ flags. It also said the men were able to enjoy “deepening friendly feelings” during a short stroll together.

Putin’s World Cup Goal: Making a Pitch for Russia

BY ANATOLY KURMANAEV

MOSCOW—Few in Russia have high hopes for their national team in the soccer World Cup, which kicks off here on Thursday. For President Vladimir Putin, the opportunities to score points will come off the field.

The world’s most-watched sports event is a chance for Mr. Putin to showcase Russia’s economic progress and recovered international confidence during his 19-year-rule, despite growing isolation from the West.

For Mr. Putin, it is also an opportunity to present an image of the country as a rising geopolitical power broker amid a haphazard U.S. foreign policy under President Donald Trump.

“The game will be beautiful, but also useful, because there are many [high-level] colleagues from many countries who have arrived and there’s an opportunity to talk, meet,” Mr. Putin said after meeting his Azerbaijan counterpart on Wednesday.

As the West has sought to isolate Russia over its military

interventions in Ukraine and alleged interference in other countries’ elections, the Kremlin has sought to build new relationships in Asia and the Middle East. On Thursday, Mr. Putin will meet Saudi Crown Prince Mohammed bin Salman before Russia’s game against Saudi Arabia to discuss loosening joint oil-production cuts, which have helped shore up the prices in the past year.

The meeting promises to be more momentous than the game itself. Russia is the lowest-ranked side in the tournament, according to FIFA, the international soccer association.

Still, Mr. Putin is facing an uphill battle to turn Moscow into a geopolitical forum during the championship. Only about a dozen heads of state have confirmed their attendance. Only one of them, Panama, has actually qualified for the event. Some of the countries, such as Rwanda and Tajikistan, have never participated in the tournament, while two—South Ossetia and Abkhazia—are breakaway statelets recognized by



President Vladimir Putin and Bolivian President Evo Morales, third left, met in Moscow Wednesday.

few beyond Moscow.

Russia’s latest major sporting event, the Winter Olympics in Sochi in 2014, was tarnished by an alleged state-sponsored doping program that led to the Russian team being suspended from the following Winter Games.

Most global leaders are staying away amid unease over Russia’s invasion of Ukraine, the annexation of Crimea, allega-

tions of interfering in the U.S. elections and doping scandals that have dogged Russian sport for years. The U.K. has said no senior officials will travel to Russia for the Cup in protest over Moscow’s alleged poisoning of a former spy with a nerve agent in England this year.

U.K. Foreign Minister Boris Johnson compared Mr. Putin’s hosting of the World Cup to the 1936 Olympics in Berlin.

“It is an emetic prospect of Putin glorying in this sporting event,” Mr. Johnson told a parliamentary committee in March.

Ukraine, where Russia has been fighting a covert war since 2014, has particularly bitterly denounced Russia’s hosting of the Cup. Ukrainian filmmaker Oleg Sentsov, jailed in Russia on what he and Western capitals call politically motivated terrorism charges, is on a hunger

strike demanding the release of dozens of political prisoners.

On Wednesday, Mr. Putin sought to play down tensions by thanking FIFA officials for keeping “sport outside of politics.”

For Mr. Putin, the World Cup also is a chance to showcase the economic progress and stability he brought to Russia after the chaotic 1990s. To his critics, that order was bought at the price of political freedom and international isolation.

Russia has spent \$12 billion preparing for the event, despite falling real wages and a stagnant economy. Some projects have brought infrastructure improvements to far-flung provincial host cities, including new airports and other transport links.

The projects have also lined pockets of well-connected billionaires, some of whom are on Western sanctions lists, and whose companies were tapped for billions of rubles in infrastructure projects.

◆ North America to host 2026 World Cup A16

WORLD WATCH

EUROZONE

Industrial Production Slumped in April

Industrial production in the eurozone fell more sharply than expected in April, resuming its 2018 decline after a March bounce and underlining doubts about the strength of the economy as the European Central Bank faces a big call on the future of one of its key stimulus programs.

The European Union’s statistics agency said the output of factories, mines and utilities across the 19 countries that use the euro was 0.9% lower in April than in March, although 1.7% higher than a year earlier. That marked the fourth month in five in which industrial production has fallen. It was a sharper decline than had been anticipated, since economists surveyed by The Wall Street Journal last week estimated that output fell by 0.7%.

Each of the eurozone’s five largest members saw a drop in output, with the Netherlands experiencing the sharpest decline at 4.4%. While a slump in energy generation was largely responsible for the overall contraction, most



A SIDE OF LAMB: A herd of sheep passed a billboard with an advertisement for fast-food giant McDonald's in Aubervilliers, north of Paris, on Wednesday.

manufacturing also retreated, the exception being the production of tools and equipment.

While the eurozone economy grew at an annualized rate of 2.8% in the final three months of last year, it managed an expansion of just 1.5% in the first



FRANCE

Government Unveils Pro-Business Moves

The government announced plans to privatize state assets and pour funds into risky technology investments, a break with tradition in a country where the state has wielded power in the boardrooms of large companies.

The French government said it would change laws that prevent the state selling shares in the airport operator **Aéroports de Paris** SA, national lottery operator La Française des Jeux and energy company Engie SA. Officials said the legal changes will pave the way for France to start selling stakes next year to pay down national debt and bolster a state-controlled innovation fund.

The privatizations are President Emmanuel Macron’s latest move to shake up the economy after rewiring labor laws, slashing corporate and wealth taxes, and overhauling the state’s railway operator. He is betting his overhauls will spur risk-taking, growth and job creation. But his attempts to upend France’s economic policies are meeting with growing opposition.

—William Horobin

ITALY

Minister Challenges France on Migrants

Italy challenged France to take in more asylum seekers and demanded an apology after French President Emmanuel Macron accused the new Italian government of irresponsible behavior for refusing entry to a rescue ship with hundreds of migrants aboard.

Interior Minister Matteo Salvini, the leader of the anti-migrant League party, chided Mr. Macron by name during a speech before Parliament’s upper chamber, while Italian news reports said a meeting between Mr. Macron and Italian Premier Giuseppe Conte planned for Friday now was in doubt.

Italy summoned the French ambassador for consultations, canceled a planned meeting between finance ministers and warned that diplomatic relations between the two European Union members had been compromised.

Italy has received criticism and praise for turning away the Aquarius rescue ship over the weekend as it made its way across the Mediterranean Sea carrying 629 migrants.

—Associated Press

three months of 2018. A drop in industrial output—which accounts for a quarter of the eurozone economy—was one of the factors behind that slowdown.

Rapidly rising factory output was one of the main drivers of the eurozone economy’s surpris-

ingly strong performance in 2017, when it recorded its fastest growth in a decade. If sustained, weakening output would make it difficult for the economy to expand at a similar rate this year.

—Paul Hannon

WORLD NEWS

Gulf Force Leads Attack in Yemen

United Nations officials worked feverishly to avert a humanitarian crisis in Yemen by trying to broker an emergency deal to curtail a Saudi-backed military offensive targeting the country's most important port, people familiar with the efforts said.

*By Dion Nissenbaum
in Washington and
Margherita Stancati
in Beirut*

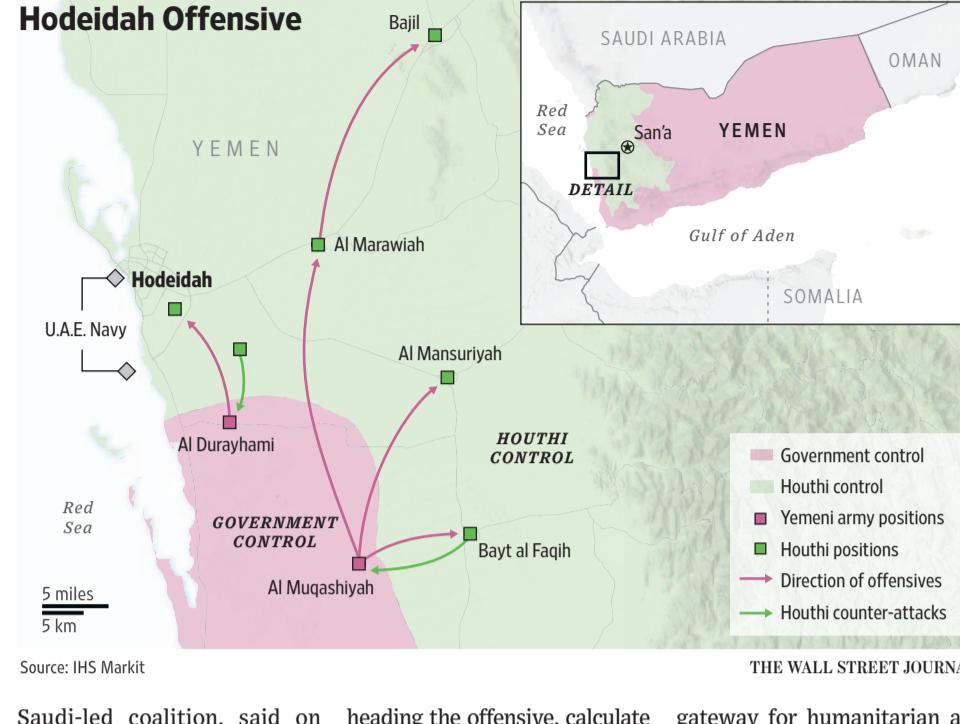
As airstrikes by the Saudi-led coalition rattled the Red Sea port and Iran-backed Houthi fighters tried to retain their hold on the city, U.N. officials sought to persuade both sides to accept a deal to prevent a full-scale assault that could cripple Hodeidah port, which serves as the gateway for three-quarters of the humanitarian aid and commercial goods flowing into Yemen.

"We continue to use every opportunity to avoid military confrontation in Hodeidah," said Martin Griffiths, the U.N. special envoy for Yemen. "I also call on the parties to exercise restraint and to give peace a chance."

U.N. talks faltered early Wednesday when Houthi fighters refused to accept a deal that would have required them to cede control of the city to a third party, people familiar with the talks said.

Soon after, residents reported hearing dozens of airstrikes in and around the port, marking the launch of a military campaign.

"All political efforts have been exhausted by the special envoy and the international community to deliver Hodeidah and its port," Col. Turki al-Maliki, spokesman for the



Saudi-led coalition, said on Wednesday.

The battle could mark a turning point in the three-year-old conflict, which pits the Houthi rebels against a U.S.-backed and Saudi-led military coalition fighting in support of the internationally recognized government of Yemen.

The war has generated new attention in Washington, where the Trump administration sees an opportunity to blunt Iran's influence across the Middle East by delivering a blow to Tehran's Houthi allies.

The U.S. and U.N. have accused Iran of supplying ballistic missiles to the Houthis, who have fired scores of them into neighboring Saudi Arabia. Iran supports the Houthi cause, but has denied supplying weapons.

Saudi Arabia and the United Arab Emirates, which is spear-

heading the offensive, calculate that taking away an important economic lifeline will weaken the Houthis' hand in U.N.-brokered talks aimed at ending the conflict, people familiar with the discussions said.

The battle for Hodeidah could mark a turning point in the three-year-old war.

"The effort to liberate Hodeidah from the Houthi militia is the beginning of a complete victory," the Yemeni government said on Wednesday.

But the U.N. and aid groups warned that a prolonged fight could cripple Yemen's biggest

gateway for humanitarian aid and derail what some see as the most promising international effort to broker a peace deal.

Even a short disruption in the flow of goods through the port could push millions of people into famine. One U.N. official warned that a protracted battle could claim as many as 250,000 lives.

Nearly 80% of the country's 28 million people rely on humanitarian aid, and more than eight million are on the brink of famine, aid groups said.

Even as the military operation kicked off, the port remained open. Five vessels arrived over the past two days, four carrying food and one fuel, the Norwegian Refugee Council said.

"If this continues, I can't see how the port will remain operational," said Suze van Mee-

gan, who is based in Yemen with the council.

The U.N. secured permission on Wednesday to off-load two ships packed with wheat as the U.S. and U.N. both emphasized their views that the port had to remain open.

"Hodeidah is the lifeline for northern Yemen," Lise Grande, the U.N.'s top humanitarian coordinator for Yemen, told The Wall Street Journal. "Any closure will almost certainly have an immediate and negative impact on the population. This is why we are saying that it has to remain open."

Four Emirati soldiers were killed in the first hours of the campaign, the country's state-controlled news agency reported.

Troops loyal to the Yemeni government fought the rebels outside of the Red Sea port after approaching it from the south, residents, humanitarian groups and Houthis said. The ground attack on Hodeidah and its surrounding areas was being supported by airstrikes and coalition ships offshore, they said.

But the Houthis pushed back. Loai al-Shami, a Houthi spokesman, said the rebels fired missiles against two coalition ships to stop them from landing on Hodeidah's shores.

The Trump administration gave the U.A.E. qualified support for the assault. But the U.S. has restricted its support because of concerns about the high number of civilian casualties and the lack of a political deal to end the fighting.

On Wednesday, lawmakers from both parties called on the Trump administration to explain the U.S. role in supporting the operation and take steps to prevent a humanitarian disaster.

Merkel's Coalition Frays Over Migration

BY BOJAN PANCEVSKI

BERLIN—A rebellion over immigration in German Chancellor Angela Merkel's conservative bloc is threatening the stability of her fragile coalition.

Ms. Merkel's weekend decision to veto a plan by her interior minister aimed at controlling and reducing illegal migration—and the minister's refusal to back down—has shattered an uneasy truce between conservative backers and opponents of her asylum policy.

At issue is one measure in a 63-point action plan by Interior Minister Horst Seehofer—one that would instruct border police to turn back migrants found to have applied for asylum in other countries of the European Union's border-free area.

After Ms. Merkel opposed the measure, Mr. Seehofer, in a rare revolt by a minister against the head of the German government, on Tuesday canceled the planned presentation of his plan, declaring the measure integral to any attempt at bringing illegal immigration under control.

There appeared to be few avenues left on Wednesday for Mr. Seehofer other than to compromise or resign, which would leave the government without a parliamentary majority.

Ms. Merkel, heading a fractious alliance of center-right and center-left parties, has stuck to her pro-immigration discourse. Turning back migrants at the border, she said this week, would only add pressure to neighboring countries such as Italy and Greece.

South Africa's Difficult Question: Who Gets the Land?

BY GABRIELE STEINHAUSER

Promised Land

Private purchases and government programs have failed to remake apartheid-era land ownership structures in South Africa.



work for the right to live and farm on white-owned land—as well as farm dwellers and people living in informal settlements around South African cities. That is raising the hopes of poor, black agricultural workers such as Mr. Mwelase.

"I was born here," Mr. Mwelase said as he sat in the backyard of the house he shares with more than a dozen

family members. He argues that more than a century of free or barely paid labor provided by him, his parents and grandparents to Hilton College entitles him to a small slice of its vast grounds. "I worked there from the first day I remember to the day I retired."

Hilton College says Mr. Mwelase and other community members weren't labor ten-

ants but modestly remunerated farmworkers.

Since 1996, when a new constitution promised equal access to land for all South Africans, government programs have moved 8% of agricultural property from white into black ownership, short of the 30% target the ANC had set for the first five years of democracy.

"If well handled, land re-

form will help bind the nation together and produce benefits for all," Mr. Ramaphosa said recently. "If badly managed, it will simply redistribute resentment, damage the economy and destroy social peace."

White Afrikaner interest groups have threatened to take legal action against the planned expropriations bill and warned that it could drive

them out of the country. Others, including South Africa's Banking Association, caution that expropriating land without compensation could trigger further downgrades of the country's sovereign debt rating, erode property prices and stymie private-sector lending.

In that charged environment, cases like that of Mr. Mwelase could provide an opportunity for the government to show quick results without eroding food security and investor confidence, according to land experts and ANC officials.

Mr. Mwelase says his family should benefit from a 1996 law that promised labor tenants government help to buy the plots they have been living on.

Mr. Mwelase is waiting for a ruling on his land claim, which was first entered in 2001 and is disputed by Hilton College.

Like members of the Hilton community, the college says it has been paralyzed by the state's failure to rule on the claim. It has helped pay for government homes for community members in a township about 12 miles from the college, where around 100 families have moved voluntarily. Staying on college property is "not a sustainable way of living going forward, especially for the young people," said George Harris, Hilton's headmaster.



A poor community is trying to secure the rights to land in Hilton, KwaZulu-Natal, South Africa.

JAMES GATWAY FOR THE WALL STREET JOURNAL

FROM PAGE ONE

Airline Swag Goes Missing

Continued from Page One

ing a tall glass from El Al on his first trip to Israel.

Some airlines accept that as a cost of doing business, sometimes with a wink. Years ago, American Airlines produced ashtrays whose backs read: "Formerly the property of American Airlines." The airplane-shaped salt and pepper shakers on Virgin Atlantic flights proved so irresistible that the airline went along with it, stamping them "pinched from Virgin Atlantic." Some 26,700 sets have gone missing over the last 12 months, the airline says.

Most of the 1,700 lightweight blankets that Virgin started offering this year in upper class on its A330-200 aircraft have gone missing.

"In the first weeks we thought, what happened to these day blankets? We were astounded," says Daniel Kerzner, Virgin Atlantic's vice president of customer experience. He says the airline sees the reaction as flattering and potentially even good for business, although it had to order more blankets.

"Almost anything that is not nailed down will at some point disappear," says Henry Harteveldt, a travel-industry analyst and former airline marketing manager who has himself lifted mementos from flights, includ-



ers accordingly," says a Delta Air Lines Inc. spokeswoman. Fine to take: Tumi-branded amenity kits. Best to leave behind: dishes and silverware designed by the Italian firm Alessi. Some passengers say flight attendants have been happy to accommodate requests to take souvenirs. Liz Stephenson loved one of the blankets she used during her trip on Etihad Airways' "residence"—a three-room suite that includes a pri-

vate bathroom with a shower, a living room and a double bed.

Ms. Stephenson says getting permission was key. "I would never have taken that blanket except the flight attendant said I could."

"It's gotten way worse as the products have gotten better," says SK Sharma, a 36-year-old frequent flier based in Del Mar, Calif.

After Delta rolled out Westin Hotels & Resorts-branded "Heavenly" bedding, Mr. Sharma watched a seatmate stuff two duvets into a bag he brought for that purpose. More recently, he saw a passenger sweep through business class on an Emirates Airline flight from Los Angeles to Dubai, where fares run as high as \$15,000, scooping up amenity kits, pillows and other items from empty seats.

United Airlines wanted to upgrade the mattress pads, pillows and blankets on its new sleep-focused, long-haul international business class, Polaris. The carrier needs to be able to wash and reuse the items to make the

economics work, says Tarek Abdel-Halim, managing director of onboard products. "We're not going to chase them down or stop them," he says of pilferers, "but the idea is to make it clear to the customer."

United's Saks Fifth Avenue-designed duvets and blankets turned out to be so popular that the airline started selling them. In-flight menus steer passengers to an online store where the Polaris duvet is priced at \$59.99 and the cooling-gel memory-foam pillow goes for \$27.99.

Unfortunately for the airline, that is no competition for a five-finger discount.

Danny Kashou, 53, a business owner in San Diego, was impressed by the soft fabrics and Saks monograms on the blankets on an international trip earlier this year. "Heck, yeah, we took it," Mr. Kashou says. "We didn't ask. We just stuck it in our carry-ons and walked off."

"I've been flying this airline long enough," he says. "I deserve it."

GREATER NEW YORK

New Jersey to Borrow More for New Bridge

Move comes after Trump administration said states must boost contribution to project

BY PAUL BERGER

New Jersey will borrow \$600 million, double the amount it initially intended, to jump-start the replacement of a century-old rail bridge that causes delays on the nation's busiest passenger rail line.

Earlier this year, Transportation Secretary Elaine Chao challenged New York and New Jersey to put more "skin in the game" to pay for the Gateway program, which includes the replacement of the Portal Bridge at Kearny, N.J.

A senior official in the administration of New Jersey Gov. Phil Murphy said Wednesday: "They asked us for skin in the game. We are showing them we've got skin in the game."

Until this week, New York and New Jersey had jointly committed more than \$600 million toward the \$1.7 billion bridge project. But federal transportation officials viewed the commitment with skepticism.

The Trump administration saw the plan for the Port Authority of New York and New Jersey to take out a federal loan of almost \$300 million as not counting toward local funding for the project.

Although New Jersey had also committed to a bond issuance of more than \$300 million



When the current Portal Bridge fails to close, which has happened several times this year, it delays NJ Transit and Amtrak traveling on the Northeast Corridor rail line.

for the bridge over the Hackensack River, no formal authorization for such an issuance had been given.

That changed this week when the New Jersey Economic Development Authority approved the sale of \$600 million in bonds to pay for the bridge. NJ Transit will repay the money in the form of rental payments funded by New Jersey's Transportation Trust Fund.

The Port Authority is expected to shift its commitment

to cover almost \$300 million in federal loans to other projects that are part of Gateway, pending approval of the agency's board.

The new Portal Bridge project is fully designed and has all of the necessary regulatory approvals. But it is in limbo after the Trump administration held up federal funding while suggesting that New York and New Jersey should contribute more to the project.

On Wednesday, the board of

NJ Transit approved a resolution committing the agency to repay the \$600 million bond offering.

The project's leaders hope that New Jersey's commitment will persuade the federal government to chip in its expected share of about \$750 million in a grant from the Federal Transit Administration. Further funding for the project is anticipated through other state and federal sources.

"The sooner we show them

our commitment, hopefully the sooner we're in a position to receive federal funding," said Diane Gutierrez-Scaccetti, New Jersey's transportation commissioner and chairwoman of NJ Transit's board. A spokeswoman for the federal Transportation Department declined to comment.

Replacement of the two-track swing bridge is a key part of the first phase of Gateway, an approximately \$30 billion program to modernize and double rail

capacity between Newark and New York City. The program includes digging a new rail tunnel under the Hudson River and expanding New York Penn Station.

Gateway is overseen jointly by New Jersey, New York and Amtrak.

The Portal Bridge was recently estimated at just over \$1.5 billion. A spokeswoman for NJ Transit said the cost estimate was increased to \$1.7 billion following a review by the Federal Transit Administration.

Nixon Pushes \$7.4 Billion School Plan

BY JOSEPH DE AVILA
AND LESLIE BRODY

Democratic gubernatorial candidate Cynthia Nixon said Wednesday it's time for wealthy New Yorkers to pay up.

Ms. Nixon said she would raise taxes on high-income earners and businesses to pay for her \$7.4 billion education plan to expand access to college and boost K-12 spending.

"That sounds expensive," Ms. Nixon said. "You know what? It is, and it should be. We can do it by requiring that millionaires, and billionaires and corporations, who this economy has blessed, pay their fair share for all of our children."

If she were elected, Ms. Nixon's tax plan would likely face obstacles in Albany. The state Senate, now controlled by Republicans, has opposed raising taxes. And some Senate Democrats have cautioned against tax increases, should they win control in November.

A Siena College poll released Wednesday found Ms. Nixon trailing her primary opponent, incumbent Gov. Andrew Cuomo, 26% to 61%. That is down from 27% to 58% in April.

Ms. Nixon, a public-school advocate and actress, has been running a campaign to the left of Mr. Cuomo, challenging his record on issues like mass transit and criminal justice. She has painted Mr. Cuomo as an ally of big businesses and wealthy residents at the expense of students, particularly black and Latino children at underfunded schools.

"The fact is this state spends more money per pupil than any state in the United States of America," Mr. Cuomo said Wednesday. "And no state has done what we've done. Not in terms of funding, not in terms of free college, not in terms of



Gubernatorial hopeful Cynthia Nixon would raise taxes on the wealthy to help boost education spending.

security."

A spokeswoman for the governor said school spending has increased by 36% since 2012 and will hit a record \$26.7 billion during the 2018-19 school year. New York spent \$22,366 per pupil in 2016, nearly double the national figure, according to the U.S. Census Bureau.

Ms. Nixon's education plan calls for relaxing certain requirements to qualify for Excelsior Scholarships, a program championed by Mr. Cuomo that pays tuition for some students in the State University of New York and City University of New York systems. She also wants to provide prekindergarten for every low-income 4-year-old in the state and for all 4-year-olds in high-need districts.

Ms. Nixon promised to boost a major source of K-12 funding called "Foundation Aid" by \$4.2 billion, phased in over three years. The program is intended to send extra dollars to districts with high numbers of children who are poor, disabled and English-language learners. Many experts say the formula is flawed.

Rick Timbs, executive director of the Statewide School Finance Consortium, which seeks fair distribution of school aid, said there isn't a simple solution for Foundation Aid. "While the overarching goal she has may sound important and helpful, the key thing is the detail on how distribution would actually occur," he said.

To pay for her education plan, Ms. Nixon wants to raise

state-tax revenues by \$8.7 billion annually. She said some \$5.5 billion would come from income-tax increases, and \$3.2 billion from corporate-income tax increases and other changes to taxes on large businesses.

The income tax increases would begin at \$300,000 for married couples filing jointly. Their rates would rise to 7.35% from 6.85%. The top tax rate would jump to 10.25% from 8.82% for couples making \$10 million or more.

E.J. McMahon, adjunct fellow at the Manhattan Institute, a right-leaning group, challenged the idea that taxpayers and business would be willing to pay more. Ms. Nixon's tax plan is "completely unrealistic and excessive," Mr. McMahon said.

Oil Companies Want City's Suit Dismissed

BY GERALD PORTER JR.

Lawyers for five major oil companies asked a federal judge Wednesday to dismiss a lawsuit filed by New York City, arguing they shouldn't be held responsible for damages the city says are caused by climate change.

In January, the administration of Mayor Bill de Blasio, a Democrat, sued five companies—Chevron Corp., BP PLC, ConocoPhillips, Royal Dutch Shell PLC, and Exxon Mobil Corp.—arguing they knowingly produced fossil fuels that hurt the environment and misled the public about potential risks.

The city isn't asking the companies to change their behavior. Instead, it is seeking billions of dollars in damages it says it needs to protect New Yorkers from rising sea levels, erosion and other conditions it says are caused by climate change.

In Manhattan federal court on Wednesday, Chevron attorney Theodore Boutros Jr. said the companies did nothing illegal. He said questions raised by the lawsuit are ones for Congress and regulators, not a judge in New York.

"These cases don't belong in court," Mr. Boutros said.

ConocoPhillips lawyer John Savarese said it is impossible to prove oil companies are the only cause of climate change. While the companies produce fossil fuels, he said, they don't control how millions of people and businesses use their products.

Matthew Pawa, a lawyer for the city, said the lawsuit isn't about fossil-fuel emissions dating back to the dawn of the Industrial Era. Rather, he said, the companies produced and sold a product they knew would hurt the environment,

including coastal cities like New York. "They knowingly caused harm," he added.

Judge John Keenan asked Mr. Pawa whether pinning responsibility for fossil fuels' negative environmental consequences would require "complex policy and foreign-policy judgments." Judge Keenan also asked if New York City

5

Major oil companies from which New York City is seeking damages

uses fossil fuels. He then asked, "Doesn't the city invest in some of these companies?"

Mr. Pawa opted out of responding to the questions. In January, Mr. de Blasio and city Comptroller Scott Stringer said they would seek to divest city pension funds from fossil-fuel companies within five years.

Judge Keenan didn't say when he would rule.

CORRECTIONS & AMPLIFICATIONS

In November 2013, Hillel 'Helly' Nahmad pleaded guilty to operating an illegal gambling business. A Greater New York Watch article on May 1, 2014, incorrectly said the business catered to super-rich Russians bettors.

Readers can alert The Wall Street Journal to any errors in news articles by emailing wsjcontact@wsj.com or by calling 888-410-2667.

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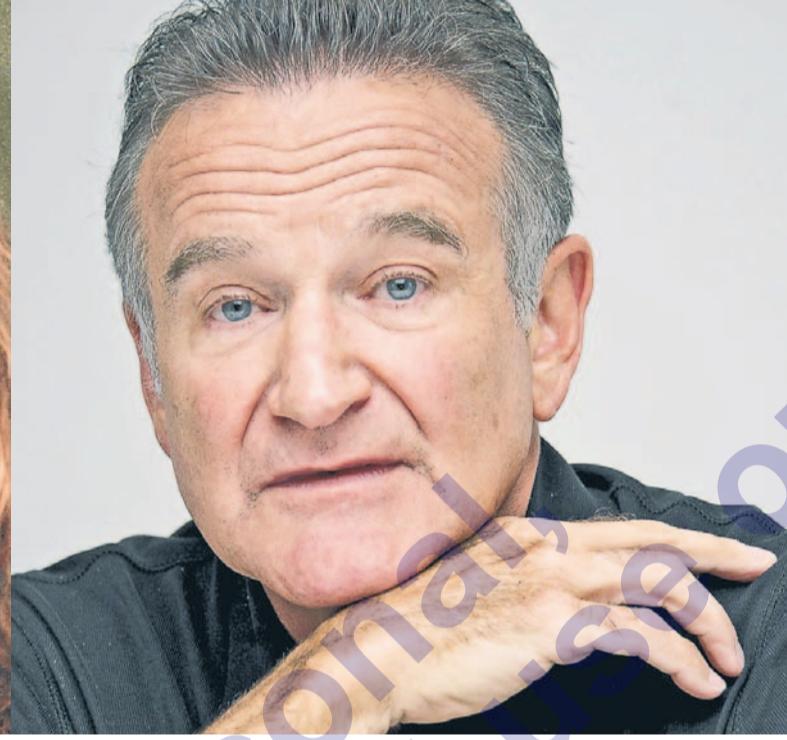
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LIFE & ARTS



Suicide rates are rising for middle-aged adults. Clockwise from top left: Kate Spade (55), Anthony Bourdain (61), Robin Williams (63) and David Foster Wallace (46) took their own lives.

leans, says if people have lived with untreated depression over time, it can implode in their 40s, 50s or 60s.

"If people have been drinking or using substances as a coping mechanism, the cost of that might peak at those ages, too," Dr. Burnette says.

For accomplished or well-known people, isolation can be a risk factor, she says. "Social connection is one of the biggest antidotes to suicide," she says. "I think it can be pretty isolating to be a celebrity, where outside people may seek social opportunities rather than social connection."

Anne Case, a professor of economics and public affairs at Princeton University, says the demographic group really driving middle-age suicide rates is white people without a four-year college education. African-Americans have lower suicide rates that haven't increased, she says.

"We think whites without a B.A. find that they don't have the same promising future that the generation before them had," Dr. Case says. "It's much harder to find a good job, a job with a ladder up."

Increasing reports of patients experiencing physical pain may also play a role, she says. "We know that pain is a trigger for suicide," she says.

Jeffrey Lieberman, chairman of psychiatry at Columbia University, says 90% of people who die by suicide have pre-existing mental disorders, whether they have been diagnosed and treated or not. The top four conditions associated with an increased risk for suicide are depression, bipolar disorder, schizophrenia and post-traumatic stress disorder.

Another major risk factor for suicide is substance abuse, he says. Heavy drug or alcohol abuse alters the connectivity of neural pathways involved in reward and the emotional and cognitive processing of normal experiences. "It produces chemical changes and ultimately structural changes in a way that becomes permanent," Dr. Lieberman says.

Mr. Bourdain had spoken openly about past problems with substance abuse.

For women, hormonal changes that come with menopause may play a role. Menopause results in a drop in estrogen, which can cause changes in brain function, which not everyone is able to adapt to, he says.

Inger Burnett-Ziegler, a clinical psychologist and assistant professor in the department of psychiatry and behavioral sciences at Northwestern Medicine, says job-related concerns can play a role for men in particular, who have higher rates of suicide overall.

Men are also less likely to identify that they have a mental-health problem or may need treatment. "So there's less support connecting them to treatment," he says.

"People of all levels of success and those who have achieved great success are still at significant risk for having emotional and mental difficulties," Dr. Burnett-Ziegler says. "Sometimes people who are highly successful also have an increased level of anxiety around maintaining that level of success, or fear of loss of all that they've achieved. So I think we should be mindful that even those who to the outside world are quite successful can still have a lot of emotional difficulties that are not obvious to others."

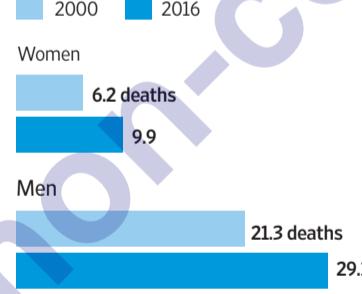
YOUR HEALTH | By Sumathi Reddy

The Mystery Around Middle-Age Suicides

Tragic Toll

Suicide rates have risen 60% for middle-aged women and 37% for middle-aged men over 16 years.

Suicides per 100,000 adults 45 to 64 years old



Source: Centers for Disease Control and Prevention

THE RECENT SUICIDES of two well-known figures—celebrity chef Anthony Bourdain and fashion designer Kate Spade—underscore a sobering reality: Suicide rates for people in middle age are higher than almost any other age group in the U.S. and rising quickly.

A report released today from the Centers for Disease Control and Prevention showed that suicide rates for women 45 to 64 increased nearly 60% between 2000 and 2016. For men of the same age the suicide rate increased almost 37% over that time.

No group of women saw a higher suicide rate. Among men, only those 75 and over had higher rates than the 45-to-64 group.

Mr. Bourdain was 61 at the time of his death. Ms. Spade was 55.

Overall, suicide rates in the U.S. increased 30% between 2000 and 2016. A separate CDC analysis released this month found that suicides have risen in almost every state.

Experts say mental illness, substance abuse, loneliness and financial and relationship problems all have contributed to suicide rates

Where to Find Help

The CDC says warning signs for suicide include when people talk about feeling like a burden, feeling hopeless or wanting to die. An increase in anxiety, extreme mood swings and increased anger are also signs that someone may be at risk. Increased substance use, sleeping too much or too little and looking to obtain a firearm or poison are also

warning signs.

The CDC recommends that those in need call the National Suicide Prevention Lifeline: 1-800-273-TALK (8255). Another option is to chat online with someone at www.suicidepreventionlifeline.org. Both are free and confidential and will connect people to a counselor in their area.

a clinical instructor in medicine and psychiatry at Weill Cornell Medical College in New York City.

"Depression and stress are particularly high in this age group. Juggling responsibilities and managing multiple roles takes a toll and can lead to feeling overwhelmed, a loss of control and despair."

Factors such as a decline in physical health and chronic pain can also contribute to suicide, Dr. Boardman says. Those stresses can feel particularly difficult for long-time sufferers of depression.

The five most common stressors

linked to suicide among middle-age adults were problems with intimate partners, job/finances, health, family and criminal/legal problems, according to a 2016 study in the American Journal of Preventive Medicine.

The CDC found the suicide rate for women 45 to 64 climbed to 9.9 deaths per 100,000 people in 2016, up from 6.2 in 2000. For men in that age group over that time, the suicide rate rose to 29.1 deaths per 100,000 in 2016, up from 21.3.

Catherine Burnette, an assistant professor at Tulane University School of Social Work in New Orleans,

ANATOMY OF A SONG | By Marc Myers

'STEPPIN' OUT' IN A LOST ERA

WITH THE DECLINE of punk and disco in 1981, British and American new-wave artists filled the gap with songs driven by synthesizers and programmed dance beats.

"Steppin' Out" by British singer-songwriter Joe Jackson came early in the transition. Released in June 1982, the song reached No. 6 on the Billboard pop chart, while the album, "Night and Day," peaked at No. 4.

Recently, Mr. Jackson, who played all the instruments on "Steppin' Out," and David Kershnerbaum, who coproduced, looked back at the song's evolution. Mr. Jackson's U.S. tour begins July 6. Edited from interviews.

Joe Jackson: December 1980 was a turning point for me. My band had just finished touring when my drummer, Dave Houghton, gave notice. I decided to take a break from pop to try something different.

I set to work arranging some of my favorite late-1940s jump blues and jazz songs. It was a bit of fun—a vacation from my own music. My album, "Jumpin' Jive," came out in June 1981, and I toured until September.

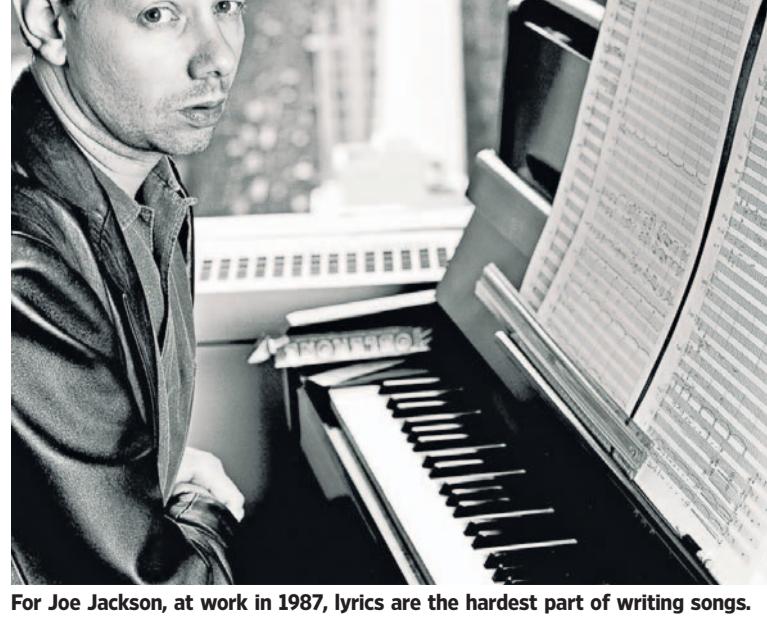
That fall, I left London to live in New York. A lot was going on there, musically. I took a sublet in the East Village and went out to jazz and Latin clubs. One of the first songs I wrote for my next album, "Night and Day," was "Step-

pin' Out." I was inspired by New York. I envisioned playing a diverse range of keyboards. I wanted them to conjure up the dazzle of neon lights and the feel of cabbing from club to club to take it all in. It would be a romantic ballad set to a disco beat.

As soon as I finished the music, I wrote the words. I thought of a couple who had just fought and were making up. They were telling each other, "Let's forget it and take advantage of the city. Let's just throw ourselves into the night."

For me, lyrics have always been the hardest part of writing a song. I sweat over words. I don't want them to sound dumb and clumsy.

Please turn to page A14



MICHAEL PUTLAND/GETTY IMAGES

For Joe Jackson, at work in 1987, lyrics are the hardest part of writing songs.

LIFE & ARTS



CLOCKWISE FROM TOP: UNIVERSAL STUDIOS (2); ZUMA PRESS

FILM

Old-School Effects Make a Comeback

'Jurassic World: Fallen Kingdom' breaks with some of its CGI-heavy predecessors in its use of puppetry, animatronics and other 'practical effects'; 'the performance is better when you act before something real'

BY DARRYN KING

WHEN THE STOP-MOTION specialist Phil Tippett was working on 1993's "Jurassic Park," he saw a dinosaur created entirely through computer-generated imagery, technology that was in its infancy at the time.

Asked how he felt, he recalls saying: "I feel extinct." The quip was so memorable that a variation of it wound up in the movie.

Mr. Tippett wasn't the only special-effects pro with that assessment. When Neal Scanlan, who worked on the mechanical characters of "Little Shop of Horrors" and "Teenage Mutant Ninja Turtles," first saw "Jurassic Park," it was as if the all-too-real T. Rex was stomping over his livelihood.

"The moment I saw it, I felt it was the beginning of the end," Mr. Scanlan says. "I did literally re-evaluate my career at that point."

Some 25 CGI-glutted years later, physical special-effects techniques, also called practical effects, are making a comeback, in, of all things, the latest "Jurassic Park" installment, "Jurassic World: Fallen Kingdom," whose budget Box Office Mojo estimates at \$170 million, is scheduled to open in the U.S. on June 22.

After an extended career hiatus, Mr. Scanlan is also back, thanks to filmmakers with a rekindled interest in making creatures they can touch. In addition, practical effects have become more sophisticated since 1993, with advances in techniques such as rod-operated puppetry that allow for more fluid movement.

"Solo: A Star Wars Story" features a monstrous, partly motor-controlled worm puppet, augmented with CGI. In September, Shane Black's reboot "The Predator" features work by creature-effects company Amalgamated Dynamics.



Chris Pratt encounters a T. Rex, top, in 'Jurassic World: Fallen Kingdom.' Above left, a T. Rex confrontation in 1993's 'Jurassic Park'; above right, creature supervisor Neal Scanlan with a dinosaur introduced in 'Fallen Kingdom.'



For "Fallen Kingdom," writer-producer Colin Trevorrow purposefully created more scenes that would lend themselves to practical techniques.

"Not for sentimental reasons," he says, "but because it looks better; it feels better, it connects the audience with the creatures in a way that CG doesn't in certain scenarios."

As the new movie's creature supervisor, Mr. Scanlan spent more than eight months on the production in England's Pinewood Studios. With a crew of about 35, he brought the creatures to life using animated mechanical creatures, or animatronics, as well as puppetry.

In key scenes, the velociraptor Blue is essentially an elaborate puppet. There are mechanics beneath the creature's foam-latex skin, controlling the eyes, eyelids, jaw and tongue, and air bladders to simulate vascular activity. Its bodily movements are made, in a

kind of choreographed dance, by a dozen rod-wielding puppeteers.

According to director J.A. Bayona, allowing the actors to perform opposite tangible and reactive creatures was invaluable. "It was important to make sure that in those close-ups, where the actors touched the dinosaurs, that the interaction between them actually worked," he says. "The performance is better when you act before something real."

Mr. Scanlan described one scene in which actor Chris Pratt mingled with several puppeteer-wielded baby raptors, each about the size of a small dog.

"When Chris knelt down, one puppeteer brought this raptor up to him and started to nuzzle his hand," says Mr. Scanlan. "He immediately engaged with it like it was a real little dinosaur. They were able to play. And at one point, the puppeteer snapped at

his finger, and Chris reacted to that in a completely real way."

He adds: "It becomes a very sort of organic process and a very real piece of theater."

Mr. Scanlan believes that moviegoers respond to such practical effects differently than they do computer-generated ones, even if they aren't aware which is which.

"Digital effects today are so incredible that they in some ways ask too much of you as an audience. They present to you things which you know are not real in a realistic way," he says. "With a practical effect, all your senses are telling you this is real."

Some scenes exceed the possibilities of even the most advanced practical effects, however, such as when a full-bodied dinosaur breaks into a run. In these moments, a creature introduced to the audience as a practical effect will transition to CGI.

In 1993, the use of CGI in "Jurassic Park" overshadowed some of the practical effects. The scene of the first T. Rex attack, for example, cuts between a CGI-rendered creature and one of two life-size, hydraulic-based robots, a triumph of engineering as well as molding and skin techniques.

"It was a 10,000-plus-pound creature that could stop on a dime," says John Rosengrant, who worked as a puppeteer and effects supervisor on the original trilogy as well as in the 2015 movie "Jurassic World." He estimates that, of the 17 minutes or so of creatures in the two-hour "Jurassic Park," about 10 minutes relied on practical effects.

That marriage of techniques was maintained over its sequels, "The Lost World" and "Jurassic Park III," which at times featured a single creature with a practical front half and a CGI back.

Mr. Trevorrow says that he didn't use as many animatronics as he would have liked in "Jurassic World," which he co-wrote and directed. "There were some nerves about going down into the jungle with a giant animatronic dinosaur."

That film featured a single animatronic of a dying Apatosaurus. Elsewhere, motion-capture technology was used, with the help of four men in gray skintight suits making dinosaur-like movements.

"Fallen Kingdom" is a darker movie, centering on animal trafficking and abuse. In Mr. Trevorrow's view, the tactile nature of the creatures themselves is the heart of the movie.

"Ultimately these movies are about our relationship to animals on the planet, and what our responsibilities are to them," he says. "Using these puppets, which feel completely real in the moment, became a vital component in what we're trying to do emotionally."

Anatomy of a Song

Continued from page A13
and meaningless. So I did a lot of editing.

The first verse set the scene: "Now / the mist across the window hides the lines / But nothing hides the color of the lights that shine / Electricity so fine / Look and dry your eyes."

The next verse urged the other person to forget the argument: "We / so tired of all the darkness in our lives / With no more angry words to say / can come alive / Get into a car and drive / to the other side."

The rest is about heading out and the anticipation of arriving at a club: "And in a yellow taxi you turn to me and smile / We'll be there in just a while / If you follow me."

Once I had written the music and words, I recorded a low-tech demo at a Long Island studio. For the basic rhythm track, I played a Yamaha CP-70 electric piano set to sound like an acoustic piano. It would sustain a warm, human feel after I layered on the synthesizers.

For the bass, I used a Prophet-5 synthesizer. I liked Kraftwerk's electronic dance beats and bass

riffs on albums such as "Computer World." I set the synth bass so it had a completely precise and metronomic sound. I also used a Boss DR-55 drum machine. I just pressed the "club beat" button. Finally, I added a glockenspiel, which sounds like bells.

Then I asked A&M's David Kershenbaum if he'd come to the recording sessions for an extra set of ears. David had signed me to the label in London in 1979 and worked

with me on two albums.

David Kershenbaum: When I first met Joe in the late '70s, his style, dress and music were very much in sync with the surfacing new-wave movement. As we worked on his first two albums, I quickly discovered he was a superb musician who could write top-notch songs. Even more interesting was how he absorbed influences and the way they turned up in his music.



Joe Jackson, at England's Folkestone Harbour in 1982, says the New York that captivated him during the early 1980s has vanished. He now lives in Berlin.

Mr. Jackson: We recorded at Blue Rock Studio in New York's Soho neighborhood on Greene Street. Soho then was a gritty neighborhood of warehouses and loft rentals. At night, it was deserted.

Mr. Kershenbaum: When we recorded "Steppin' Out," Joe played the acoustic grand piano that was there. He also had a Prophet-5 synthesizer. We programmed his driving bass line on a Mini-moog.

Mr. Jackson: Next I added a Yamaha CP-80 keyboard. Later, drummer Larry Tolfree overdubbed a real snare drum on top of the fake one to give it an authentic sound. On the Fender Rhodes, I played notes in my right hand to make the acoustic piano's notes sound shinier. The Hammond organ added texture and depth to the background. The glockenspiel came last. I recorded my vocal while listening to the instrumental track on headphones. Then I overdubbed my vocal two more times to give it dimension and for a choir effect.

Mr. Kershenbaum: Once we finished,

I mixed the tracks. That took a day or two. Back then, I traveled with a pair of 6-inch tall German Visonik David DIN 45 500 monitor speakers. They were small—the size of paperback books. But they had the depth and dimension of much larger speakers.

Monitor speakers in the studio could be deceptive, causing you to worry just about a song's components. I wanted all of it to stand out. As I mixed the tape, I put my head between the Davids to hear what the finer detail sounded like.

Mr. Jackson: Today, I often rework my original arrangement of "Steppin' Out" before we go on tour. I'm currently performing the slow version that works really well in concert. I may try a Latin version next.

I don't like New York much these days. It's as if the city and I had a hot love affair and now we're just friends, but we still have to see each other to remain friends. Today I live in Berlin. The New York I knew in late '81 and '82 is gone.



BY EDWARD ROTHSTEIN

Washington
SOMETIMES WE SEE something more clearly by seeing less of it, as extraneous detail is filtered away. Something like that can happen at "Black Out: Silhouettes Then and Now," a remarkable exhibition at the National Portrait Gallery. Portraits here have no fleshy presence or elaborate surroundings. Their effect is severe, almost abstract. It is fine that we focus on, not space; profile, not face. Almost all of the 50 or so images here are made of cut black paper or a cut white foreground. These figures don't breathe with life—no human outline is so scissor-smooth—but they starkly insist on their own significance in an otherwise vague visual world.

The oldest of these silhouettes is from 1796, the newest from this year; the smallest is some 3 inches high, the largest almost 40 feet. The first portion of the exhibition, "Then," provides a potent survey of the genre's American past; the second, "Now," devotes a gallery to each of four contemporary female artists, their work echoing earlier themes.

Gathered with intelligence, insight—and some political pointedness—by Asma Naeem, the National Portrait Gallery's curator of prints, drawings and media arts, these silhouettes also take on a significance greater than their style might suggest. For while itinerant American painters once regularly traveled from town to town offering upper-middle-class patrons a simulacrum of upper-class portraiture, the silhouette offered that possibility to a mass public, requiring less subtlety, expense and time than any other form of portraiture.

William Bache, a profiler who traveled between Maine and Louisiana at the beginning of the 19th century, charged sitters 25 cents for four silhouettes. One ledger here contains 1,846 images of doctors, slaves, priests, soldiers, merchants, politicians and others, of seemingly all ethnic backgrounds. Auguste Edouart (1789–1861), a French-born silhouettist, made more than 3,800 during his decade-long American sojourn. We see his profile of John Quincy Adams, but he also created silhouettes of other presidents, Supreme Court justices, governors—and anybody else who interested him.

The form was so popular that in his pioneering Philadelphia Museum in 1802 Charles Willson Peale installed a "physiognotrace"—a machine that would mechanically trace a customer's profile on paper, ready for cutting: the world's first selfies, at a cost of pennies. A portable physiognotrace here was used by Raphaelle, one of Peale's sons, who cut so many thousands that he earned \$1,250 in April 1804 alone.

It is clear from the offerings here too that some households had every member profiled, including slaves, which makes silhouettes one of the few sources for authentic portraits of the enslaved. One of Charles Wilson Peale's own



'Chair' (2015), by Kumi Yamashita, above; ledger book of William Bache (c. 1803-12), left; John Quincy Adams' (1841), by Auguste Edouart, below; 'Auntie Walker's Wall Sampler for Civilians' (2013), by Kara Walker, below left

ART REVIEW

Tracing the Shadows of Past and Present



NATIONAL PORTRAIT GALLERY (BACHE & EDOUART); HIROSHI NOGUCHI (YAMASHITA); KARA WALKER/SIKKEMA JENKINS & CO., NEW YORK

slaves, Moses Williams—later manumitted—earned his living from running the museum's physiognotrace; he also became its subject—as we see—for Raphaelle.

The most powerful historical image we see was found in Connecticut: a life-size 1796 silhouette of an enslaved African girl, Flora, with spiked hair. It was probably created by tracing her image cast by candlelight. It is powerful, partly for having preserved such a fleeting and forgotten shadow. It is also palpably human because of its size—more vital than most silhouettes, which miniaturize facial distinctions.

In the catalog Ms. Naeem gives

this form's democratic range a place in the progressive pantheon; the political status of various figures even seems to have determined their presence here. Thus, aside from the enslaved, we have profiles of the disabled (including Oliver Caswell, who was blind and deaf and is shown, in Edouart's 1843 silhouette, sounding the times on a fork) and a double silhouette that is "arguably the earliest known representation of an American same-sex couple," created c. 1805-15.

But while aspects of silhouette history can resonate with contemporary American progressive

thought, too many scissor cuts are needed for a perfect fit. Silhouettes have a more diverse reach. Also, despite implications that the form has an intrinsic connection to American ideals, it was not mainly an American phenomenon: it began in Europe; the physiognotrace was invented in France.

The exhibition, though, is so fascinating that its political sub-theme can recede a bit without impairing perspective. Even contemporary artists are best seen in their own lights. Kara Walker's 2013 "Auntie Walker's Wall Sampler for Civilians" uses mounted black paper cutouts along with the

iconography of cartoon culture to create a surreal pastiche of racial violence. "Maibaum" (2009), a gallery-sized installation by Kristi Malakoff, is exhilarating with its life-size silhouette-images of Victorian children spinning ribbons around a maypole as black birds quiver, a bit ominously, above.

Another installation, by Camille Utterback, "Precarious" (2018) is a descendant of the physiognotrace, as sensors and software map the movements of visitors, creating shifting patterns on a screen. But the best sense of the magic that shadows and silhouettes once had comes from works by Kumi Yamashita; in "Chair" (2015) a shadow vividly shows us a seated woman. But the object that casts the shadow is unremarkable, a shape less real than the immaterial image.

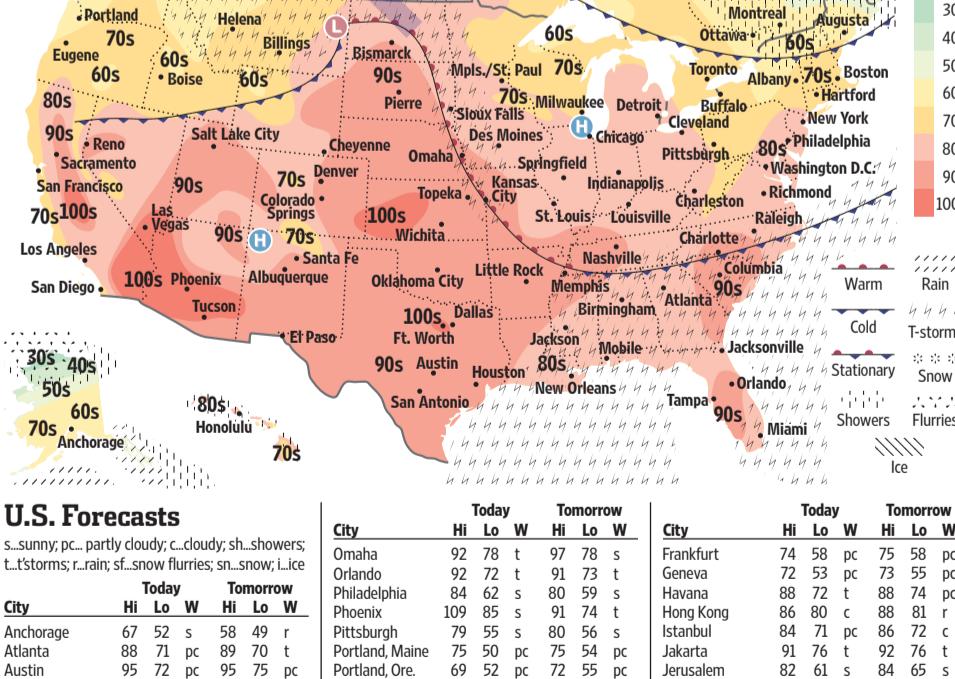
No silhouettes can claim a similarly uncanny accomplishment: these shadows never eclipse the real. But this exhibition demonstrates that they should not be underestimated; they too cast shadows, and in this show we start to see their long political and aesthetic reach.

Black Out: Silhouettes Then and Now

National Portrait Gallery, through March 10, 2019

Mr. Rothstein is the Journal's Critic at Large.

Weather



U.S. Forecasts

s=sunny; pc=partly cloudy; c=cloudy; sh=showers; t=tstorms; r=rain; sf=snow flurries; sn=snow; l=ice

Today Hi Lo W Tomorrow Hi Lo W

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SPORTS

WORLD CUP

North America to Host 2026 World Cup

A joint bid by the U.S., Mexico and Canada beat out Morocco

BY JOSHUA ROBINSON

MOSCOW—The last time World Cup matches were played in the U.S. back in 1994, the home team wore denim-pattern jerseys, Diego Maradona was kicked out for doping, and the trophy presentation came from U.S. Vice President Al Gore.

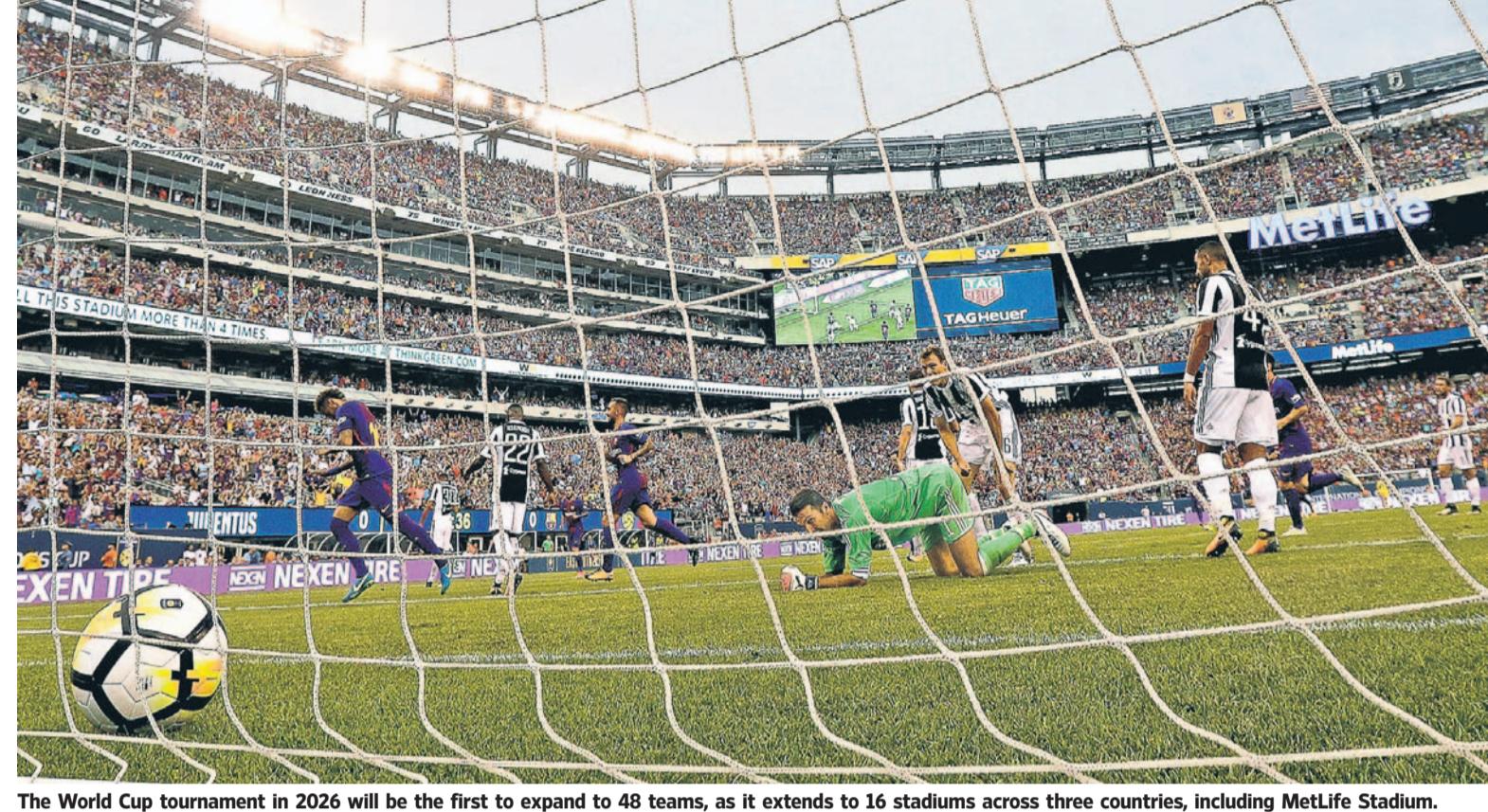
On Wednesday, the U.S. along with Mexico and Canada secured the right to co-host the 2026 World Cup by promising unprecedented scale for the most popular sporting event on the planet. That tournament will be the first in FIFA history to expand to 48 teams, as it extends to 16 stadiums across three countries, with a trio of simultaneous opening games and a likely final at MetLife Stadium, home to the NFL's New York Giants and Jets.

"We always had a path to victory," said U.S. Soccer president and former Goldman Sachs banker Carlos Cordeiro. He added that, on its own, the U.S. "could host the World Cup tomorrow. But we felt that coming together sent a message."

The United bid, as the team called itself, beat out Morocco, which has now bid unsuccessfully for five of the past seven World Cups awarded by FIFA. The decision, by a vote of 134 to 65, was made as delegates from around the world gathered in Moscow ahead of the 2018 World Cup kickoff on Thursday.

With more than three-quarters of FIFA's income stemming from the tournament, and more than a billion viewers every four years, selecting a host is one of the organization's most critical tasks. The North American bid now expect to shatter World Cup attendance records, and also forecast profits for FIFA to the tune of \$11 billion. The average attendance at the 1994 World Cup was 68,991 per game but there will be 28 more matches in 2026.

The next job for the United bid is to whittle down its preliminary list of 23 candidate host venues to 16. The shortlist includes 18 cities



JULIO CORTEZ/ASSOCIATED PRESS

The World Cup tournament in 2026 will be the first to expand to 48 teams, as it extends to 16 stadiums across three countries, including MetLife Stadium.

in the U.S., from Boston to Los Angeles, plus three stadiums in Mexico and two in Canada. The United bid didn't give a time frame for its final selection.

The U.S. would remain the senior partner in the arrangement, hosting 60 of the 80 games. Canada and Mexico are each expected to take 10. But the dream from the bid team was for each nation to have its own opening game featuring its home national team.

FIFA has not yet decided whether members of three-country bids will earn automatic berths, since it has never had to deal with one before. So all three countries may yet have to qualify through the normal route, which can prove tricky. (Of the three, only Mexico is at the World Cup in Russia. The U.S. fell at the last hurdle in qualifying October and Canada hasn't been to a men's World Cup since 1986.)

It's highly probable, however, that the North & Central American and Caribbean soccer confederation

will amend its rules to guarantee slots for all three hosts.

The 2026 bidding process had been under intense scrutiny, because it was the first to unfold since the most turbulent period in more than 100 years of FIFA history. The previous time the organization awarded World Cup hosting rights, in 2010, it chose Russia for the 2018 tournament and Qatar for 2022 in a contest so flawed that it became the focus of years of investigations.

This was also the first bidding process under FIFA president Gianni Infantino, who succeeded the disgraced Sepp Blatter and pledged to reform soccer's governing body. His biggest change was opening up the vote to the entire FIFA membership and making their choices public, as opposed to the old system of 22 Executive Committee members casting secret ballots.

The United bid leaders, America's Cordeiro, Mexico's Decio De Maria and Canada's Stephen Reed, spent the past four months travel-

ing the world to court roughly 150 national federations, assuaging them on issues from tournament organization to President Donald Trump's anti-immigration rhetoric.

Though Trump would no longer be in office by the time the 2026 World Cup began, even if he won a second term, many countries had held their disagreements with him against the North American bid, particularly in Africa, Europe and the Middle East. The bid team leaned heavily on support from the White House, which committed in writing to grant visas to any country that qualified for the tournament.

That was one factor that kept the race close until the final hours before the vote. Late on Tuesday night, both bid teams patrolled the lobby bar of the Hotel Metropol to button-hole delegates. The North American shoe leather appeared to pay off.

"I don't think we ever thought we would have such overwhelming support," Reed said.

President Trump issued his con-

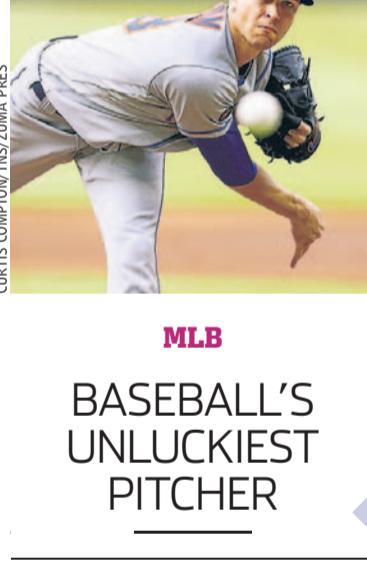
gratulations on Twitter. "The U.S., together with Mexico and Canada, just got the World Cup. Congratulations—a great deal of hard work!" he wrote between tweets about North Korea and OPEC.

Ultimately, two factors proved decisive in the United's bid victory: North America's logistical ease and the profits the bid projected for FIFA.

Out of the 80 matches, Cordeiro expects that the top six—meaning the opening games in the U.S., Canada and Mexico, plus the two semi-finals and the final—would be on par with the ticket sales and hospitality numbers for a Super Bowl.

Now, the North American troika has eight years to deliver on what stands to be the most ambitious World Cup in the tournament's 96-year history.

"Cynics will say we did it because we didn't think we could win," Cordeiro said before the vote. "But I really believe we are stronger united."



JACOB DEGROM

BASEBALL'S UNLUCKIEST PITCHER

BY JARED DIAMOND

There are lucky pitchers, there are unlucky pitchers, and then there's Jacob deGrom.

The New York Mets' ace has been nothing short of brilliant of late. Over his last 10 starts, deGrom has posted a microscopic 0.87 ERA, allowing six earned runs in 62 1/2 innings. Yet somehow, in a display of offensive ineptitude that almost defies belief, the Mets have won just two of those games. That includes Wednesday afternoon's contest against the Atlanta Braves, when deGrom surrendered a run in seven innings, but the Mets lost, 2-0.

Since deGrom's streak started on April 21, the Mets rank last in the major leagues in runs per game (3.24), batting average (.221), on-base percentage (.290), slugging percentage (.356) and total bases (542). Not surprising, they have gone 14-31 total over that span, the worst record in the National League.

What the Mets have done with deGrom is unprecedented. In fact, no team since at least 1913 has won fewer than four games over a stretch when one of their pitchers went 10 straight starts with an ERA below 1.00. The most recent example of that came in 1918, with Stan Coveleski put up a 0.97 ERA over 10 starts, and the Cleveland Indians won just four of them.

With the Mets quickly fading from playoff contention, they could look to trade deGrom next month to build for the future. At this point, it would be an act of mercy.

BY BRIAN COSTA

Southampton, N.Y. ONE of the most shocking moments of the golf season so far came on an otherwise forgettable Friday in May. At a tournament on his home course in Dallas, Jordan Spieth lined up the kind of putt that most amateurs pick up as a gimme: 15 inches to the hole, an easy tap-in. The ball lipped out. The crowd gasped. "You've got to be joking," a broadcaster said.

Spieth, the 24-year-old three-time major champion, is historically one of the best putters in the world. He is also, statistically speaking, the 190th best putter on the PGA Tour this season, or the 16th worst. That says something about where Spieth's game has been ahead of this week's U.S. Open, where he will look to win for the first time since his stirring comeback to win last year's British Open. But it is also indicative of the nature of the part of golf that made him famous.

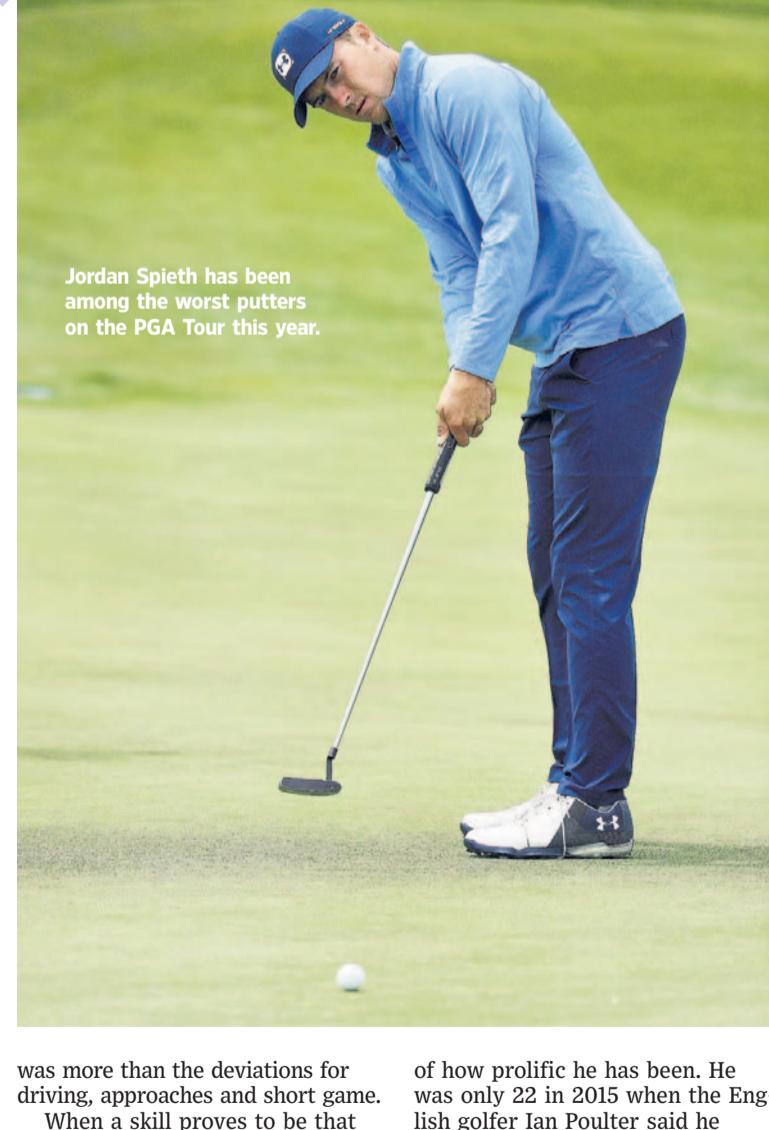
In a sport so erratic that its participants can become totally unhinged, no skill is more volatile than putting. To a degree that is unmatched in areas such as driving or iron play, a player can go from one of the best in the world to one of the worst and back again. It can happen from year to year, week to week and even round to round.

"There's so many variables," said Rory McIlroy, a notoriously streaky putter. "There's slopes, there's different green speeds, there's different grasses. I mean, you could get a robot on the green and they could hit the exact same putt at the exact same speed and one ball could go in and one ball won't."

In strokes gained putting, which quantifies the value of each putt by how many expected strokes a player gains or loses with it relative to the field, McIlroy has finished recent seasons ranked as high as 41st and as low as 140th.

The standard deviation on that statistic from round to round for all players in 2017 was 1.6 strokes, according to Mark Broadie, the Columbia University business professor who created the metric. That

Jordan Spieth has been among the worst putters on the PGA Tour this year.



WARREN LITTLE/GETTY IMAGES

was more than the deviations for driving, approaches and short game.

When a skill proves to be that fickle, it leaves players to wonder when they're putting poorly and when they're simply not making putts. The two are not always the same.

"I don't feel like I've been putting bad," world No. 1 Dustin Johnson said last month. "I just haven't been making anything. And I'm not pulling or pushing them, I'm hitting good putts, they're just not going in the hole."

Spieth's rocky run on the greens has been especially jarring because

of how prolific he has been. He was only 22 in 2015 when the English golfer Ian Poulter said he

"may be the best putter ever." One of the signature moments of his British Open victory was a 50-yard eagle putt on the 15th green in the final round. Rather than remove the ball from the hole himself, he famously shouted at his caddie, Michael Greller, "Go get that!"

It was the sort of long, low-percentage putt that has made Spieth an outlier among his peers. In 2015 and 2016, he made a little over 12% of putts from 20 feet and longer, more than anyone else on

the PGA Tour. On shorter putts, he was good but not exceptional.

This year, though, he has slipped most on the putts that appear to be the easiest to make. From inside 5 feet, Spieth ranks just 180th on Tour, missing nearly 5% of the time from that range.

"They look shorter on TV than they actually are," Spieth said. "There's actually a lot of luck involved, depending on when you're playing and if the wind is blowing. You can hit a just-outside-right-edge 5-footer and depending on if it's a cross wind, it can be a dead straight putt and miss left of the hole."

The maddening inconsistency of putting has in recent years spurred the growth of a relatively new kind of specialist role: putting coach. Some players now employ coaches who work with them solely on the greens, in addition to their regular swing coaches.

One of them is Phil Kenyon, who has worked with a few dozen pros. He said the component parts of putting—starting the ball on a straight line, speed control and reading the slope of the green—are easy enough to understand. But distilling which of the three is causing players to miss putts can be vexing.

"It can be difficult to see where it broke down and what they need to concentrate on," Kenyon said, "whereas if they're high and left on the first tee, they can easily get feedback from that and relate that back to aspects of their technique. It's hard to understand where you are at any point in time."

Spieth attributed his recent issues to what he does before he begins his stroke. After struggling with his alignment—getting his body and clubface in line with the intended line of his putts—he said he has felt more comfortable of late.

The upside of relying on a highly volatile skill is that it can come back to a dramatic extent with seemingly little notice.

"Jordan is a great putter who will have occasional moments of poor putting," Phil Mickelson said. "He's just one of those guys that it will click overnight. He's just too good of a putter not to get it back."

U.S. OPEN



SHINNECOCK HILLS

118TH



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OPINION

When Do We Start Winning?

WONDER LAND
By Daniel Henninger

In a press conference after his summit with Kim Jong Un, President Trump said: "Honestly, I think he's going to do these things. I may be wrong."

I mean, I may stand before you in six months and say, 'Hey, I was wrong.' I don't know that I'll ever admit that, but I'll find some kind of an excuse."

Can Donald Trump break every rule in the book and still win? With the North Korean nuclear threat, we are about to find out.

Mr. Trump successfully broke the rules of presidential campaigning. His defeat of Hillary Clinton was "unthinkable." He has turned virtually the entire Washington press corps into a determined opposition and routinely calls on his own attorney general to resign.

No U.S. president has ever done these things. What has this approach produced?

Politically, it has provided his supporters the constant reassurance that he will fight for them in the most public way with anyone.

Mr. Trump's most substantive legislative achievement is the 2017 tax cut. If he announced his retirement next week, history would record that his presidency gave the nation one of the most beneficial economies on record. In the U.S. today, there is work for virtually everyone.

The tax cut, however, was

negotiated with Mitch McConnell, Paul Ryan and Kevin Brady, who should not be mistaken for Xi Jinping, Vladimir Putin and Kim Jong Un.

This week in Singapore, President Trump greeted Mr. Kim in front of American and North Korean flags arrayed as equals, extended his hand in friendship four times before their private conversation, and when the summit was over said, "I do trust him."

There are at least three arguments for Mr. Trump's convivial approach to Kim Jong Un.

One is that his predecessors' old-school diplomatic strategies toward North Korea manifestly failed. A second is that unlike Ronald Reagan's nuclear negotiating partners in the Soviet Union, which was malign but rational, Kim Jong Un's rule is solitary and whimsically homicidal. In early 2017, Mr. Kim executed five senior North Korean officials with an antiaircraft gun. There is arguably no alternative to Mr. Trump's fake flattery of a nut case who possesses up to 60 nuclear bombs.

A last argument for Mr. Trump's break-all-the-rules approach is that the clock is ticking. Mike Pompeo said in early 2017, when he was CIA director, that Mr. Kim's scientists were probably within "a handful of months" of being able to produce a nuclear-armed ballistic missile that could survive re-entry into the Earth's atmosphere. The best guess previously was that North Korea was years from this capability.

There is indeed a case for

disruption and breaking the rules of international engagement. But to put it bluntly: When do we start winning?

Motion isn't winning. It's just motion. Mr. Trump's unconstrained self-confidence is something to behold, such as his tweeting Wednesday, "There is no longer a Nuclear Threat from North Korea."

But self-belief cannot make the decades-old complexities of a North Korea simply go away.

Trump is in nonstop motion on North Korea, Iran and trade. What comes next?

After the summit, Mr. Trump made a major announcement about pulling back the U.S. troop presence in South Korea. Was there any planning behind that surprise?

It would be nice to believe that Secretary of State Pompeo and national security adviser John Bolton have been working the back channels and that significant breakthroughs will emerge now. There is no evidence of that. Mr. Pompeo on Wednesday described a timeline for disarmament of 2½ years. It sounds as if we are back in the familiar foothills of the North Korean nuclear mountain.

In 2017, after Mr. Kim exploded the largest of his nuclear bombs so far, the Trump administration obtained U.N. sanctions that were squeezing North Korea. I think one of the

main reasons Mr. Kim agreed to the summit was to get relief from those sanctions. Within hours of the summit, a statement by China made it clear the sanctions regime is going to erode during negotiations. Restoring that leverage will be impossible. It is a big loss.

The Iran nuclear deal withdrawal was a good step, but what has become of it? State Department officials are attempting to gain Europe's support for this decision at the same time that Mr. Trump is fighting the G-7 over trade.

Mr. Trump's public trade battle with Canadian Prime Minister Justin Trudeau and the Europeans is entertaining, and this week's news that the U.S. is about to impose tariffs of tens of billions of dollars on China is provocative. But when should we expect a recognizable economic benefit for the U.S. to appear?

In dealing with foreign powers—North Korea, Iran, China, Europe, Mexico, Canada, Russia—we have been watching the attention-getting half of Mr. Trump's improvisational negotiating model. Where's the rest of it? When do we get the payoff for all this activity?

It isn't just our show, either. America's traditional Asian allies in Japan, India, Taiwan and elsewhere are calculating, with every U.S. statement or presidential tweet, whether to lean toward the U.S., China or even Russia.

Feeling good again about America matters. But in an unsentimental world, that isn't the same as winning.

Write henninger@wsj.com.

My Mom's Suicide Was Preventable

By Karl Rove

I didn't know Kate Spade or Anthony Bourdain but saw familiar threads in their suicides, as my mother took her own life at age 51.

Spade had spoken to her father the night before and was looking forward to a trip to California. Bourdain was in one of his favorite countries, France, working on his television show. My mother, struggling through her third and failing marriage, had arrived at a plan to get back on her feet, supported by friends and family.

People were shocked when Spade and Bourdain hanged themselves, she in her New York apartment, he in a hotel room in Strasbourg. No one saw it coming when—a day after expressing optimism about her future—my mother drove into the desert, connected a hose to her pickup's exhaust pipe, strung it through the cab's back window and died of carbon-monoxide poisoning.

Spade left a note, reportedly telling her 13-year-old daughter it wasn't her fault. My mother wrote a letter, expressing pride in her five children, telling her grandchildren she loved them, and absolving her family for her decision.

These final messages won't assuage the irrepressible sense of guilt and shame that family

and friends feel after a suicide: *I should have known. If only I had paid attention. I should have done something.*

Except you aren't responsible. Suicide is the most personal, solitary decision a human being can make. Whether the culmination of a long decline or a shock like a thunderbolt on a clear day, suicide is often driven by depression, anxiety, drug addiction or other mental disorders. Yet it is among the most preventable causes of death in the U.S. today.

The deaths of Kate Spade and Anthony Bourdain remind us that there is help.

Shortly after I wrote about my mother's death in a memoir, I received a gracious email from David Axelrod. We had never met, but it turned out we had more in common than working in the White House, he for Barack Obama and I for George W. Bush. David's father died by suicide when David was 19, and police came to his college dorm room to ask him to identify the body.

David later wrote a beautiful tribute to his father, offering the insight that his dad "was impacted by the sense,

so prevalent in our society, that depression is somehow a character flaw rather than an illness." He believes that's what kept his father, a psychologist, from seeking help, along with many others.

Spade talked about a continuing sadness, family members said. My mother wrote in her suicide note that she was "very tired, deep inside tired." A study by the Centers for Disease Control and Prevention found that many people resorted to suicide after problems in a relationship, or amid stress over work, physical health or finances. Substance abuse is also a major trigger. Such challenges may bring on depression or make an underlying depression worse.

The stigma surrounding mental illness keeps many with depression from seeking treatment. Who would refuse treatment for any other life-threatening disease if a physician could say: "We've caught it in time, we can deal with it and you don't need to die from it?"

On the practical front, anyone who feels suicidal should ask for help before taking an action from which there is no return. The number for the National Suicide Prevention Lifeline is 1-800-273-TALK (8255). Veterans can then dial 1. People are available 24 hours a day. The website SpeakingOfSuicide.com offers

important resources. If you or someone you know feels suicidal, talk to a doctor or mental-health professional. Call family, clergy or friends. Dial 911 if necessary.

The smart woman from Kansas City with a wonderful smile created joy for many with her stylish, sophisticated handbags. The tall cook with curly gray hair and a jutting jawline introduced millions to the world's food and drink. We know their stories, but must not forget that 863 other Americans—most of them less famous, but no less valuable as human beings—died by suicide last week too, according to the American Foundation for Suicide Prevention.

To those who contemplate suicide, realize the world won't be better for your absence. There will be a child, spouse or parent, a colleague or co-worker, neighbor or friend who will miss you more than you know. Despair can be overwhelming, but it is not permanent. We all need others to walk beside us in difficult moments. And remember, you are precious in the eyes of God and those who love you.

Mr. Rove helped organize the political-action committee American Crossroads and is the author of "The Triumph of William McKinley" (Simon & Schuster, 2015).

War Brought Cricket to Afghanistan

By Tunku Varadarajan

Thirty-nine years after the Soviet Union barged into Afghanistan, there's now definitive proof that some good came out of the invasion. The Afghan cricket team plays top-ranked India on Thursday in its first-ever outing at the game's elite Test Match level. That Afghans play cricket at all—and play it with skill and panache—is due entirely to the war that Moscow thrust upon them.

Bear with me as I set out the story. It's Christmas Day 1979. The Soviets send troops and tanks into Afghanistan. A war ensues, seemingly without end or pity, in which religious fanatics, some armed by the U.S., fight godless communists.

Kabul is under siege. Over time, vast numbers of Afghans seek refuge across the border in Pakistan. They live there for years, unable to return to their flattened homes and mined fields. By 1988, there are 3.3 million Afghan refugees in

Pakistan, in 340 camps. Pakistan does its best to house and feed them, and the United Nations chips in, but life for these refugees is pretty close to hell.

Trapped in Pakistan, young Afghan men and boys begin to acquire local ways. They learn some Urdu and adapt to spicier food. They watch Bollywood

After the Soviet invasion, the sport caught on among refugees in Pakistan.

movies, since Pakistani films are execrable. They also learn to like and play cricket, Pakistan's national sport. With little else to offer in the refugee camps, the game catches on quickly. It helps that the best player on the Pakistan national team is a Pashtun like themselves, a dashing role model.

The Russians leave Afghanistan in 1989, and a civil war

ensues, at the end of which the Taliban take power. Although their ways are harsh and intolerant, a semblance of order returns. Refugees begin to trickle back, bringing cricket with them. The Taliban aren't keen on sports—they ban kite-flying as immoral—but they tolerate cricket. It isn't a contact sport, so there's no scope for bodily titillation (as they see it), and the dress (long pants and long-sleeved shirts) is decorous. Still, the game must be played with great caution so as not to upset the authorities.

With the ousting of the Taliban after 9/11, global and secular culture returns. Cricket clubs sprout up everywhere, and the game starts to thrive. Cricket, many find, isn't merely manly exercise; it's an antidote to the madrassas, keeping young boys out of the mullahs' clutches. Afghans, a naturally athletic people, soon put together a decent national team, which competes successfully against other countries aspiring to the elite international level.

They play Ireland, Zimbabwe, the Netherlands, Kenya and Bermuda, and they soon find their way to the World Cup in the shorter versions of the game.

Cricket has three types of matches of varying duration: short (lasting a day); shorter (lasting about three hours); and very long. The last of these is called a Test Match. Teams play each other for five days in white flannels. This is the game's pinnacle format, established in 1877 when England first played Australia. Earlier this year, Afghanistan was elevated to this premier level, comprising only 12 countries. India, which is now the Afghan team's most energetic backer, offered to play them in their first match.

So Thursday in Bangalore, fans will witness the climax of this story—a tale of sporting redemption that grew out of the hideousness of war.

Mr. Varadarajan is a fellow at Stanford University's Hoover Institution.

BOOKSHELF | By Roger Lowenstein

When Conquest Was Puritanical

God, War, and Providence

By James A. Warren
(Scribner, 287 pages, \$30)

Here is a story of America's founding that has been almost lost in the onslaught of books about powdered wigs: how the Puritans first made common cause with New England's Indian tribes, then steadily encroached on their customs and autonomy, and, ultimately, crushed them in battle.

It happened a century before the Declaration of Independence, but James A. Warren's "God, War, and Providence" is suffused with themes from the American Revolution, in part because it also takes up the story of the breakaway colony led by Roger Williams. By including Williams, who not only defied the Puritans with his notion of separating church and state but also anticipated ideas such as the consent of the governed, Mr. Warren transforms what could have been merely a Pilgrim version of cowboys and Indians into a sharp study of cultural contrast.

When the Puritans arrived in North America in the 1620s and 1630s, the Narragansetts—really a confederation of tribes—were mostly peaceable, subsisting on fishing, trapping, farming and handicrafts. They were led by skillful sachem-chiefs who maintained harmonious social relations among their clans. As we know from the Thanksgiving fable, the Indians welcomed the Puritans and gave them corn.

The Puritans, refugees from Charles I's religious persecution, were ambitious but lived for their God. "Salvation," the author notes, "was probably the most important word in their vocabulary." The Puritans surely had no notion of oppressing the natives, but the collision of disparate cultures inevitably shook the status quo. The Puritans could scarcely help trying to convert the Indians—and, as the number of settlers increased, encroaching on their land.

Within a few years, the Puritans began to play one tribe off against another, and once-friendly relations became more fraught. The Indians coveted European tools and pots, and they perceived the logic of the musket. In jockeying to obtain a privileged trading position with the Puritans, they gradually ceded territory and control. They let the Puritans dictate trading patterns and were forced into colonial courts—where their testimony was rarely respected—to adjudicate disputes. This eroded the authority of sachems.

The Narragansetts' artful efforts to keep the Puritans at bay without resorting to war is one of Mr. Warren's two overlapping stories. The other begins in 1631, 11 years after the Mayflower, with the arrival of a pilgrim-teacher who possessed, as the Puritans saw it, the strangest notion of all: that civil authorities should stay out of religion. Anyone then in the Massachusetts Bay Colony who didn't belong to the church didn't vote. As Mr. Warren writes, the main purpose of the General Court, its leading civil authority, "was to ensure religious uniformity."

For 40 years the Puritans of New England sought to dominate both the Narragansetts and Roger Williams's band of religious heretics.

The colony's answer to Williams was to banish him. Mr. Warren's description of his departure brings to mind an American Exodus, Williams setting out into the "cold, windswept wilderness." Mercifully, the Indians deeded a tract of land to him and his band of like-minded followers. Williams dubbed it "Providence," today the capital of Rhode Island.

Thus the Puritans found themselves in parallel campaigns: a political struggle to dominate the heretics to the south and a decades-long war of cultural attrition against the Narragansetts. In the middle was Williams, the colonist who best understood the Narragansetts and, indeed, spoke their tongue and appreciated their culture.

Despite his banishment, the Puritans relied on Williams as a peacemaker, and the Narragansett sachems warily entered into treaties with the colonists. In particular, they agreed to refrain from assisting the Pequot Indians along the Connecticut River in their war against the Puritans. Given the strength of the Narragansetts, this was a considerable pledge, in return for which John Winthrop, the governor of Massachusetts, promised the Narragansetts hunting and fishing rights on conquered Pequot lands. Once the conquest was made, such promises were ignored. "Did ever friends deal so with friends?" cried the sachem Miantonomi.

Mr. Warren, a former visiting scholar at Brown University—near the site of Williams's earthen-floor cabin—brings the English into his story as well. Williams journeyed back to the mother country in the 1640s to obtain a royal charter and found England embroiled in a civil war, amid fierce debates on religion and legislative autonomy that were to parallel those in America. His ideas may have influenced John Locke, who in turn was to influence the generation of 1776.

In any event, the extent of Williams's heterodoxy cannot be overstated. If civil authority was not divine, Williams reckoned, sovereignty "lies in the people." His theology was equally modernist. Though devoutly Christian, he had a universalist sensibility. "The experience of our fathers' errors, our own mistakes and ignorance," he argued, should impart humility and "sheath up the sword of persecution." He held that Christianity would function best when other faiths were free to worship. This was hardly evident to the Puritans, who believed that tolerance would lead to depravity and sin. True liberty, according to Winthrop, meant "liberty to that only which is good."

One surprise in "God, War, and Providence" is that the crown, strife-torn though it was (Charles I lost his head), emerges as more benevolent than the Bay Colony. Williams returned from England with a royal seal granting Rhode Island "full power and authority." In that era, English protection spelled independence from Massachusetts. Some of the sachems similarly sought to escape the Puritan yoke, by proclaiming themselves subjects of the king. Ultimately, though, the Narragansetts were drawn into the violent conflict they had sought to avoid. As Mr. Warren painfully recounts in this well-researched cameo of early America, the tribe's decisive loss in King Philip's War, in 1676, quashed its hope of autonomy forever.

Mr. Lowenstein's most recent book is "America's Bank: The Epic Struggle to Create the Federal Reserve."

OPINION

REVIEW & OUTLOOK

Powell Doesn't Get High

Federal Reserve Chairman Jerome Powell may have uttered the most unlikely words in the history of central banking Wednesday when he responded to a question at a press conference by saying "our mandate has nothing to do with marijuana." We can think of times when the Federal Open Market Committee has behaved as if its members were smoking something, but we think it's safe to say that interest rates aren't high now.

The FOMC stayed on its very gradual pace of raising its target fed funds rate a quarter-point at a time—to a range of 1.75%–2%. That hardly seems hawkish given that the economy is growing at a 3% or so annual clip if not faster in the current quarter.

"The economy is so strong," Mr. Powell said at his press conference. "The U.S. economy is in great shape."

The committee's members raised their consensus estimate for economic growth this year to 2.8% from 2.7% in March and a mere 2% for this year in June 2016. That still could be too conservative, but it shows that even the Fed's heavily Keynesian economic models are getting more rationally exuberant, at least through this year. The FOMC members also now expect the U.S. unemployment rate to fall to 3.6% by the

The Fed stays gradual even as wholesale prices rise above its 2% target.

end of the year from 3.8% today.

But that doesn't mean the Fed is veering from the monetary path that Mr. Powell inherited when he took the central bank's chair in February. The financial press made much Wednesday of the FOMC's removal of its forward guidance from previous statements that rates would remain "below levels that are expected to prevail in the longer run."

Investors briefly bid up the 10-year Treasury yield above 3% on the news before it fell back to 2.97%. But forward guidance has always seemed overrated as a policy tool, and with growth picking up it was becoming a threat to the Fed's credibility going forward.

All the more so with Wednesday's report that producer prices rose 0.5% in May, putting them up 3.1% for the last 12 months. The biggest lift was from oil prices, but the increase was 0.3% even without food and energy, or 2.4% in the last year. That's above the Fed's inflation target of 2%. Inflation is clearly on the rise, and the Fed has to be alert that it doesn't let expectations of price increases insinuate themselves into business decisions. Then the FOMC may want to start smoking something to forget the risks it might pose to what for now is an excellent economic outlook.

The FBI's Document Blackouts

Deputy Attorney General Rod Rosenstein and FBI Director Christopher Wray want Congress to trust them about the FBI's actions in 2016. That would be easier if not for daily proof that they continue to play games when redacting documents.

Senate oversight Chairman Ron Johnson exposed the latest unjustified blackouts in a June 8 letter to Mr. Wray. The Wisconsin Republican is one of several Chairmen objecting to the FBI's excessive redactions and its refusal to even supply the standard "log" with justifications for each redaction. Under pressure, Justice grudgingly invited Johnson staffers to review some documents in late May.

Those sessions revealed that the bureau is redacting in a way that stymies Congress's ability to run down leads in its oversight of the Hillary Clinton and Donald Trump investigations. Notably, Justice and the FBI have been redacting names or initials of employees involved in handling those cases. This frustrates Congress's ability to seek more information or interviews with those individuals.

One initial batch of documents contained an Oct. 11, 2016 text message from FBI official Peter Strzok to his FBI paramour Lisa Page. It read: "Currently fighting with"—while the rest was redacted. The unredacted version reads: "Currently fighting with Stu for this FISA," which may be a reference to the warrant the FBI obtained to surveil Trump campaign adviser Carter Page. Who is Stu and what was that fight? Congress has a right to know.

The initials "BO" are also redacted from several messages. An unredacted version shows a Strzok text on Oct. 7, 2016: "Jesus. More BO leaks in the NYT." Another from Oct. 25, 2016 reads: "Just cranky at them for bad choices about BO."

The bureau is redacting documents without credible justification.

Investigators aren't certain who BO is, but one possibility is Bruce Ohr, the DOJ employee who was demoted after it emerged that he'd held undisclosed meetings with anti-Trump dossier author Christopher Steele, and whose wife worked for Fusion GPS, the firm that hired Mr. Steele.

Another less-redacted text shows someone blacked out a Strzok explanation for why the FBI didn't pursue some Clinton leads. "Clinton, Mills, and Abedin all said they felt the server was permitted and did not receive information that it was not. To the extent there was objection down the line in IRM, we did not pursue that as State OIG did, because it was not a key question behind our investigation."

Why not? An important issue regarding Mrs. Clinton's private email server was whether she and aides Cheryl Mills and Huma Abedin intentionally violated State Department rules in setting it up, and if this increased her mishandling of classified information.

Redactions are supposed to be limited to guarding national security, attorney-client privilege, individual privacy or criminal investigations. These blackouts appear motivated to withhold pertinent information from Congress or spare the FBI political embarrassment.

Meanwhile, the FBI is refusing to answer a May 11 letter from Sen. Johnson seeking the names of employees who are doing the redacting. Mr. Johnson is concerned that some of the employees involved in this investigation might also be overseeing the redacting.

As retired FBI special agent Thomas Baker wrote on these pages last month, the FBI has damaged its credibility by flouting subpoenas and slow-rolling or hiding information. This behavior is why Congress must continue to pry out the truth.

Brexit and Circuses

Commentators frequently call political fi-ascoes "circuses," but rarely does a political class oblige by providing three rings of entertainment at once. Such is the British government's attempt to leave the European Union.

In the first ring, Prime Minister Theresa May survived a challenge to her government on Tuesday, as the House of Commons batted down amendments to Brexit legislation proposed by Remainers in the House of Lords. But the votes were nail-biters in a way such legislation usually isn't.

This suggests the issues—parliamentary oversight of a final Brexit deal with Brussels, and what trade deal London should work toward—won't go away. Mrs. May's restive Tories were pacified with a promise they'll be able to vote on a final Brexit. They also were corralled with a reminder that a legislative defeat would topple her government, but one day they may view that as a promise instead of a threat and replace her.

Meanwhile in the second circus ring, negotiations with Brussels are going badly. Mrs. May is seeking a "backstop" deal to manage trade across Northern Ireland's border if the two sides can't agree on the future relationship between Britain and the EU as a whole. This matters because the Good Friday Accords of 1997 hinged on frictionless travel and trade between Ireland and Northern Ireland, and imposing a hard border for customs reasons might inflame sectarian passions. Brussels and Dublin want to insure this won't happen if they can't strike a final agreement with London in time.

The larger point is that two years after the referendum and with Brexit Day looming next March, Brexiters are struggling to devise legal and politically viable trading plans. That's exposing them to bruising criticism from Remainers and denting public confidence in Brexit. A plurality in one recent poll thought Brexit

The May government survives, barely, but the EU breakup goes badly.

would be bad for the economy, and a plurality in another now oppose leaving the EU.

Which brings us to ring three: A trove of emails reported by the London Times over the weekend suggest the Kremlin supported a major funder of the Leave campaign. Businessman Arron Banks, a prominent euroskeptic and main backer of the Leave.EU campaign group, denied untoward cooperation with Russians in parliamentary testimony on Tuesday, and there's no evidence that Russian influence swayed the referendum. But reports that Mr. Banks wasn't forthcoming about his Russian contacts could further erode support for Brexit.

The central problem is that the politicians who campaigned most fiercely for Brexit aren't showing the policy and political chops to make it work.

Politicians who purport to understand free trade and free markets—Boris Johnson, Michael Gove, or Tory backbencher Jacob Rees-Mogg—either have failed to persuade the public that a successful Brexit requires a radical liberalization of the British economy, or have given up trying.

Instead, the Tories have Mrs. May's squishy interventionism, which only looks good compared to the socialism of Jeremy Corbyn's Labour party, and isn't convincing as a justification for tearing up trading relations with the European Union. No wonder a consensus seems to be emerging among voters and many politicians that Britain should seek some form of customs union or other partnership with the EU after Brexit.

Such an outcome would maintain free trade with the EU at the expense of Britain's ability to negotiate its own trade deals with the wider world, or even to deregulate its economy in important areas. That would deny Britain the best opportunities Brexit promised but would avoid a bad breakup. Brexiters will squawk about a betrayal, but their political failure is not uniting to make the case for something better.

The Fed stays gradual even as wholesale prices rise above its 2% target.

end of the year from 3.8% today.

But that doesn't mean the Fed is veering from the monetary path that Mr. Powell inherited when he took the central bank's chair in February. The financial press made much Wednesday of the FOMC's removal of its forward guidance from previous statements that rates would remain "below levels that are expected to prevail in the longer run."

Investors briefly bid up the 10-year Treasury yield above 3% on the news before it fell back to 2.97%. But forward guidance has always seemed overrated as a policy tool, and with growth picking up it was becoming a threat to the Fed's credibility going forward.

All the more so with Wednesday's report that producer prices rose 0.5% in May, putting them up 3.1% for the last 12 months. The biggest lift was from oil prices, but the increase was 0.3% even without food and energy, or 2.4% in the last year. That's above the Fed's inflation target of 2%. Inflation is clearly on the rise, and the Fed has to be alert that it doesn't let expectations of price increases insinuate themselves into business decisions. Then the FOMC may want to start smoking something to forget the risks it might pose to what for now is an excellent economic outlook.

The bureau is redacting documents without credible justification.

Investigators aren't certain who BO is, but one possibility is Bruce Ohr, the DOJ employee who was demoted after it emerged that he'd held undisclosed meetings with anti-Trump dossier author Christopher Steele, and whose wife worked for Fusion GPS, the firm that hired Mr. Steele.

Another less-redacted text shows someone blacked out a Strzok explanation for why the FBI didn't pursue some Clinton leads. "Clinton, Mills, and Abedin all said they felt the server was permitted and did not receive information that it was not. To the extent there was objection down the line in IRM, we did not pursue that as State OIG did, because it was not a key question behind our investigation."

Why not? An important issue regarding Mrs. Clinton's private email server was whether she and aides Cheryl Mills and Huma Abedin intentionally violated State Department rules in setting it up, and if this increased her mishandling of classified information.

Redactions are supposed to be limited to guarding national security, attorney-client privilege, individual privacy or criminal investigations. These blackouts appear motivated to withhold pertinent information from Congress or spare the FBI political embarrassment.

Meanwhile, the FBI is refusing to answer a May 11 letter from Sen. Johnson seeking the names of employees who are doing the redacting. Mr. Johnson is concerned that some of the employees involved in this investigation might also be overseeing the redacting.

As retired FBI special agent Thomas Baker wrote on these pages last month, the FBI has damaged its credibility by flouting subpoenas and slow-rolling or hiding information. This behavior is why Congress must continue to pry out the truth.

Brexit and Circuses

would be bad for the economy, and a plurality in another now oppose leaving the EU.

Which brings us to ring three: A trove of emails reported by the London Times over the weekend suggest the Kremlin supported a major funder of the Leave campaign. Businessman Arron Banks, a prominent euroskeptic and main backer of the Leave.EU campaign group, denied untoward cooperation with Russians in parliamentary testimony on Tuesday, and there's no evidence that Russian influence swayed the referendum. But reports that Mr. Banks wasn't forthcoming about his Russian contacts could further erode support for Brexit.

The central problem is that the politicians who campaigned most fiercely for Brexit aren't showing the policy and political chops to make it work.

Politicians who purport to understand free trade and free markets—Boris Johnson, Michael Gove, or Tory backbencher Jacob Rees-Mogg—either have failed to persuade the public that a successful Brexit requires a radical liberalization of the British economy, or have given up trying.

Instead, the Tories have Mrs. May's squishy interventionism, which only looks good compared to the socialism of Jeremy Corbyn's Labour party, and isn't convincing as a justification for tearing up trading relations with the European Union. No wonder a consensus seems to be emerging among voters and many politicians that Britain should seek some form of customs union or other partnership with the EU after Brexit.

Such an outcome would maintain free trade with the EU at the expense of Britain's ability to negotiate its own trade deals with the wider world, or even to deregulate its economy in important areas. That would deny Britain the best opportunities Brexit promised but would avoid a bad breakup. Brexiters will squawk about a betrayal, but their political failure is not uniting to make the case for something better.

LETTERS TO THE EDITOR

Government Is Bad at Picking Energy Winners

Your editorial "Rick Perry's Obama Imitation" (June 6) is largely on point.

However, it is important for the public to understand the ultimate consequence of policies like those proposed by Energy Secretary Rick Perry. Government intervention in the energy markets, as contemplated, will lead to an energy grid that is less reliable and resilient than the one we have today. Subsidizing only certain plants leads to a greater supply of power generation than would otherwise be available based on undistorted market prices. While the existence of the subsidies creates greater overall costs for consumers, this generation oversupply will result in lower revenues for the plants that don't enjoy a subsidy. Lower revenues mean less capital available for investment and maintenance. Investment in new plants and technology will be hampered and the existing stock of plants will become less reliable and suffer increased outage rates, ultimately leading to an outdated grid that is significantly less secure than it should be.

Even those plants that receive subsidies are unlikely to make material investment in support of reliability. The very mandate that keeps them operational is the result of administrative fiat. Those supports can be withdrawn just as easily as they were implemented. Many voices are coming out in opposition to Secretary Perry's initiative. However, this is simply the latest and broadest effort to use out-of-market subsidies to support a particular form of energy production. If they continue, these efforts—whether intended to favor renewables or bail out uneconomic coal and nuclear power plants—will ultimately lead to the demise of competitive markets. Politicians and regulators should be looking for market-based solutions.

PAUL SEGAL
CEO, LS Power
New York

Natural-gas dependence on pipeline transportation adds a huge layer of vulnerability to both cyber and physical attack. This exposure is min-

imized where generation facilities are able to maintain fuel stockpiles on-site, as with coal and nuclear.

During the 2014 polar vortex, coal provided effectively 100% of the incremental response to the increased electric demand. Even after all of the coal unit retirements since 2014, coal was still able to provide 55% of the incremental generation in the bomb cyclone early this year.

You applaud FERC's investigation of compensation for "fast-start resources," but it's another attempt to accommodate the renewable-energy and natural-gas duopoly.

In fact, the overarching task of grid managers today is accommodating the distortions caused by the investment tax credit for solar and the production tax credit for wind renewable energy. Due to billions in taxpayer subsidies, these resources have driven wholesale market prices below the variable cost of coal and nuclear generation, but consumers don't see lower bills because they're paying for the cost of new transmission at an annual clip of \$20 billion to move renewable energy to population centers.

Despite the phaseout in the 2015 omnibus bill, wind developers can still qualify for 10 years of subsidies with startup by the end of 2023. Correcting these problems requires much more than chipping away at renewable subsidies.

DENNIS RACKERS
Fordland, Mo.

Here's the rub. A completely free market for electricity may drive down cost and price (good) but doesn't deliver a power mix and transmission grid that are robust and reliable for the long term (really bad).

Dueling subsidies aren't the answer, and neither are baseless commitments to future reliance on renewables. But at some level, government needs to formulate and then implement, via regulation and economic incentives, a coherent national energy strategy that will stand the test of time. Tricky business, but essential.

JACK DEVINE
Spring Lake, N.J.

The EU Isn't Exactly a Champion of Free Trade

Regarding EU Trade Commissioner Cecilia Malmstrom's "Friends Don't Let Friends Impose Tariffs" (op-ed, June 8): We have a dessert company based in the U.S. and sell domestically and in 70 other countries. With the possible exception of China, the EU imposes the strictest and most draconian tariffs in the world. We pay 20% to 25% duties and tariffs to the EU,

which of course protects EU-based companies from fair competition. We also purchase some desserts in the EU for sale in the U.S. but there are no U.S. tariffs on these products. While the quality of our products is far superior, it is very difficult to maintain a business in the EU with this kind of handicap. If the EU is so interested in free trade why doesn't it suggest duty-free status between the U.S. and the EU?

DOUGLAS M. MESSINGER
Reading, Pa.

The coking-coal producers of central and southern Appalachia exported nearly 25 million metric tons of coking coal to steel producers in the EU, Canada and Mexico last year, and any

damage to their customers' operations will immediately impact them. The Trump election campaign's commitment to revitalize the U.S.'s coalfields was doubtless sincerely meant. The coal producers and their workforce could be forgiven for expecting such a commitment to have lasted more than 17 months.

GERARD McCLOSKEY
Durford Wood, Petersfield, U.K.

I ran the Fulbright program in the Reagan administration for five years. Countries abroad were required to pay parity with the U.S. on two-way academic exchanges, but none would, except Germany. The funding ratio was usually some 70 to 30, and even then some countries complained, arguing that the U.S. should pay even a greater percentage because we were rich. Does this tell us about current trade parity?

RONALD L. TROWBRIDGE
Conroe, Texas

How about the nontariff, nonscience barriers to U.S. GMO crops?

JOHN McNIFF
North Palm Beach, Fla.

Pepper ...
And Salt

THE WALL STREET JOURNAL

Peggy Noonan disparages the term "limited government" and suggests instead "realistic government" or "humble government." For the federal level, I suggest "constitutional government," with reference to Article I, Section 8 and the 10th Amendment.

CARSON TAYLOR
Portland, Ore.

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JERRY VEST
Pittsburgh

SALE!

"It's not any of my business but will this be for just the two of you?"

OPINION

Financial Games Colleges Play

By Kevin Carey

Every spring, colleges send two sets of letters to millions of prospective students. First the good news: an acceptance letter. Then, a few weeks later, a "financial-aid award letter," theoretically explaining how much college will cost.

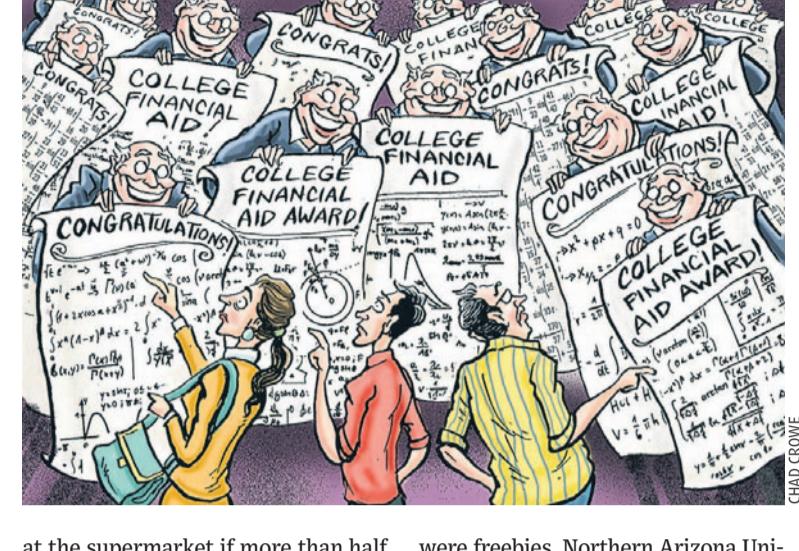
Parents and students are supposed to use this second letter to make one of the biggest financial decisions of their lives. But the task is often nearly impossible, as shown by an analysis from my colleagues at the think tank New America, working with uAspire, a nonprofit that provides financial-aid counseling.

The study, published last week, examined 11,000 award letters sent in 2016 by more than 900 colleges. It found most of them use obscure terminology, omit vital information, or present financial calculations that appear deliberately deceptive. Many letters are confusing in their own unique ways, making it difficult for students to compare colleges.

Their aid-award letters often confuse students with jargon or deceptive claims of zero 'net cost.'

For wealthy families, award letters are often simple: There's little or no financial aid. But for lower-income students, the letters describe a complex mix of federal grants, institutional scholarships, work-study opportunities, and different kinds of loans. This may be particularly confusing for first-generation college students, whose parents have no experience with these programs.

Each school can create its own format for award letters, since there is no mandatory standard. In 2012 the Education Department and the Consumer Financial Protection Bureau created a recommended version, but most colleges don't use it. Imagine trying to compare boxes of macaroni



at the supermarket if more than half the manufacturers designed their own nutrition labels.

Take the letters in the study that included Pell grants. Of the 515 colleges that awarded them via nonstandard letters, more than a third provided no information about how much attending school would cost. The letters highlighted grants and scholarships as a way of convincing students to enroll, but without listing tuition or explaining how much money students would owe.

Temple University sent one low-income student a letter saying it was pleased to offer a combination of grants and loans totaling \$25,909 for freshman year. The letter failed to mention that Temple costs \$33,048 a year to attend, including tuition, room, board and living expenses. A student could easily enroll, show up in the fall, and only then figure out the \$7,000 shortfall.

The letters that did disclose costs were inconsistent. Some listed only tuition. Others included room and board. Others added books and estimated living expenses. The recommended letter includes all of the above, providing a total "cost of attendance."

Seventy percent of colleges with nonstandard award letters created further confusion by lumping together grants and loans, as if both

were freebies. Northern Arizona University sent one low-income student an award letter that said "Total Financial Aid Offer: \$30,890." This amount was also the annual cost of attending, so the letter subtracted one from the other and concluded: "Total Unmet Need: \$0."

That sounds a like a free ride, but \$25,075 of the aid came from loans—mostly federal debt that the student's parents would have to take out, contingent on a credit check, at 6.31% interest plus an origination fee. The University of Arizona did something similar. It told a student the cost of attendance was \$48,200 a year, then subtracted \$5,815 in grants, \$5,500 in work-study opportunities, and \$36,885 in loans. "Net Costs After All Aid" were "\$0."

Talk about deceptive. Say you buy a car with a \$25,000 sticker price. The dealer gives you a \$2,000 manufacturer's rebate and a loan for the rest. Was the "net cost" \$0?00? The recommended award letter solves this problem. It subtracts any grants and scholarships from the cost of attendance to calculate the "net cost." Only then does it add in loans.

In theory, parents and students can perform these calculations manually to find the true bottom line. But many letters deliberately make that difficult. Of the 435 colleges

that offered a "Federal Direct Unsubsidized Loan," only 18% described it that way. The others used 136 different terms, including "Direct Unsub," "Fed Direct Unsub L," and "Fed. Direct Unsubsidized Add." One merely wrote "Unsubsidized." These phrases are jargon. They don't even include the word "loan."

There's a solution: Require all colleges to use the recommended award letter. The Department of Veterans Affairs already mandates this for financial-aid letters going to students benefiting from the GI Bill. Congress should expand that protection to every college applicant. Providing consumers with consistent, transparent information is a goal embraced by Republicans and Democrats alike. Cars have window stickers that list fuel-economy ratings and the manufacturer's suggested retail price. Mortgages come with a standard form showing an itemized list of costs and fees.

So far the higher-education industry has resisted such regulation. The National Association of Student Financial Aid Administrators has a code of conduct requiring its members to disclose the cost of college attendance and to label loans accurately. The association does not, however, independently audit colleges for compliance. The group's president, Justin Draeger, tells me his organization would support new federal policies to require consistent labeling, as well as to prohibit colleges from lumping together grants and loans. But his association, perhaps reflecting the opinions of its members, officially opposes requiring all colleges to use the recommended award letter.

Selecting a college is one of the most complicated and important financial decisions many people ever make. Right now, students don't even have enough information to understand what they're choosing. That's a shame, and it goes a long way toward explaining why so many students leave college with debt they can't afford to repay.

Mr. Carey directs the education policy program at New America.

Strike Down ObamaCare, Says Justice Department

By Sai Prakash and Neal Devins

Twenty states have filed a lawsuit against the federal government arguing that the Affordable Care Act is unconstitutional—and this time the federal government agrees. When the Justice Department filed a brief last week taking the states' side, critics furiously insisted that the failure to defend ObamaCare is a threat to the rule of law. Don't be moved by selective outrage. This refusal to defend is actually more restrained than President Obama's. And, as before, the courts will decide the ultimate questions.

Twenty states sue again, claiming the mandate is unconstitutional. Now the federal government agrees.

The new lawsuit, filed in February, arises from a change in the law. The 2017 Tax Cuts and Jobs Act repealed the penalty for failing to purchase health insurance, while leaving in place language to the effect that doing so is mandatory. In 2012 Chief Justice John Roberts held that the individual mandate could pass constitutional muster only by being construed as a tax. Now that the tax is gone, the plaintiff states argue, the mandate must be considered an attempt to regulate commerce. As such, it's unconstitutional under the views of a five-justice majority in the 2012 case.

The states further argue that other ACA provisions are inextricably linked with the mandate—a view with which four dissenters agreed in 2012 (and on which Chief Justice Roberts has not expressed an opinion).

The Justice Department's filing turns not on some independent executive judgment about the ACA but on a straightforward interpretation of the Supreme Court's 2012 precedent. When Attorney General Jeff Sessions informed Congress of the decision not to defend the ACA, he emphasized that the department's decision will not prevent the courts from ultimately having the last word on the constitutional question.

Contrast this with the Obama administration's 2011 refusal to defend the 1996 Defense of Marriage Act. With no Supreme Court precedent directly on point, the Obama administration independently concluded that DOMA was unconstitutional. That was a far more aggressive stance, but was, in our view, entirely proper: The executive branch has no obligation to defend statutes it believes are unconstitutional. The duty to defend is nowhere found in the Constitution, and the president's power to denounce and frustrate statutes he believes are unconstitutional has a long pedigree. Thomas Jefferson refused even to enforce the Sedition Act, much less defend it.

Judges, not the parties to a lawsuit, will decide for themselves whether the statute is constitutional. In reaching its own judgment, the court can draw from the arguments in filings from states that believe the individual mandate is constitutional. We think that if the court reaches the merits, it will find the mandate unconstitutional because it can no longer be considered a tax.

Whether other ACA requirements should be tied to the continued existence of the mandate is a statutory question. The states defending the ACA reject any linkage. They argue that Congress wanted to retain the other provisions of the ACA because it left them in place while repealing the tax penalty. The plaintiffs note the ACA continues to assert that the individual mandate is "essential" to the law's functioning. As Mr. Sessions noted in his letter to Congress, the Obama administration took that position during the 2012 ACA lawsuit. But it's a more tenuous argument in light of the new law.

It's true that the Trump administration is hostile to the ACA, and the Justice Department's filing can be considered a fallback strategy in the wake of Congress's failure to repeal ObamaCare root and branch. But the same could be said of the Obama administration and DOMA. Unable to persuade Congress to repeal that law, that administration turned to judicial filings and sided with DOMA's critics, ultimately finding success at the high court. Judicial filings have long been means both to advance a constitutional vision and to achieve political objectives.

Mr. Prakash is a law professor at the University of Virginia and a senior fellow at the Miller Center. Mr. Devins is a law professor at William & Mary.

The Day the 'Trade Deficit' Almost Disappeared

By Gerard Gayou

President Trump's preoccupation with the trade deficit is maddening to professional economists, who understand, as he apparently doesn't, that it measures nothing useful. But there might not be a trade deficit today—that is, the government wouldn't be tracking it—but an earlier generation's economists had the courage of their convictions.

America faced a dollar-flow deficit in the early 1970s—more greenbacks were flowing out of the country along trade and investment channels than in. The causes were multiple, from a surge in European imports to the soaring price of Middle Eastern oil. The "deficit" sounded bad, but was it relevant to the health of the economy?

The U.S. government commissioned nine top economists in 1974 to find out. The committee's primary

concern was preventing Americans from taking these balances out of context. "Concentration on one or even several overall balances," according to its 1976 report, would lead to distorted conclusions about the health of the economy.

If economists had courage in 1976, Trump might have been deprived of a trope.

Provocative language was of particular worry: "The words 'surplus' and 'deficit' should be avoided," the committee wrote. "These words are frequently taken to mean that the developments are 'good' or 'bad' respectively. Since that interpretation is often incorrect, the terms may be widely misunderstood and used in lieu of analysis."

The committee recommended the

Commerce Department remove some confusing balances from monthly reports—but, fatefully, it also suggested keeping two subsidiary balances as memorandum items: a balance on goods and services and the current account balance, which measures net goods and services, cross-border investments, and transfer payments.

It was a compromise to address a central dilemma: Misinformation wasn't an acceptable option, but neither was publishing nothing. Considerable historical momentum propelled the current account forward, as it had long been a mainstay analytical and comparative tool of partner countries and the Organization for Economic Cooperation and Development.

The Office of Management and Budget then overruled the committee on its recommendation to strike entirely the merchandise trade balance, which excludes services.

The committee had judged goods-services distinctions to be arbitrary in balance-of-payments analysis and that of the economy as a whole. But OMB was hopeful that the widely used balance was "not liable to be seriously misinterpreted by the public."

The 1976 committee didn't realize how prescient its reservations with balances were. As its members predicted, Mr. Trump paints the trade "deficit" as a symbol of the failure of U.S. trade policy, and he ignores priorities outside its range, such as China's theft of intellectual property. It's a shame that the committee didn't strike the current account when it had the chance. Mr. Trump's use of it as a scoreboard for the U.S. versus the rest of the world is as dangerous as any misuse the committee could have predicted.

Mr. Gayou is a Robert L. Bartley Fellow at the Journal.

Help Is on the Way for Middle Eastern Christians

By Mark Green

When Islamic State captured the Iraqi town of Telukif four years ago this week, terrorists desecrated the local Chaldean Catholic church and beheaded congregants on the altar. The slaughter was only one episode from the genocide ISIS waged on Christians and other vulnerable religious groups across its so-called caliphate, nearly exterminating some of the region's most ancient faith communities.

The U.S. stands with the persecuted religious and ethnic communities of the Middle East. And the federal government won't rest until these oppressed people receive the

help they need to thrive again. That's the message I will deliver personally to Christian and Yazidi leaders when I visit Iraq this month. On behalf of President Trump, I will assure them that American assistance will soon turn from an inconsistent trickle into a steady stream.

President Trump already has directed U.S. armed forces to finish the fight against the ISIS barbarians, and today the group no longer holds territory in Iraq. But as Vice President Pence said at this year's religious broadcasters convention, "Victory in combat is only half the battle." The president directed his administration last October to end its support for United Nations programs that fail to

provide aid for every group in need. Now, the U.S. Agency for International Development, which I lead, is charged with providing more effective and direct support to persecuted religious and ethnic minorities.

Four days after Vice President Pence announced the shift, I directed USAID to develop aid projects that address the challenges facing Christians, Yazidis and other minority groups in the region. To this end, USAID has redirected more than \$60 million in humanitarian and stabilization assistance to provide infrastructure support and lifesaving aid in Northern Iraq. The money has helped rebuild schools, hospitals, power stations and wells, and eased the transition of those returning home.

In too many cases, however, assistance has taken too long to arrive. We have yet to reach many of the communities with the greatest need. Decisions made by the previous administration, such as an overreliance on the U.N. and an inadequate appreciation for the work accomplished by faith-based organizations, have proved hard to overcome. And the often rigid processes of federal bureaucracy have slowed implementation further.

At the direction of the president and vice president, USAID is now redoubling its effort to swiftly deliver and distribute the aid that Iraq's persecuted religious communities desperately need. The delays must end, and they will.

Every day of delay brings persecuted communities that much closer to extinction. In Iraq alone, nearly 90% of Christians have fled in the past 15 years, emptying entire villages

that had stood for more than a thousand years. The Yazidi population has been similarly decimated. Without immediate additional support, these groups may be forced to continue their unprecedented exodus, perhaps never to return to their ancient homes.

After my visit to Iraq, I will present President Trump with a comprehensive assessment of any roadblocks that prevented the speedy distribution of aid. I also will provide a detailed plan to expedite the delivery of crucial assistance to the most vulnerable communities.

Congress also has a crucial role to play. A more flexible budget and eased regulations would make USAID more effective in fulfilling its mission. And organizations across the federal government must continue working with Iraq to increase its order and stability, which are essential to the delivery of American aid.

The time to act is now. Christians, Yazidis and other persecuted religious communities in the Middle East have suffered unspeakable harm for too long. Their plight has touched the hearts of the American people and stirred this nation to step up with compassion and conviction. President Trump promised to provide them with the help they need to rebuild their communities and restore their hope, and we will work tirelessly to break down any barrier that stands in the way.

The ancient faith communities in Iraq and across the Middle East are counting on us. We will not let them down.

Mr. Green is USAID administrator.

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Deal Makers Ready \$1 Trillion Trove

LBOs fuel M&A, but too much cash could be chasing too few profitable buyouts

BY MIRIAM GOTTFRIED

Animal spirits are returning to the leveraged-buyout business, and that is helping fuel a historic rise in merger activity.

At \$156 billion, this year is on pace to have the highest dollar volume of LBOs since 2007 and is about 44% above

last year's comparable level, according to Dealogic.

A recent series of double-digit-billion deals by **Blackstone Group** LP, **KKR & Co.**, **Carlyle Group** LP and others recall buyouts struck on the eve of the financial crisis, at least in terms of size.

The firms are collectively sitting on more than \$1 trillion of cash they must invest to collect lucrative fees from their investors. The pace of private-equity fundraising, including more than \$500 billion raked in last year alone, has led to

concern about their ability to spend all that cash profitably, especially with equity valuations running near all-time highs.

But the ramp-up in buyouts—including KKR's deal Monday for **Envion Health-care Corp.**, valued at almost \$10 billion including debt, and its \$8.3 billion purchase of **BMC Software Inc.**, announced two weeks before—shows private-equity firms are barreling ahead in the face of that challenge.

The resurgence in buyouts is

contributing to a major upswing in mergers-and-acquisition activity.

There has been \$2.1 trillion of M&A deals announced so far this year, according to Dealogic, up 56% from the comparable period in 2017, as the economy strengthens and companies scramble for partnerships that will help secure their futures amid disruption by technology giants.

If the current pace continues, 2018 would break a record for global M&A activity, exceeding the prior high-water

mark of \$4.3 trillion in 2007.

A judge's ruling Tuesday that AT&T Inc. can proceed with its roughly \$80 billion acquisition of Time Warner Inc. could embolden other companies in media, telecommunications and other industries to strike mergers without fear of interference from Washington—and increase the odds 2018 is a record year for deals.

Officials at the buyout firms point to an increase in corporate deal making and a greater push by activists to force

Please turn to page BII

iPhone Change To Block Police

BY ROBERT McMILLAN

Apple said it is working on a new security feature in its iPhone software that could make it harder for investigators to retrieve data from the company's smartphones, the latest twist in its long-running standoff with law-enforcement agencies over user privacy.

The feature, called USB Restricted Mode, is currently being beta tested by Apple. It prevents other devices—personal computers, for example—from accessing data on the iPhone via its Lightning

The change could plug a loophole used by companies that make forensics tools.

port any time beyond one hour after the phone was last unlocked.

The change could plug a security loophole used by companies that make forensics tools, which have recently had more success in getting access to Apple's devices. One company, Atlanta's **GrayShift LLC**, sells a \$15,000 USB-connected device that it claims can unlock the latest iPhones. Another company, **Cellebrite Mobile Synchronization Ltd.**, advertises a similar service on its website. GrayShift and Cellebrite couldn't be reached for comment late Wednesday.

Apple, in its first public comment on the feature, said Wednesday that it is designed to improve the security of Apple's devices against all kinds of potential intruders. "We have the greatest respect for law enforcement, and we don't design our security improvements to frustrate their efforts to do their jobs," Apple said.

Apple declined to say whether the new feature will be included in the next major update to its iOS mobile operating-system software, due out this fall.

It is also unclear what effect this will have on law enforcement.

Please turn to page B2

In Europe, Banks Talk Big but Stay Small

BY MAX COLCHESTER AND PATRICIA KOWSMANN

European officials want big banks to merge to take on U.S. rivals, but a combination of domestic interests, Byzantine regulation and a failure to complete a "banking union" is thwarting those efforts.

The political push comes as Europe's banking system remains deeply fragmented years after the 2010-2012 euro crisis exposed the fundamental weaknesses of the bloc's financial system. European bank valuations remain low and have fallen further amid political turmoil in Italy. Rules to measure the riskiness of banks have been finalized, but the sector's cleanup of bad loans has yet to be completed.

Any cross-border trophy deal remains a way off, some analysts say.

"I do not think that European cross-border mergers can happen in the current environment," said Frédéric Oudéa, chief executive of French bank **Société Générale SA**. "There are a series of barriers to be cleared before considering such deals."

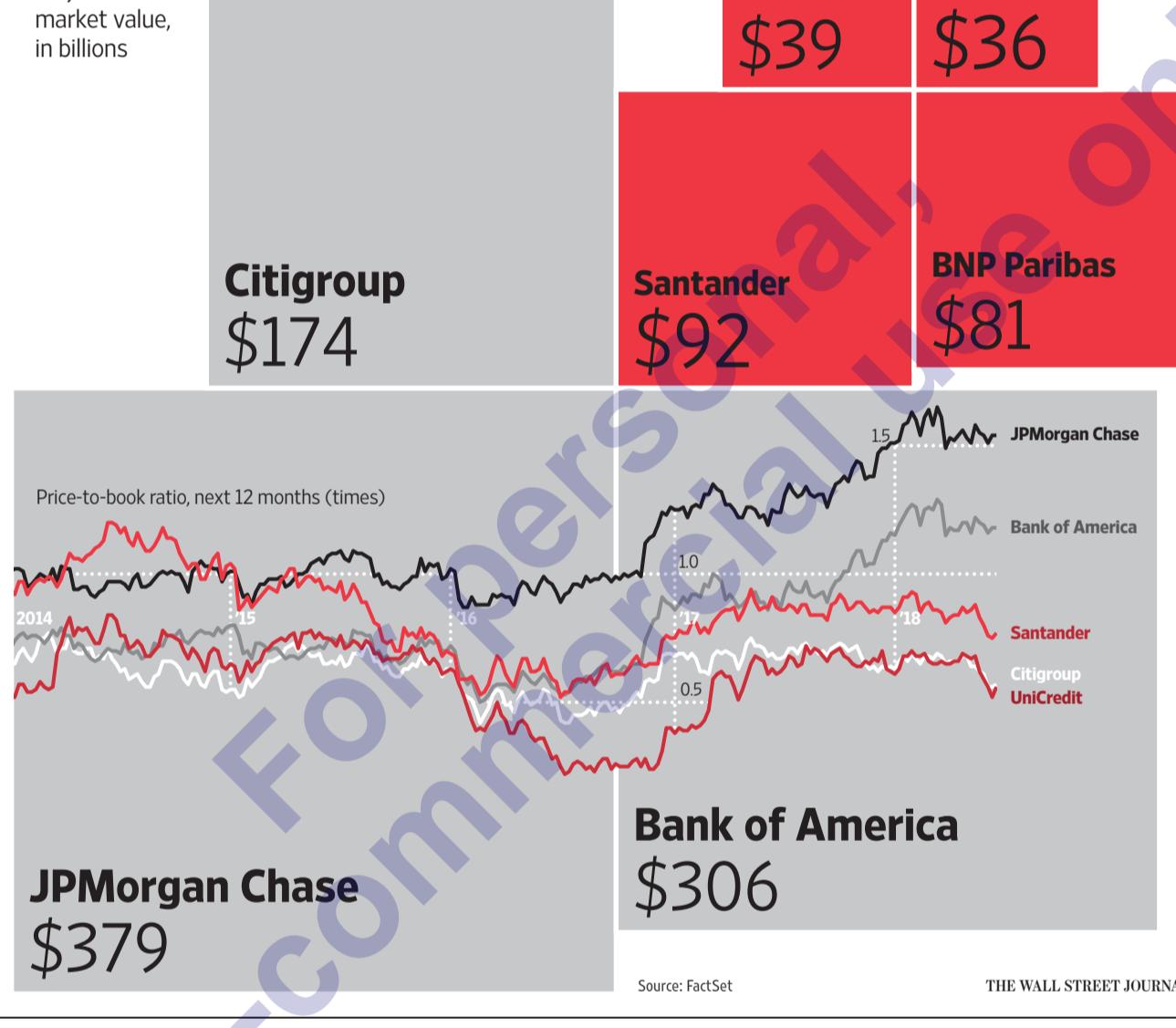
More than a decade ago, executives of Société Générale strategized over plans for a merger with Italy's **UniCredit SpA**, but the deal never came to fruition. Today, the two banks are still eyeing each other, but near-term prospects for a deal aren't promising.

That in a nutshell is the state of European big-bank consolidation. Lots of talk, but little action.

European officials want a

Please turn to page B10

Europe's fragmented banking industry means no single player is as large as U.S. peers.



THE WALL STREET JOURNAL.

SoftBank Eyes Bigger Investment in WeWork

BY ELIOT BROWN

SoftBank Group Corp. is in discussions to invest another giant slug of capital in **WeWork Cos.**, with a deal that would value the shared-office company at \$35 billion to \$40 billion, according to people familiar with the matter.

That would roughly double WeWork's \$20 billion valuation. It would make the New York firm the second-most-valuable privately held, venture-backed U.S. startup behind **Uber Technologies Inc.**

WeWork and SoftBank are talking about a multibillion-dollar investment, though the people caution the discussions

Car Tracking Hits the Road in China

BY YOKO KUBOTA

BEIJING—China is establishing an electronic identification system to track cars nationwide, according to records and people briefed on the matter, adding to a growing array of surveillance tools the government uses to monitor its citizens.

Under the plan being rolled out July 1, a radio-frequency identification chip for vehicle tracking will be installed on cars when they are registered. Compliance will be voluntary this year but will be made mandatory for new vehicles at the start of 2019, the people said.

Authorities have described the plan as a means to improve public security and to help ease worsening traffic congestion, documents show, a major concern in many Chinese cities partly because clogged roads contribute to air pollution.

But such a system, implemented in the world's biggest automotive market, with sales of nearly 30 million vehicles a year, will also vastly expand China's surveillance network, experts say. That network already includes widespread use of security cameras, facial-recognition technology and internet monitoring.

"It's all happening in the backdrop of this pretty authoritarian government," said Ben Green, a fellow at Harvard University's Berkman Klein Center for Internet and Society who is researching use of data and technology by city govern-



The electronic identification system gives the government one more tool to monitor its citizens.

ments. "It's really hard to imagine that the primary use case is not law-enforcement surveillance and other forms of social control."

Neither responded to requests for comment.

The system will register information such as the license-plate number and automobile color, said one of the people briefed on the plan.

To implement the network, radio-frequency identification,

or RFID, chips will be affixed to car windshields. Reading devices installed along roads will identify cars as they pass and transfer the data to the Ministry of Public Security, said one of the people. Unlike GPS tracking systems, the system won't pinpoint a car's position

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Elon Musk's Boring Co. Wins Chicago Contract

By SHAYNDI RAICE

The Boring Company is on its way to Chicago.

Elon Musk's venture was picked to finance and build an express train from the downtown Loop neighborhood to Chicago's O'Hare International Airport, Mayor Rahm Emanuel announced. No taxpayer dollars will be funding the service, the mayor said.

Mr. Musk, chief executive officer of Tesla Inc., created Boring Co. in 2016 as a hobby to build tunnel networks beneath major cities with the goal of increasing speeds dramatically compared with traditional trains and reducing costs by a factor of 10.

Mr. Musk has yet to complete a project using the company's transportation technology, which is still under development.

Plans for the express train come as the city works on an \$8.5 billion expansion of O'Hare, the country's third-busiest airport by passenger traffic. The modernization of O'Hare, which will include adding dozens of new gates, rebuilding the international terminal and renovating three other terminals, is expected to

take eight years. It would be the largest renovation of O'Hare in its 73-year history.

About 20,000 passengers travel between O'Hare and downtown Chicago daily, and the number is forecast to reach at least 35,000 by 2045, according to the city.

Boring was one of two finalists, after the city issued a request for proposals in March. The decision will kick off formal negotiations with the transportation company and then a final agreement will be presented for a vote to Chicago's city council.

The city asked for proposals that would cut the current travel times to O'Hare by 50%, down to 20 minutes or less.

With projected travel time of 12 minutes using automated vehicles that would travel over 100 miles an hour, Mr. Musk's proposed solution would beat expectations.

Trains will carry as many as 16 passengers and their luggage as often as every 30 seconds, according to the city. The cost to consumers will be less than cabs or ride-share services, the city said.

Mr. Emanuel said the project "will help Chicago write the next chapter in our legacy of innovation and invention."

Continued from page B1 at all times.

In the U.S. and elsewhere, RFID chips are widely used on cars for automated toll-road payments. They are also installed in commercial fleets, for example, trucks at ports to track their location and the goods they are carrying.

But the Chinese plan "would certainly be the largest single program managed by one government in the world," said Manuel Moreno,

vice president at Neology Inc.,

System to Track Cars Hits China

Continued from page B1

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BUSINESS NEWS

For WPP, Turmoil Prompts Backlash

By NICK KOSTOV

LONDON—**WPP** PLC is facing shareholder unrest after its handling of founder Martin Sorrell's resignation, in a sign of how the advertising giant is straining to turn the page on its former chief executive.

Shareholders in London attending their first annual meeting without Mr. Sorrell at the helm showed unusually narrow support for Chairman Roberto Quarta, who was re-elected with 85% of votes, compared with 98% last year.

Roughly 27% of shareholders voted against WPP's remuneration report, which includes the board's decision to retire Mr. Sorrell under "good leaver" status. That allows him to collect a long-term share award of as much as £20 million (\$26.7 million) over the next five years.

The votes are an apparent measure of shareholders' frustration with how the company managed the sudden exit of the 73-year-old founder. "Given the lack of confirmed information about the reasons for the former CEO's departure, we do not believe we can assess whether his termination package is appropriate," said Pauline Lecoursonnois of Hermes Equity Ownership Services, which advises institutional shareholders. She suggested shareholders should vote for the re-election of the chairman, but against the compensation report.

Mr. Sorrell stepped down after The Wall Street Journal reported in April that WPP's board was looking into an allegation of improper personal behavior and whether its chief executive had misused company assets, and that the board had retained a law firm for a probe. Mr. Sorrell said at the time that he rejected the allegations "unreservedly."

WPP says the allegations didn't involve sums that were material to the company. On Saturday, The Wall Street Journal reported the board's investigation addressed whether Mr. Sorrell used company money for a prostitute.

Shareholder votes indicate frustration with how the ad firm managed CEO's exit.

A spokesman for Mr. Sorrell reiterated Wednesday that the former CEO "strenuously denied" the accusations and would be making no further comment at this time. He added that Mr. Sorrell had signed a nondisclosure agreement that precluded him from discussing the circumstances surrounding his departure.

It remains unclear what the board-instigated probe determined. Mr. Quarta told shareholders Wednesday that data-protection laws prohibited the company from disclosing details of the allegation of personal misconduct.

Mr. Quarta said WPP was required to grant Mr. Sorrell good-leaver status after the board received legal advice saying the former executive's behavior didn't meet his contract's definition of gross misconduct. "I appreciate that some will find this unsatisfactory," Mr. Quarta said. "Nonetheless, I believe that the board has acted appropriately through this process."

On Tuesday, co-Chief Operating Officer Mark Read sent an email to staff promising to review how the company implements its code of conduct.

Mr. Sorrell, who didn't have a noncompete clause in his contract, has founded a new ad firm. WPP shareholder Paul Walker told Mr. Quarta he hopes Mr. Sorrell "doesn't build his company into too great a peanut with which to fire at the rump of this WPP elephant."

On Wednesday, WPP said its revenue fell 3.4% to £4.82 billion for the year's first four months. Net sales rose marginally on a like-for-like basis.

—Suzanne Vranica
in New York
contributed to this article.

Stryker Says It Isn't in Deal Talks

Medical-device maker was reported to be discussing takeover with Boston Scientific

By AISHA AL-MUSLIM

Medical-technology company **Stryker** Corp. said Wednesday it isn't in discussions with **Boston Scientific** Corp. regarding a potential takeover.

On Monday, The Wall Street Journal reported Stryker had made a takeover approach to Boston Scientific, a move that would create a medical-device giant and would be the latest effort to consolidate a corner of the health-care industry that has produced a raft of large deals lately.

Stryker said in a filing with the Securities and Exchange Commission on Wednesday it doesn't typically comment on these matters, but it chose to respond following market speculation about a possible deal for Boston Scientific.

Stryker's filing didn't dispute that it had made a takeover approach.

The Journal had reported it wasn't clear how receptive Boston Scientific was to a deal. Boston Scientific said in a statement after the Journal reported on the advance Monday that it was aware of the report but declined to comment.

Boston Scientific declined to comment Wednesday after Stryker's filing.



A surgeon tried out a Stryker device last year. The company is one of the largest makers of knee- and hip-replacement parts.

Stryker, based in Kalamazoo, Mich., is one of the largest makers of knee- and hip-replacement parts, competing with companies including **Johnson & Johnson** and Zimmer Biomet Holdings Inc.

Boston Scientific, based in Marlborough, Mass., is one of the largest manufacturers of heart devices such as pacemakers and artery-opening stents. The company competes with Medtronic and Abbott Laboratories. It develops

devices used in diagnosing and treating coronary artery disease, heart monitoring and a broad range of gastrointestinal and pulmonary conditions. The company also makes non-heart devices such as endoscopes, a type of surgical camera.

Stryker's shares rose 2.5% Wednesday. They had fallen sharply in the wake of the Journal report.

Boston Scientific's stock fell 6.2%.

Zara's Owner Battles Online Pressure

By JEANNETTE NEUMANN

MADRID—Zara's parent company said sales growth slowed in its latest quarter, though profit margins improved, as the world's largest fashion retailer navigates an industrywide shakeout driven by online shopping.

Inditex SA said Wednesday that sales in stores open at least one year rose in all its markets in its fiscal first quarter, which ended April 30. Analysts estimated that same-store sales rose about 5% from the year-earlier period. That is a slight slowdown from the prior quarter's 6% rise and significantly lower than in recent years when Zara was notching growth as high as 10%.

Currency fluctuations have been hurting the company's sales growth. Analysts also cite heightened price competition from online retailers. Zara's has embraced online shopping, too, though that can chip away at profitability given the expense of shipping internet orders.

Inditex shares rose 3.5% on Wednesday but remain sharply lower over the past year as investors worry about traditional retailers' response to the e-commerce onslaught. Hardest hit have been chains with a large brick-and-mortar presence, like **Gap** Inc. and **Hennes Mauritz** AB. Inditex has been



Inditex has been closing smaller outlets and concentrating on marquee stores in city centers.

caught up in the storm despite managing to avoid sales declines.

Competitors have been unable to fully replicate Inditex's unique business model, which relies on sourcing its material close to its Spanish home. That allows it to move new outfits from design to rack around the world within weeks. But it has had to adjust, too. It has been shuttering smaller outlets and

concentrating on its biggest, marquee stores in busy city centers. Inditex closed the quarter with 7,448 stores in 96 markets, a slight decline from the previous period.

Those closures appeared to play a role in the weaker-than-expected sales momentum at the beginning of Inditex's fiscal second quarter, said Macquarie Group analyst Andreas Inderst.

Sales growth in local current-

ties is 9% so far this quarter.

Inditex Chief Executive Pablo Isla stuck to his forecast that total floor space would increase by about 6% this year and then by 4% to 6% in the coming years. "For us, the relevant figure is space growth," Mr. Isla told analysts on Wednesday.

Inditex reported a gross profit margin in its fiscal first quarter of 58.9%, versus 58.2% a year earlier.

Bottega's Creative Boss Steps Down

By MATTHEW DALTON

PARIS—Designer Tomas Maier is stepping aside as the longtime creative director of Bottega Veneta, the Italian leather-goods house whose slumping sales have been a weak point for corporate parent **Kering** SA.

Mr. Maier's departure underscores Kering's dissatisfaction with Bottega's performance among younger luxury consumers, who have helped drive sales at other Kering brands such as Gucci. Bottega's revenue fell 9% over the past two years, to \$1.4 billion in 2017.

Brands across the industry have searched for designers capable of mixing luxury fashion with streetwear flourishes.

Over 17 years at Bottega Veneta, Mr. Maier brought the brand back to its roots as a manufacturer of intricately woven leather bags. Bottega's weaving technique, known as intrecciato, has long been a logo-less signature of the brand.

"With his creative vision, he magnificently showcased the expertise of the House's artisans," Kering Chief Executive François-Henri Pinault said of Mr. Maier, who is 61 years old.

—Matthew Dalton

GM Names New Finance Chief

By AISHA AL-MUSLIM

General Motors Co. finance chief Chuck Stevens is set to relinquish his post at the end of August ahead of his retirement next year after more than 40 years with the auto maker.

Dhivya Suryadevara, 39 years old, will take over as chief financial officer on Sept. 1, the company said Wednesday. She has been vice president of corporate finance for nearly a year.

Mr. Stevens, 58, became GM's finance chief January 2014, the same time that Chief Executive Mary Barra became the first woman to head a major auto company. Mr. Stevens is expected to serve as an adviser to the company until his retirement on March 1.

The appointment of Ms. Suryadevara spotlights the prominent role of women at GM, long the largest company in an industry historically dominated by men. Five of GM's 11 directors are women, and Ms. Barra has several female executives reporting directly to her. They include manufacturing chief Alicia Boerner Davis and Kimberly Brycz,



Dhivya Suryadevara joined General Motors in 2005.

who was appointed head of human resources in March. Ms. Suryadevara will also report to Ms. Barra.

investor relations and special projects. From 2015 to 2017, she served as vice president of finance and treasurer and prior to that as CEO and chief investment officer for GM Asset Management from 2013.

Ms. Suryadevara, a native of India, moved to the U.S. to earn a Harvard M.B.A. She joined GM in 2005. The CFO designate played a key role in the company's sale of its European business last year and SoftBank Group Corp.'s recent decision to back GM's driverless-car efforts.

For his part, Mr. Stevens has contributed to the restructuring of GM's operations in South America and Korea, and to turning the company's in-house lending arm into a profit center.

From 2010 to 2014, he was GM's finance chief for North America as well as serving several years as interim CFO for South America. He previously held leadership positions for GM in China, Singapore, Indonesia and Thailand. Mr. Stevens began his GM career at the Buick Motor Division in 1978.

—Mike Colias

contributed to this article.

Student-Housing Owner Nears a Sale

By DANA MATTIOLI AND ESTHER FUNG

Greystar Real Estate Partners LLC is in exclusive talks to buy student-housing owner **Education Realty Trust** Inc. for about \$3.1 billion, according to people familiar with the matter.

Closely held Greystar offered \$41.50 a share for Education Realty, although it is possible that price could change.

An announcement is expected this week, but the timing of it could slip and it is still possible the companies won't strike a deal.

At least one other group is still seeking to seal a purchase of EDR, as Education Realty is also known. That group, led by closely held **Scion Group** LLC and **Harrison Street Real Estate Capital**, also submitted a bid and is still hoping to reach an agreement with Education Realty, though it has been frozen out as a result of the exclusivity arrangement, according to the people.

Education Realty, based in

Memphis, Tenn., is a real-estate investment trust that owns and manages facilities with more than 42,300 beds serving 50 universities across 25 states.

EDR has on-campus and off-campus developments, including, for example, individual cottages next to the University of Mississippi, Oxford, campus and a 22-story apartment building at Johns Hopkins Medical Institute in Baltimore.

Shares of Education Realty had risen about 9% from the day before The Wall Street Journal first reported on June 1 that it was in talks with a number of private-equity firms for a potential sale. It had a market capitalization Wednesday afternoon of around \$3 billion.

Greystar, a rental-housing company based in Charleston, S.C., manages more than 400,000 apartment units in the U.S. and abroad. The company purchased apartment REIT Monogram Residential Trust with partners last September.

TECHNOLOGY

WSJ.com/Tech

Volkswagen Fined \$1 Billion in Germany

Auto maker says it won't appeal penalty for oversight lapses in emissions scandal

By WILLIAM BOSTON

BERLIN—German prosecutors Wednesday imposed a €1 billion (\$1.17 billion) fine on Volkswagen AG in connection with its emissions-cheating scandal, describing the penalty as one of the highest ever levied on a German company.

Volkswagen said that it wouldn't appeal the fine, for dereliction of management oversight, which could pave the way for the resolution of remaining criminal investiga-

tions in Europe.

The fine, the first imposed against Volkswagen in Europe, comes nearly three years after the German auto maker admitted to rigging nearly 11 million diesel vehicles to cheat on emissions tests. Dieselgate, as the scandal has been called, has cost Volkswagen tens of billions of dollars.

It also embarrassed the German political establishment, which has long been intertwined with the country's most important industry. Politicians from German political parties have sat on the supervisory board of Volkswagen, which is partly state-owned. Former politicians move often from public office to jobs as auto-industry lobbyists.

The prosecutors' investigation concluded that a lack of management oversight in VW's engine-development department after 2007 shared responsibility for the manipulation of 10.7 million diesel vehicles that were rigged to fool regulators globally.

Disclosure of the decade-long cheat by U.S. environmental authorities in 2015 swept away Volkswagen's top managers and led to the company pleading guilty in 2016 to defrauding the U.S. government and consumers. VW paid more than \$25 billion in penalties, fines and compensation for consumers.

It also spurred other criminal probes and civil complaints, many of which are still

hanging over the company.

Volkswagen said the prosecutor's ruling would have "positive effects on additional investigations in Europe against Volkswagen and its subsidiaries" and called it a "further step" toward resolving the diesel scandal.

The fine imposed Wednesday isn't included in the €26 billion that Volkswagen has provided for on its balance sheets to cover the costs of the diesel scandal. Analysts said that means Volkswagen probably will take another charge against earnings, likely to be booked in the second quarter.

Arndt Ellinghorst, an auto analyst at Evercore ISI, a brokerage based in London, said the ruling could relieve some

investor angst about unknown fines looming over Volkswagen in the future.

"Many investors were reluctant to invest in VW with potentially unquantifiable legal risk," he wrote in a note to investors. "That fact that the criminal risk is now being dealt with is good news."

Environmentalists, who have long campaigned against diesel, welcomed the news.

Dieselgate has involved most of the auto industry. Volkswagen has been hit hardest in part because of the sheer scale of the subterfuge, but also because VW officials engaged in a coverup that lasted nearly two years after the company fell under the suspicion of U.S. regulators.

Two former Volkswagen employees have pleaded guilty and are serving prison time in the U.S., while several more have been indicted in the U.S. and are under investigation in Germany. Those include former Chief Executive Martin Winterkorn, who was forced to resign in 2015.

Munich prosecutors said this week that they added Rupert Stadler, head of Volkswagen's luxury division Audi, one of Volkswagen's biggest profit centers, to the list of suspects in a diesel-related fraud investigation targeting at least 20 people. Mr. Stadler has declined to comment. Audi said Wednesday that the company was cooperating with the investigation.



The auto maker plans to invest \$1 billion in Southeast Asia-based Grab. Motorcycle drivers for the startup in Jakarta, Indonesia. GOH CHAI HIN/AGENCE FRANCE PRESSE/GETTY IMAGES

Toyota Piles Into Ride-Hailing Service

Toyota Motor Corp. will invest \$1 billion in Southeast Asian ride-hailing firm Grab Inc., reflecting Chief Executive Akio Toyoda's view that the

By Sean McLain in Tokyo and Newley Purnell in New Delhi

company needs to expand beyond making cars to survive.

The investment, which values Grab at roughly \$10 billion, is one of the largest by Toyota outside its own corporate group. Toyota said the Singapore-based startup has significant growth potential in a region that is home to about 600 million people. Grab has already forced **Uber Technologies Inc.** to retreat from Southeast Asia.

Toyota and Grab last year started a partnership in which they attached driving-data re-

corders to 100 Toyotas that are owned by the startup and rented out to potential Grab drivers. The data recorders allow Grab and Toyota to develop services for the drivers, such as insurance with costs based on how the renter uses the vehicle.

A spokesman for Toyota said the fleet could expand into the tens of thousands and could include cars from other makers. Grab has said it is aiming to build Southeast Asia's largest fleet of rental cars by the end of the year.

Mr. Toyoda, the Toyota CEO, has warned that the company needs to find new sources of income beyond building and selling vehicles, calling it a matter of "surviving or dying."

That belief is pushing a company known for its tight financial controls to spend big

on yet-to-be-proven technologies and businesses such as self-driving and electric cars. Toyota has invested billions of dollars on self-driving research at its research centers across the world.

For Grab, the investment bolsters its position in its face-off with rival Go-Jek, which is gearing up to expand further into Southeast Asia. Grab's cash pile has been dwindling and the company wanted to raise money, said a person with knowledge of the company's finances.

A Grab spokeswoman said the company has raised about \$5 billion to date, is well capitalized and has "a strong bench of long-term strategic partners and investors."

Grab ousted Uber from the market in a March deal under which Uber sold its local operations to Grab in exchange for a minority stake in the home-grown champion.

Toyota's driving-data recorders provide information that can be used to lower rental and insurance costs for drivers, said the Grab spokeswoman. That could help lure drivers during a turf battle with Go-Jek.

An investment by Toyota allows Grab to maintain its independence, which has been a concern for the startup's founders.

A person familiar with Grab management's thinking said it has frowned on investment offers from large internet companies that might result in a loss of control.

Toyota will take a seat on Grab's board and send an executive to work there, the Toyota spokesman said.

—Mayumi Negishi contributed to this article.

Twitter Will Suggest News Events to Follow

By GEORGIA WELLS

Twitter Inc. plans to more aggressively suggest real-time events such as natural disasters and sporting events for people to follow, its latest stab at helping users sort through the vast amounts of information on the social network.

The company is creating destinations for news events that will include curated tweets and videos. It will steer people to the pages based on what they tweet about and what people they follow, jostling for their attention by tapping them on the virtual shoulder to point out news.

News-event pages will appear as suggestions in modules at the top of the news-feed, in search results and in push notifications. A combina-

tion of human editors and algorithms will curate the pages.

Most of the new features will be available in the coming months to people using Twitter on mobile devices in the U.S. The company announced the new initiatives Wednesday.

Twitter's tighter embrace of news comes as **Facebook Inc.** is softening its pursuit of becoming the town crier. It has been playing up a return to its role as a hub for families and friends following its data-sharing scandal involving Cambridge Analytica.

Twitter, on the other hand, has long been a place people go to when they want to talk about news. But the company has struggled to harness that chatter and create destinations for people searching for information.

Toshiba to Buy Back \$6.3 Billion in Shares

By KOSAKU NARIOKA

TOKYO—Toshiba Corp. said it planned to buy back shares worth about ¥700 billion (\$6.3 billion), the largest buyback from the market on record in Japan, appealing to foreign shareholders who took a big stake last year.

Toshiba shares rose 6.6% Wednesday on the news. The company will use proceeds from an \$18 billion deal to sell its flash-memory unit to a consortium led by Bain Capital, which closed June 1.

Foreign funds such as **Third Point LLC** and **Greenlight Capital Inc.** have taken a growing role at the Japanese conglomerate since it raised ¥600 billion last December to

bolster its balance sheet. At the time, it wasn't clear whether it could complete the chip-unit sale, and the company needed to bolster its capital to avoid delisting at the Tokyo Stock Exchange.

Now Toshiba's finances are more stable, and with Wednesday's share-price rise, foreign investors who took part in the capital raising are sitting on a 28% gain. Foreign shareholders accounted for 72% of total shares at Toshiba as of March 31, according to the company.

Chief Executive Nobuaki Kurumatani, who took the job earlier this year, is facing his first annual meeting on June 27. He said that even after the buyback the company would have a healthy level of capital.

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It's All About Convenience

WHEN TODAY'S CONSUMERS ARE HUNGRY THEY WANT FOOD FAST—BUT THEY ALSO DEMAND QUALITY AND CHOICEBy **Tonie Auer**

Convenience dominates consumer demands for restaurant operators today; savvy franchisees know that diners seek quick, easy options without sacrificing food quality. At the top of consumer desires: delivery, ease in online ordering, fresh food, and modern yet comfortable restaurants.

CONSUMPTION SHIFT

"Clearly throughout the industry there has been a fairly distinct shift in consumers' off-premises restaurant consumption," says Don Fox, CEO of Firehouse of America, LLC, which is the franchising arm of Firehouse Subs, headquartered in Jacksonville, Fla. "There is a lot of discussion among industry peers about delivery services and even beyond that to, generally speaking, a larger percentage of food being consumed off-premises."

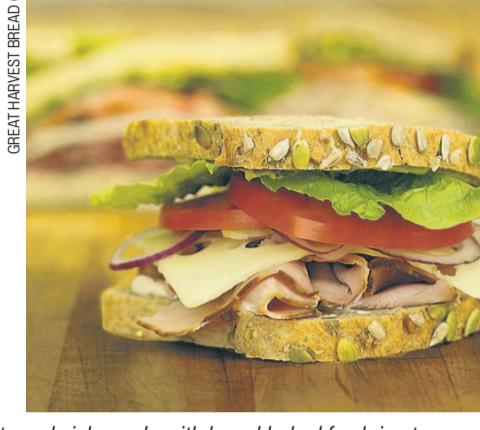
"People want natural and wholesome items where they can understand the ingredients."

Mr. Fox says delivery options vary from in-house to using a third-party company with the Firehouse Subs units using both, depending upon the operator. Only 37 of the 1,135 stores are company-owned.

"We encourage our franchisees to sign up with a delivery service," Mr. Fox says. "We have found that consumers are willing to pay delivery fees. The threshold is about \$5 for the delivery fee, even for a modest order amount."



L to R: A Firehouse Subs franchise; Golden Corral's trademark buffet service; a typical Golden Harvest sandwich, made with bread baked fresh in-store.



Convenience is also evident in the increase in online orders that restaurants are seeing today, he adds. "It is a more complicated world than it was five years ago. At the end of 2012, about 90% of Firehouse business was done through traditional channels of walking into the restaurant and placing an order at the cash register.

"Today, we are seeing 20% ordered through non-traditional channels; that is something all brands are seeing across the industry," Mr. Fox says.

MODERN ENVIRONMENT

Following the lines of convenience in a modern environment, Golden Corral—known for its buffets—listened to its customer base and consequently has created a new prototype restaurant, says Bob McDevitt, the company's senior vice president of franchise development.

The exterior design is sleeker with a more contemporary appearance featuring stacked stone towers, wood trellises, and LED lighting. On the inside, there is more room between tables and the buffets now have 360-degree access for the diners. All of the restaurants going forward will feature the new design.

Mr. McDevitt anticipates opening about 25 new locations in 2018. A trend he's seeing is franchisees looking to grow and have more than just one or two units. "The majority of our franchisees are single or two-store franchises, with just a handful owning more than 10. It is a growing trend industry-wide, as capital has been cheaper to get in the last five or six years and store owners are confident with their brands. The availability of restaurants to buy has gone up as a lot of franchises are selling company-owned restaurants. And, we are opening fewer company stores," Mr. McDevitt says.

FARM TO TABLE

When Dillon, Montana-based Great Harvest launched in 1976, it was started on the premise of baking bread from scratch, in the store, with wheat from local farms, says company president and principal Eric Keshin. Forty years later, that desire for farm-to-table freshness is a growing trend among choosy consumers looking for great taste without the preservatives. "People want natural and wholesome items where they can understand the ingredients without having to get a dictionary," Mr. Keshin says. "Our bread is all

made by hand across the counter from you. It's a growing trend in consumer eating habits; going directly to the source like the butcher shop for meats or milk delivery from the dairy."

Getting hyper-local is the next level of that movement, he says. Bread that is whole grain—wheat berry is shipped from Montana and is milled into flour daily at each of the 200 bakery-cafes—can be made without sacrificing taste. Digging another level down, people enjoy the "curating" experience with their healthy food, as well, Mr. Keshin adds.

"Think about how the way we drink coffee [has been revolutionized]," he says. "Pre-1980, we all drank instant coffee. [Now it's] a special experience. There are a multitude of places to get a sandwich, but we curate the outside of the sandwich by matching the breads to the filling; like cranberry-orange bread with our homemade chicken salad. The first thing our employees ask is if you would you like to sample a piece of bread. The curation trend extends to places where you can see your burrito built in front of you, while you make the decisions."

Tonie Auer is a freelance writer.

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BIGGEST 1,000 STOCKS

How to Read the Stock Tables
The following explanations apply to NYSE, NYSE Arca, NYSE American and Nasdaq Stock Market listed securities. Prices are composite quotations that include primary market trades as well as trades reported by Nasdaq BX (formerly Boston), Chicago Stock Exchange, Cboe, NYSE National and Nasdaq ISE. The list comprises the 1,000 largest companies based on market capitalization.

Underlined quotations are those stocks with large changes in volume compared with the issue's average trading volume.

Boldfaced quotations highlight those issues whose price changed by 5% or more if their previous closing price was \$2 or higher.

Wall Street Journal stock tables reflect composite regular trading as of 4 p.m. and changes in the closing prices from 4 p.m. the previous day.

Wednesday, June 13, 2018

A B C

	Stock	Sym	Close	Net Chg	Stock	Sym	Close	Net Chg	Stock	Sym	Close	Net Chg	Stock	Sym	Close	Net Chg	Stock	Sym	Close	Net Chg				
ABB	ABB	ABB	22.24	-0.11	AmericaWtr	WTR	33.14	-0.41	BurlingtonStrs	BURL	154.35	-2.08	Cerner	CMA	95.88	0.11	FederalRealty	FRT	120.00	-2.30	IPG Photonics	IPGP	241.34	-2.94
ADT	ADT	ADT	8.05	-0.04	AracelMittal	MT	33.94	-0.28	CA	CA	37.06	-0.20	CommerceCtrs	CFC	65.34	-0.19	FDX	FDX	268.62	-2.61	IQVIA	IQV	103.36	-1.59
AES	AES	AES	13.33	-0.09	ArcherDaniels	ACGL	82.55	-0.59	CBD	CBD	20.49	-0.25	CommodoreBrd	CAG	37.40	-0.25	RAL	RAL	153.00	-2.13	MarathonEnterpr	MMP	273.23	-2.59
Aflac	AFL	AFL	45.68	-0.06	AristaNetworks	ANET	281.14	-0.50	CDH	CDH	65.00	-0.22	CondorRscs	CXO	67.00	-0.26	FiatChrysler	FCAU	20.98	-0.13	MarinaiMid	MMP	102.03	-0.41
AGNC Inv	AGNC	AGNC	18.78	-0.13	ArubaTech	AWP	99.04	-0.68	CG	CG	45.82	-0.19	ConstBrands	STZ	229.23	-0.48	ED	ED	19.20	-0.05	Manalit	MM	65.08	-0.41
ANGI Homevc	ANGI	ANGI	15.75	-0.17	Autodesk	ADSK	140.34	-0.02	CLR	CLR	65.03	-0.07	ContinentalRscs	CLX	31.95	-0.13	FirstData	FDC	21.50	-0.45	Maritime	MM	135.16	-1.98
Ansys	ANSYS	ANSYS	175.79	-0.17	Autodesk	ADSK	36.61	-0.02	COO	COO	226.83	-1.17	Cooper	CPRT	57.70	-0.09	FirstHorizon	FHN	19.08	-0.09	MarinaiMid	MMP	114.01	-3.12
ASML	ASML	ASML	213.75	-0.41	AxonTech	AT	107.07	-0.23	Cost	CO	204.11	-0.23	Costar	CSG	406.35	-4.60	FirstRepBank	FR	100.02	-1.31	Maritime	MM	65.08	-0.41
ATT&T	T	T	32.22	-2.13	Autotech	ATK	17.97	-0.03	COST	COST	107.10	-0.23	Cutter	CUTY	10.97	-0.23	ConstBrands	STZ	229.23	-0.48	Maritime	MM	14.28	-1.05
AbbottLabs	ABT	ABT	62.63	-0.29	Autodesk	ADSK	140.34	-0.02	Costco	COST	204.11	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
AbbVie	ABV	ABV	97.58	-1.33	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Abiomed	ABMD	ABMD	433.07	-2.02	Autobahn	ATHM	115.19	-0.57	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Accenture	ACN	ACN	163.00	-0.18	Autobahn	ATHM	115.19	-0.57	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
ActivisionBlv	ATVI	ATVI	76.67	-0.73	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
AdobeSystems	ADBE	ADBE	256.13	-3.54	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
AdvanceAuto	AAWV	AAWV	160.99	-0.17	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
AdvMicroDev	ADM	ADM	16.32	-0.47	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
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Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02	Cutter	CUTY	10.97	-0.23	Cutter	CUTY	10.97	-0.23	ContinentalRscs	CLX	31.95	-0.13	Maritime	MM	135.16	-1.98
Alkermes	ALK	ALK	90.99	-0.79	Autodesk	ADSK	140.34	-0.02																

MARKETS DIGEST

EQUITIES

Dow Jones Industrial Average

25201.20 ▼119.53, or 0.47%
High, low, open and close for each trading day of the past three months.

Trailing P/E ratio 24.78 20.80
P/E estimate * 16.57 18.02
Dividend yield 2.16 2.32
All-time high 26616.71, 01/26/18



Bars measure the point change from session's open

Weeklies P/E data based on as-reported earnings from Birnvi Associates Inc.

S&P 500 Index

2775.63 ▼11.22, or 0.40%
High, low, open and close for each trading day of the past three months.

Trailing P/E ratio 24.59 24.15
P/E estimate * 17.29 18.97
Dividend yield 1.89 1.95
All-time high 2872.87, 01/26/18



Nasdaq Composite Index

7695.70 ▼8.09, or 0.11%
High, low, open and close for each trading day of the past three months.

Trailing P/E ratio 25.83 26.75
P/E estimate * 20.92 21.78
Dividend yield 0.95 1.08
All-time high: 7703.79, 06/12/18



Major U.S. Stock-Market Indexes

	High	Low	Latest Close	Net chg	% chg	High	52-Week Low	% chg	YTD % chg	3-yr. ann.
	Dow Jones	Industrial Average	Transportation Avg	Utility Average	Total Stock Market	Barron's 400	Nasdaq Composite	Nasdaq 100	MidCap 400	SmallCap 600
25201.20	25362.07	25191.42	25201.20	-119.53	-0.47	26616.71	21287.03	17.9	1.9	12.1
11003.15	11101.82	10978.09	11003.15	-85.78	-0.77	11373.38	9021.12	17.2	3.7	9.3
664.60	670.62	662.08	664.60	-1.05	-0.16	774.47	647.90	-8.9	-8.1	5.8
28912.26	29076.07	28905.38	28912.26	-118.98	-0.41	29630.47	24958.26	14.5	4.5	9.6
755.02	759.46	754.89	755.02	-3.10	-0.41	758.12	629.56	16.5	6.2	9.4

Nasdaq Stock Market

Nasdaq Composite	7748.96	7686.65	7695.70	-8.09	-0.11	7703.79	6089.46	24.2	11.5	15.1
Nasdaq 100	7261.17	7193.02	7205.26	-3.93	-0.05	7210.08	5596.96	25.8	12.6	17.4

S&P

S&P	500 Index	2791.47	2774.65	2775.63	-11.22	-0.40	2872.87	2409.75	13.9	3.8	9.8
MidCap 400	2006.84	1991.39	1991.40	-12.57	-0.63		2003.97	1691.67	13.0	4.8	9.2
SmallCap 600	1043.91	1035.14	1036.12	-5.83	-0.56		1041.95	817.25	20.3	10.7	12.6

Other Indexes

Russell 2000	1684.84	1673.92	1676.54	-5.76	-0.34	1682.30	1356.90	18.3	9.2	9.8
NYSE Composite	12859.01	12784.31	12785.45	-59.26	-0.46	13637.02	11696.28	8.5	-0.2	5.1
Value Line	584.21	580.36	580.64	-2.89	-0.50	589.69	503.24	10.7	3.3	4.4
NYSE Arca Biotech	4930.76	4858.54	4874.38	-35.85	-0.73	4939.86	3687.03	31.0	15.4	6.1
NYSE Arca Pharma	536.93	533.15	533.24	-0.22	-0.04	593.12	514.66	0.7	-2.1	-2.9
KWB Bank	110.30	108.41	108.63	-0.47	-0.43	116.52	89.71	15.0	1.8	11.3
PHLX® Gold/Silver	84.26	82.98	83.79	-0.03	-0.03	93.26	76.42	3.2	-1.7	8.0
PHLX® Oil Service	155.22	153.16	154.31	-0.72	-0.47	170.18	117.79	13.4	3.2	-9.7
PHLX® Semiconductor	1429.54	1413.33	1414.48	-1.89	-0.13	1449.90	1020.51	31.0	12.9	25.6
Cboe Volatility	12.95	11.98	12.94	0.60	4.86	37.32	9.14	21.6	17.2	-2.1

\$ Nasdaq PHLX

Sources: SIX Financial Information; WSJ Market Data Group

Late Trading

Most-active and biggest movers among NYSE, NYSE Arca, NYSE Amer. and Nasdaq issues from 4 p.m. to 6:30 p.m. ET as reported by electronic trading services, securities dealers and regional exchanges. Minimum share price of \$2 and minimum after-hours volume of 50,000 shares.

Most-active issues in late trading

Company	Symbol	Volume (000)	Last	Net chg	After Hours % chg	High	Low
SPDR S&P 500	SPY	11,058.3	277.96	-0.07	-0.03	279.27	277.78
21st Century Fox Cl A	FOXA	4,355.6	43.50	-0.16	-0.37	44.43	42.11
Van Eck Vectors Semiconduc	SMH	3,516.3	109.95	...	unch.	109.95	109.90
Comcast Cl A	CMCSA	2,950.9	32.36	0.04	0.12	32.64	31.60
Altice USA Cl A	ATUS	2,903.1	17.66	...	unch.	17.66	17.52
AT&T	T	2,715.1	32.31	0.09	0.28	32.67	32.20
iShares PHLX Semiconductor	SOXX	2,613.5	192.23	...	unch.	192.23	192.23
Microsoft	MSFT	2,214.2	101.00	0.15	101.32	100.77	100.77

Percentage gainers...

Teligen	TLTG	135.1	3.69	0.42	12.84	3.89	3.27
Discovery Series A	DISCA	462.8	25.23	0.82	3.36	25.23	24.41
Goldman Sachs JUSTUSLC	JUST	150.1	41.49	1.32	3.29	41.49	40.14
HUYA ADR	HUYA	81.1	39.89	0.95	2.44	39.89	38.66
Array BioPharma	ARRY	52.7	18.18	0.39	2.19	18.18	17.79
...And losers							
Tailored Brands	TLRD	1,344.6	26.80	-6.65	-19.88	34.78	25.42
Mylan	MYL	276.7	39.66	-2.01	-4.82	42.46	39.66
HP	HPQ	458.0	23.00</td				

BUSINESS & FINANCE

House Presses OCC Chief

Bank regulator Otting tells lawmakers he has 'never observed' lending discrimination

BY RYAN TRACY

WASHINGTON—A top bank regulator gave an upbeat assessment of the industry's lending and sales practices in his inaugural congressional testimony Wednesday, but clashed with Democrats when he said he has "never observed" discrimination.

Joseph Otting, a career banker who leads the Office of the Comptroller of the Currency, appeared before the House Financial Services Committee for the first time since taking office about seven months ago. He oversees most large U.S. banks and is in part responsible for watching over how they treat customers.

Rep. Michael Capuano (D., Mass.) told Mr. Otting he wanted to find out what the regulator believed in and asked him a question about homeownership. The lawmaker then repeatedly asked Mr. Otting if he believed discrimination exists in America. Mr. Otting said: "I have personally never observed it. Many of my friends in the inner city across America would tell me that it exists."

Rep. Emanuel Cleaver (D., Mo.) called that response "stupefying" and pressed Mr. Otting on whether he had ever seen discrimination in banking.

"I have not personally observed that," Mr. Otting said. He added: "I'm a big believer



Hon. Otting
Joseph Otting oversees most large U.S. banks and helps watch over how they treat customers.

in minority inclusion.... There are many people who would say that Joseph Otting spent more time in the inner cities of America than most banking executives across the world."

Mr. Otting has supporters among community groups that worked with him while he was an executive at U.S. Bancorp and OneWest Bank, now part of CIT Group Inc.

John Hope Bryant, chief executive of Operation HOPE, which provides financial services to low-income people, got to know Mr. Otting when the banker served on the organization's board.

"I've never heard an idea out of his mouth that made me concerned," Mr. Bryant said in a recent interview before Mr.

Otting's testimony. "Give him a shot."

Wednesday's hearing opened with questions for Mr. Otting about the agency's review of big-bank sales practices after the Wells Fargo & Co. phony-accounts scandal.

"We did not find pervasive or systemic issues," Mr. Otting said. The agency identified 252 "matters requiring attention" at about 40 large banks, and found only about 10,000 unauthorized accounts among the hundreds of millions it reviewed, he said. The OCC had previously discussed the findings but hadn't disclosed the number of questionable accounts.

Mr. Otting said the issues didn't warrant public enforce-

ment actions. Rep. Carolyn Maloney (D., N.Y.) said it appeared the OCC had given banks "a warning," despite finding evidence of unauthorized accounts. "I have to say I find that deeply disturbing," she added.

The regulator also told the panel his agency doesn't plan to reissue a controversial guidance document spelling out standards for banks issuing leveraged loans. Instead, he said he has reminded examiners that guidance is voluntary for banks to follow. "Banks would have to have the appropriate level of capital. They would have to have the people that would analyze that risk," he told the panel when asked about leveraged lending.

Lehman Settles Credit Suisse Suit

BY PATRICK FITZGERALD

The remnant of **Lehman Brothers Holdings** Inc. has settled a \$1.2 billion derivatives lawsuit with **Credit Suisse Group** AG, wrapping up one of the last remaining big legal battles involving the failed investment bank nearly a decade after its collapse.

Credit Suisse will recover about \$280 million on Credit Suisse's derivatives claims against Lehman, according to a Wall Street Journal analysis of bankruptcy-court filings. But most of that cash is earmarked for other investors, mainly hedge funds, because the Swiss bank doesn't own most of the claims.

Credit Suisse had claimed \$1.2 billion in losses related to early termination of thousands of derivatives contracts when

Lehman filed for bankruptcy in 2008. Under the terms of a settlement filed Tuesday night in U.S. Bankruptcy Court in New York, creditors' allowed claim was \$385 million against some Lehman subsidiaries and another \$363 million against Lehman's main holding company.

That is important because Lehman treats similarly situated creditors of its subsidiaries differently than those of the parent.

For example, general unsecured creditors of Lehman's special finance unit, the heart of the failed investment bank's derivatives business, have so far recovered more than 39 cents on the dollar, though they are limited to how much

they can claim. Unsecured creditors of Lehman's commodities business have recovered more than 80 cents on the dollar, while unsecured creditors of the bank's Lehman Commercial Corp. subsidiary have been paid in full.

In comparison, unsecured creditors of the parent were initially slated to recover 21 cents on the dollar when Lehman's liquidation plan went into effect in 2012.

However, they have since recovered nearly twice that amount as Lehman's wind down of its business has brought in more cash than expected.

Credit Suisse said it expects a "non-material" loss of about \$70 million to its strategic resolutions unit, a division the bank intends to close by the end of the year.

Credit Suisse and Lehman representatives declined to comment further on the settlement.

The team winding down Lehman sued Credit Suisse, one of the world's largest derivatives dealers, in 2013, claiming the bank artificially inflated its losses by more than \$1 billion to profit from Lehman's bankruptcy at the expense of other creditors. A trial in the derivatives dispute had been slated for October.

Lehman's lawyers said in court papers that the settlement, which slashes \$789 million off Credit Suisse's claims against Lehman's holding company, is a reasonable outcome given the uncertainty of litigation and the possibility of protracted appeals.

Pay-Tech Firm Adyen Surges 90% in Debut

BY ADAM CLARK
AND WAVERLY COLVILLE

Shares in Dutch payment-technology company **Adyen NV** surged in their first day of trading on the Amsterdam Euronext exchange.

Adyen's stock closed up 90% at €455 (\$534.40) from its initial-public-offering price of €240, which was at the high end of its expected price range. The near doubling of the stock was the largest first-day increase since 2000 for a European-listed IPO that raised more than €500 million, according to Dealogic.

The closing price gave the payments company a valuation of €13.4 billion. Adyen is the largest technology IPO in Europe this year, and one of the largest tech companies to go public on the Amsterdam exchange, according to Dealogic.

Adyen's software allows tech giants such as Netflix Inc. and Spotify Technology SA and retailers such as, Tory Burch and Sephora to accept payments both online and offline in dozens of countries and currencies through a single platform. Many investors see Adyen as a way to indirectly reach high-growth companies such as Uber Technologies Inc., Casper Inc. and Grab Inc.

The initial offering of 3.5 million shares, or a 12% stake, by existing shareholders



Sephora can accept both online and offline payments in dozens of countries via a single platform using Adyen software.

raised roughly €849 million, excluding an allotment for underwriters.

In 2017, Adyen generated earnings before interest, taxes, depreciation and amortization of €99 million and net

revenue of €218 million.

The surge in Adyen's share price in its first day reflects investors' interest in tech IPOs in recent months. Adyen is also primed to join several U.S. listed companies, includ-

ing DocuSign Inc. and Dropbox Inc., that have seen strong gains in their trading debuts. This year, there have been at least 115 tech companies globally that went public, up 72% from this time last year, ac-

cording to Dealogic.

Many private companies had been hesitant to go public after several unsuccessful IPOs from companies such as LendingClub Corp. and On Deck Capital Inc.

H&R Block To Close 400 U.S. Offices

BY AISHA AL-MUSLIM

H&R Block Inc. plans to close about 400 U.S. offices as the new tax preparer's nearly 10,000 company-owned and franchise locations in the U.S. The move isn't expected to result in job losses, and associates are expected to shift to other locations, a spokeswoman for the Kansas City, Mo., company said Wednesday.

The closures make up 4% of the tax preparer's nearly 10,000 company-owned and franchise locations in the U.S. The move isn't expected to result in job losses, and associates are expected to shift to other locations, a spokeswoman for the Kansas City, Mo., company said Wednesday.

The closures are part of a strategy to better position the company to retain customers and attract new ones. "We aren't as relevant as we need to be to today's consumer," H&R Block Chief Executive Jeff Jones said during a conference call with analysts on Tuesday.

H&R Block expects to succeed as a cross-channel player, where users can easily move between filing returns online or getting in-person assistance. For the fiscal year ended April 30, the U.S. assisted-returns business declined 0.6%. Online returns rose 10%, as consumers turn to do-it-yourself returns.

The company said it anticipates revenue for fiscal 2019 of \$3.05 billion to \$3.1 billion, or a drop of as much as 3.5% from the year ended April 30. Analysts polled by Thomson Reuters were expecting \$3.14 billion.

Shares in H&R Block closed at \$24.29 on Wednesday, off 18%, in one of the largest single-day percentage declines in the company's history.

The stock fell even as the company posted higher earnings and revenue. Fourth-quarter profit rose 46% to \$1.14 billion amid the company's own lower corporate taxes as a result of the recently passed tax legislation. H&R Block reported a 6.3% effective tax rate. It expects a tax rate of 23% to 25% for fiscal 2019 and beyond.

Total revenue rose 2.8% to \$2.39 billion. In fiscal 2018, H&R Block had revenue of \$3.16 billion, a 4% increase, and more than 23.3 million tax returns prepared worldwide.

—Richard Rubin contributed to this article.

European Lenders Go It Alone

Continued from page B1
muscular pan-continental bank to take on the likes of **JPMorgan Chase & Co.** and **Citigroup** Inc. The relative size of banks on opposite sides of the Atlantic puts that challenge in relief: JPMorgan has a market value of \$379 billion. The eurozone's biggest, Spain's **Banco Santander** SA, is valued at \$92 billion.

The Société Générale deal with UniCredit might be another 18 months away, say some bankers. **Commerzbank** AG, a potential merger target since the early part of the last decade, could be melded with the underperforming

Deutsche Bank AG, analysts say, though that would be unlikely until the German lenders finish respective restructuring efforts.

"In times of ever-deepening geopolitical tensions, do we want to leave the important allocation function of the banking system largely to foreign institutions?" Deutsche Bank's new chief executive, Christian Sewing, said in a speech in Berlin on Tuesday.

A prerequisite for any big banking deal may be the completion of a European banking union. There is now a eurozone bank regulator in Frankfurt and a common system to wind down failing banks. But

other key pieces are missing. A single European deposit insurance system, under which the risk of bank failures would be shared among the 19 countries, is, at best, years away. Big mergers lack a clear rationale because current rules make it costly for banks to shift funding across Europe. European Union leaders are set to discuss the banking union this month, but Germany and others have repeatedly said countries need to clean up bad loans first.

Madoff Trustee in Deal With a Feeder Fund

BY ANDREW SCURRIA

The liquidating trustee unwinding Bernard Madoff's fraud struck a deal with financier J. Ezra Merkin to return Ponzi scheme proceeds from one of Mr. Madoff's early backers to other victimized customers.

The agreement, filed Wednesday in the U.S. Bankruptcy Court in New York, includes a \$280 million payment from Ascot Partners, a Ponzi scheme feeder fund run by Mr. Merkin, and his management company, Gabriel Capital Corp.

Ascot was one of several offshore funds that parked their money with Mr. Madoff and were wiped out when the fraud collapsed in 2008.

Subject to court approval,

the deal will avert what was a coming trial over Mr. Merkin's liability. Ascot Partners, a net loser in Mr. Madoff's fraud, would also receive a \$237 million bankrupcy claim, allowing the feeder to collect its cut of the \$13 billion recovered over the past decade by the liquidating trustee, Irving Picard.

The settlement allows Ascot customers who were indirect investors in the Ponzi scheme to share in Mr. Picard's recoveries for the first time.

Mr. Picard said in a statement the deal provides a "significant distribution" to the financial receivership for Ascot investors.

Ascot's receiver is prohibited under the deal from passing any money it gets from Mr. Picard to Mr. Merkin or his family.

Andrew Levander, Mr. Merkin's attorney, said he "is pleased that the receiver has settled the trustee's lawsuit on terms that will result in a significant recovery for Ascot's investors."

MARKETS

Treasury Prices Fall Following Rate Rise

BY DANIEL KRUGER

U.S. government bond prices dropped after the Federal Reserve raised interest rates for the second time this year and penciled in two more increases for 2018.

The yield on the 10-year Treasury note rose Wednesday for a fourth consecutive trading session to 2.979% from 2.959% Tuesday.

The two-year Treasury yield, which is more responsive to expectations for Fed interest-rate policy, rose to 2.578% from 2.539%. Yields rise as bond prices fall.

Yields rose after Fed officials raised their estimates for the pace of growth and inflation this year while also lowering their estimate for the unemployment rate.

Inflation is a threat to the purchasing power of bonds' fixed interest and principal payments, while faster growth and lower unemployment can prompt the Fed to raise interest rates.

The latest increase will bring the benchmark federal-funds rate to a range between 1.75% and 2%. Officials penciled in a total of four rate increases for this year, up from a projection of three increases at their March meeting.

The rise in yields may be capped by concerns that trade tensions between the U.S. and its major trading partners could restrain the ability of the economy to expand, some investors said.

"The economy doesn't need two more rate hikes, especially with geopolitical risks," such as tariffs, which could slow growth in the U.S. and around the world, said Gary Pollack, head of fixed-income trading at Deutsche Bank Private Wealth Management.

Global Growth Fuels Oil Demand

Report anticipates non-OPEC supply growth to slow slightly from this year

BY CHRISTOPHER ALESSI

LONDON—The world's appetite for oil should remain robust throughout next year even as U.S. production continues to dominate supply growth, the International Energy Agency said.

In its monthly oil-market report, the IEA on Wednesday laid out for the first time its oil demand forecast for next year, saying it expects demand to increase by 1.4 million barrels a day in 2019, on par with this year. A significant part of that growth will be driven by rising demand for petrochemicals, the agency said.

"Together with strong economic growth, the development of the petrochemical industry worldwide will underpin growth in oil demand," the report said. But the Paris-based organization, which advises governments and corporations on energy trends, cautioned that risks to its forecast are on the rise.

"These include the possibility of higher prices, a weakening of economic confidence, trade protectionism and a potential further strengthening of the U.S. dollar," the report said. A stronger dollar typically weakens crude prices by making the dollar-denominated commodity more expensive in other currencies.

Meanwhile, the IEA said it expects oil supply growth outside the Organization of the Petroleum Exporting Countries to slow slightly next year, to 1.7 million barrels a day, compared with a growth rate of 2 million barrels a day this year. The U.S. "shows by far the biggest gain," at about 75% of total non-OPEC growth throughout this year and next, the agency said.

But the report added that logistical and infrastructure



The International Energy Agency expects crude demand to increase by 1.4 million barrels a day in 2019, on par with this year.

Crude Moves Up As Supplies Fall

Oil prices bounced to the highest close this month as strong U.S. demand ate into crude and fuel inventories.

Crude for July delivery rose 0.4%, to \$66.64 a barrel, on the New York Mercantile Exchange on Wednesday, closing at the highest level since May 31. Brent for August delivery, the global benchmark, gained 1.1%, to \$76.74, on ICE Futures Europe.

The Energy Information Administration said on Wednesday that crude-oil inventories

fell by 4.1 million barrels, to 432.4 million barrels, a larger reduction than expected. Analysts and traders surveyed by The Wall Street Journal had forecast a drop of 1.6 million barrels. Gasoline and distillate stocks also fell. Traders had expected increases.

"Everywhere you look, demand is strong. Gasoline demand is strong, refinery demand is strong," said Phil Flynn, a senior analyst at the Price Futures Group. "That's supporting prices."

Oil traders largely appeared to shrug off a tweet from President Donald Trump saying that "Oil prices are too high, OPEC is

at it again. Not good!" In April, a similar tweet from Mr. Trump sent the price of oil lower momentarily.

The market's main focus is on an OPEC meeting next week and the possibility that the group and its allies will ramp up production after more than a year of holding back output, said Ole Hansen, head of commodity strategy at Saxo Bank. The deal to reduce output is set to expire at the end of this year.

Among refined products, gasoline futures for July rose 1.7%, to \$2.125 a gallon.

—Christopher Alessi and Benjamin Parkin

sians have indicated a willingness to exit from the accord, set to expire at the end of this year, sooner than planned.

Russia would like participants who are able to boost output to return to their October 2016 level, according to OPEC officials familiar with the proposal. With output in Venezuela, Iran and Angola constrained, that would put the size of such an increase well above 1 million barrels a day, they said.

By contrast, Saudi Arabia is considering several scenarios to raise production over coming months by at least 500,000 barrels a day, these officials said. Under one proposal, OPEC and its allies would boost output by 1 million barrels a day in two stages, first in June by half that amount, then in the fourth quarter, the people said.

—Summer Said and Benoit Faucon contributed to this article.

Stocks Finish Lower After Central Bank Decision

BY JON SINDREU
AND DANIELLE CHEMTOB

S&P 500 fell 11.22 points, or 0.4%, to 2775.63. Both indexes posted their largest one-day point and percentage declines this month.

The Nasdaq Composite fell 8.09 points, or 0.1%, to 7695.70, its second-highest close in history.

U.S. government-bond yields climbed after the decision, as the yield on the 10-year Treasury rose to 2.979% from 2.959% on Tuesday. Yields rise as prices fall.

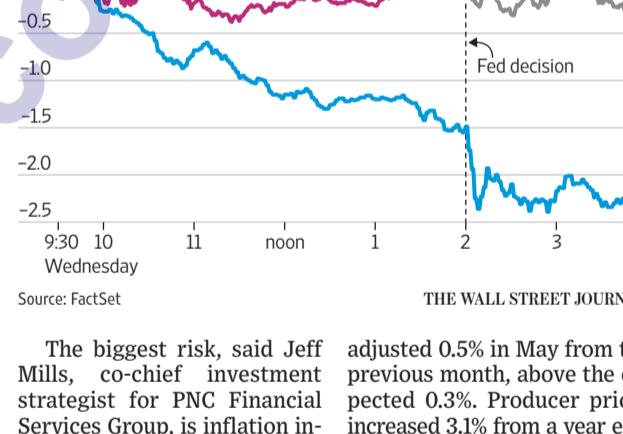
Concerns about monetary stimulus ebbing have joined worries about politics and trade tensions this year, creating a more-volatile environment for markets. For many investors, the key to interpreting these moves is how much longer the economy can keep powering ahead before a new recession kicks in.

"The easy-money policies that really drove this bull market are effectively over," said Craig Birk, executive vice president of portfolio management at Personal Capital.

"That doesn't mean the market can't continue to advance, but it just no longer has that tailwind."

Tracking the Fed

Financial stocks initially climbed but ended lower with the broader market and real-estate stocks tumbled after the Federal Reserve signaled a faster pace of interest-rate increases.



The biggest risk, said Jeff Mills, co-chief investment strategist for PNC Financial Services Group, is inflation increasing at a faster rate than the market and the Fed are expecting.

The Labor Department on Wednesday said the producer-price index, a measure of prices from the perspective of businesses, rose a seasonally

adjusted 0.5% in May from the previous month, above the expected 0.3%. Producer prices increased 3.1% from a year earlier, the largest annual increase since January 2012.

Consumer-price index data, released Tuesday, showed a 0.2%

increase in prices last month.

"The Fed might be accused of being slightly behind the curve,

but with inflation at these levels

I suspect they are going to run the economy a little bit hot," said Patrick Spencer, Baird's vice chairman of equities.

Shares of financial firms in the S&P 500 jumped after the Fed decision but later turned lower. Higher interest rates typically widen the spread between what banks charge on loans and what they pay on deposits.

Stocks that investors consider bondlike took a hit alongside Treasury prices. The S&P 500 real-estate sector, which includes real-estate investment trusts that often suffer when interest rates rise, fell 2.3%—extending declines. Shares of utilities fell 0.3%.

The European Central Bank is set to follow Thursday with its own policy meeting. Investors will try to gauge the exact time when eurozone officials will end their bond purchases—a move broadly anticipated for later this year—and whether Italy's political woes are likely to delay their plans.

So far, the ECB has signaled that it remains undeterred.

"It would be remiss of them to reverse any signal they've given," said Richard Hodges, a bond-fund manager at Nomura

Asset Management. "They are running out of assets to buy, so if you gave a short-term fillip to Italy, this would raise longer-term concerns about financial stability."

The Bank of Japan will make its monthly policy decision on Friday.

Investors have also reacted positively to a federal judge's ruling that AT&T can proceed with its planned acquisition of Time Warner, seeing it as a sign that the field is clear for other corporate mergers to happen. Time Warner jumped \$1.73, or 1.8%, to \$97.95, while AT&T fell 2.13, or 6.2%, to \$32.22, its largest percentage decline in nearly 10 years.

Overseas, the Stoxx Europe 600 rose 0.2%. Chinese bourses closed lower, with Hong Kong's Hang Seng losing 1.2% and the Shanghai Composite falling 1%. Both were pressured by shares of ZTE, which plunged about 40%—an \$8 billion wipeout—on their first day of trading after nearly two months. Early

Thursday, the Hang Seng was down a further 0.8%, while Shanghai was down 0.2%. Japan's Nikkei was down 0.4%.

LBOs Fuel A Burst In M&A

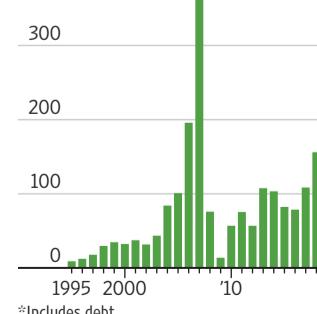
Continued from page B1
boards to divest their companies of assets as additional catalysts for the recent surge in LBOs. That has left more orphaned businesses for private-equity firms to carve out of larger companies.

Meanwhile, the continued availability of cheap debt and softened enforcement of guidelines meant to curb excessive leverage amid a deregulatory push in Washington are also fueling activity. The average leverage level for 2018 buyouts is 6.36 times earnings before interest, taxes, depreciation and amortization, according to data from Thomson Reuters LPC. If that stands, it will be the highest since 2007 when the mea-

Spending Spree

The volume of leveraged buyouts in 2018 is higher than it's been since the financial crisis.

Total value of buyout deals through June 11 of each year



*Includes debt

Source: Dealogic

Biggest deals so far this year*

Blackstone Group buying Thomson Reuters financial and risk business

\$17.0 billion

Carlyle Group and GIC Pte buying Azko Nobel NV specialty chemicals business

9.9

KKR buying Envision Healthcare Corp.

8.3

KKR buying BMC Software

8.3

THE WALL STREET JOURNAL

Source: Dealogic

includes debt

MARKETS

Tariffs Pinch Consumer-Staples Stocks

Levies by EU, Canada and Mexico bruise U.S. firms that export food to those markets

By MICHAEL WURSTHORN
AND DANIELLE CHEMTOB

Escalating trade tensions have made times even harder for shares of companies that provide everyday goods.

Already struggling with pricing pressures and sluggish growth, the fortunes of consumer-staples companies in the S&P 500 were further shaken after Canada, Mexico and the European Union retaliated against the U.S.'s imposition of tariffs on steel and aluminum imports.

Canadian Prime Minister Justin Trudeau pledged to impose billions of dollars of tariffs on steel, aluminum and other U.S. goods, such as food and agricultural products. Mexico's Economy Ministry is targeting lamps, berries, grapes, apples, cold cuts, pork chops and cheese products, among other goods the U.S. produces and sends there. The EU will start imposing €2.8 billion (\$3.3 billion) worth of tariffs in July, including 25% levies on peanut butter, orange juice and cranberries, among other goods.

"It's just sort of the piling-on effect, and that's why you've seen sentiment be so dire" among consumer-staples stocks, said Michael Scanlon, a managing director and portfolio manager at Manulife Asset Management who manages a fund of around \$2 billion in assets.

The Consumer Staples Select SPDR Fund, one of the largest exchange-traded funds to track food-and-beverage stocks and other consumer companies, has fallen 10% so far this year, compared with a 3.8% increase for the S&P 500. Consumer-staples stocks in

Shares of several consumer-staples companies took another leg lower after key U.S. trading partners pledged to impose their own tariffs.



The Consumer Staples Select Sector SPDR exchange-traded fund has fallen 10% so far this year, on pace for its first annual loss since 2008.



Source: FactSet

the broad stock-market index are on track for a second consecutive quarterly decline, a first since 2016.

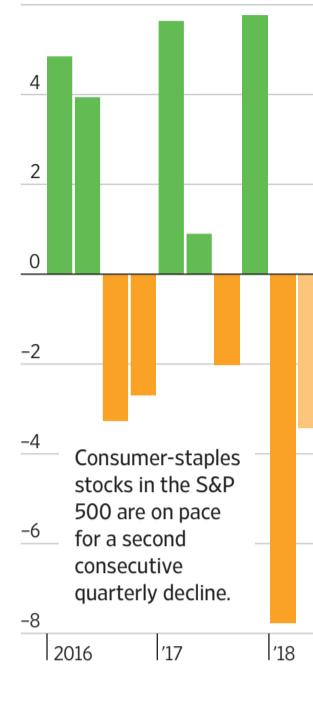
Stock prices throughout the sector are already buckling under the weight of declining pricing power, rising commodity costs and greater demands from retailers that food-and-

beverage producers reinvest more of their capital into overhauling operations, factors Credit Suisse said in a note will likely contribute to a decline in margins over the next two years.

"There isn't a lot of growth there, so when you're looking at relative opportunities [in

the market], staples are at the bottom of the list," said Mark Stoeckle, chief executive and senior portfolio manager of Adams Funds.

Beverage makers like Molson Coors Brewing Co., whose shares are down 19% so far this year, and PepsiCo Inc., off 12%, told analysts that they



Valuations of consumer-staples stocks are now closer to the broader market, but some analysts say that might still be too rich.



Tristan Wyatt/THE WALL STREET JOURNAL.

a variety of deli meats in addition to its line of poultry products, lost nearly 4% last month and remains down roughly 13% so far this year.

"Trade flow is incredibly important to Tyson Foods, and we continue to urge our political leaders to support efforts to provide certainty to markets," Tyson Chief Executive Thomas Hayes told analysts last month.

Hormel Foods, the maker of Spam canned pork, fell more than 3% on May 31—the day Mexico and other governments announced retaliatory measures—to drag the stock into the red for the year. And J.M. Smucker Co., known for its berry-based jellies and juices, has lost over 16% this year as trade tensions escalated.

Consumer-staples valuations have come down since January, but some investors say the sector is still too rich to attract investor interest given the tepid pace of growth. Consumer-staples stocks are trading at 17 times earnings over the next 12 months, lower than the multiple of 21 times they traded at in late January, but about on par with the broader S&P 500, according to FactSet.

While the tariffs announced so far aren't onerous enough to have a detrimental impact on the economy, analysts worry that escalating tensions—such as those between the U.S. and Canada following the Group of 7 meeting in Ottawa this month—could spark a protracted trade war. The higher costs companies are forced to bear would likely filter down to consumers, who are already coping with higher gas prices and other signs of firming inflation.

That could crimp the U.S. economic upswing, which got a boost late last year after Republicans passed a sweeping tax overhaul that some analysts say helped extend the bull market past its ninth year.

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Beverage makers like Molson Coors Brewing Co., whose shares are down 19% so far this year, and PepsiCo Inc., off 12%, told analysts that they

are already seeing inflationary pressures, including rising aluminum costs and increases in freight and fueling expenses. Food makers like Tyson Foods Inc. and Hormel Foods Corp. that export items like pork to Mexico are bracing for a decline in sales.

Shares of Tyson, which sells

HEARD ON THE STREET

FINANCIAL ANALYSIS & COMMENTARY

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Comcast Bid Holds Hidden Risks

Eager to ride the Justice Department's loss to its own merger victory, Comcast surprised no one with a fast, aggressive bid for the assets that 21st Century Fox has agreed to sell to Walt Disney. At \$65 billion, it is a doozy of a bid, aimed not only at wooing the Murdochs away from Disney but also at distracting from the regulatory risks that would come with a Comcast deal.

Fox's challenge is to not let that flashy number cloud its judgment. With the stock trading at records, that will take some real restraint. If the Murdochs and other Fox shareholders need to sober up for a moment, they should read the decision of Judge Richard Leon. The judge emphasized that his ruling to approve the merger of AT&T and Time Warner was limited. "The temptation by some to view this decision as being something

more than a resolution of this specific case should be resisted by one and all!" he wrote. Fox and News Corp., publisher of The Wall Street Journal, share common ownership.

There is another reason to think carefully about the regulatory risks of a Comcast deal for Fox's assets: The Justice Department has kept a close eye on Comcast since its merger with NBC, which went through in 2011 only after Comcast agreed to specific conditions. Those conditions are set to expire in September, giving Comcast new freedom to run its business or do deals, a situation that displease regulators and makes them skeptical of any deal that allows Comcast to swell further. Though they failed to block AT&T's vertical merger with Time Warner, Comcast-Fox would be a different monster—both vertical and horizontal, raising

Fox Hunt

Share-price performance



Source: FactSet THE WALL STREET JOURNAL.

problems that AT&T-Time Warner didn't.

These risks play to Disney's favor. The company will need to lift its previous offer, a \$52.5 billion all-stock bid, likely by sweetening it with cash. But since a Disney deal doesn't carry the same risks, it doesn't need to go

as high as Comcast.

Still, Comcast won't go away quietly. Like a desperate suitor, it has offered to pay Fox's breakup fee with Disney. It may keep raising its bid to pressure Fox into a deal. That decision could land them both in court.

—Elizabeth Winkler

Fed's Statement Was Short but Not Sweet

Brevity might be the soul of wit, but investors might wish the Federal Reserve was a little more long-winded.

Fed policy makers on Wednesday raised their target range on the central bank's benchmark short-term interest rate by one-quarter of a percentage point while boosting their projections for how much they will raise rates this year and next. Given what has been happening with the economy, these moves shouldn't have counted as a big surprise. Fed policy makers now have a median projection that inflation will reach their 2% target by year-end. Their year-end forecast for the unemployment rate has shifted to 3.6% from 3.8%.

But what the Fed didn't say seemed to have the biggest impact, initially helping to send stocks lower and short-term yields higher. It lopped off 80 words of longstanding language from its postmeeting statement which discussed how rates were "likely to remain, for

some time, below levels that are expected to prevail in the longer run." This amounted to policy makers saying they don't expect to keep leaning with the economy, and that maybe they will need to start leaning against it.

Indeed, the Fed took one additional step toward that possibility Wednesday. Fed Chairman Jerome Powell announced that starting next year, the central bank will hold a news conference following each of its policy meetings rather than after every other meeting as it now does. This will make it easier for the Fed to raise rates at any meeting, rather than just the four each year that are accompanied by news conferences.

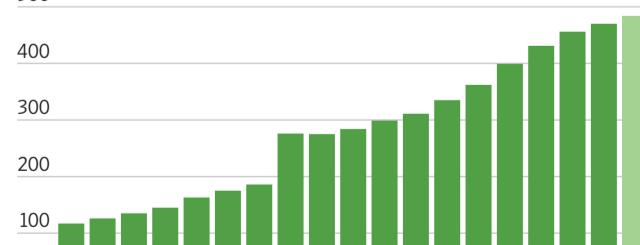
What the Fed actually does will, of course, depend on the economy. What has changed, however, is that the Fed is no longer treating the economy as a fragile thing. If it thinks there is a risk of things running too hot, it isn't going to hesitate much on raising rates to cool them down.

—Justin Lahart

Amazon's Whole Foods Buy Pays Off

Whole Lot of Growth

Number of Whole Foods stores



Note: Data through 2017 are for fiscal years ended September; 2018 figure is as of June 13
Sources: FactSet; the company

Foods, but if the aim is to pull customers into the Prime ecosystem, it would make sense for it to add to Whole Foods' current 484 stores. There are 38 Whole Foods stores and smaller-format 365 stores under construction, according to location analytics company Beitz and Daigh Geographics. Based on his conversations with real-estate contacts, Wolfe Research analyst Scott Moshkin says Amazon could be aiming for as many as 1,500 locations in the U.S.

Will Amazon succeed? For its competitors in the grocery business, to some extent it doesn't matter. The online giant has dragged them into a costly competition for market share that, win or lose, could leave them damaged.

—Justin Lahart

giving people more reasons to pay for Prime and buy Amazon devices, which lead them to spend more on Amazon.

Amazon hasn't detailed its expansion plans for Whole

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Amazon hasn't detailed its expansion plans for Whole

The food-and-beverage business is under attack from all sides, but one category seemed safe—until now, that is.

Supermarkets getting squeezed by online retailers such as Amazon.com or no-frills discount retailers have put their own pinch on the people that sell them food and beverages by competing with them. That has worked pretty well for customers who don't mind cheaper but nearly identical store brands.

But what about a premium product with century-old brand names and legions of picky connoisseurs? German dis-

counter Aldi, which has made big inroads in Europe and is now attacking the U.S. market, has breached one such category in a U.K. contest. Its Highland Black Scotch Whisky won the gold medal in the category of whisky blends aged up to 12 years, beating out the likes of Chivas Regal 12 Year Old, made by French luxury-goods company Pernod Ricard. The latter traces its roots to 1801 and a bottle costs twice as much.

That isn't only bad news for distillers. U.S. supermarkets facing the early stages of a discounters onslaught can be forgiven for needing a drink.