Subject: Re: June 22 infra event Date: 23 March 2018 at 12:17

To: Pantelias, Aris a.pantelias@ucl.ac.uk

Cc: Milcheva, Stanimira s.milcheva@ucl.ac.uk, Aniket, Kumar k.aniket@ucl.ac.uk

Hi Stani

I'm not one of the grant holders so I don't want to be heavy-handed here, but I agree with Aris that funding is a good way to go. Certainly that is what Julia Prescott and Tim Stone were saying at the external advisory board last year, and it is something to which Timo can also contribute. I can't see any of them being interested in the current programme, to be honest, especially as this doesn't align with what the EIB or Merdiam does. Likewise with AMP Capital. Also I think an emphasis on funding does play to our strengths, mine in public finance and political economy, yours as an economist and Aris in project finance. I am afraid I tend to see AI as a bit marginal to this, and social infrastructure is mostly about OPEX. If you and Alex and Xuxin (who works on machine learning) want to organise something together, that's great, but I don't really see how Aris or I can contribute to this as it's planned. And I'd be reluctant to try to involve my own contacts at Aviva or Schroders.

Perhaps we can back this up a bit and ask what the objective of the event is? If it is to hash out the basis of a major grant proposal, then I don't really see how the event you attach will play into that goal. I do see how it can be used, with different participants, to get to the deliverables you mention, and I am happy to see you proceed without us. But I think it will probably also mean proceeding without Julia, Timo and AMP.

All best

D'Maris

On 23 Mar 2018, at 12:08, Pantelias, Aris <a.pantelias@ucl.ac.uk> wrote:

Hi Stani,

Thanks for this update.

I must admit I'm a bit surprised by the new topic as I thought we were all in agreement last time we met that dealing with infrastructure funding was a relevant and worthwhile topic. It was this topic that made Julia Prescot agree to participate as she felt it was relevant to what the NIC is doing. Under the new topic I'm no longer sure that she would be willing to participate as her expertise and interests are not as relevant. With respect to the other contacts mentioned, Alex Murray would indeed by relevant but Timo Valila would not as this is not his area. AMP Capital is also irrelevant as they do not invest in social infrastructure.

Furthermore, it is now certain that I will not be able to attend our event on the 22nd of June as I have been invited to deliver a keynote presentation for a panel on infrastructure delivery and contract selection at the OECD on that same day. As mentioned earlier, this is the day on which the report that I'm currently working on will be launched (together with many others under the same working group) with significant publicity. Due to this obligation I have also been forced to change my MSc IIF 5 year celebration to the 19th of June (Tuesday) as otherwise all my logistics regarding travelling to Paris would have been extremely difficult and unreliable.

Finally, I feel that the new topic cannot be supported by my expertise and is a bit irrelevant to my research interests. I'm not an expert in social infrastructure (or housing) and my exposure to artificial intelligence is very limited. Consequently, under this new topic I'm happy to take the back seat and let you and Aniket lead the development and organisation of the event.

Kind regards, Aris DC

From: Milcheva, Stanimira Sent: 23 March 2018 11:28

To: Pantelias, Aris <a.pantelias@ucl.ac.uk>; Aniket, Kumar <k.aniket@ucl.ac.uk>

Cc: Coffman, D'Maris < d.coffman@ucl.ac.uk>

Subject: RE: June 22 infra event

Hi Aris

Many thanks for your insights and feedback. It is really great you got Julia Prescott on board. We need to get 1-2 more people on the round table, I am talking to Alex Murray. We also need to get someone established for the keynote speech. I attach a preliminary draft of the proposed programme and comments of action points. Feel free to use track changes and let me know what you think and also it would be good if you can tell me where exactly you see yourself contributing.

As you can see – the scope is slightly different from what we have been discussing. It does not mean I have ignored everything – quite the opposite. After having gathered a number of views – I think we should play to our academic strengths and also add some innovation. These are the two areas I see are under researched and also hot topics. They are also specific enough to crack on with specific reports and write a white paper as promised in the deliverables. Once Aniket is back on board, we should meet and discuss the plan for the white paper and also a survey of the participants before and after the event. I would need help with this as soon as possible – so feel free to let me know if you are interested in helping.

Also, if you can tell me what do you think about the FORMAT of the flyer attached. Shall we mention who is the organiser (our names) or keep it institutional? Anything else we should add?

Best Stani

From: Pantelias, Aris Sent: 16 March 2018 12:48

To: Milcheva, Stanimira < s.milcheva@ucl.ac.uk >; Aniket, Kumar

<k.aniket@ucl.ac.uk>

Cc: Coffman, D'Maris <d.coffman@ucl.ac.uk>

Subject: June 22 infra event

Hi Stani/Aniket,

I had a coffee yesterday with Julia Prescot and talked to her about the event on 22 June.

I've mentioned our idea to move on from infra financing, which is what apparently everyone is currently getting involved with, and focus on infra funding which is the next piece of the puzzle in terms of developing more projects.

Julia is happy to participate which is good news. We'll need to flag the date to her formally so she can mark her diary and we'll need to send her our thoughts on the event so she can see how/if what we aim to do has any similarities with some of the initiatives/interests of the NIC.

During our chat she mentioned that it would be great to investigate how much infrastructure can a country (e.g. the LIK) afford and how we could measure this

accurately.

From all discussions we had until now I guess the focus can be both at the macro level (GDP etc.) but also at additional funding streams at the project/SPV level (other than the ones related to the project's original service). Another focus could be on forecasting tools available for both previous aspects of funding. The topic overall has huge importance for all private financiers as it is related to the ability of projects (or societies within which they are built) to afford them. It is also related to the intergenerational equity of investment as certain funding streams extend beyond the lifetime of current generations.

I'll leave it to you to progress these thoughts a bit further and I'm happy to comment on a first draft of the event's agenda when you have it prepared.

As mentioned in our last meeting, I currently have a diary conflict with it as I also need to be in Paris on the same day for the launch of the OECD report that I'm working on. Timings have not yet been made known so I'm hoping that I can be in Paris in the morning and be back for the round-table in the evening. As soon as I know more about this I'll let you know.

Regards, Aris

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