#### AGILE METHODS

- eXtreme Programming, SCRUM, Crystal Methods, Adaptive S/W Development, Dynamic System Development Methods, Rapid Application Development RAD
- Perspective opposite to CMM
- Aims for flexibility since: requirements, infrastructure, technology, competitors are all changing at 10% a month

### The Agile Manifesto

- Individuals and Interactions are more important than CMM, ISO, SPICE etc
- Working software is better than documentation
- Customer collaboration is better than contract negotiation
- Responding to change is better than following a plan

#### Manifesto continued

- Aim to satisfy the customer by delivering early software
- We welcome changing requirements even late in the project
- We deliver working software frequently eg every 2 weeks or every 2 months
- Business people and developers must work together daily
- We build projects around motivated individuals

#### Manifesto continued

- Face to face conversation is the best way to convey information
- Working software is the primary measure of progress
- Agile processes promote sustainable development, staff do not burn out
- Aim for technical excellence
- Simplicity: YAGTNI 'you aren't going to need it'

#### Manifesto continued

- Best architectures, requirements and designs emerge from self organising teams
- At regular intervals team reflects on how to become more effective

## eXtreme Programming

- Take known good practices and push them to the extreme
- Code reviews are continuous, coder and navigator work together on a workstation
- Test all the time
- Design all the time
- Avoid superfluity
- Redefine architecture every day, 'refactoring' in OO devt.

# eXtreme programming continued

- New versions are very frequent
- Keep customers around all the time
- 40 hour week
- Coding standards make up for lack of documentation
- Collective ownership
- Continuous re-integration, keep doing regression tests