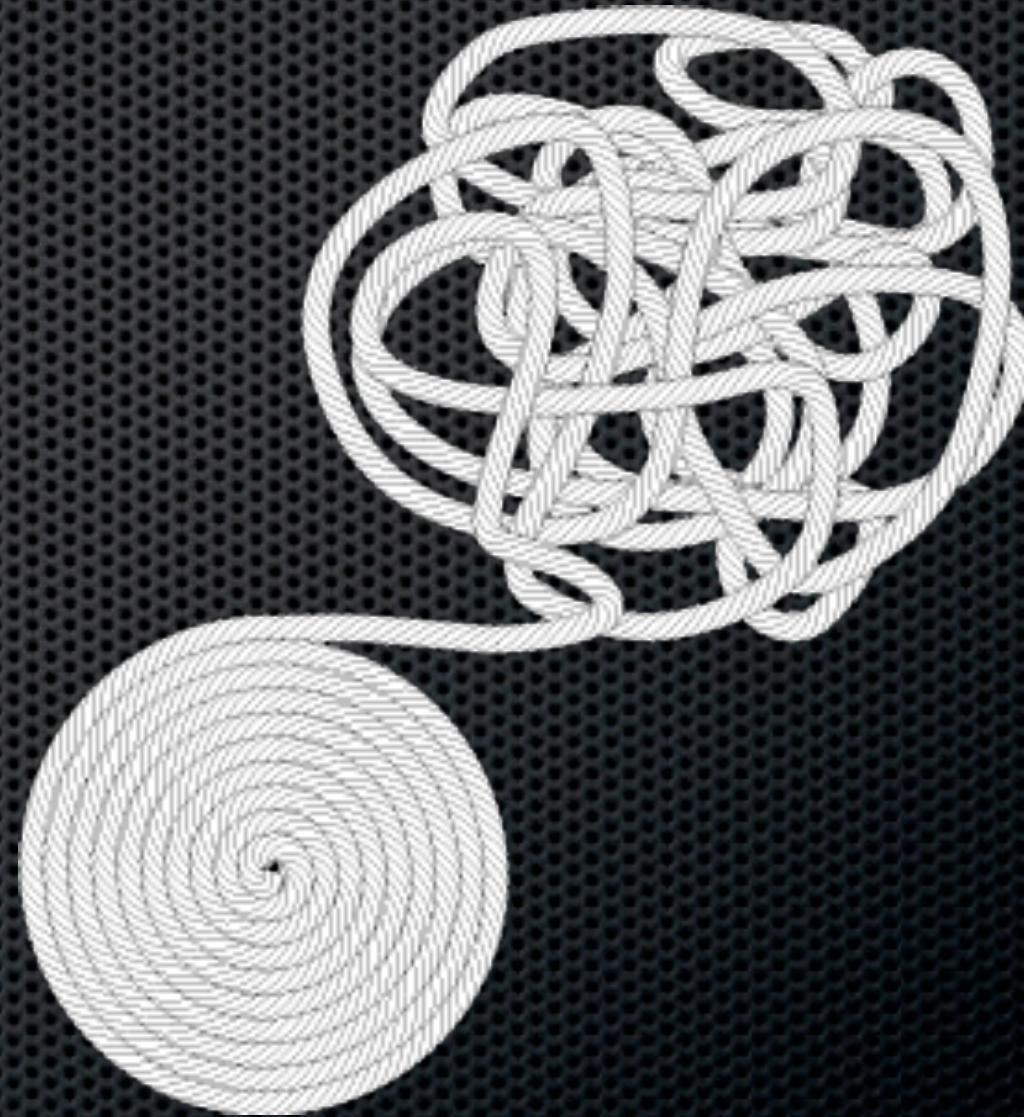


# Where's my Architecture?

Chris Chedgy

Structure101



# Discovering/defining architecture

- Real architecture
- Existing codebase structure
- Well-structured containment
- Creating well-structured containment
- Levelization
- Making it real

+ *Examples*

About Structure101 Inc.

# Structure101

- Since 2000/2007
- Team in Ireland, France, India, Spain, Canada, ...
- Web+channel sales

*“Structure101 shaved months of calendar time and man years of effort off the project”*

Bill Jackson, Netflix



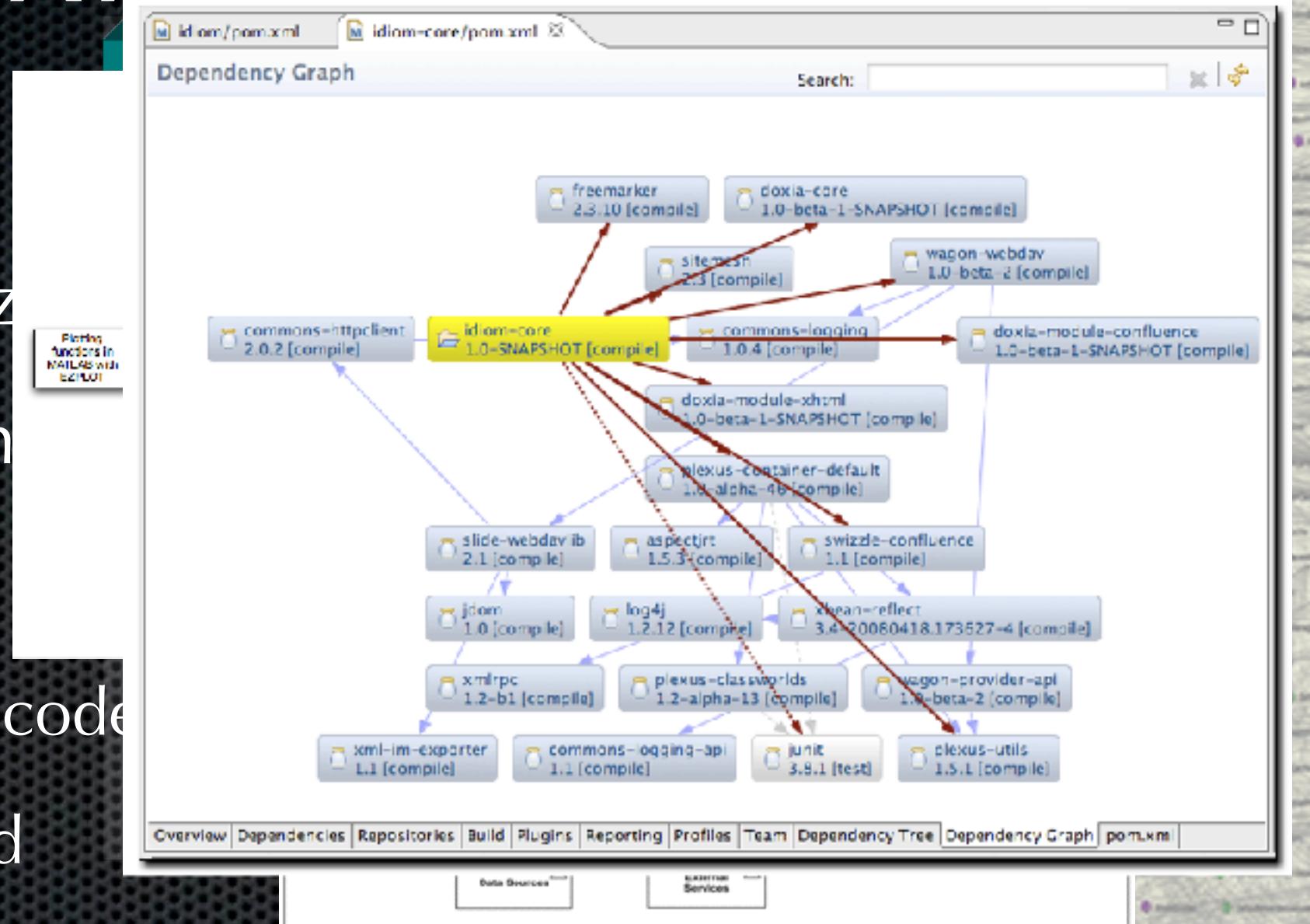
# Why Structure?

*“Well-structured software is delivered in half the time,  
at half the cost, with 8x less bugs”*  
US Air Force study.

- When a codebase grows beyond a certain size, without a guiding architecture, developers start drowning in an expanding sea of source files
- This is a huge, pervasive driver of cost which impacts all development activities
- *Discovering defining an architecture for an existing code base is a much lower cost and risk than struggling on... or starting over*
- But this has required a new kind of tool → [Structure101](#)

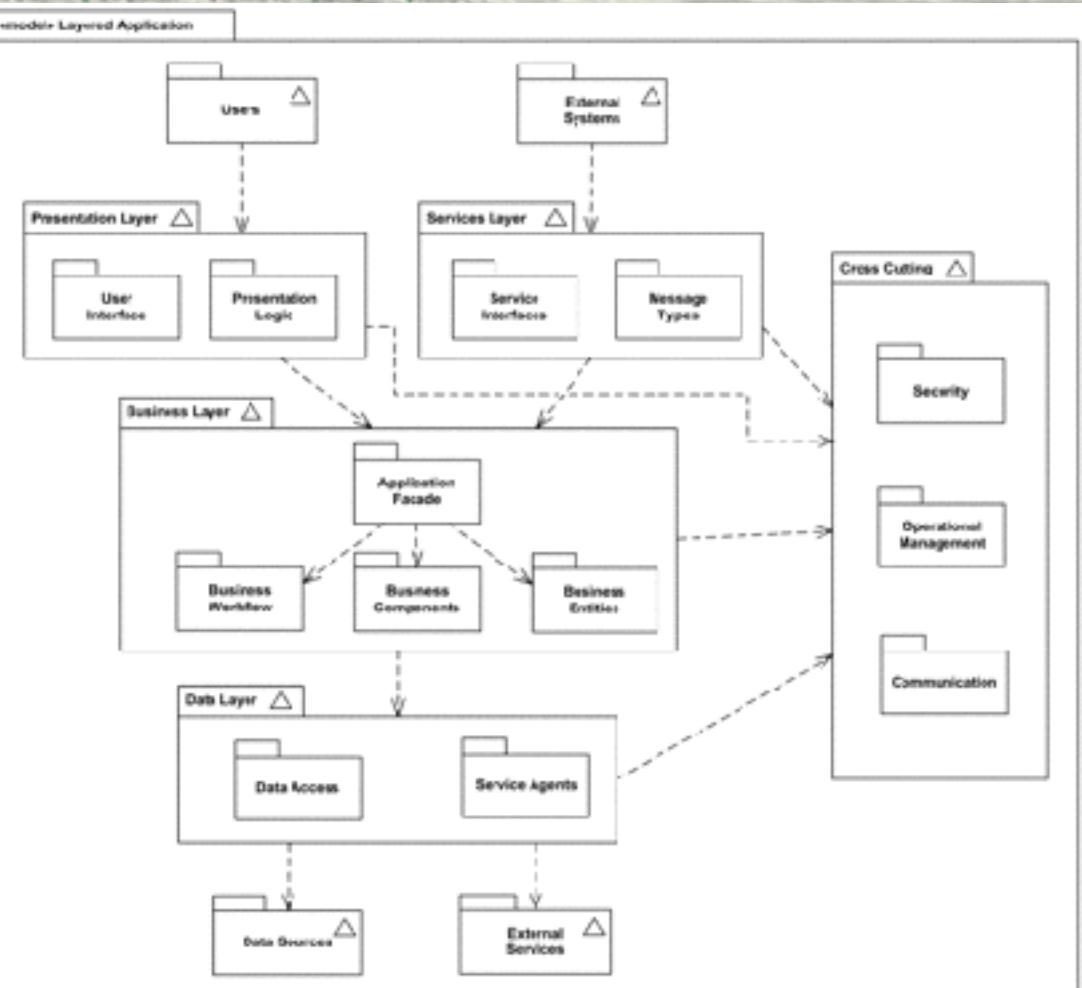
# Architecture - organizing complexity

- Well organized
- Inter-contained
- Real?
  - Maps to code
  - Validated



# Real Architecture

- Map/blueprint for developers
- Phased testing and release
- Divide work across organizations, teams, individuals
- Modularity: interfaces + info hiding
- Reuse or replace subsystems or layers
- Impact/regression control
- Help new developers
- ...
- *Agile Engineering*



# Controlling Architecture

- New project
  - Define architecture that maps to the evolving codebase
  - Communicate, enforce, evolve
- Existing codebase
  - Discover/Define architecture that maps to the evolving codebase
  - Communicate, enforce, evolve

The structure of a codebase

# What we have (raw material)

## 1. Implementation

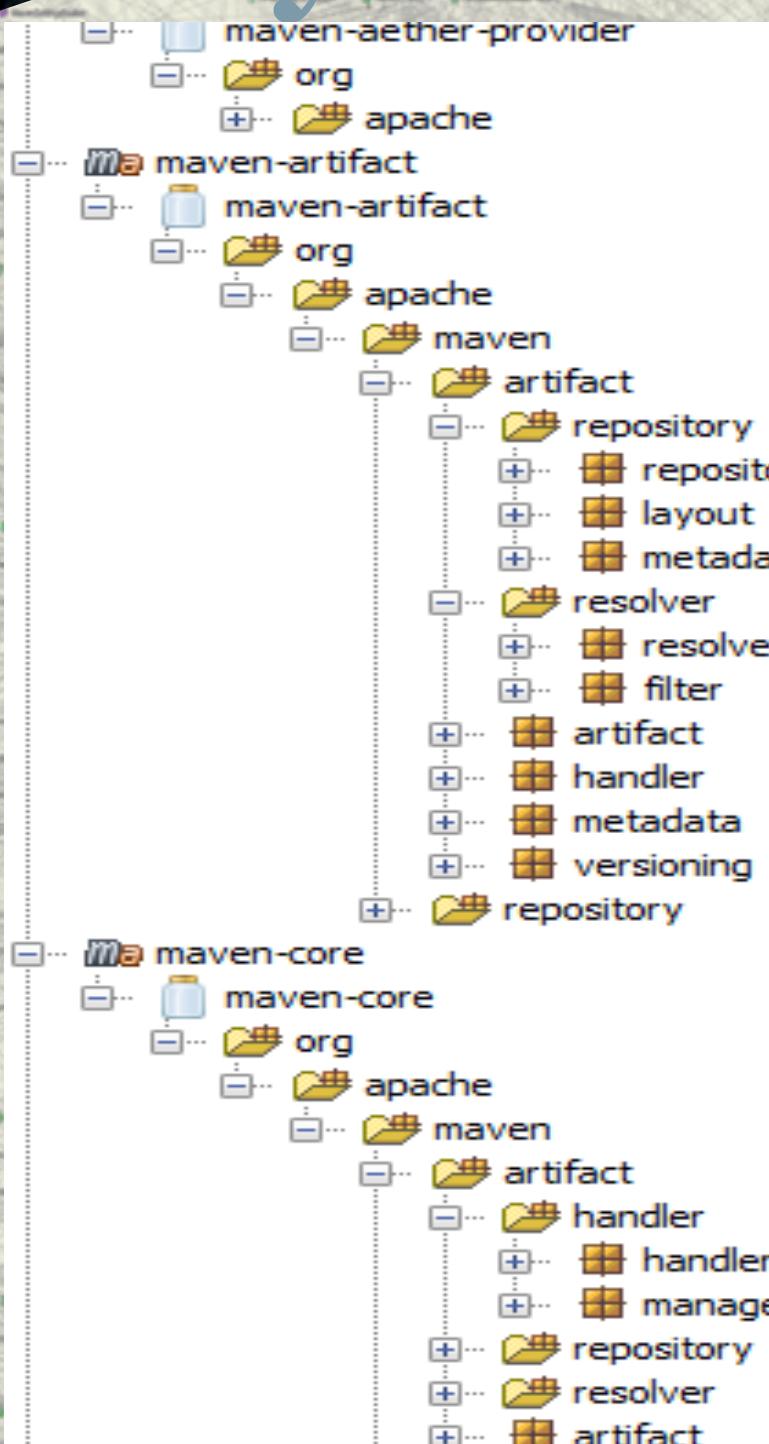


- Thousands of source files
- Countless interdependencies

*Not an “architecture”*

# What we have

## 2. Physical organization



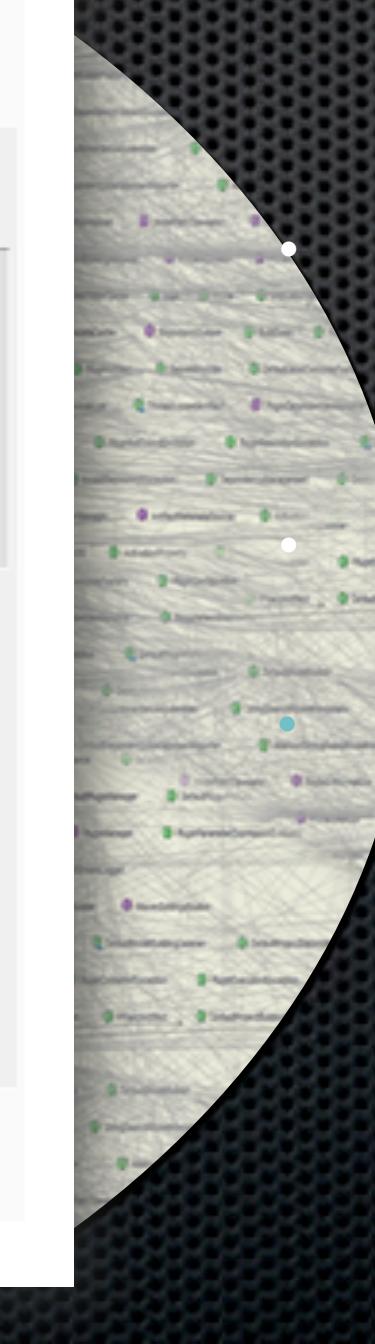
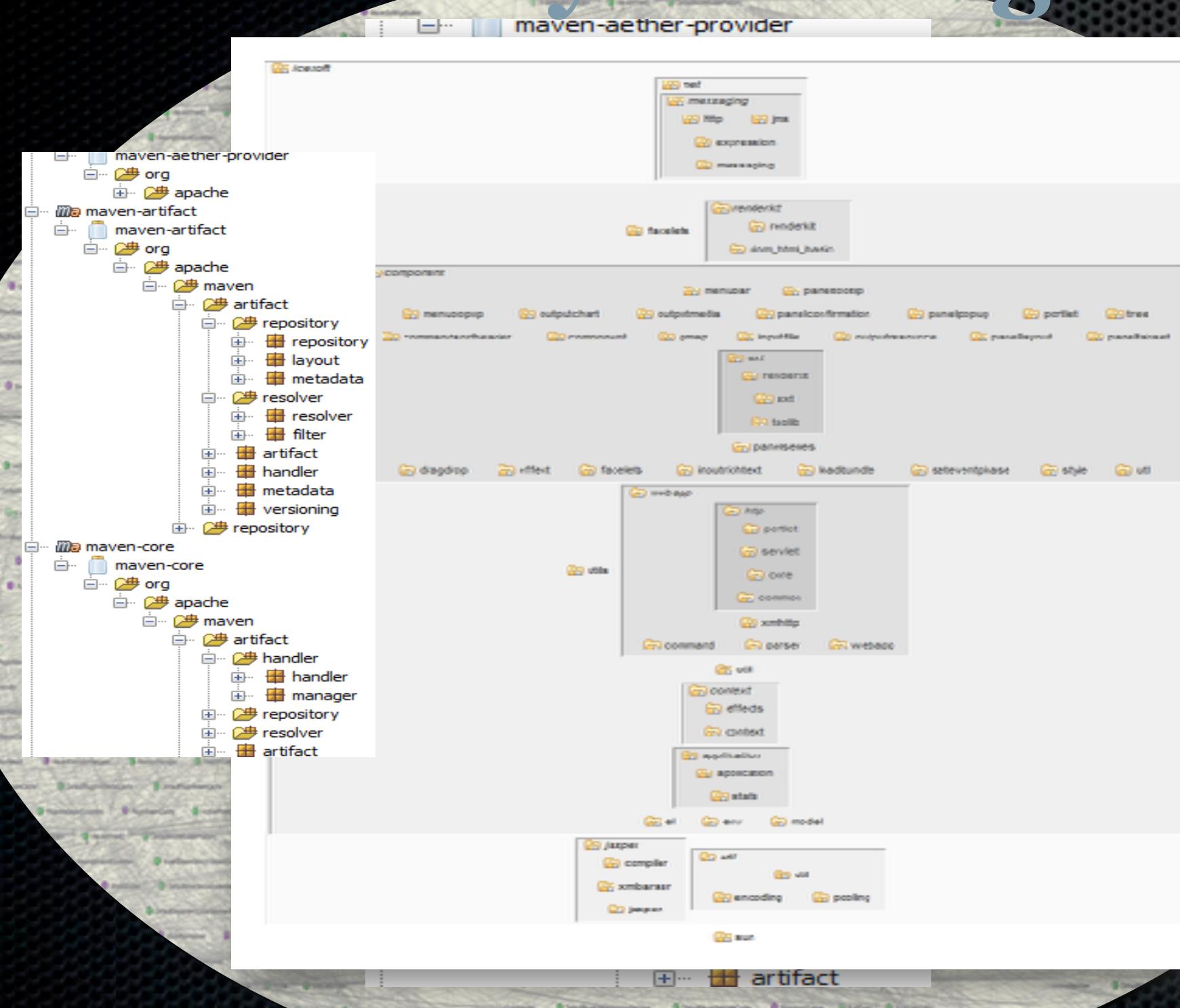
- Packages, jars, Maven projects, ...

- Helps to find files

*But is it an “architecture”?*

# What we have

## 2. Physical organization

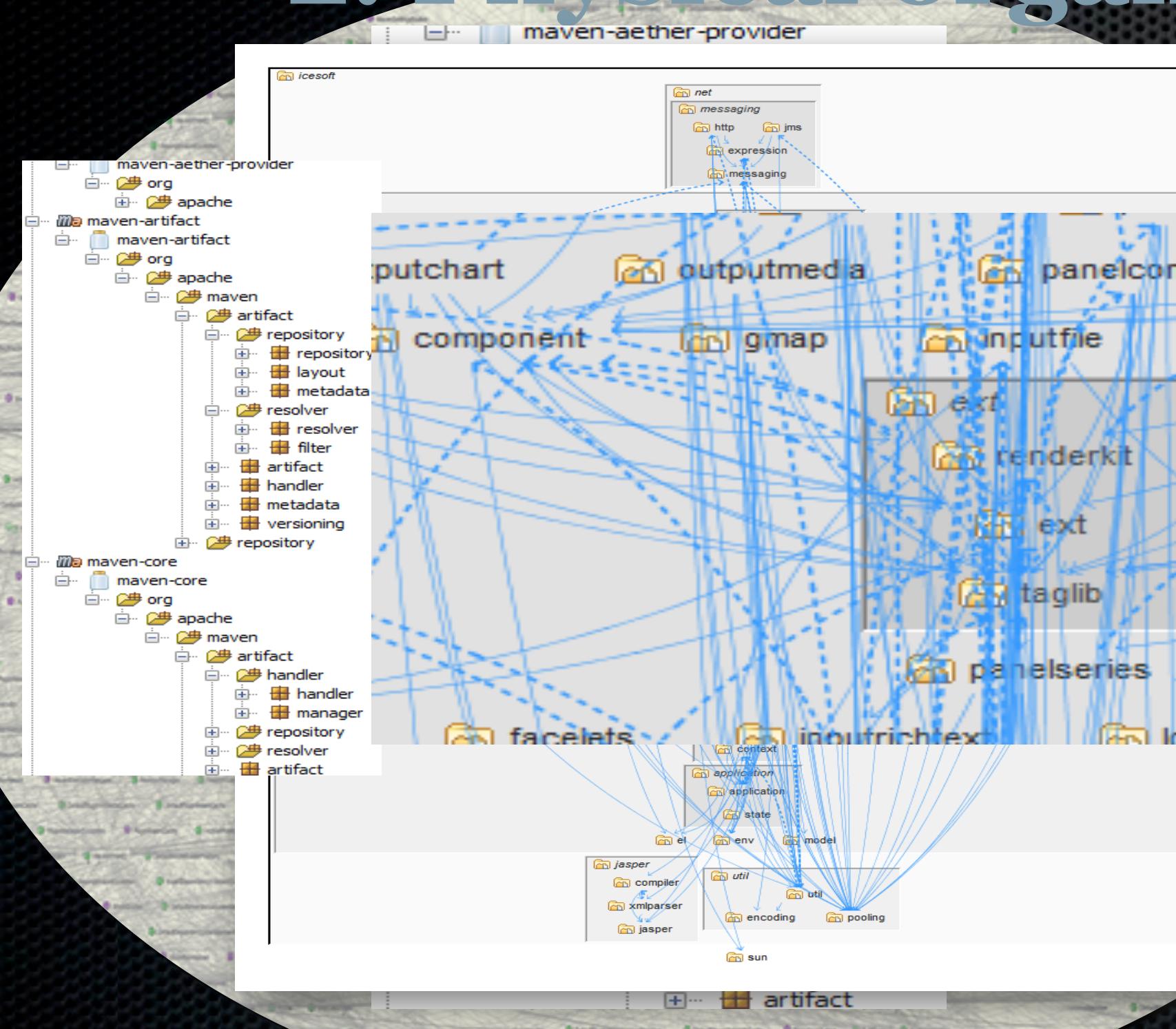


- Packages, jars, Maven projects, ...
- Helps to find files

*But is it an “architecture”?*

# What we have

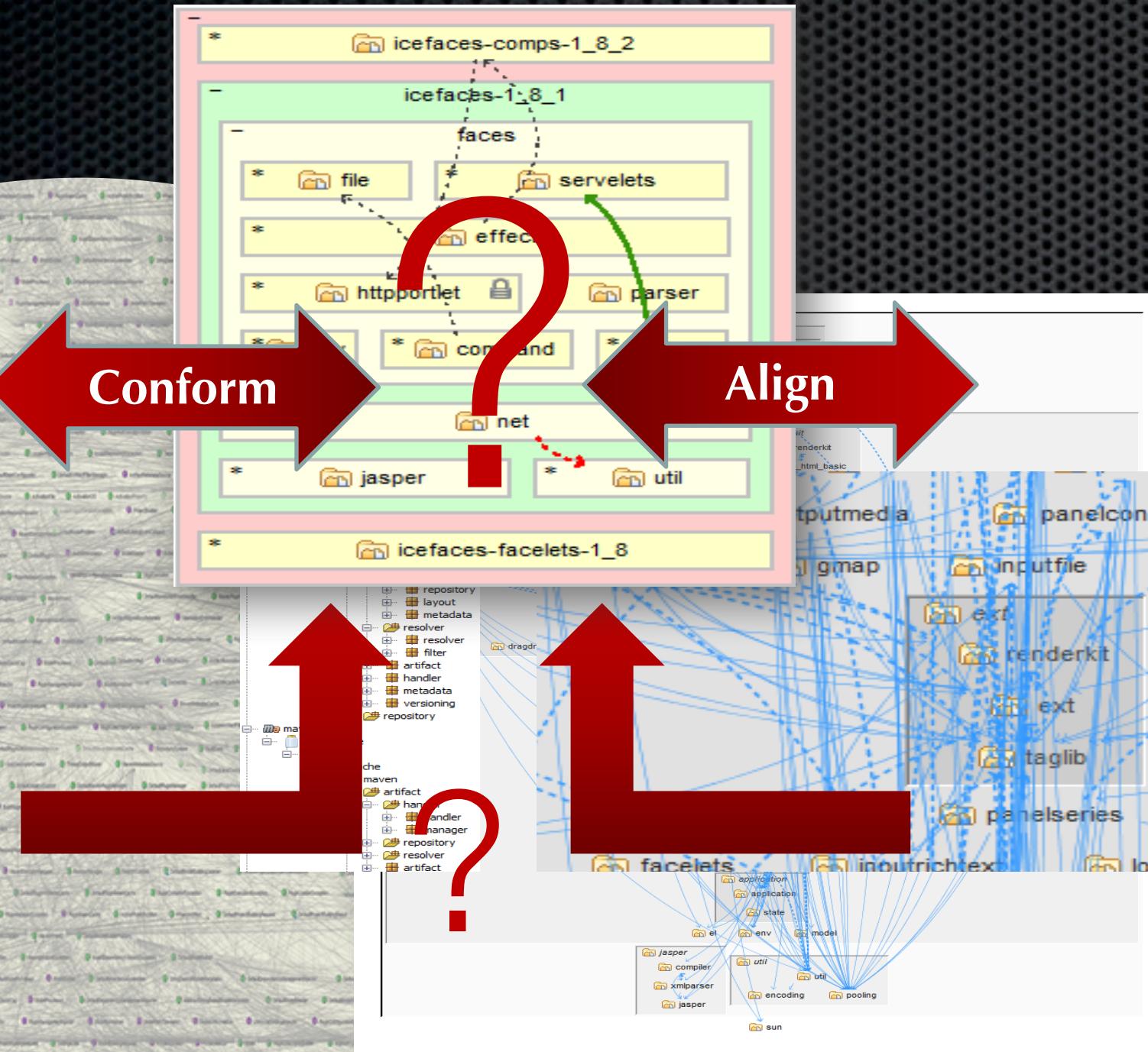
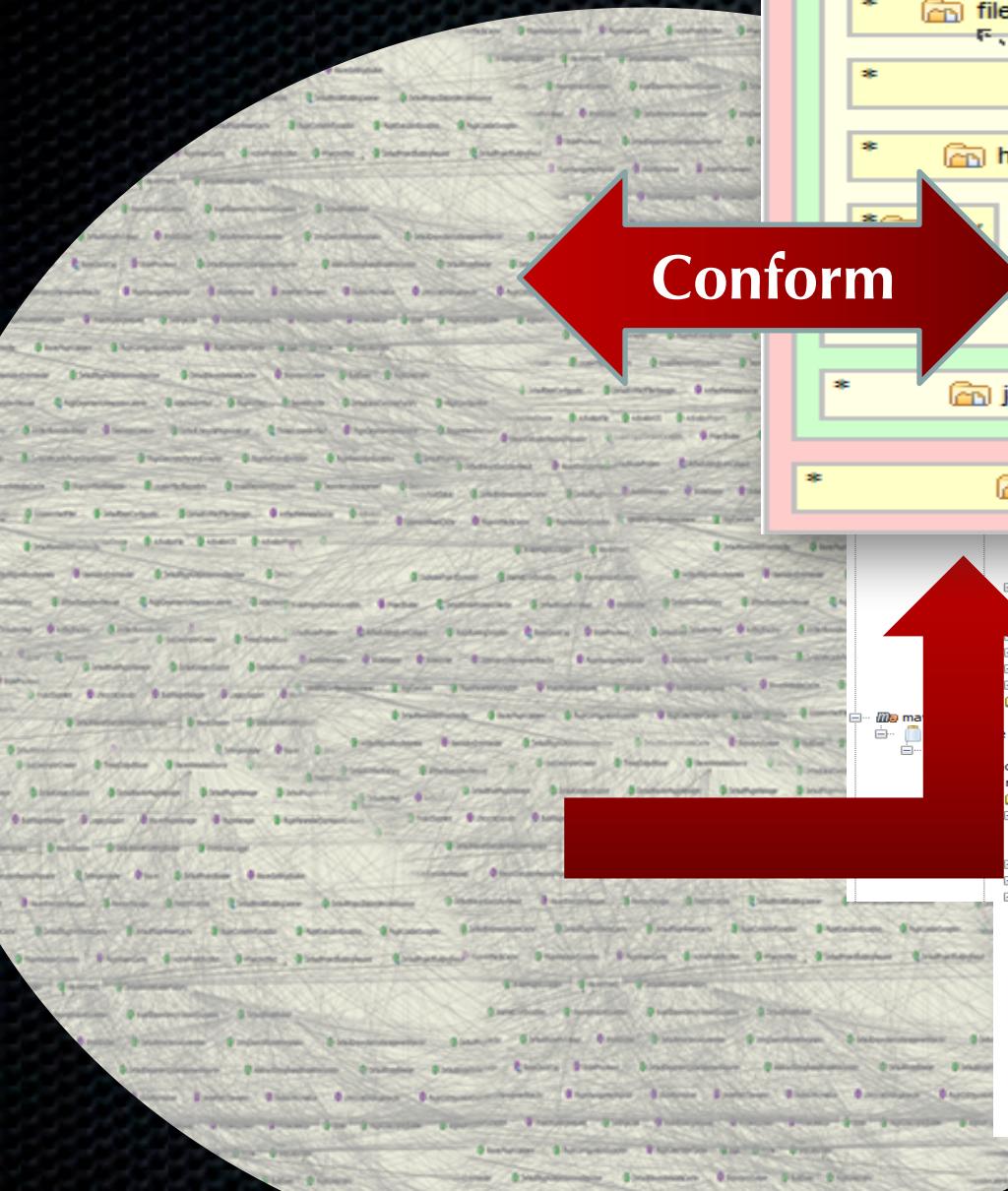
## 2. Physical organization



- Packages, jars, Maven projects, ...
- Helps to find files
- But is it an “architecture”?
- *Not usually an “architecture”*

# What do we need?

## 3. “Architecture”



- What is it?
- How do we get it?
- How do we make it real?

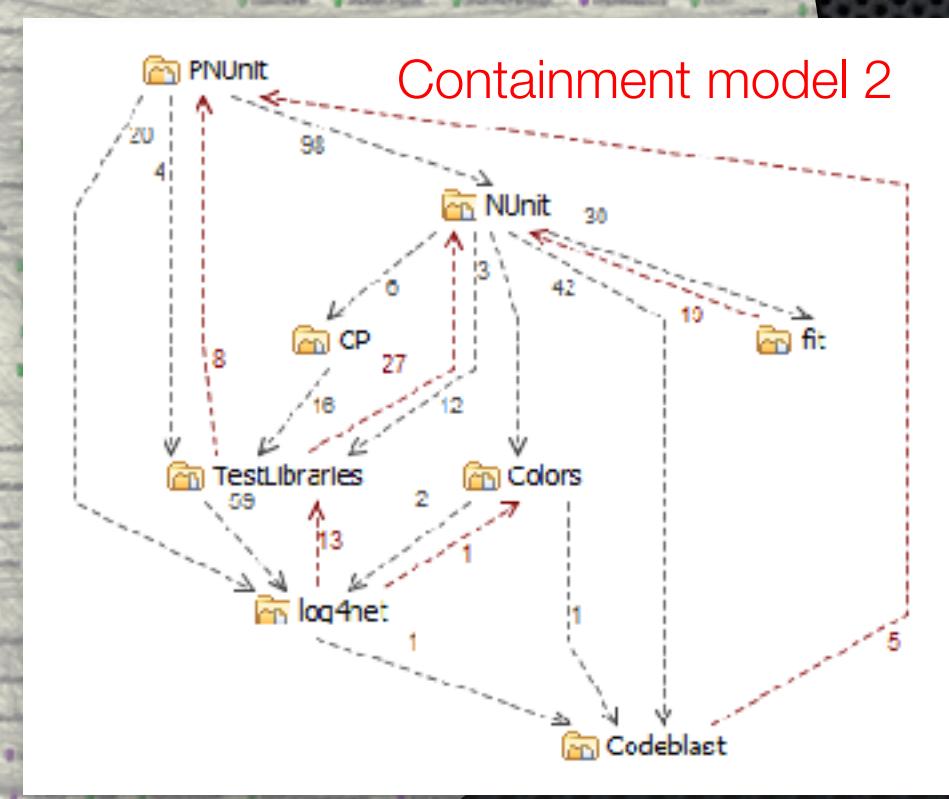
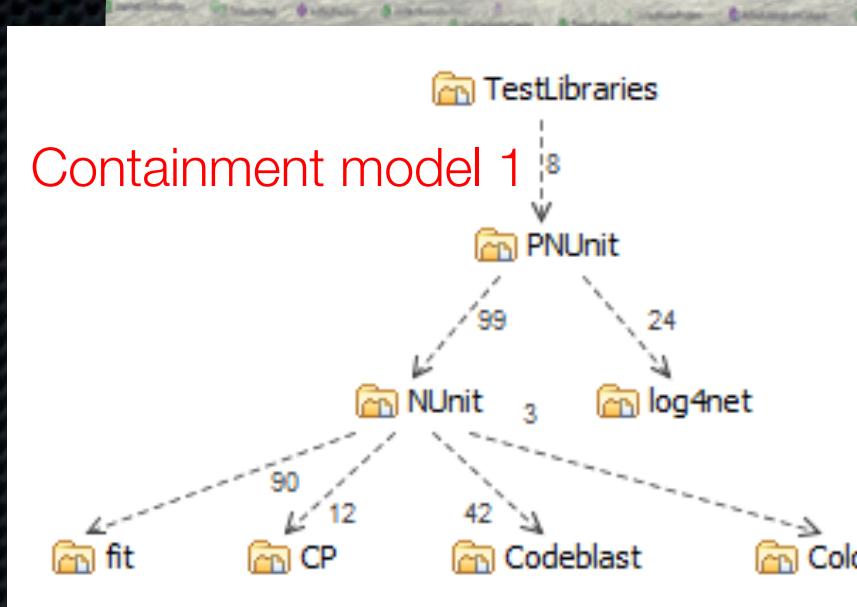
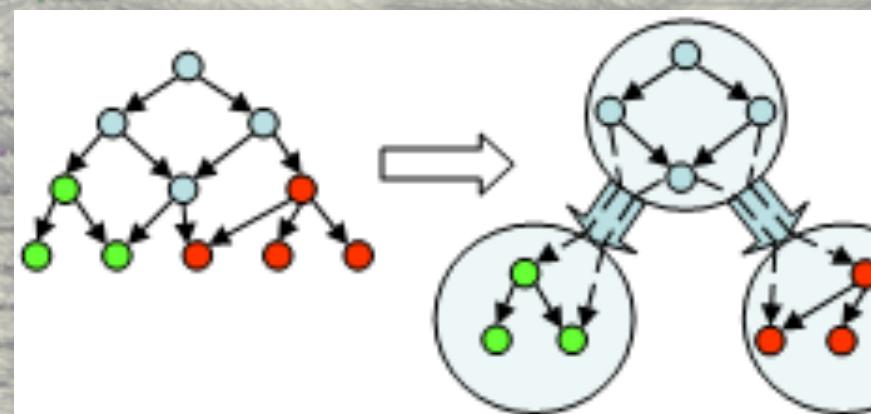
“Well-structured containment”

# Containment

- Divide and conquer
  - Code → method → class → package → subsystem → ...
  - “Fat” = too much in one place
  - Grow and divide

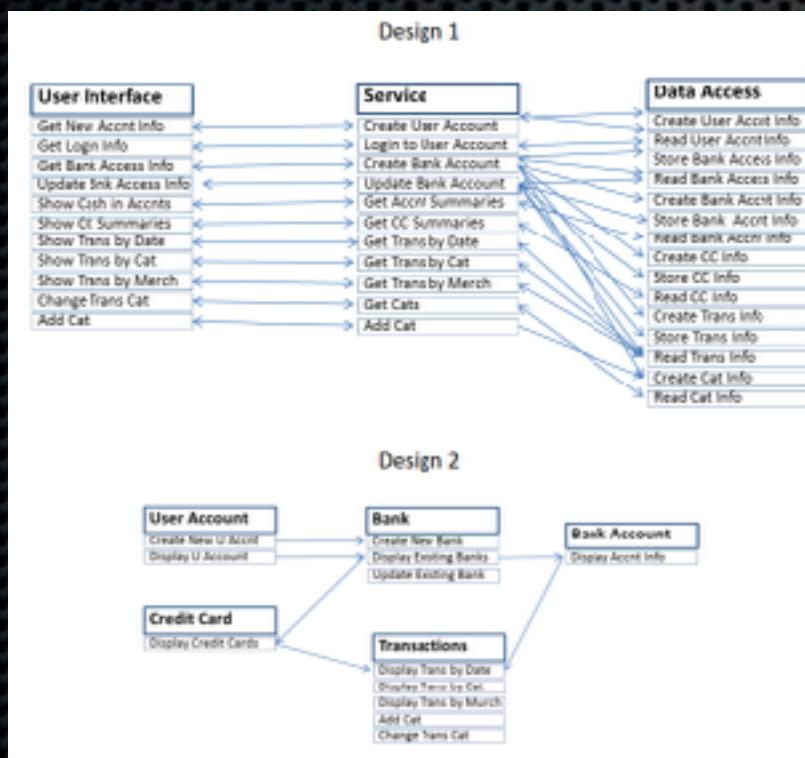
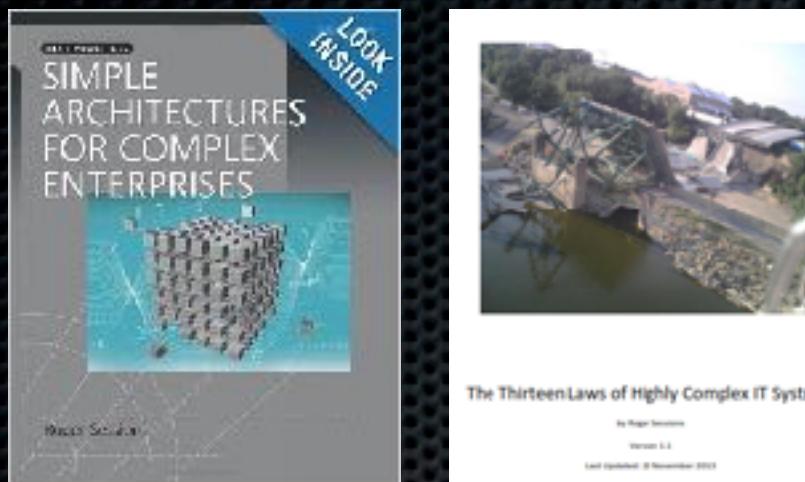
# Containment creates dependency

- Different containment
- Very different dependency
- *Containment is key to controlling dependency*



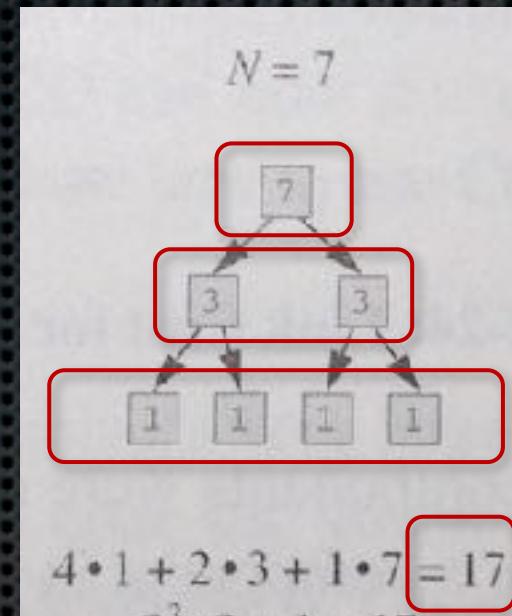
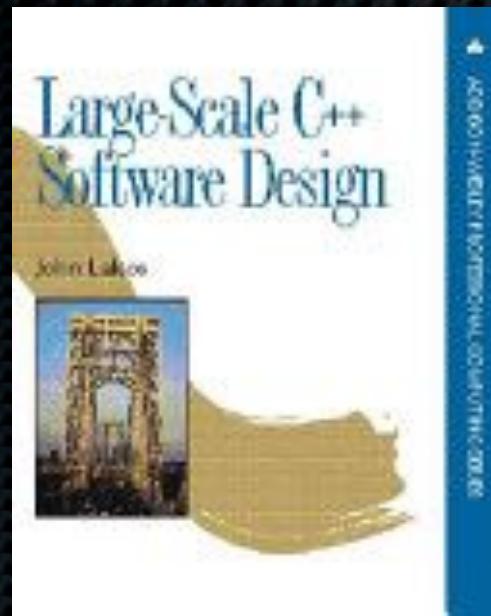
# Dependency creates complexity

# Roger Sessions:



- **Law 3.** Complexity is driven by interdependencies.
  - **Law 10.** Complexity is an undesirable architectural attribute of an IT system.
    - **Reliability:** Most IT failures are due to complexity.
    - **Auditability:** complex systems are extremely difficult to audit for regulatory compliance.
    - **Security:** complexity increases the chances of fraud and vandalism.
    - **Alignment:** complexity results in poor alignment between IT systems and business needs.
    - **Cloud:** complexity results in inefficient use of cloud resources.
    - **Maintainability:** complexity makes system maintenance much more difficult.
    - **Agility:** complexity makes change much more difficult.
    - **Scalability:** complex systems are hard to scale up when user demand exceeds expectations..

# Dependency is cumulative



*Cumulative Component  
Dependency (CCD)*  
- John Lakos

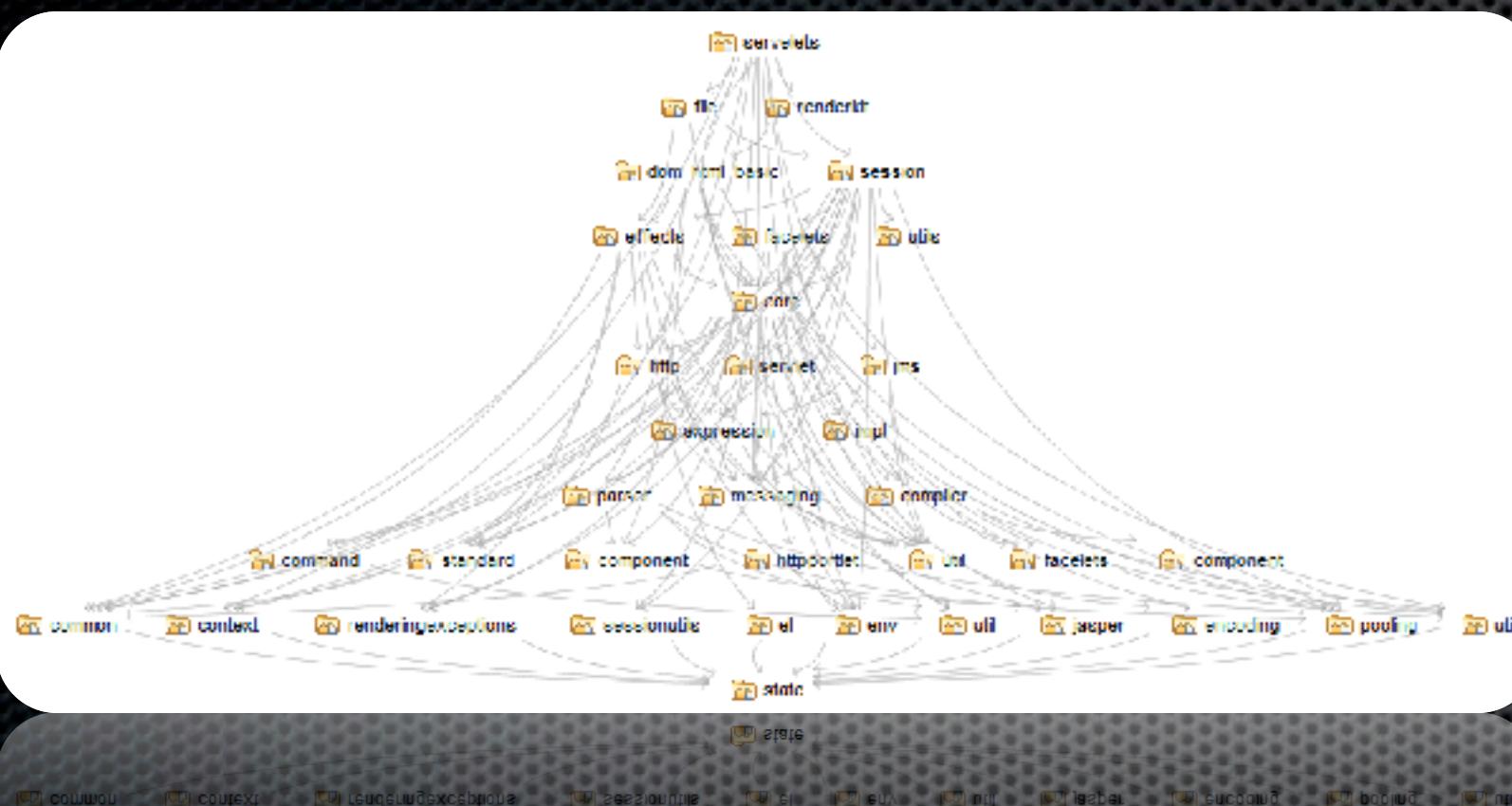
*“In software architecture,  
resource constraint is not the big  
expense right now...  
it's coupling”*

-Neal Ford, Thoughtworks

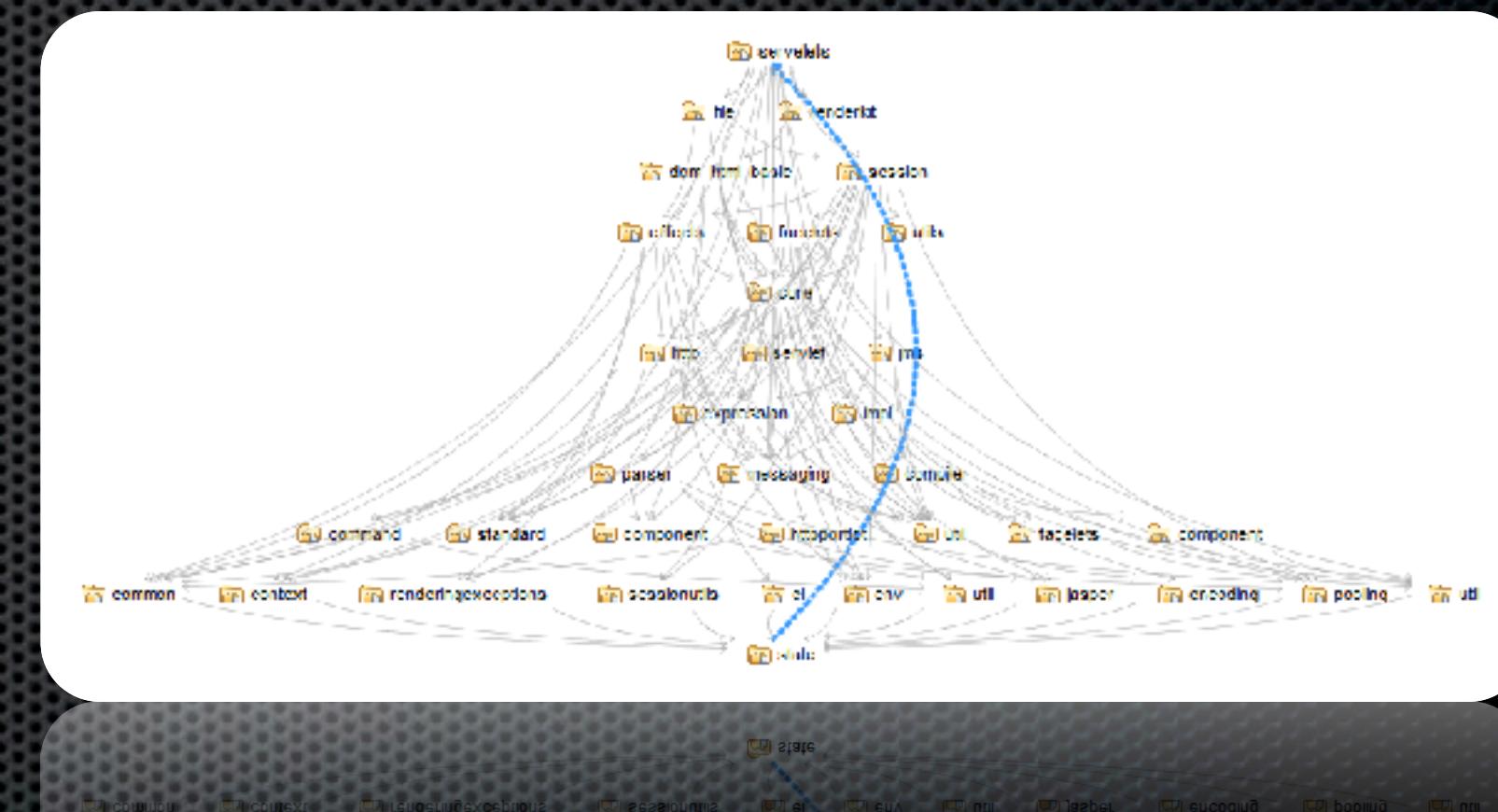
*“Law 8. Complexity increases exponentially”*  
-Roger Sessions

# Cycles explode dependency

*“Cyclic dependencies have the greatest capacity to increase the overall cost of developing and maintaining a system”*  
- John Lakos

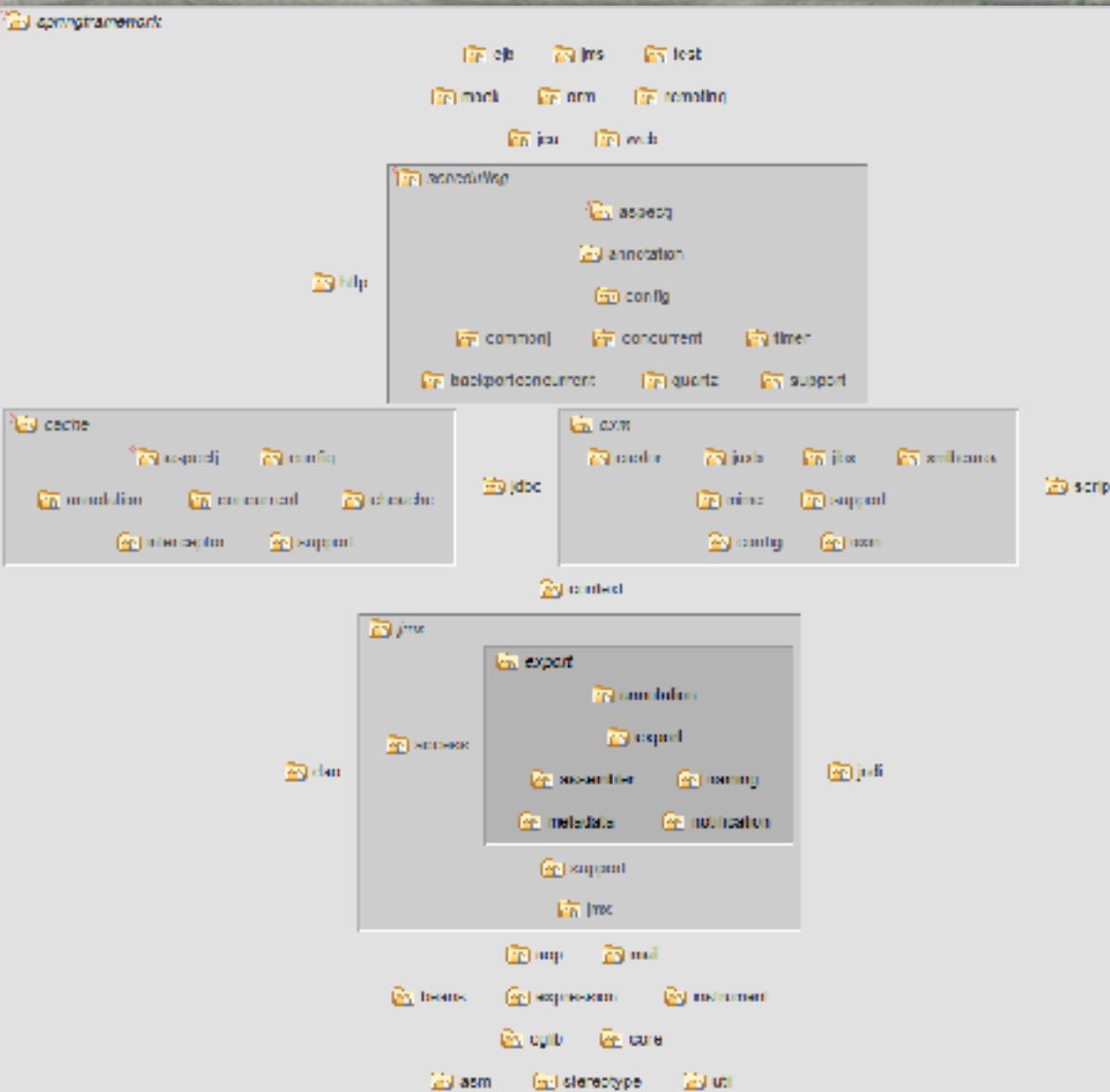


- $CCD = (1*1) + (11*2) + (7*3) + \dots$ 
  - $< 164$



- $CCD = 36^2$ 
  - $= 1,296 !!!$

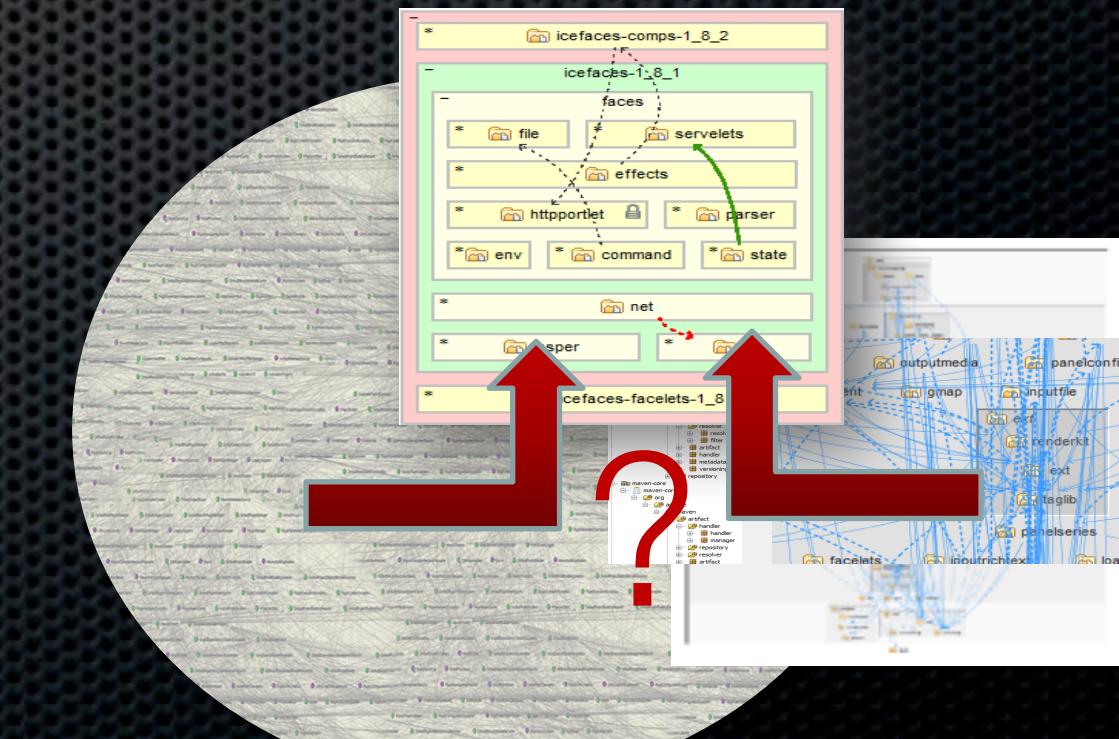
# So “well-structured containment” is...



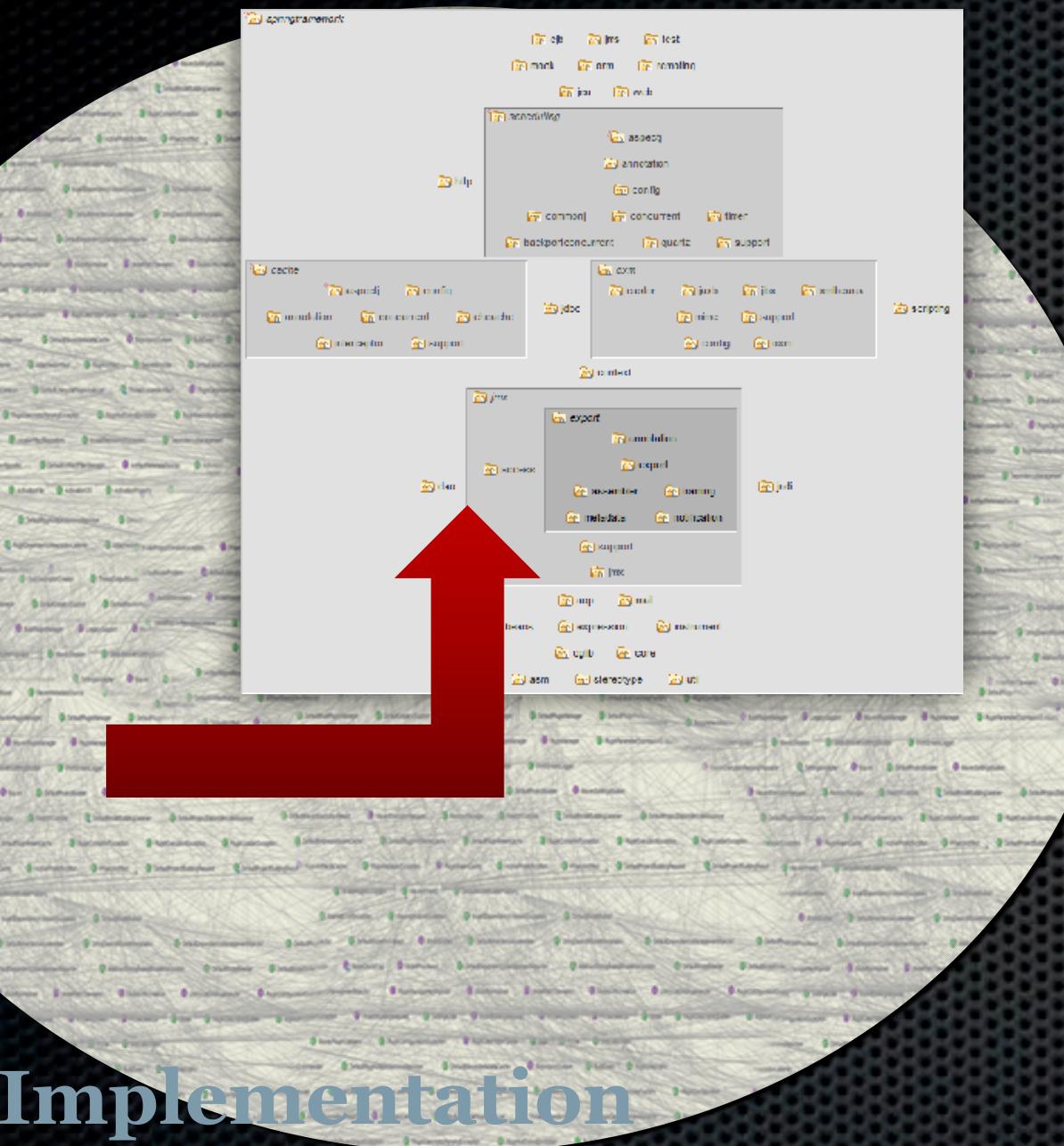
- No “tangled” containers
- No “fat” containers
- ... a *foundation for “architecture”*
- *Modules/Rules*
- *Communication*
- *Enforcement*
- *Controlled evolution*

# “Well-structured containment”

## HOW DO WE GET IT?

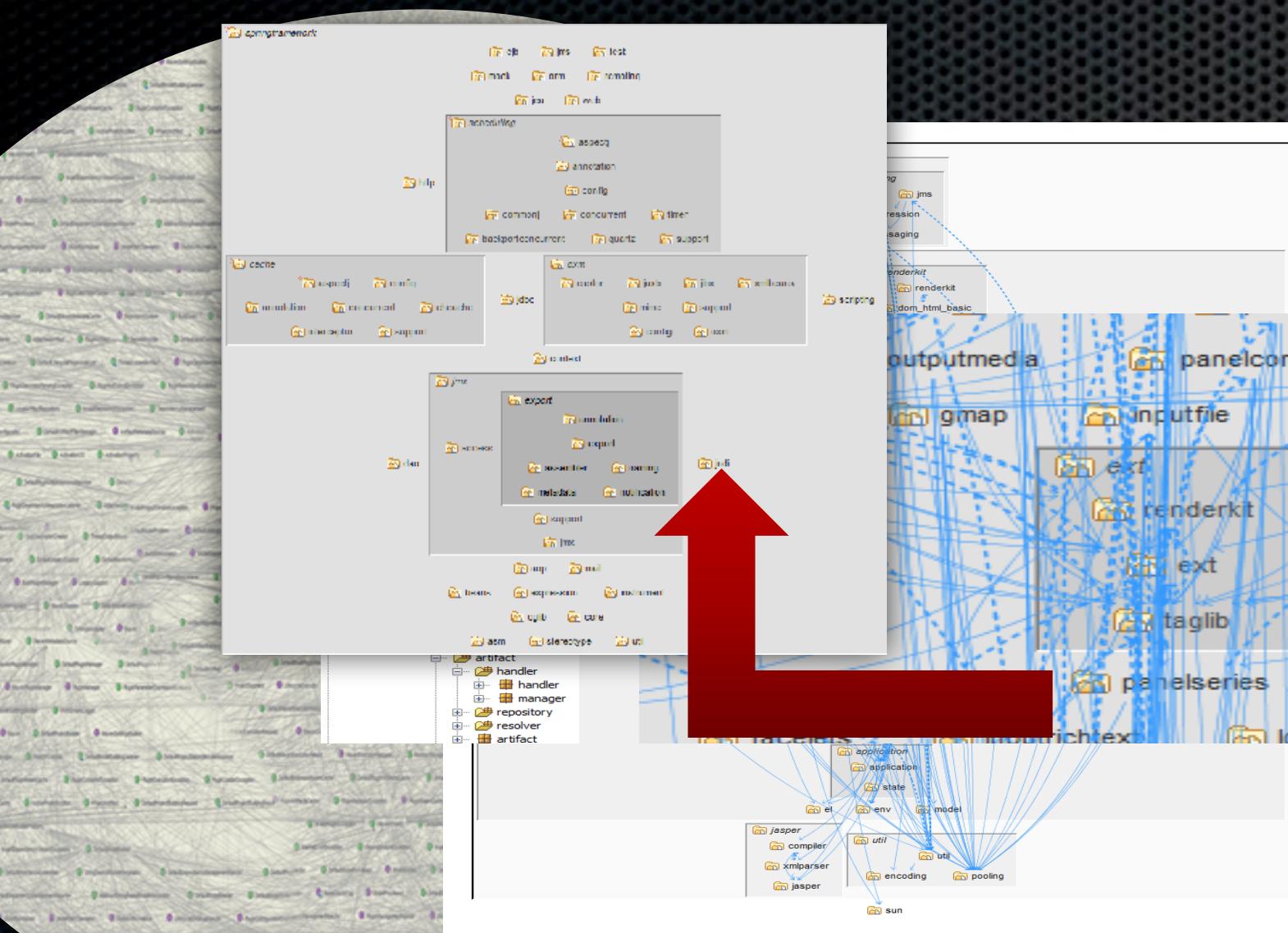


# Using source files



- Recursively group cohesive clusters of files
- *Bust or isolate large file-level tangles*
- Can be partly automated

# Using physical organization

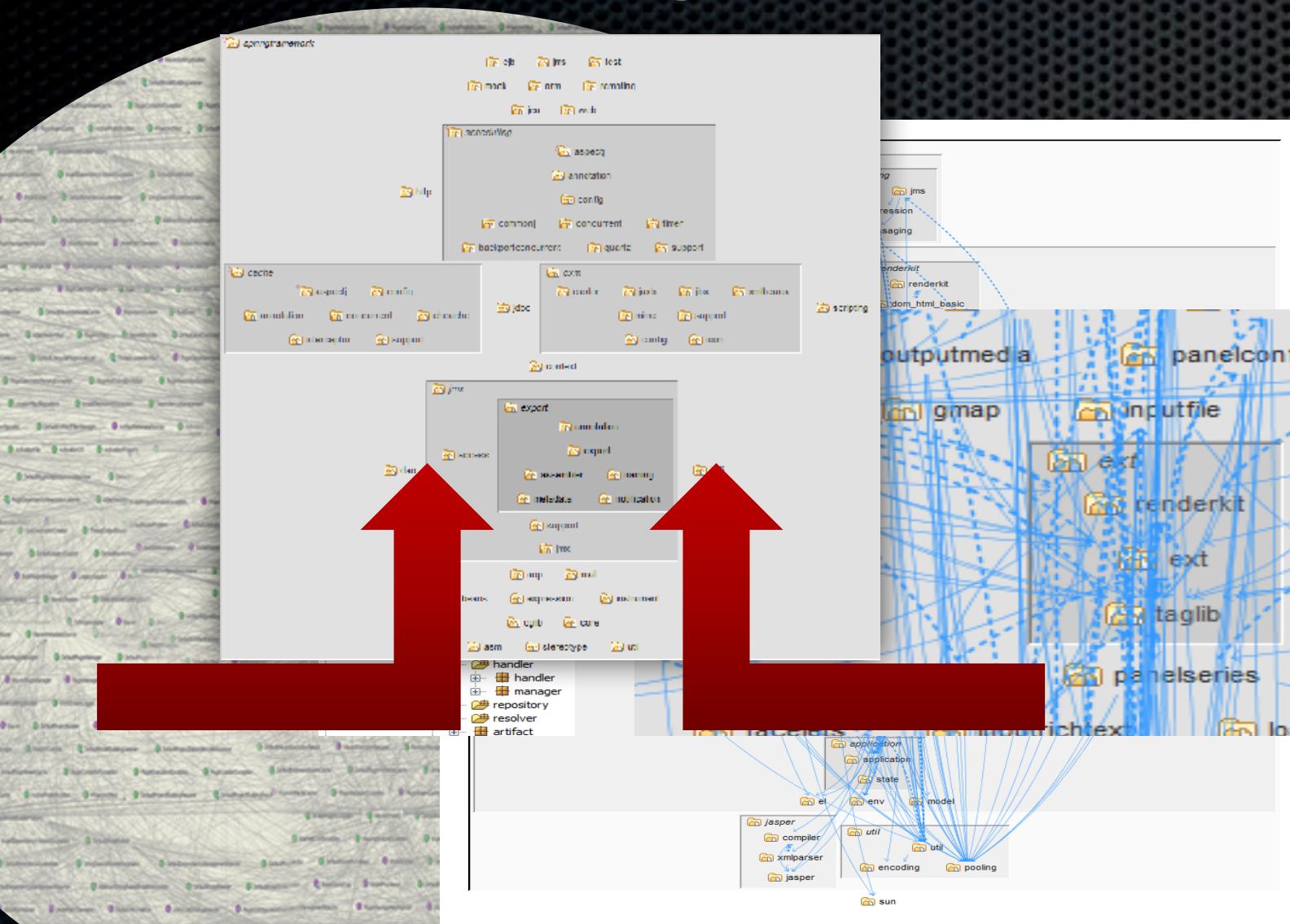


# Implementation

# Physical organization

- Restructure/refactor
  - Disentangle
  - Preserve familiar structures
  - Guided/manual reorganization
  - Can be harder

# Draw on both implementation and existing physical organization

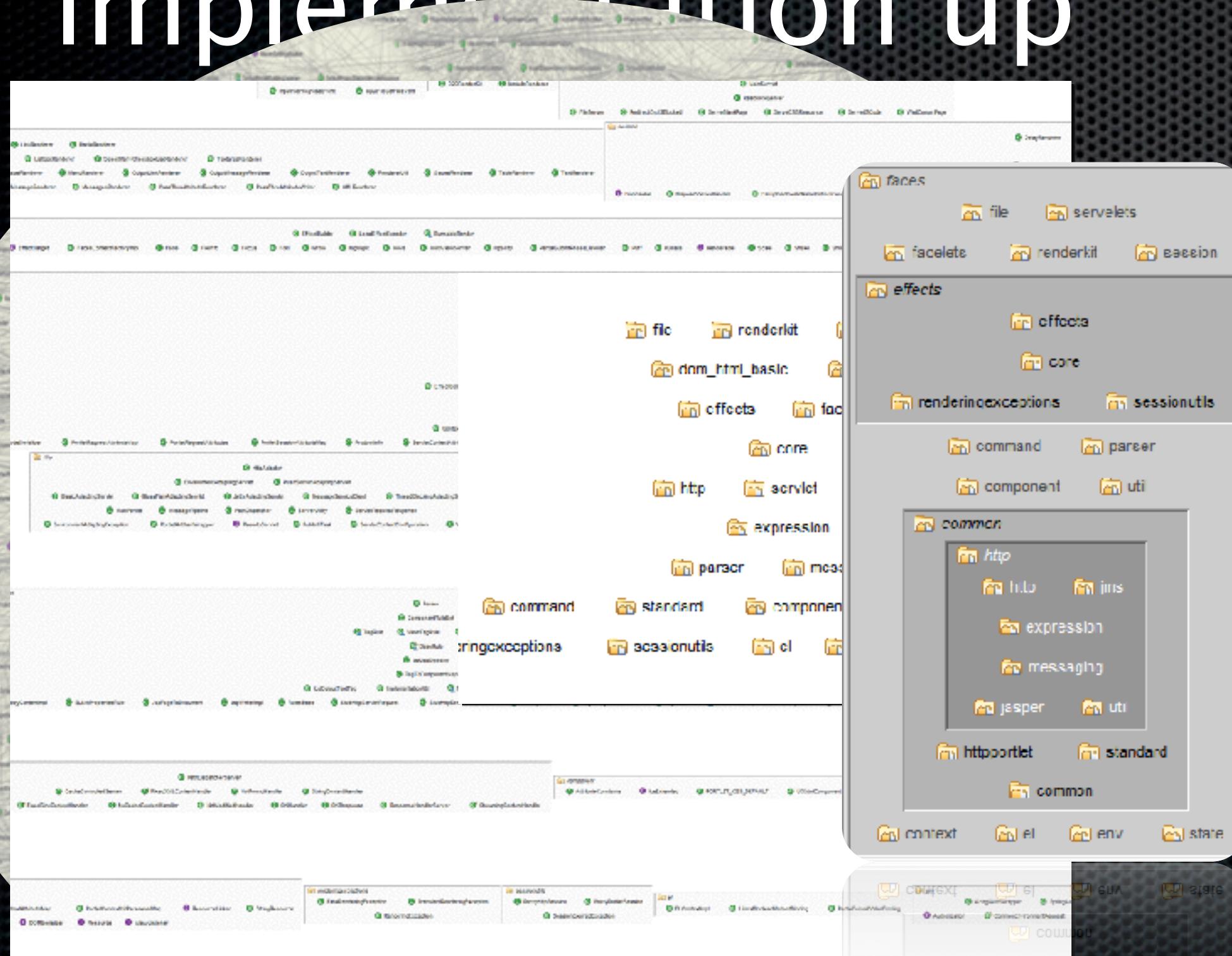


Implementation

Physical organization

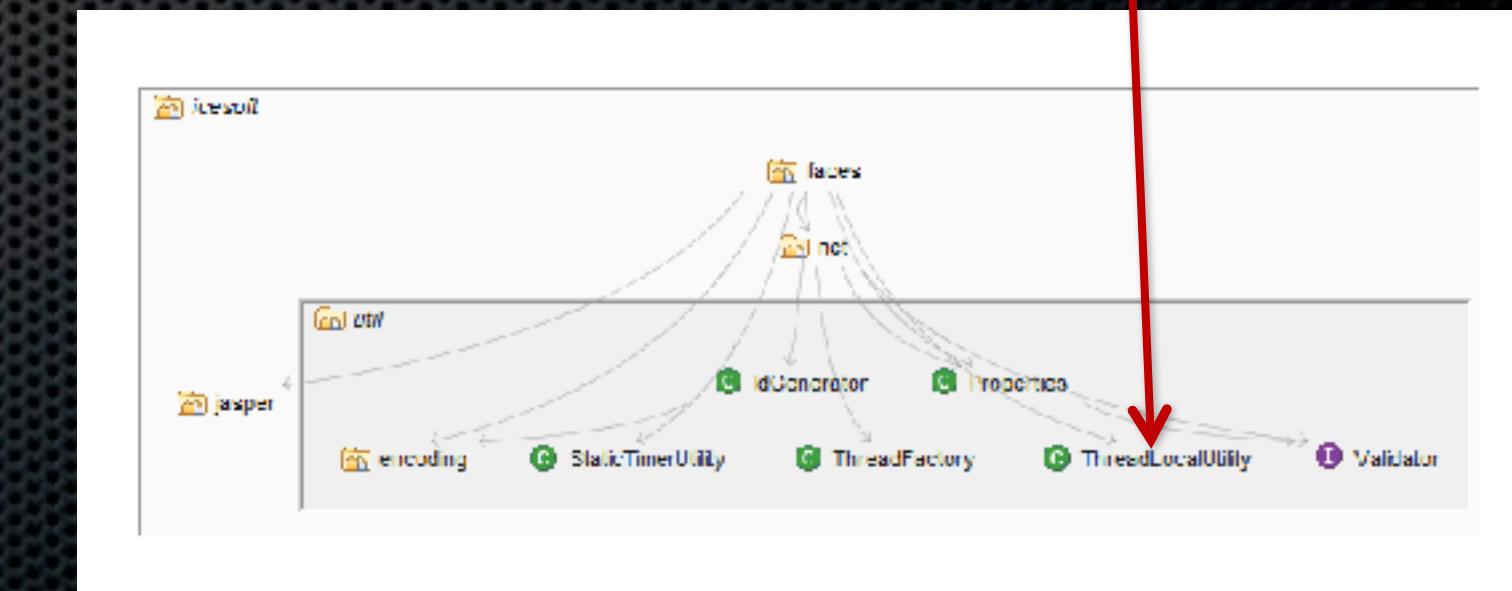
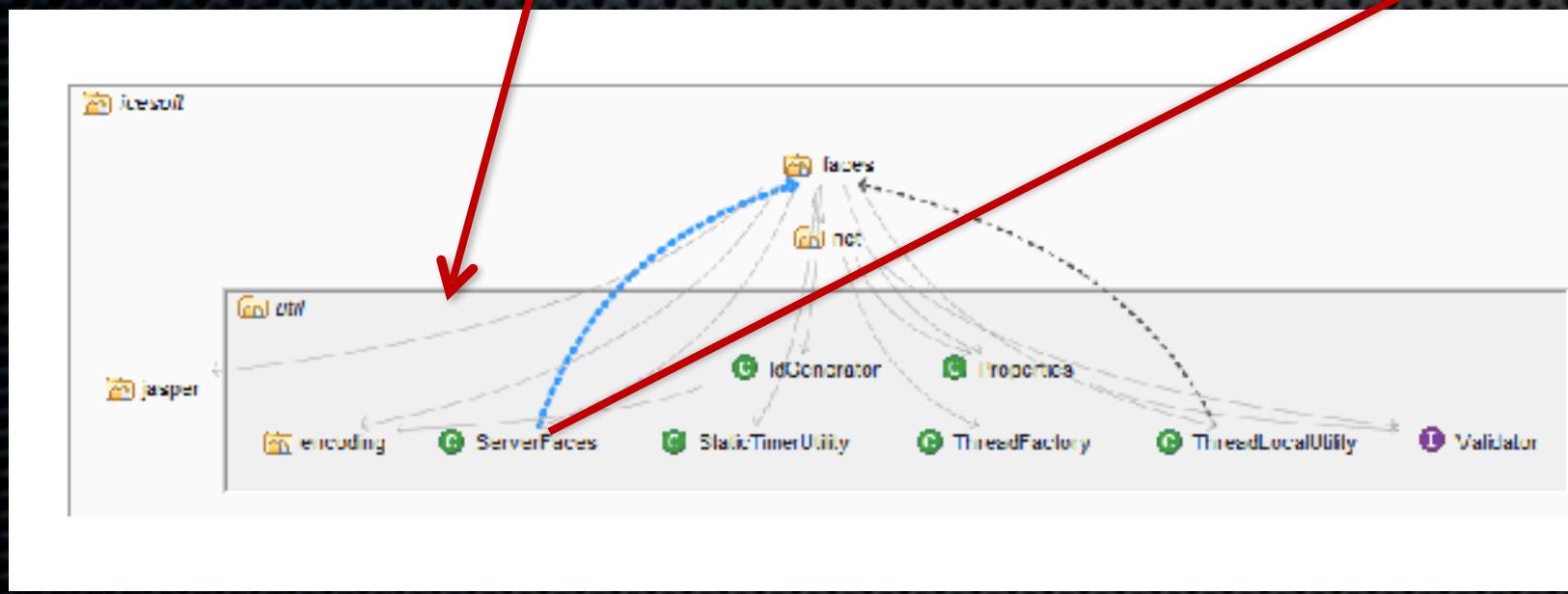
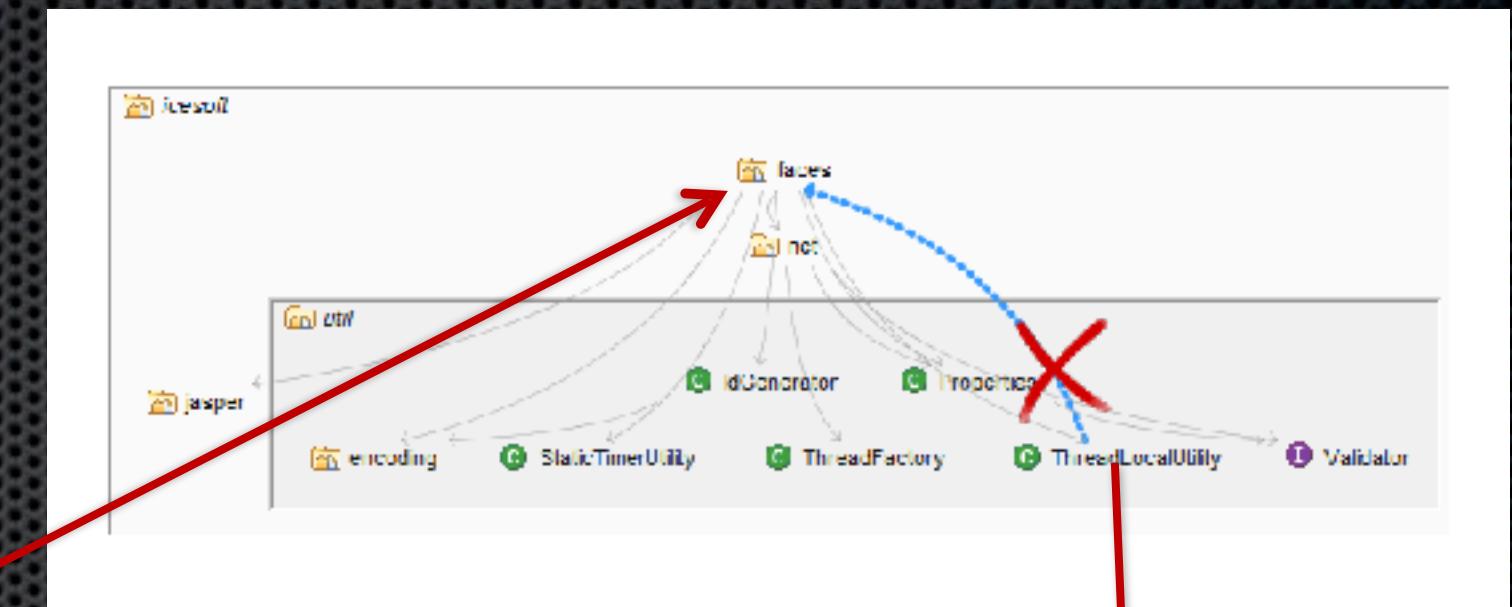
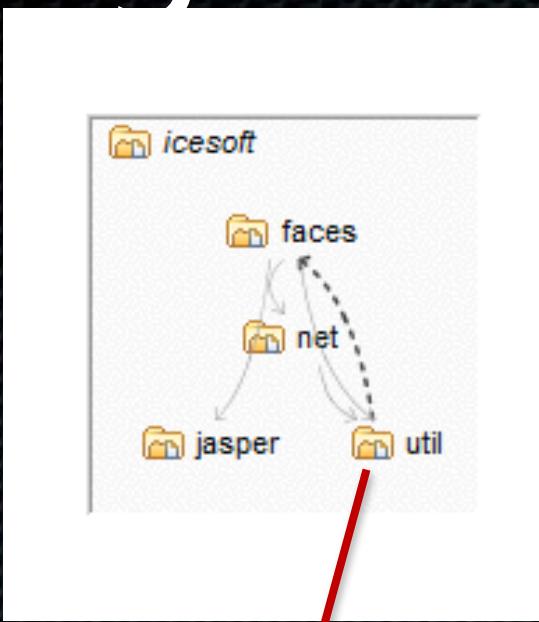
- Use the physical organization where it is reasonably well-structured
- Build a new structure where it isn't

# Building containment from implementation up



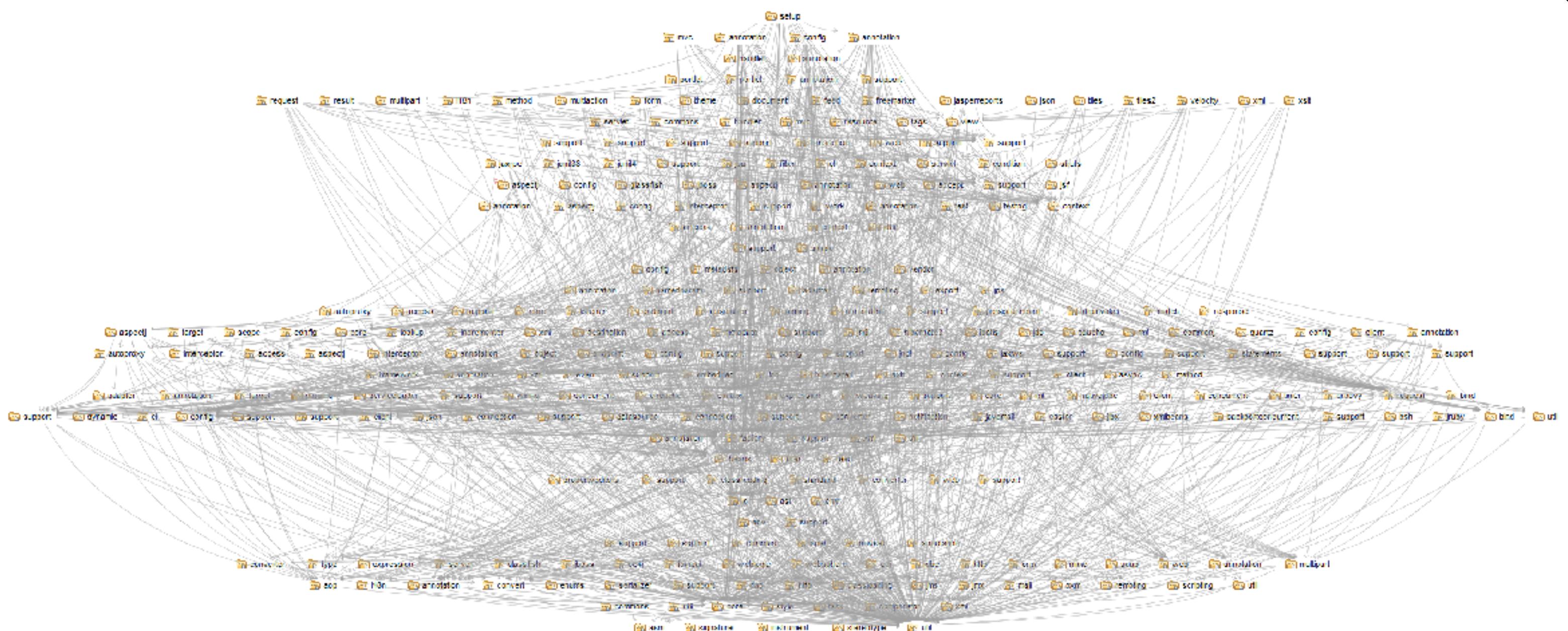
- Find “cohesive clusters” of source files
  - (use automation)
  - Wrap them into containers
  - Find cohesive clusters of containers
  - Wrap them into higher level containers
  - Repeat

# Restructuring physical organization



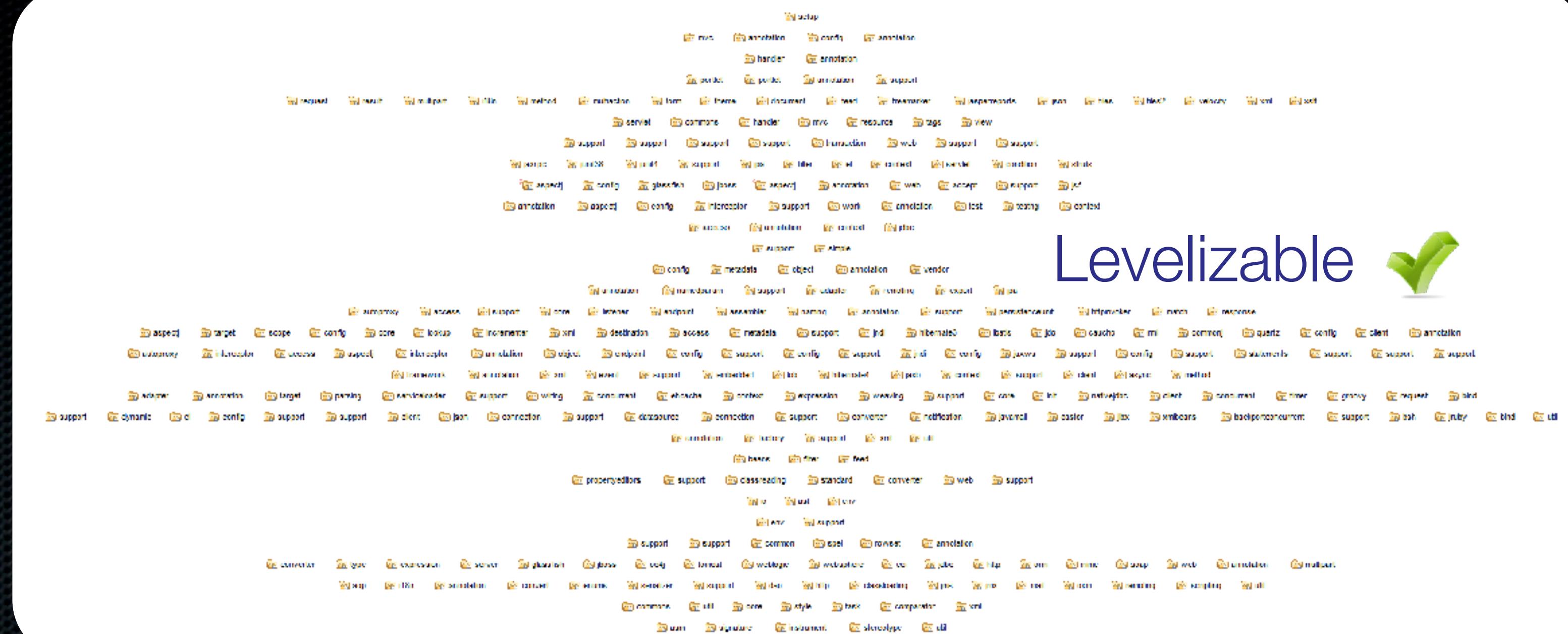
Key concept: Levelization

# Levelization

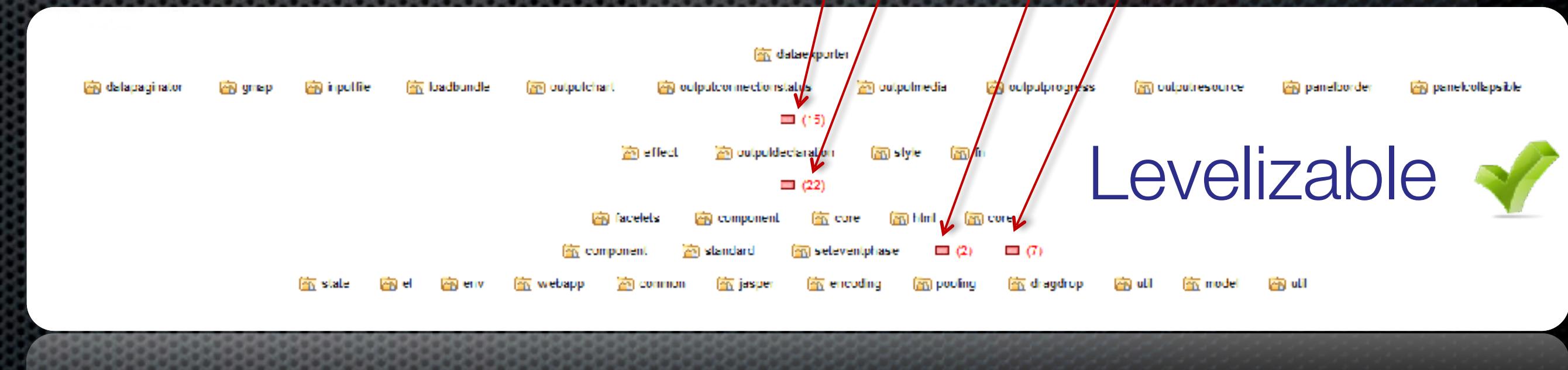
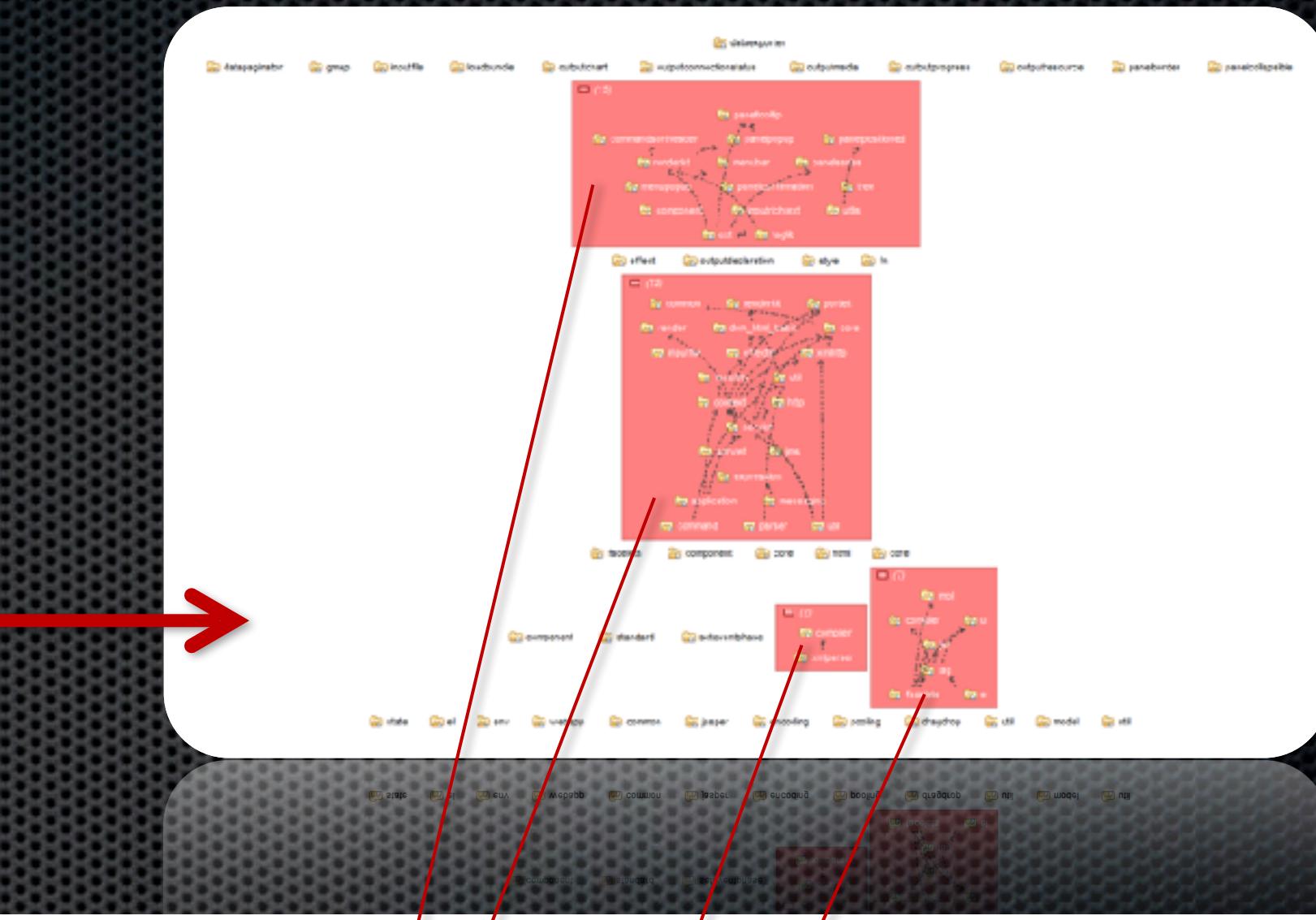


# Levelization

## Dependencies

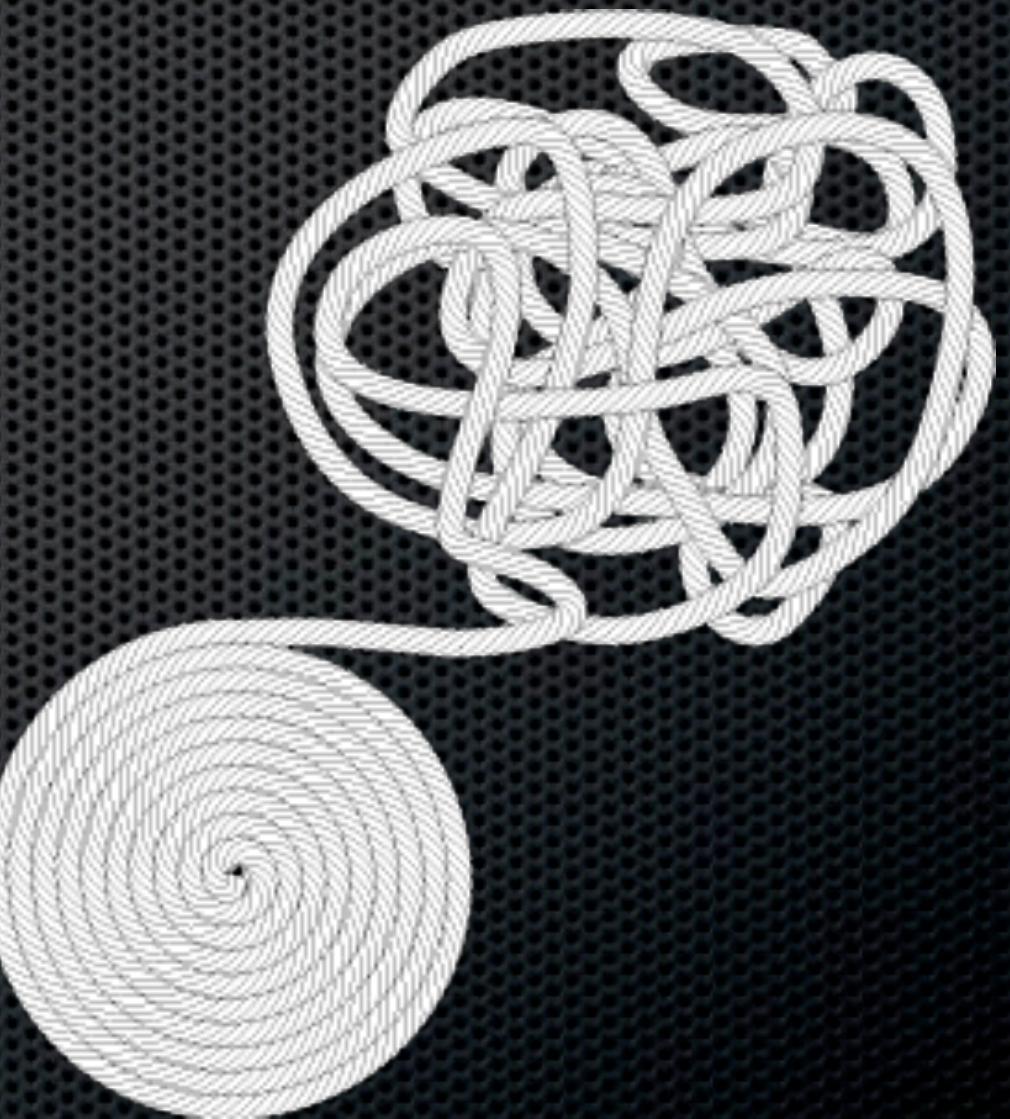


“Tangle” - Every vertex reachable from every other vertex



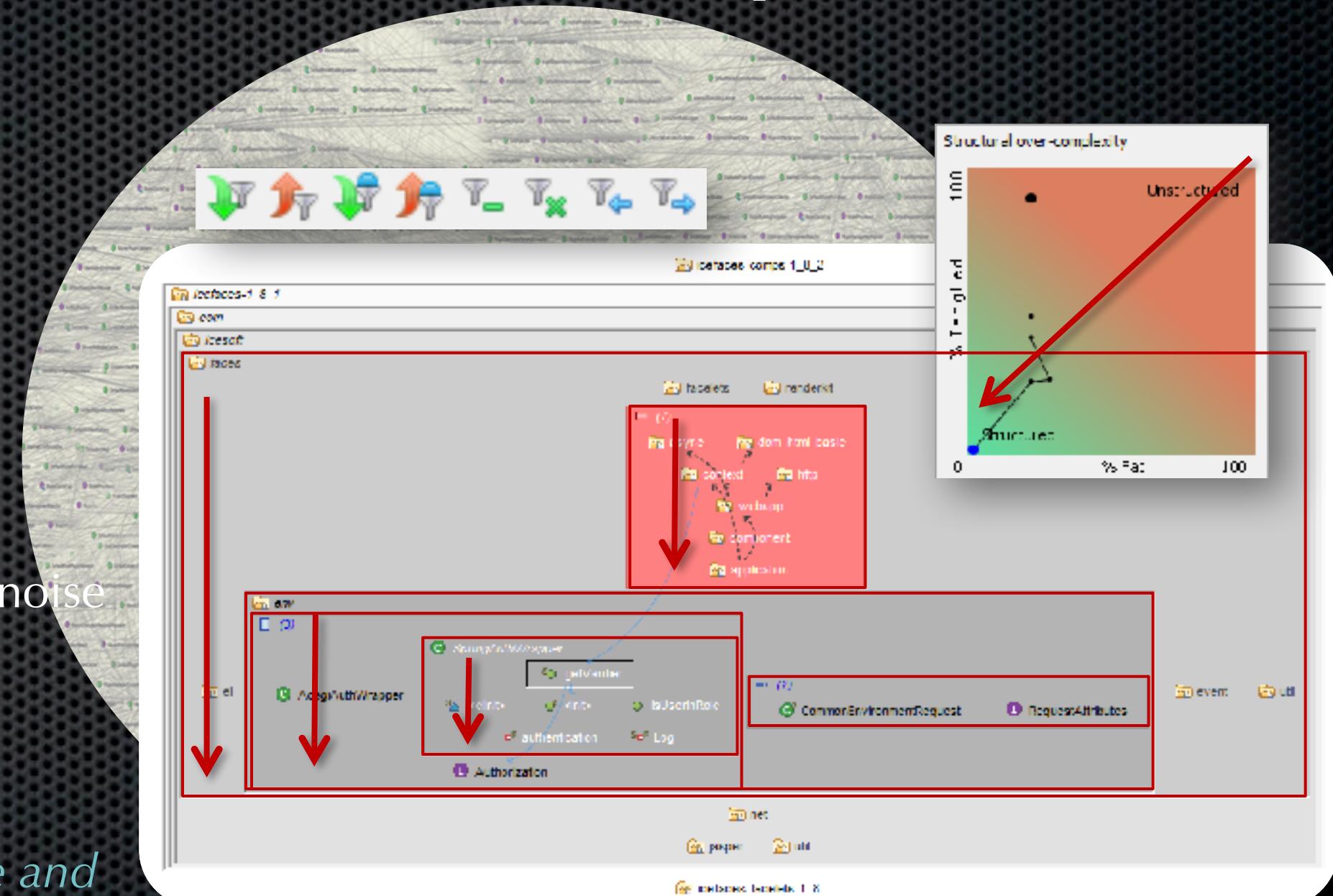
# Structure101

Making it real



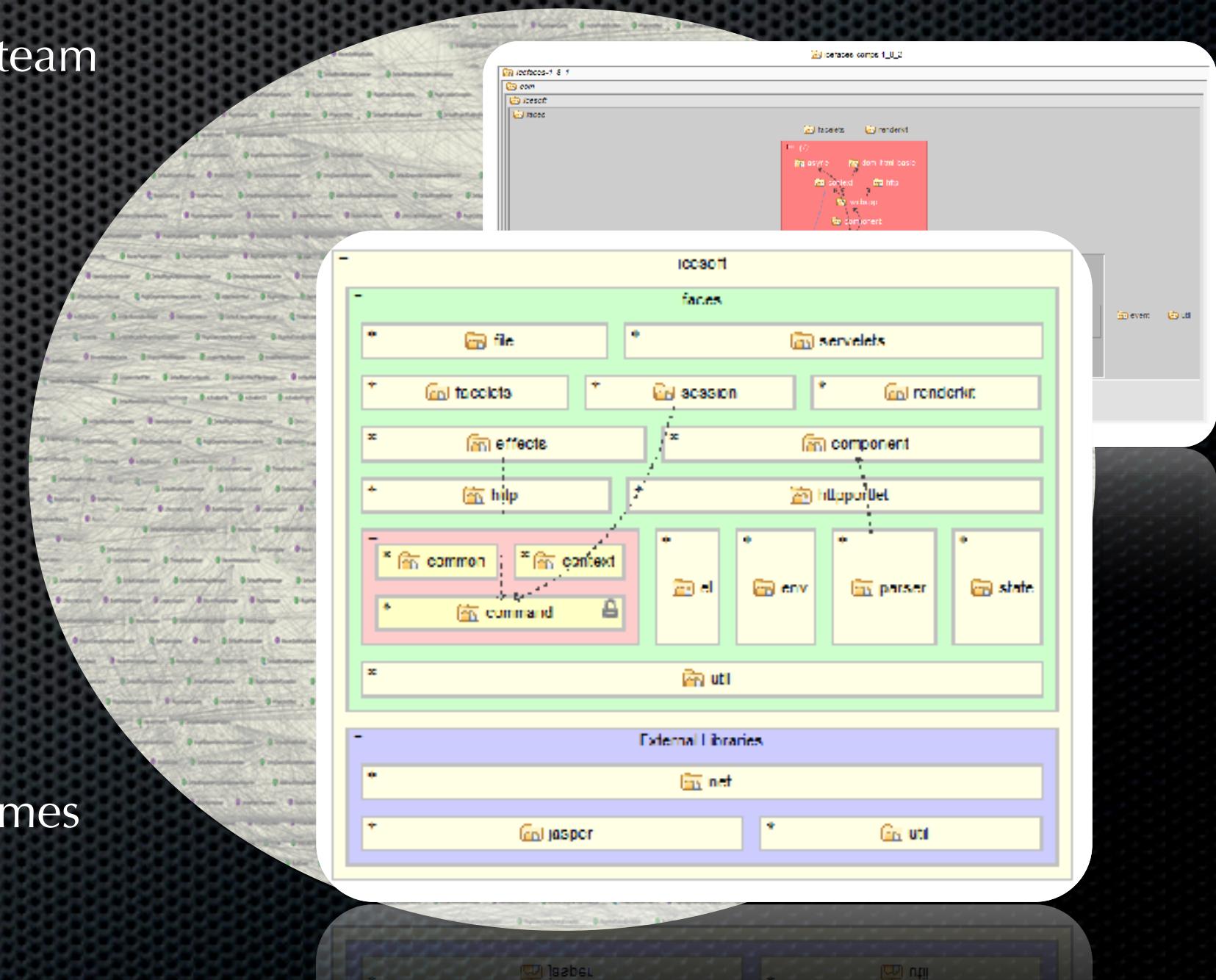
# The Levelized Structure Map (LSM)

- Designed specifically for *containment modelling*
  - *Expand/collapse* depth of scope
  - *Auto-groups* tangles, cohesive clusters, disconnected clusters
  - *Filter* items and dependencies to reduce noise
  - Can be manipulated *interactively or automatically* to create well-structured containment model
  - *Items are always levelized at every scope and after every change*



# The Architecture Diagrams

- *Communicate* important aspects of model with team
- *Define rules* for a containment model
- Cells *map* to code by patterns
- Dependencies *should* flow down
- Cell positioning expresses *many* rules, visually, intuitively
- Can have *many* diagrams
- *You define layering and visibility – not changed automatically*
- Used to *check* code changes at edit and build times



# Step 1: Discover and define your architecture

- *Bootstrap step*
- Use LSM to create “well-structured containment model”
  - Get “Fat” and “Tangles” close to zero
- Use the Architecture diagrams to define dependency rules for your model
- Share your architecture

# Step 2: Architecture-guided development

- Communicate
  - Compile-time checking
  - Build-time checking
  - Reporting
- Evolve
  - Update architecture when required
  - Adjust architecture ahead of development

