# A GRASP metaheuristic for a territorial design problem in financial institutions

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### Outline

- Problem statement and motivation
- 2 Proposed heuristic
- 3 Empirical work
- 4 Wrap-up

# Territorial Design Problem

Problem formulation

According to literature [3], the main goal of a classic Territorial Design Problem is to minimize the sum of the distances of the B Basic Units (BUs henceforth), which represent clients, to their P territory centers that are selected out of S possible centers, fulfilling the specific demands of the BUs whilst taking into consideration several constraints that represent things such as unique assignments, metrics of BUs and their centers.

### Financial institution's special requirements

Problem formulation

Following the only available example in previous literature [1], financial institutions have specific needs which translate to unique constraints.

For example, each territory center has a specific  $S_k$  type of facility (gas station =  $S_1$ , supermarket =  $S_2$ , etc), with the number of centers with type k to be contained within lower and upper bounds  $L_k$  and  $U_k$ , respectively, for  $k \in 1...5$ 

Another value to be balanced between the territories is a risk parameter R associated with each BU, with each territory having a given  $\beta$  threshold of risk which cannot be exceeded.

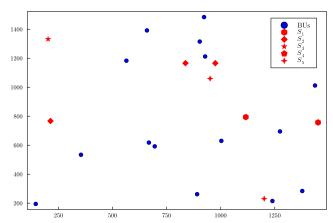
# Financial institution territory example

#### Instance example

$$B=15$$

$$S = 8$$

$$P=4$$



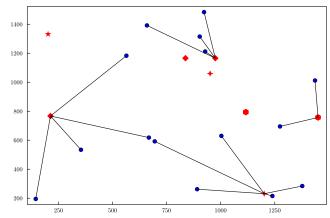
# Financial institution territory example

#### Solution example

$$B = 15$$

$$S = 8$$

$$P = 4$$



### **Applications**

As stated before, the purpose of this model is to provide a generalization for financial institutions that wish to design the territories representing where to open a facility and which clients will be served by that facility. Risk balancing among the facilities is extremely important for such type of business, as a failure in a single facility node can compromise the entire network.

### Motivation and Purpose

The model described in this work is motivated by a previous model described in [1]. In this model, the risk balancing is modelled as a constraint whereas the other model presents it as part of the objective function. Moreover, the other model was applied to an existing territorial design so the objective function also contained a term related to keeping as much as possible of the original design. This model can be viewed as a vertex p-center problem with multiple capacity constraints, given that even the uncapacitated vertex p-center problem is NP-hard [2], our TDP is also NP-hard therefore the perceived usefulness of heuristic approaches for solving it.

### Combinatorial model

#### Problem formulation

#### Sets and parameters

- $S = \{1, 2, ..., s\}$ , set of possible territory centers
- $B = \{1, 2, ..., b\}$ , set of possible BUs
- $D_{ij} = \text{distance matrix between center } i \text{ and BU } j, i \in S, j \in B$
- $\mu_m^i$  = target of activity m measure at center i
- $v_m^j$  = measure of activity m at BU j
- $t_m$  = tolerance of activity m measure
- $R_j$  = risk measure at BU j
- $\beta_i$  = risk threshold at center i
- $S_k = \{1, 2, ..., s\}$ , 1 if s is of type k, 0 if not,  $k \in 1...5$
- $L_k, U_k =$  Lower and upper bounds of centers to be used with type k
- P = Number of centers to be used



#### Combinatorial model

#### Problem formulation

#### Variables sets

- Y<sub>i</sub>, binary variable vector where Y<sub>i</sub> = 1 if the center i is used, 0 if not.
- $X_{ij}$ , binary variable matrix where  $X_{ij} = 1$  if the BU j is assigned to center i.

# Mathematical programming

#### Formulation

Objective Function:

$$\min \sum_{i \in S, j \in B} X_{ij} D_{ij} \tag{1}$$

Constraints:

$$\sum_{i \in S} X_{ij} = 1, \forall j \in B$$
 (2)

Single assignment of a BU j to a center i

$$X_{ij} \le Y_i, \forall i \in S, j \in B \tag{3}$$

Can only assign BUs to centers that are open

$$Y_{i}\mu_{m}^{i}(1-t^{m}) \leq \sum_{i \in B} X_{ij}v_{j}^{m} \leq Y_{i}\mu_{m}^{i}(1+t^{m}), \forall i \in S$$
 (4)

Activity measures for each territory must be within a tolerance range

### Mathematical programming

Formulation

$$I_k \le \sum_{i \in S_k} Y_i \le u_k \tag{5}$$

The selected centers' types must respect the lower and upper bound for each type

$$\sum_{i \in S} Y_i = P \tag{6}$$

The number of centers to be opened must be equal to P

$$\sum_{j \in B} X_{ij} R_j \le \beta_i, \forall i \in S$$
 (7)

The risk measure of each territory must not surpass the risk threshold

### Proposed heuristic

**Input:**  $P, \alpha, \gamma, i_{max}$ , Instance

**Output:** X, Y = binary decision variables

- 1:  $A^* \leftarrow \emptyset$
- 2:  $f^* \leftarrow \infty$
- 3: while  $i_{max} > 0$  do
- $X, Y \leftarrow \mathsf{Construct}(\alpha, P, \mathsf{Instance})$
- $X, Y \leftarrow \text{LocalSearch}(X, Y, \text{Instance})$ 5:
- $A \leftarrow (X, Y)$
- 7: if  $f(A) < f^*$  then
- $f^* \leftarrow f(A)$ 8:
- $A^* \leftarrow A$ g.
- end if 10:
- $i_{max} \leftarrow i_{max} 1$ 11:
- 12: end while
- 13: **return** *A*\*

A metaheuristic framework with a Greedy Randomized Adaptive Search Procedure (GRASP) using a value-based restricted candidate list (RCL). Parameters:

- α: Threshold quality parameter
- imax: Number of iterations
- $\gamma$ : Perturbation parameter.

The constructive heuristic used in this work consists of two phases: Location and Allocation.

In the Location phase, we must first determine which P centers are to be used out of all the available possible locations. This phase returns the decision variable vector Y.

The Allocation phase will allocate which center serves which BU, until all of the clients are allocated to a center. This phase will return the decision variable matrix X.

Location heuristics

- P-dispersion problem
- Relaxation of integer constraints
- Randomization

#### Location heuristics: P-Dispersion Problem

Input:  $P, S\_coords, S$ 

**Output:** Y := Binary vector of centers to be used

- 1: S distance  $\leftarrow$  Euclidean Distance Matrix of all the centers with coordinates  $S_{-}$ coords
- 2:  $S\_sol \leftarrow argmax(S\_distance)$
- $3 \cdot T \leftarrow 1 \dots S$
- 4:  $T \leftarrow T \setminus S\_sol$
- 5: while  $|S\_sol| < P$  do
- $D \leftarrow []$
- for  $i \in S$  do
- for  $i \in T$  do
- $D[i]+=S_{-}distance[i,j]$
- 10: end for
- end for 11.
- 12:  $max \leftarrow argmax(D)$
- 13:  $S\_sol \leftarrow S\_sol \cup max$
- 14:  $T \leftarrow T \setminus max$
- 15: end while
- 16: Y = zeros(S)
- 17:  $Y \leftarrow Y[idx] = 1, \forall idx \in T$
- 18 return Y



Location heuristics: Relaxation of Integer Constraints

**Input:** Instance, *P* 

**Output:** Y := Binary vector of centers to be used

1: *Model* ← Build Mathematic Model from Instance

2:  $Model.X \leftarrow Continous Value 0...1$ 

3:  $Model.Y \leftarrow Discrete Value 0,1$ 

4:  $Y \leftarrow Solve(Model)$ 

5: return Y

Location heuristics: Randomization

Input: P

**Output:** Y := Binary vector of centers to be used

1:  $Y \leftarrow rand(0:1,P)$ 

2: return Y

#### Allocation heuristics

- Minimization of distances
- Cost of opportunity with restrictions in mind

### Minimization of Distances

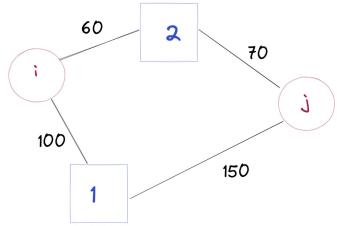
**Input:** D, Y, B

**Output:** X := binary decision matrix

- 1:  $N \leftarrow [i, \forall_i \in Y == 0]$
- 2: **for**  $j \in B$  **do**
- 3:  $i \leftarrow argmin(D[:,j]), i \notin N$
- 4:  $X[i,j] \leftarrow 1$
- 5: continue
- 6: end for
- 7: **return** *X*

#### Computational results

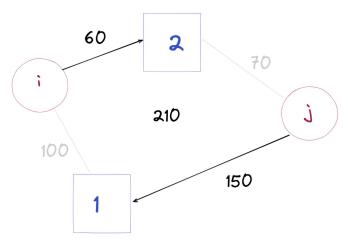
Let us propose a scenario with two centers i,j which must serve BUs 1 and 2. For illustrative purposes, the assignments of the BUs are exclusive, each center can only serve one BU.





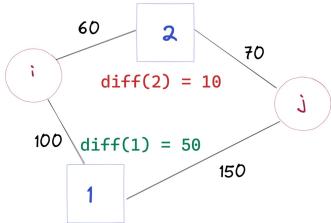
#### ${\sf Explanation}$

Following the minimization of distances approach, the assignments would be:



#### ${\sf Explanation}$

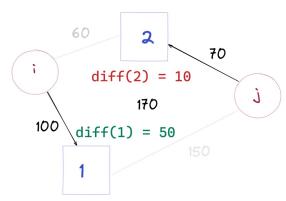
However, we may calculate the cost of opportunity as the difference between the optimal assignment and all the other possible assignments, selecting the largest opportunity lost:





#### Explanation

However, we may calculate the cost of opportunity as the difference between the optimal assignment and all the other possible assignments, selecting the largest opportunity lost:



# Cost of opportunity Matrix

**Input:** D, P, Y, B

**Output:** C := cost of opportunity matrix

- 1: *C* ← *D*
- 2:  $N \leftarrow [i, \forall i \in Y_i == 0]$
- 3: for all  $j \in B$  do
- 4:  $i' \leftarrow \operatorname{argmin}(D[:, i]), i \notin N$
- 5:  $C[i,j] \leftarrow D[i,j] D[i',j], \forall i \in 1...S$
- 6: end for
- 7: **return** *C*

### Search across the Cost Matrix

```
Input: C, n, X, Instance
Output: CONS := Vector of constraints violated by possible
    asignation in X and information
 1: IDXS \leftarrow argmax(C, n)
 2: for all IDX \in IDXS do
      if IDX \notin N then
 3:
         ROW \leftarrow find(C[:,IDX] = 0)
 4:
      X' \leftarrow X
 5:
         X'[ROW, IDX] \leftarrow 1
 6:
         CONS \leftarrow (ROW, IDX, constraintsCheck(Instance, X'))
 7:
      end if
 8.
 9: end for
10: return CONS
```

# Upper Constraints Check

Input: Instance, X
Output: cons := Number of violated constraints

1: for Constraint in Constraints do

2: Violated ← Check(Instance.parameters, Solution)

3: **if** Violated **then** 

4: cons+=1

5: end if

6: end for

7: return cons



```
Input: D, P, Y, S, B, n, Instance
Output: X := \text{binary decision variable}

    C ← GenerateCostMatrix(D, Y, B)

 2: DONE ← FALSE
 3: while NOT DONE do
       CONS \leftarrow SearchCost(C, n, X, Instance)
       i* \leftarrow \operatorname{argmin}(CONS)
       if CONS[i*] = 0 then
         ROW, COL \leftarrow CONS[i*]
 7:
         X[ROW, COL] \leftarrow 1
 8:
       else
 Q.
          Candidates \leftarrow argmin(C[:, i*], n)
10:
          CONS_INNER ← []
11:
         for Candidate ∈ Candidates do
12:
13:
          X* \leftarrow X
            X * [Candidate, i*] \leftarrow 1
14:
            CONS\_INNER \leftarrow (ROW, IDX, constraints(Instance, X*))
15:
         end for
16.
         j* \leftarrow argmin(CONS\_INNER)
17:
18:
        ROW \leftarrow CONS\_INNER[i*]
         COL \leftarrow CONS[i*]
19:
         X[ROW, COL] \leftarrow 1
20:
       end if
21:
       D[:,COL] \leftarrow \emptyset
22:
       DONE ← Are All BUs Assigned?
24: end while
25: return X
```

#### Local search

Taking into consideration that the solution provided by the Constructive Heuristic needs to be "repaired", the local search moves first try to minimize constraints violated.

#### $BU_SimpleReassign(\psi, \tau)$

Move a BU j from center  $\psi$  to the center  $\tau$ , where  $\psi \neq \tau$ 

#### $BU_Interchange(\psi, \tau)$

Interchange the assignments of BUs  $\psi$  and  $\tau$ 

#### Center\_SimpleReassign $(\psi, \eta)$

Change  $Y_{\psi}$  from 1 to 0 and  $Y_{\eta}$  from 0 to 1, allocate all the orphaned BUs from center  $\psi$  to  $\eta$ 

#### Center\_SmartReassign $(\psi, \eta)$

Change  $Y_{\psi}$  from 1 to 0 and  $Y_{\eta}$  from 0 to 1, allocate all the orphaned BUs from center  $\psi$  using the same allocation process of the Cost of Opportunity strategy.

### Experiments layout

Computational results

The heuristics were coded in Julia 1.8 The source code can be found in the following repository:

https://github.com/eduardosalaz/tesis.

The platform is Intel Core i5-9300 2.5 GHz, 8 GB RAM under Windows 10. For the experiments, instances were generated with BUs and Centers' coordinates located randomly between 5 and 4500 along with the center types, risk and activity measures.

# Constructive algorithms comparison

Computational results

#### Data set

- Size 1 25 instances with 310 BUs, 60 centers and 20 to be located.
- Size 2 10 instances with 800 BUs, 150 centers and 50 to be located.

# Constructive algorithms comparison

#### Computational results

Dataset	Location h.	Avg. constraints		% Factible sols.		Avg. time alloc. (s)		Avg. time loc. (s)
		М	С	М	С	М	С	
	Rlx	5.92	0.08	0	96	0.004	2.05	1.2
1	Pdp	42.2	8.44	0	0	0.005	1.114	0.0006
	Rnd	21.76	4.92	0	0	0.004	0.954	0
	Rlx	12.4	0	0	100	0.014	47.7	16.6
2	Pdp	102.4	19.4	0	0	0.016	69.54	0.0009
	Rnd	43.5	8.9	0	0	0.013	56.84	0

Table: Summary of the experiment results

Based on these results, it was decided to use the Integer Relaxation as the Location Phase and the Opportunity Cost as the Allocation Phase for the Constructive Phase of the GRASP Procedure.

# Constructive algorithms comparison

Comparison with the Solver

Dataset	Avg. Gap% to Optim
1	51.7
2	51.2

Table: Summary of the experiment results

Part of the methodology of the experiments involved programming the model in order to feed it to an exact solver, in this case CPLEX to provide a baseline of the optimal value and how much time it takes to solve with a cutoff time of 300 seconds.

# Local Search algorithms comparison

Computational results with violated constraints

Dataset	Move	Avg. constraints improv. %		
	BU_Simple	39.31		
1	BU_Interchange	0		
1	Center_Simple	6.22		
	Center_Smart	8.03		
	BU_Simple	29.63		
2	BU_Interchange	0		
2	Center_Simple	2.67		
	Center_Smart	0		

Table: Summary of the experiment results

With the application of the local search focused on minimizing the number of constraints violated in unfactible solutions, we find that there is an improvement on the value mainly coming from the BU\_Simple move, whereas BU\_Interchange proves inefective.



# Local Search algorithms comparison

#### Computational results

Dataset	Move	Avg. Time	Avg. rel. improv. %	
	BU_Simple	4.4	48.35	
1	BU_Interchange	2.09	2.94	
1	Center_Simple	66.4	0.02	
	Center_Smart	1.68	0	
	BU_Simple	16.5	48.32	
2	BU_Interchange	1.67	1.67	
2	Center_Simple	15.68	0	
	Center_Smart	31.12	0	

Table: Summary of the experiment results

Each Move had a fixed number of iterations, for the first dataset,  $max\_iters = 1000:1500$  but we suspect there is a bug somewhere, as for the same number of iterations, the second dataset would exhaust the memory, so  $max\_iters$  had to be lowered to 200:250. Based on these results, it was decided to use BU\_Simple and BU\_Interchange moves in the GRASP procedure with around 200 iterations for each move.

# Constructive and Local Search comparison

Comparison with the Solver

Dataset	Avg. Gap% to Optim
1	5.86
2	5.25

Table: Summary of the experiment results

Even though there is a considerable improvement in the objective function, not all moves are useful for improving the objective function value.

### GRASP Pseudocode

#### **Input:** $P, \alpha, \gamma, i_{max}$ , Instance

**Output:** X, Y = binary decision variables

- 1:  $A^* \leftarrow \emptyset$
- 2:  $f^* \leftarrow \infty$
- 3: while  $i_{max} > 0$  do
- 4:  $X, Y \leftarrow Construct(\alpha, P, Instance)$
- 5:  $X, Y \leftarrow \text{LocalSearch}(X, Y, \text{Instance})$
- 6:  $A \leftarrow (X, Y)$
- 7: **if**  $f(A) < f^*$  **then**
- 8:  $f^* \leftarrow f(A)$
- 9:  $A^* \leftarrow A$
- 10: end if
- 11:  $i_{max} \leftarrow i_{max} 1$
- 12: end while
- 13: **return** *A*\*

### **GRASP Location**

**Input:**  $P, \gamma$ ,, Instance

**Output:** Y = binary decision variable

- 1:  $Y \leftarrow IntegerRelaxation(Instance)$
- 2:  $Y' \leftarrow \text{Perturbate Y (turn off } \gamma \text{ centers previously on and turn on } \gamma \text{ centers previously off)}$
- 3: **return** *Y'*

Empirical work

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```
Input: P, \alpha, \gamma,, Instance
Output: X, Y = \text{binary decision variables}

 Y' ←Location(P, γ, Instance)

 C ← GenerateCostMatrix(D, Y, B)

 3: DONE ← FALSE
 4: while NOT DONE do
       CONS \leftarrow SearchCost(C, n, X, Instance)
      i* \leftarrow \operatorname{argmin}(CONS)
      if CONS[i*] = 0 then
         ROW, COL \leftarrow CONS[i*]
         BestVal \leftarrow C[ROW, COL]
9:
         Cutoff \leftarrow (BestVal + (BestVal * \alpha))
10:
11:
         RCL \leftarrow [IDX, ifC[IDX] \le Cutoff]
         ROW, COL \leftarrow Rand(RCL)
12:
         X[ROW, COL] \leftarrow 1
13:
14:
       else
         BestVal \leftarrow C[ROW, COL]
15
         Cutoff \leftarrow (BestVal + (BestVal * \alpha))
16:
         RCL \leftarrow [IDX, ifC[IDX] \le Cutoff]
17:
         i* \leftarrow Rand(RCL)
18:
19:
         Candidates \leftarrow argmin(C[:, i*], n)
         CONS_INNER ← []
20:
         for Candidate ∈ Candidates do
21:
22:
            X* \leftarrow X
            X * [Candidate, i*] \leftarrow 1
23-
            CONS_{INNER} \leftarrow (ROW, IDX, constraints(Instance, X*))
24:
25
         end for
26:
         j* \leftarrow argmin(CONS\_INNER)
27:
         ROW \leftarrow CONS\_INNER[i*]
28:
         COL \leftarrow CONS[i*]
         X[ROW, COL] \leftarrow 1
29:
30-
       end if
       D[:, COL] \leftarrow \emptyset
31:
       DONE ← Are All BUs Assigned?
33: end while
34: return X. Y
```

### LocalSearch Pseudocode

```
Input: Instance, X, Y
Output: X', Y' = \text{binary decision variables}
 1: Fac \leftarrow isFactible(X, Y, Instance)
 2: if Fac = false then
    X', Y' \leftarrow BU\_Simple(X, Y, Instance, Repair)
    Fac' \leftarrow isFactible(X', Y', Instance)
 5. if Fac' = false then
 6: X', Y' \leftarrow BU_{-}Interchange(X', Y', Instance, Repair)
 7: Fac* \leftarrow isFactible(X', Y', Instance)
    end if
 9. end if
10: if Fac* = false then
      Skip iteration
11:
12: else
13: X', Y' \leftarrow BU\_Simple(X, Y, Instance, Improve)
14: X', Y' \leftarrow BU_{\text{Interchange}}(X', Y', Instance, Improve)
15: end if
16: return X', Y'
```

# Calibrating GRASP iterations

#### Computational results

In order to gain insight about when the solutions yielded by the GRASP algorithm stop improving, we run an experiment with  $i_{max}=50$  and  $\alpha=0.2,0.3,0.4$  for the objective function average of 5 instances of the first dataset.



### **GRASP** runtime

Computational results

As we tested the GRASP procedure speed, we found the following results:

Dataset	Loc. time	Alloc. time.	Move time.	Avg. rel. improv. %	Avg. Gap% to optim
1	2.1	23	8.4	49.21	2.9
2	17.5	40.6	20.6	47.34	5.2

Table: Summary of the experiment results

# Comparing GRASP with the Exact Solver

Computational results

With an  $\alpha=0.3$  and 30 iterations, we decided to try and solve larger instances to test the capabilities of the metaheuristic. So, the last test dataset consisted of a single instance with 1300 BUs, 190 centers and P=65. The solver did not finish optimally at the cutoff of 300 seconds, whereas the GRASP ran out of memory at the third iteration. Still, the GRASP took 86 seconds to provide a solution within 3.7% of the solver's solution.

### Wrap-up

#### Conclusions

- Using an integer relaxation of the problem and the cost of opportunity assignment we get factible solutions from the constructive heuristic, with the simple BU reassignment move proving the most effective for the Local Search.
- On fine-tuning stage of GRASP, it was observed that a value of  $i_{max}=30, \alpha=0.3$  was good enough
- GRASP provides good solutions, however the time and memory spent in the local search phase made it unfeasible to test on larger instances.

#### Future work

- Explore the usage of P-Dispersion as the Location Phase instead of Relaxation.
- Model the risk as an uncertainty measure.
- Optimize code, profile performance, detect bottlenecks and memory leaks
- Improve the algorithm data structures to reduce running times
- Explore other location phase heuristics
- Explore other strategies (TS, ILS, IGLS, VNS, SS)



### Acknowledgments

- Thank you very much for your attention!
- Feedback is welcome :)
- Email: eduardosalaz@outlook.com
- GitHub: https://github.com/eduardosalaz





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