

# Squadron Leader Vijay Kumar Jadhav, CSCP

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**Date of Birth:** 25<sup>th</sup> Aug 1979

**Marital Status:** Married

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## PROFILE SUMMARY:

An APICS Certified Supply Chain Professional (CSCP), a Lean Six Sigma Black Belt and a Military Veteran who has been driving **Change, Continuous Improvement & Problem Solving and Resource Optimization in the Organizational Culture.**

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## WORK EXPERIENCE

### **ANI Technologies Pvt Ltd (OLA)**

**Aug 2021 - Present**

#### **Senior Manager (Process Excellence & Automation)**

- (a) Leading a team of **Process Excellence** professionals for OLA's **Global Mobility Business** and **executing multiple Continuous Improvement projects** across **value chains**, thereby bridging the Demand & Supply Gaps and improving the revenue **by 18%**.
- (b) Driven and **implemented lean methodologies** for improving the stakeholder relationships by engaging with Cross functional teams, Global & Country leaders and successfully **reduced revenue leakages** to a tune of AU\$ 1.8 million.
- (c) **Trained and Mentored Cross Functional teams (200+ members)** to promote process improvement culture in the organization and increased the savings to a tune of INR 50 lakhs per month.
- (d) Performed the **RCAs & problem-solving related projects** for **26+ processes** which helped in **regaining London** business restoring the annual revenue worth of **£3.1+ million**.
- (e) Led **Lean Six Sigma initiative** for improvement of driver registration process which reduced the **DPMO** for critical fields from 50 to 07 **improving the Regulatory Compliance**.
- (f) Executed a project which reduced **Average Handling Time by 12%** and **reduced the operational costs** to a tune of INR 12 Lakhs per month by implementing **solution designing**, fool proofing and automation.

### **Shree Cement Limited**

**Jun 2019 – Feb 2021**

#### **Senior Manager (Head Security Operations)**

- (a) Led a **team of 50 members** to improve **Security, Logistics and Administrative** functions for a **Green Field** Project to reduce the number of complaints and thefts from 3% to 0.05%.
- (b) Spearheaded **Control measures** for enhancing **Occupational Health & Safety**, ensuring **0 fatal accidents** or major injuries.
- (c) Executed a Lean Six Sigma Project for **improving the Inventory Management** and reduction of **Turnaround Time (TAT) by 22%** by integrating **RFID based solutions for Logistics Management System**.
- (d) **Implemented and Administered** control measures for protection of more than 2500 workforce from COVID-19 breakout during Phase-1 **lockdown and resumption of work**.
- (e) Conducted an **Artificial Intelligence based Project** for improving **business operations**, & **reduction of recurring Security expenses by 33%**.
- (f) **Improved the Procurement related process** for indirect supplies by improving supplier evaluation, simplifying processes, **increasing the vendor base by 16% & reducing cost of procurement by 7%**.

### **Indian Air Force**

#### **Deputy Director (Supply Chain)**

**Jan 2015 – Dec 2018**

- (a) Guided a **team of 300 members** (including 150+ civilian non-uniformed employees) in improving the Strategic Supply Chain planning & Operations for **inventories worth INR 10,000+ crore** (including Aviation & Armament Equipment).
- (b) Accomplished 14% reduction in Lead time using **process optimisation & contract administration techniques**, and closely working with **Inland and International Vendors**.
- (c) Led Continuous Improvement projects for **Control Tower & Warehousing operations** thereby **improving the demand fulfillment rate by 16%**.
- (d) Executed a Lean Project for **Data Purification, Inventory Optimization & better utilization of assets by 14%**.
- (e) Designed **100+ product enhancements** to improve **ERP systems** leading to reduction in stock-outs **by 11% through strategic planning** and better resource allocation.
- (f) **Built a strategic relationship with officials from HAL, BEL, etc. (DPSUs) and Integrated Financial Advisors** for reducing **Administrative Lead Time** in Supply Chain by 12%.

**Deputy Director (ERP & IT Operations)****Jan 2014 – Dec 2014**

- (a) **Led a team of 100+ members** for improvement of IT (LAN & WAN) and ERP services across multiple locations in the 25 square Kilometers wide campus.
- (b) Executed a Lean project which led to cost savings of 33% **by leveraging ITIL tools** to improve **the record keeping process** of inventory.
- (c) Led **Inhouse Automation and Migration project** to introduce **Online Leave Management System** which saved **8000-man days per year**.

**Assistant Director (Supply Chain)****Dec 2007 – Dec 2013**

- (a) **Led a team of 25+ members** in improving the **Procurement & Contracting Functions** for increase in the fill rate by 17%.
- (b) Designed solutions for Integrated **Supply Chain planning for First Mile, Middle Mile and Last Mile deliveries, reducing transit lead time, transportation cost & the transit damages each by 14%.**
- (c) **Forecasted the requirements** and optimized balance between **Inventory Ordering Cost and Inventory Carrying Cost.**
- (d) Implemented **Standard Operating Processes for improved handling of Dangerous Goods** thereby ensuring safer Operations.
- (e) Achieved better **vertical space utilization** by re-designing binning, stacking and identification practices leading to **reduction in storage & handling costs by 24%.**
- (f) **Collaborated** with several **Central Government, State Governments, Indian Army and Paramilitary Forces** for ensuring unhindered Logistics Operations, **reducing lead times by 23%.**
- (g) Introduced a system of **Vendor rating and customer satisfaction** to improve the quality of purchases by 33%.
- (h) Transformed the conventional **Defence Procurement** by **leveraging IT** leading to growth in vendor base by 28%.
- (i) Implemented the **Online Auction system for Disposal of Surplus Inventories** reducing Inventory carrying cost by 22%.

**Flight Cadet****Jan 2007 – Dec 2007**

- (a) Undergone rigorous training and imbibed values and Leadership skills to undertake toughest Military Operations.
- (b) Practiced Strategic Planning and implementation of solutions for Lean Supply Chain Practices in Simulated environment.
- (c) Acquired Material Management Skills for resource planning and related Logistics.
- (d) Volunteered for Basic Parachute Descent Training.

**Non-Commissioned Officer (Automotive Technician)****Jul 1997 – Dec 2006**

- (a) Conducted preventive maintenance by ensuring time bound **RCA and Failure modes (FMEA)** leading to improved vehicle downtime by 15%.
- (b) Digitalized the **conventional paper-based job card system by introducing ITIL** practices which helped in **Standardizing Stocking levels** which in turn **reduced the spares stock outs by 15%.**
- (c) Carried out **Induction and On Job Training (OJT)** for new joiners for improved efficiencies. Received highest feedback from attendees.

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**QUALIFICATIONS**

(a) MBA (Operations Management)	IGNOU	Jan 2015 – Jun 2018
(b) General Management Program	Indian Institute of Management (IIM), Lucknow	Jan 2017 – Jun 2017
(c) M Sc (Geo-Informatics)	Sikkim Manipal University	Jan 2005 – Dec 2006
(d) B Sc (Zoology)	IGNOU	Jan 2002 – Dec 2004
(e) Diploma in Mechanical Engineering	Mechanical Transport Training Institute, Chennai	Jul 1997 – Nov 1998

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**CERTIFICATIONS**

(a) Certified Supply Chain Professional from APICS (ASCM)	2021
(b) Lean Six Sigma Black Belt	2018
(c) Lean Management	2017
(d) Explosive and Dangerous Goods Handling, Warehousing and Logistics from Indian Air Force	2016
(e) Diesel Engine Servicing and Maintenance from Indian Air Force	2002
(f) PG Diploma in IT Hardware & Networking from ICT	2000