# Determining optimal location for new cofee shop in Toronto city

Edwin Simbaña

edwinsimb@gmail.com

09/01/2020



#### Introduction: Business Problem

- The success in opening a new branch is often determined by its location. A suitable location allows to acquire higher profits and thus it allows further expansion of the brand. For this reason, this project will try to find the optimal location to open a new cafeteria in a neighborhood in the city of Toronto.
- Since there are many coffee shops in Toronto, attempts will be made to identify locations that contain **few coffee shops** and whose **rating is low**, in order to open a cafeteria with better features to be able to capture the largest number of customers.
- To carry out this project, cluster techniques will be used, such as the algorithm of k-means and descriptive statistics on the information that will be detailed below. In addition, we will assume that there is a cafeteria with good income in the Wychwood Park neighborhood, so the optimal location should be similar to that neighborhood. This project may be of great interest to big coffee food industries such as: Starbucks.

#### Data

- Based on the problem definition, the factors that will influence the determination of the optimal location are:
- Number of coffee shops, restaurants, schools, etc in neighborhoods (all available business).
- Ratings of coffee shops in neighborhoods.
- Sociodemographic information of the neighborhoods.
- The following data sources will be needed to extract/generate the required information:
- The list of existing neighborhoods in the city of Toronto will be obtained from the **Neighborhood Profiles** from the link <a href="https://www.toronto.ca/">https://www.toronto.ca/</a>. In addition, this database contains population and population density information that will be used in the analysis.
- The coordinates of the neighborhood centers of the city of Toronto will be obtained using the **geopy library** to obtain the latitude and longitude of the corresponding coordinates.
- The number of restaurants, coffee shops, educational centers, etc; with their respective location in each neighborhood and rating for available coffee shops will be obtained using the **Foursquare API**.

# Collecting and gathering data

#### https://www.toronto.ca/

	POPULATION_2016	POPULATION_DENSITY	YOUTH_PEOPLE	WORKING_PEOPLE	PRERETIREMENT_PEOPLE	MANAGEMENT_OCCUPATION	BUSINE
Agincourt North	29.113	3.929	3.705	11.305	4.230	960.000	
Agincourt South- Malvern West	23.757	3.034	3.360	9.965	3.265	960.000	
Alderwood	12.054	2.435	1.235	5.220	1.825	840.000	
Annex	30.526	10.863	3.750	15.040	3.480	2.645	
Banbury- Don Mills	27.695	2.775	2.730	10.810	3.555	2.120	
Banbury- Don Mills							

# Foursquare API NAME CATEGORY NEIGBORHOOD

NEIGBORHOOD	CATEGORY	NAME	ID	
Agincourt North	Ice Cream Shop	Menchie's	51fe9e21498ecbfb4fef45c1	0
Agincourt North	Indian Restaurant	Saravanaa Bhavan South Indian Restaurant	4b93d4a7f964a520eb5334e3	1
Agincourt North	Indian Restaurant	Samosa King - Embassy Restaurant	4aee2557f964a52080d221e3	2
Agincourt North	Pharmacy	Shoppers Drug Mart	4b9d48b2f964a52011a036e3	3
Agincourt North	Chinese Restaurant	Congee Town 太皇名粥	4dacc7855da32d679da9ee55	4
Agincourt North	Chinese R.			4

#### Foursquare API

	LIKES	RATING	TIPS
NEIGBORHOOD			
Agincourt North	5.5	6.879975	34.5
Agincourt South-Malvern West	21.0	8.155157	32.0
Alderwood	16.0	3.073492	26.0
Annex	26.0	5.932260	19.8
Banbury-Don Mills	17.0	4.661452	43.0

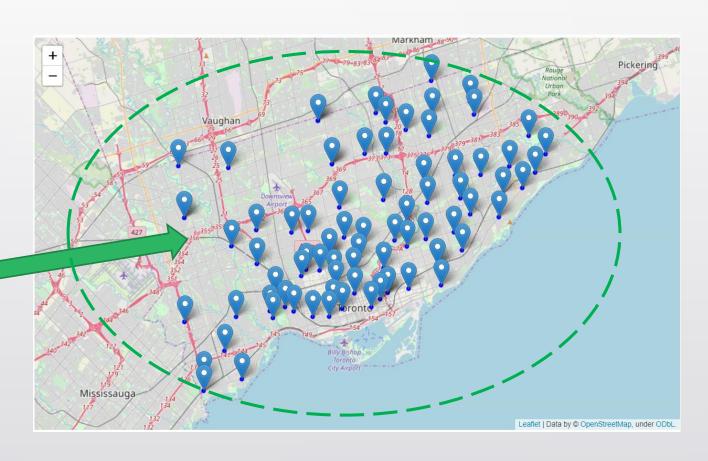
Banbury-Don Mills 17.0 4.661452 43.0

	POPULATION_2016	POPULATION_DENSITY	YOUTH_PEOPLE	WORKING_PEOPLE	PRERETIREMENT_PEOPLE	MANAGEMENT_OCCUPATION	BUSINE
Agincourt North	29.113	3.929	3.705	11.305	4.230	960.000	
Agincourt South- Malvern West	23.757	3.034	3.360	9.965	3.265	960.000	
Alderwood	12.054	2.435	1.235	5.220	1.825	840.000	
Annex	30.526	10.863	3.750	15.040	3.480	2.645	
Banbury- Don Mills	27.695	2.775	2.730	10.810	3.555	2.120	

# Showing neighborhood on map

**Available** venues are displayed on map for Toronto City

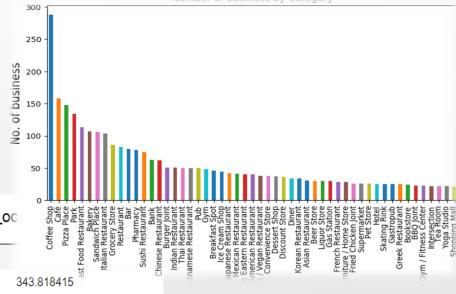




## Statistical table

- 82 available rows
- 67 numeric columns

	POPULATION_2016	POPULATION_DENSITY	YOUTH_PEOPLE	WORKING_PEOPLE	PRERETIREMENT_PEOPLE	Office Shop of Parkery dwich Place Restaurant Pharmacy Store Restaurant Pharmacy Restaurant Restaurant Pharmacy Restaurant Restauran
count	82.000000	82.00000	82.000000	82.000000	82.000000	CC Ist Food F Sand Italian F GR Sushi F
mean	19.306000	6.32322	36.495244	8.569878	10.296951	343.818415 <sup>156</sup>
std	8.710025	3.75520	175.564397	4.048433	71.523426	364.293723
min	7.607000	1.57000	1.040000	3.245000	1.100000	1.020000
25%	13.002750	3.72750	1.511250	5.860000	1.596250	1.413750
50%	16.935000	5.41850	2.180000	7.850000	2.145000	310.000000
<b>75</b> %	23.901500	7.46950	3.217500	10.636250	3.117500	697.500000
max	53.485000	23.04400	960.000000	25.850000	650.000000	985.000000
max	53.485000	23.04400	960.000000	25.850000	650.000000	985.000000





# Histogram by column

- Many columns are good distributed.
- Some columns have low values. Then, plots look separated.





## Data is standardized

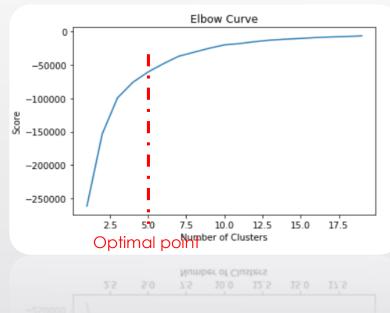
	POPULATION_2016	POPULATION_DENSITY	YOUTH_PEOPLE	WORKING_PEOPLE	PRERETIREMENT_PEOPLE	MANAGEMENT_OCCUPATION	BUSINE
Agincourt North	29.113	3.929	3.705	11.305	4.230	960.000	
Agincourt South- Malvern West	23.757	3.034	3.360	9.965	3.265	960.000	
Alderwood	12.054	2.435	1.235	5.220	1.825	840.000	
Annex	30.526	10.863	3.750	15.040	3.480	2.645	
Banbury- Don Mills	27.695	2.775	2.730	10.810	3.555	2.120	
Banbury- Don Mills							



To standardize we use **POPULATION 2016** for each neighborhood

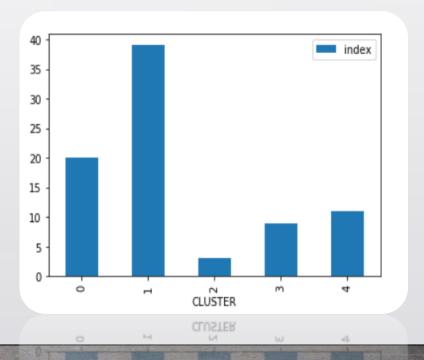
	POPULATION_2016	POPULATION_DENSITY	YOUTH_PEOPLE	WORKING_PEOPLE	PRERETIREMENT_PEOPLE	MANAGEMENT_OCCUPATION	BUSINE
Agincourt North	29.113	3.929	3.705	11.305	4.230	960.000	
Agincourt South- Malvern West	23.757	3.034	3.360	9.965	3.265	960.000	
Alderwood	12.054	2.435	1.235	5.220	1.825	840.000	
Annex	30.526	10.863	3.750	15.040	3.480	2.645	
Banbury- Don Mills	27.695	2.775	2.730	10.810	3.555	2.120	

## Clustering analysis



**Wychwood** is located in cluster 1. Then, we have to find the optimal location within that cluster.

- We tried with k from 2 to 20
- Optimal number of cluster of 5



# Selecting optimal location in cluster 1

	POPULATION_2016	POPULATION_DENSITY	LATITUDE	LONGITUDE	LIKES	Coffee Shop	RATING	TIPS	CLUSTER
Glenfield-Jane Heights	30.491	5.864	47.540336	-52.842015	45.000000	1.0	0.065178	15.000000	1
Rosedale-Moore Park	20.923	4.500	43.690388	-79.383297	23.428571	5.0	1.605968	26.428571	1
Bendale	29.960	4.011	43.753520	-79.255336	38.000000	1.0	2.123747	26.000000	1
Woburn	53.485	4.345	43.759824	-79.225291	31.500000	2.0	2.385849	18.500000	1
O'Connor-Parkview	18.675	3.780	43.705537	-79.312718	13.000000	1.0	2.787105	5.000000	1
Leaside-Bennington	16.828	3.596	43.702062	-79.378044	24.500000	5.0	3.170992	19.000000	1
Stonegate-Queensway	25.051	3.199	43.621950	-79.523499	22.000000	4.0	3.212015	23.000000	1
Moss Park	20.506	14.753	43.654644	-79.369728	27.300000	9.0	3.996222	21.000000	1
Bayview Village	21.396	4.195	43.769197	-79.376662	22.500000	4.0	4.002400	29.250000	1
Little Portugal	15.559	12.859	43.647413	-79.431116	18.000000	4.0	4.066465	35.000000	1
Church-Yonge Corridor	31.340	23.044	43.679919	-79.388689	18.750000	3.0	4.272050	20.750000	1
Don Valley Village	27.051	6.441	43.792673	-79.354722	28.500000	4.0	4.535776	39.750000	1
Wychwood	14.349	8.541	43.682094	-79.423855	27.500000	3.0	4.605463	27.000000	1
Willowdale East	50.434	10.087	43.761510	-79.410923	23.954545	11.0	4.621152	23.545455	1
Willowdale West	16.936	5.820	43.761510	-79.410923	23.954545	11.0	4.621152	23.545455	1
Banbury-Don Mills	27.695	2.775	43.734804	-79.357243	17.000000	1.0	4.661452	43.000000	1
North Riverdale	11.916	6.770	43.665470	-79.352594	31.210526	7.0	4.730109	28.000000	1
South Riverdale	27.876	3.136	43.665470	-79.352594	31.210526	7.0	4.730109	28.000000	1
Junction Area	14.366	5.442	43.665478	-79.470352	30.666667	6.0	4.868062	31.500000	1
Bay Street Corridor	25.797	14.097	43.664951	-79.387395	26.555556	9.0	5.001478	22.888889	1
High Park North	22.162	11.726	43.654709	-79.460071	7.000000	2.0	5.058805	20.250000	1
Forest Hill South	10.732	4.380	43.693559	-79.413902	20.000000	1.0	5.080857	24.000000	1
Danforth East York	17.180	7.881	43.686433	-79.300355	13.400000	5.0	5.192319	29.300000	1
L'Amoreaux	43.993	6.144	43.799003	-79.305967	9.000000	2.0	5.286417	13.000000	1
Oakwood Village	21.210	9.511	43.682725	-79.438055	23.428571	4.0	5.347171	27.571429	1
Roncesvalles	14.974	9.851	43.651443	-79.451038	20.545455	9.0	5.500015	23.727273	1
East End-Danforth	21.381	8.038	43.668440	-79.330670	41.500000	4.0	5.509504	19.500000	1
Zanca Dark South	15 170	1 60E	12 720100	70 402252	JU 333333	3.0	E 722002	JE 333333	
East End-Danforth	21 381	8.038	43.668440	-79.330670	41.500000	4.0	5.509504	19.500000	- 4
Oakwood Viilage Roncesvalles	21.210	951	43 682725	-79 438055 -79 451038	23,428571	30	5.347171	23.727273	Tell

- Optimal location is at Glenfield-Jane Heights.
- Low average rating.
- Population over average

#### Statistical table for cluster 1

	POPULATION_2016	POPULATION_DENSITY	LATITUDE	LONGITUDE	LIKES	Coffee Shop	RATING	TIPS	CLUSTER
count	39.000000	39.000000	39.000000	39.000000	39.000000	39.000000	39.000000	39.000000	39.0
mean	23.148923	7.174359	43.799907	-78.698773	24.758817	4.512821	4.841883	24.280167	1.0
std	9.782530	4.109420	0.616625	4.249827	8.251248	2.845789	1.642675	7.086892	0.0
min	10.732000	2.724000	43.621950	-79.523499	7.000000	1.000000	0.065178	5.000000	1.0
25%	16.057500	4.362500	43.665470	-79.413892	20.439394	2.500000	4.169257	20.125000	1.0
50%	21.396000	5.864000	43.686433	-79.387395	24.500000	4.000000	5.001478	24.000000	1.0
75%	27.570500	9.540500	43.751221	-79.322967	29.194444	6.000000	5.736806	28.000000	1.0
max	53.485000	23.044000	47.540336	-52.842015	45.000000	11.000000	8.661944	43.000000	1.0
max	53.485000	23.044000	47.540336	-52.842015	45.000000		8.661944	43.000000	

## Conclusion and future directions

- Our analysis reported 38 potential places to open a new coffe shop. This was done by collecting information from various sources to obtain a better result and use clustering algorithms such as k-means to group neighborhoods with similar characteristics.
- Selection of the best neighborhood within cluster 1 was chosen based on the rating. In this case, one with the lowest value, because, by locating a coffee shop in this neighborhood, it is guaranteed to capture a large part of the dissatisfied consumers, which will generate greater profits for the brand.
- This project can generate greater value if information about time series of profitability would be available, With this, it could also predict the possible profitability that would be obtained by locating the new coffee shop in that place.
- The purpose of this project was to identify similar neighborhoods to Wychwood, in order to locate a
  new coffee shop in optimal location. Using information of different types and advanced clustering
  techniques. It is concluded that the best place to locate a new coffee shop is Glenfield-Jane
  Heights neighborhood.