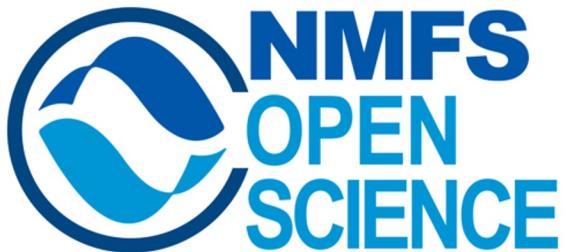


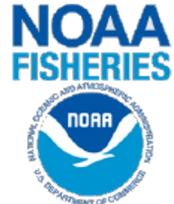
NOAA Fisheries Open Science and Openscapes

Eli Holmes, Ph.D

Northwest Fisheries Science Center
NMFS Openscapes, Co-PI
NMFS Open Science, Lead
NMFS rep on PARR 2.0 WG



<https://nmfs-opensci.github.io/>



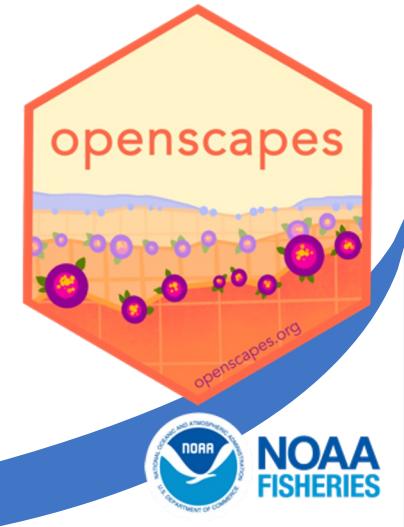
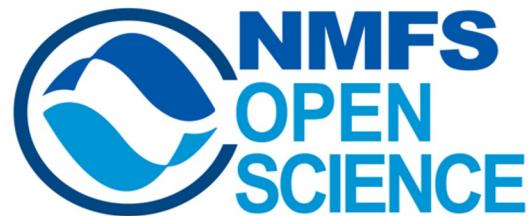


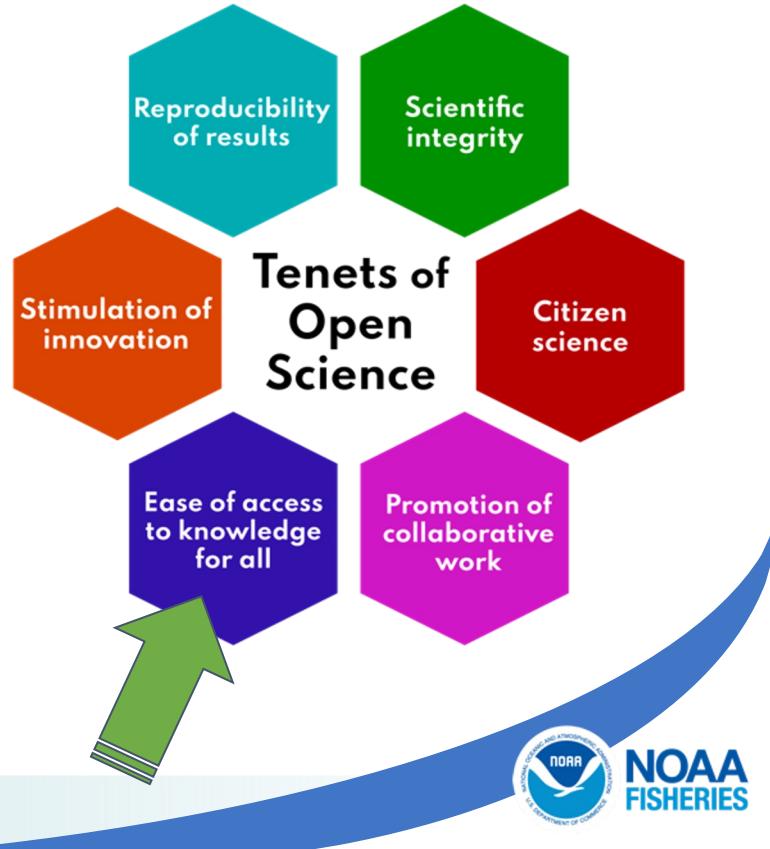
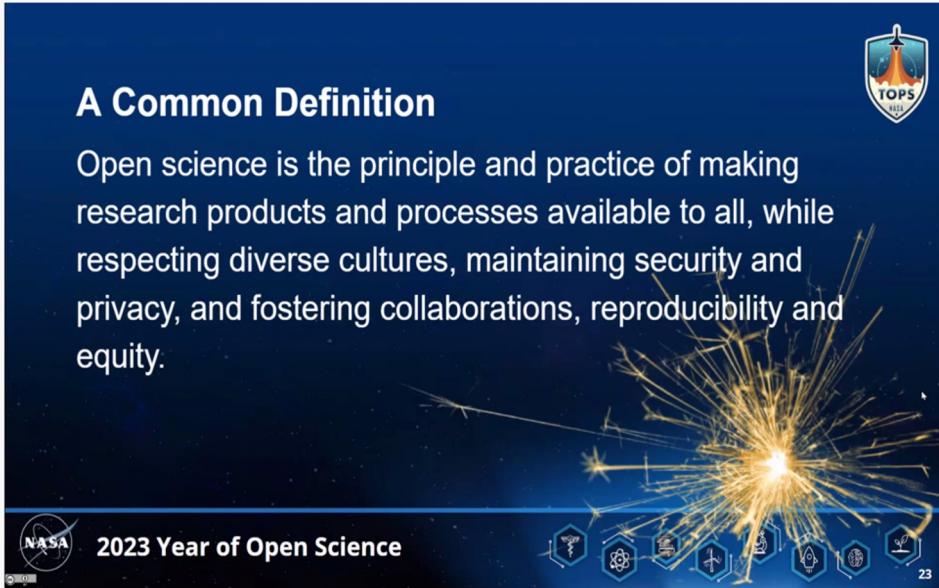
2020-2022

Grassroots science center led
OpenScapes Champions program

All centers, 400+ staff

2023-2025
OST led Open Science initiative
NMFS Open Science
OpenScapes Mentors program





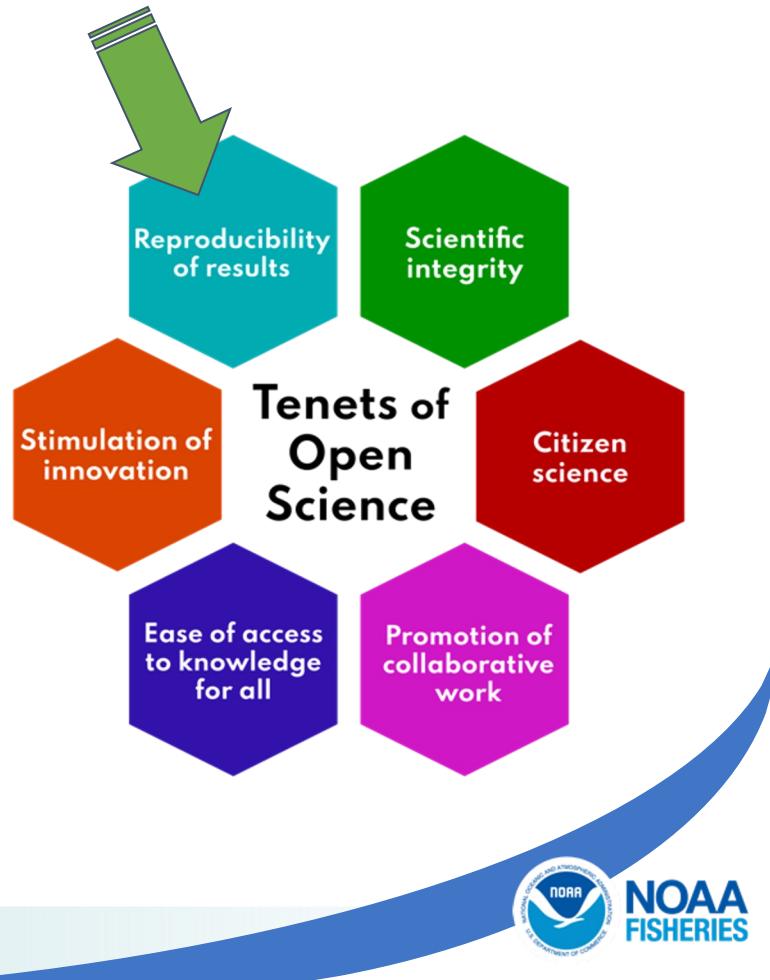
The Reproducibility Crisis in Science

Scientific fields have been rocked by the “reproducibility crisis” that has been building for the last 10 years or so, although really came to fore around 2015.

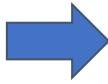
Journals begin requiring authors share the raw data and code

Recently scientific studies have shown that significant (over half) of studies cannot be replicated – even with the raw data and written methods.

Journals are moving toward requiring that authors share the “data to paper pipeline”



Data



- Analyses, plots, tables with no documentation (just the final product)
- Manual undocumented manipulations
- Many data files in different formats
- Scripts of various analyses
- Emails, emails, emails
- Lots of Google docs
- Files on individual folders
- Data of unknown provenance



Unreproducible
product:

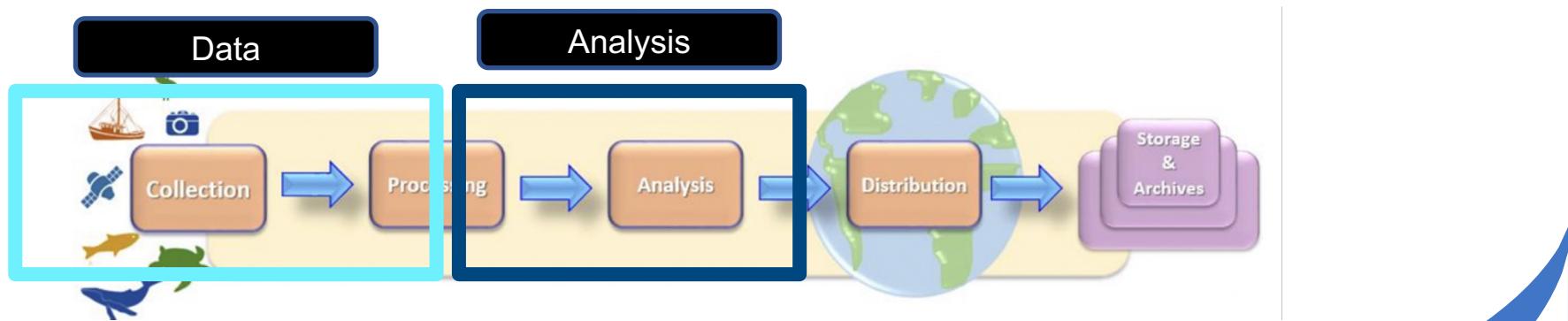
- Paper
- Decision
- Report



Decisions that impact protected
species, human communities,
fishing, land use

Good news!

- We know how to create “reproducible science workflows”
- Tools have gotten much better and easier to use
- Academic institutions are teaching data science



[Fisheries Information Management Modernization Workshop 2020, Tech Memo](#) September
17-19, 2019, NMFS Office of Science and Technology (OST)

The screenshot shows a video conference interface. On the left, a presentation slide is displayed. The slide features a cartoon landscape with green hills and trees. To the right of the landscape is a circular diagram divided into four quadrants: 'KNOWLEDGE & INCLUSION' (top-left), 'OPEN DATA SCIENCE PRACTICE' (top-right), 'ROBUST ANALYTIC METHODS' (bottom-right), and 'TEAM'S THEORETICAL UNDERSTANDING' (bottom-left). The center of the circle contains the text 'OPEN SCAPES'. Below the diagram, the text reads: 'An Openscapes Future for Stock Assessment Reports at the AFSC's Marine Mammal Laboratory'. Underneath that, it lists the speakers: Amelia Brower, Brian Fadely, Josh London, Tony Orr, Erin Richmond, Rod Towell, and Nancy Young. At the bottom of the slide, there is a footer with 'Page 1' and the NOAA Fisheries logo. On the right side of the screenshot, five video feeds of participants are shown in a 2x3 grid. The top row contains Joshua London - NOAA F... and Amelia Brower - NOAA F... . The middle row contains Tony Orr - NOAA Federal and Rod Towell - NOAA Federal . The bottom row contains a feed labeled 'You'. Each video feed includes a small microphone icon.

View the video (NOAA internal)

<https://drive.google.com/file/d/1dxe3qpuPLfaqbPkSkS36ca4nbq0w20EN/view?usp=sharing>

BEFORE

Dagobah Swamp of a big report



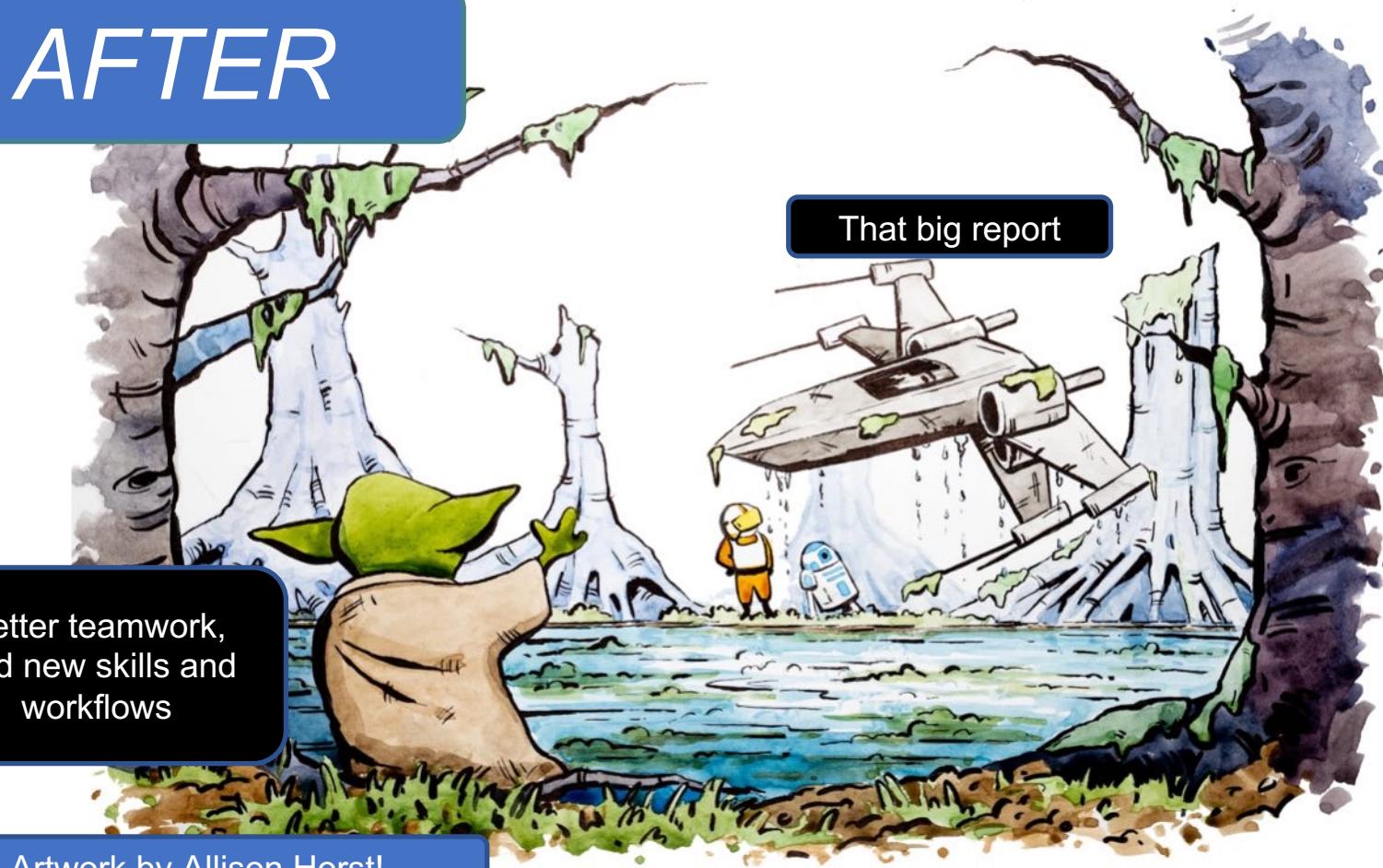
Science
Team

Artwork by Allison Horst!

AFTER

Better teamwork,
and new skills and
workflows

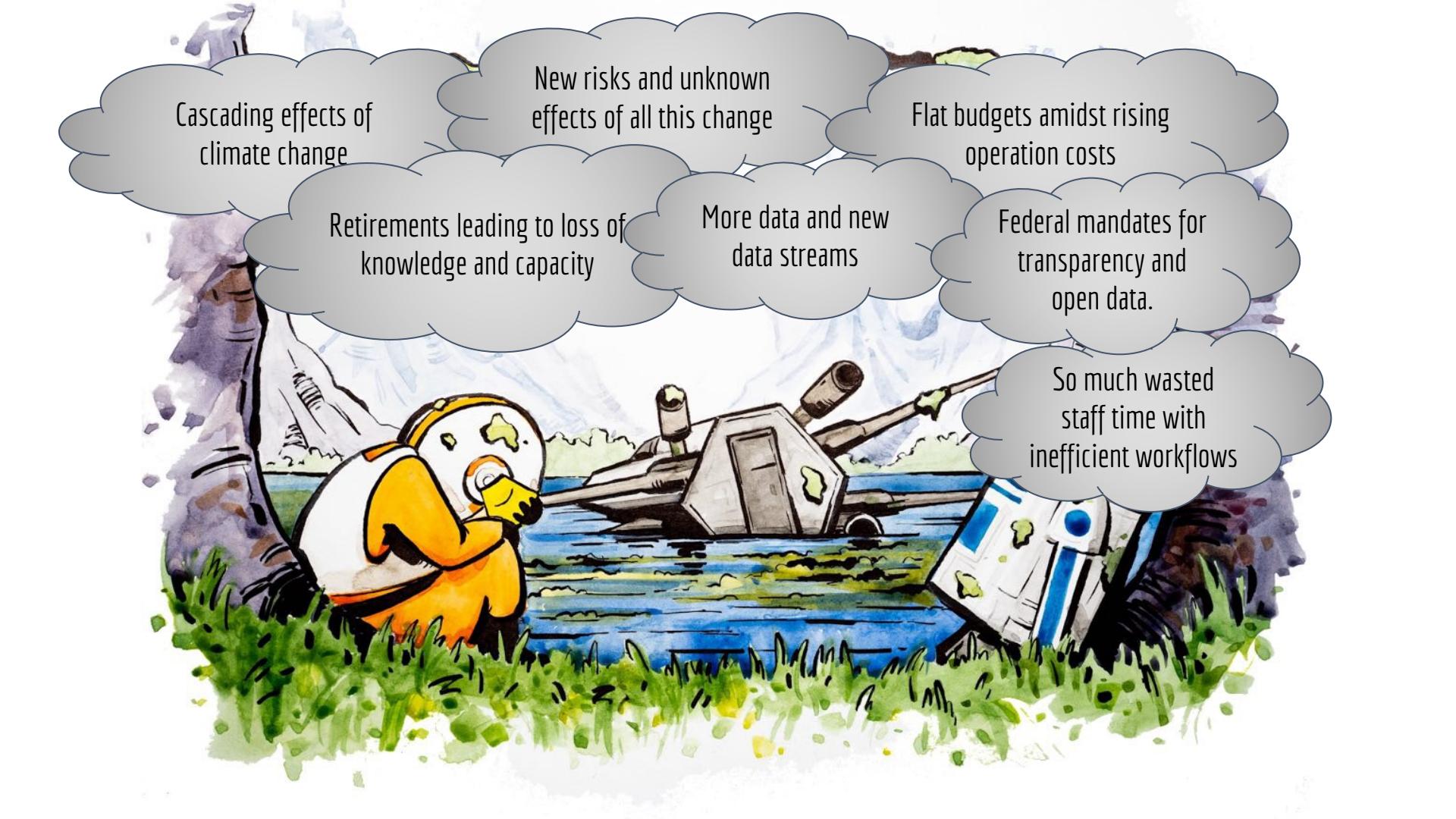
That big report



Artwork by Allison Horst!

Great! We can help individual teams
but how do we make change go viral?

Me



Cascading effects of climate change

New risks and unknown effects of all this change

Flat budgets amidst rising operation costs

Retirements leading to loss of knowledge and capacity

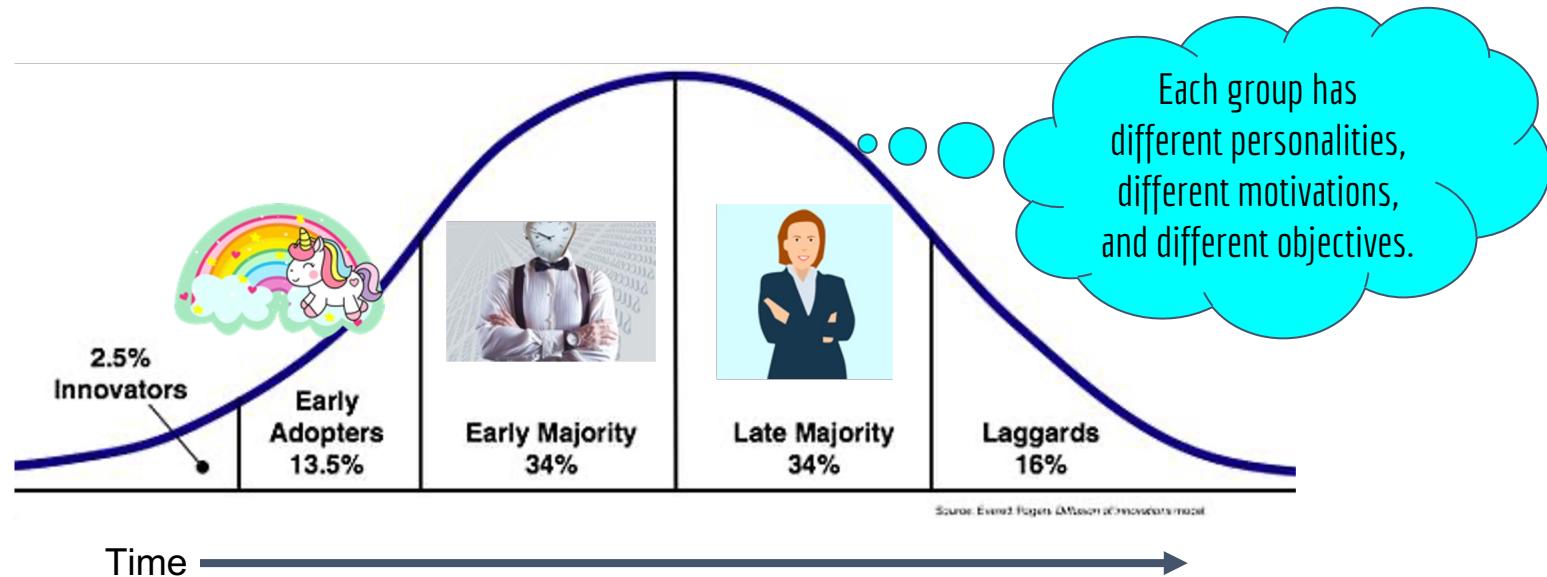
More data and new data streams

Federal mandates for transparency and open data.

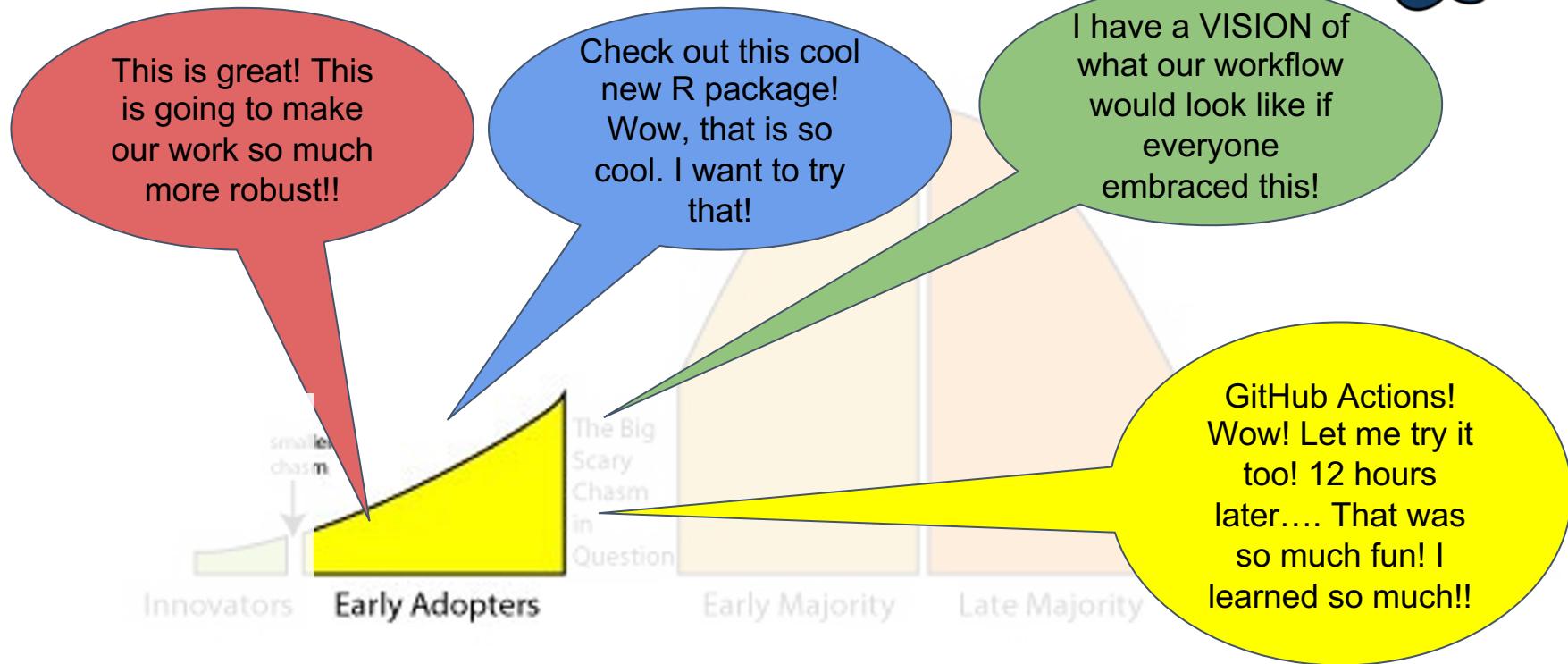
So much wasted staff time with inefficient workflows

EM Rogers (1962) “Diffusion of Innovation” theory

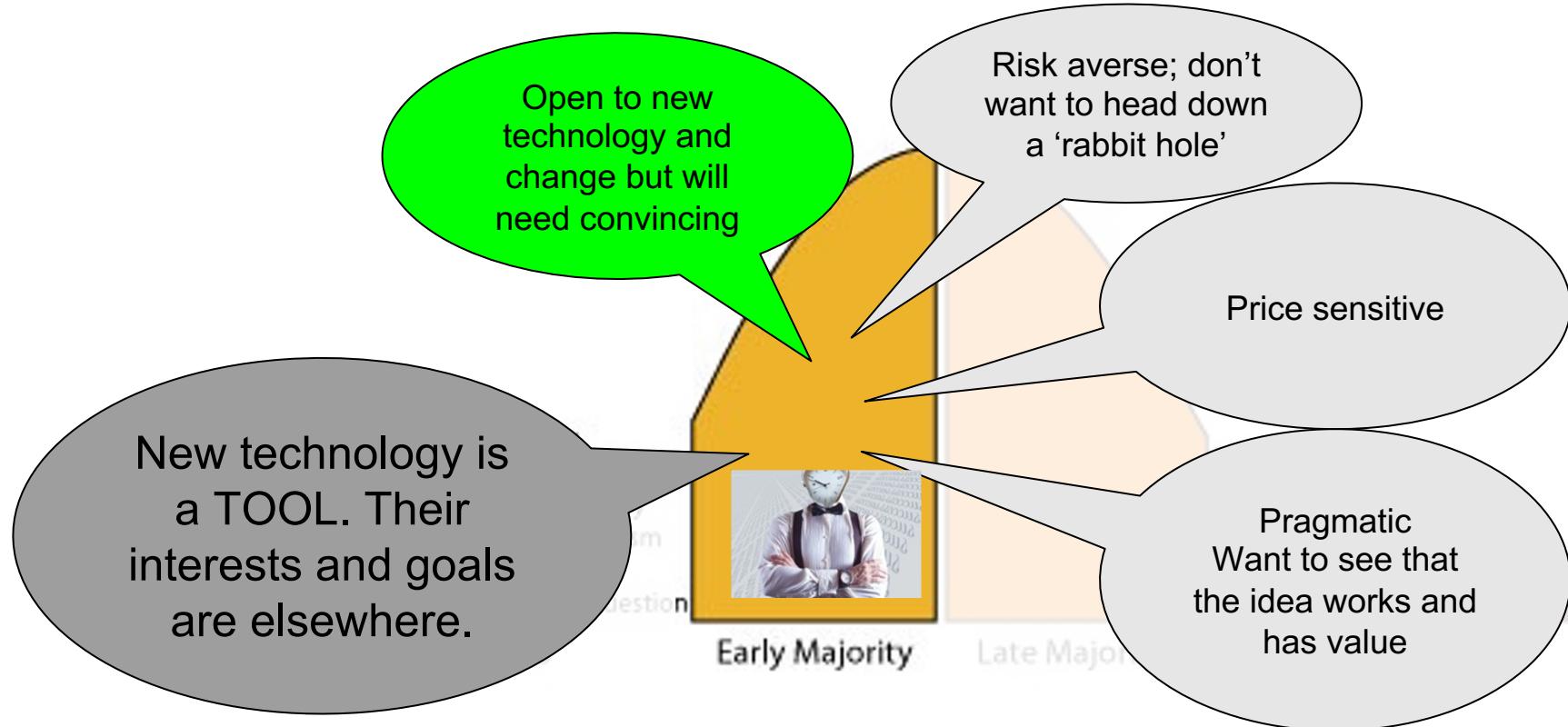
Predictable progression of stages as idea diffuses through a population



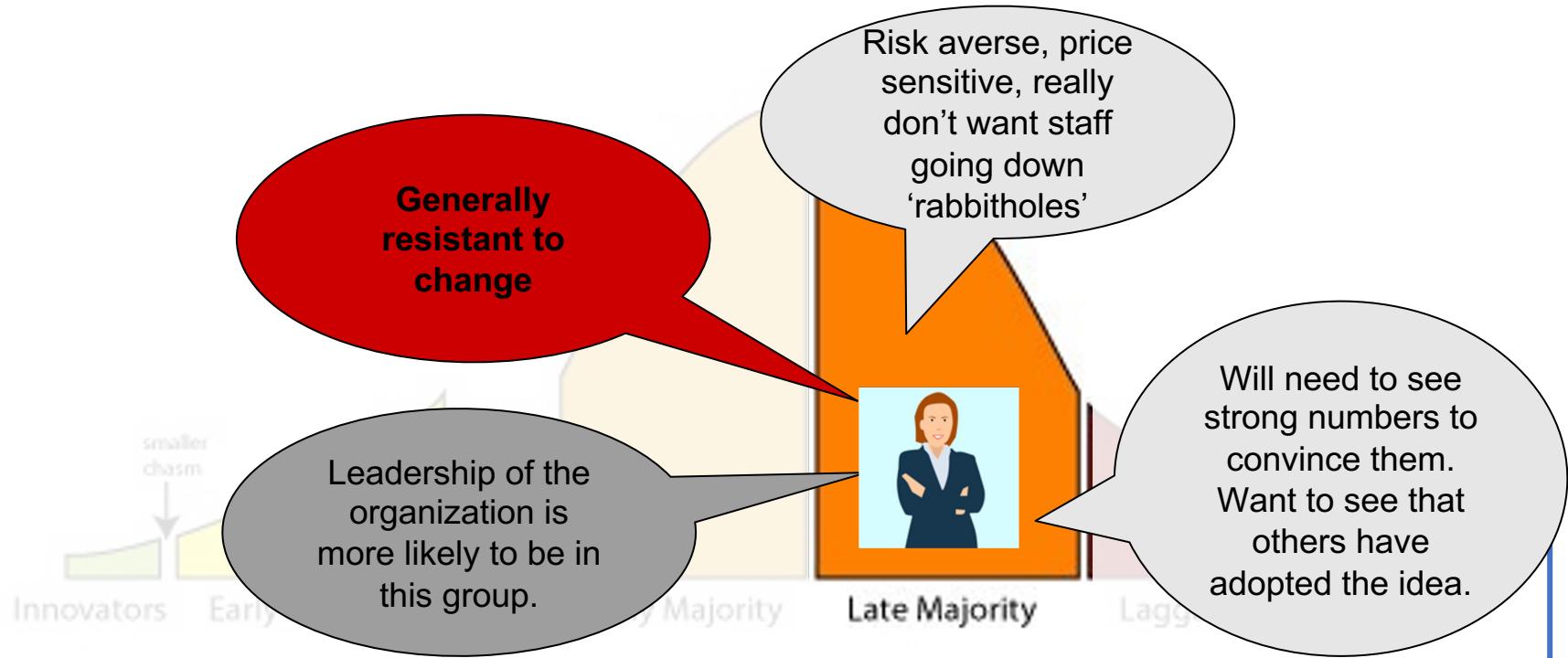
Early Adopters



Next step: early majority

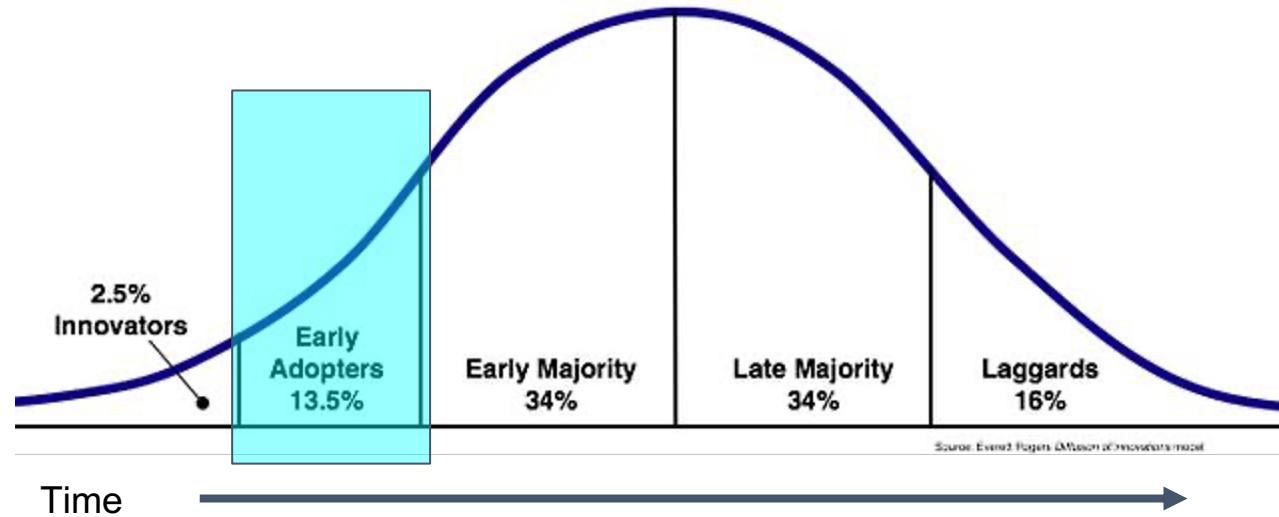


Late Majority often includes organizational leadership



The Early Adopters are critical to diffusion of innovation

1. Early Adopters develop the innovation into something of value
2. Their **energy and effort** is what drives the initial diffusion process, but that is a hard and slow process.





NMFS Openscapes training in Open Science -- Started 2020



At NMFS, a grassroots effort due to desire from staff for training in Open Science

9 NMFS Champions Cohorts (40 staff ea)

- 2020: Winter NEFSC
- 2021: Spring NWFSC
- 2021: Fall NWFSC, AFSC, SEFSC, NEFSC
- 2022: Winter AFSC
- 2022: Summer SEFSC/SERO
- 2022 Fall 4 cohorts 6 science ctrs, WCRO

<https://nmfs-openscapes.github.io/>



What is Openscapes?

Not your traditional training/workshop

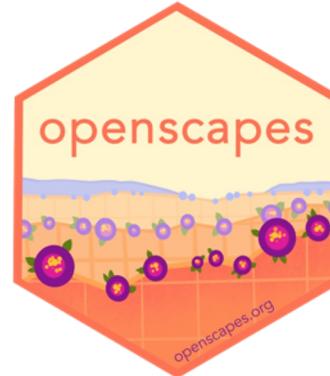
- Cohort-based remote sessions for teams: introduce concepts and workflows; facilitate teams to talk about problems then go and solve them, with accountability and support.
- **It's about getting stuff done. It's about identifying and making progress on barriers**
- “A process to help you build better lanes of communication” -Laura Waters, SE Regional Office

Sustainability built-in

- Strengthening a teaching & learning culture within teams & orgs. Not just for scientists:, admin, IT staff, etc, welcomed. Equitable.

No coding or software skills required

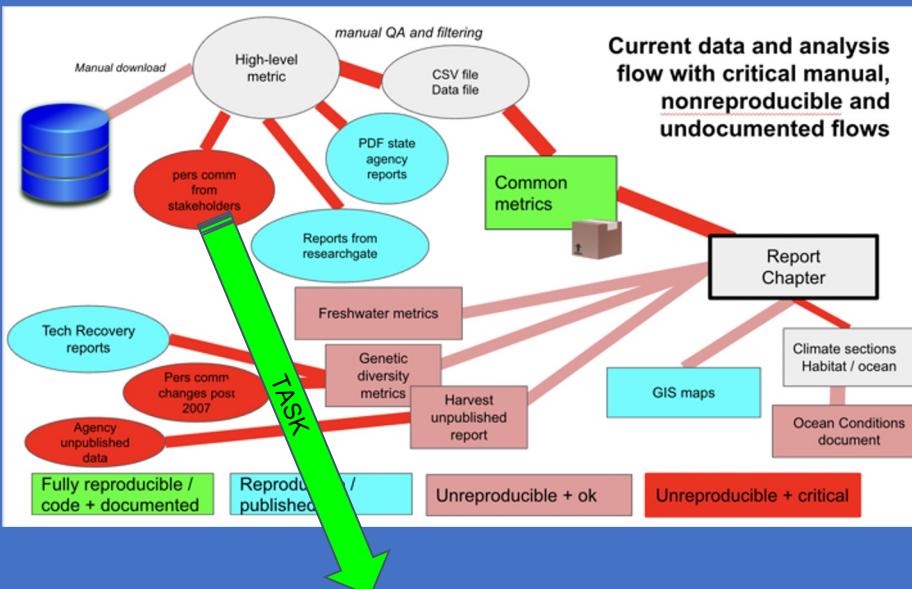
Openscapes works with many environmental orgs



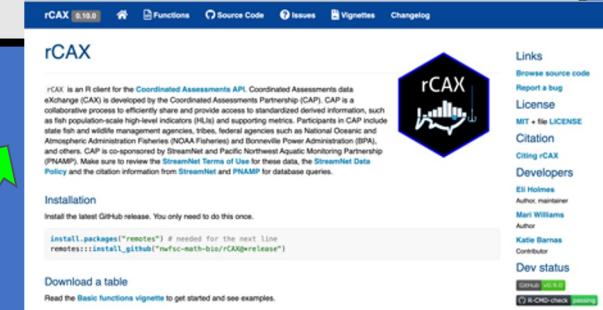
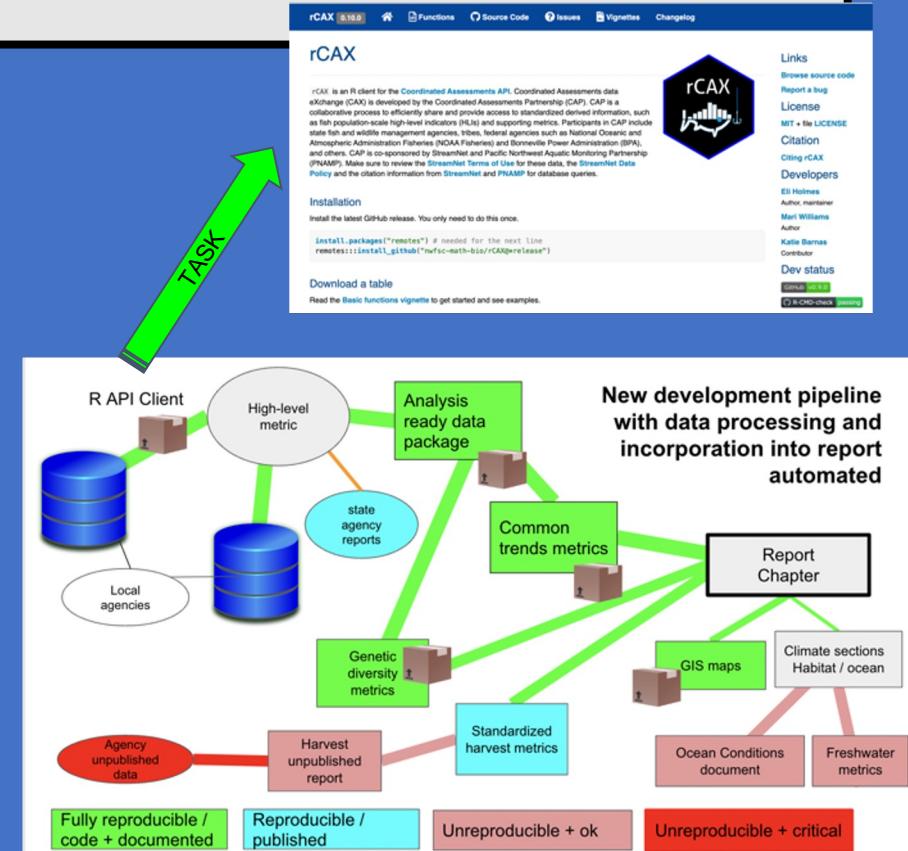
<https://openscapes.org/>



PNW Salmonid Viability Report (NWFSC) + Status Reviews (WCRO) Team

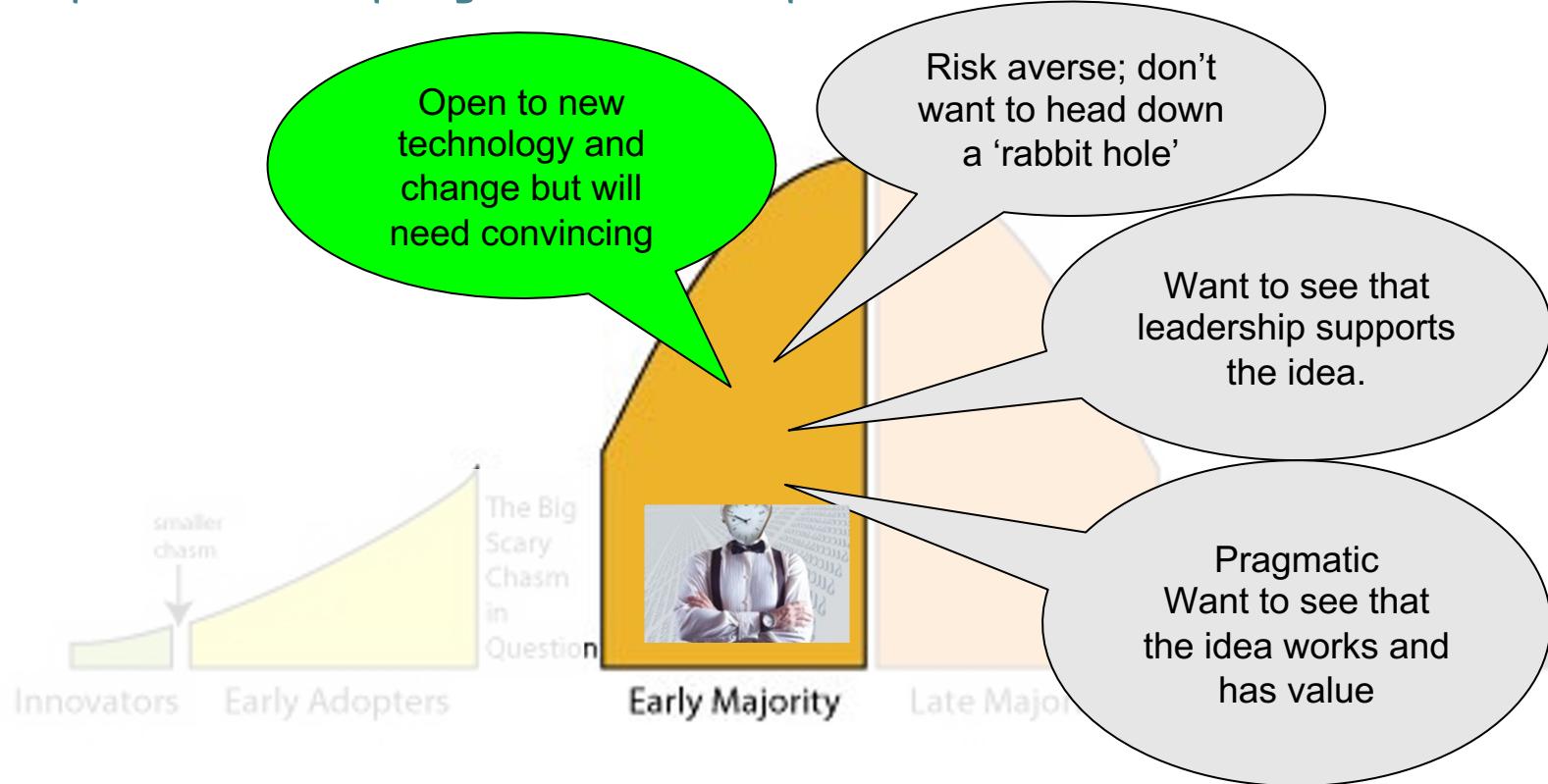


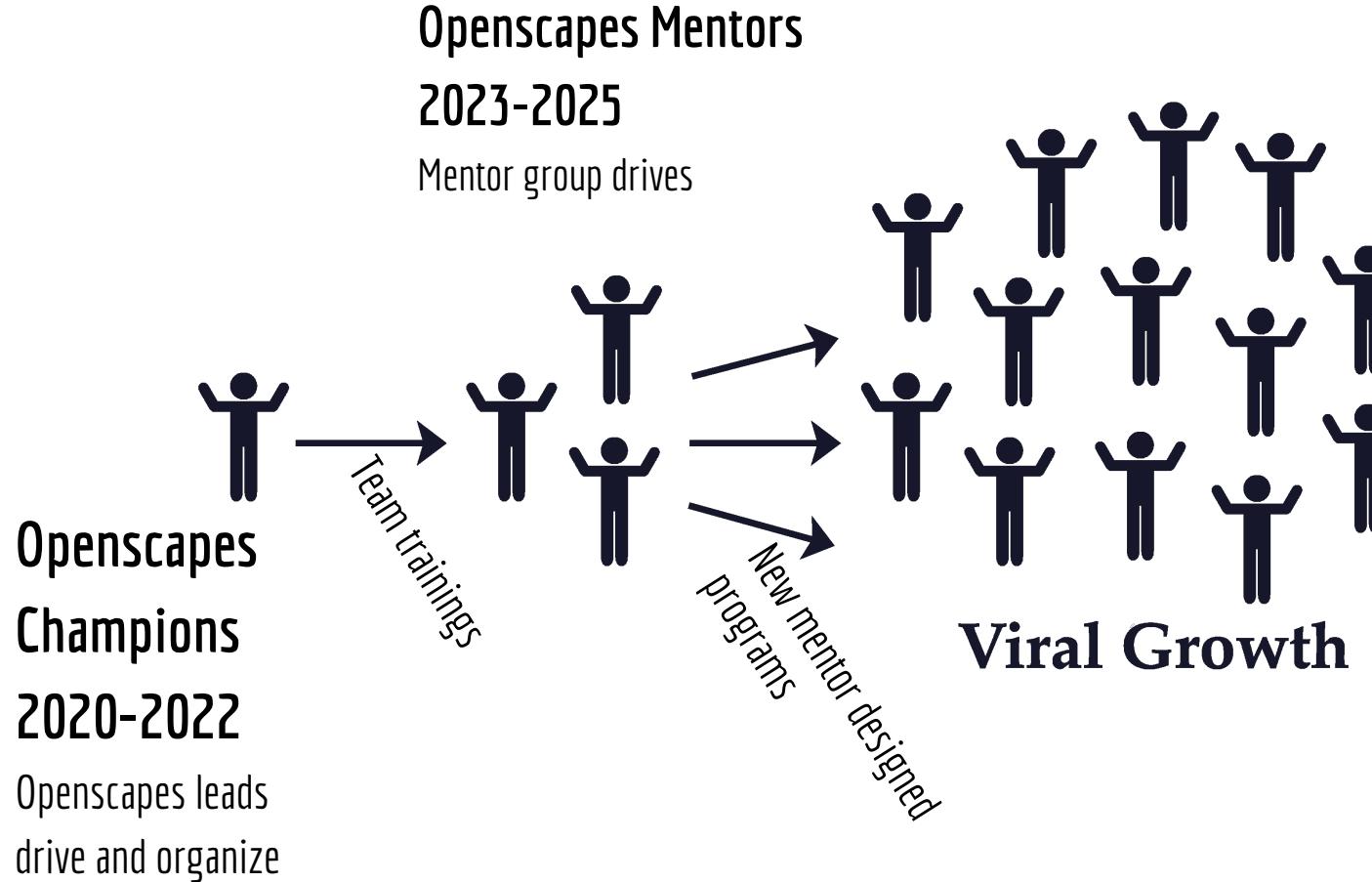
Set up single email address
for pers comms re data
requests



2023-2026: NMFS OST led Open Science initiative

Openscapes Mentors program, NMFS Open Science

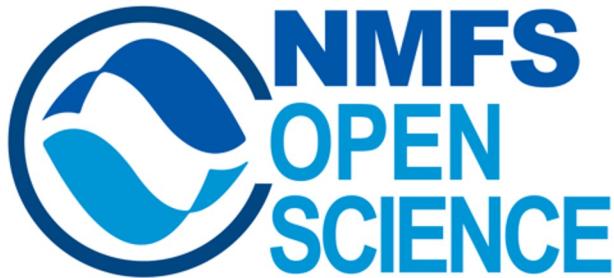




NMFS Openscapes Mentors Program 2023-2026

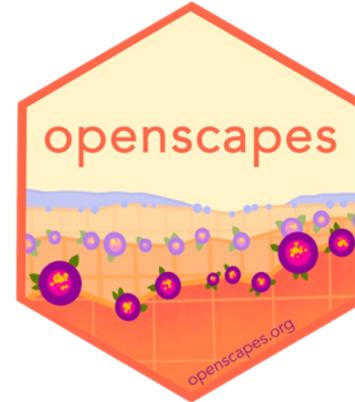
NMFS Open Science

The overarching vision of NMFS Open Science is to support scientists, developers, and policy analysts within NOAA Fisheries (NMFS) in fulfilling NOAA's Open Science mandates: NOAA Data Strategy, DOC Open Source Code Policy, Federal Data Strategy, and the Federal Open Access Memo. PARR



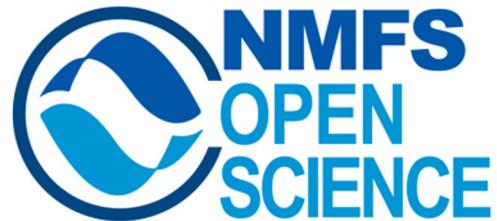
NMFS Openscapes

is concerned Open Science training in workflow and technical skills needed at the individual and team level. We focus on helping all staff engaged in data-driven science and decision-making at NMFS. Support an active and engaged mentor group across NMFS.



NMFS Open Science is a strategic group

Triage the most pressing needs for scientists, developers, and policy analysts within all of NOAA Fisheries and take leadership roles to find solutions.



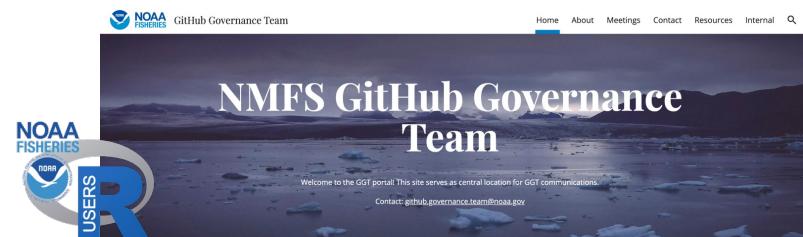
Support for NMFS developed research software, package development, templates, utilities

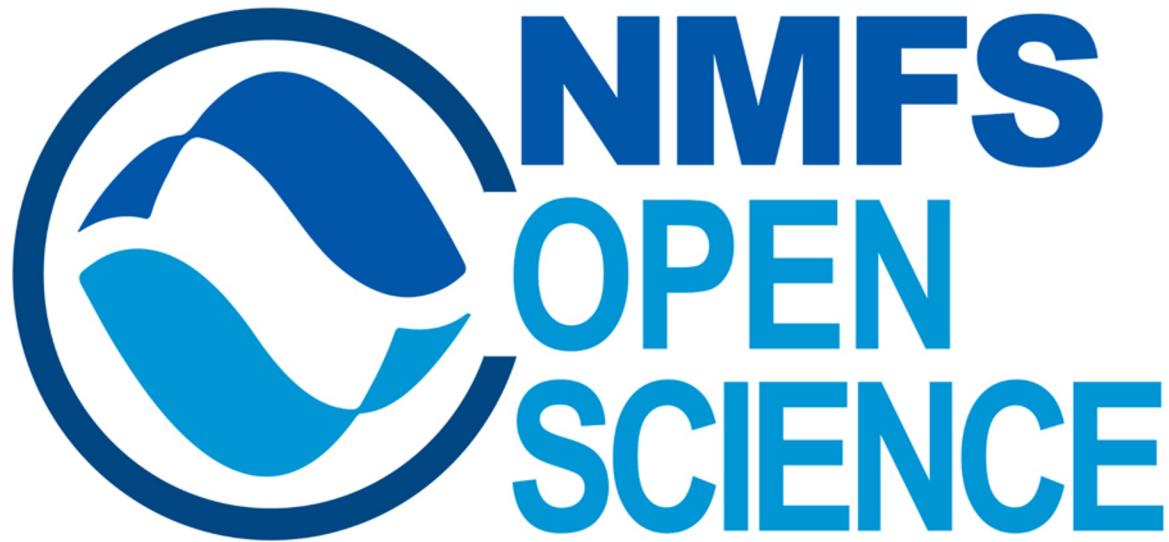


Soft infrastructure: development platforms, cloud virtual machines, and product delivery systems.



Governance groups and user groups





More info:

<https://www.fisheries.noaa.gov/feature-story/2022-fall-openscapes-champion-cohort-makes-inroads-open-science>

<https://nmfs-opensci.github.io/> and <https://nmfs-openscapes.github.io/>