ANATOMY OF AN ORGANIZATION

Role

Purpose The reason for the existence of the role (aspirational)

Accountabilities Concrete ongoing processes the role can be expected to do

Focus For multi filled roles, a focus orients the work the role filler does

Domains "Property" of the role that you must get permission to impact

Policies A constraint or rule you must follow when acting on a domain

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ANATOMY OF AN ORGANIZATION

Roles are like cells

Different roles perform different specific ongoing processes

They exist in service of the broader organism

They have a boundary that mediates what gets in and out