

# ISO27001:2022

## Lec9



How to achieve this control ?

Prepare a business case to **convince** the management and take their commitment on the ISO 27001 Implementation

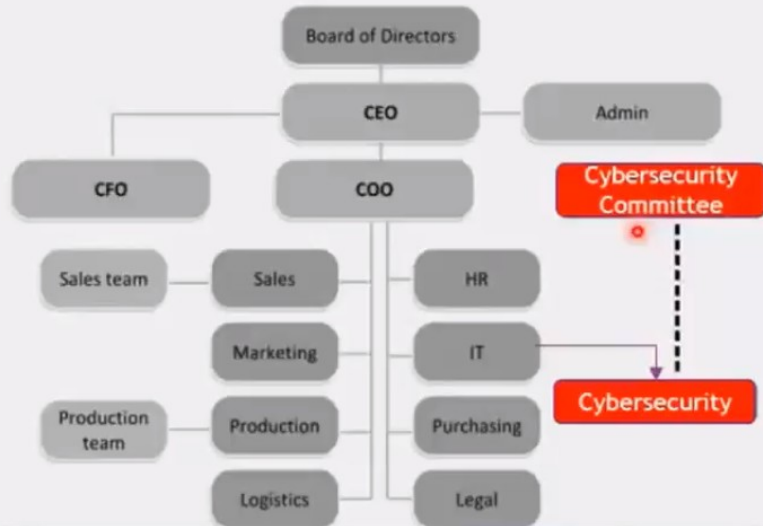
## Business case

- Reasons
- Options
- Benefits
- Costs
- Timescales
- Risks



## Old School

### Organization chart



## New School

### Organization chart



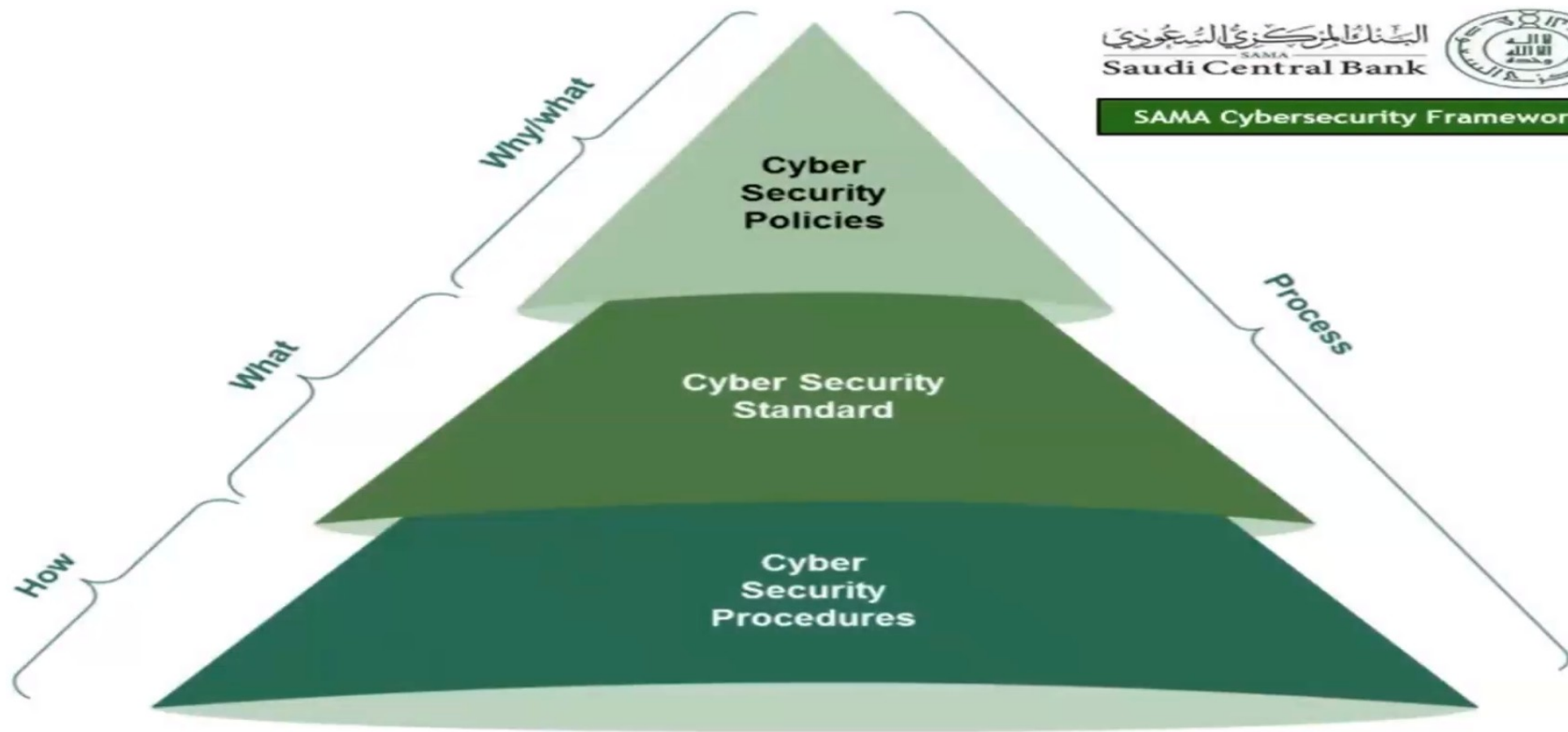


Figure 3 - Cyber Security Documentation Pyramid

## NCA - ECC CONTROLS

الهيئة الوطنية للأمن السيبراني  
National Cybersecurity Authority



1-2	Cybersecurity Management
Objective	To ensure Authorizing Official's support in implementing and managing cybersecurity programs within the organization as per related laws and regulations
Controls	
1-2-1	A dedicated cybersecurity function (e.g., division, department) must be established within the organization. This function must be independent from the Information Technology/Information Communication and Technology (IT/ICT) functions (as per the Royal Decree number 37140 dated 14/8/1438H). It is highly recommended that this cybersecurity function reports directly to the head of the organization or his/her delegate while ensuring that this does not result in a conflict of interest.
1-2-2	The position of cybersecurity function head (e.g., CISO), and related supervisory and critical positions within the function, must be filled with full-time and experienced Saudi cybersecurity professionals.
1-2-3	A cybersecurity steering committee must be established by the Authorizing Official to ensure the support and implementation of the cybersecurity programs and initiatives within the organization. Committee members, roles and responsibilities, and governance framework must be defined, documented and approved. The committee must include the head of the cybersecurity function as one of its members. It is highly recommended that the committee reports directly to the head of the organization or his/her delegate while ensuring that this does not result in a conflict of interest.

## SAMA - CYBERSECURITY FRAMEWORK

البنك المركزي السعودي  
SAMA  
Saudi Central Bank



### 3.1.1 Cyber Security Governance

#### Principle

A cyber security governance structure should be defined and implemented, and should be endorsed by the board.

#### Objective

To direct and control the overall approach to cyber security within the Member Organization.

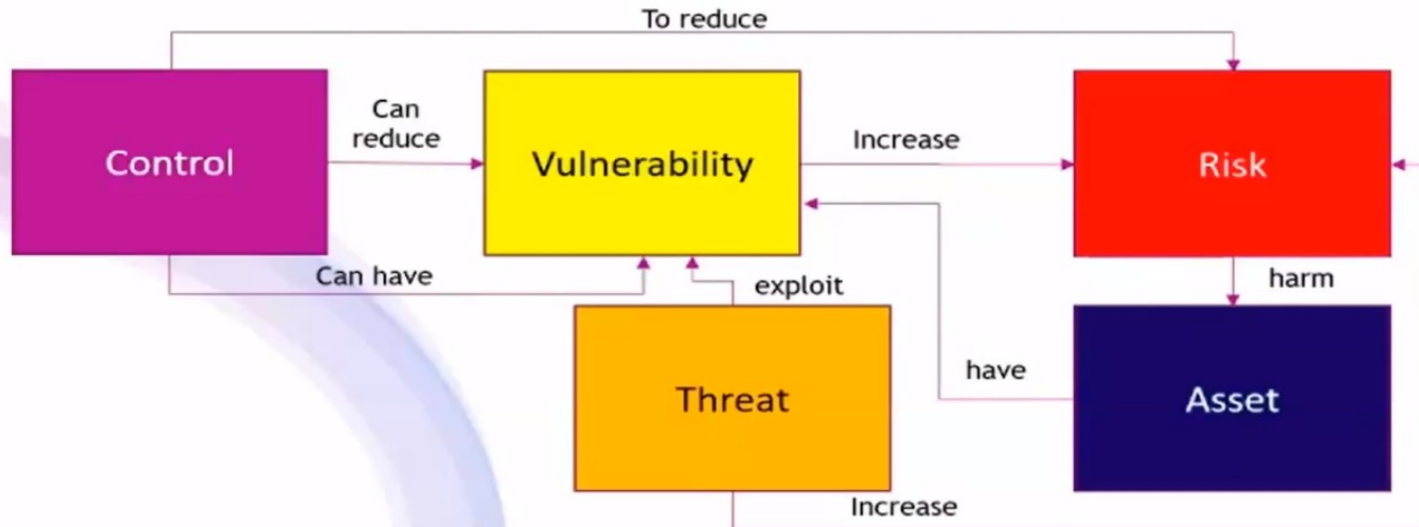
#### Control considerations

- A cyber security committee should be established and be mandated by the board.
- The cyber security committee should be headed by an independent senior manager from a control function.
- The following positions should be represented in the cyber security committee:
  - senior managers from all relevant departments (e.g., COO, CIO, compliance officer, heads of relevant business departments);
  - Chief information security officer (CISO);
  - Internal audit may attend as an "observer".
- A cyber security committee charter should be developed, approved and reflect:
  - committee objectives;
  - roles and responsibilities;
  - minimum number of meeting participants;
  - meeting frequency (minimum on quarterly basis).
- A cyber security function should be established.
- The cyber security function should be independent from the information technology function. To avoid any conflict of interest, the cyber security function and information technology function should have separate reporting lines, budgets and staff evaluations.
- The cyber security function should report directly to the CEO/managing director of the Member Organization or general manager of a control function.
- A full-time senior manager for the cyber security function, referred to as CISO, should be appointed at senior management level.
- The Member Organization should :
  - ensure the CISO has a Saudi nationality;
  - ensure the CISO is sufficiently qualified;
  - obtain no objection from SAMA to assign the CISO.
- The board of the Member Organization should allocate sufficient budget to execute the required cyber security activities.



## Relationships Between Information Security Elements

1. Assets and controls can present vulnerabilities that can be exploited by threats.
2. It is the combination of threats and vulnerabilities that can increase the potential effect of the risk.
3. Controls allow the reduction of vulnerabilities. An organization has few alternatives to act against threats. For example, controls can be implemented to provide protection against system intrusions, but it is difficult for an organization to take action to reduce the number of hackers on the internet.



The ISO/IEC 27001 standard classifies security controls in three categories:

### Preventive Control

- Discourage or prevent the appearance of problems

#### Examples:

- Publish an information security policy
- Have a confidentiality agreement signed
- Hire only qualified personnel
- Identify risks coming from third parties
- Segregation of duties

### Detective Control

- Search for, detect and identify problems

#### Examples:

- Monitor and review third-party services
- Monitor the resources used by systems
- Alarm triggers e.g. when sensing fire
- Review of user access rights
- Analysis of audit logs

### Corrective Control

- Solve problems found and prevent the recurrence

#### Examples:

- Technical and legal investigation (forensics) following a security incident
- Activating the business continuity plan after the occurrence of a disaster
- Implementation of patches following the identification of technical vulnerabilities

## Risk Management Methodology

You shall have an Enterprise Risk Management Methodology

The information security risk criteria should be established considering the context of the organization and requirements of interested parties and should be defined in accordance with Enterprise Risk Management





## Appendix 5: Risk tolerance/treatment table

The table below outlines the level of risk tolerance and treatment depending on the overall level of risk rating:

Risk Ratings	Risk Tolerance / Treatment Required
<b>Extreme Risk</b>	<b>Unacceptable/No Tolerance</b> Immediate/Urgent action required Escalate to the Vice-Chancellor and President/Senior Executive Group
<b>High Risk</b>	<b>Highly Cautious</b> Within 4 months/Action plan required Requires escalation to Senior Managers and/or applicable Senior Executive member
<b>Medium Risk</b>	<b>Tolerable/Conservative</b> Assess the risk and determine if current controls are adequate Management responsibility must be specified
<b>Low Risk</b>	<b>Acceptable</b> Manage through routine procedures Unlikely to need specific application of resources.

## Appendix 4: Risk rating matrix

All risks within the University are rated using a common scale that assesses:

- The **likelihood** of the University being impacted in that way, and
- the potential **consequences** if the risk were to occur.

The risk rating is determined by combining the consequence and likelihood as shown as follows:

Likelihood	Consequence				
	Insignificant	Minor	Moderate	Major	Extreme
Almost certain	Medium	High	High	Extreme	Extreme
Likely	Medium	Medium	High	High	Extreme
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Medium	Medium

1. Identify security controls to be included in the ISMS.

2. Justify the choice of selected and unselected security controls.

3. Obtain formal approval from the management before the implementation of ISMS.



Bureau Veritas Certification

## AEON THANA SINSAP (THAILAND) PUBLIC COMPANY LIMITED

Bureau Veritas Certification Holding SAS - UK Branch certifies that the Management System of the above organisation has been audited and found to be in accordance with the requirements of the management system standards detailed below

### ISO/IEC 27001:2013

Scope of certification

The following site is part of the Management System of the above organization

#### HEAD OFFICE

388 EXCHANGE TOWER, 26TH - 27TH & 33RD - 34TH FLOOR, SUKHUMVIT ROAD, KHAOYANG  
KLONGTOEY, KHAOY KLONGTOEY, BANGKOK 10110 THAILAND

RETAIL FINANCE BUSINESS COMPRISING CREDIT CARD, LOAN,  
HIRE PURCHASE MOTORCYCLE, WEB BUSINESS SERVICE  
AND USED CAR HIRE PURCHASE COVERING THE FOLLOWING  
DEPARTMENTS: FINANCE & ACCOUNTING SHARED SERVICE CENTER,  
SYSTEM PLANNING, I.T., SYSTEM DEVELOPMENT, MARKETING,  
CORPORATE GOVERNANCE & CONTROL, BUSINESS CONTROL  
MANAGEMENT AND LEGAL

STATEMENT OF APPLICABILITY (SOA), VERSION 2.0,  
EFFECTIVE DATE: NOVEMBER 03, 2014

Certificate No.: TH015313-001

Version: 01

Issue Date: 18-06-2020

The validity of this certificate depends on the validity of the main certificate

Certification Body Address: 5th Floor, 56 Prescott Street, London, E1 8HG, United Kingdom

Local office: Bureau Veritas Certification (Thailand) Ltd. 16th Floor, Bangkok Tower,  
2170 New Petchburi Road, Bangkok, Huaykwang, Bangkok 10310, Thailand

Further clarifications regarding the scope of this certificate and the applicability of the management system requirements may be obtained by consulting the organisation.

To check this certificate validity please call: +852 670 4800



## Annex A (normative)

### Reference control objectives and controls

The control objectives and controls listed in Table A.1 are directly derived from and aligned with those listed in ISO/IEC 27002:2013, Clauses 5 to 18 and are to be used in context with Clause 6.1.2.

Table A.1 — Control objectives and controls

A.5 Information security policies		
A.5.1 Management direction for information security		
Objective: To provide management direction and support for information security in accordance with business requirements and relevant laws and regulations.		
A.5.1.1	Policies for information security	Control A set of policies for information security shall be defined, approved by management, published and communicated to employees and relevant external parties.
A.5.1.2	Review of the policies for information security	Control The policies for information security shall be reviewed at planned intervals or if significant changes occur to ensure their continuing suitability, adequacy and effectiveness.
A.6 Organization of information security		
A.6.1 Internal organization		
Objective: To establish a management framework to initiate and control the implementation and operation of information security within the organization.		
A.6.1.1	Information security roles and responsibilities	Control All information security responsibilities shall be defined and allocated.
A.6.1.2	Segregation of duties	Control Conflicting duties and areas of responsibility shall be segregated to reduce opportunities for unauthorized or unintentional modification or misuse of the organization's assets.
A.6.1.3	Contact with authorities	Control Appropriate contacts with relevant authorities shall be maintained.
A.6.1.4	Contact with special interest groups	Control Appropriate contacts with special interest groups or other specialist security forums and professional associations shall be maintained.
A.6.1.5	Information security in project management	Control Information security shall be addressed in project management, regardless of the type of the project.
A.6.2 Mobile devices and teleworking		
Objective: To ensure the security of teleworking and use of mobile devices.		

The choice of applying a security control should be justified by the conducted information security risk assessment.

## Statement of Applicability (SOA) - Example

Security Control#	Security Control name	Control Description	Included /Excluded	Justification for Inclusion or exclusion
A.13.2.3	Electronic Messaging	Information involved in electronic messaging shall be appropriately protected		
A.14.2.1	Secure development Policy	Rules for the development of software and systems shall be established and applied to developments within the organization		



## Treatment of problems and nonconformities

Exercise: Determine the proper root cause of the following nonconformity and edit the existing recommendation

Process: Access Management	clause number: A.9.2.1	Site: Bahrain	Type: Minor
Audit criteria:	A formal user registration and de-registration process should be implemented to enable assignment of access rights.		
Description of the observed nonconformity:	In a sample of 10 user registration and revoking requests that have been extracted from the company service hub portal, there are 6 requests have been correctly gone through the whole identity and access management procedure and took the required approvals, and the rest requests have been created without following the procedure and taking the required approvals		
Root Cause:			
Recommendation:	Ensure all user registration and revoking requests are taken the appropriate approvals and following the identity and access management procedure		

	A	B	C	D	E
1	<b>A6</b>	<b>Organization of information security</b>			
2	<b>A6.1</b>	<b>Internal organization</b>	<b>Current Level</b>	<b>Description</b>	<b>Desired Level</b>
3	A6.1.1	Information security roles and responsibilities	Initial	ABC will define information security related roles and responsibilities through personnel job descriptions and documented procedures, which will be communicated to all concerned.	Managed
4	A6.1.2	Segregation of duties	Nonexistent	ABC will ensure that job descriptions and procedures are communicated to all concerned, to avoid conflicts and to ensure that access to critical information assets and services are clearly divided among authorized personnel.	Defined
5	A6.1.3	Contact with authorities	Initial	In case of emergency, escalation and reporting procedures will be define to ensure communication with relevant Designations as well as contact with local authorities.	Managed

**TIP:**  
Use Spreadsheet to  
conduct GAP Analysis



**THANKS!**

