

## ENGR301 T1 2020 Terms Test

1. A \_\_\_\_\_ is a temporary endeavour undertaken to create a unique product, service, or result.
  - a) Project
  - b) Program
  - c) Process
  - d) Portfolio
2. Which of the following is not an attribute of a project?
  - a) Projects are unique
  - b) Projects are developed using progressive elaboration
  - c) Projects have a primary customer or sponsor
  - d) Projects involve no uncertainty
3. \_\_\_\_\_ is the application of knowledge, skills, tools and techniques to project activities to meet project requirements.
  - a) Project management
  - b) Program management
  - c) Project portfolio management
  - d) Requirements management
4. What is the most significant characteristic or attribute of an effective project manager?
  - a) is a strong communicator
  - b) is decisive
  - c) is visionary
  - d) leads by example
- 5.. Human relations or \_\_\_\_\_ skills include effective communication, leadership, motivation, and negotiation skills
  - a) hard
  - b) soft
  - c) medium
  - d) warm
6. \_\_\_\_\_ is a set of principles that guide our decision making based on personal values of what is “right” and “wrong.”
  - a) Values
  - b) Attributes
  - c) Religion
  - d) Ethics
7. A project \_\_\_\_\_ usually provides the direction and funding for a project.
  - a) champion
  - b) manager
  - c) sponsor
  - d) Investor

8. The project \_\_\_\_\_ is/are the people involved in or affected by project activities.

- a) team
- b) steering committee
- c) stakeholders
- d) Community

9. Project \_\_\_\_\_ management is the knowledge area that ensures that the project will satisfy the stated or implied needs for which it was undertaken.

- a) quality
- b) scope
- c) procurement
- d) cost

10. A kick-off meeting is held during the \_\_\_\_\_ process.

- a) initiating
- b) planning
- c) executing
- d) monitoring and controlling

11. In which of the five project management process groups is the most time and money usually spent?

- a) initiating
- b) planning
- c) executing
- d) monitoring and controlling
- e) closing

12. In which of the five project management process groups are activities performed that relate to each knowledge area?

- a) initiating
- b) planning
- c) executing
- d) monitoring and controlling
- e) closing

13. Project \_\_\_\_\_ is considered to be the most unappreciated project management process group while project \_\_\_\_\_ is the most noticed.

- a) initiating, planning
- b) planning, initiating
- c) executing, planning
- d) planning, executing

14. What document formally recognizes the existence of a project and provides direction on the project's objectives and management?

- a) project charter
- b) business case

- c) stakeholder register
- d) stakeholder management strategy

15. The PMBOK® Guide is a \_\_\_\_\_ that describes best practices for what should be done to manage a project; a \_\_\_\_\_ describes how things should be done.

- a) standard, methodology
- b) methodology, standard
- c) standard, guideline
- d) guideline, standard

16. A \_\_\_\_\_ is a document that contains results of various risk management processes, often displayed in a table or spreadsheet format.

- a) risk event
- b) trigger
- c) risk register
- d) risk management plan

17. Which of the following statements is false?

- a) The highest need in Maslow's pyramid is called self-actualization.
- b) Most people today prefer managers who follow Theory X versus Theory Y.
- c) Herzberg distinguished between motivating and hygiene factors.
- d) Projects are more likely to succeed when project managers influence team members by using work challenge and expertise.

18. The \_\_\_\_\_ stage of Tuckman's team development model occurs as team members have different opinions as to how the team should operation, often resulting in conflict.

- a) forming
- b) storming
- c) norming
- d) performing

19. A minimum viable project (MVP) is \_\_\_\_\_

- a) a tiny implementation of the system
- b) proof of concept
- c) a simple version of a product
- d) quick and dirty

20. Many software development projects follow \_\_\_\_\_ methodologies, meaning they use an iterative workflow and incremental delivery of software.

- a) six sigma
- b) Agile
- c) PRINCE2
- d) Extreme Programming

21. Which of these methods is not an Agile method

- a) Scrum
- b) Crystal

- c) DSDM
- d) RUP

22. Burndown charts show \_\_\_\_\_

- a) work left to do versus time
- b) work effort against the amount of work delivered per iteration
- c) trends of work accomplished
- d) all of the above

23. Which practice is one of the two primary practices of Kanban?

- a) Make policies explicit
- b) Limit work in progress (WIP)
- c) Manage flow
- d) Implement feedback loops

24. When do Agile retrospectives happen?

- a) after an iteration
- b) after a release
- c) when needed like a surprise
- d) all of the above

25. What three questions are typically answered during Daily Scrum Meetings? (free form)