Financial Results – Profitability by Channel					
	Retailer 1	Retailer 2	Traditional Trade	Total B&M	Online Store
Elecssories					
Gross Sales (\$mln)					
Share of Gross Sales (%)					
-Cost of Goods Sold (\$mln)					
-Total Trade Expenses (\$mln)					
Quantity Discounts Cost (\$mln)					
Performance Bonus (\$mln)					
Other Compensation (\$mln)					
Financial Cost (\$mln)					
Price Promotion Cost (\$mln)					
Visibility Improvements (\$mIn)					
Store Operating Costs (\$mln)					
Trade Profit (\$mln)					
Share of Trade Profit (%)					
Share in Trade Support (%)					
Share in Shelf Space (%)					
HealthBeauties					
Gross Sales (\$mln)					
Share of Gross Sales (%)					
-Cost of Goods Sold (\$mln)					
-Total Trade Expenses (\$mln)					
Quantity Discounts Cost (\$mln)					
Performance Bonus (\$mln)					
Other Compensation (\$mln)					
Financial Cost (\$mln)					
Price Promotion Cost (\$mln)					
Visibility Improvements (\$mIn)					
Store Operating Costs (\$mln)					
Trade Profit (\$mln)					
Share of Trade Profit (%)					
Share in Trade Support (%)					
Share in Shelf Space (%)					

Performance Highlights

Market Shares

Sales

Segment Leadership

Cross-Segment Sales Volumes

Product Portfolio

eMall Prices and Promotion Intensity

I Financial Results

Consolidated Profit & Loss Statement

B&M Business Profit & Loss Statement

Online Business Profit & Loss Statement

Profitability by Channel

Last Period Negotiations

Market Research Reports

Elecssories Situation Reports

HealthBeauties Situation Reports

Key Performance Indicators

Awareness

Brand Perceptions

Retailer Perceptions

Market Shares by Consumer Segment

Sales by Consumer Segment

Market Shares by Shopper Segment

Sales by Shopper Segment

B&M Retail Prices

Promotion Intensity

Supplier Intelligence

Retailer Intelligence

Forecasts