This table gives the Profit & Loss statement for both categories by brand level in the rural market. When moving the cursor on the brand name, the Profit & Loss statement of that brand and all its variants will appear.

| Financial Results – Rural Profit & Loss Statement (HealthBeauties) |       |        |        |        |        |        |        |        |        |        |        |        |        |
|--|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|  | TOTAL | HOLAY1 | НОТОО1 | HEELY1 | HELLO1 | HOBBI2 | HANNA2 | HAVON2 | HUCC13 | HEVIA3 | HINDU3 | HICHY5 | HARIS5 |
| Sales (\$min)  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Cost of Price Promotions (\$mln)                                 |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Other Compensation (\$mln)                                       |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Net Sales Value (\$min)  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Change from Previous Period (%)                                    |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Value Share in Category (%)  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Cost of Goods Sold (\$mln)                                       |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Value of Quantity Discounts (\$mln)                              |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Value of Performance Bonus (\$mln)                               |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Discontinued Goods Cost (\$mln)                                  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Inventory Holding Cost (\$mln)                                   |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Gross Profit (\$mln)   |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Change from Previous Period (%)                                    |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Gross Profit Margin (%)  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Share of Gross Profit/Loss in Category (%)                         |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - General Expenses (\$mln)   |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Operating Profit (\$mln)   |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Change from Previous Period (%)                                    |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Operating Profit Margin (%)  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Share of Operating Profit/Loss in Category (%)                     |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Interest (\$mln)   |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Taxes (\$mln)  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| - Exceptional Costs/Profits (\$mln)                                |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Net Profit (\$mIn)   |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Change from Previous Period (%)                                    |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Net Profit Margin (%)  |       |        |        |        |        |        |        |        |        |        |        |        |        |
| Share of Net Profit/Loss in Category (%)                           |       |        |        |        |        |        |        |        |        |        |        |        |        |

Performance Highlights

Market Shares

Sales

Segment Leadership

Cross-Segment Sales Volumes

Product Portfolio

eMall Prices and Promotion Intensity

**Financial Results** 

Consolidated Profit & Loss Statement

**Rural Profit & Loss Statement** 

Urban Profit & Loss Statement

Profitability by Supplier

Last Period Negotiations

Market Research Purchases

Rural Situation Reports

**Urban Situation Reports** 

Key Performance Indicators

Awareness

**Brand Perceptions** 

Retailer Perceptions

Market Shares by Consumer Segment

Sales by Consumer Segment

Market Shares by Shopper Segment

Sales by Shopper Segment

**B&M Retail Prices** 

**Promotion Intensity** 

Supplier Intelligence

Retailer Intelligence

Forecasts