

# Beyond bus-factor


data-visualizations and algorithms to better  
understand Apache communities

What's going on?

What's going on?  
(in the community)

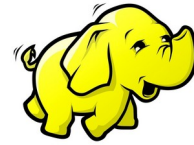
# Márton Elek



- Apache Ozone /Hadoop/Ratis PMC
  - [elek@apache.org](mailto:elek@apache.org)
- [twitter.com/@anzix](https://twitter.com/@anzix)
- Ozone:
  - [Code and Console \(Youtube\)](#)
  - [Ozone Explained \(Youtube\)](#)
- Kubernetes + Apache Bigdata:
  - [\*\*github.com/elek/flekszible\*\*](https://github.com/elek/flekszible)
  - [flokkr.github.io](https://flokkr.github.io)



 **S3 protocol**



**Hadoop FS**



**CSI**

# Apache Hadoop Ozone

[ozone.apache.org](https://ozone.apache.org)

The "bus factor" is the **minimum number** of team members that have to suddenly disappear from a project **before the project stalls** due to lack of knowledgeable or competent personnel.

*(Wikipedia)*



bus factor



Scholar About 2,790,000 results (0.06 sec)

YEAR ▾



## Assessing the **bus factor** of Git repositories

[PDF] inria.fr

[V Cosentino](#), [JLC Izquierdo...](#) - 2015 IEEE 22nd ..., 2015 - [ieeexplore.ieee.org](#)

Software development projects face a lot of risks (requirements inflation, poor scheduling, technical problems, etc.). Underestimating those risks may put in danger the project success. One of the most critical risks is the employee turnover, that is the risk of key personnel ...

☆ Cited by 56 Related articles All 13 versions

## [PDF] THE **BUS FACTOR** IN CONCEPTUAL SYSTEM DESIGN: PROTECTING A DESIGN PROCESS AGAINST MAJOR REGIONAL AND WORLD EVENTS

[PDF] researchgate.net

[DL Van Bossuyt](#), [RM Arlitt](#) - [researchgate.net](#)

We introduce a method to help protect against and mitigate possible consequences of major regional and global events that can disrupt a system design and manufacturing process. The method is intended to be used during the conceptual phase of system design when ...

☆



truck factor



Scholar About 935,000 results (0.06 sec)

YEAR ▾



## On the difficulty of computing the **truck factor**

[PDF] researchgate.net

[F Ricca](#), [A Marchetto](#), [M Torchiano](#) - International Conference on Product ..., 2011  
- Springer

In spite of the potential relevance for managers and even though the **Truck Factor** definition is well-known in the “agile world” for many years, shared and validated measurements, algorithms, tools, thresholds and empirical studies on this topic are still lacking. In this paper ...

☆ Cited by 40 Related articles All 8 versions

## Is my project's **truck factor** low? theoretical and empirical considerations about the **truck factor** threshold

[PDF] core.ac.uk

[M Torchiano](#), [F Ricca](#), [A Marchetto](#) - Proceedings of the 2Nd International ..., 2011 - dl.acm.org

ABSTRACT The **Truck Factor** is a simple way, proposed by the agile community, to measure the system's knowledge distribution in a team of developers. It can be used to highlight potential project problems due to the inadequate distribution of the system knowledge ...

☆ Cited by 27 Related articles All 3 versions

## A novel approach for estimating **truck** factors

[PDF] arxiv.org

[G Avelino](#), [L Passos](#), [A Hora...](#) - 2016 IEEE 24th ..., 2016 - ieeexplore.ieee.org



~~Bus~~ Leave factor

# A Novel Approach for Estimating Truck Factors

Guilherme Avelino<sup>\*†</sup>, Leonardo Passos<sup>‡</sup>, Andre Hora<sup>\*</sup> and Marco Tulio Valente<sup>\*</sup>

<sup>\*</sup>ASERG Group, Department of Computer Science (DCC)

Federal University of Minas Gerais (UFMG), Brazil

Email: {gaa, mtov, hora}@dcc.ufmg.br

<sup>†</sup> Department of Computing (DC)

Federal University of Piaui (UFPI), Brazil

<sup>‡</sup>University of Waterloo, Canada

Email: lpassos@gsd.uwaterloo.ca

**Abstract**—Truck Factor (TF) is a metric proposed by the agile community as a tool to identify concentration of knowledge in software development environments. It states the minimal number of developers that have to be hit by a truck (or quit) before a project is incapacitated. In other words, TF helps to measure how prepared is a project to deal with developer turnover. Despite its clear relevance, few studies explore this metric. Altogether there is no consensus about how to calculate it, and no supporting evidence backing estimates for systems in the wild. To mitigate both issues, we propose a novel (and automated) approach for estimating TF-values, which we execute against a corpus of 133 popular project in GitHub. We later survey developers as a means to assess the reliability of our results.

for TF-estimation for which we apply to a target corpus comprising 133 systems in GitHub. In total, such systems have over 373K files and 41 MLOC; their combined evolution history sums to over 2 million commits. By surveying and analyzing answers from 67 target systems, we evidence that in 84% of valid answers developers agree or partially agree that the TF's authors are the main authors of their systems; in 53% we receive a positive or partially positive answer regarding our estimated truck factors.

From our work, we claim the following contributions:

1) A novel approach for estimating a system's truck factor

# A Novel Approach for Estimating Truck Factors

Guilherme Avelino<sup>\*†</sup>, Leonardo Passos<sup>‡</sup>, Andre Hora<sup>\*</sup> and Marco Tulio Valente<sup>\*</sup>

<sup>\*</sup>ASERG Group, Department of Computer Science (DCC)

Federal University of Minas Gerais (UFMG), Brazil

Email: {gaa, mtov, hora}@dcc.ufmg.br

<sup>†</sup> Department of Computing (DC)

Federal University of Piaui (UFPI), Brazil

<sup>‡</sup>University of Waterloo, Canada

Email: lpassos@gsd.uwaterloo.ca

---

**Algorithm 1:** TRUCK FACTOR ALGORITHM.

---

**Input:** List of authors' files  $A$

**Output:** System truck factor

```
1 begin
2    $F \leftarrow \text{getSystemFiles}(A);$ 
3    $tf \leftarrow 0;$ 
4   while  $A \neq \emptyset$  do
5      $\text{coverage} \leftarrow \text{getCoverage}(F, A);$ 
6     if  $\text{coverage} < 0.5$  then
7       break;
8     end
9      $A \leftarrow \text{removeTopAuthor}(A);$ 
10     $tf \leftarrow tf + 1;$ 
11  end
12  return  $tf;$ 
13 end
```

---

831c7019aa	pom.xml	(Marton Elek	2019-09-12 02:38:41	+0200	26)	<modules>
831c7019aa	pom.ozone.xml	(Márton Elek	2019-09-12 02:38:41	+0200	27)	<module>hadoop-hdds</module>
831c7019aa	pom.ozone.xml	(Márton Elek	2019-09-12 02:38:41	+0200	28)	<module>hadoop-ozone</module>
831c7019aa	pom.ozone.xml	(Márton Elek	2019-09-12 02:38:41	+0200	29)	</modules>
831c7019aa	pom.ozone.xml	(Márton Elek	2019-09-12 02:38:41	+0200	30)	
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	31)	<distributionManagement>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	32)	<repository>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	33)	<id>\${distMgmtStagingId}</id>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	34)	<name>\${distMgmtStagingName}</name>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	35)	<url>\${distMgmtStagingUrl}</url>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	36)	</repository>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	37)	<snapshotRepository>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	38)	<id>\${distMgmtSnapshotsId}</id>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	39)	<name>\${distMgmtSnapshotsName}</name>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	40)	<url>\${distMgmtSnapshotsUrl}</url>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	41)	</snapshotRepository>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	42)	</distributionManagement>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	43)	
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	44)	<repositories>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	45)	<repository>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	46)	<id>\${distMgmtSnapshotsId}</id>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	47)	<name>\${distMgmtSnapshotsName}</name>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	48)	<url>\${distMgmtSnapshotsUrl}</url>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	49)	</repository>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	50)	</repositories>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	51)	
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	52)	<licenses>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	53)	<license>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	54)	<name>Apache License, Version 2.0</name>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	55)	<url>http://www.apache.org/licenses/LICENSE-2.0.txt</url>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	56)	</license>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	57)	</licenses>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	58)	
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	59)	<organization>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	60)	<name>Apache Software Foundation</name>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	61)	<url>http://www.apache.org</url>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	62)	</organization>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	63)	
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	64)	<properties>
19ed79464c	pom.xml	(Doroszlai, Attila	2021-07-07 09:59:45	+0200	65)	<hadoop.version>3.3.1</hadoop.version>
8788efd508	pom.ozone.xml	(Anu Engineer	2019-02-24 14:40:52	-0800	66)	
85ba643990	pom.xml	(Márton Elek	2019-10-14 15:46:06	+0200	67)	<!-- version for hdds/ozone components -->
85ba643990	pom.xml	(Márton Elek	2019-10-14 15:46:06	+0200	68)	<hdds.version>\${ozone.version}</hdds.version>
24ecd22c17	pom.xml	(Doroszlai, Attila	2021-04-20 12:08:39	+0200	69)	<ozone.version>1.2.0-SNAPSHOT</ozone.version>
248d72dbc0	pom.xml	(Elek, Márton	2021-05-11 23:04:13	+0200	70)	<ozone.release>Glacier</ozone.release>
b98850df49	pom.xml	(flirrnave	2020-05-28 22:57:04	+0800	71)	<declared.hdds.version>\${hdds.version}</declared.hdds.version>
85ba643990	pom.xml	(Márton Elek	2019-10-14 15:46:06	+0200	72)	<declared.ozone.version>\${ozone.version}</declared.ozone.version>
85ba643990	pom.xml	(Márton Elek	2019-10-14 15:46:06	+0200	73)	
85ba643990	pom.xml	(Márton Elek	2019-10-14 15:46:06	+0200	74)	<!-- Apache Ratis version -->
dc9bb4ec24	pom.xml	(Sadanand Shenoy	2021-08-11 13:40:35	+0530	75)	<ratls.version>2.1.0-03f3b68-SNAPSHOT</ratls.version>
85f6c4760b	pom.xml	(Bharat Vignesh	2020-06-22 10:50:28	+0700	76)	

# Leave factor / Pony number

- Measurable
- Grouping
- Threshold
- **Number of groups where  $\Sigma >$  threshold**

Source: IKEA recipe book





# Pony number

- Measurable:  
**volume of ingredients**
- Grouping:  
**ingredient types**
- Threshold: **50%**
- Number of groups  
where  $\Sigma > \text{threshold}$



### contribution

---

0	10
---	----

1	5
---	---

2	5
---	---

3	3
---	---

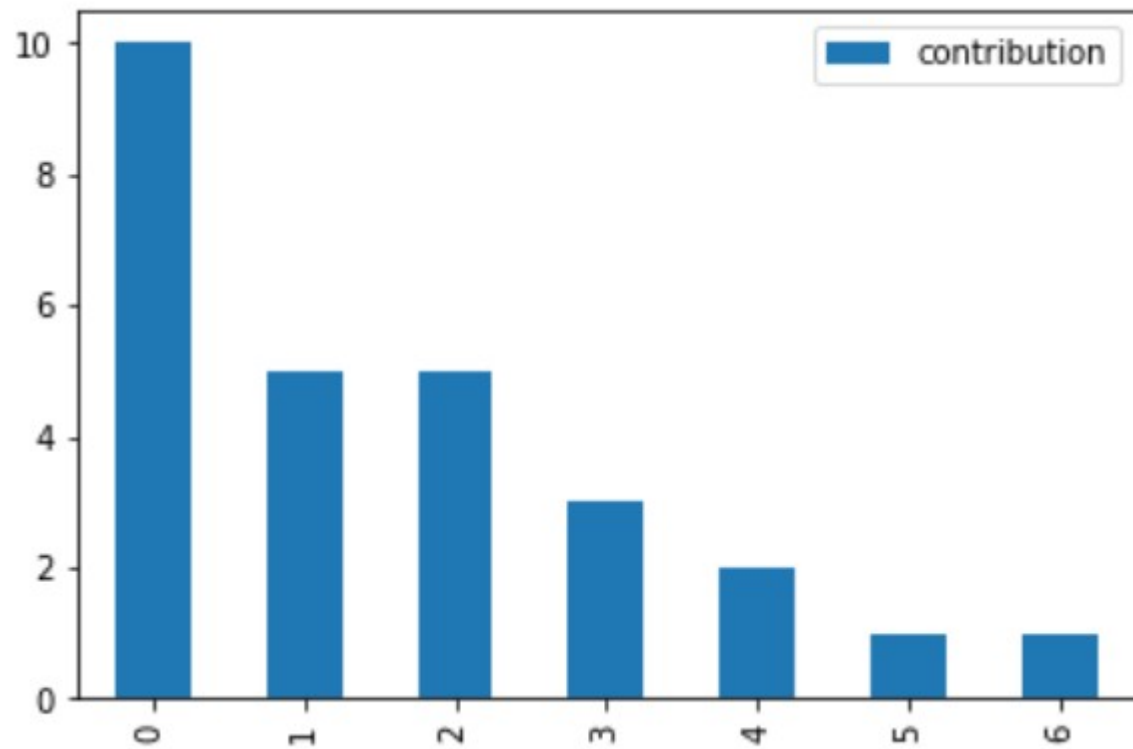
4	2
---	---

5	1
---	---

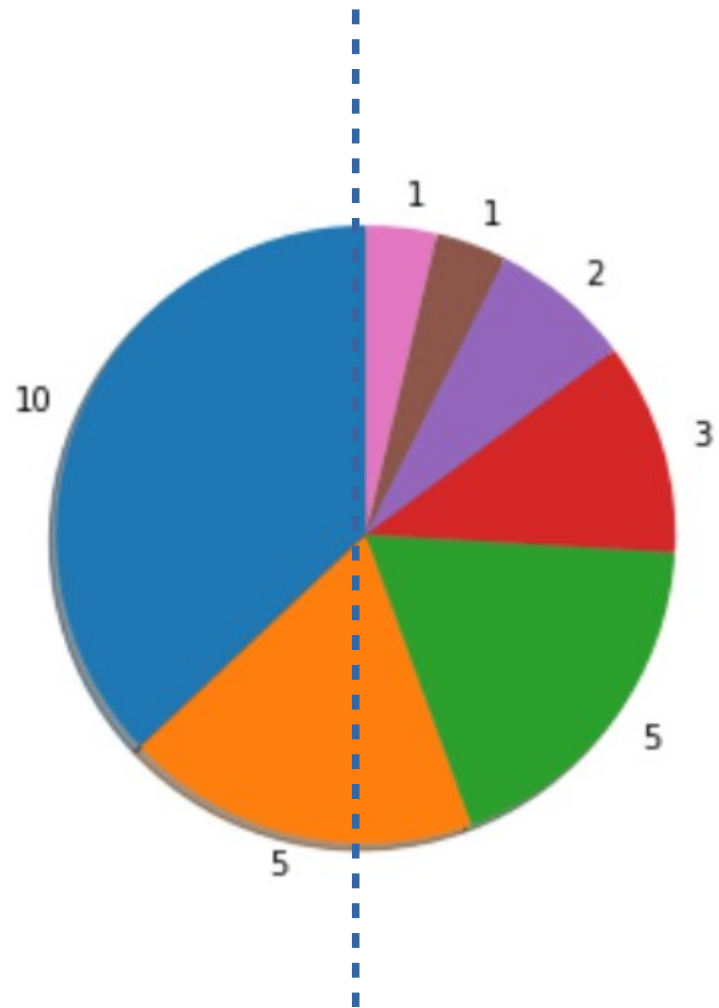
6	1
---	---



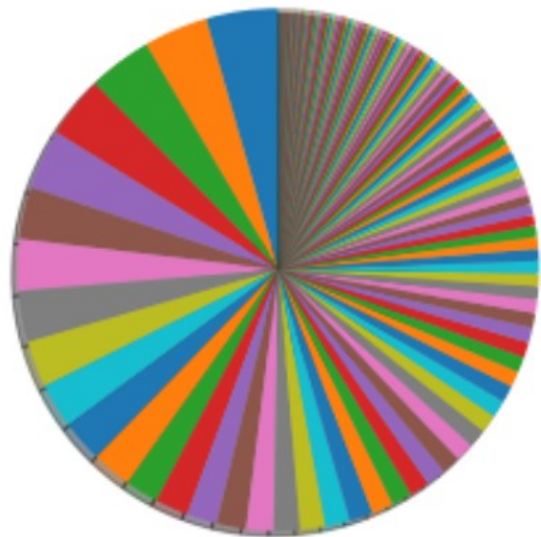
contribution	
0	10
1	5
2	5
3	3
4	2
5	1
6	1



contribution	
0	10
1	5
2	5
3	3
4	2
5	1
6	1



# All Apache projects, prs in this year grouped by projects

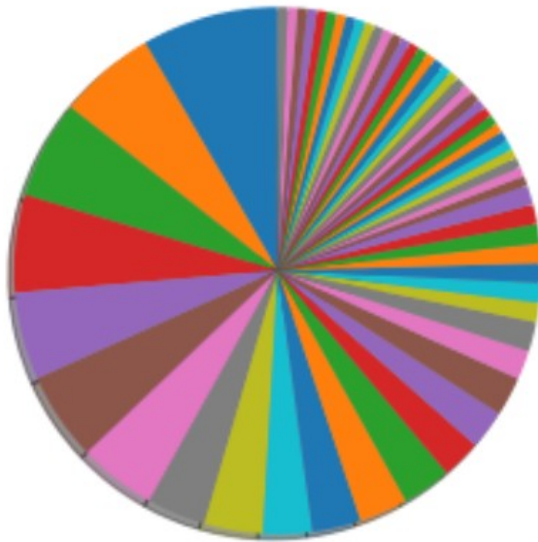


Pony number: 18

project	pr	cs
camel	3380	3380
spark	3025	6405
flink	2978	9383
arrow	2876	12259
airflow	2802	15061
apisix	2440	17501
shardingsphere	2409	19910
superset	2398	22308
dubbo	2174	24482
pulsar	2105	26587
nuttx	1977	28564
beam	1859	30423

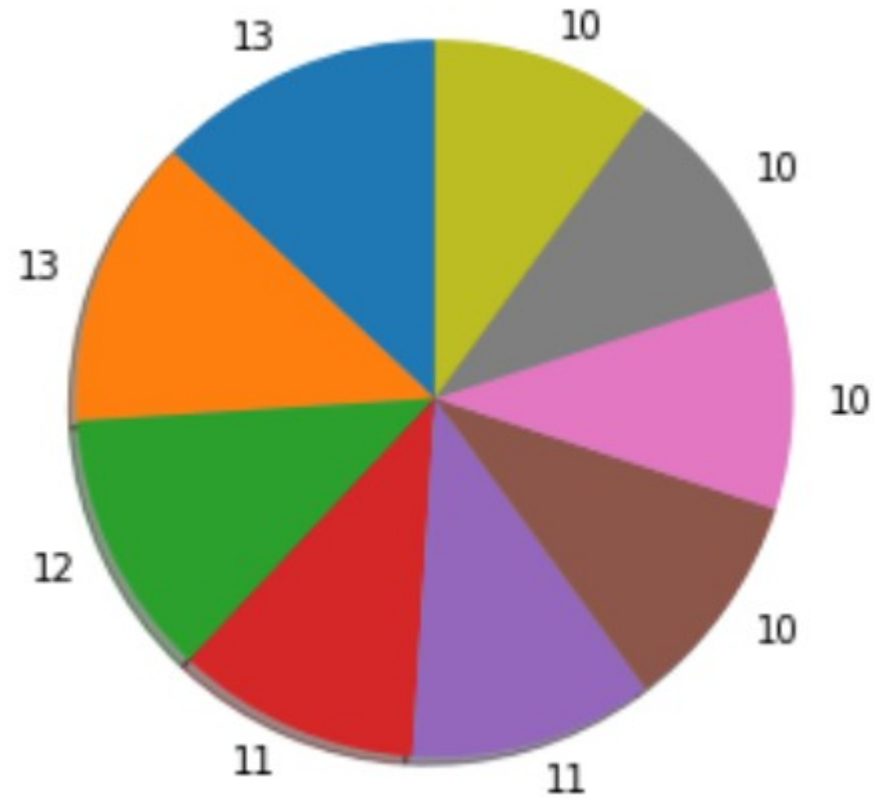
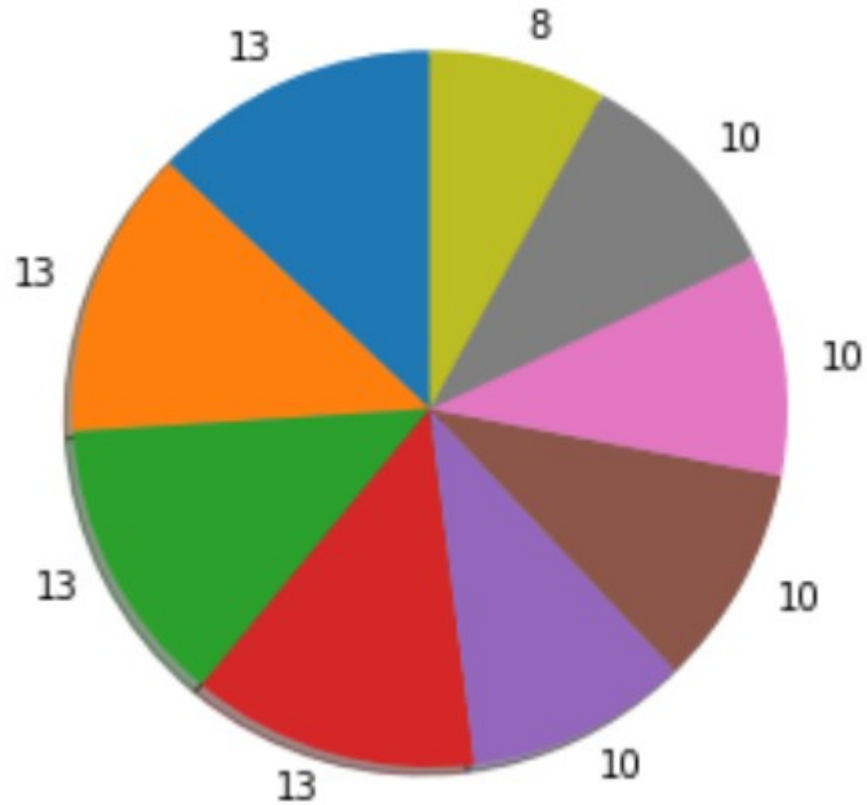
# Apache Spark git commits

by authors, last 30 days, apache/spark.git

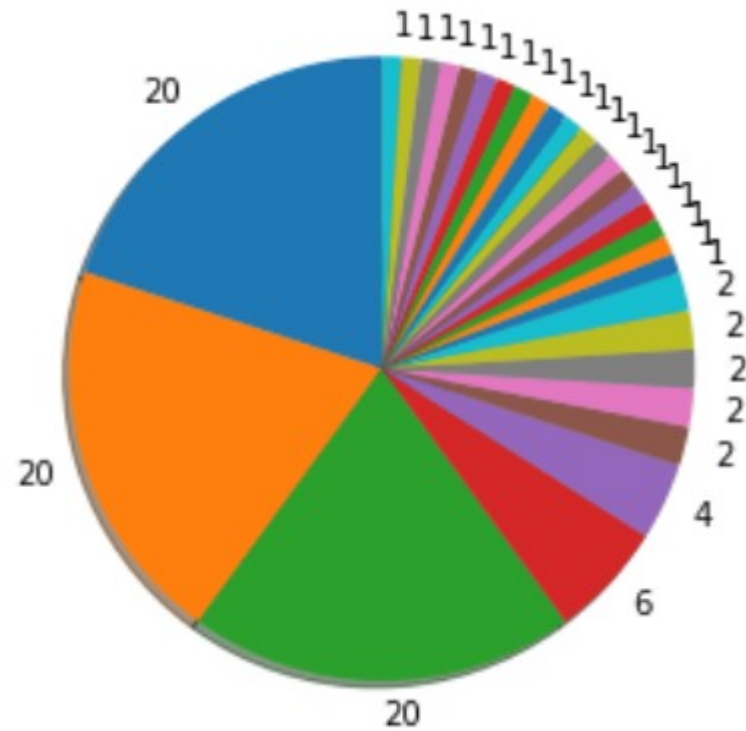
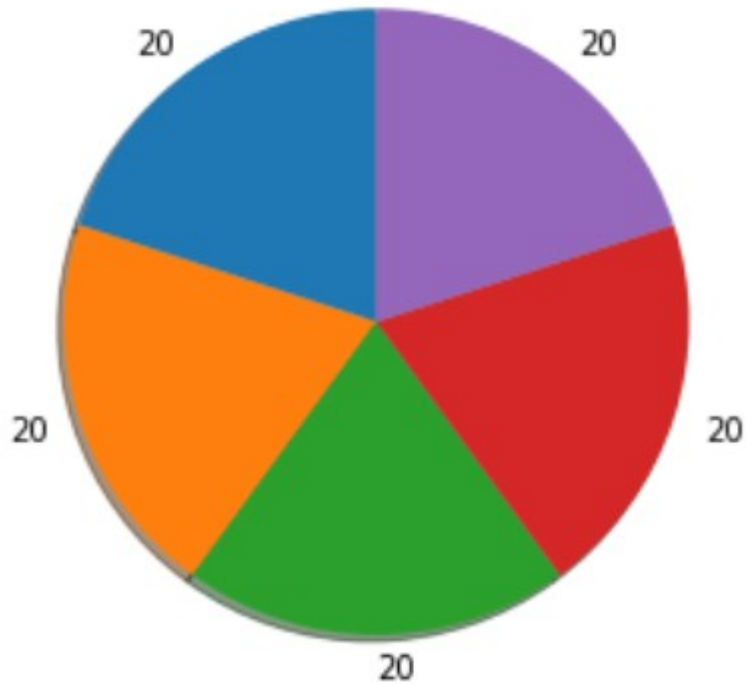


Pony number: 11

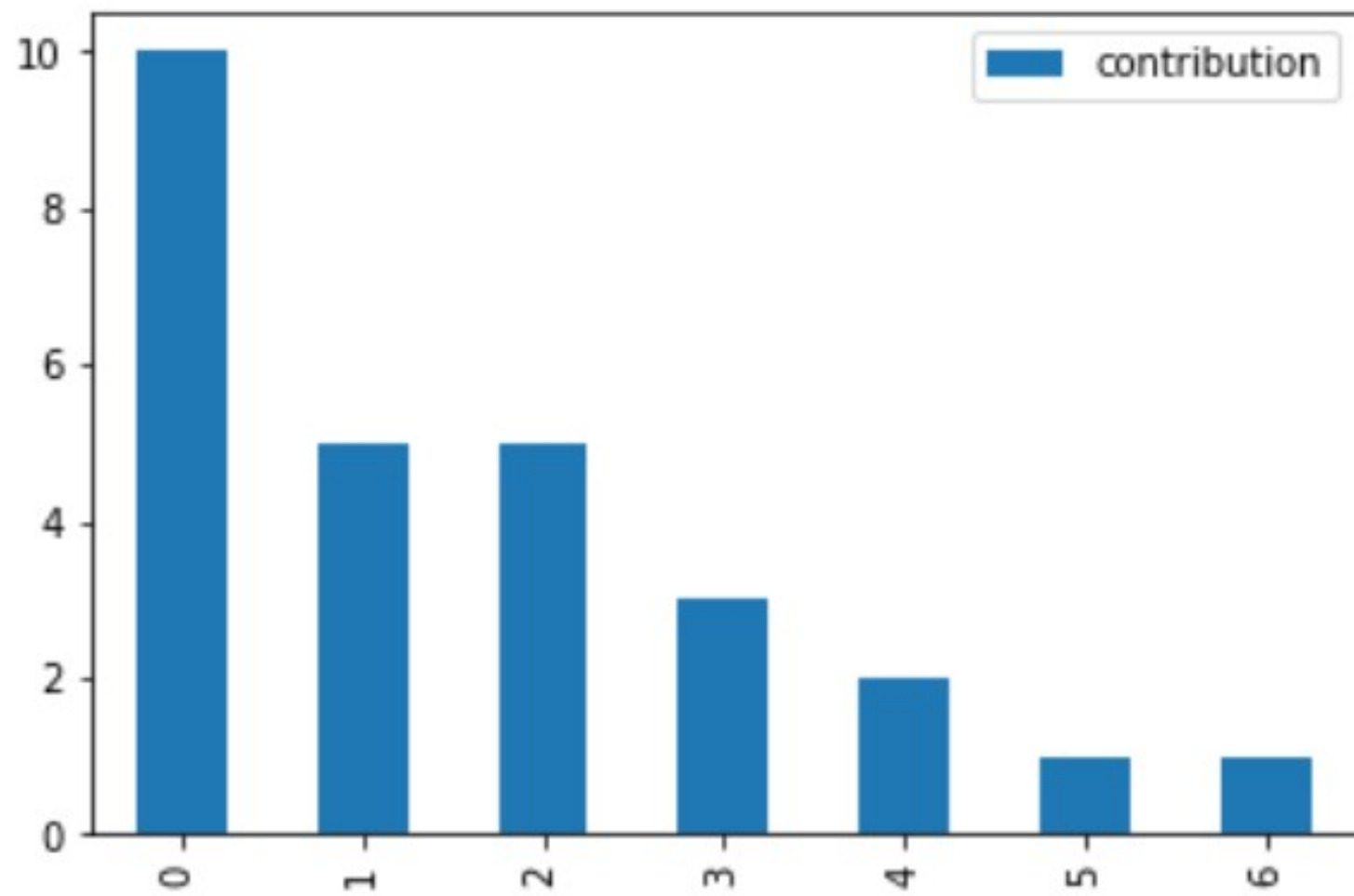
# Problem #1: Granularity



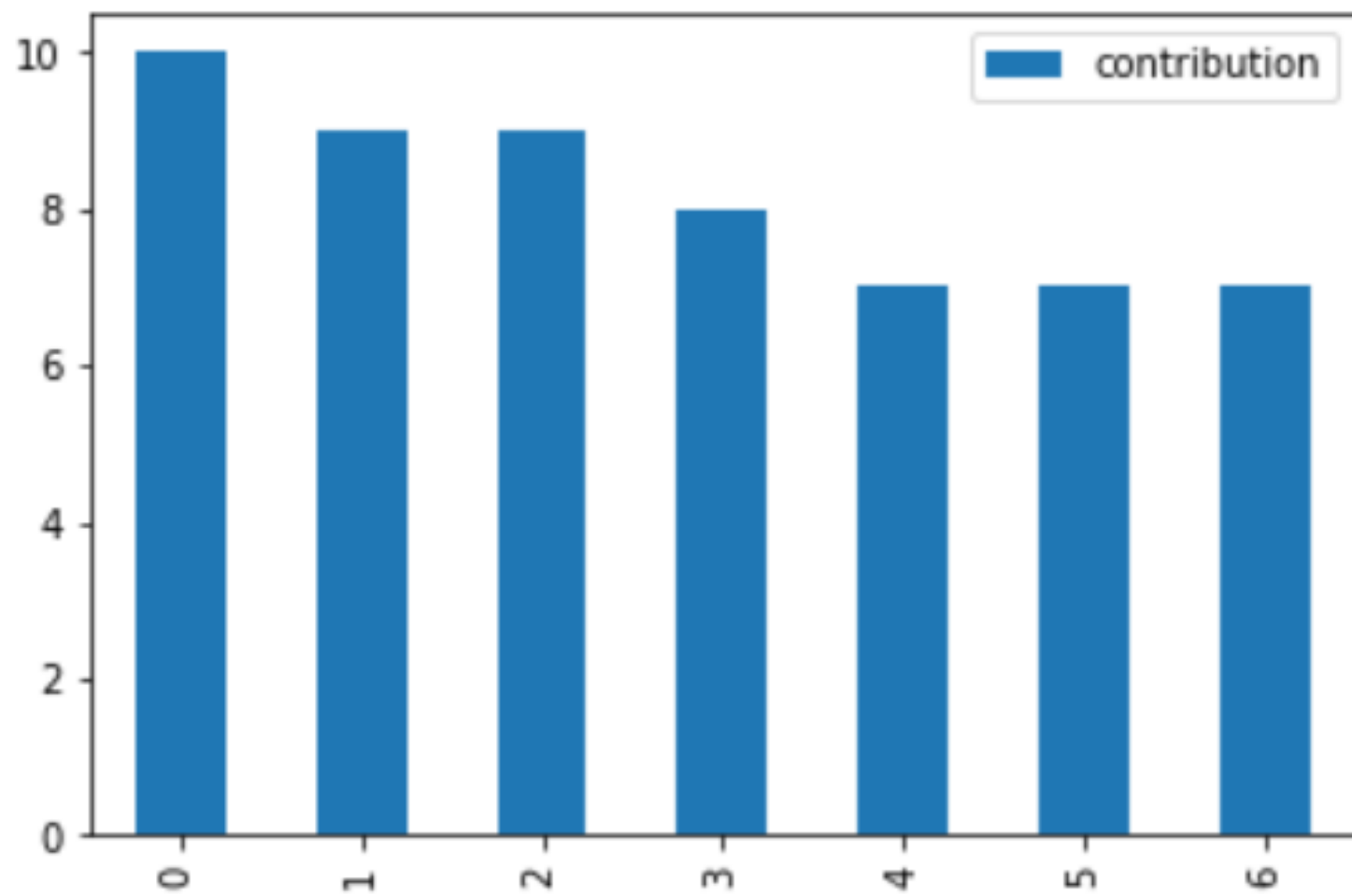
# Problem #2: Long tail



# Alternatives

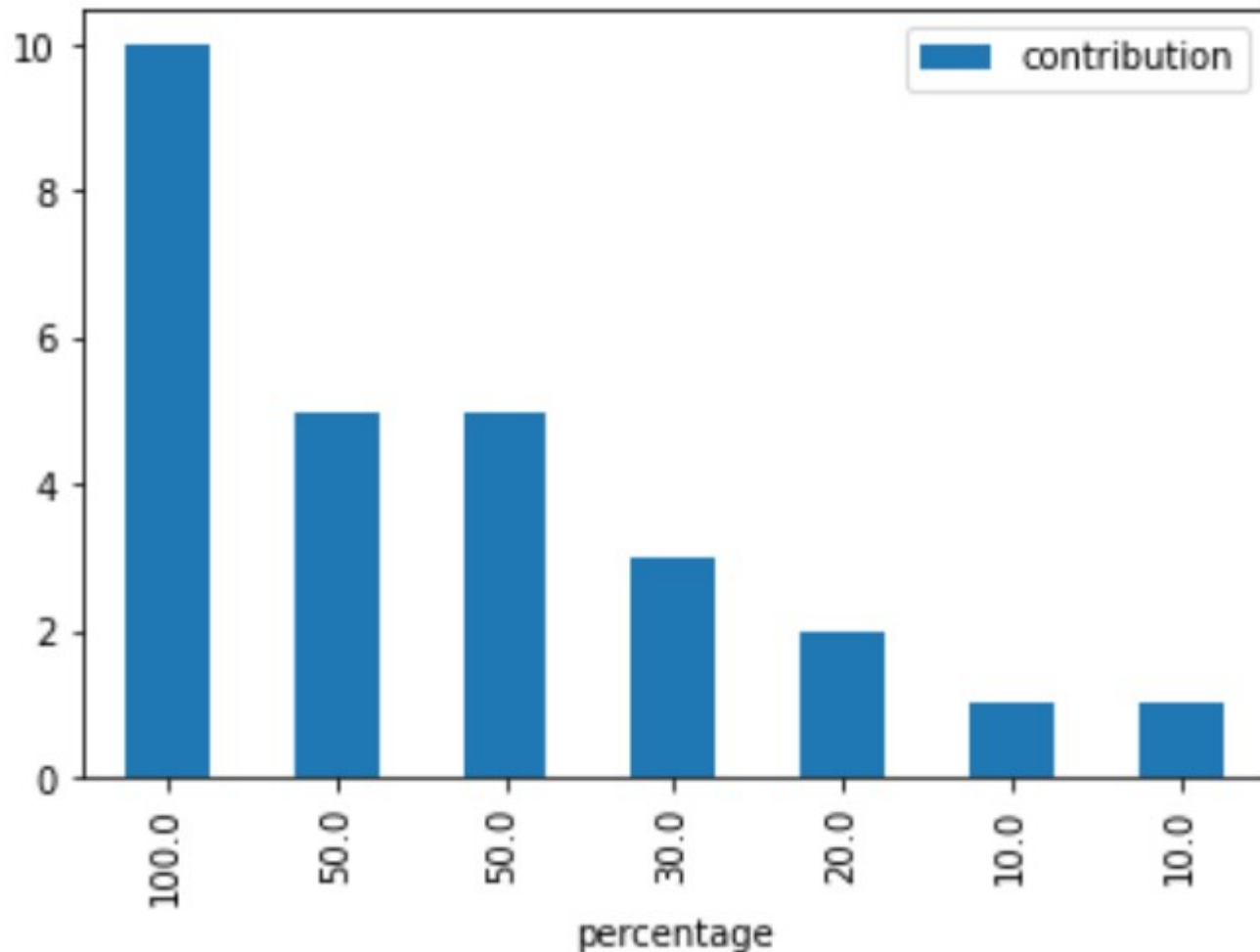






# IDEA

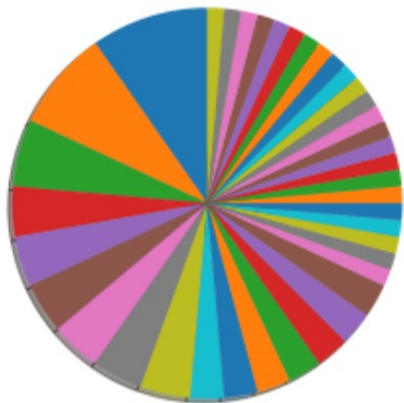
- How big is the contribution compared to the highest one?



	contributions	moving sum	percentage	
	10	10	1	
	5	15	0.5	
	0	15	0	
	5	20	0.5	
	4	24	0.4	
	2	26	0.2	
	1	27	0.1	
	1	28	0.1	
sum:		bus factor:	dev power:	
28		2	2.8	0

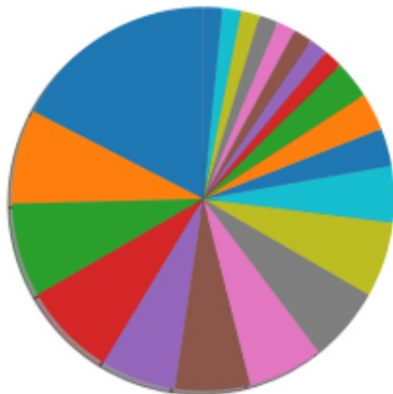
# Git commits by authors, last 30 days

apache/kafka.git



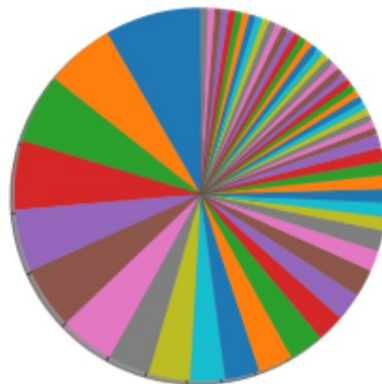
Pony number: 10  
First dev ratio: 10.29

apache/ozone.git



Pony number: 6  
First dev ratio: 5.73

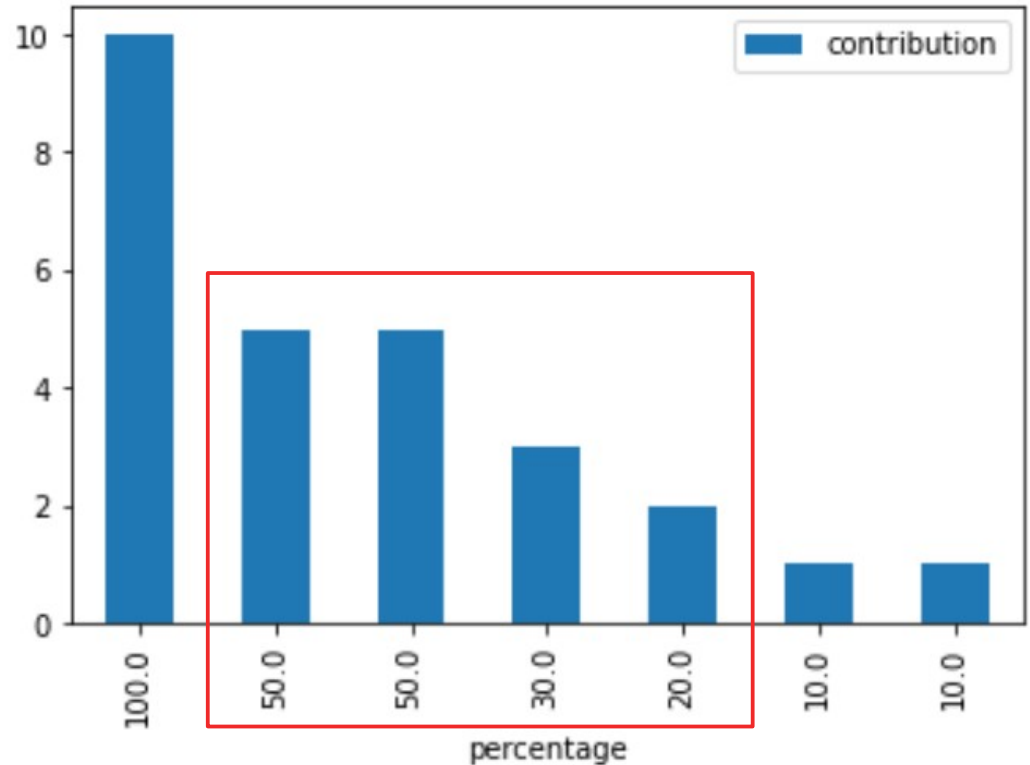
apache/spark.git



Pony number: 10  
First dev ratio: 11.79

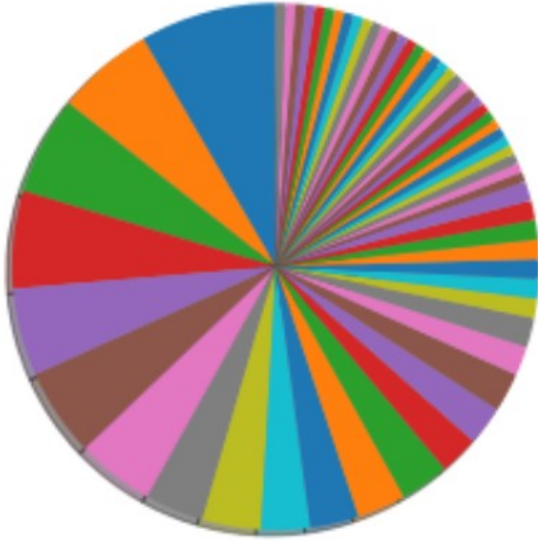
# Problems?

- `sum(...)` / first
- How to evaluate the critical mass?

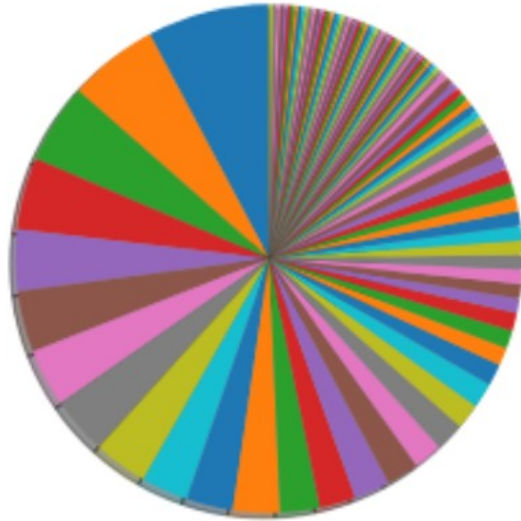


# Notes about time

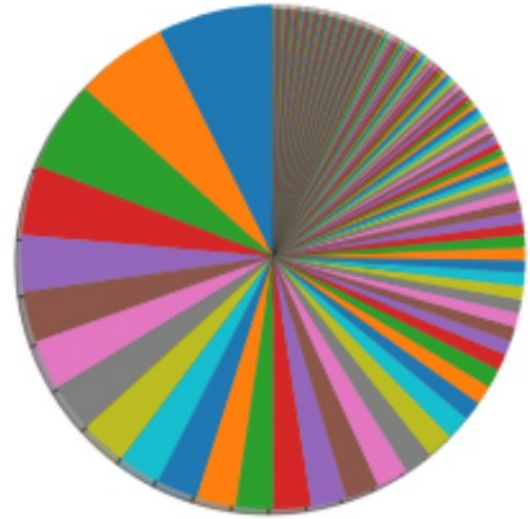
# Spark commits last 30/60/180 days



Pony number: 11  
First dev ratio: 11.93



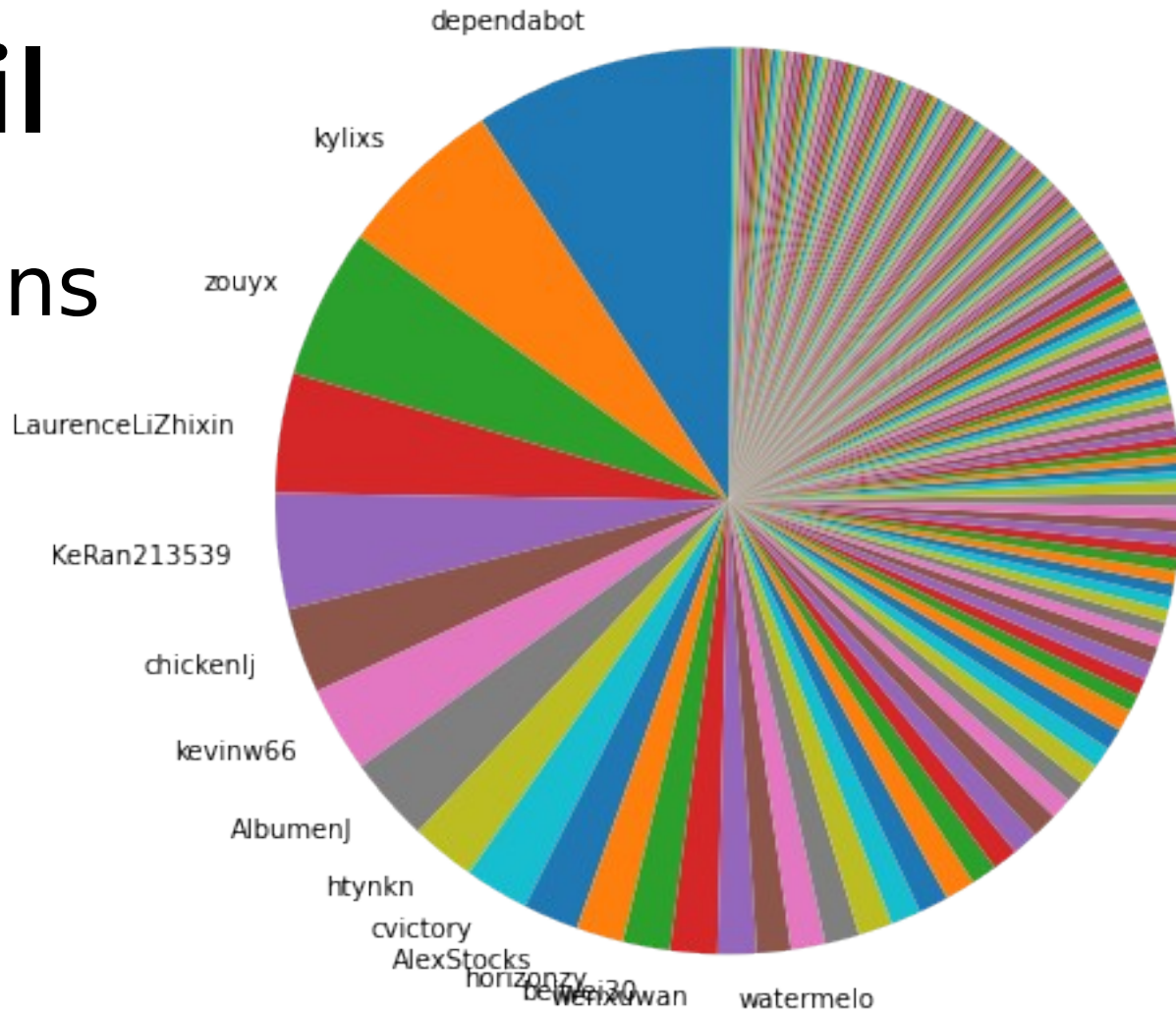
Pony number: 12  
First dev ratio: 12.82



Pony number: 13  
First dev ratio: 13.45

# The long tail

Small contributions  
make the  
calculations  
unreliable



Dubbo

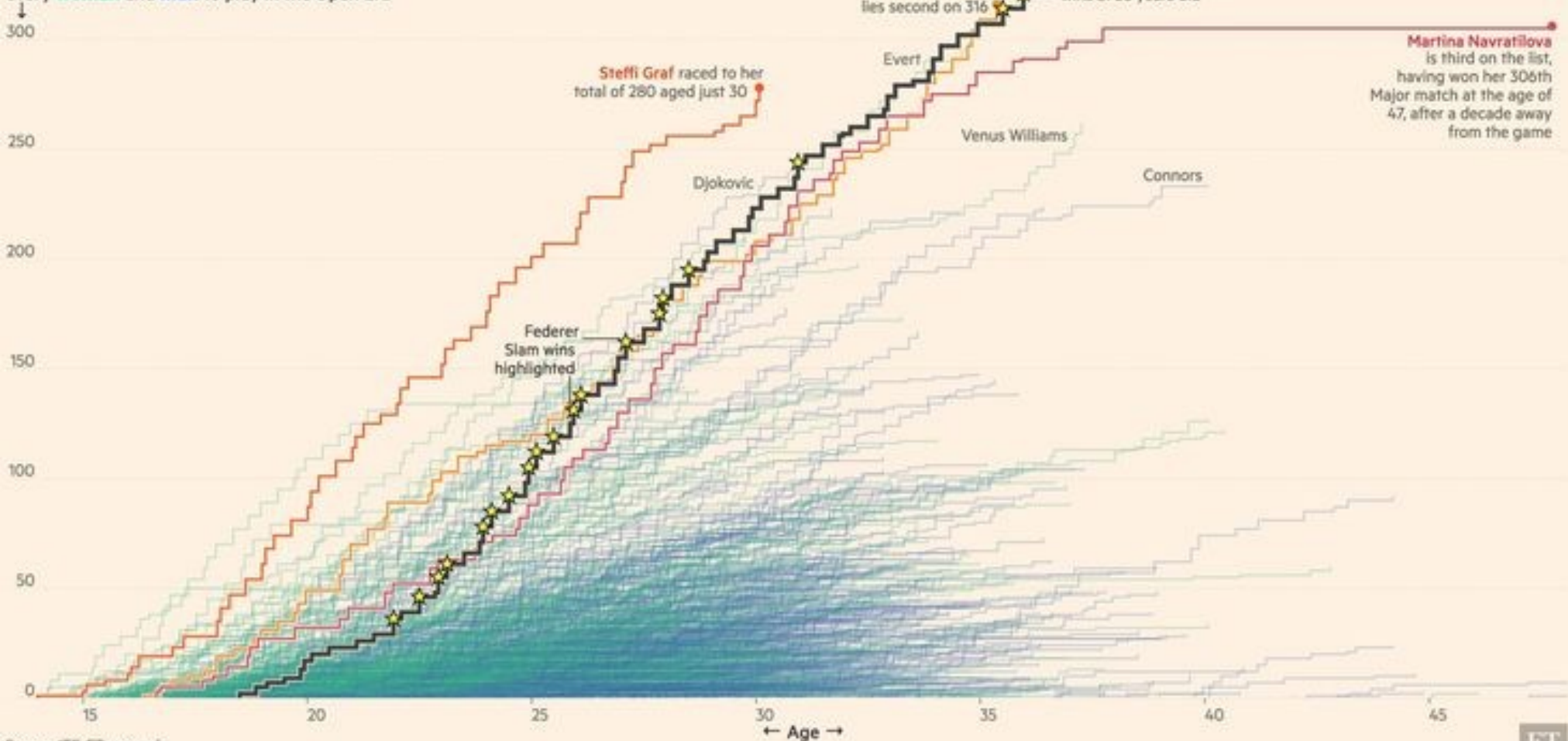


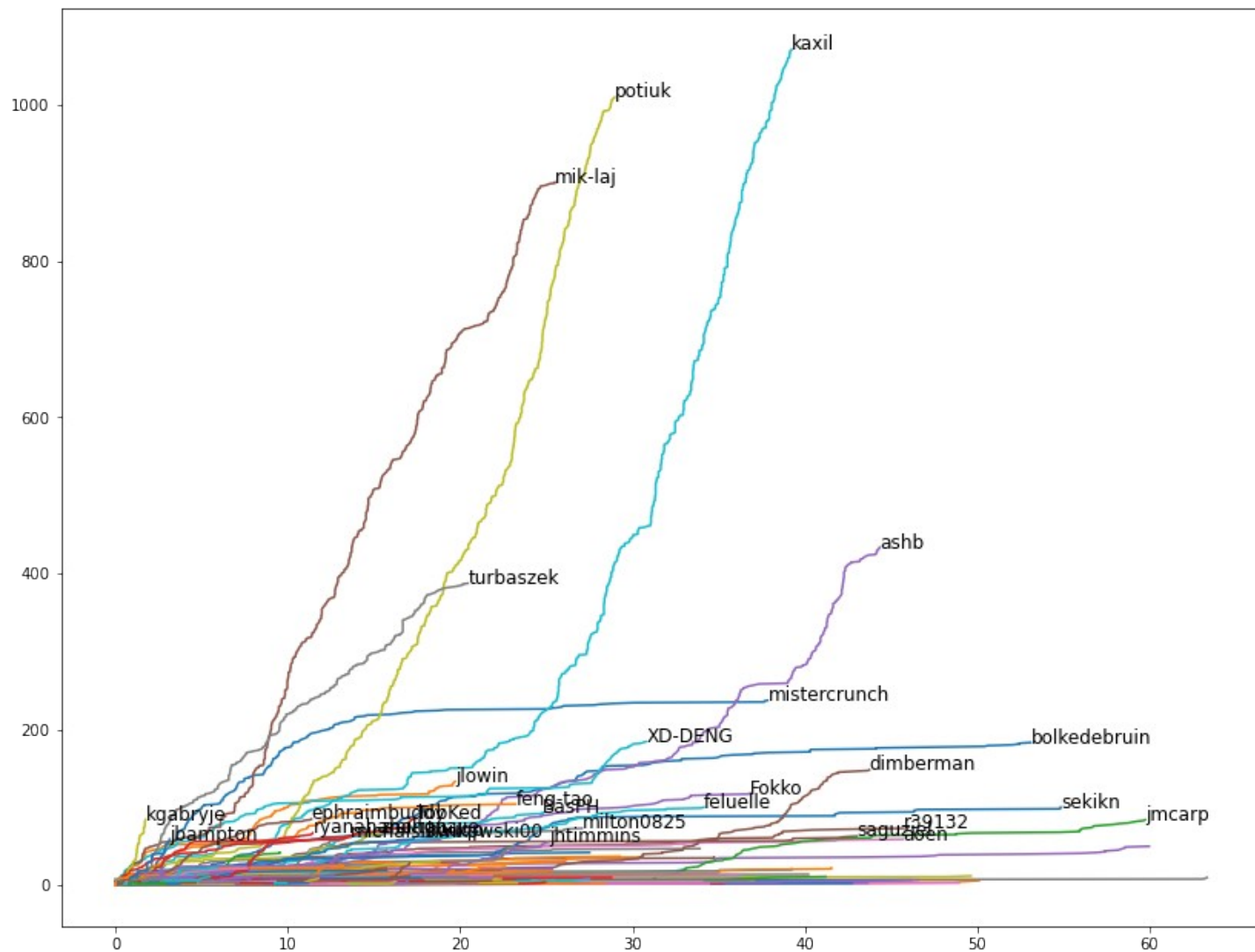
# Federer marches on

[twitter.com/jburnmurdoch/](https://twitter.com/jburnmurdoch/)

In winning the 2018 Australian Open, the 36-year-old Swiss won his 20th Grand Slam title, and extended his all-time record to 332 matches won at tennis' four elite tournaments

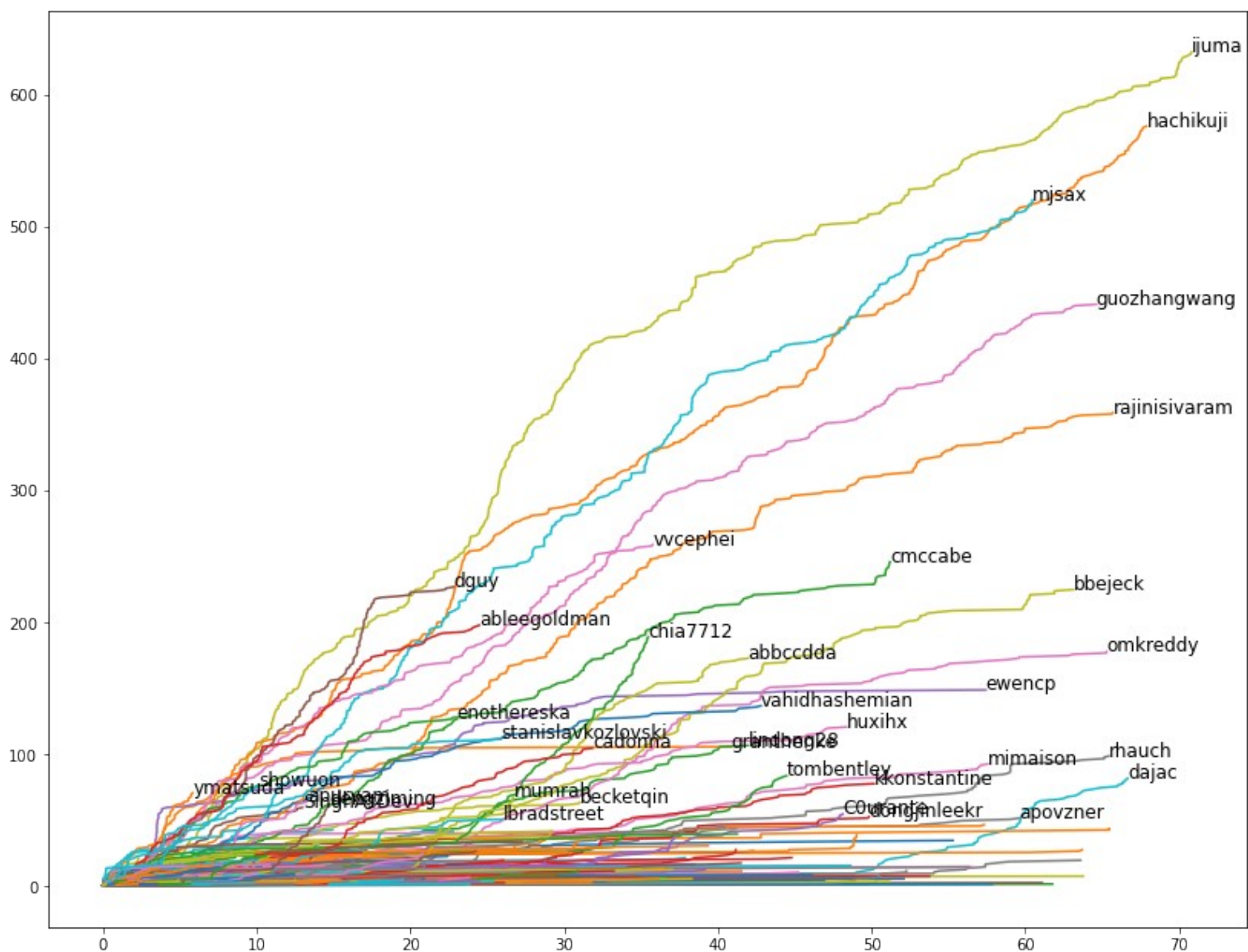
Number of Grand Slam singles matches won by every woman and man to play in the Open Era





Airflow

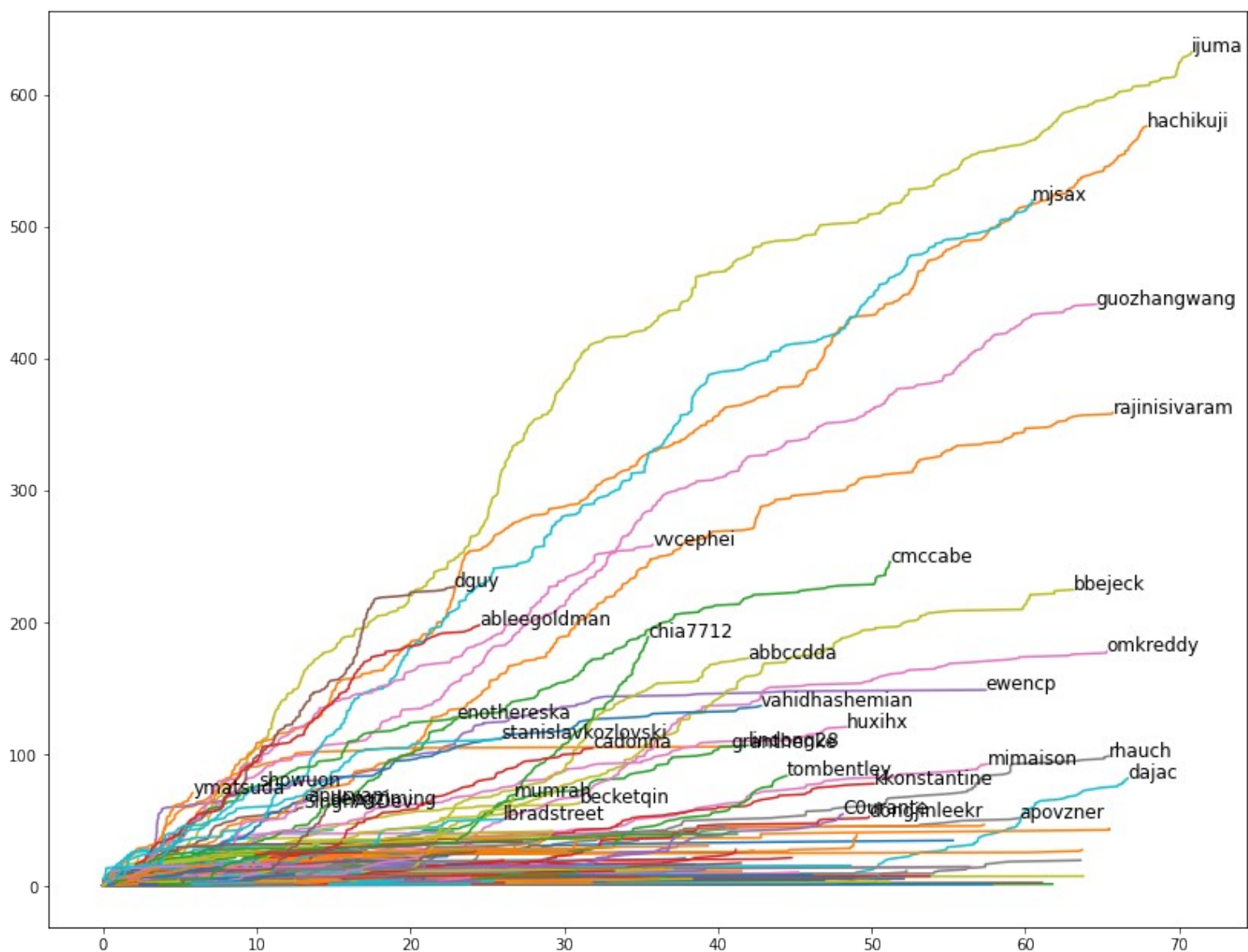
# Kafka



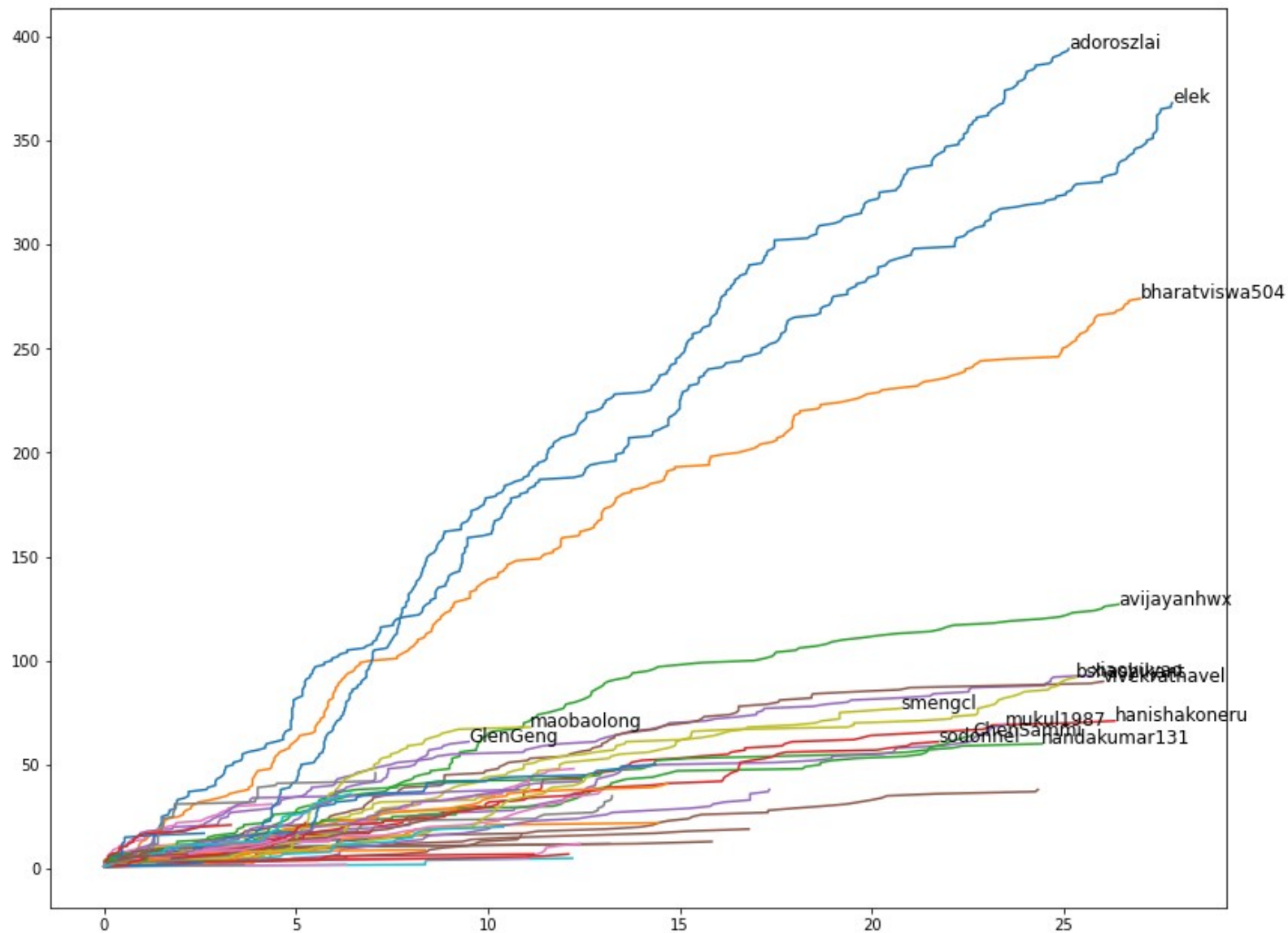
# The critical mass

- “every community needs a **group of self-motivated people** with long-term interest, who take responsibility of the project”
- #FOSSback: Maximilian Michels - The Critical Mass: A Guide to Building a Strong Community

# Kafka

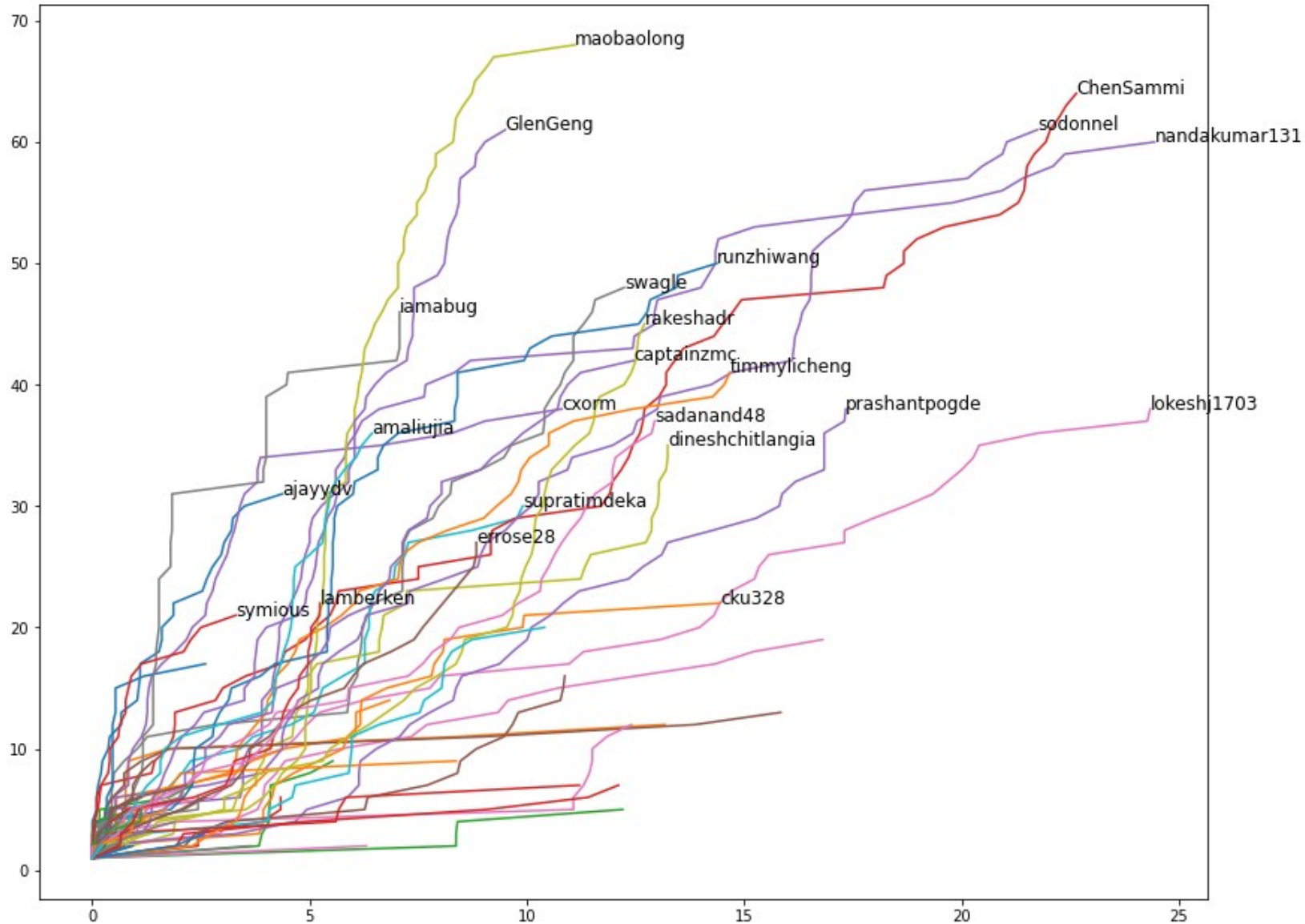


Ozone





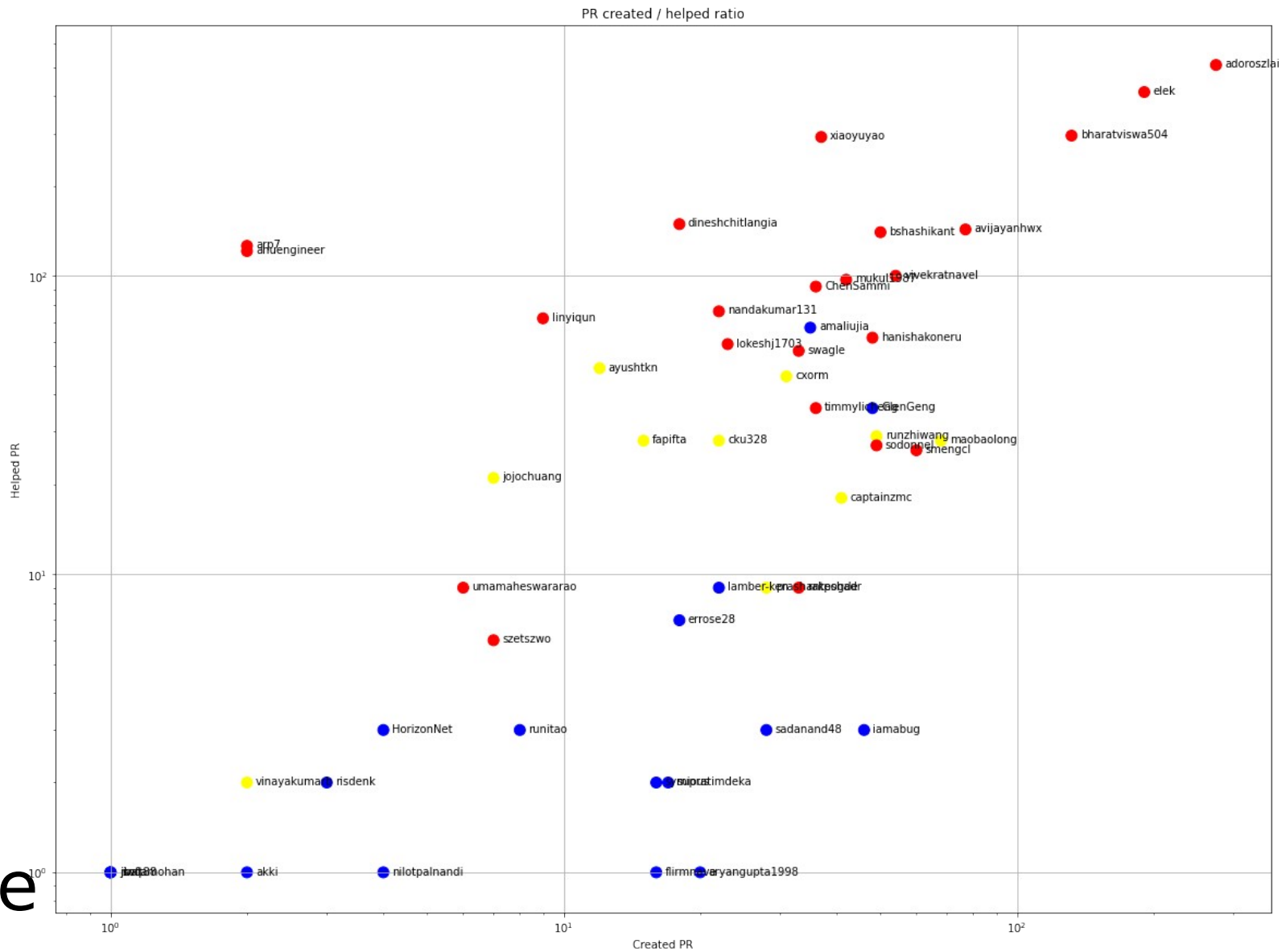
# Ozone



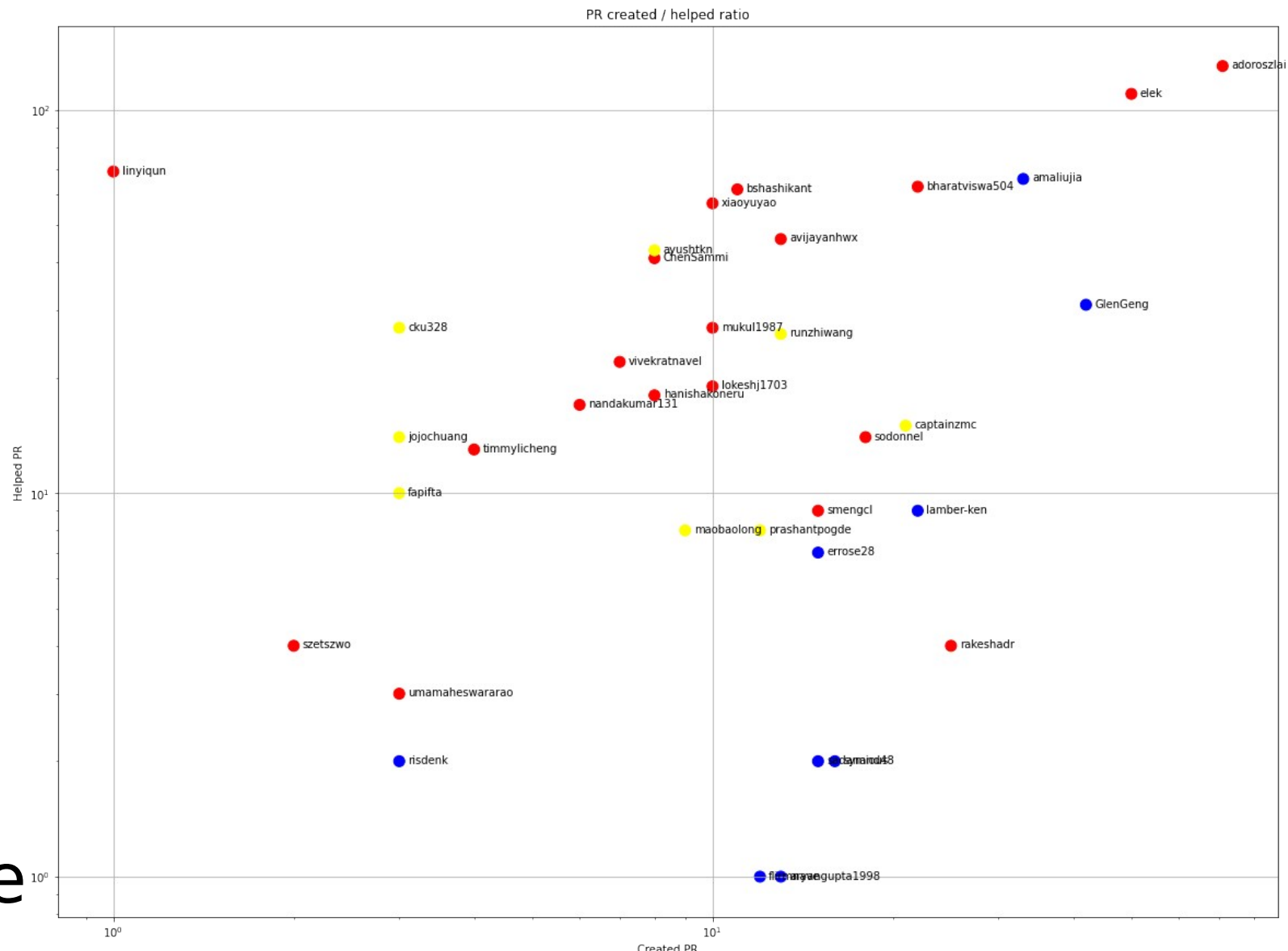
**Actions behind numbers?**



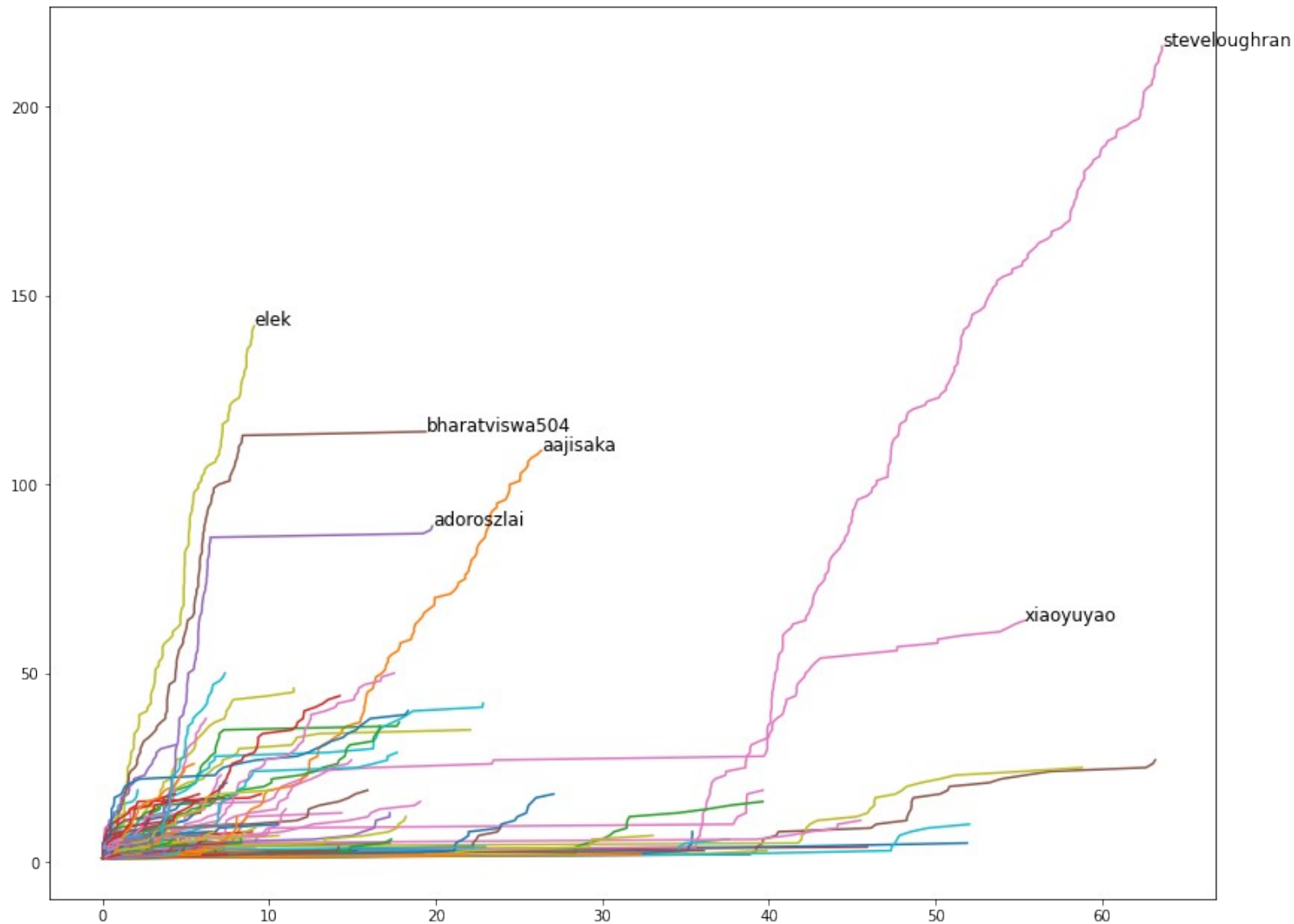
Ozone



Ozone

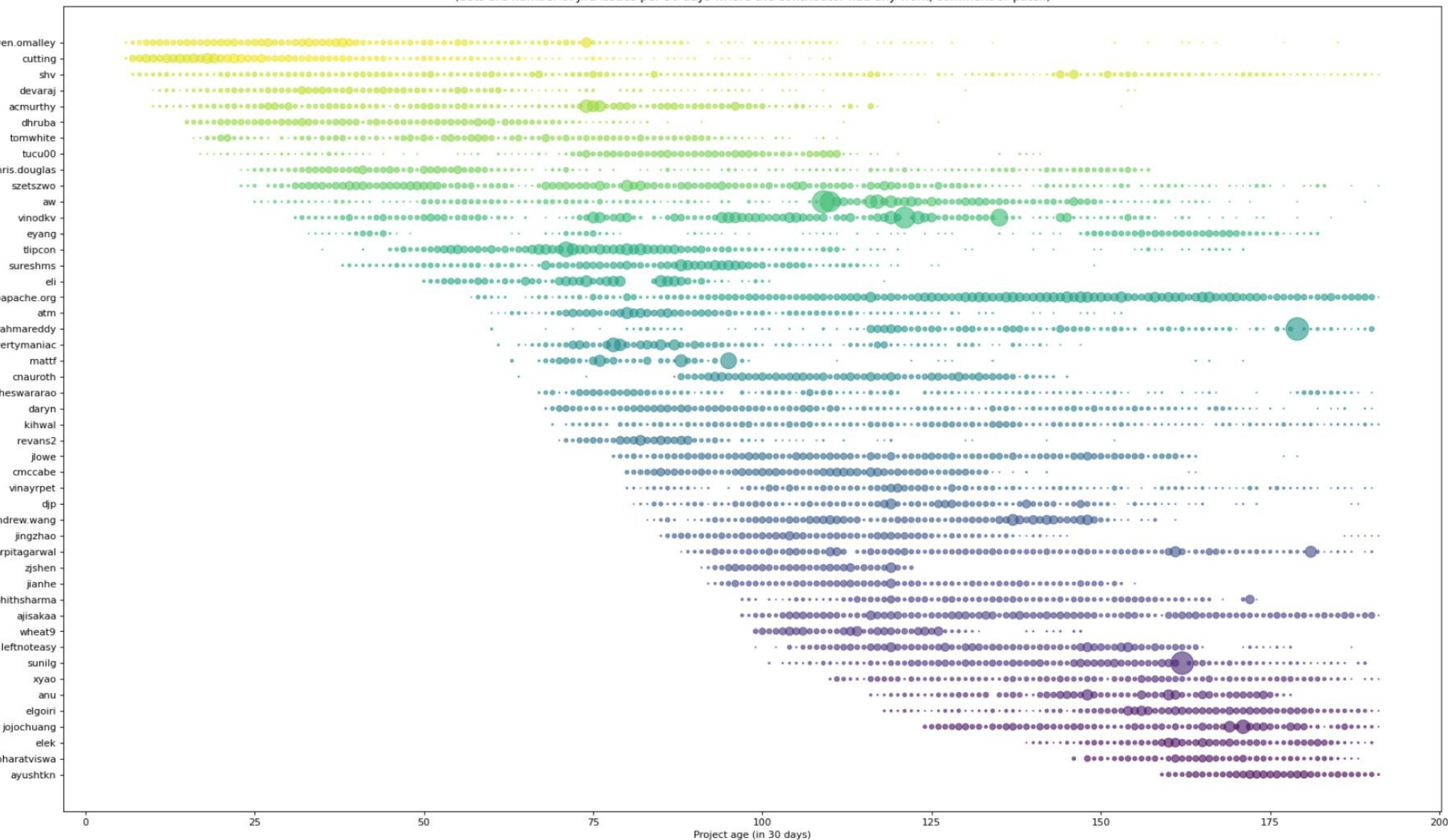


**Time, again**

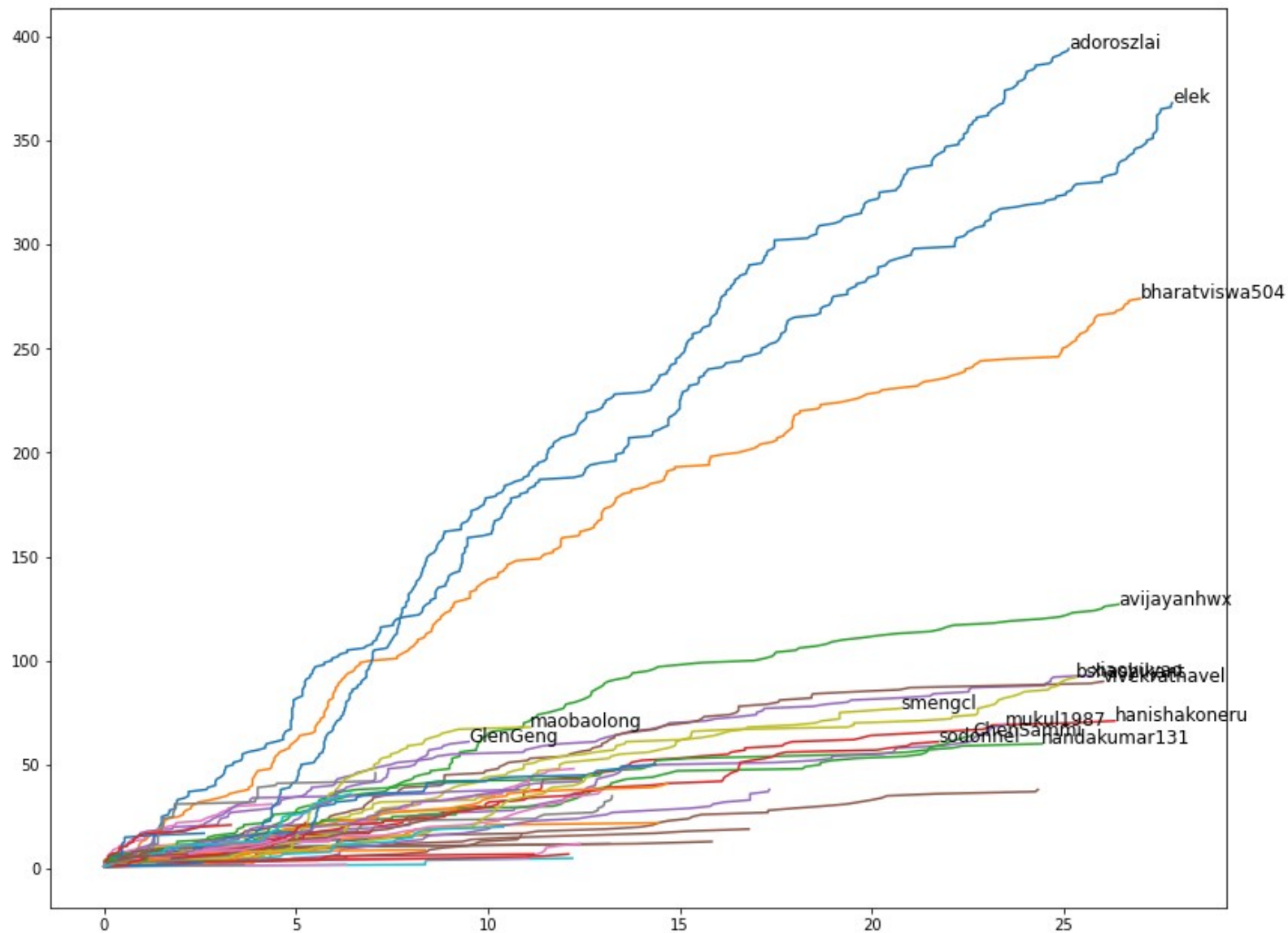


Hadoop

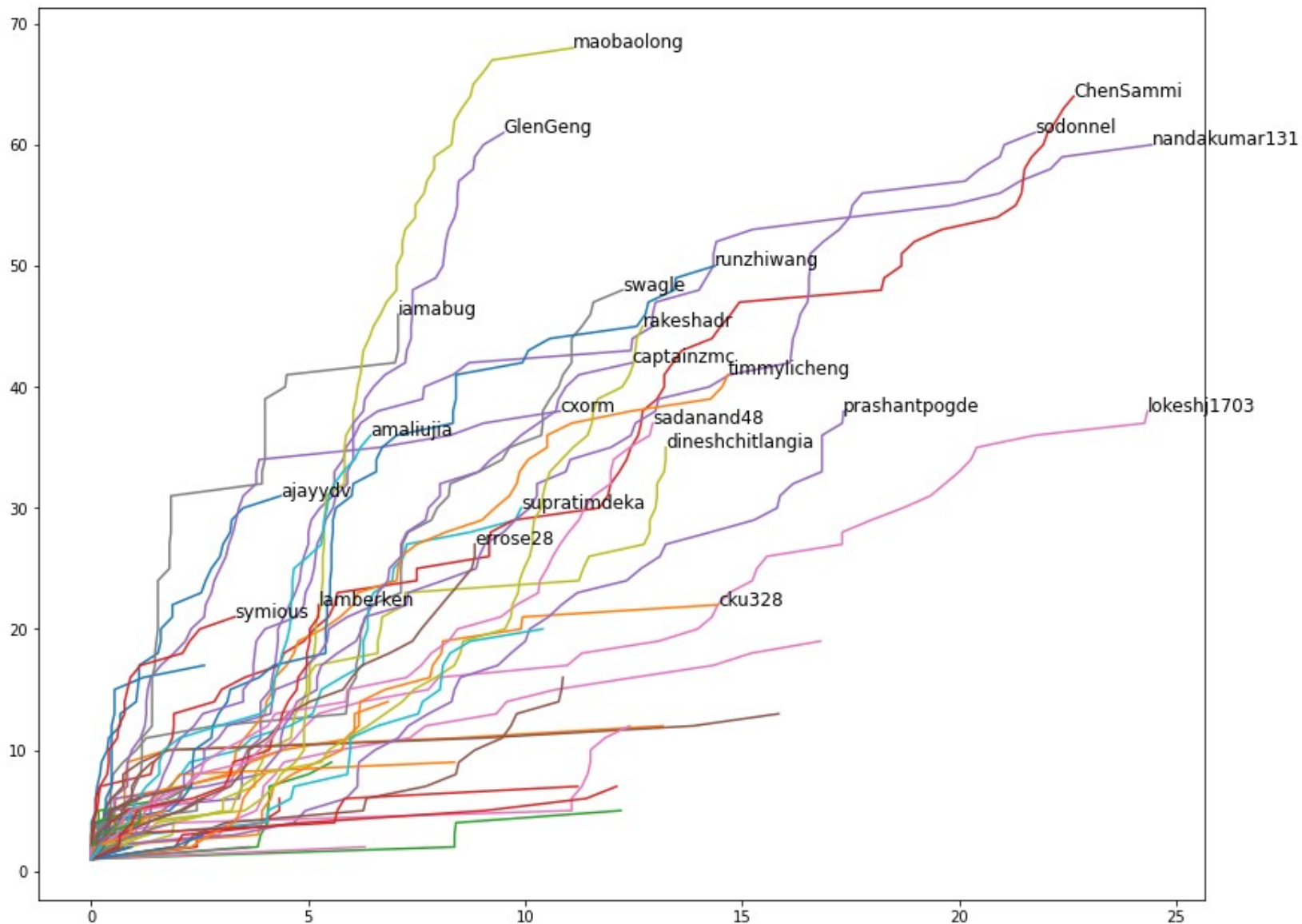
Apache Hadoop contributors contributed to the most Jira issues  
(dots are number of Jira issues per 30 days where the contributor had any work, comment or patch)

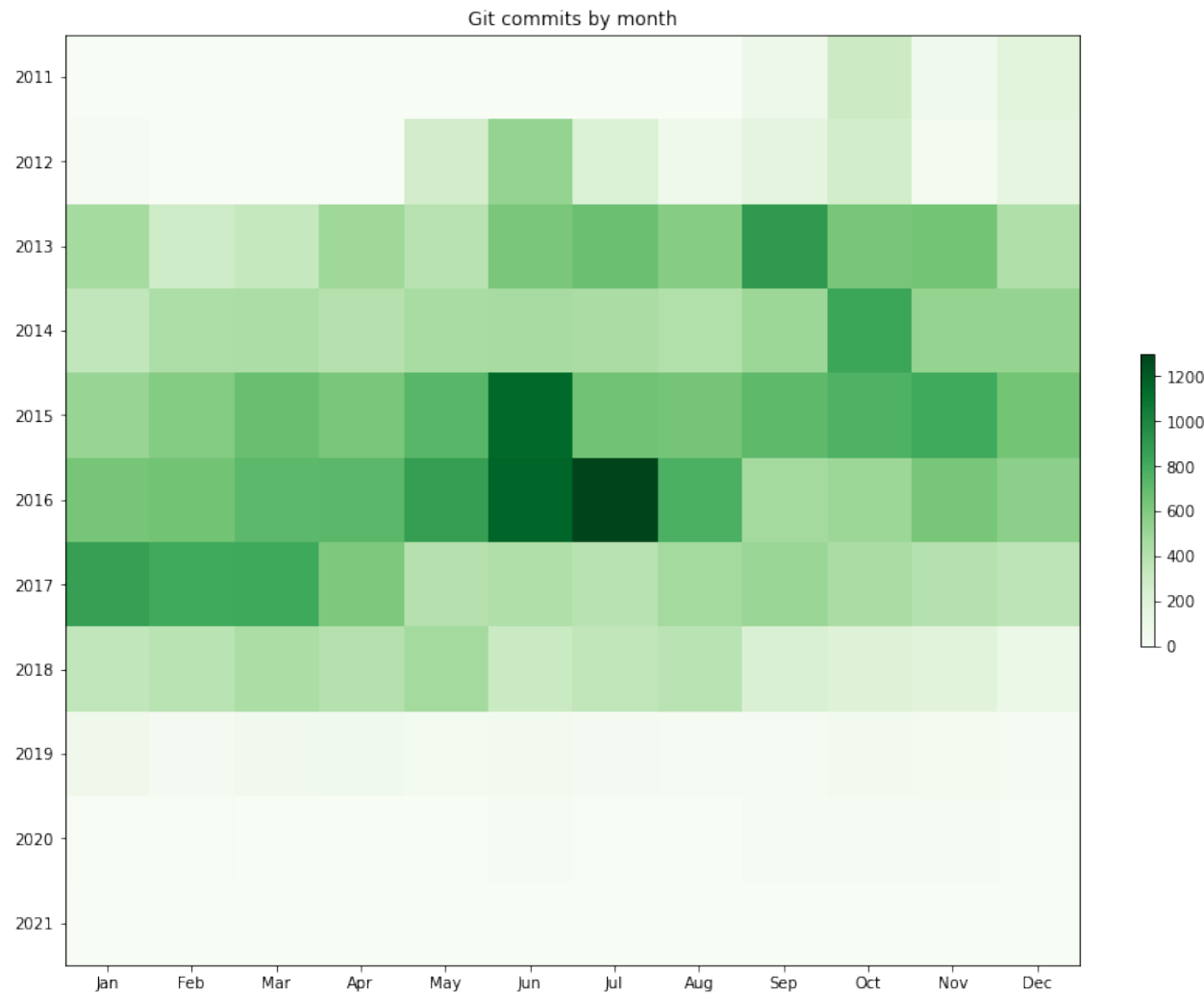


Ozone



# Ozone

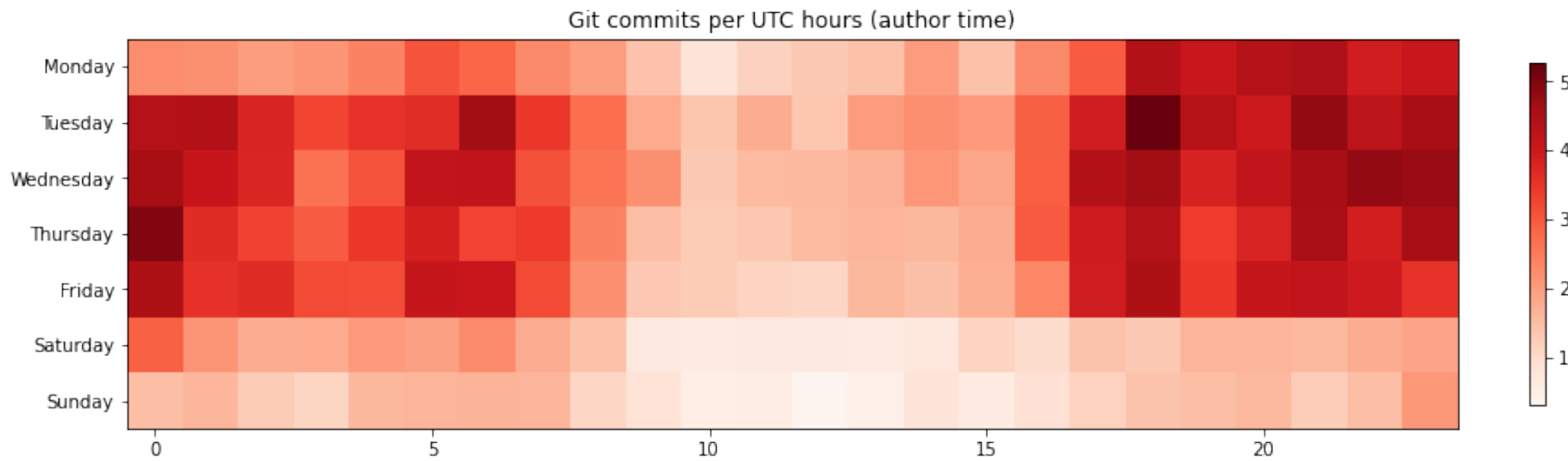




# Ambari

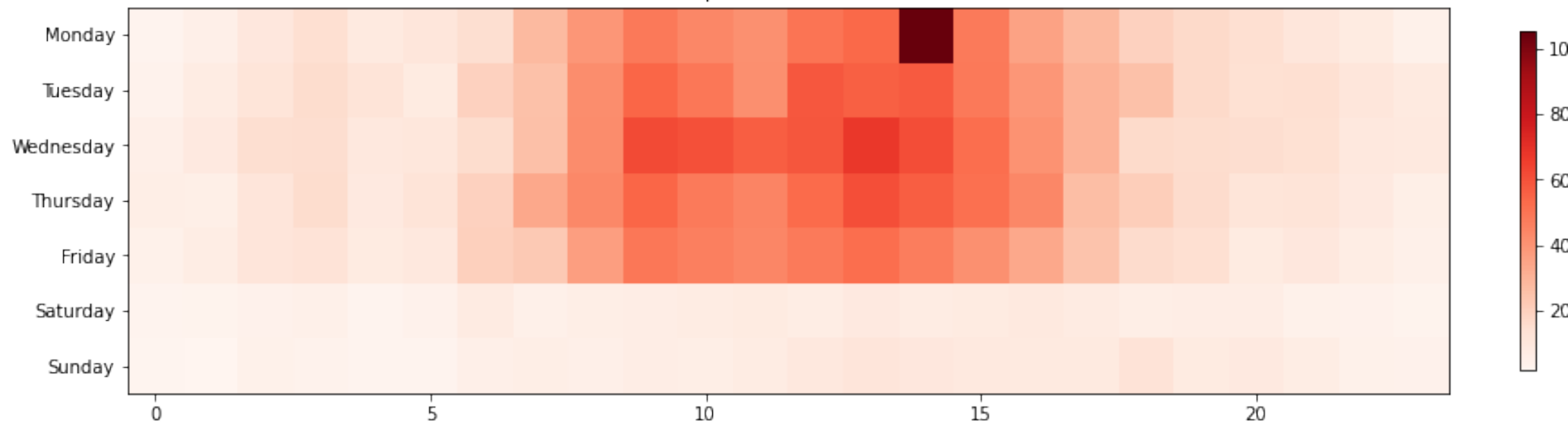
“every community needs a group of self-motivated people ...”

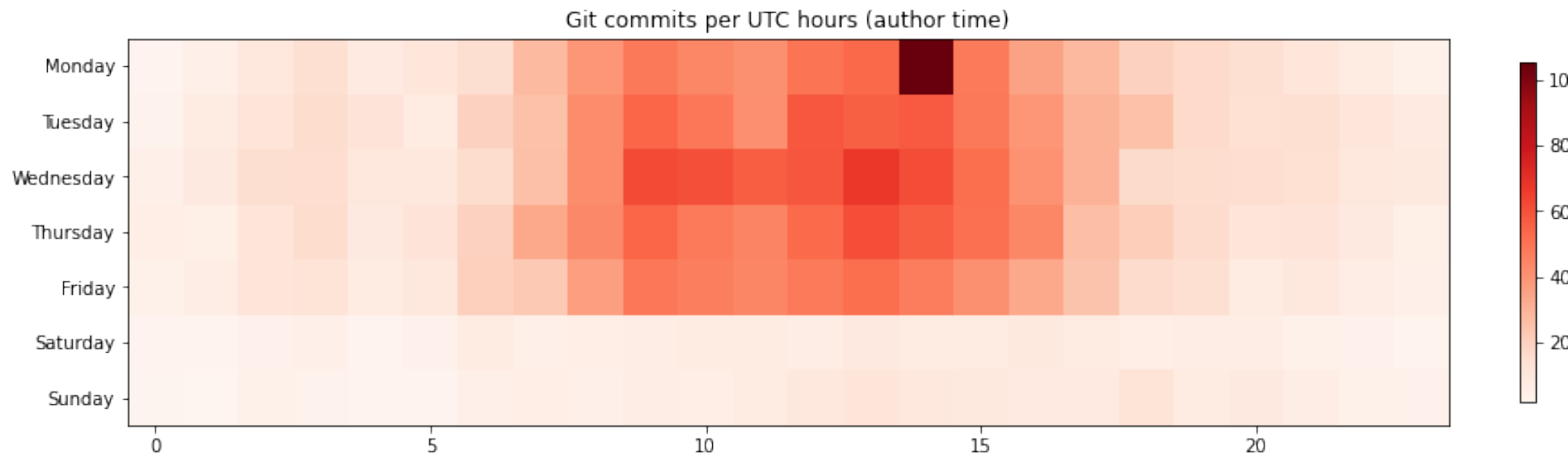




Spark

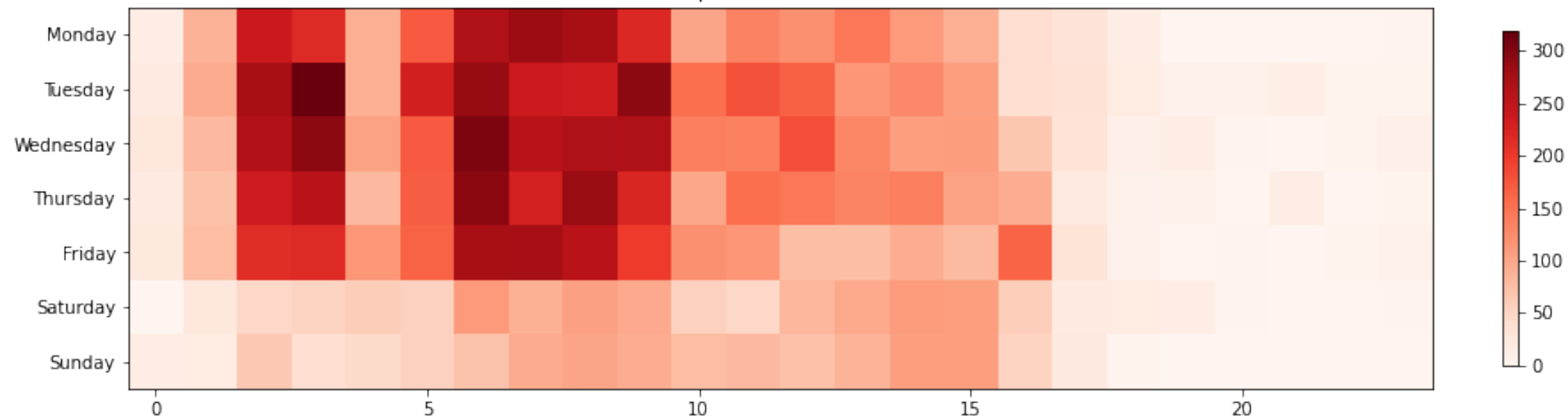
Git commits per UTC hours (author time)



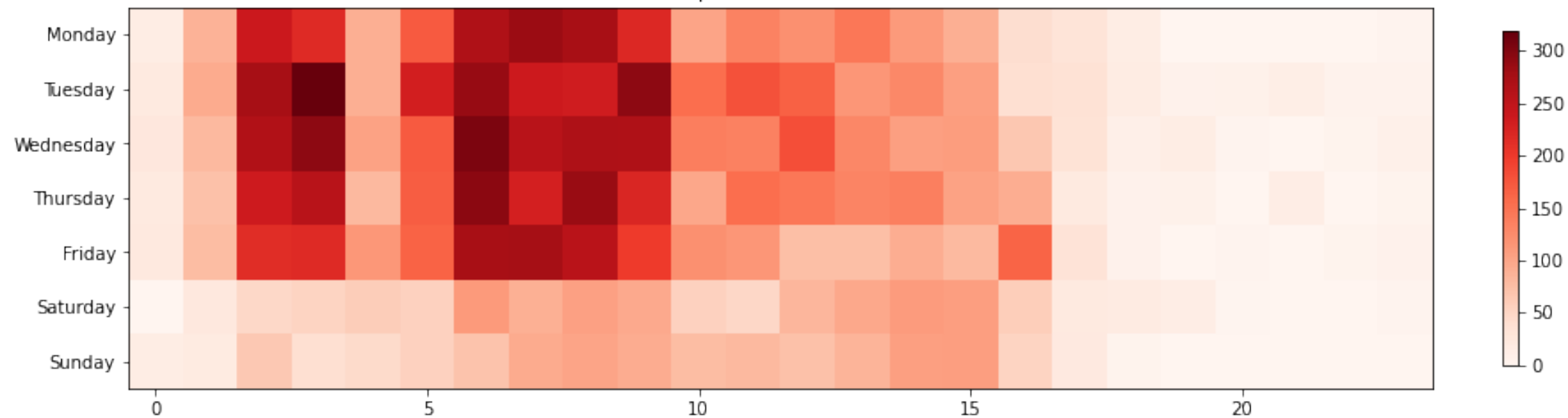


# Flink

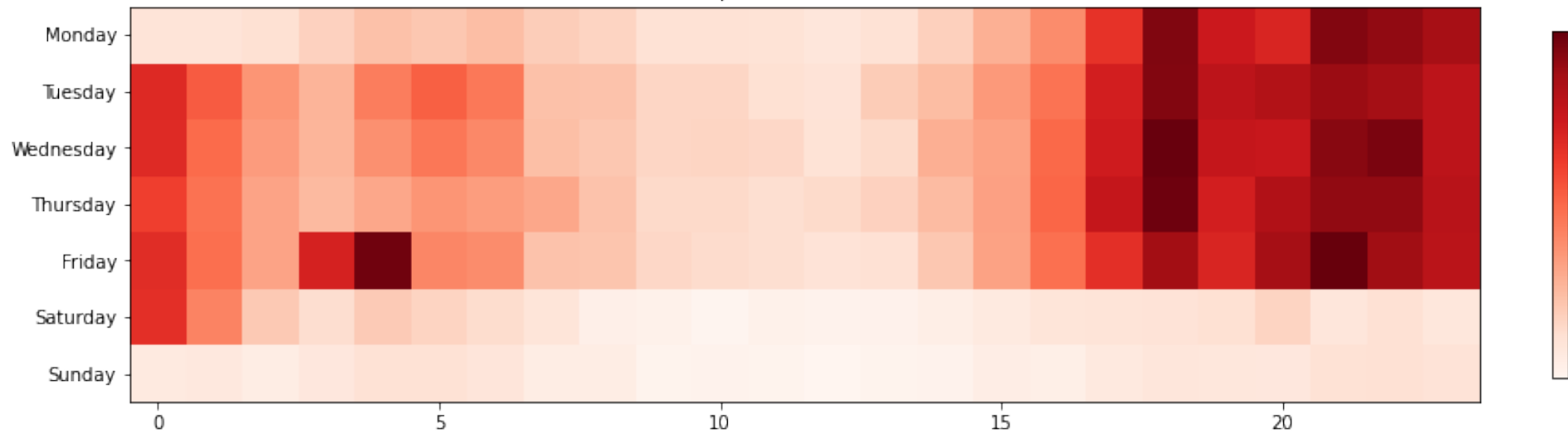
Git commits per UTC hours (author time)



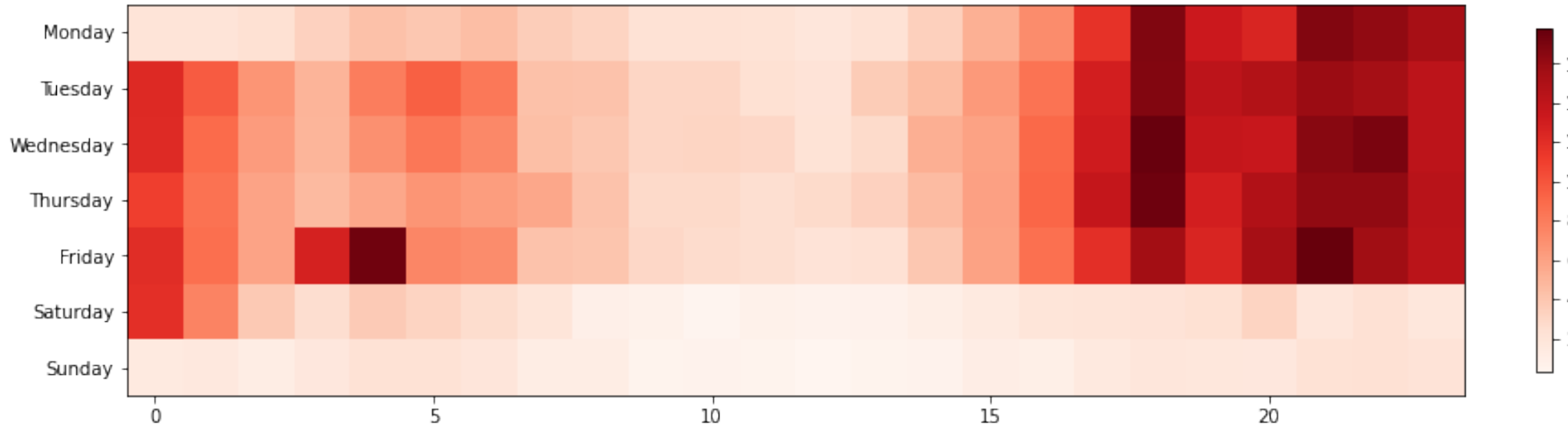
Git commits per UTC hours (author time)



Dubbo

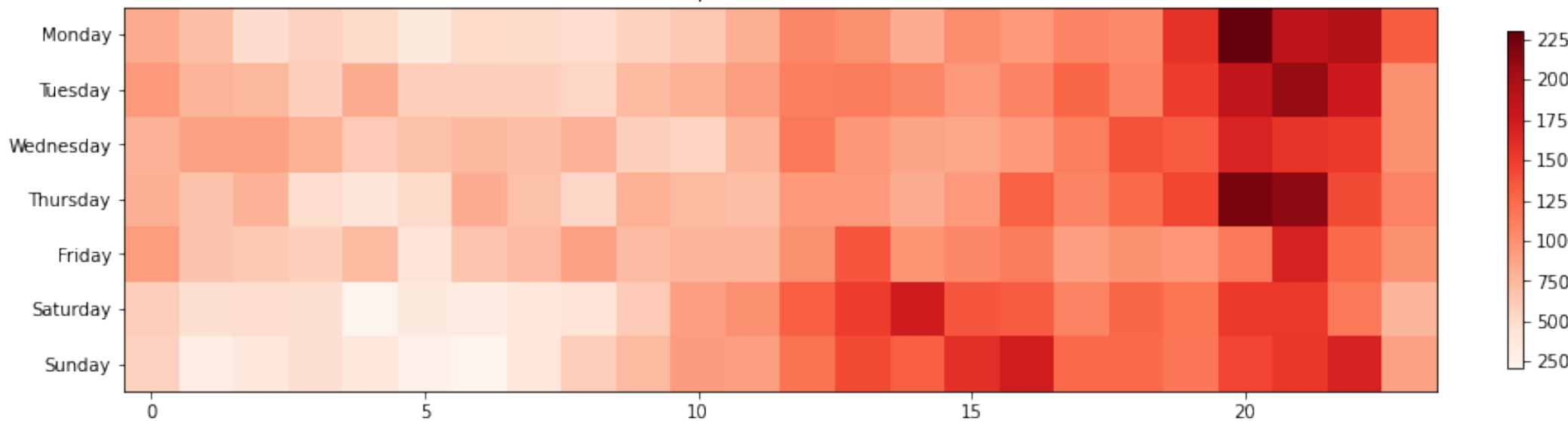


Git commits per UTC hours (author time)

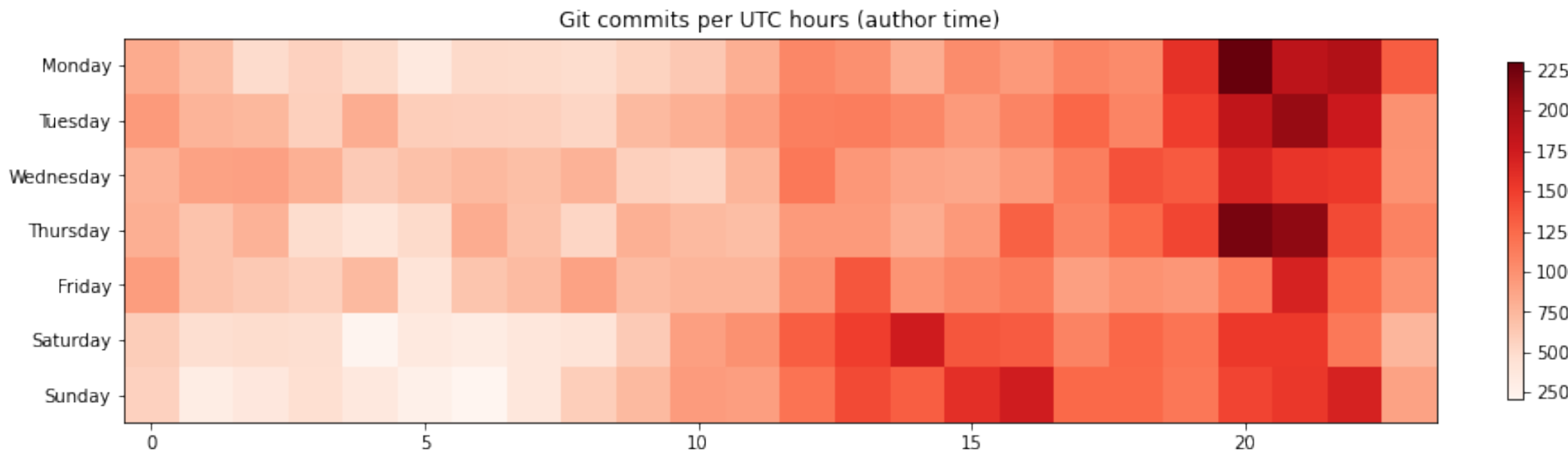


# Hadoop

Git commits per UTC hours (author time)







Maven

# Summary?

- Any statistic just a small window to the real world
- One number couldn't tell the story (bus factor)
- Trend!

# Summary?

- Any statistic just a small window to the real world
- One number couldn't tell the story (bus factor)
- Trend!

...one day I might get  
hit by a bus or get  
cancer

But right now all I am  
is a fabulous dancer...  
so dance with me  
baby...

(The Burning Hell)

# Márton Elek



- `elek@apache.org`
- `github.com/elek`
  - <https://github.com/elek/bus-factor>
  - <https://github.com/elek/asf-project-stat>
- `twitter.com/@anzix`
- [Code and Console \(Youtube\)](#)
- [Ozone Explained \(Youtube\)](#)