



*We may not be able to meet our cash requirements because of a number of factors, many of which are beyond our control.*

Management's estimates on future cash flows are subject to risks and uncertainties, such as volume of gold production. If we are unable to meet our cash requirements out of cash flows generated from our operations, we may be required to seek financing from alternative sources. We cannot guarantee that we will be able to obtain financing on acceptable terms or at all. If we are unable to obtain financing on acceptable terms or at all, our ability to respond to changing market conditions and to meet our debt service obligations and fund capital expenditures may be adversely affected.

*The failure to discover or acquire new Ore Reserves could negatively affect our cash flow, financial condition and operations.*

Our future cash flow, results of operations and financial condition are directly related to and affected by the success of our exploration programs in which we operate and any new regions that we identify. Our Ore Reserves as of December 31, 2008 decreased by 7%, primarily due to the disposal of our interest in the Porgera Joint Venture. In fiscal 2006, our Ore Reserves decreased by 35% primarily as a consequence of the disposal of our interest in the Porgera Joint Venture. Mining higher grade reserves in the future, due to the age of these mines and safety concerns and costs associated with exploration programs that will sustain or increase our Ore Reserves. A failure to discover or acquire new Ore Reserves may negatively affect our cash flow, financial condition and operations.

*To the extent that we seek to expand and grow through acquisitions we may experience difficulties in integrating them with our existing operations.*

Our objective is to grow our business by improving efficiency at our existing operations as well as through the acquisition of mining assets including ore reserves. The acquisition of new gold mining operations involves a number of risks including:

- maintaining our financial and strategic focus while integrating the acquired business;
- implementing uniform standards, controls, procedures and policies at the acquired business;
- assimilating the operations of an acquired business in a timely and efficient manner;
- unifying our periodic and year-end financial audit processes;
- increasing pressures on existing management to oversee an expanding company;
- to the extent that we make an acquisition outside of markets in which we have previously operated in a new operating environment;
- the market for acquisitions is competitive and we may not always be successful in identifying and acquiring assets that we want to acquire;
- the ability to conduct a comprehensive due diligence analysis could be restricted due to the unavailability of historical and projected data in order to evaluate the assets and operations of the acquired business. These analyses are based on a variety of factors including historical operating costs, future reserves, cash and other operating costs, metal prices and other factors. Existing or potential liabilities associated with the property being acquired could result in an incorrect evaluation of the quality of the assets. If the assets are not suitable for acquisition at an appropriate price could adversely affect our financial position and if the Rand strengthens against the Dollar;
- we may experience difficulty in negotiating acceptable terms with the seller of the business to be acquired to obtain the financing necessary to complete future acquisitions;
- we may not be able to obtain necessary approvals from regulatory authorities;
- acquisitions financed through the issue of shares may result in a dilution in the value of our common stock; and
- we could experience financial loss through costs incurred in evaluating and pursuing acquisitions or overpaying for acquisitions.

Any problems experienced in achieving successful integration or in connection with an acquisition could have an adverse effect on our business, operating results and financial condition.

We have evaluated our internal controls surrounding the financial reporting process for the management of assets and liabilities of effectiveness of these controls, as required by Section 404 of the Sarbanes-Oxley Act of 2002. We identified certain weaknesses within our internal controls surrounding the financial reporting process and have implemented remediation steps to address these deficiencies. We may identify additional internal control deficiencies or material weaknesses in the future. As a result, we cannot guarantee that we will be able to implement additional measures in improving the condition of our internal controls and procedures designed to ensure the reliability of our financial reporting.

Our historical production costs have varied significantly and we may not be able to provide a reliable prediction of future production costs. Production costs are affected by, amongst other things:

- labor stability, lack of productivity and increases in labor costs;
- increases in crude oil, steel, electricity and water prices;
- unforeseen changes in ore grades and recoveries;
- unexpected changes in the quality or quantity of reserves;
- unstable or unexpected ground conditions and seismic activity;
- technical production issues;
- environmental and industrial accidents;
- gold theft;
- environmental factors; and
- pollution.

The majority of our production costs consist of labor, steel, electricity, water, fuels, based on the fact that the cost of these inputs at our operations have, and could in the future, increased significantly as a result of the restructuring of these operations at substantial labor costs. The major source of demand for wage increase demands are usually above the then prevailing rates of wages paid by the National Union of Mine Workers, or NUM for our mines at Blyvoor, where we have entered into an agreement (effective from July 1, 2007) with NUM, United Association of South African Steel Suppliers, effective from October 1, 2007. This agreement resulted in effective wage increases of 9.5% for the period from October 1, 2006 to October 1, 2007. Two new wage agreements (effective from October 1, 2007) were entered into with the National Union of Mine Workers, one for the period from October 1, 2007 to September 30, 2008, resulting in effective wage increases of 9.6% and 9.3% for Crown in fiscal 2008 and for Valspar in fiscal 2009. Effective wage increases of 14.2% and 10.8% for ERPM in fiscal 2008 and for Valspar in fiscal 2009 respectively. In addition, there are price pressures imposed by our South African steel suppliers and price fluctuations in the market for these commodities. With the increases in labor costs, which could result in our goods becoming more expensive than those supplied by other suppliers to moderate price increases have been unsuccessful in the past.

The costs of fuels, lubricants and other oil and petroleum based products have increased in general since 2008 as the cost of crude oil in global markets. During fiscal 2007, the average price of a barrel of oil was \$55. In fiscal 2008, the average price of a barrel of oil was \$96 per barrel. The increase in the price of oil has had a significant impact on our production costs.

Our operations are subject to extensive environmental regulations which could impose significant costs and liabilities.

Our operations are subject to increasingly extensive laws and regulations governing the various aspects of production and operations, under which regulate air and water quality, hazardous waste management and environmental. Our mining and related activities impact the environment, including land and habitat, and may result in delays in obtaining, or failures to obtain government permits and approvals and adverse regulatory environment in which we operate could change in ways that could adversely affect compliance, therefore having a material adverse effect on our profitability.

We have made, and expect to make in the future, expenditures to comply with these provisions of the Comprehensive Environmental Response, Compensation and Reclamation Act of 1980 (CERCLA) and the Superfund Amendments and Reauthorization Act of 1986 (SARA). However, the ultimate amount of the expenditures beyond current estimates such as changing legislation or unidentified rehabilitation operations, which do not constitute financial provision for the funding of rehabilitation liabilities, environmental cleanup pollution or environmental degradation, may expose us and our directors to significant and substantial liability.

**Seismicity and other natural disasters could impact the going concern of our operations.**

We run the inherent risk that seismic activity and/or other natural disasters could cripple our operations and affect their ability to continue production. Seismic activity has had, and may continue to have, a harmful effect on our business, operating results and financial condition. For example, on March 9, 2005, the North West Operations suffered the effects of an earthquake of 5.3 on the Richter scale. Our operations may be affected by seismicity in the future. In addition, the flooding of underground mine areas is an inherent risk at our underground operations. If water levels rise under the mine, flooding areas could potentially rise to the surface or decant, affecting our ability to operate underground mines. Due to the withdrawal of government pumping subsidies we have been forced to pump out groundwater at these mines. Progressive flooding where the water is contaminated with pollutants could pollute water to the surface and to local water sources.

Estimates of the probable rate of rise of water in those mines are contradictory and lack scientific support, however, should underground water levels not reach a natural subterranean equilibrium, and in the event that underground water rises to the surface, we may face claims relating to environmental damage as a result of pollution of ground water, streams and rivers. **We have ageing assets, which exposes us to greater risk of our infrastructure failing, higher maintenance costs and potentially greater health and safety risks.** Our business, operating results and financial condition. Our assets are made up predominantly of mature assets, which we acquired after they had reached the end of the planned production cycle under their previous owners, and our strategy has been to revive these assets through specialist planning and mining techniques. The ageing infrastructure and installations typical of these operations require constant maintenance and continuing capital expenditure. This materially increases our operating costs. In addition, mines technology applied to many of our assets is relatively old, and we frequently update and accordingly, have become obsolete, compared and the technology used in more modern mines. As a result, the risk of a technological failure is high, and the maintenance expenses is likely to create a risk of financial loss due to lower production and health, safety and environmental liabilities.

Our ageing facilities at Crown are exposed to numerous risks and events, the occurrence of which may result in the failure or breach of such a facility. These may include sabotage, failure to adhere to the codes of practice and natural disasters such as excessive rainfall and seismicity. In the event that we are limited on how much treated ore, sand or slime we can deposit at Crown's deposition sites, we could be forced to stop or limit operations, the dams could overflow and the health and safety of our employees and communities living around these dams could be jeopardized. **In the event that this occurs, our operations will be adversely affected and the reputation of our people died in work related incidents during fiscal 2008.**

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**Events may occur for which we are not insured which could affect our cash flows and profitability.**

Because of the nature of our business, we may become subject to liability for pollution or other hazards against which we are unable to insure, including those in respect of past mining activities. Our existing property, business interruption and other insurance contains certain exclusions and limitations on coverage. We have insured property, including loss of profits due to business interruption in the amount of R9.0 billion. Claims for each and every event are limited by the insurers to R100 million. Business interruption claims for environmental pollution are not covered. The time for which coverage is not available is subject to time and amount deductibles that vary between insureds. The amount of deductibles required to meet the loss of claims which exceed the deductible coverage and certain key personnel not insured may have a negative effect on our business. The operating result of our business will depend, in large part, upon the skills and efforts of a small group of management and technical personnel including our Chief Executive Officer and our Chief Financial Officer. In addition, we compete with mining and other companies on a global basis to attract and retain key human resources at all levels with appropriate technical skills and operating and managerial experience necessary to operate the business. The current environment of increased mining activity worldwide combined with the global shortage of key mining industry human resource skills exacerbates this challenge. Furthermore, attacks on foreign Africans by South Africans make it more difficult to attract and retain skilled employees. Factors critical to retaining the present staff and industry ability to change in the price of gold, which in the past has fluctuated widely, is beyond our control. Compensation and arguments as to what is fair and what is not are often very numerous and not easily resolved. The loss of any of our key personnel could prevent us from executing our business plan for investment purposes, industrial and commercial use, and in plans, which may result in increased costs and decreased profitability.

- the overall level of forward sales by other gold producers;
- the overall level and cost of production of other gold producers;
- international or regional political and economic events or trends;
- the strength of the Dollar (the currency in which gold prices generally are quoted) and official market expectations regarding the rate of inflation;
- interest rates;
- gold hedging and de-hedging by gold producers; and
- actual or expected gold sales by central banks and the International Monetary Fund.

Our Company's profitability may be negatively impacted if revenue from gold sales drops an extended period of production for

During fiscal 2005, we lost access to the Ore Reserves that are depleted by production. Notably, the Ore Reserves from our North West Operations since Buffelsfontein, which owns the North West Operations, was placed into provisional liquidation on March 22, 2005. Additionally, with the disposal of the Vatuikoula mine during fiscal 2007 and of our remaining interest in Emperor in fiscal 2008, we have lost access to our Australasian Operations' Ore Reserves. Our future growth

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Gold mining is susceptible to numerous events that could have an adverse impact on a gold mining business. Gold mining takes place in underground mines, open pit mines and surface rock dumps and during these operations are exposed to numerous risks and events, the death or incapacity of management, employees, the loss of mining equipment, damage to or destruction of facilities, property losses, delays in production, environmental damage, loss of the license to mine and potential litigation with the business of gold mining include, but are not limited to:



*The treatment of occupational health diseases and the potential liabilities related to have an adverse effect on our operations and our financial condition.*

The primary area of focus in respect of occupational health within our operations is noise-occupational diseases (OLD) and tuberculosis (TB). We provide occupational health services occupationally at centers and continue to improve preventive occupational hygiene initiatives. Providing such occupational health services increase, such increase could have an adverse effect on the results of our operations and

Furthermore, the South African Government, by way of a cabinet resolution in 1999, proposed alignment of the Compensation for Occupational Injuries and Diseases Act (COIDA) with the Occupational Diseases in Mines and Works Act (ODMWA) that provides for compensation and combinations thereof, and the Compensation for Occupational Injuries and Diseases Act (COIDA) to non-miners who have OLD. If the outlined combination of ODMWA and COIDA were implemented, claims we could be subject to could increase and consequently have an adverse effect on our financial

*Government policies in South Africa may adversely impact our operations and profits.*  
Government Regulation

The mining industry in South Africa is extensively regulated through legislation and government regulation. These involve directives in respect of health and safety, the environment, and the various government departments.

#### The Mineral and Petroleum Resources Development Act, 2002

On May 1, 2004, the new Minerals and Petroleum Resources Development Act, or the MPRD Act, places all mineral and petroleum resources under the custodianship of the state. Private title and ownership in mineral rights is converted to "new order rights," essentially the right to mine. The MPRD Act allows the existing holders to apply for the conversion of used old order rights, and old order rights holders who have not applied have lapsed, the holders may have to compete to acquire the rights. We have submitted the respective applications in order to comply with the requirements of the MPRD Act. We are unable to convert some of our old order rights as a result of a lack of information. It is not possible to forecast with any degree of certainty whether the state will be able to determine the level of compensation we will receive, if any. Factors that may affect the acquisition of these rights.

Where new order rights are obtained under the MPRD Act, these rights will not be equivalent to the old order rights. The new order rights may be reduced by the State if it finds that the prospecting rights do not substantiate the need to retain the area covered by the old order rights. The new order rights will be perpetual but rather, in the case of new order mining rights, the maximum term is 30 years each and, in the case of prospecting rights, up to five years. The new order rights will only be transferable subject to the approval of the Minister of Mineral and Petroleum Resources. The new order rights will be transferable subject to the approval of the Minister of Mineral and Petroleum Resources. The new rights can be transferred to a third party in the event of a breach or, in the case of mining rights, non-compliance with the MPRD Act.

The implementation of the MPRD Act will result in significant adjustments to our property ownership structure. We have lodged applications to convert all of our old order rights, however, to the extent that we are unable to convert some of our old order rights to new order rights, and that the exclusive rights to minerals we enjoyed under the previous statutory regime are diminished, the operations of the MPRD Act may result in significant adjustments to our property ownership structure, which in turn could have a material adverse effect on the underlying value of our operations.



## Taxation reform and mining royalties

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**Labor unrest and xenophobia could affect production.**

We may experience labor unrest at our operations. In particular, during October and November 2002, ERPM experienced some labor unrest during which several striking contract workers were wounded and two workers were killed by employees of a private security company. Furthermore, during fiscal 2008, South Africa fell victim to a slue of xenophobic attacks when a series of riots started in the township of Alexandria. This violence of locals attacking migrants from other African countries had a direct impact on our operations. Our operations could be affected by the adverse effect on our business operating results and attendance was down at the operation for several days. **Our operations could have an adverse effect on our results.**

Attacks have been reported in the past in South Africa, and have the potential to be a significant factor in the future. Inflation, a credit crunch, and the bankruptcy of large investment and commercial banks in various nations around the world, increased unemployment and the possibility of global recession. In the long-term, all of these indicators could have an adverse effect on our results. **Our operations could be materially constrained by South African currency fluctuations.**

South African law provides for exchange control regulations, which restrict the export of Monetary assets from South Africa. The Exchange Control Department of the South African Reserve Bank for the administration of exchange control regulations. In particular, South African companies:

- are generally not permitted to export capital from South Africa or to hold foreign currency; and
  - are limited in their ability to utilize profits of one foreign business to finance operations of another foreign business.
- Relaxed exchange controls in recent years, it is how it difficult to predict what will be exchange control measures in the future. For further information see Item 10D.: "Exchange

**Risks related to ownership of our ordinary shares or ADSs**

**Your ability to sell a substantial number of ordinary shares may be restricted by the shares' limited liquidity and the market price of such securities.**

In July 2006, we delisted from the Australian Stock Exchange and currently our primary listing for the primary market for our ADSs is the Nasdaq Capital Market, or Nasdaq. The liquidity of shares listed on the JSE have been low in comparison with the Nasdaq, and the low trading volume of ordinary shares publicly traded were traded on the JSE. The limited trading volume of the JSE could limit your ability to sell a substantial number of ordinary shares or ADSs by means of a large block trade.

**Sales of large volumes of our ordinary shares or ADSs or the perception that these sales affect the price of such securities.**

The market price of our ordinary shares or ADSs could fall if substantial amounts of our stock were sold in the marketplace that such sales could occur. Our ADSs may be sold at any time. Sales of our ordinary shares or ADSs, if substantial, could exert downward pressure on the prevailing market prices of our securities and the market prices to decline. Trading activity of hedge funds and the ability to sell in large quantities may place our share price under pressure.

**Our rights as a shareholder are governed by South African law, which differs in material respects from the rights of shareholders of other jurisdictions.**

Our Company is a public limited liability company incorporated under the laws of the Republic of South Africa, and therefore many of the rights of our ADS holders, and governed by our memorandum and articles of association, which are governed by South African law. These rights differ in material respects from the rights of shareholders of companies such as in the United States. In particular, South African law allows shareholders of South African companies may institute litigation on behalf of a company.

We may be subject to an increase in compliance costs with our continued efforts to increase reporting requirements and enhancing corporate governance initiatives.

As a result of our listings on the Nasdaq Capital Market and JSE, we are required to report on a regular basis. The exchanges' governing bodies may change over time and may be subject to change. The application of these standards properly and will congruently expect to be an effective. In the example of management's required assessment of our internal controls, the Sarbanes-Oxley Act of 2002 commands the need for additional oversight and management auditors who are required to attest to our internal control over financial reporting. Public disclosure is highly prioritized in our organization and we will continue to incur the cost of any future legislative introductions or changes, related to our business.

It may not be possible for you to effect service of legal process, enforce judgments of courts outside of South Africa or bring actions based on securities laws of jurisdictions other than South Africa against us or our board of directors.

In addition, our cash producing assets are located outside the United States and a major portion of the assets of members of our board of directors and executive officers are either wholly or substantially located outside the United States. As a result, it may not be possible for you to effect service of legal process within the United States or elsewhere outside South Africa upon most of our officers, directors and executive officers. It may not be possible for you to enforce against us or the members of our board of directors and executive officers judgments of courts outside South Africa, including the United States, based on the securities laws of those countries, including those of the United States. A foreign judgment may not be enforceable in South Africa and an action which will be enforced by South African courts provided that:

- the court which pronounced the judgment had jurisdiction to entertain the case according to South African law;
- the judgment is final and conclusive (that is, it cannot be altered by the court which pronounced judgment has not lapsed);
- the recognition and enforcement of the judgment by South African courts would not be contrary to public policy and justice which require that no award is enforceable which is contrary to public policy; and
- the judgment was not obtained by fraudulent means;
- the judgment does not involve the enforcement of a penal or revenue law; and
- the enforcement of the judgment is not otherwise precluded by the provisions of the Prohibition of Unlawful Discrimination Act 1978 (as amended).

It is the policy of South African courts to award compensation for the loss or damage actually sustained by the person to whom the compensation is awarded. Although the award of punitive damages is generally unknown to the South African legal system that does not mean that such awards are necessarily contrary to public policy. Whether a judgment was contrary to public policy depends on the facts of each case. Exorbitant, unconscionable, or excessive awards will generally be contrary to public policy. South African courts cannot enter into the merits of a foreign judgment and cannot act as a court of appeal or review over the foreign court. South African courts will usually implement their own procedural laws and, where an action based on an international contract is brought before a South African court, the capacity of the parties to the contract will usually be determined in accordance with South African law. It is doubtful whether an original action based on United States federal securities laws may be brought before South African courts. A plaintiff who is not resident in South Africa may be required to provide security for costs in the event of proceedings being initiated in South Africa. Furthermore, the Rules of the High Court of South Africa require that documents executed outside South Africa must be authenticated for the purpose of use in South African courts. It is not possible therefore for an investor to seek to impose criminal liability on us in a South African court arising from a violation of United States federal securities laws.