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Business Case

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Section A: Investment Summary Information

Investment Name Unique Investment Identifier

Census - Data Ingest and Collection for the Enterprise (DICE)

006-00000135

Investment Description

The Census Bureau is committed to a shared services approach as a means to harness the benefits of enterprise-wide solutions over duplicative, single-use solutions for operations and technology. DICE is a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations.

Agency

Department of Commerce



Point of Contact

Andre Mendes - CIO

email 202-482-4797



Investment Type Bureau

Major IT Investments Bureau of the Census

Mission Support Shared Service Category

Not Applicable Not Applicable

Shared Service Identifier

Not Applicable

Date Investment First Submitted Date of Last Investment Detail Update

09/20/2021 05/31/2022

Section B: Investment Detail

1. Briefly describe the investment's return on investment, including benefits internal and external to the government and outcomes achieved or planned.

The goal is to maintain a similar ROI based on the migration from survey-specific systems to enterprise shared systems across all surveys and censuses. There are currently six unique systems at the U.S. Census Bureau for managing survey samples during data collection operations; twenty unique systems to manage the different modes of data collection, data capture, and field control; and five major unique survey and census data processing systems. In the preparation and execution of the 2010 Census, the Census Bureau spent over \$1 billion to build and deploy only four of the nearly thirty systems mentioned above. After the 2010 Census, those four systems were retired. In the Enterprise Data Collection and Processing initiative, we are creating an integrated and standardized system of systems that offers shared data collection and processing services across the enterprise. We will consolidate costs by retiring unique, survey-specific systems and redundant capabilities and bring a significant portion of the Census Bureau s total IT expenditures under a single, integrated and centrally managed program.

Section C: Investment and Contracts

Contracts

- 1331L520F13230234
- 1333LB20F00000210
- YA1323-15-BU-0036/W0001
- YA1323-15-BU-0042/0005
- 133LB21F00000278
- 1333LB19F00000509
- 1333LB20C00000004
- YA1323-15-BU-0027/T00003
- 1333LB19F00000182
- 1333LB21C00000026
- YA13231NC140058
- YA132315BU00270002
- 1333LB19F00000073
- 1331L520F13230364
- 1333LB19F00000309
- DOCYA132315BU0042
- 1333LB21C00000021
- 1333LB20F000000461333LC21F00000195
- 1333LB22F00000020
- 1333LB19F00000133
- 1331L522F13230037
- 1333LB21C00000013
- 1333LB22F00000014
- 1331L521F13230124
- 1333LB19F00000610
- 1333LC21C00000008
- 1333LC21C00000023
- 1333LB19F000005201333LB22F00000053
- 1333LB22F0000003
- 1333LB21F000001481333LB21F00000331
- 1333LB21F00000226
- 1333LB21F00000220
 1333LB21C00000027
- 1333LB21F00000320
- CB20ADR0160003
- 1333LB20F00000273

Section D: Historic CIO Rating

| CIO Rating | Date | Comments |
|---------------|--------------------|---|
| 4 | Jun 28, 2022 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: QDM/Centurion 2.0 Development Milestone - the QDM system successfully delivered the first Centurion Form Object Model (CFOM) file to the Centurion system, which is the official DICE process to get survey instrument content transferred from QDM for rendering in Centurion 2.0. This achievement marks a major milestone for DICE development and testing on the path to our production MVP. Investment is improving in reporting and is progressing in execution. |
| 4 | May 27, 2022 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: Transitioned Electronic Correspondence (eCORR) development and maintenance responsibility to the Economic Application Division. Completed development of 24 new features, approved 34, and started development of 58 additional new features from the DICE Program Increment 05 universe-accounting for 1116/145 of newly identified features. Investment is improving in reporting and is progressing in execution. |
| 4 | Apr 27, 2022 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: Developed Initial Cost estimate for AWS Cloud Data Storage for the DICE Program. QDM-started testing by Special Census program area. Finalized Privacy Impact Assessments for all DICE systems. Finalized milestone schedule for AIES survey and successfully onboarded Commodity Flow Survey (CFS) for eCORR. Investment is improving in reporting and is progressing in execution. |
| 4 | Mar 29, 2022 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: Conducted initial Reconciliation of the DICE Operational Control and Electronic Data Collection Independent Cost Estimated and Program Office Estimation. Continued development for Data Ingest Solution (RISE). Investment is improving in reporting and is progressing in executing. |
| 4 | Feb 24, 2022 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: Mailed-out survey for the eCORR Production for Company Organization Survey/Annual Survey of Manufactures (COS/ASM, ECON). eCORR onboarded Quarterly Financial Report (QFR) survey. Data Ingest Solution (RISE) development started. Investment is improving in reporting and is progressing in executing. |
| 4 | Jan 27, 2022 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: Continued reconciliation of the DICE Operational Control and Electronic Data Collection Independent Cost Estimate and Program Office Estimate. Investment is improving in reporting and is progressing in executing. |
| 4 | Nov 30, 2021 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: Conducted initial reconciliation of the DICE Operational Control and Electronic Data Collection Independent Cost Estimate and Program Office Estimate. Rating is based on the investment is still entering additional data. |
| 4 | Sep 28, 2021 | DICE continues with implementing a new way of doing business that focuses on minimizing redundancy, lowering complexity, and avoiding duplicative costs for the Census's business and household data ingest and collection operations. DICE's accomplishments include: Receipt of AWS Development Environment for DICE Systems; Conduct initial reconciliation of the DICE Paper Data Capture Project; Independent Cost Estimate and Program Office Estimate; Close out Program Increment 1 and begin Program Increment 2; QDM available for Internet only content entry for Refile, Economic; Census 2022 Industry Classification, Trade Classification and Main Mailing. |

Data Last Updated On: 06/30/2022

Section E: Investment Spending

| Table 1: Distribution by Spending Type | | | | | | | | | | | |
|--|---------|---------|---------|--|--|--|--|--|--|--|--|
| Spending Type | PY 2021 | CY 2022 | BY 2023 | | | | | | | | |
| DME Costs | 50.864 | 38.393 | 49.64 | | | | | | | | |
| O&M Costs | 0 | 22.001 | 12.104 | | | | | | | | |
| Total | 50.864 | 60.394 | 61.744 | | | | | | | | |

| Table 2: Distribution by Co | Table 2: Distribution by Cost Pools | | | | | | | | | | |
|-----------------------------|-------------------------------------|---------|---------|--|--|--|--|--|--|--|--|
| Cost Pools | PY 2021 | CY 2022 | BY 2023 | | | | | | | | |
| Internal Labor | 7.35 | 19.338 | 30.95 | | | | | | | | |
| External Labor | 42.133 | 34.204 | 12.153 | | | | | | | | |
| Outside Services | 0 | 0 | 0 | | | | | | | | |
| Hardware | 0.323 | 4.186 | 14.55 | | | | | | | | |
| Software | 1.058 | 2.666 | 4.091 | | | | | | | | |
| Facilities & Power | 0 | 0 | 0 | | | | | | | | |

| Cost Pools | PY 2021 | CY 2022 | BY 2023 |
|-------------------|---------|---------|---------|
| Telecom | 0 | 0 | 0 |
| Other | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 |
| Totals | 50.864 | 60.394 | 61.744 |

Cost in millions (M)

| IT Tower | PY 2021 | CY 2022 | BY 2023 |
|-----------------------|---------|---------|---------|
| Security & Compliance | 0.519 | 1.843 | 1.889 |
| IT Management | 0 | 0 | 0 |
| Network | 0 | 0 | 0 |
| Data | 0 | 0 | 0 |
| Compute | 0 | 0 | 0 |
| Storage | 0 | 0 | 0 |
| End User | 0 | 0 | 0 |
| Output | 0 | 0 | 0 |
| Application | 50.345 | 58.551 | 59.855 |
| Delivery | 0 | 0 | 0 |
| Platform | 0 | 0 | 0 |
| Data Center | 0 | 0 | 0 |
| Totals | 50.864 | 60.394 | 61.744 |

Cost in millions (M)

Data Last Updated On: 05/31/2022

Section F: Project and Activities Detail

| Table 1: Project Details | | | | | | | | |
|--|-------------|----------------|----------------------------------|-------------------------|----------------|----------------|--------------------------|-----------------------------|
| Project Name | Project UID | Status | Project Life Cycle Cost (\$M) | Cost Variance (%) | Start Date | End Date | Schedule Variance (%) | Schedule Variance (Days) |
| DICE Questionnaire Design and Metadata | 001D210010 | In Progress | 15.98 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Program Management | 0010210011 | In Progress | 23.46 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Electronic Correspondence | 001D21006 | In Progress | 20.34 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Data Ingest | 001D21009 | In Progress | 6.18 | 9.1 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Electronic Data Collection Standards | 0001D21002 | In Progress | 18.71 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Operational Control System | 0001D21003 | In Progress | 24.89 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Adaptive Design | 001D21008 | In Progress | 22.97 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE System Engineering | 001D21005 | In Progress | 51.85 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Electronic Data Collection Instruments DEV | 001D21004 | Complete | 23.28 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |
| DICE Survey Inventory | 001D210011 | In Progress | 5.3 | 0 | 2021- 04-14 | 2023- 09-30 | 0 | 0 |

Low Medium High

Table 2: Activity Details

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|---|---|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 001D210010 | DICE Questionnaire Design and Metadata System PI-01 Development | Develop agreed to functionality and tasks for Program Increment 1 for Questionnaire Design that will be used for all surveys to begin onboarding to questionnaire design functionality. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 1.74 | 1.743 | 1.74 |
| 001D210010 | DICE Questionnaire Design and Metadata System PI-02 Development | Develop agreed to functionality and tasks for Program Increment 2 for Questionnaire Design that will be used for all surveys to begin onboarding to questionnaire design functionality. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 2.77 | 2.77 | 2.77 |
| 001D210010 | DICE Questionnaire Design and Metadata System PI-03 Development | Develop agreed to functionality and tasks for Program Increment 3 for Questionnaire Design that will be used for all surveys to begin onboarding to questionnaire design functionality. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 1.61 | 1.609 | 1.61 |
| 001D210010 | DICE Questionnaire Design and Metadata System PI-05 Development (4357X68) | Develop agreed to functionality and tasks for Program Increment 3 for Questionnaire Design that will be used for all surveys to begin onboarding to questionnaire design functionality. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 1.61 | 1.61 | 0 |
| 001D210010 | DICE Questionnaire Design and Metadata System PI-04 Development (4357X68) | Develop agreed to functionality and tasks for Program Increment 3 for Questionnaire Design that will be used for all surveys to begin onboarding to questionnaire design functionality. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | 2022-03-15 | 1.61 | 1.609 | 1.61 |
| 0010210011 | DICE Program PI-01 Development | Complete agreed to tasks for Program Increment 1 for Program Management Office. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 5.25 | 5.245 | 5.25 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|--|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 0010210011 | DICE Program PI-02 Development | Complete agreed to tasks for Program Increment 2 for Program Management Office. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 0.9 | 0.903 | 0.9 |
| 0010210011 | DICE Program PI-03 Development | Complete agreed to tasks for Program Increment 3 for Program Management Office. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 2.16 | 2.161 | 2.16 |
| 0010210011 | DICE Program PI-04 Development | Complete agreed to tasks for Program Increment 4 for Program Management Office. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | 2022-03-15 | 2.16 | 2.161 | 2.16 |
| 0010210011 | DICE Program PI-05 Development | Complete agreed to tasks for Program Increment 5 for Program Management Office. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 2.16 | 2.161 | 0 |
| 0010210011 | DICE Program PI-06 Development | Complete agreed to tasks for Program Increment 6 for Program Management Office. | 2022- 06-08 | 2022-06- 08 | | 2022-08- 30 | 2022-08- 30 | | 1.44 | 1.441 | 0 |
| 001D21006 | DICE Electronic Correspondence PI-01 DEV | Develop agreed to functionality and tasks for Program Increment 1 for Electronic Correspondence that will be used for all surveys to begin onboarding to create Electronic Correspondence functionality. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 1.64 | 1.641 | 1.64 |
| 001D21006 | DICE Electronic Correspondence PI-02 DEV | Develop agreed to functionality and tasks for Program Increment 2 for Electronic Correspondence that will be used for all surveys to begin onboarding to create Electronic Correspondence functionality. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 1.87 | 1.866 | 1.87 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|---|--|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 001D21006 | DICE Electronic Correspondence PI-03 DEV | Develop agreed to functionality and tasks for Program Increment 3 for Electronic Correspondence that will be used for all surveys to begin onboarding to create Electronic Correspondence functionality. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 2.05 | 2.048 | 2.05 |
| 001D21006 | DICE Electronic Correspondence (eCORR) PI-04 DEV | Develop agreed to functionality and tasks for Program Increment 4 for Electronic Correspondence that will be used for all surveys to begin onboarding to create Electronic Correspondence functionality. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | 2022-03-15 | 2.05 | 2.048 | 2.05 |
| 001D21006 | DICE Electronic Correspondence (eCORR) PI-05 DEV | Develop agreed to functionality and tasks for Program Increment 5 for Electronic Correspondence that will be used for all surveys to begin onboarding to create Electronic Correspondence functionality. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 2.05 | 2.05 | 0 |
| 001D21006 | DICE Electronic Correspondence (eCORR) PI-06 DEV | Develop agreed to functionality and tasks for Program Increment 6 for Electronic Correspondence that will be used for all surveys to begin onboarding to create Electronic Correspondence functionality. | 2022- 06-08 | 2022-06- 08 | | 2022-08- 30 | 2022-08- 30 | | 1.37 | 1.365 | 0 |
| 001D21009 | DICE Data Ingest PI-02 Development | Develop agreed to functionality and tasks for Program Increment 2 for Data Ingest that will be used for all surveys to begin onboarding to create Data Ingest functionality. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 0.85 | 0.849 | 0.85 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|--|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 001D21009 | DICE Data Ingest PI-03 Development | Develop agreed to functionality and tasks for Program Increment 3 for Data Ingest that will be used for all surveys to begin onboarding to create Data Ingest functionality. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 0.37 | 0.369 | 0.37 |
| 001D21009 | DICE Data Ingest PI-04 Development | Develop agreed to functionality and tasks for Program Increment 4 for Data Ingest that will be used for all surveys to begin onboarding to create Data Ingest functionality. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | 2022-03-15 | 0.37 | 0.369 | 0 |
| 001D21009 | DICE Data Ingest PI-01 Development | Develop agreed to functionality and tasks for Program Increment 1 for Data Ingest that will be used for all surveys to begin onboarding to create Data Ingest functionality. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 1.85 | 1.845 | 1.85 |
| 001D21009 | DICE Data Ingest PI-05 Development | Develop agreed to functionality and tasks for Program Increment 5 for Data Ingest that will be used for all surveys to begin onboarding to create Data Ingest functionality. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 0.37 | 0.369 | 0 |
| 001D21009 | DICE Data Ingest PI-06 Development | Develop agreed to functionality and tasks for Program Increment 6 for Data Ingest that will be used for all surveys to begin onboarding to create Data Ingest functionality. | 2022- 06-08 | 2022-06- 08 | | 2022-08- | 2022-08- | | 0.25 | 0.246 | 0 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|--|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 0001D21002 | Elec. Data Coll. Standards PI-02 | Develop agreed to functionality and tasks for Program Increment 2 for Electronic Data Collection Standards that will be used for all surveys to begin onboarding to create electronic instruments. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 1.11 | 1.107 | 1.11 |
| 0001D21002 | Elec. Data Coll. Standards PI-03 | Develop agreed to functionality and tasks for Program Increment 3 for Electronic Data Collection Standards that will be used for all surveys to begin onboarding to create electronic instruments. | 2021- 09-29 | 2021-09- 29 | 2021- 09-28 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 1.94 | 1.943 | 1.94 |
| 0001D21002 | Elec. Data Coll. Standards PI-03 | Develop agreed to functionality and tasks for Program Increment 5 for Electronic Data Collection Standards that will be used for all surveys to begin onboarding to create electronic instruments. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | 2022-03-15 | 1.94 | 1.943 | 1.94 |
| 0001D21002 | Electronic Data Collection Standards PI-05 Development (4357X76) | Develop agreed to functionality and tasks for Program Increment 5 for Electronic Data Collection Standards that will be used for all surveys to begin onboarding to create electronic instruments. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 1.94 | 1.944 | 0 |
| 0001D21003 | DICE Operational Control System PI-01 Development | Develop agreed to functionality and tasks for Program Increment 1 for Operational Control that will be used for all surveys to begin onboarding to Operational Control functionality. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 4.04 | 4.04 | 4.04 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|---|--------------------------|----------------------------|----------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 0001D21003 | DICE Operational Control System PI-02 Development | Develop agreed to functionality and tasks for Program Increment 2 for Operational Control that will be used for all surveys to begin onboarding to Operational Control functionality. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 0.48 | 0.483 | 0.48 |
| 0001D21003 | DICE Operational Control System PI-03 Development | Develop agreed to functionality and tasks for Program Increment 3 for Operational Control that will be used for all surveys to begin onboarding to Operational Control functionality. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 2.61 | 2.609 | 2.61 |
| 0001D21003 | DICE Operational Control System PI-05 Development (4357X59) | Develop agreed to functionality and tasks for Program Increment 5 for Operational Control that will be used for all surveys to begin onboarding to Operational Control functionality | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 2.61 | 2.609 | 0 |
| 0001D21003 | DICE Operational Control System PI-04 Development (4357X59) | Develop agreed to functionality and tasks for Program Increment 4 for Operational Control that will be used for all surveys to begin onboarding to Operational Control functionality. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-02-15 | 2022-03-15 | 2.61 | 2.609 | 2.61 |
| 001D21008 | DICE Adaptive Design PI-01 | Develop agreed to functionality and tasks for Program Increment 1 for Data Ingest that will be used for all surveys to begin onboarding to create Data Ingest functionality. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 4.26 | 4.255 | 4.26 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|--|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 001D21008 | DICE Adaptive Design PI-02 Development | Develop agreed to functionality and tasks for Program Increment 2 for Adaptive Design that will be used for all surveys to begin onboarding to create adaptive design functionality. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 1.74 | 1.737 | 1.74 |
| 001D21008 | DICE Adaptive Design PI-03 Development | Develop agreed to functionality and tasks for Program Increment 3 for Adaptive Design that will be used for all surveys to begin onboarding to create adaptive design functionality. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 2.12 | 2.122 | 2.12 |
| 001D21008 | DICE Adaptive Design PI-04 | Develop agreed to functionality and tasks for Program Increment 4 for Adaptive Design that will be used for all surveys to begin onboarding to create adaptive design functionality. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | 2022-03-15 | 2.12 | 2.122 | 2.12 |
| 001D21008 | DICE Adaptive Design PI-07 Development | Develop agreed to functionality and tasks for Program Increment 7 for Adaptive Design that will be used for all surveys to begin onboarding to create adaptive design functionality. | 2022- 08-31 | 2022-08- 31 | | 2022-11-22 | 2022-11-22 | | 0.71 | 0.707 | 0 |
| 001D21008 | DICE Adaptive Design PI-05 Development | Develop agreed to functionality and tasks for Program Increment 5 for Adaptive Design that will be used for all surveys to begin onboarding to create adaptive design functionality. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 2.12 | 2.123 | 0 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|---|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 001D21008 | DICE Adaptive Design PI-06 Development | Develop agreed to functionality and tasks for Program Increment 6 for Adaptive Design that will be used for all surveys to begin onboarding to create adaptive design functionality. | 2022- 06-08 | 2022-06- 08 | | 2022-08- | 2022-08- | | 1.42 | 1.415 | 0 |
| 001D21005 | DICE System Engineering PI- 01 Acrtivities | Develop agreed to functionality and tasks for Program Increment 1 for System Engineering that will be used for program testing and system integration. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 21.84 | 21.841 | 21.84 |
| 001D21005 | DICE System Engineering PI- 02 Activities | Complete agreed to tasks for Program Increment 2 for System Engineering and Integration. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 1.55 | 1.551 | 1.55 |
| 001D21005 | DICE System Engineering PI- 03 Activities | Complete agreed to tasks for Program Increment 3 for System Engineering and Integration. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 4.01 | 4.009 | 4.01 |
| 001D21005 | DICE System Engineering PI- 04 Activities (4357X60) | Complete agreed to tasks for Program Increment 4 for System Engineering and Integration. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | 2022-03-15 | 4.01 | 4.009 | 4.01 |
| 001D21005 | DICE System Engineering PI- 05 Activities (4357X60) | Complete agreed to tasks for Program Increment 5 for System Engineering and Integration. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 4.01 | 4.009 | 0 |
| 001D21004 | Electronic Data Collection Instruments DEV PI-01 | Develop agreed to functionality and tasks for Program Increment 1 for Electronic Data Collection Instruments DEV that will be used for Electronic Data Collection Instruments DEV that will be used for Electronic Data Collection Instruments DEV functionality. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 3.79 | 3.786 | 3.79 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|---|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 001D21004 | Electronic Data Collection Instruments DEVs PI-02 | Develop agreed to functionality and tasks for Program Increment 2 for Electronic Data Collection Instruments DEV that will be used for Electronic Data Collection Instruments DEV that will be used for Electronic Data Collection Instruments DEV functionality. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 1.89 | 1.89 | 1.89 |
| 001D21004 | Electronic Data Collection Instruments DEV PI-03 | Develop agreed to functionality and tasks for Program Increment 3 for Electronic Data Collection Instruments DEV that will be used for Electronic Data Collection Instruments DEV functionality. | 2021- 09-29 | 2021-09-29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 1.94 | 1.943 | 1.94 |
| 001D210011 | DICE Survey Inventory PI-02 Development | Develop agreed to functionality and tasks for Program Increment 2 for Survey Inventory that will be used for all surveys to begin onboarding to create Survey Inventory functionality. | 2021- 07-07 | 2021-07- 07 | 2021- 07-07 | 2021-09-28 | 2021-09-28 | 2021-09-28 | 0.05 | 0.046 | 0.05 |
| 001D210011 | DICE Survey Inventory PI-03 Development | Develop agreed to functionality and tasks for Program Increment 3 for Survey Inventory that will be used for all surveys to begin onboarding to create Survey Inventory functionality. | 2021- 09-29 | 2021-09- 29 | 2021- 09-29 | 2021-12-21 | 2021-12-21 | 2021-12-21 | 0.51 | 0.51 | 0.51 |
| 001D210011 | DICE Survey Inventory PI-01 Development | Develop agreed to functionality and tasks for Program Increment 1 for Survey Inventory that will be used for all surveys to begin onboarding to create Survey Inventory functionality. | 2021- 04-14 | 2021-04- 14 | 2021- 04-14 | 2021-07-06 | 2021-07-06 | 2021-07-06 | 1.41 | 1.407 | 1.41 |

| Unique Project ID | Activity Name | Activity Description | Planned Start Date | Projected Start Date | Actual Start Date | Planned Completion Date | Projected Completion Date | Actual Completion Date | Planned Total Cost (\$M) | Projected Total Cost (\$M) | Actual Total Cost (\$M) |
|----------------------|--|--|--------------------------|----------------------------|-------------------------|-------------------------------|---------------------------------|------------------------------|-----------------------------------|-------------------------------------|----------------------------------|
| 001D210011 | DICE Survey Inventory PI-04 Development (4357X69) | Develop agreed to functionality and tasks for Program Increment 4 for Survey Inventory that will be used for all surveys to begin onboarding to create Survey Inventory functionality. | 2021- 12-22 | 2021-12- 22 | 2021- 12-22 | 2022-03-15 | 2022-03-15 | | 0.51 | 0.51 | 0.51 |
| 001D210011 | DICE Survey Inventory PI-05 Development (4357X69) | Develop agreed to functionality and tasks for Program Increment 5 for Survey Inventory that will be used for all surveys to begin onboarding to create Survey Inventory functionality. | 2022- 03-16 | 2022-03- 16 | 2022- 03-16 | 2022-06- 07 | 2022-06- 07 | | 0.51 | 0.509 | 0 |

Table 3: Project Related Details

DICE Questionnaire Design and Metadata

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N)
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)
 Agile

DICE Program Management

- $\textbf{1.} \ Are information technology investments adequately implementing incremental development methodology? (Y/N)$
- 2. What is the frequency of incremental development iterations? (ex. 1 months, 3 months, 6 months, 12 months or greater)
- 3. Please describe the iterative development methodology being employed. (500 characters or less)

DICE Electronic Correspondence

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N) Yes
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- 3. Please describe the iterative development methodology being employed. (500 characters or less)

Agile

DICE Data Ingest

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N) Yes
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)
 Agile

DICE Electronic Data Collection Standards

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N) Yes
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)
 Agile

DICE Operational Control System

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N) Yes
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)
 Agile

DICE Adaptive Design

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N) Yes
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)
 Agile

DICE System Engineering

1. Are information technology investments adequately implementing incremental development methodology? (Y/N)

Yes

- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)Agile

DICE Electronic Data Collection Instruments DEV

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N) Yes
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)
 Agile

DICE Survey Inventory

- 1. Are information technology investments adequately implementing incremental development methodology? (Y/N) Yes
- 2. What is the frequency of incremental development iterations? (ex. 1 month, 3 months, 6 months, 12 months or greater)

 Months
- Please describe the iterative development methodology being employed. (500 characters or less)
 Agile

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