BEFORE THE GOVERNING BOARD OF THE SAN FRANCISCO UNIFIED SCHOOL DISTRICT STATE OF CALIFORNIA

In the Matter of the Employment Status of:

THE RESPONDENTS WHO ARE LISTED IN ATTACHMENT "A" HERETO.

OAH No. N 2004020393

PROPOSED DECISION

Robert Walker, Administrative Law Judge, Office of Administrative Hearings, State of California, heard this matter in San Francisco, California, on April 19, 2004.

Laurie S. Juengert, Attorney at Law, and Namita S. Brown, Attorney at Law, represented the complainant, Michele Modena, Chief Administrative Officer, Human Resources Department, San Francisco Unified School District.

Stewart Weinberg, Attorney at Law, represented the respondents, employees of the San Francisco Unified School District. Yu-Yee Wu, attorney at Law, was associated with Mr. Weinberg in representing the respondents who are members of the Association of Chinese Teachers.

The respondents are listed in Attachment A, which consists of seven pages. Pages 1 and 2 contain a list of 59 employees working pursuant to emergency credentials. Pages 3 and 4 contain a list of 57 employees in "Probationary I" positions. Page 5 contains a list of 16 employees in "Probationary II" positions. Page 6 contains a list of 8 tenured employees. Page 7 contains a list of 24 university interns.

The respondents who are members of the Association of Chinese Teachers are listed in Attachment B, which consists of three pages.

FACTUAL FINDINGS

1. The parties, by and through their counsel, stipulated as follows:

The correct seniority date for Margaret K. Burns is March 12, 2003.

The district failed to serve Margaret K. Burns with a notice that it was recommended that she be notified that the district would not require her services for the ensuing school year. The district will not lay off Ms. Burns.

The district rescinds the notice served on Eunice Nuval.

Amber Cross is a "Probationary II" employee with a date of hire of August 21, 2002.

On the district's bumping chart, Amber Cross is replaced with Kristena Bass, a "Probationary I" employee with a date of hire of September 4, 2003.

On the district's bumping chart, Phyllis Ciment is replaced with Henry Mach.

The correct seniority date for Gabriel Alegre is December 21, 2003.

Lisa Vasquez-McGee is a "Probationary II" employee with a date of hire of August 16, 2002.

Maureen M. Lin is a permanent employee in the children's center. The district will not lay off Ms. Lin.

- 2. Not later than March 15, 2004, in accordance with sections 44949 and 44955 of the Education Code,¹ the superintendent caused the governing board of the district and respondents except for respondents Margaret K. Burns and Jessie Bunn -- to be notified in writing that it was recommended that respondents be notified that the district would not require their services for the ensuing school year. The notice stated the reasons for the recommendation. The recommendation was not related to respondents' competency.
- 3. A notice was delivered to each respondent except for respondents Margaret K. Burns and Jessie Bunn -- either by personal delivery or by depositing the notice in the United States mail, registered, postage prepaid, and addressed to respondent's last known address. In the case of Ms. Burns, the district sent no notice and has agreed that she will not be laid off. In the case of Ms. Burns, the district deposited a notice in the mail on March 12 with \$4.42 postage on it. The post office returned the envelope to the district with a note saying "postage due 46 ¢". On March 22, the district added 46 cents postage and mailed the notice again. It is found that the district failed to provide the notice that the code requires. This, however, is of no consequence, because Ms. Bunn is a temporary employee. The district sent precautionary notices to temporary employees because of the possibility that the district's records concerning an employee's temporary status might be incorrect. And the notice the district sent Ms. Bunn was merely a precautionary notice.

¹ All references to the Code are to the Education Code unless otherwise specified.

- 4. The notice advised respondents of the following: A respondent has a right to a hearing. In order to obtain a hearing, a respondent had to deliver a request for a hearing in writing to the person sending the notice. The request had to be delivered by March 22, 2004, which was not less than seven days after the notice of termination was served. And the failure to request a hearing would constitute a waiver of the right to a hearing.
- 5. Each respondent except for respondents Margaret K. Burns and Jessie Bunn -- timely filed a written request for a hearing to determine whether there was cause for not reemploying him or her for the ensuing year. An accusation was timely served on each respondent. Each respondent filed a timely notice of defense.
- 6. The original recommendation was to reduce or discontinue particular kinds of services by 110.4 full time equivalent positions (FTE). The parties, by and through their counsel, stipulated that the recommendation should be modified. The modifications eliminated the recommendation regarding certain positions and changed the number of FTE regarding other positions. The original recommendation, with the modifications written on it, is attached as Attachment C, which consists of two pages. In category I, the recommendation was modified to eliminate the recommendation regarding items I(b), I(h), I(j), I(k), and I(l). The recommendation was modified regarding item I(e) to change the number of FTE from 2 to 1. The recommendation was modified regarding item II(a) to change the number of FTE from 9 to 7.5. The recommendation was modified to eliminate the recommendation regarding item VI(c). That changed the total number of FTE to 110.4 less 8.5, which equals 101.9.
- 7. Within the meaning of section 44955 of the Code, the services are "particular kinds of services" that can be reduced or discontinued. The recommendation to reduce or discontinue these services was not arbitrary or capricious but constituted a proper exercise of discretion.
- 8. The reduction or discontinuation of particular kinds of services relates to the welfare of the district and its students. The reduction or discontinuation is necessary in order to decrease the number of certificated employees of the district.
- 9. By a resolution dated March 4, 2003, the governing board of the district adopted needs-based criteria for assigning relative rankings for laying off employees who share a date of first rendering paid service. The board further resolved that, if there were further ties after applying the criteria, those further ties should be resolved by lottery. After the district applied the needs-based, tie breaking criteria, there were further ties. The district broke these further ties with lotteries.
- 10. Respondents contend that a district must consider positively assured attrition in deciding how many employees' services are subject to termination. The district has received notification that a number of certificated employees will resign or retire effective the end of the current school year. Respondents contend that this positively assured attrition must be used to reduce the number of respondents subject to termination. Subdivision (b) of

section 44955 of the Code provides for two types of justification for terminating employees' services. One justification concerns a decline or anticipated decline in average daily attendance (ADA). The other justification concerns a reduction in or discontinuation of a particular kind of service (PKS). Complainant acknowledges that a school district must consider positively assured attrition when the justification for terminating services is a decline or anticipated decline in ADA. The termination of services in this case, however, is justified by a reduction in or discontinuation of PKS. And complainant, citing *San Jose Teachers Association* v. *Allen*, contends that attrition need not be considered in a PKS layoff.

LEGAL CONCLUSIONS

- 1. Jurisdiction in this matter exists under sections 44949 and 44955 of the Code. Except as to respondents Margaret K. Burns and Jessie Bunn, all notice and jurisdictional requirements contained in those sections were satisfied.
- Must a district consider positively assured attrition in deciding how many employees' services are subject to termination? Subdivision (b) of section 44955 of the Code provides that, when a school district has experienced a decline in its average daily attendance or when a particular kind of service is to be reduced or eliminated, "and when in the opinion of the governing board ... it shall have become necessary by reason of any of these conditions to decrease the number of permanent employees in the district, the governing board may terminate the services of not more than a corresponding percentage of the certificated employees of the district...." (Emphasis added.) In Burgess v. Board of Education3 the court held that "normal attrition" must be used to offset layoffs justified by a decline in ADA since ignoring such attrition "results in a reduction in force not necessarily required by decline in average daily attendance." Two years later, citing Burgess, the court in Lewin v. Board of Trustees⁴ held that, "because the number of employees may be reduced only when it is 'necessary' to do so, the governing board must consider normal attrition in the work force as a part of any reduction in employment." (Emphasis added.) Reasoning that "[b]oard members are not soothsayers," the court held that a district must consider only "positively assured attrition," that is, attrition known to the board by the time of its final determination on or before May 15. A district need not consider "potential attrition," that is, retirements and resignations that are expected to occur before the beginning of the next school year.

² (1983) 144 Cal.App.3d 627.

³ (1974) 41 Cal.App.3d 571, at 579.

^{4 (1976) 62} Cal.App.3d 977, at 980-983.

⁵ *Id.* at p. 980.

3. Moreland Teachers Association v. Kurze, 6 concerned notices that cited both ADA and PKS as the grounds for termination. In discussing, the attrition issue, however, the court focused on the ADA ground. In calculating the number of employees to be laid off, the school district had considered attrition occurring before the initial notice date of March 15. The respondents contended that the district was required to consider attrition occurring between March 15 and May 15, also. The district contended that it was not required to do that. In Moreland, the court elaborated on the Lewin holding.

Acknowledging actual attrition occurring between March 15 and May 15 to reduce the number of employees to be laid off results in no prejudice to the school district, while sparing that number of employees unnecessary termination of employment.

... We see no legal or practical impediment to revising downward the number of needed terminations resulting from events occurring in the intervening two months. On the contrary, there is sound reason to do so, as otherwise the reduction in force for the ensuing school year would be greater than that necessitated by the decline in attendance.⁷

4. In San Jose v. Allen, the case on which complainant relies, the court held that a school district is not required to consider attrition in a PKS layoff.

A board's decision as to reduction or discontinuation of a particular kind of service is not tied in with any statistical computation, such as reduction in the number of students. The number of terminations made necessary by PKS reductions depends totally upon the district's decision as to how many services to reduce. Put another way, the language of section 44955 that the governing board of a school district "may terminate the services of not more than a corresponding percentage of the certificated employees of said district" is only applicable to ADA terminations based upon an actual reduction in attendance. Where the governing board determines to discontinue or reduce a particular kind of service, there is no way to calculate a "corresponding percentage," hence it is within the discretion of the board to determine the amount by which it will reduce a particular service.

⁶ (1980) 109 Cal.App.3d 648.

⁷ Id. at p. 654.

- ... In PKS cases the determination of the amount by which a service is to be reduced is the determination of the number of positions to be eliminated.
- ... In making a final decision on PKS reductions, the extent to which the services are reduced inherently determines the number of positions to remain. If a service is to be eliminated, for example, it is obvious that it is unnecessary to consider attrition in any way.⁸
- 5. In deciding that a school district is not required to consider attrition in a PKS layoff, the San Jose court focused on only part of the language of subdivision (b) of section 44955. The court focused on the provision that "[T]he governing board may terminate the services of not more than a corresponding percentage of the certificated employees in the district." And, as the court said, that language can apply only to ADA terminations. When a governing board decides to discontinue or reduce a particular kind of service, there is no way to calculate a "corresponding percentage." But the court was mistaken in concluding that it follows that it is unnecessary to consider attrition in PKS cases. The court was mistaken. because other language in subdivision (b) should be considered. In both ADA and PKS cases, employees' services may be terminated only when termination has "become necessary" and only when that necessity is "by reason of" the ADA or PKS condition. In an ADA termination, employees' services may be terminated only when, in the opinion of the governing board, decreasing the number of permanent employees has "become necessary by reason of' the ADA condition. Similarly, in a PKS termination, employees' services may be terminated only when, in the opinion of the governing board, decreasing the number of permanent employees has "become necessary by reason of" the PKS condition. In the San Jose case, the court focused solely on the number of positions to be reduced and on the "corresponding percentage" language. The court did not consider whether the loss of a certain number of positions would, in all cases, cause it to "become necessary" to terminate the services of an equal number of employees.
- 6. Consider the following illustration. Assume that a district with six full-time music teachers decides to reduce music for the following school year from six to three FTE. Because of that reduction, the three most junior music teachers would be laid off. It is true, as the *San Jose* court held, that the reduction from six to three positions would not be affected in any way by, for example, the May 10 retirement of a music teacher. For the following school year the district would still be offering only half as many music courses as it does in the current school year. But that retirement would mean that the PKS condition no longer made it necessary to decrease the number of employees by three. After the retirement, it would be necessary to decrease the number of employees only by two. The decrease regarding the third position would be accounted for by attrition.

⁸ San Jose Teachers Association v. Allen, 144 Cal.App.3d at pp. 635-636.

- 7. In both ADA and PKS layoffs, the words of the *Moreland* court hold true. Considering attrition results in no prejudice to the district and spares some employees from *unnecessary* termination. And not to consider attrition would result in a greater decrease in the number of employees than the condition necessitates.
- 8. The only attrition that must be considered is attrition that creates a vacancy in a position in which a permanent employee would be qualified to serve.
- 9. In the San Jose case, the court said that whether a school district is required to consider attrition in a PKS layoff was "an issue of first impression." The court noted that courts in other cases had held that a school district is required to consider attrition in an ADA layoff. One of the cases the San Jose court cited as being limited to ADA layoffs was Lewin. But in fact, Lewin concerned both ADA and PKS. The Lewin court said, "In March 1974, following a two-year decline in attendance and in light of planned reductions in services, the board decided not to re-employ 171 certificated employees." (Emphasis added.)
 - 10. As noted above, the *Lewin* court held:

Because the number of employees may be reduced only when it is "necessary" to do so, the governing board must consider normal attrition in the work force as a part of *any* reduction in employment.¹⁰ (Emphasis added.)

- 11. Thus, the Lewin court -- in a PKS case, that is, in a case that concerned both ADA and PKS layoffs held that a school district is required to consider attrition.
- 12. The San Jose court mistakenly read Lewin as not being a PKS case. Lewin was decided by Division Two of the Second Appellate District of the court. San Jose was decided by Division Five of the First Appellate District of the court. Thus, it appears there is a disagreement between those districts as to whether a school district is required to consider attrition in a PKS layoff. And it is determined that the Lewin decision is more faithful to the language of section 44955 and should be followed.
- 13. Within the terms of sections 44949 and 44955 of the Code, the district has cause to reduce or discontinue 101.9 full time equivalent positions of particular kinds of services -- except that the district must reduce that number to the extent there is positively assured attrition that creates vacancies in positions in which permanent employees would be qualified to serve. The cause relates solely to the welfare of the schools and the pupils.

⁹ *Id.* at p. 635.

¹⁰ 62 Cal.App.3d at p. 980.

ORDER

- 1. The correct seniority date for Margaret K. Burns is March 12, 2003.
- 2. The district shall not lay off Ms. Burns.
- 3. The district shall not lay off Eunice Nuval.
- 4. Amber Cross is a "Probationary II" employee with a date of hire of August 21, 2002.
- 5. On the district's bumping chart, Amber Cross is replaced with Kristena Bass, a "Probationary I" employee with a date of hire of September 4, 2003.
 - 6. On the district's bumping chart, Phyllis Ciment is replaced with Henry Mach.
 - 7. The correct seniority date for Gabriel Alegre is December 21, 2003.
- 8. Lisa Vasquez-McGee is a "Probationary II" employee with a date of hire of August 16, 2002.
 - 9. The district shall not lay off Maureen M. Lin.
- 10. Before May 15, 2004, the district may give notice to employees in 101.9 full time equivalent positions that the district will not require their services for the ensuing school year except that the district must reduce that number to the extent there is positively assured attrition that creates vacancies in positions in which permanent employees would be qualified to serve.

Dated: April 30, 2004

ROBERT WALKER

Administrative Law Judge

Office of Administrative Hearings

		ID	Name		· .	·
	1	020473	Diaz,Denise D.	Site	Stat	lus
	2	020377	Sui,Juliette Helen	Philip & Sala Burton High Sch		F
	3	17635	Goji,Yu	Francisco M.S.	Eī	
	4	12699	Chouinard, Daniel L	Clarendon Alt E.S.	Eī	
	5	020329	O'Connor,Sarah E	Presidio M.S.	EI	
	61	020255	Booth, Andrea M.	Herbert Hoover M.S.	ET	!
	7	020149	Schcolnik.Daniel	Balboa High School	ET	
	8	020121	Takhar, Pauline	Newcomer H.S.	ं हा	
	91	020164 F	Payne, Jeffrey G.	John O'Connell High School	ET	
	10	020298 F	hillips,Raymond E.	Philip & Sala Burton High Sch	ET	\dashv
	11	020152	Orellana, Luis Mario	Philip & Sala Burton High Sch	ET	十
- 1	12	020125 N	lercer, Christopher Charles	Philip & Sala Burton High Sch	ET	\dashv
}	13	020128P	age,Douglas William	Teamed Academy of Science & T	ET	\dashv
- }	141	1088010	udin,Jacqueline B	Galileo Academy of Science & T	ET	十
F	15	5687 A	costa, Josie Gomez	Kate Kennedy CDC	ET	\dashv
<u> </u>	16	20058 Le	e,William M.	Excelsior CDC @ Guadalupe	ET	十
F	17	19987 W	alton,Gregory Louis	Thurgood Marshall High School	ET	+
-	18	10169 Kir	m,Soonhee	Gloria R. Davis Middle School	ET	+
 -	19	19577 Bro	own,Michael Tawan	Claire Lilienthal E.S.	ET	+
 	20	15662 10	hnson,Ayana	Thurgood Marshall High School	Eī	+
-	21/	20015 Pa	ynter,David S.	International Studies Academy	Eī	+
 -	22	20007 Me	saros.Debra Lee	Marshall Annex/Community Day	Eï	+
-	23	20010 Ste	m,Stanley M.	Galileo Academy of Science & T	ET	+
-	24	19956 Arz	ola.Frank M.	Ida B. Wells H.S.	EĪ	+
-	25	19332 We	bdale.Dale	Everett Middle School	Eī	+
	26	19979 de l	Rijke.Ellen Aegidia	Mission High School	ET	+
	2/	19581 Cor	dero,Maria Feliz	Horace Mann Middle School	Eī	+
	28	7991 Dyh	rberg.Liselotte	Thurgood Marshall High School	Eī	+
_	29 1	9162 Holl	is,Vanya Lynn	Eiementary Schools	Eī	+
	30 1	9488 Barr	agan,Cesar F.	Thurgood Marshall High School Buena Vista E.S.	EĪ	†
_	31 1	9252 Soto	,Maricela	Aprios M.S.	ET	+
	24 1	9207 Rose	enfeld.Adam M.	Lowell H.S.	EĪ	+
_	231	(717 Hara	n,Brigid M	Tule Fit Post CDC	Eī	+
	4 12	204 Smit	h,Anthony Marchmann	Tule Eik Park CDC	EĪ	┝
	5 11	374 Stree	eter,Will L	Balboa High School Balboa High School	Eī	-
	6 18	920 Mora	les-Beale.Gloria Enid	Childrens Car A Line	ET	
3	1 19	033 Liu.Jt	ulie Hsiang-Chi	Childrens Ctr. Administration Aptos M.S.	Eī	-
30		031 Galla	gher,Meghan Colleen	Liames Lick Middle C	ET	-
39	18	659 Robs	on,Cristen Ann	James Lick Middle School	Eī	-
40		738 Jovici	k,Lisa Ann	John O'Connell High School	ET	-
41		345 Jimen	ez.Ma-Elena	Thurgood Marshall High School Cleveland E.S.	ET	-
42		34 Jaeck	el-Hill,Vera	Lowell H.S.	ET	•
43		30 Green	Harry Scott	Balboa High School	Ei	•
45	173	75 Pricha	rd.David E.	Balboa High School	Eī	
		10 Bravo,	Guadalupe Sanchez	Cleveland E.S.	Eī	
46 47	160	08 Portug	al,Fernando Arturo	Center For Indpdt Stdy	FIT	
48	15/	89 Gray, C	ezanne A.	Philip & Sala Pures 1 111	ET	
49	602	26 Bell,Va	larie Lyn	Philip & Sala Burton High Sch	EĪ	
50	974	1 Vanber	g.Bente	Twenty-First Century Academy Special Education Services	E I	
511	1566	Ramsey	y,Robert Allen	Balboa High School	ET	
011	1509	6 Hirakaw	va,Brian Takamitsu	International Studies Academy		
				International Studios A	ETT	

			•	
	ID	Name		
52	12805	De Arce,Carmen M.	Site	Status
53	14002	Considine, Patrick M.	Enola B. Maxwell Middle School	
54	12416	Jefferson, Othello	I wenty-First Century Academy	
55	12736	Kim,Hyun Jung	Lowell H.S.	_ FT
56	8967	Naing, Win	Galileo Academy of Science & T	ET
57	6001	Vality, VVIII	Philip & Sala Burton High Sch	ET
58	121001	Horan, Patricia	Visitacion Valley Middle Sch	ET
59	121001	eyva,Ana Estela	John Muis Flores Wilddle Sch	ET
28	93011	/an Meerbeek,Madelyn K.	John Muir Elementary School	ET
			Woodside Learning Center	ET

ID	Name				
1 17258	Gin,Anna Pek Lan	Site		T	
2 020463	Grace-Braun, Virginia	James Denman Middle School		Stat	us
0 0203/3	Burgos,Dina V	Balboa High School		TPF	₹1
4 020315	O'Brien, Patrick E	Philip & Sala Burton High Sah		TPR	11
020151	Sopko,Anna	Gailleo Academy of Science & T		TPR	
6394	au,Miu H	Dueria Vista E.S.		TPR	
7 17270 S	inovoi,Jonathan Samuel	Chinese Educ Cntr		TPR:	
143411G	lannetti.Kristina Sooba	James Lick Middle School		TPR1	
9 145 CI	hu,Cindy Sf	John O'Connell High School		TPR1	
1000011/18	alizia,David Carl	Golden Gate Pre-K		TPR1	+
10050130	hwarz,Alexander Joseph	Starr King Elementary School Lowell H.S.		TPR1	+
10009 771	liams Marc Gerald		-	TPR1	+
19073 Let	ung Mak,Yim Sin Vivian	Alice Fong Yu Alt. School		TPR1	+
11104011118	edo,Claudia Livier	Benjamin Franklin Middle Sch Bret Harte E.S.		TPR1	+
16 020209 Olst	iams,Monique v ad.Christie L.	isitacion Valley E.S.	1	PR1	+
17 19061 Tsoi.	Dione T	hurgood Marshall High School		PR1	+
18 020145 Shar	p,Steven Dean	nola B. Maxwell Middle School		PR1	<u> </u>
19 020142 Diam	ond Sharon Evonne Isquith Ro	nola B. Maxwell Middle School	T	PR1	_
1	a. Smita	poftop - Burnett Campus (k-4)	T	PR1	_
21 020153 Maha	n.Paula	ara00 E.S.	TF	PR1	<u> </u>
22 020129 Waller	Kimberiy I	lip & Sala Burton High Sch		R1	_
16546 Hollan	d-Matthews Manning	G. Washington Capter E.C.	1	R1	
TO Valicu	n Jackguolia	re Lilienthal E.S.	TP		,
20084 Cisek, E	Bernadette T	leo Academy of Science & T	TP		
	sh Patrick Issue	o & Sala Burton High Cab	TPI		
	Cabriel C	Giannini M.S.	TPF TPF		
20039 Addison	Bridget Lynn Roos	on J. Lau Elementary evelt M.S.	TPR		
- TOTOTOTE I	an C. Galile	O Acadami is a	TPR		
30 20002 Rodrigue 31 20019 Bass.Kris	Z,Kathleen Evere	o Academy of Science & T tt Middle School	TPR		
32 19610 Fuentecil	Schoo	Of The Arts	TPR		
	d A Thurgo	ood Marshall High School	TPR1	+	
20057 Hogan Ma	atthew B	School High School	TPR1	7	
19529 Hom Betty	Tin-Yee	od Marshall High School	TPR1	T	
13770 Hernandez	l eficia	n Lincoln H.S	TPR1	I	
13775 McCormick	Glenn Galileo	Academy of Science 8 T	TPR1	I	
19999 Agrawal, Pri	iva murgoo	d Marshall High School	TPR1	\perp	
19649 Prohias Rel	perra lopecial (oucation Services	TPR1	1	
18678 Rosendale	Adria Cyra	Marshall High Sahari	TPR1	1	
19990 Green, Micha	ed Dougle	Franklin Middle Cob	TPR1	1	
42 19436 Lee, Tony Bu	ick	Marshall High School	TPR1	<u> </u>	
	Marina M.	S.	TPR1		
· 			TPR1	_	

	ID	Name		
43	19954	Eberhardt, Scott P.	Site	Status
44	19988	McWilliams, Katherine A.	School Of The Arts	
45	19560	Holmes,Nathan Samuel	Philip & Sala Burton High Sch	TPR1
46	17473	Henares, Nicole Noel	Galileo Academy of Science & T	TPR1
47	18082	Forero, Valerie M.	Lowell H.S.	TPR1
48	15590	Kung,Nina Chung-Huey	John O'Connell High School	TPR1
49	18968 E	Bledsoe,Kurt H.	Thurgood Marshall High School	TPR1
50	17361 N	Mach, Henry	Visitacion Valley Middle Sch	TPR1
51	20055 C	iment,Pyllis R.	Galileo Academy of Science & T	TPR1
52	19590 G	rossman,Charles	School Of The Arts	TPR1
53	18711 V	asquez-McGee,Lisa Marie	Rooftop - Burnett Campus (k-4) Health Program	TPR1
4	16057 No	uval,Eunice Moreno	Downtown H.S.	TPR1
5 6	19224 Mc	offett,Michelle Margaret		TPR1
7	19544 Fis	shstrom,Vicki	Galileo Academy of Science & T Health Program	TPR1
<u>' </u>	ารอบ/ไหน	tchinson,Harold Philip	Philip & Sala Burton High Sch	TPR1
				TPR1

	ID	Name		
1	16391	Alter, Joseph	Site	Status
2	19300	Och Si	Center For Indpdt Stdy	
3	12245	Ochs, Elisabeth Amy	Health Program	TPR2
	12245	Martin,Roxane	Gloria R. Davis Middle School	TPR2
4	/177	Churchill, Joseph M.	James Liet At Live	TPR2
5	18879	Babcock,Kathleen Linda	James Lick Middle School	TPR2
6	18924	Headman,Barbra Newby	Health Program	TPR2
-7	18832	Quindlen, Theresa Bernadette	Health Program	TPR2
8	18669	Johnson, Jennifer Anne	Martin Luther King Jr M.S.	TPR2
9	18834 F	Priddy, Thomas Russel	Mission High School	TPR2
10	18831 P	arker,Martha C.	Lowell H.S.	TPR2
11	19032 B	augh, Valerie Rudd	Health Program	
2	17318 K	ryston,Daniel Edward	John O'Connell High School	TPR2
3	18613 W	right,Dina Elaine	School Of The Arts	TPR2
4	18772 M	arsh,Susan J.	Abraham Lincoln H.S.	TPR2
5	150110	elon,ousan J.	Health Program	TPR2
5	101420-	oldstein,Margot Deborah	John O'Connell High School	TPR2
	10142180	yson,Derrek L.	Martin Luther King Jr M.S.	TPR2
		-		TPR2

	ID	Name		
1	4852	Mottram, Thomas G.	Site	Status
3	17528	Weaver, Sue May	Human Resources Health Program	TDTD
4	17091	Murphy, Monica Joyce Lascano, Coralia Esperanza	Health Program	TPER
5	15879	Britt, Morgan Thomas	Abraham Lincoln H.S.	TPER
6	7599	orrano,Frank C.	James Denman Middle School	TPER TPER
8	8361	critzan, Thorsten crice, Michael	James Denman Middle School Everett Middle School	TPER
	- 301/0	ace, witchael	Integration Department - Consent	TPER ADM3

	ID	Name		
<u></u>	1 020196	Gen,Laine P.	Site	Status
2	2 020160	Li Yu	Balboa High School	Status
3	20030	Randle,Sherene R.	Lowell H.S.	IT
4	17355	Bellotti,Deborah	Philip & Sala Burton High Sch	IT
5	9303	Berkelman, Wendy S	Mission Educ Center	IT
6	18134	rnold,Michael Paul	Philip & Sala Burton High Sch	IT
7	18943/	lewton,Lynne M.	Raoul Wallenberg H.S.	IT
8	18950 J	ohnk,Kyla	Elementary Schools	IT
9	190481	ao,Kevin H.	Marshall E.S.	IT
10	19055IM	artin,Anne Lindsay	Marina M.S.	IT
11	18965 W	eiss,Emily Barrett	James Lick Middle School	IT
12	19049 R	phde,Tessa Jacqueline	Marina M.S.	IT
13	19039 An	nar,Kevika Gupta	Marina M.S.	IT
14	19042 To	ssman,Matthew Samuel	Philip & Sala Burton High Sch	IT
15	18953 Wil	liamson,Devon Elaine	Philip & Sala Burton High Sch	IT
16	19051 Flo	wer,Tina M.	Alvarado E.S.	IT
17	190541 at	Bletta,Janine	Commodore Sloat E.S.	IT
18	17109 Ch	evos Formation	Everett Middle School	1 17
19	12215 Chr	ives,Esmeralda Jasmin	Guadalupe E.S.	IT
20	16248/Bro	istensen,Patricia Louise wn,Travis E.	Bret Harte E.S.	1
21	9334 Rob	ertson,Paul Y	James Lick Middle School	T IT
2	17365 Nigr	o,Frank John	Galileo Academy of Science & T	
3	15763 Poor	ng,Shauna Morgan	Benjamin Franklin Middle Sch	1 17
4	15424 Willia	ng,snauna Morgan nns,VanCedric	Marina M.S.	T
<u> </u>	- · 7	ims, van Cedric	Gloria R. Davis Middle School	1 11

Temporary Teacher Notification of 2000 Street 94112 2. Fong, Lydia 48 Barcelona Ave SECA 94115 Recorded ST. SE LA 941124 HS: Laine Gen 806 Garfield ST. SF LA 94124 4. Lim-Wang, Sunny 920 Harnson St Apt 1 SF 94107 5. Kam-Hong Albert LAM 2075-18 +h Ave SF CA 94116 6. Lawrence-wong, Keith Jason 505-44th Ave SF 94121 1579-27th Ave SF 94122 7. Lee, Jennie M 880 Mission St. Apt 24N 8. Lee, William SF CA 94103 Ms. Yu, Li 15 Arellano Ave SF 94132 10. Liao, Kevin 2461 Bryant ST. SF 94110 11. Maureen M Lin 945 Taraval St. 216 94116 334B-21 ST. SF 94110 12 Tile Liu 13 Henry Mach 38 Horrell ST. 94109 1253 Alemany Blud 94112 14 Dr. Win Naing (3) Patrick Pei Liang Na 303 Amber Or 94131
16 Shavna Poongly 1337 Club Lane & Sobrante 94803
17 Juliette Sui 211 Kavanaugh Way Pacficia 94044 B

18 Liane Jane Wong 3726 Campolindo Drive

ecollid Moraga 94556

**19 Joyee Alisbn Woo 950 Teresita Blvd SF CA 94127

Probationary | Permanent Layoff Notification List

1. Chu, Cindy 945 Jackson St Apt A SF CA 94183

2. Gin, Anna 1487 Funston Ave SF Ct 94122

3 Kung, Nine 1535 Elm ST. El Carrito 945302203

4. MSM. Lau 1740 Hason St. SF 94133

5. Tony Buck Lee 2939 Clement ST. Apt 3 SF 94121

6. Yim Sin Leung MAK 1675-22nd Ave SF-CA 9412Z

7. Diana Tsoi 161 Cypress Ave San Bruno, CA
94066

at Total out of 252 Grange.

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Sub total for Elementary Schools	d. Reduce Social Worker Services	c. Reduce Reading Recovery Instructional Services	b. Reduce Resource Teachers - Literacy	a. Reduce Computer Technology Integration Specialist	Elementary School Program (K-8)	Sub total Bilingual Programs	a. Reduce site support (Content Specialist)	Bi-lingual Program	Sub total for Health Services Program	b. Reduce Teacher on Special Assignment	a. Reduce Nursing Services	Health Services Program		Sub total for Adminstrative Services	m.Reduce Regional Occupational Program (ROP) Services	F. Reduce Blementary Art Program	It Reduce Elementary Music Program	i. Reduce Peer Assistance Review Coach services	i. Reduce Teacher Support services	h. Reduce Evening School Principal	g. Reduce High School Assistant Principals	f. Reduce Middle School Assistant Principals	e. Reduce Principal on Special Assignments	d. Reduce Assistant to the Superintendent	c. Reduce Supervisor Leadership Development	b. Reduce Supervisor - Multilingual Programs	a. Reduce Interim Supervisor-School to Career	Administrative Services		Particular Kind of Services	
	0.4	2	y	ω						_	1-8.5 7.5				4	+	•	4	7	••• ••	3	4	7				1			where applicable	Number of Full Time Equivalent positions including preparation and travel periods
84 2 6									10					28																Sub Total	

(Motion # 43-9502)

EXHIBIT

ЕХНІВІТ А

Agenda Item: Special Order of Business 3/9/04

700,		
		Total Cuts for All Programs
X30 x 11/20 17 27 11 2 17 17 10 10 10 10 10 10 10 10 10 10 10 10 10		Sub total for High School Instructional Programs
		Culinary Arts
		Art/Ceramics
		World Language - Mandarin
		World Language -French
	. 4	Social Studies
		Driver Education
		Music- Band
		Music-Chorus
	-	Health Ed. 9-12
	.2	Art
	12	English 9-12
		f. Reduce the Instructional Program as follows:
· · · · · · · · · · · · · · · · · · ·		Sub total for High School Non Instructional Programs
AND CONTRACTOR OF THE STATE OF		e. Reduce Peer Resource Services
		d. Reduce Counseling services
	**	c. Reduce Resource Teacher services - Reading
	4	b. Reduce Computer Integration Technology Specialists
	2	a. Reduce Librarian services
		High School Services
2		Sub total for Middle School Instructional Programs
	2	f. Reduce the Instructional Program as follows:(2-Art)
N. 1944 21		Sub total for Middle School Non Instructional Programs
	2	e. Reduce Peer Resource Services
	4	d. Reduce Counseling services
	5	c. Reduce Resource Teacher services - Literacy
	5	b. Reduce Computer Technology Integration Specialists
	5	a. Reduce Librarian services
		Middle School Program
Sub Total	where applicable	Particular Kind of Services
	including preparation and travel periods	
	Number of Full Time Equivalent positions	

(2026-£# noiloM)

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