### Height Commentary

Andrea Harris (202) 629-0017 aharris@heightllc.com



### Pharmaceuticals & Drug Pricing

Trump To Pharma: We Can Do This The Easy Way, Or We Can Do This The Hard Way

THE TAKEAWAY

President Trump's surprise announcement that the White House will "in two weeks" host pharmaceutical executives "to announce voluntary massive drops in prices" is consistent with his Administration's "bully pulpit" strategy of cajoling the drug makers into industry-led changes to drug pricing. The announcement gives drug makers a choice between doing drug pricing the "easy way" or the "hard way." In the coming weeks, they can quickly identify drug pricing decreases worthy of the President's praise or face the threat of being in the President's crosshairs, eliciting more public outrage and escalating the likelihood of more severe regulation.

Yesterday, during a bill signing ceremony, President Trump announced that the White House will have "another exciting news conference" on "healthcare in a few weeks" where "some of the big drug companies will announce voluntary massive drops in prices." The statement surprised many lobbyists. However, in our view, it is consistent with this Administration's "bully pulpit" strategy of forcing industry-led changes to drug pricing.

Given HHS Secretary Alex Azar's success in managing the President's policy shift, if not his rhetorical shift, on drug prices since taking the position in January 2018, we believe the announcement was most likely coordinated internally.

The announcement is the most extreme form of bullying we have seen yet; the President effectively said: "we can do this the easy way, or we can do this the hard way." Drug companies can either come to the President with an announcement that is at least promotable to the public as a drug price decrease, or they can risk public condemnation by the President. This pits drug company against drug company to avoid the President's crosshairs, and it discourages them from holding together and facing the drug pricing policy debate as a unified industry. At best, companies that don't comply with the request will face more public shaming; at worst, the industry will face more severe regulatory threats.

## Height Commentary

Andrea Harris (202) 629-0017 aharris@heightllc.com



The open question is how significant a drug company's announcement will have to be to curry favor with Trump. Will drug companies be able to get away with repurposing recent announcements, such as Sanofi (**SNY**) and Regeneron's (**REGN**) price cut for Praluent, announced earlier this month? We think they will have to go a bit further.

While there is no information on the timing of the upcoming news conference, we believe it will likely come *after* Secretary Azar testifies before the Senate Health, Education, Labor & Pension (HELP) Committee on June 12. Political optics are more favorable if the Secretary hints at a forthcoming announcement rather than if he is questioned by skeptical Senators about every detail.

# Height Commentary

(202) 629-0017 aharris@heightllc.com



#### COMPANIES MENTIONED IN THIS REPORT

Sanofi Shs Sponsored American Deposit Receipt Repr 1/2 Sh (SNY), Regeneron Pharmaceuticals Inc (REGN)

#### RISKS

The legislative and regulatory agendas are subject to change at the discretion of leadership. Unprecedented economic conditions could instigate unanticipated and/or sweeping shifts in policy. Predicting the future is a hazardous endeavor and economic / market forecasting is an imprecise science. Actual outcomes may differ substantially from our forecasts. The predictions and opinions expressed herein are subject to change at any time.

#### ANALYST CERTIFICATION

I, Andrea Harris, certify with respect to each security or issuer covered in this research report that (i) the views expressed in this research report accurately reflect my personal views about those subject securities or issuers and (ii) no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed by me in this research report.

#### DISCLAIMER

This report is intended for the private use of Height Analytics' and Height Securities' clients and prospective clients. Reproduction or editing by any means, in whole or in part, or any other unauthorized use, disclosure or redistribution of the contents without the express written permission of Height Analytics is strictly prohibited. The information contained in this report has been obtained from sources which Height Analytics be elieible; however, Height Analytics does not guarantee the accuracy, completeness or timeliness of any information or analysis contained in the report. Opinions in this report constitute the personal judgment of the analysts and are subject to change without notice. The information in the report is not an offer to purchase or sell any security. The information herein is not intended to a complete analysis of all material facts representing any company discussed herein nor by itself is this report sufficient upon which to base an investment decision. This report may be distributed by Height Securities, LLC, member FINRA/SIPC. Height Analytics and Height Securities are affiliates.

Users assume the entire cost and risk of any investment decisions they choose to make. Height Analytics shall not be liable for any loss or damages resulting from the use of the information contained in the report, or for errors of transmission of information, or for any third party claims of any nature. Nothing herein shall constitute a waiver or limitation of any person's rights under relevant federal or state securities laws.