Hurdle	Hurdle - Description	Solutions?	Key Blocker
Limited weight allowances	Current heavy-vehicle mass limits prevent battery-electric and hydrogen trucks from carrying equivalent payloads due to their heavier components, reducing economic viability.	Grattan Institute / ClimateWorks recommend updating the Heavy Vehicle National Law to allow trucks to carry up to 7 tonnes on their steer axle from 2023, as long as the truck is fitted with tyres that are at least 375mm wide.	Road infrastructure concerns about impact of heavier vehicles on existing roads, bridges and tunnels. Exploding maintenance budgets, with no way to recover.
Limited width dimensions	Australia's unique truck design rules (limiting trailer width to ~2.5m) restrict available zero-emission models, as trucks must be ~2% narrower than in other markets. Rules on axle spacing and tyre configuration further limit allowable loads, impeding importation of newer models and the use of efficiency measures like wide single tyres. There are safety concerns about changes.	The recently announced Safer Freight Vehicles package increases the overall width for Prime Movers from 2.5 to 2.55 metres, enhancing the safety and freight productivity of new trucks. Trailers are stuck at 2.5m - should move to 2.6m.	 Protecting presence of local manufacturers Safety considerations on wider trailers
Fragmented Heavy Vehicle Regulations	Regulations for mass, dimensions, and road access vary across states, creating a complex patchwork of exemptions. Some states (like NSW) have interim zero-emission vehicle mass exemptions, but these aren't uniform nationwide, adding compliance overhead and uncertainty.	Needs a coordinated national approach through the Heavy Vehicle National Law - with all signatory states adopting changes. I think safety and driver breaks would also fit in here.	- Federal-State Coordination

No Emissions Standards / Sales Mandates	Australia lacks binding greenhouse gas standards or zero-emission sales targets for heavy vehicles, reducing manufacturer incentives to supply zero-emission models to the Australian market. Grattan Institute recommends introducing ZEV truck sales targets (starting at 2% in 2024, rising to ~100% by 2040).	Grattan recommends: Introduce binding zero-emissions sales targets for new trucks (starting at 2% in 2024, rising to 100% by 2040 for rigid trucks and 70% for articulated trucks); introduce a fuel efficiency standard. Note Euro VI.	 Lack of political commitment to firm targets Transport is hard and will require steep changes
Uncertain National Strategy and Targets	The absence of a unified national roadmap with specific interim freight decarbonisation targets creates policy uncertainty, causing industry to delay action despite long investment lead times for trucks and infrastructure.	BZE recommends that by 2030 all new commercial vehicle sales are zero emissions and we have retrofit 20,000 ICE trucks to electric. By 2040, all buses and trucks on Australian roads are zero-emission models	- Lack of political commitment to firm targets
Capacity	Many depots and truck stops face delays and high costs to upgrade grid connections for high-power charging. Local network	Visibility of capacity data and coordinated	

planning on this is key. Logic check - are

the grid capacity investments and local

subsidies the same issue or separate?

Limited planning for high-

power demands of

commercial EV fleets

planning and

management

connection

processes **Demand**

capacity is often insufficient for large

charging loads, requiring substantial

infrastructure upgrades.

Tech for smart charging

Demand-based electricity tariffs (peak demand charges) can make fast-charging extremely costly, disincentivising installation of depot and en-route chargers. While wholesale electricity costs can be managed (down to ~5c/kWh) with PPAs and hedging, **Network tariffs** network demand tariffs remain problematic.

I need certainty on my elec price to run business or site well. Generally achieved if scaled, but there is a shortfall in the early years due to utilisation.

Retail energy costs

Regulatory frameworks for heavy-duty battery and fuel cell recycling, reuse, and disposal are underdeveloped. Extended producer responsibility schemes, recycling standards, and end-of-life management pathways are not yet established, creating uncertainty about lifecycle environmental impacts and costs.

End of life for **BEV and FCEV** components

Very few publicly-accessible charging stations suitable for heavy trucks exist on problematic given Australia's geography and Electric's battery swap-out stations. New

freight corridors, limiting zero-emission **Public** vehicle use to shorter routes or requiring Charging impractical detours. This is especially Infrastructure for Heavy trucking routes, as well as the hotter **Vehicles** climates that can degrade battery efficiency. Driving the Nation Fund.

Targeted investment in charging infrastructure. BZE mentions Janus Collaborate with industry through the

Coordinated planning, significant \$ investment required

Technical
Interoperability
/ Charging &
Fuelling
Standards

Ultra-high-power charging standards (e.g., megawatt chargers) are not yet deployed, raising interoperability concerns. Similarly, standards for hydrogen refuelling pressure and nozzles need harmonisation, potentially delaying infrastructure rollout.

[BH: this was a problem in consumer early days, but there's been great progress on plug harmonisation and OCCP adoption for chargers. Not sure where we are up to with this in HV specific chargers]

Undeveloped Hydrogen Refuelling Network Hydrogen refuelling stations are virtually nonexistent in Australia beyond a few pilot sites. Until a refuelling network is built out, fleet operators cannot practically deploy hydrogen trucks for long-range routes.

Hydrogen electrolysers and green hydrogen systems not at commercial viability tipping point

Need to think about MW / fast charging

Charging

development

invest.

Zero-emission heavy trucks cost significantly more than diesel equivalents (up to AUD\$200,000 more for articulated trucks). This price premium, combined with uncertainty around battery life and resale value, makes fleet operators hesitant to

High Upfront Vehicle Costs

Financiers are uncertain about zeroemission truck values over time due to questions about battery longevity, future technology changes, and second-hand demand. This leads to higher financing costs and concerns about resale value that

Values and Financing

Uncertain

Residual

discourage uptake.

Australia lacks targeted incentives to offset the higher capital cost of zero-emission trucks, with no federal purchase subsidy or nationwide tax credit for heavy EVs. Climateworks recommends measures like tax breaks, grants, or credits to make zeroemission trucks competitive.

Upfront purchase rebates, stamp duty exemptions, or accelerated depreciation

Limited Model Supply

Limited

Financial

Incentives

The Australian market has very limited selection and supply of zero-emission truck models, with few right-hand-drive options. Manufacturers prioritise other markets (EU, Availability and US, China) due to Australia's small market size and lack of strong emission standards.

Australia's freight industry is highly fragmented with many small businesses and owner-drivers who lack capital for zeroemission trucks and may struggle with operational uncertainties like charging **Small Operator** downtime. Without targeted support, the transition may be limited to large fleets.

Targeted support (such as tailored financing, aggregated purchasing or rental models) to achieve a just and equitable transition

Regulatory **Uncertainty on** Road User Charges

Risk

The current road-funding system doesn't fully accommodate zero-emission vehicles. While electric trucks currently don't pay equivalent road taxes, uncertainty exists about the possibility that future governments may impose distance-based charges, making long-term cost planning difficult.

There's a shortage of technicians trained to service high-voltage truck drivetrains or hydrogen systems. Towing and repair services for heavy EVs or FCEVs are not widely established, potentially causing longer downtime for early adopters. Mechanics, spare parts, and emergency repair services for electric or hydrogen trucks are not widely available, especially in remote areas, raising concerns about potential downtime.

Climateworks highlights the need for training and skills programs to grow ancillary industries around zero-emission trucks – a gap that represents a softer barrier to uptake.

Policy

Insufficient

Support

Workforce &

Infrastructure

Australia lacks clear policy on biofuels for heavy transport with no national renewable diesel mandate or strong incentives. Administrative barriers exist for using higher Renewable Fuel biodiesel blends (>5%), and limited domestic framework), renewable fuels remain a **Availability and** production means renewable fuels remain a minor part of zero-emission strategy.

Without government direction (such as a blending standard or sustainability minor part of the zero-emission heavy fleet strategy.

Weak Demand Signals and Government **Procurement**

Frameworks

Government and large corporate procurement doesn't prioritise zero-emission logistics. Without green procurement requirements, demand signals for zeroemission trucks remain weak.

d Modal Alternatives

Lack of viable rail or intermodal options Underdevelope means road freight carries a larger decarbonisation burden, which is especially challenging for long-haul routes.

Technological Uncertainty for Long-Haul

It remains unclear whether batteries, hydrogen, or other technologies will dominate long-haul trucking, making investment risky for operators.

Operational Adjustments Required

Battery trucks have shorter range and require charging breaks, impacting logistics. Schedules and routes must be adjusted for charging or refuelling, requiring more planning and potentially additional vehicles.

Effective policy implementation requires coordination across transport, energy, environment, industry, skills and regional development agencies that is currently lacking. Without formal coordination mechanisms spanning federal and state governments, policy efforts remain fragmented and may work at crosspurposes.

Cross-Agency Coordination Mechanisms

Implementation and Accountability Frameworks Current approaches lack clear responsibility assignment, monitoring systems, and adjustment mechanisms. Without dedicated implementation bodies, progress tracking, and regular policy review processes, well-intentioned policies risk failing to deliver practical outcomes.

Fleet operators and infrastructure planners lack practical information and decision tools to guide transition planning. The absence of credible, accessible guidance on technology selection, infrastructure requirements,

and Decision Support

Knowledge Gaps operational adjustments, and business case development creates planning paralysis and

reinforces status quo operations.

Australia has limited domestic manufacturing and assembly capability for zero-emission heavy vehicles or components. Without strategic industry development policy, Australia risks missing economic

Commercializati

Manufacturing

opportunities in the transition while

on and

remaining dependent on imported vehicles and technologies that may not be optimized

Capability for local conditions.

Limited Australian battery manufacturing

capacity and reliance on imported

Battery Supply

Chain

components create supply risks. Without supply chain policy, zero-emission truck

When vehicle owners differ from operators, or when contracts don't reward emissions

Vulnerabilities availability may be constrained. Merge with end of life or keep sep?

Principle /

Agent **Problems for**

Fleets

reductions, zero-emission vehicle adoption is disincentivised. Contract structures often don't account for different operational profiles of zero-emission vehicles.

Responsible?

Federal Govt (Heavy Vehicle National Law) -WA / NT sit outside this framework

Federal Government (Australian Design Standards)

Infrastructure and Transport Ministers' Meeting (ITMM) Federal Government

Federal Government

Probably a mix of Govt/Industry:

- Energy market operators
- Distribution network service providers
- AER / AEMO

Federal and state governments, industry