## Deloitte.

# Karen | Leadership

Arlington, VA

Service Line Lead at Deloitte Digital



I want every practitioner to have an equal opportunity to learn and grow 99

#### **Main Goal**

Karen wants practitioners to strengthen their skills through continuing education opportunities so that the studio maintains its eminence.

### **Value Drivers**

**Transparency** 

Learning

**Tailored process** 

**Easy access** 

Insight into budget

#### **Scenario**

As the head of the studio, Karen is the final approver; every request goes through her. She want users to have more insight into the process and budget, and she doesn't want to have to approve every single request - in fact, she only scrutinizes requests that seem expensive or out of the ordinary. Karen also makes decisions about the budget based on utilization of the past year's budget.

### Needs

# **Analytics**

Karen needs quick, at-aglance information to inform her decisions.

### Balance

Karen wants practitioners to know about the portal and understand how to use it, but she doesn't want people to take advantage of it.

### **Frustrations**

# **Tailoring**

All approvers see the same data and all requests follow the same process, and Karen knows that this causes major inefficiencies.

### **Transparency**

Karen does not have insight into the feedback from all the approvers that came before her.

#### **Core Traits**

#### Tech-Fluent

Karen makes sure to stay informed about technology so she knows what the studio should be investing in.

#### **Goal-oriented**

Karen considers big-picture goals when making decisions.