



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 22 Dec 2025



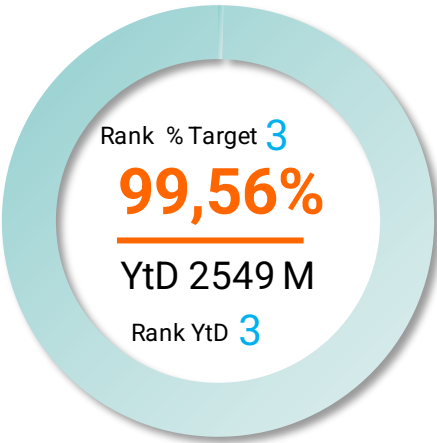
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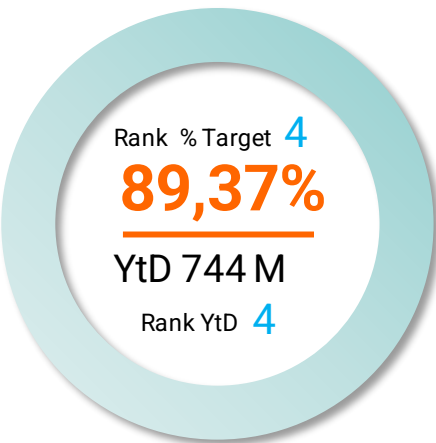
HIGHLIGHT KINERJA RO 2 MEDAN

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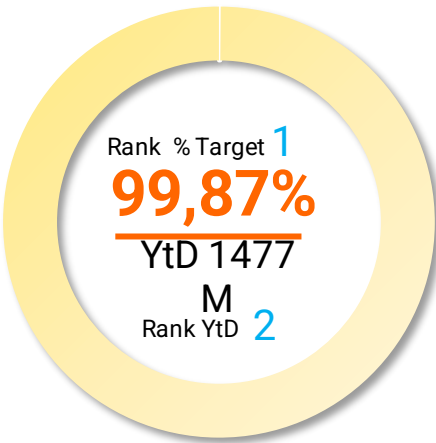
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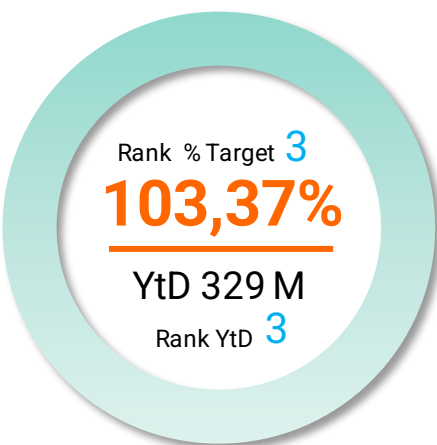
GIRO



TABUNGAN



DEPOSITO

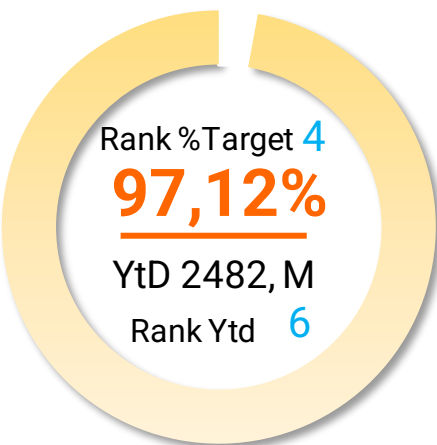


CASA

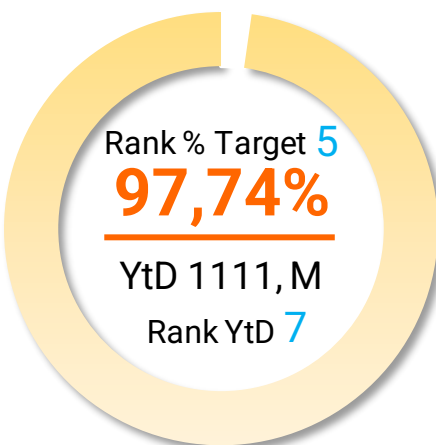


PEMBIAYAAN

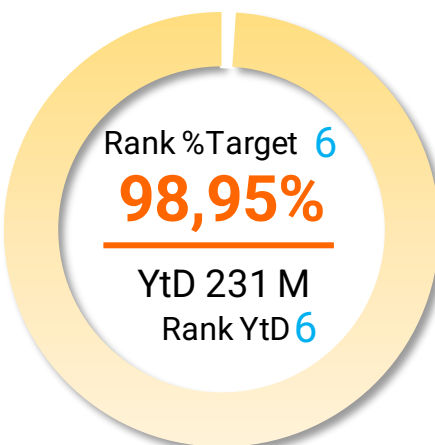
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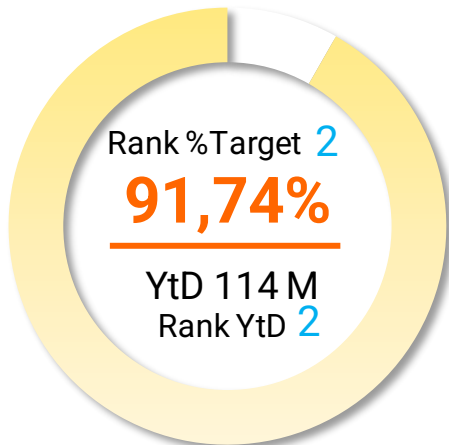
PEMBIAYAAN CFG



PEMBIAYAAN SME



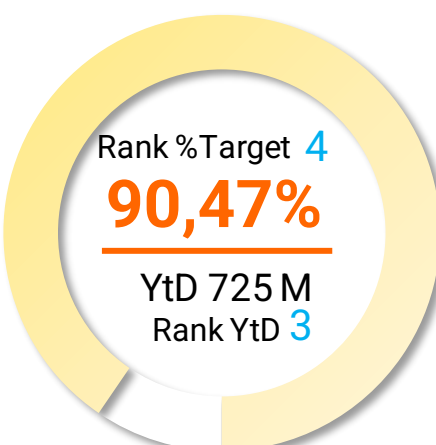
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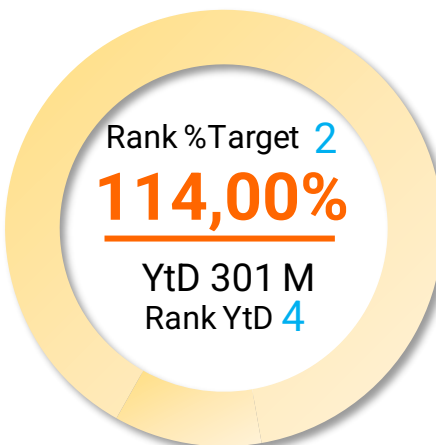
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PEMBIAYAAN CILEM



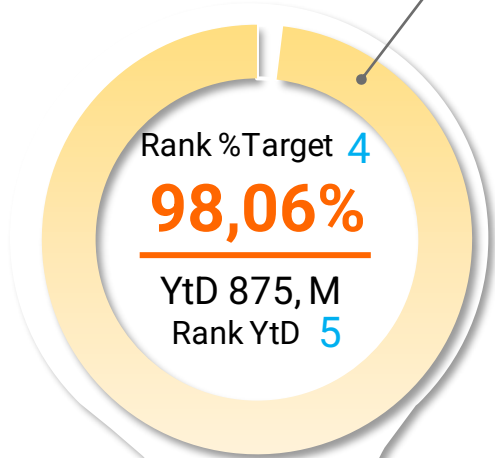
PEMBIAYAAN GADAI



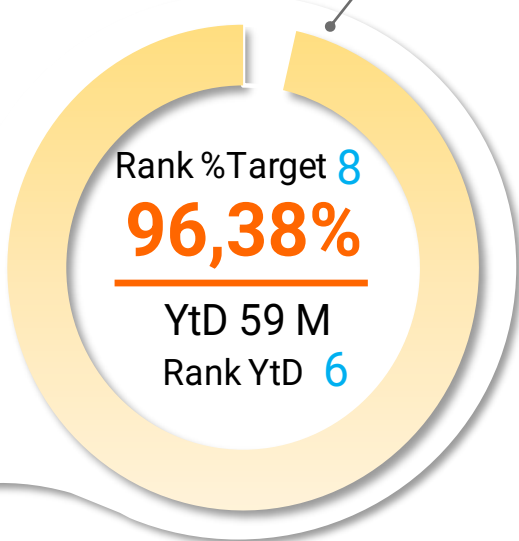
HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)

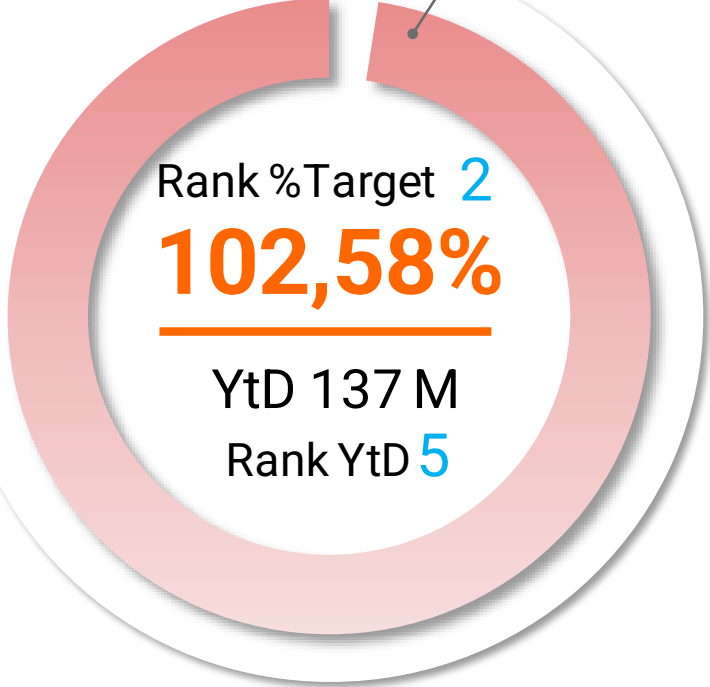
CFG - MITRAGUNA



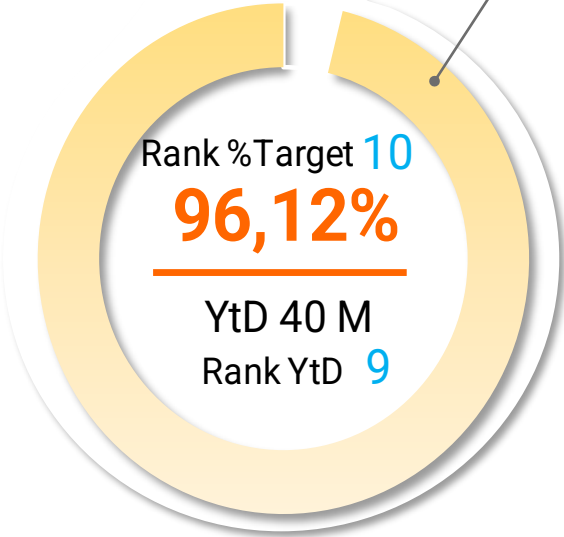
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 22-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	19.983	20.069	1.032	449	86	5,42%	21.428	93,66%	-1.359	7	6	21.428	-1.359
2	RO II/ Medan	20.912	23.519	23.399	23.461	2.549	-57	63	12,19%	23.565	99,56%	-104	3	3	23.565	-104
3	RO III/ Palembang	20.017	21.849	22.089	22.081	2.064	231	-8	10,31%	23.017	95,93%	-937	4	5	23.017	-937
4	RO IV/ Jakarta 1	110.022	134.028	132.355	133.669	23.647	-359	1.314	21,49%	115.245	115,99%	18.424	1	1	115.245	18.424
5	RO V/ Jakarta 2	49.486	54.090	58.655	58.478	8.992	4.388	-178	18,17%	54.244	107,80%	4.233	2	2	54.244	4.233
6	RO VI/ Bandung	20.494	21.907	21.393	21.498	1.003	-410	105	4,90%	23.960	89,72%	-2.462	8	9	23.960	-2.462
7	RO VII/ Semarang	25.381	26.479	25.584	25.673	292	-806	89	1,15%	28.582	89,82%	-2.909	9	8	28.582	-2.909
8	RO VIII/ Surabaya	30.784	32.237	31.770	31.845	1.061	-392	74	3,45%	35.319	90,16%	-3.474	6	7	35.319	-3.474
9	RO IX/ Kalimantan	19.302	19.885	19.355	19.540	238	-345	185	1,23%	22.154	88,20%	-2.614	10	10	22.154	-2.614
10	RO X/ Makassar	12.017	13.875	13.707	13.739	1.722	-136	31	14,33%	14.167	96,98%	-428	5	4	14.167	-428

KINERJA GIRO RO PER 22-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.196	2.223	183	135	28	8,98%	2.914	76,31%	-690	8	5	2.914	-690
2	RO II/ Medan	1.894	2.448	2.630	2.638	744	190	8	39,26%	2.952	89,37%	-314	4	4	2.952	-314
3	RO III/ Palembang	1.759	3.054	3.233	3.241	1.483	187	8	84,32%	2.916	111,16%	325	3	3	2.916	325
4	RO IV/ Jakarta 1	32.959	37.026	41.544	42.284	9.325	5.258	740	28,29%	35.010	120,78%	7.274	2	2	35.010	7.274
5	RO V/ Jakarta 2	8.042	13.196	17.277	17.582	9.540	4.387	305	118,62%	10.182	172,67%	7.400	1	1	10.182	7.400
6	RO VI/ Bandung	2.464	3.390	3.045	3.068	604	-322	23	24,50%	4.219	72,73%	-1.151	5	6	4.219	-1.151
7	RO VII/ Semarang	1.674	1.497	1.438	1.507	-168	10	69	-10,02%	2.924	51,52%	-1.418	10	10	2.924	-1.418
8	RO VIII/ Surabaya	2.806	2.866	2.955	3.010	203	144	55	7,25%	4.255	70,75%	-1.245	7	8	4.255	-1.245
9	RO IX/ Kalimantan	1.559	1.795	1.768	1.958	399	163	190	25,61%	2.712	72,19%	-754	6	7	2.712	-754
10	RO X/ Makassar	1.137	1.502	1.158	1.169	33	-332	12	2,86%	1.806	64,75%	-637	9	9	1.806	-637

KINERJA TABUNGAN RO PER 22-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.112	15.185	1.356	371	73	9,81%	15.284	99,35%	-99	3	2	15.284	-99
2	RO II/ Medan	12.343	13.809	13.735	13.820	1.477	11	85	11,96%	13.838	99,87%	-18	2	1	13.838	-18
3	RO III/ Palembang	12.611	13.645	13.610	13.759	1.148	113	149	9,10%	14.391	95,60%	-633	7	5	14.391	-633
4	RO IV/ Jakarta 1	20.440	22.690	21.811	21.933	1.493	-757	122	7,30%	23.371	93,85%	-1.438	1	7	23.371	-1.438
5	RO V/ Jakarta 2	16.473	17.204	17.412	17.513	1.040	309	100	6,31%	18.885	92,73%	-1.372	8	9	18.885	-1.372
6	RO VI/ Bandung	10.950	11.892	11.735	11.795	845	-97	61	7,72%	12.494	94,41%	-698	9	6	12.494	-698
7	RO VII/ Semarang	15.386	17.124	16.557	16.617	1.231	-507	60	8,00%	17.160	96,83%	-543	6	4	17.160	-543
8	RO VIII/ Surabaya	18.627	20.327	19.828	19.875	1.247	-452	46	6,70%	21.492	92,47%	-1.618	5	10	21.492	-1.618
9	RO IX/ Kalimantan	11.487	12.035	12.192	12.268	781	232	75	6,80%	13.073	93,84%	-805	10	8	13.073	-805
10	RO X/ Makassar	8.388	9.294	9.643	9.666	1.279	372	24	15,25%	9.786	98,78%	-119	4	3	9.786	-119

KINERJA DEPOSITO RO PER 22-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.676	2.661	-508	-58	-15	-16,02%	3.231	82,38%	-569	6	10	3.231	-569
2	RO II/ Medan	6.675	7.262	7.033	7.003	329	-258	-30	4,92%	6.775	103,37%	228	3	3	6.775	228
3	RO III/ Palembang	5.648	5.150	5.245	5.081	-567	-69	-165	-10,05%	5.710	88,98%	-629	7	7	5.710	-629
4	RO IV/ Jakarta 1	56.623	74.312	68.999	69.451	12.828	-4.860	452	22,66%	56.864	122,14%	12.588	1	1	56.864	12.588
5	RO V/ Jakarta 2	24.971	23.690	23.966	23.383	-1.588	-307	-584	-6,36%	25.177	92,87%	-1.794	10	5	25.177	-1.794
6	RO VI/ Bandung	7.080	6.625	6.613	6.634	-445	9	21	-6,29%	7.248	91,53%	-614	5	6	7.248	-614
7	RO VII/ Semarang	8.321	7.859	7.589	7.549	-771	-309	-40	-9,27%	8.497	88,85%	-948	8	8	8.497	-948
8	RO VIII/ Surabaya	9.350	9.044	8.987	8.960	-390	-84	-27	-4,17%	9.572	93,61%	-612	4	4	9.572	-612
9	RO IX/ Kalimantan	6.256	6.055	5.395	5.314	-942	-741	-81	-15,05%	6.368	83,45%	-1.054	9	9	6.368	-1.054
10	RO X/ Makassar	2.492	3.079	2.907	2.903	411	-176	-4	16,49%	2.575	112,72%	328	2	2	2.575	328

KINERJA CASA PER 22-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.307	17.408	1.539	507	101	9,70%	18.197	95,66%	-789	5	5	18.197	-789
2	RO II/ Medan	14.238	16.257	16.366	16.458	2.220	201	93	15,60%	16.790	98,02%	-332	4	4	16.790	-332
3	RO III/ Palembang	14.369	16.699	16.843	17.000	2.631	301	157	18,31%	17.307	98,22%	-307	3	3	17.307	-307
4	RO IV/ Jakarta 1	53.399	59.716	63.355	64.217	10.818	4.502	862	20,26%	58.381	110,00%	5.836	1	2	58.381	5.836
5	RO V/ Jakarta 2	24.515	30.400	34.689	35.095	10.580	4.695	406	43,16%	29.067	120,74%	6.028	2	1	29.067	6.028
6	RO VI/ Bandung	13.415	15.282	14.779	14.864	1.449	-419	84	10,80%	16.712	88,94%	-1.849	7	9	16.712	-1.849
7	RO VII/ Semarang	17.060	18.621	17.995	18.124	1.064	-497	129	6,23%	20.085	90,24%	-1.961	10	7	20.085	-1.961
8	RO VIII/ Surabaya	21.434	23.193	22.783	22.885	1.451	-308	101	6,77%	25.747	88,88%	-2.862	6	10	25.747	-2.862
9	RO IX/ Kalimantan	13.046	13.830	13.960	14.226	1.180	395	266	9,04%	15.785	90,12%	-1.560	9	8	15.785	-1.560
10	RO X/ Makassar	9.524	10.796	10.800	10.836	1.311	40	35	13,77%	11.592	93,48%	-756	8	6	11.592	-756

KINERJA PEMBIAYAN RETAIL RO PER 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.550	1.559	-77	7,09%	24.944	94,41%	-1.394	10	9	24.944	-1.394
2	RO II/ Medan	16.720	18.994	19.202	2.482	208	14,84%	19.772	97,12%	-570	6	4	19.772	-570
3	RO III/ Palembang	23.276	25.584	25.866	2.589	282	11,13%	26.652	97,05%	-787	5	6	26.652	-787
4	RO IV/ Jakarta 1	26.533	29.889	30.358	3.825	469	14,42%	30.928	98,16%	-570	1	2	30.928	-570
5	RO V/ Jakarta 2	22.100	24.525	24.760	2.660	235	12,04%	26.170	94,61%	-1.410	4	8	26.170	-1.410
6	RO VI/ Bandung	15.442	17.473	17.703	2.262	231	14,65%	18.080	97,92%	-377	7	3	18.080	-377
7	RO VII/ Semarang	14.637	16.121	16.294	1.657	173	11,32%	17.293	94,22%	-999	9	10	17.293	-999
8	RO VIII/ Surabaya	25.055	27.753	28.149	3.095	397	12,35%	29.100	96,73%	-950	3	7	29.100	-950
9	RO IX/ Kalimantan	16.731	18.488	18.688	1.957	199	11,70%	19.254	97,06%	-566	8	5	19.254	-566
10	RO X/ Makassar	17.143	20.176	20.530	3.387	354	19,76%	20.344	100,92%	187	2	1	20.344	187

KINERJA CFG RO PER 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.351	1.252	15	10,34%	13.620	98,02%	-270	6	4	13.620	-270
2	RO II/ Medan	11.848	12.865	12.959	1.111	95	9,38%	13.259	97,74%	-300	7	5	13.259	-300
3	RO III/ Palembang	15.275	16.512	16.641	1.366	129	8,94%	16.886	98,55%	-245	4	3	16.886	-245
4	RO IV/ Jakarta 1	21.183	23.341	23.542	2.359	201	11,14%	23.667	99,47%	-126	1	2	23.667	-126
5	RO V/ Jakarta 2	18.317	19.877	19.981	1.664	104	9,08%	20.885	95,67%	-904	3	10	20.885	-904
6	RO VI/ Bandung	10.525	11.523	11.608	1.083	84	10,29%	11.879	97,72%	-271	8	6	11.879	-271
7	RO VII/ Semarang	8.860	9.510	9.571	711	61	8,03%	9.959	96,10%	-388	9	9	9.959	-388
8	RO VIII/ Surabaya	17.072	18.229	18.340	1.268	112	7,43%	18.876	97,16%	-535	5	7	18.876	-535
9	RO IX/ Kalimantan	9.056	9.633	9.685	629	53	6,95%	10.047	96,40%	-362	10	8	10.047	-362
10	RO X/ Makassar	13.189	14.975	15.118	1.929	142	14,63%	14.980	100,92%	138	2	1	14.980	138

KINERJA CFG - MITRAGUNA 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.667	897	12	10,23%	9.826	98,39%	-159	4	3	9.826	-159
2	RO II/ Medan	7.892	8.699	8.767	875	68	11,09%	8.940	98,06%	-174	5	4	8.940	-174
3	RO III/ Palembang	8.300	9.201	9.287	987	86	11,89%	9.358	99,24%	-71	2	2	9.358	-71
4	RO IV/ Jakarta 1	5.937	6.767	6.845	907	77	15,28%	7.007	97,68%	-162	3	6	7.007	-162
5	RO V/ Jakarta 2	2.381	2.758	2.802	420	43	17,66%	3.244	86,36%	-443	10	10	3.244	-443
6	RO VI/ Bandung	4.002	4.477	4.528	525	51	13,12%	4.758	95,16%	-230	8	9	4.758	-230
7	RO VII/ Semarang	4.035	4.452	4.491	456	39	11,30%	4.683	95,89%	-192	9	8	4.683	-192
8	RO VIII/ Surabaya	6.353	7.126	7.200	847	74	13,33%	7.361	97,82%	-161	6	5	7.361	-161
9	RO IX/ Kalimantan	4.687	5.299	5.352	665	54	14,19%	5.484	97,61%	-131	7	7	5.484	-131
10	RO X/ Makassar	7.625	8.922	9.033	1.408	112	18,47%	8.864	101,91%	169	1	1	8.864	169

KINERJA CFG - PENSIUN 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.104	171	-0	8,86%	2.164	97,20%	-61	2	5	2.164	-61
2	RO II/ Medan	1.545	1.605	1.605	59	0	3,84%	1.665	96,38%	-60	6	8	1.665	-60
3	RO III/ Palembang	1.907	1.986	1.989	81	2	4,27%	2.056	96,72%	-67	4	7	2.056	-67
4	RO IV/ Jakarta 1	440	462	463	23	0	5,18%	486	95,18%	-23	9	9	486	-23
5	RO V/ Jakarta 2	329	369	371	42	2	12,79%	377	98,39%	-6	8	2	377	-6
6	RO VI/ Bandung	782	847	852	70	5	8,98%	876	97,29%	-24	5	4	876	-24
7	RO VII/ Semarang	667	718	722	55	4	8,29%	743	97,15%	-21	7	6	743	-21
8	RO VIII/ Surabaya	3.688	3.793	3.801	113	9	3,06%	3.894	97,61%	-93	3	3	3.894	-93
9	RO IX/ Kalimantan	1.703	1.690	1.687	-16	-3	-0,93%	1.807	93,37%	-120	10	10	1.807	-120
10	RO X/ Makassar	3.057	3.245	3.251	194	6	6,34%	3.279	99,15%	-28	1	1	3.279	-28

KINERJA CFG - GRIYA 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.187	84	5	7,65%	1.233	96,32%	-45	8	9	1.233	-45
2	RO II/ Medan	1.954	1.973	1.994	40	21	2,05%	2.075	96,12%	-81	9	10	2.075	-81
3	RO III/ Palembang	4.680	4.790	4.824	144	34	3,07%	4.905	98,35%	-81	7	4	4.905	-81
4	RO IV/ Jakarta 1	14.108	15.226	15.333	1.225	106	8,68%	15.212	100,80%	121	1	1	15.212	121
5	RO V/ Jakarta 2	14.915	15.862	15.907	992	45	6,65%	16.299	97,59%	-392	2	6	16.299	-392
6	RO VI/ Bandung	5.339	5.746	5.772	433	26	8,11%	5.767	100,08%	4	3	2	5.767	4
7	RO VII/ Semarang	3.744	3.877	3.895	151	18	4,02%	3.975	97,98%	-80	5	5	3.975	-80
8	RO VIII/ Surabaya	6.450	6.574	6.599	149	25	2,31%	6.781	97,31%	-182	6	7	6.781	-182
9	RO IX/ Kalimantan	2.300	2.178	2.178	-122	-0	-5,29%	2.249	96,83%	-71	10	8	2.249	-71
10	RO X/ Makassar	2.241	2.447	2.464	223	17	9,95%	2.487	99,08%	-23	4	3	2.487	-23

KINERJA CFG - OTO 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	392	99	-2	33,74%	397	98,63%	-5	8	3	397	-5
2	RO II/ Medan	457	588	594	137	6	29,95%	579	102,58%	15	5	2	579	15
3	RO III/ Palembang	387	535	541	154	6	39,89%	567	95,44%	-26	4	5	567	-26
4	RO IV/ Jakarta 1	698	885	902	204	17	29,27%	963	93,66%	-61	2	6	963	-61
5	RO V/ Jakarta 2	692	888	902	210	14	30,29%	964	93,50%	-63	1	7	964	-63
6	RO VI/ Bandung	401	453	456	55	3	13,65%	478	95,45%	-22	9	4	478	-22
7	RO VII/ Semarang	414	463	464	49	0	11,91%	558	83,07%	-95	10	10	558	-95
8	RO VIII/ Surabaya	580	737	740	160	4	27,49%	839	88,20%	-99	3	9	839	-99
9	RO IX/ Kalimantan	366	465	468	101	2	27,66%	508	92,19%	-40	7	8	508	-40
10	RO X/ Makassar	265	361	369	104	8	39,20%	350	105,61%	20	6	1	350	20

KINERJA PWG 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.507	766	9	103,37%	1.581	95,32%	-74	8	5	1.581	-74
2	RO II/ Medan	1.161	2.076	2.187	1.026	111	88,35%	2.222	98,44%	-35	4	3	2.222	-35
3	RO III/ Palembang	1.184	2.002	2.116	931	114	78,65%	2.270	93,19%	-155	6	6	2.270	-155
4	RO IV/ Jakarta 1	1.292	2.159	2.293	1.001	134	77,45%	2.692	85,18%	-399	5	9	2.692	-399
5	RO V/ Jakarta 2	923	1.586	1.684	761	99	82,42%	2.019	83,43%	-335	9	10	2.019	-335
6	RO VI/ Bandung	1.332	2.246	2.373	1.042	127	78,22%	2.320	102,28%	53	3	2	2.320	53
7	RO VII/ Semarang	978	1.686	1.773	795	87	81,33%	2.012	88,15%	-238	7	8	2.012	-238
8	RO VIII/ Surabaya	2.120	3.436	3.629	1.509	194	71,20%	3.693	98,27%	-64	1	4	3.693	-64
9	RO IX/ Kalimantan	1.142	1.729	1.793	650	63	56,92%	1.988	90,15%	-196	10	7	1.988	-196
10	RO X/ Makassar	1.952	3.167	3.329	1.378	163	70,58%	2.977	111,82%	352	2	1	2.977	352

KINERJA PWG - GADAI 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	487	243	3	100,10%	392	124,05%	94	8	1	392	94
2	RO II/ Medan	557	834	857	301	24	54,06%	752	114,00%	105	4	2	752	105
3	RO III/ Palembang	497	726	759	262	33	52,69%	718	105,80%	42	5	9	718	42
4	RO IV/ Jakarta 1	477	679	705	228	26	47,89%	685	102,99%	20	9	10	685	20
5	RO V/ Jakarta 2	381	564	589	208	25	54,73%	517	113,96%	72	10	3	517	72
6	RO VI/ Bandung	648	954	1.000	352	46	54,36%	912	109,70%	88	3	6	912	88
7	RO VII/ Semarang	398	634	654	256	20	64,39%	596	109,81%	58	6	5	596	58
8	RO VIII/ Surabaya	1.149	1.713	1.776	628	63	54,63%	1.654	107,40%	122	2	7	1.654	122
9	RO IX/ Kalimantan	593	836	849	256	13	43,22%	796	106,65%	53	7	8	796	53
10	RO X/ Makassar	1.480	2.122	2.169	690	48	46,61%	1.908	113,71%	262	1	4	1.908	262

KINERJA PWG CILEM 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.020	522	6	104,97%	1.189	85,84%	-168	9	6	1.189	-168
2	RO II/ Medan	605	1.243	1.329	725	87	119,92%	1.469	90,47%	-140	3	4	1.469	-140
3	RO III/ Palembang	687	1.276	1.357	669	81	97,43%	1.553	87,36%	-196	6	5	1.553	-196
4	RO IV/ Jakarta 1	815	1.480	1.588	772	108	94,73%	2.007	79,11%	-419	2	8	2.007	-419
5	RO V/ Jakarta 2	543	1.021	1.095	553	74	101,85%	1.502	72,92%	-407	7	10	1.502	-407
6	RO VI/ Bandung	684	1.292	1.373	689	81	100,82%	1.409	97,48%	-36	4	2	1.409	-36
7	RO VII/ Semarang	580	1.052	1.119	539	67	92,96%	1.416	79,04%	-297	8	9	1.416	-297
8	RO VIII/ Surabaya	971	1.723	1.853	882	131	90,80%	2.040	90,86%	-186	1	3	2.040	-186
9	RO IX/ Kalimantan	549	893	943	394	50	71,71%	1.192	79,13%	-249	10	7	1.192	-249
10	RO X/ Makassar	472	1.045	1.160	688	115	145,77%	1.069	108,45%	90	5	1	1.069	90

KINERJA SME RO 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.329	-257	-56	-9,93%	2.712	85,87%	-383	10	10	2.712	-383
2	RO II/ Medan	1.401	1.647	1.631	231	-15	16,47%	1.649	98,95%	-17	6	6	1.649	-17
3	RO III/ Palembang	2.436	2.496	2.508	71	12	2,93%	2.726	91,98%	-219	8	8	2.726	-219
4	RO IV/ Jakarta 1	2.158	2.553	2.675	518	123	23,99%	2.472	108,22%	203	2	1	2.472	203
5	RO V/ Jakarta 2	1.590	1.819	1.842	251	23	15,81%	1.877	98,11%	-36	5	7	1.877	-36
6	RO VI/ Bandung	1.687	1.953	1.960	273	7	16,16%	1.858	105,46%	101	4	2	1.858	101
7	RO VII/ Semarang	1.820	2.041	2.046	226	5	12,43%	2.050	99,82%	-4	7	5	2.050	-4
8	RO VIII/ Surabaya	2.055	2.368	2.411	355	43	17,29%	2.344	102,86%	67	3	4	2.344	67
9	RO IX/ Kalimantan	5.131	5.704	5.773	642	69	12,51%	5.597	103,14%	176	1	3	5.597	176
10	RO X/ Makassar	769	787	828	59	42	7,65%	947	87,43%	-119	9	9	947	-119

KINERJA MBG 22-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.364	-202	-45	-3,07%	7.031	90,52%	-667	10	3	7.031	-667
2	RO II/ Medan	2.310	2.406	2.424	114	18	4,94%	2.643	91,74%	-218	2	2	2.643	-218
3	RO III/ Palembang	4.380	4.573	4.601	221	27	5,04%	4.769	96,47%	-168	1	1	4.769	-168
4	RO IV/ Jakarta 1	1.900	1.837	1.848	-53	11	-2,77%	2.096	88,15%	-248	7	8	2.096	-248
5	RO V/ Jakarta 2	1.269	1.244	1.253	-16	9	-1,28%	1.389	90,20%	-136	5	4	1.389	-136
6	RO VI/ Bandung	1.898	1.751	1.763	-135	12	-7,14%	2.022	87,16%	-260	9	10	2.022	-260
7	RO VII/ Semarang	2.980	2.883	2.904	-76	21	-2,55%	3.273	88,73%	-369	8	6	3.273	-369
8	RO VIII/ Surabaya	3.807	3.720	3.769	-38	49	-1,01%	4.187	90,01%	-418	6	5	4.187	-418
9	RO IX/ Kalimantan	1.401	1.422	1.437	36	14	2,54%	1.621	88,63%	-184	3	7	1.621	-184
10	RO X/ Makassar	1.233	1.248	1.255	22	8	1,77%	1.439	87,20%	-184	4	9	1.439	-184

KINERJA AREA



KINERJA DPK AREA PER 22-Dec-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.672	8.022	8.077	608	406	56	8,14%				11	
2	Area Lhokseumawe	8.074	8.067	8.084	8.092	17	24	8	0,21%				33	
3	Area Meulaboh	3.494	3.882	3.878	3.900	407	19	23	11,64%				16	
4	Area Batam	2.849	3.274	3.200	3.225	376	-49	24	13,18%				18	
5	Area Medan Kota	5.356	6.158	6.306	6.317	962	159	12	17,96%				8	
6	Area Medan Raya	2.641	2.872	2.879	2.876	236	4	-3	8,92%				25	
7	Area Pekanbaru	7.557	8.546	8.433	8.448	891	-99	15	11,79%				9	
8	Area Pematangsiantar	2.510	2.668	2.581	2.595	85	-73	14	3,40%				32	
9	Area Bandar Lampung	3.931	4.259	4.193	4.252	320	-8	59	8,15%				20	
10	Area Bengkulu	2.130	2.493	2.599	2.597	467	104	-2	21,90%				14	
11	Area Jambi	2.705	3.237	3.186	3.181	477	-56	-4	17,62%				13	
12	Area Padang	3.909	4.248	4.207	4.219	310	-29	12	7,92%				21	
13	Area Palembang	7.341	7.612	7.904	7.832	490	220	-72	6,68%				12	
14	Area Banten	10.556	12.172	11.895	11.998	1.441	-174	103	13,66%				5	
15	Area Bekasi	8.947	9.796	8.576	8.601	-346	-1.195	25	-3,87%				43	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.859	8.787	1.414	-712	-71	19,18%				6	
17	Area Jakarta Kelapa Gadin	11.820	15.894	13.694	13.764	1.945	-2.130	70	16,45%				3	
18	Area Jakarta Rawamangun	10.100	10.103	9.761	9.956	-144	-147	195	-1,42%				41	
19	Area Jakarta Thamrin	61.226	76.564	79.569	80.563	19.337	3.999	993	31,58%				1	
20	Area Bogor	8.049	7.662	7.893	7.978	-71	316	85	-0,88%				39	
21	Area Depok	6.943	6.872	6.895	6.909	-34	38	15	-0,49%				35	
22	Area Jakarta Fatmawati	11.619	13.960	13.588	13.233	1.614	-727	-355	13,89%				4	
23	Area Jakarta Pondok Indah	8.481	8.793	8.215	8.272	-209	-521	57	-2,46%				42	
24	Area Jakarta Saharjo	8.231	11.230	16.618	16.661	8.430	5.431	43	102,42%				2	
25	Area Tangerang Selatan	6.162	5.574	5.446	5.424	-738	-150	-22	-11,97%				45	
26	Area Bandung Kota	9.788	10.510	10.005	10.068	281	-441	64	2,87%				23	
27	Area Bandung Raya	5.837	6.275	6.152	6.182	345	-93	30	5,91%				19	
28	Area Cirebon	4.870	5.123	5.236	5.248	378	125	11	7,76%				17	
29	Area Purwokerto	3.175	3.446	3.368	3.377	202	-70	9	6,35%				28	
30	Area Semarang Kota	7.056	7.135	7.027	7.017	-39	-118	-9	-0,55%				36	
31	Area Pekalongan	3.560	3.638	3.102	3.162	-397	-475	61	-11,16%				44	
32	Area Solo	4.925	5.259	5.214	5.229	304	-30	15	6,17%				22	
33	Area Yogyakarta	6.665	7.001	6.874	6.888	223	-113	15	3,34%				26	
34	Area Denpasar	3.788	4.181	4.157	4.201	413	20	44	10,90%				15	
35	Area Jember	2.822	2.836	2.808	2.802	-20	-34	-5	-0,71%				34	
36	Area Kediri	4.155	4.089	4.035	4.036	-119	-53	1	-2,87%				40	
37	Area Malang	4.575	5.295	5.299	5.296	720	1	-4	15,74%				10	
38	Area Surabaya Kota	7.814	7.742	7.749	7.768	-45	26	19	-0,58%				37	
39	Area Surabaya Raya	7.629	8.094	7.723	7.742	113	-352	19	1,48%				31	
40	Area Balikpapan	8.442	8.723	8.481	8.560	118	-163	79	1,40%				30	
41	Area Banjarmasin	7.270	7.461	7.429	7.453	183	-8	24	2,51%				29	
42	Area Pontianak	3.590	3.702	3.445	3.527	-63	-175	82	-1,75%				38	
43	Area Makassar	6.449	7.518	7.659	7.681	1.232	164	23	19,11%				7	
44	Area Manado	2.345	2.927	2.566	2.568	223	-359	1	9,51%				27	
45	Area Palu	3.223	3.431	3.482	3.490	267	59	8	8,29%				24	

KINERJA GIRO AREA PER 22-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.129	1.342	1.367	181	238	25	15,29%				13	
2	Area Lhokseumawe	528	575	440	448	-81	-128	8	-15,28%				40	
3	Area Meulaboh	326	384	413	409	83	25	-4	25,37%				20	
4	Area Batam	238	419	399	397	159	-22	-2	66,56%				16	
5	Area Medan Kota	315	437	620	624	309	187	4	98,13%				9	
6	Area Medan Raya	156	129	159	157	1	28	-2	0,48%				33	
7	Area Pekanbaru	1.111	1.414	1.420	1.428	317	14	8	28,55%				8	
8	Area Pematangsiantar	74	49	33	32	-42	-16	-1	-56,52%				35	
9	Area Bandar Lampung	474	458	500	487	13	29	-13	2,69%				30	
10	Area Bengkulu	144	93	186	195	51	103	9	35,61%				25	
11	Area Jambi	173	181	159	145	-27	-35	-13	-15,72%				34	
12	Area Padang	270	313	304	316	46	3	12	17,12%				28	
13	Area Palembang	698	2.010	2.085	2.098	1.400	89	13	200,46%				4	
14	Area Banten	2.097	3.722	4.151	4.261	2.164	539	110	103,22%				3	
15	Area Bekasi	834	871	917	933	99	62	16	11,89%				19	
16	Area Jakarta Kebon Jeruk	636	1.900	1.858	1.852	1.216	-48	-6	191,01%				5	
17	Area Jakarta Kelapa Gadin	576	781	737	784	207	3	47	35,97%				12	
18	Area Jakarta Rawamangun	2.444	2.574	2.234	2.334	-111	-240	99	-4,53%				41	
19	Area Jakarta Thamrin	26.371	27.178	31.647	32.121	5.750	4.943	474	21,80%				2	
20	Area Bogor	684	784	766	802	118	18	36	17,20%				17	
21	Area Depok	721	994	1.024	1.028	308	34	4	42,69%				11	
22	Area Jakarta Fatmawati	2.301	3.158	2.602	2.869	568	-289	267	24,71%				7	
23	Area Jakarta Pondok Indah	957	1.238	797	834	-123	-404	37	-12,84%				44	
24	Area Jakarta Saharjo	2.794	6.112	11.407	11.403	8.609	5.291	-4	308,17%				1	
25	Area Tangerang Selatan	586	910	680	646	60	-265	-34	10,19%				24	
26	Area Bandung Kota	1.112	2.126	1.715	1.749	638	-377	35	57,35%				6	
27	Area Bandung Raya	810	783	736	758	-51	-24	22	-6,32%				38	
28	Area Cirebon	543	481	594	560	17	79	-34	3,21%				29	
29	Area Purwokerto	215	155	149	173	-42	17	24	-19,72%				36	
30	Area Semarang Kota	684	498	454	493	-190	-5	39	-27,82%				45	
31	Area Pekalongan	200	174	187	203	4	29	16	1,88%				32	
32	Area Solo	221	228	234	233	11	5	-2	5,11%				31	
33	Area Yogyakarta	355	442	413	404	50	-37	-9	14,03%				26	
34	Area Denpasar	281	237	216	236	-46	-1	20	-16,25%				37	
35	Area Jember	67	111	129	129	61	18	-1	91,15%				23	
36	Area Kediri	248	132	130	131	-117	-1	1	-47,02%				42	
37	Area Malang	232	371	401	402	170	31	0	73,35%				14	
38	Area Surabaya Kota	947	1.030	989	1.010	63	-20	21	6,60%				22	
39	Area Surabaya Raya	1.031	986	1.089	1.103	72	117	14	6,97%				21	
40	Area Balikpapan	580	682	685	740	159	58	55	27,46%				15	
41	Area Banjarmasin	548	639	736	856	308	217	120	56,25%				10	
42	Area Pontianak	431	475	348	363	-68	-112	15	-15,85%				39	
43	Area Makassar	474	648	563	577	103	-70	15	21,74%				18	
44	Area Manado	244	540	294	292	48	-248	-2	19,48%				27	
45	Area Palu	418	314	301	300	-118	-14	-1	-28,24%				43	

KINERJA TABUNGAN AREA PER 22-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.431	5.587	5.625	528	194	38	10,35%				5	
2	Area Lhokseumawe	5.942	6.260	6.422	6.429	487	170	7	8,20%				6	
3	Area Meulaboh	2.789	3.123	3.103	3.130	341	8	27	12,24%				8	
4	Area Batam	1.733	1.904	1.893	1.904	171	-0	10	9,85%				35	
5	Area Medan Kota	2.242	2.410	2.454	2.485	243	75	32	10,85%				21	
6	Area Medan Raya	1.804	1.981	1.979	1.979	175	-2	-0	9,73%				33	
7	Area Pekanbaru	4.778	5.505	5.402	5.425	647	-80	23	13,55%				2	
8	Area Pematangsiantar	1.787	2.009	2.007	2.026	240	18	20	13,42%				24	
9	Area Bandar Lampung	2.833	3.073	3.004	3.075	242	2	71	8,56%				22	
10	Area Bengkulu	1.512	1.615	1.609	1.617	105	2	8	6,97%				43	
11	Area Jambi	1.922	2.212	2.180	2.190	268	-22	10	13,97%				19	
12	Area Padang	2.662	2.851	2.877	2.889	228	38	12	8,56%				25	
13	Area Palembang	3.683	3.894	3.940	3.987	304	93	47	8,26%				11	
14	Area Banten	4.051	4.150	3.970	3.973	-79	-177	2	-1,94%				45	
15	Area Bekasi	4.951	5.551	5.158	5.174	223	-377	16	4,50%				26	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.568	2.605	265	-37	37	11,33%				20	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.521	2.545	552	206	24	27,70%				3	
18	Area Jakarta Rawamangun	3.266	3.716	3.464	3.460	194	-256	-4	5,95%				29	
19	Area Jakarta Thamrin	3.839	4.293	4.129	4.176	337	-117	47	8,78%				9	
20	Area Bogor	4.124	4.361	4.342	4.364	240	3	22	5,83%				23	
21	Area Depok	3.364	3.471	3.535	3.546	182	75	11	5,42%				31	
22	Area Jakarta Fatmawati	2.449	2.443	2.535	2.558	108	114	22	4,43%				42	
23	Area Jakarta Pondok Indah	2.483	2.688	2.730	2.752	269	64	22	10,82%				18	
24	Area Jakarta Saharjo	1.724	1.818	1.840	1.851	127	34	11	7,35%				40	
25	Area Tangerang Selatan	2.328	2.423	2.429	2.442	113	18	13	4,87%				41	
26	Area Bandung Kota	4.312	4.850	4.838	4.845	533	-5	7	12,37%				4	
27	Area Bandung Raya	3.375	3.596	3.533	3.540	165	-56	8	4,90%				36	
28	Area Cirebon	3.264	3.446	3.364	3.410	146	-36	46	4,48%				39	
29	Area Purwokerto	2.153	2.510	2.445	2.440	287	-69	-5	13,34%				14	
30	Area Semarang Kota	3.815	4.197	4.027	4.028	212	-169	0	5,56%				27	
31	Area Pekalongan	2.059	2.564	2.226	2.243	184	-321	18	8,95%				30	
32	Area Solo	3.209	3.493	3.462	3.480	271	-13	17	8,45%				16	
33	Area Yogyakarta	4.150	4.361	4.396	4.426	277	65	30	6,67%				15	
34	Area Denpasar	2.751	3.056	3.093	3.116	365	59	23	13,27%				7	
35	Area Jember	1.982	2.196	2.191	2.188	206	-8	-2	10,40%				28	
36	Area Kediri	2.848	2.986	2.996	2.998	149	12	2	5,25%				38	
37	Area Malang	2.849	3.247	3.151	3.152	303	-95	1	10,64%				12	
38	Area Surabaya Kota	3.584	3.685	3.644	3.658	74	-27	15	2,06%				44	
39	Area Surabaya Raya	4.613	5.157	4.755	4.763	150	-393	9	3,25%				37	
40	Area Balikpapan	4.745	4.974	5.052	5.073	328	99	21	6,91%				10	
41	Area Banjarmasin	4.620	4.844	4.885	4.891	271	47	6	5,86%				17	
42	Area Pontianak	2.122	2.218	2.256	2.304	182	86	48	8,58%				32	
43	Area Makassar	4.397	5.044	5.198	5.206	810	163	8	18,42%				1	
44	Area Manado	1.697	1.767	1.866	1.870	172	103	4	10,16%				34	
45	Area Palu	2.293	2.484	2.578	2.590	297	106	12	12,93%				13	

KINERJA DEPOSITO AREA PER 22-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.112	1.093	1.086	-101	-26	-7	-8,52%				24	
2	Area Lhokseumawe	1.604	1.232	1.222	1.214	-389	-18	-7	-24,27%				36	
3	Area Meulaboh	379	375	361	361	-17	-14	-0	-4,62%				19	
4	Area Batam	878	951	908	924	46	-27	16	5,28%				15	
5	Area Medan Kota	2.799	3.311	3.233	3.208	409	-103	-25	14,62%				4	
6	Area Medan Raya	681	762	741	741	59	-22	-0	8,72%				14	
7	Area Pekanbaru	1.668	1.627	1.610	1.594	-74	-33	-16	-4,43%				23	
8	Area Pematangsiantar	649	610	541	537	-112	-74	-5	-17,33%				27	
9	Area Bandar Lampung	625	728	689	690	65	-38	1	10,45%				13	
10	Area Bengkulu	475	785	805	785	310	-1	-20	65,28%				6	
11	Area Jambi	610	845	847	846	235	1	-1	38,56%				8	
12	Area Padang	978	1.083	1.026	1.014	36	-70	-12	3,66%				16	
13	Area Palembang	2.960	1.708	1.879	1.746	-1.214	38	-132	-41,00%				45	
14	Area Banten	4.408	4.301	3.774	3.764	-644	-537	-10	-14,61%				41	
15	Area Bekasi	3.162	3.373	2.501	2.494	-668	-880	-7	-21,14%				42	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.432	4.331	-67	-627	-101	-1,52%				22	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.436	10.435	1.185	-2.339	-1	12,81%				2	
18	Area Jakarta Rawamangun	4.389	3.813	4.063	4.162	-227	349	99	-5,18%				31	
19	Area Jakarta Thamrin	31.015	45.092	43.793	44.265	13.250	-827	472	42,72%				1	
20	Area Bogor	3.241	2.517	2.785	2.812	-429	295	27	-13,24%				38	
21	Area Depok	2.859	2.407	2.335	2.335	-524	-72	0	-18,32%				39	
22	Area Jakarta Fatmawati	6.870	8.359	8.451	7.806	937	-553	-644	13,63%				3	
23	Area Jakarta Pondok Indah	5.041	4.866	4.687	4.686	-355	-180	-2	-7,04%				34	
24	Area Jakarta Saharjo	3.713	3.300	3.371	3.407	-306	107	36	-8,25%				33	
25	Area Tangerang Selatan	3.248	2.240	2.337	2.337	-911	96	0	-28,05%				44	
26	Area Bandung Kota	4.364	3.534	3.452	3.474	-890	-60	22	-20,40%				43	
27	Area Bandung Raya	1.652	1.896	1.883	1.883	231	-13	-0	13,97%				9	
28	Area Cirebon	1.063	1.195	1.278	1.277	214	82	-1	20,15%				10	
29	Area Purwokerto	807	781	774	763	-43	-18	-10	-5,35%				20	
30	Area Semarang Kota	2.557	2.440	2.546	2.496	-61	56	-49	-2,38%				21	
31	Area Pekalongan	1.301	900	688	716	-585	-184	27	-44,98%				40	
32	Area Solo	1.495	1.538	1.518	1.516	21	-22	-1	1,43%				17	
33	Area Yogyakarta	2.161	2.199	2.064	2.058	-104	-141	-6	-4,79%				25	
34	Area Denpasar	756	888	849	850	94	-39	1	12,40%				11	
35	Area Jember	773	529	488	485	-287	-44	-2	-37,19%				32	
36	Area Kediri	1.059	971	909	907	-152	-64	-2	-14,37%				28	
37	Area Malang	1.495	1.677	1.747	1.742	247	65	-5	16,52%				7	
38	Area Surabaya Kota	3.282	3.027	3.116	3.100	-182	73	-16	-5,54%				30	
39	Area Surabaya Raya	1.985	1.951	1.879	1.876	-109	-76	-3	-5,49%				26	
40	Area Balikpapan	3.117	3.068	2.745	2.748	-369	-320	3	-11,85%				35	
41	Area Banjarmasin	2.102	1.978	1.809	1.706	-396	-272	-103	-18,84%				37	
42	Area Pontianak	1.037	1.009	842	860	-176	-149	18	-17,01%				29	
43	Area Makassar	1.578	1.826	1.898	1.897	319	71	-1	20,24%				5	
44	Area Manado	403	621	406	406	3	-215	-0	0,71%				18	
45	Area Palu	511	633	603	600	89	-33	-3	17,34%				12	

KINERJA CASA PER 22-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	6.929	6.992	709	432	63	11,28%				10	
2	Area Lhokseumawe	6.471	6.835	6.862	6.877	406	42	15	6,28%				18	
3	Area Meulaboh	3.115	3.507	3.516	3.539	424	33	23	13,61%				17	
4	Area Batam	1.971	2.323	2.292	2.300	329	-22	8	16,71%				20	
5	Area Medan Kota	2.557	2.848	3.073	3.110	552	262	36	21,60%				13	
6	Area Medan Raya	1.959	2.110	2.138	2.136	176	26	-2	8,99%				35	
7	Area Pekanbaru	5.889	6.919	6.822	6.854	965	-66	32	16,38%				7	
8	Area Pematangsiantar	1.861	2.058	2.040	2.059	198	1	19	10,63%				32	
9	Area Bandar Lampung	3.306	3.531	3.503	3.561	255	30	58	7,71%				27	
10	Area Bengkulu	1.656	1.708	1.795	1.812	157	105	18	9,46%				38	
11	Area Jambi	2.094	2.392	2.339	2.335	241	-57	-3	11,52%				29	
12	Area Padang	2.931	3.164	3.181	3.205	274	41	24	9,34%				25	
13	Area Palembang	4.381	5.904	6.025	6.085	1.704	182	60	38,89%				4	
14	Area Banten	6.148	7.871	8.121	8.233	2.086	362	112	33,92%				3	
15	Area Bekasi	5.785	6.422	6.075	6.107	322	-315	32	5,57%				22	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.426	4.457	1.481	-85	30	49,75%				5	
17	Area Jakarta Kelapa Gadin	2.570	3.120	3.258	3.329	760	209	71	29,56%				9	
18	Area Jakarta Rawamangun	5.710	6.290	5.698	5.794	84	-496	96	1,46%				43	
19	Area Jakarta Thamrin	30.210	31.471	35.776	36.297	6.087	4.826	521	20,15%				2	
20	Area Bogor	4.808	5.145	5.108	5.166	358	21	58	7,45%				19	
21	Area Depok	4.084	4.464	4.559	4.574	490	110	15	11,99%				14	
22	Area Jakarta Fatmawati	4.750	5.601	5.138	5.427	677	-174	289	14,25%				11	
23	Area Jakarta Pondok Indah	3.441	3.927	3.527	3.586	146	-340	59	4,24%				39	
24	Area Jakarta Saharjo	4.518	7.929	13.247	13.254	8.736	5.325	7	193,36%				1	
25	Area Tangerang Selatan	2.914	3.334	3.109	3.088	173	-246	-22	5,94%				36	
26	Area Bandung Kota	5.424	6.976	6.553	6.594	1.171	-382	42	21,59%				6	
27	Area Bandung Raya	4.184	4.379	4.269	4.299	114	-80	30	2,73%				41	
28	Area Cirebon	3.807	3.928	3.958	3.971	164	43	12	4,30%				37	
29	Area Purwokerto	2.368	2.665	2.594	2.613	245	-52	19	10,33%				28	
30	Area Semarang Kota	4.499	4.695	4.481	4.521	22	-174	40	0,49%				45	
31	Area Pekalongan	2.259	2.738	2.413	2.447	188	-291	33	8,33%				33	
32	Area Solo	3.430	3.720	3.696	3.712	282	-8	16	8,23%				24	
33	Area Yogyakarta	4.504	4.803	4.810	4.830	326	28	21	7,25%				21	
34	Area Denpasar	3.032	3.293	3.309	3.351	319	58	43	10,53%				23	
35	Area Jember	2.049	2.307	2.320	2.317	267	10	-3	13,05%				26	
36	Area Kediri	3.096	3.118	3.126	3.129	33	11	3	1,06%				44	
37	Area Malang	3.080	3.618	3.552	3.553	473	-64	1	15,36%				16	
38	Area Surabaya Kota	4.532	4.715	4.633	4.668	136	-47	35	3,01%				40	
39	Area Surabaya Raya	5.644	6.142	5.844	5.866	222	-276	23	3,93%				30	
40	Area Balikpapan	5.325	5.656	5.736	5.812	487	157	76	9,15%				15	
41	Area Banjarmasin	5.168	5.482	5.620	5.747	579	265	127	11,20%				12	
42	Area Pontianak	2.553	2.693	2.603	2.667	114	-26	63	4,45%				42	
43	Area Makassar	4.871	5.692	5.761	5.784	913	92	23	18,74%				8	
44	Area Manado	1.942	2.306	2.160	2.162	220	-145	1	11,33%				31	
45	Area Palu	2.712	2.798	2.879	2.890	178	92	11	6,58%				34	

KINERJA PEMBIAYAN RETAIL AREA PER 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.762	7.723	511	-39	7,08%	8.217	94,00%	-493	23	38
2	Area Lhokseumawe	8.448	8.964	8.917	468	-48	5,54%	9.774	91,23%	-857	28	44
3	Area Meulaboh	6.330	6.900	6.910	580	10	9,16%	7.109	97,20%	-199	18	19
4	Area Batam	2.397	2.732	2.762	365	30	15,21%	2.901	95,19%	-139	38	30
5	Area Medan Kota	2.545	2.985	3.027	482	42	18,95%	3.115	97,17%	-88	24	20
6	Area Medan Raya	2.640	3.002	3.039	399	37	15,09%	3.143	96,69%	-104	35	25
7	Area Pekanbaru	5.991	6.772	6.838	846	66	14,13%	6.974	98,05%	-136	6	12
8	Area Pematangsiantar	3.146	3.503	3.536	390	33	12,39%	3.677	96,19%	-140	36	26
9	Area Bandar Lampung	4.153	4.576	4.626	473	51	11,39%	4.866	95,07%	-240	26	31
10	Area Bengkulu	3.643	4.148	4.206	563	58	15,46%	4.183	100,56%	23	19	8
11	Area Jambi	4.260	4.605	4.648	388	43	9,11%	4.802	96,79%	-154	37	22
12	Area Padang	4.496	4.936	4.977	481	41	10,70%	5.146	96,73%	-168	25	24
13	Area Palembang	6.724	7.318	7.407	684	89	10,17%	7.656	96,76%	-248	9	23
14	Area Banten	5.229	5.961	6.097	868	135	16,60%	6.046	100,84%	51	5	6
15	Area Bekasi	5.457	6.086	6.114	657	27	12,05%	6.258	97,69%	-145	11	16
16	Area Jakarta Kebon Jeru	3.887	4.407	4.476	588	69	15,14%	4.565	98,05%	-89	16	11
17	Area Jakarta Kelapa Gac	3.487	3.981	4.122	635	142	18,21%	4.095	100,66%	27	13	7
18	Area Jakarta Rawamang	4.093	4.482	4.534	441	52	10,76%	4.797	94,51%	-264	31	34
19	Area Jakarta Thamrin	4.380	4.972	5.015	635	44	14,51%	5.133	97,71%	-118	12	15
20	Area Bogor	4.856	5.365	5.418	562	53	11,57%	5.744	94,32%	-326	20	36
21	Area Depok	4.779	5.320	5.361	582	41	12,18%	5.531	96,94%	-169	17	21
22	Area Jakarta Fatmawati	3.666	4.099	4.136	470	37	12,81%	4.325	95,62%	-189	27	28
23	Area Jakarta Pondok Inc	3.011	3.417	3.476	465	59	15,46%	3.689	94,24%	-213	29	37
24	Area Jakarta Saharjo	2.222	2.420	2.441	219	21	9,84%	2.694	90,58%	-254	44	45
25	Area Tangerang Selatan	3.565	3.904	3.928	363	24	10,17%	4.263	92,15%	-335	39	40
26	Area Bandung Kota	5.826	6.834	6.930	1.104	96	18,95%	6.833	101,42%	97	2	3
27	Area Bandung Raya	5.409	5.976	6.035	626	59	11,57%	6.282	96,08%	-247	14	27
28	Area Cirebon	4.206	4.662	4.738	532	75	12,65%	4.963	95,46%	-225	22	29
29	Area Purwokerto	2.362	2.554	2.572	210	18	8,87%	2.806	91,65%	-234	45	42
30	Area Semarang Kota	3.801	4.192	4.238	437	45	11,50%	4.029	105,18%	209	32	1
31	Area Pekalongan	2.273	2.553	2.574	301	21	13,26%	2.726	94,41%	-152	41	35
32	Area Solo	3.186	3.433	3.462	276	29	8,66%	3.706	93,42%	-244	42	39
33	Area Yogyakarta	3.016	3.388	3.448	433	60	14,36%	3.634	94,90%	-185	33	33
34	Area Denpasar	6.985	7.780	7.888	902	108	12,92%	7.855	100,42%	33	4	9
35	Area Jember	2.789	3.004	3.057	269	53	9,63%	3.319	92,12%	-262	43	41
36	Area Kediri	3.187	3.458	3.508	321	50	10,07%	3.831	91,58%	-323	40	43
37	Area Malang	3.372	3.748	3.798	426	50	12,64%	3.997	95,02%	-199	34	32
38	Area Surabaya Kota	4.447	4.988	5.062	615	74	13,84%	5.176	97,81%	-113	15	14
39	Area Surabaya Raya	4.275	4.773	4.836	561	63	13,12%	4.962	97,47%	-126	21	17
40	Area Balikpapan	4.911	5.600	5.730	818	129	16,66%	5.676	100,95%	54	7	5
41	Area Banjarmasin	5.586	6.226	6.266	680	40	12,17%	6.391	98,05%	-125	10	13
42	Area Pontianak	6.233	6.662	6.692	459	30	7,36%	6.882	97,24%	-190	30	18
43	Area Makassar	7.265	8.778	8.953	1.688	174	23,23%	8.796	101,78%	156	1	2
44	Area Manado	4.255	4.891	4.963	708	72	16,64%	4.990	99,46%	-27	8	10
45	Area Palu	5.623	6.507	6.614	992	107	17,64%	6.551	100,97%	64	3	4

KINERJA CFG AREA PER 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.015	436	9	9,51%	5.143	97,52%	-127	9	19
2	Area Lhokseumawe	4.236	4.555	4.546	310	-9	7,31%	4.798	94,76%	-252	19	40
3	Area Meulaboh	3.283	3.774	3.789	506	15	15,42%	3.680	102,96%	109	5	2
4	Area Batam	1.770	1.955	1.971	201	15	11,34%	2.003	98,39%	-32	29	16
5	Area Medan Kota	1.945	2.149	2.165	220	16	11,30%	2.206	98,10%	-42	26	18
6	Area Medan Raya	1.991	2.156	2.170	179	14	9,00%	2.212	98,13%	-41	35	17
7	Area Pekanbaru	3.886	4.212	4.246	361	35	9,28%	4.354	97,52%	-108	14	20
8	Area Pematangsiantar	2.256	2.392	2.407	151	15	6,69%	2.483	96,93%	-76	39	24
9	Area Bandar Lampung	2.629	2.775	2.787	158	12	6,02%	2.948	94,55%	-161	37	41
10	Area Bengkulu	2.332	2.632	2.664	332	33	14,22%	2.585	103,04%	79	15	1
11	Area Jambi	2.759	2.947	2.967	208	19	7,53%	2.987	99,30%	-21	27	12
12	Area Padang	3.150	3.331	3.342	192	11	6,10%	3.433	97,35%	-91	31	23
13	Area Palembang	4.405	4.828	4.881	476	53	10,82%	4.933	98,96%	-51	6	13
14	Area Banten	3.990	4.454	4.505	515	51	12,90%	4.443	101,39%	62	4	5
15	Area Bekasi	4.262	4.659	4.692	430	33	10,09%	4.747	98,83%	-55	10	15
16	Area Jakarta Kebon Jeru	3.121	3.534	3.571	450	37	14,43%	3.519	101,49%	52	7	4
17	Area Jakarta Kelapa Gading	2.887	3.186	3.211	323	25	11,20%	3.218	99,77%	-7	18	9
18	Area Jakarta Rawamangun	3.247	3.470	3.491	245	21	7,54%	3.621	96,41%	-130	23	28
19	Area Jakarta Thamrin	3.676	4.039	4.072	396	33	10,77%	4.119	98,86%	-47	13	14
20	Area Bogor	3.846	4.215	4.246	400	30	10,40%	4.420	96,06%	-174	12	32
21	Area Depok	4.134	4.440	4.462	328	22	7,93%	4.623	96,52%	-161	16	26
22	Area Jakarta Fatmawati	3.130	3.399	3.417	286	17	9,15%	3.565	95,85%	-148	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.893	305	16	11,79%	3.033	95,39%	-140	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.919	145	9	8,16%	2.040	94,06%	-121	40	43
25	Area Tangerang Selatan	2.845	3.035	3.045	200	10	7,02%	3.205	95,00%	-160	30	39
26	Area Bandung Kota	4.040	4.520	4.561	522	42	12,91%	4.577	99,66%	-16	3	10
27	Area Bandung Raya	3.720	4.025	4.048	328	22	8,81%	4.153	97,46%	-106	17	21
28	Area Cirebon	2.765	2.978	2.999	234	20	8,45%	3.149	95,23%	-150	24	38
29	Area Purwokerto	1.391	1.498	1.505	114	7	8,21%	1.574	95,63%	-69	44	35
30	Area Semarang Kota	2.188	2.353	2.363	175	10	7,99%	2.440	96,85%	-77	36	25
31	Area Pekalongan	1.372	1.476	1.483	112	7	8,15%	1.572	94,38%	-88	45	42
32	Area Solo	1.987	2.106	2.112	125	6	6,28%	2.211	95,52%	-99	42	36
33	Area Yogyakarta	1.922	2.076	2.107	186	31	9,65%	2.162	97,45%	-55	34	22
34	Area Denpasar	4.931	5.308	5.342	411	33	8,33%	5.292	100,94%	50	11	6
35	Area Jember	1.963	2.063	2.078	115	15	5,88%	2.228	93,29%	-150	43	44
36	Area Kediri	2.053	2.190	2.206	154	16	7,49%	2.293	96,22%	-87	38	31
37	Area Malang	2.417	2.589	2.608	191	18	7,91%	2.725	95,71%	-117	32	34
38	Area Surabaya Kota	3.249	3.442	3.456	207	14	6,38%	3.589	96,28%	-133	28	30
39	Area Surabaya Raya	2.461	2.635	2.650	190	15	7,71%	2.749	96,42%	-98	33	27
40	Area Balikpapan	2.662	2.777	2.787	126	10	4,72%	3.007	92,69%	-220	41	45
41	Area Banjarmasin	3.058	3.276	3.289	231	13	7,54%	3.415	96,30%	-126	25	29
42	Area Pontianak	3.337	3.580	3.609	273	29	8,17%	3.625	99,56%	-16	22	11
43	Area Makassar	5.254	6.086	6.147	893	61	16,99%	6.040	101,78%	108	1	3
44	Area Manado	3.431	3.858	3.881	450	24	13,12%	3.889	99,80%	-8	8	8
45	Area Palu	4.503	5.032	5.089	586	58	13,01%	5.051	100,75%	38	2	7

KINERJA CFG - MITRAGUNA 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.510	331	8	10,41%	3.569	98,34%	-59	7	16
2	Area Lhokseumawe	3.065	3.287	3.281	216	-7	7,05%	3.454	94,97%	-174	13	28
3	Area Meulaboh	2.526	2.865	2.876	350	11	13,85%	2.802	102,65%	74	4	7
4	Area Batam	1.212	1.336	1.341	130	6	10,69%	1.384	96,89%	-43	24	24
5	Area Medan Kota	1.384	1.570	1.582	198	12	14,31%	1.578	100,26%	4	15	9
6	Area Medan Raya	1.475	1.606	1.619	144	13	9,77%	1.638	98,79%	-20	22	12
7	Area Pekanbaru	2.498	2.751	2.773	276	23	11,03%	2.846	97,46%	-72	10	22
8	Area Pematangsiantar	1.324	1.437	1.452	128	15	9,68%	1.494	97,15%	-43	26	23
9	Area Bandar Lampung	1.178	1.294	1.303	125	9	10,60%	1.424	91,48%	-121	27	34
10	Area Bengkulu	1.452	1.722	1.752	300	30	20,64%	1.640	106,85%	112	8	2
11	Area Jambi	1.779	1.933	1.945	166	12	9,31%	1.926	100,99%	19	17	8
12	Area Padang	1.730	1.856	1.865	135	10	7,81%	1.910	97,64%	-45	23	20
13	Area Palembang	2.161	2.396	2.422	261	26	12,09%	2.458	98,52%	-36	11	15
14	Area Banten	1.324	1.493	1.512	188	19	14,17%	1.523	99,25%	-11	16	11
15	Area Bekasi	456	537	549	93	12	20,36%	657	83,48%	-109	34	44
16	Area Jakarta Kebon Jeru	1.087	1.219	1.235	148	16	13,63%	1.264	97,68%	-29	21	19
17	Area Jakarta Kelapa Gac	795	908	914	119	6	15,00%	936	97,70%	-22	29	18
18	Area Jakarta Rawamang	564	619	631	67	11	11,82%	726	86,93%	-95	42	39
19	Area Jakarta Thamrin	1.711	1.990	2.004	293	14	17,12%	1.900	105,45%	104	9	4
20	Area Bogor	482	549	555	73	6	15,10%	632	87,76%	-77	39	38
21	Area Depok	292	376	382	91	7	31,08%	415	92,10%	-33	35	33
22	Area Jakarta Fatmawati	672	772	785	113	13	16,74%	923	85,08%	-138	30	41
23	Area Jakarta Pondok Inc	383	459	469	87	11	22,65%	541	86,70%	-72	36	40
24	Area Jakarta Saharjo	266	292	297	31	5	11,58%	365	81,45%	-68	44	45
25	Area Tangerang Selatan	286	311	313	27	2	9,41%	368	85,04%	-55	45	42
26	Area Bandung Kota	1.235	1.378	1.397	162	19	13,10%	1.483	94,18%	-86	19	29
27	Area Bandung Raya	1.214	1.397	1.412	198	14	16,31%	1.445	97,70%	-33	14	17
28	Area Cirebon	1.554	1.702	1.719	165	17	10,65%	1.830	93,95%	-111	18	31
29	Area Purwokerto	750	819	822	72	2	9,54%	858	95,77%	-36	40	27
30	Area Semarang Kota	1.035	1.147	1.155	120	8	11,63%	1.183	97,63%	-28	28	21
31	Area Pekalongan	570	623	626	57	4	9,92%	688	91,07%	-61	43	35
32	Area Solo	763	837	842	79	5	10,36%	895	94,07%	-53	38	30
33	Area Yogyakarta	918	1.027	1.046	128	19	14,00%	1.060	98,73%	-13	25	14
34	Area Denpasar	2.026	2.357	2.382	356	25	17,58%	2.217	107,45%	165	3	1
35	Area Jember	865	950	958	93	8	10,76%	1.026	93,35%	-68	33	32
36	Area Kediri	927	1.011	1.023	96	12	10,36%	1.062	96,33%	-39	32	26
37	Area Malang	492	551	559	67	9	13,69%	664	84,18%	-105	41	43
38	Area Surabaya Kota	989	1.064	1.070	81	6	8,22%	1.176	90,97%	-106	37	36
39	Area Surabaya Raya	1.055	1.193	1.208	153	15	14,50%	1.215	99,40%	-7	20	10
40	Area Balikpapan	1.543	1.640	1.649	106	9	6,84%	1.821	90,54%	-172	31	37
41	Area Banjarmasin	1.547	1.757	1.769	223	13	14,40%	1.833	96,51%	-64	12	25
42	Area Pontianak	1.598	1.902	1.934	337	32	21,08%	1.829	105,74%	105	6	3
43	Area Makassar	2.899	3.527	3.577	678	50	23,38%	3.447	103,77%	130	1	5
44	Area Manado	2.452	2.779	2.798	346	19	14,10%	2.833	98,76%	-35	5	13
45	Area Palu	2.274	2.616	2.659	385	43	16,91%	2.585	102,87%	74	2	6

KINERJA CFG - Pensiun 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	630	629	38	-1	6,41%	674	93,29%	-45	6	33
2	Area Lhokseumawe	816	856	853	37	-3	4,58%	897	95,12%	-44	7	28
3	Area Meulaboh	525	618	621	96	4	18,28%	593	104,80%	28	2	3
4	Area Batam	95	99	98	2	-1	2,47%	115	84,88%	-17	37	41
5	Area Medan Kota	184	197	199	15	2	8,03%	206	96,45%	-7	18	23
6	Area Medan Raya	245	268	268	23	1	9,36%	264	101,62%	4	12	6
7	Area Pekanbaru	550	560	560	11	-0	1,96%	589	95,10%	-29	22	29
8	Area Pematangsiantar	471	481	479	8	-2	1,79%	490	97,77%	-11	25	18
9	Area Bandar Lampung	200	212	213	12	0	6,10%	228	93,04%	-16	20	34
10	Area Bengkulu	383	396	398	15	1	3,89%	416	95,51%	-19	17	26
11	Area Jambi	352	369	370	18	0	5,13%	381	97,06%	-11	15	20
12	Area Padang	646	660	659	13	-1	1,94%	677	97,34%	-18	19	19
13	Area Palembang	326	349	350	24	1	7,28%	354	98,99%	-4	11	13
14	Area Banten	167	170	170	2	0	1,42%	176	96,63%	-6	36	21
15	Area Bekasi	75	72	71	-4	-0	-5,45%	85	84,18%	-13	41	43
16	Area Jakarta Kebon Jeru	42	45	45	4	1	8,70%	49	92,67%	-4	32	36
17	Area Jakarta Kelapa Gac	49	53	53	3	0	7,04%	56	95,09%	-3	34	30
18	Area Jakarta Rawamang	52	61	61	10	0	18,65%	59	104,60%	3	24	4
19	Area Jakarta Thamrin	54	62	62	8	-0	14,20%	63	99,15%	-1	27	11
20	Area Bogor	166	185	185	20	1	11,78%	183	101,03%	2	13	7
21	Area Depok	43	46	46	4	0	8,58%	47	99,07%	-0	31	12
22	Area Jakarta Fatmawati	21	27	28	7	1	33,37%	24	116,71%	4	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,50%	18	98,43%	-0	35	14
24	Area Jakarta Saharjo	60	68	68	8	0	13,13%	74	92,41%	-6	26	37
25	Area Tangerang Selatan	23	25	25	1	0	5,76%	31	81,29%	-6	39	45
26	Area Bandung Kota	186	200	204	18	3	9,71%	211	96,45%	-7	16	22
27	Area Bandung Raya	284	316	317	33	1	11,76%	317	100,01%	0	8	10
28	Area Cirebon	312	331	331	19	0	6,02%	347	95,31%	-16	14	27
29	Area Purwokerto	189	219	219	30	0	15,89%	202	108,59%	17	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,48%	117	83,74%	-19	40	44
31	Area Pekalongan	147	157	158	11	1	7,55%	161	98,26%	-3	21	16
32	Area Solo	86	90	91	6	1	6,75%	101	90,30%	-10	29	40
33	Area Yogyakarta	146	154	156	10	1	6,73%	162	95,73%	-7	23	25
34	Area Denpasar	1.757	1.850	1.857	100	7	5,67%	1.843	100,75%	14	1	8
35	Area Jember	460	463	464	4	1	0,91%	484	96,00%	-19	30	24
36	Area Kediri	614	643	646	31	3	5,13%	643	100,43%	3	9	9
37	Area Malang	265	268	268	4	-0	1,37%	289	92,98%	-20	33	35
38	Area Surabaya Kota	165	159	159	-7	-1	-4,02%	188	84,62%	-29	43	42
39	Area Surabaya Raya	427	409	408	-19	-2	-4,52%	449	90,79%	-41	45	39
40	Area Balikpapan	406	410	408	2	-1	0,55%	442	92,31%	-34	38	38
41	Area Banjarmasin	607	603	602	-5	-1	-0,78%	644	93,45%	-42	42	32
42	Area Pontianak	690	678	677	-13	-2	-1,92%	720	93,96%	-44	44	31
43	Area Makassar	1.048	1.110	1.113	64	2	6,11%	1.132	98,28%	-19	4	15
44	Area Manado	674	759	763	89	4	13,15%	741	102,96%	22	3	5
45	Area Palu	1.335	1.376	1.376	41	-0	3,08%	1.406	97,85%	-30	5	17

KINERJA CFG - GRIYA 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	773	51	3	7,08%	776	99,59%	-3	21	14
2	Area Lhokseumawe	235	255	256	22	2	9,28%	284	90,26%	-28	29	43
3	Area Meulaboh	146	158	158	12	-0	7,88%	172	91,58%	-15	33	41
4	Area Batam	392	436	447	54	10	13,88%	413	108,21%	34	20	1
5	Area Medan Kota	312	313	315	3	2	0,94%	335	93,98%	-20	36	37
6	Area Medan Raya	237	233	233	-3	1	-1,46%	256	91,21%	-22	37	42
7	Area Pekanbaru	596	601	609	13	8	2,18%	637	95,65%	-28	32	32
8	Area Pematangsiantar	417	391	390	-27	-1	-6,43%	434	89,85%	-44	42	44
9	Area Bandar Lampung	1.159	1.140	1.142	-17	2	-1,44%	1.158	98,65%	-16	41	18
10	Area Bengkulu	450	436	435	-15	-1	-3,39%	473	92,07%	-37	40	40
11	Area Jambi	564	552	557	-7	5	-1,21%	587	95,00%	-29	39	34
12	Area Padang	702	727	729	28	3	3,92%	740	98,54%	-11	27	19
13	Area Palembang	1.805	1.935	1.960	155	25	8,58%	1.948	100,64%	12	9	9
14	Area Banten	2.325	2.580	2.605	281	25	12,08%	2.523	103,28%	83	3	4
15	Area Bekasi	3.620	3.908	3.926	307	18	8,47%	3.841	102,22%	85	2	6
16	Area Jakarta Kebon Jeru	1.820	2.052	2.072	252	20	13,85%	1.992	104,01%	80	5	3
17	Area Jakarta Kelapa Gac	1.988	2.162	2.179	191	17	9,61%	2.136	102,01%	43	6	7
18	Area Jakarta Rawamang	2.552	2.681	2.689	138	8	5,39%	2.718	98,95%	-29	10	16
19	Area Jakarta Thamrin	1.804	1.842	1.860	56	18	3,13%	2.002	92,95%	-141	19	39
20	Area Bogor	2.998	3.238	3.258	259	19	8,65%	3.360	96,97%	-102	4	26
21	Area Depok	3.661	3.838	3.848	187	10	5,11%	3.976	96,77%	-128	7	28
22	Area Jakarta Fatmawati	2.374	2.504	2.507	132	3	5,58%	2.511	99,83%	-4	12	12
23	Area Jakarta Pondok Inc	2.034	2.211	2.215	181	4	8,90%	2.265	97,78%	-50	8	23
24	Area Jakarta Saharjo	1.377	1.469	1.472	96	3	6,94%	1.499	98,22%	-27	15	22
25	Area Tangerang Selatan	2.471	2.601	2.607	136	6	5,52%	2.688	96,98%	-81	11	25
26	Area Bandung Kota	2.459	2.774	2.795	336	21	13,65%	2.674	104,52%	121	1	2
27	Area Bandung Raya	2.072	2.133	2.138	67	5	3,22%	2.225	96,10%	-87	17	30
28	Area Cirebon	808	839	839	31	0	3,79%	868	96,60%	-30	26	29
29	Area Purwokerto	411	415	420	9	5	2,14%	449	93,41%	-30	34	38
30	Area Semarang Kota	966	1.002	1.004	38	1	3,92%	1.019	98,53%	-15	25	20
31	Area Pekalongan	508	547	549	41	2	8,00%	550	99,76%	-1	22	13
32	Area Solo	1.080	1.118	1.119	38	0	3,56%	1.127	99,24%	-9	24	15
33	Area Yogyakarta	779	795	804	25	9	3,18%	829	96,89%	-26	28	27
34	Area Denpasar	1.062	990	990	-72	0	-6,79%	1.105	89,63%	-115	45	45
35	Area Jember	585	583	589	4	5	0,62%	622	94,62%	-33	35	36
36	Area Kediri	429	441	444	15	3	3,49%	463	95,79%	-19	30	31
37	Area Malang	1.556	1.612	1.619	63	7	4,08%	1.622	99,84%	-3	18	11
38	Area Surabaya Kota	1.967	2.058	2.066	99	8	5,03%	2.056	100,49%	10	14	10
39	Area Surabaya Raya	852	890	892	40	2	4,72%	914	97,59%	-22	23	24
40	Area Balikpapan	580	571	574	-7	3	-1,17%	563	101,92%	11	38	8
41	Area Banjarmasin	706	652	652	-54	-0	-7,70%	688	94,74%	-36	43	35
42	Area Pontianak	1.013	955	953	-61	-2	-5,98%	999	95,40%	-46	44	33
43	Area Makassar	1.155	1.244	1.250	95	6	8,20%	1.265	98,85%	-14	16	17
44	Area Manado	282	295	295	13	-0	4,67%	288	102,29%	7	31	5
45	Area Palu	804	908	919	115	11	14,32%	934	98,39%	-15	13	21

KINERJA CFG - OTO 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	87	104	103	16	-1	17,95%	123	83,90%	-20	33	34
2	Area Lhokseumawe	121	157	156	35	-1	28,63%	162	95,98%	-7	18	16
3	Area Meulaboh	85	133	133	49	0	57,25%	113	118,47%	21	5	3
4	Area Batam	71	85	85	14	1	20,37%	91	93,72%	-6	35	22
5	Area Medan Kota	65	70	69	4	-0	6,39%	88	79,00%	-18	41	39
6	Area Medan Raya	34	50	50	16	-1	45,96%	53	93,73%	-3	32	21
7	Area Pekanbaru	243	300	304	61	4	25,25%	283	107,44%	21	2	6
8	Area Pematangsiantar	44	83	85	41	3	93,29%	64	133,19%	21	11	2
9	Area Bandar Lampung	92	129	130	38	1	41,05%	137	94,36%	-8	13	19
10	Area Bengkulu	47	77	79	32	2	68,25%	57	139,51%	23	21	1
11	Area Jambi	64	92	95	31	2	48,50%	94	100,42%	0	22	13
12	Area Padang	72	89	89	17	-0	23,58%	106	83,79%	-17	30	36
13	Area Palembang	112	148	149	37	1	32,53%	173	86,18%	-24	14	32
14	Area Banten	174	210	218	44	8	25,17%	221	98,25%	-4	10	15
15	Area Bekasi	111	142	146	35	4	31,30%	164	88,74%	-19	17	27
16	Area Jakarta Kebon Jeru	173	218	219	47	1	27,07%	214	102,50%	5	8	11
17	Area Jakarta Kelapa Gac	54	63	64	10	1	17,64%	90	71,08%	-26	39	41
18	Area Jakarta Rawamang	79	108	110	31	1	38,71%	119	92,21%	-9	23	23
19	Area Jakarta Thamrin	107	144	145	39	1	36,36%	154	94,33%	-9	12	20
20	Area Bogor	199	244	248	48	4	24,19%	244	101,34%	3	6	12
21	Area Depok	139	180	186	47	6	33,66%	185	100,39%	1	7	14
22	Area Jakarta Fatmawati	63	96	97	34	1	54,78%	107	90,55%	-10	19	26
23	Area Jakarta Pondok Inc	156	189	191	35	2	22,33%	208	91,73%	-17	16	25
24	Area Jakarta Saharjo	71	81	81	11	0	14,95%	103	79,27%	-21	37	38
25	Area Tangerang Selatan	65	98	100	35	2	54,12%	118	84,62%	-18	15	33
26	Area Bandung Kota	160	168	167	6	-1	3,81%	209	79,60%	-43	40	37
27	Area Bandung Raya	150	178	180	30	2	19,90%	166	108,77%	15	24	4
28	Area Cirebon	91	107	110	19	3	20,72%	103	106,25%	6	28	9
29	Area Purwokerto	41	45	44	4	-1	9,23%	65	68,73%	-20	42	43
30	Area Semarang Kota	88	107	106	18	-0	20,54%	121	87,80%	-15	29	29
31	Area Pekalongan	147	150	150	3	-0	2,33%	173	86,84%	-23	43	30
32	Area Solo	59	61	61	2	-0	2,64%	88	68,63%	-28	45	44
33	Area Yogyakarta	79	100	102	22	1	28,28%	111	91,86%	-9	27	24
34	Area Denpasar	86	111	113	27	2	31,80%	128	88,55%	-15	25	28
35	Area Jember	53	67	68	15	1	27,35%	96	70,31%	-29	34	42
36	Area Kediri	83	95	94	11	-1	13,59%	125	75,23%	-31	36	40
37	Area Malang	104	158	161	57	3	54,39%	150	107,48%	11	3	5
38	Area Surabaya Kota	128	162	161	34	-0	26,53%	170	95,05%	-8	20	18
39	Area Surabaya Raya	127	143	143	16	0	12,57%	170	83,80%	-28	31	35
40	Area Balikpapan	132	156	157	25	1	18,73%	181	86,50%	-24	26	31
41	Area Banjarmasin	199	264	266	67	1	33,75%	249	106,51%	16	1	8
42	Area Pontianak	36	45	46	10	0	26,86%	77	59,22%	-31	38	45
43	Area Makassar	152	204	208	56	3	37,11%	196	105,92%	12	4	10
44	Area Manado	23	25	25	3	1	11,05%	27	95,71%	-1	44	17
45	Area Palu	91	132	136	45	4	49,79%	127	107,21%	9	9	7

KINERJA PWG - AREA 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	455	462	229	7	98,33%	524	88,22%	-62	14	30
2	Area Lhokseumawe	317	668	664	347	-4	109,38%	667	99,55%	-3	5	13
3	Area Meulaboh	191	375	381	190	6	99,55%	390	97,62%	-9	22	17
4	Area Batam	193	324	340	147	16	75,87%	363	93,66%	-23	35	23
5	Area Medan Kota	252	434	458	206	24	81,55%	453	101,11%	5	16	11
6	Area Medan Raya	201	357	377	176	20	87,77%	371	101,56%	6	27	9
7	Area Pekanbaru	256	539	574	318	35	124,32%	601	95,47%	-27	7	19
8	Area Pematangsiantar	259	423	438	179	15	69,19%	433	101,09%	5	25	12
9	Area Bandar Lampung	257	452	482	225	30	87,55%	512	94,12%	-30	15	22
10	Area Bengkulu	148	274	290	142	16	96,03%	313	92,83%	-22	36	24
11	Area Jambi	214	360	381	166	21	77,48%	401	94,80%	-21	30	20
12	Area Padang	305	483	507	201	24	65,86%	529	95,81%	-22	18	18
13	Area Palembang	259	433	456	197	23	75,92%	515	88,55%	-59	19	29
14	Area Banten	231	462	503	271	40	117,23%	489	102,85%	14	11	8
15	Area Bekasi	237	401	421	184	20	77,37%	475	88,66%	-54	23	28
16	Area Jakarta Kebon Jeru	224	334	352	128	18	57,42%	437	80,60%	-85	39	41
17	Area Jakarta Kelapa Gac	185	295	312	126	16	68,20%	386	80,80%	-74	40	40
18	Area Jakarta Rawamang	198	324	339	142	15	71,76%	440	77,04%	-101	37	44
19	Area Jakarta Thamrin	217	342	366	149	24	68,85%	465	78,73%	-99	34	42
20	Area Bogor	168	306	327	159	22	95,03%	392	83,44%	-65	31	36
21	Area Depok	198	351	372	174	20	88,05%	401	92,62%	-30	29	25
22	Area Jakarta Fatmawati	144	249	266	122	17	84,58%	313	84,82%	-48	41	33
23	Area Jakarta Pondok In	145	233	249	104	16	72,25%	328	76,00%	-79	44	45
24	Area Jakarta Saharjo	134	217	230	96	13	72,09%	296	77,77%	-66	45	43
25	Area Tangerang Selatan	136	230	241	105	11	77,37%	289	83,37%	-48	43	37
26	Area Bandung Kota	461	823	863	403	40	87,40%	807	107,03%	57	3	4
27	Area Bandung Raya	408	672	709	300	37	73,58%	749	94,54%	-41	9	21
28	Area Cirebon	463	751	801	338	51	73,17%	764	104,85%	37	6	5
29	Area Purwokerto	116	211	223	107	12	92,00%	255	87,66%	-31	42	32
30	Area Semarang Kota	276	455	480	205	26	74,26%	545	88,11%	-65	17	31
31	Area Pekalongan	154	286	306	152	20	99,06%	294	104,02%	12	33	7
32	Area Solo	180	297	315	135	18	74,65%	383	82,13%	-68	38	38
33	Area Yogyakarta	252	437	449	197	12	78,12%	534	84,00%	-85	20	35
34	Area Denpasar	712	1.067	1.120	408	53	57,21%	1.073	104,35%	47	2	6
35	Area Jember	189	351	385	196	34	103,35%	388	99,28%	-3	21	14
36	Area Kediri	176	327	350	174	22	99,13%	387	90,28%	-38	28	26
37	Area Malang	238	390	415	176	25	73,99%	461	90,01%	-46	26	27
38	Area Surabaya Kota	361	623	651	290	28	80,25%	666	97,83%	-14	10	16
39	Area Surabaya Raya	443	678	709	266	31	60,00%	719	98,64%	-10	12	15
40	Area Balikpapan	493	783	807	315	24	63,84%	796	101,45%	12	8	10
41	Area Banjarmasin	370	525	549	179	24	48,55%	675	81,37%	-126	24	39
42	Area Pontianak	280	421	436	156	15	55,77%	518	84,23%	-82	32	34
43	Area Makassar	1.042	1.723	1.811	769	88	73,74%	1.611	112,40%	200	1	2
44	Area Manado	418	635	666	248	31	59,35%	621	107,18%	45	13	3
45	Area Palu	491	808	852	361	44	73,44%	745	114,44%	108	4	1

KINERJA PWG -GADAI AREA 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	155	158	81	2	105,33%	126	124,56%	31	12	5
2	Area Lhokseumawe	112	224	224	112	0	100,38%	177	126,87%	48	9	3
3	Area Meulaboh	55	104	105	50	1	92,16%	89	117,73%	16	25	12
4	Area Batam	70	105	108	38	3	53,67%	100	108,06%	8	33	27
5	Area Medan Kota	141	200	208	67	8	47,95%	177	117,51%	31	17	13
6	Area Medan Raya	108	162	167	59	6	54,62%	140	119,26%	27	22	8
7	Area Pekanbaru	106	172	177	71	5	67,35%	168	105,27%	9	16	31
8	Area Pematangsiantar	131	195	196	65	2	49,64%	166	118,26%	30	19	10
9	Area Bandar Lampung	116	182	193	77	11	66,54%	167	115,83%	26	14	15
10	Area Bengkulu	50	86	91	41	5	82,86%	82	110,74%	9	30	23
11	Area Jambi	102	159	166	63	7	61,84%	144	115,15%	22	21	17
12	Area Padang	135	159	166	31	7	23,15%	184	90,07%	-18	40	41
13	Area Palembang	94	140	143	49	3	52,02%	140	102,09%	3	26	33
14	Area Banten	90	148	157	67	9	74,71%	119	131,74%	38	18	1
15	Area Bekasi	114	150	151	37	2	32,75%	150	101,13%	2	35	34
16	Area Jakarta Kebon Jeru	91	118	123	31	5	34,52%	121	101,08%	1	39	35
17	Area Jakarta Kelapa Gac	52	69	72	20	2	37,50%	84	85,61%	-12	45	43
18	Area Jakarta Rawamang	68	105	109	42	4	61,79%	97	113,10%	13	29	21
19	Area Jakarta Thamrin	62	89	93	31	4	50,05%	114	81,52%	-21	41	45
20	Area Bogor	60	91	97	38	6	63,04%	78	125,16%	20	34	4
21	Area Depok	93	145	151	58	6	61,71%	125	120,94%	26	23	7
22	Area Jakarta Fatmawati	52	78	80	28	3	54,02%	71	113,31%	9	42	20
23	Area Jakarta Pondok Inc	48	69	73	25	5	51,89%	73	100,27%	0	44	37
24	Area Jakarta Saharjo	69	93	96	27	3	38,90%	100	96,11%	-4	43	38
25	Area Tangerang Selatan	58	88	91	33	3	56,91%	70	129,53%	21	37	2
26	Area Bandung Kota	204	320	331	127	12	62,07%	296	112,00%	35	6	22
27	Area Bandung Raya	190	275	287	96	11	50,54%	281	102,18%	6	11	32
28	Area Cirebon	253	359	382	129	23	51,01%	335	113,97%	47	5	18
29	Area Purwokerto	36	66	68	32	2	91,05%	58	117,91%	10	38	11
30	Area Semarang Kota	123	192	200	77	7	62,41%	173	115,82%	27	15	16
31	Area Pekalongan	79	115	118	40	3	50,63%	111	106,96%	8	31	28
32	Area Solo	69	105	112	43	7	62,80%	111	100,87%	1	28	36
33	Area Yogyakarta	92	156	157	64	0	69,67%	144	108,43%	12	20	25
34	Area Denpasar	454	650	672	218	22	48,14%	577	116,56%	95	2	14
35	Area Jember	71	117	122	51	5	72,25%	134	91,11%	-12	24	40
36	Area Kediri	66	104	110	44	6	67,39%	129	85,24%	-19	27	44
37	Area Malang	116	184	194	79	10	67,83%	184	105,62%	10	13	30
38	Area Surabaya Kota	183	288	297	113	9	61,73%	279	106,13%	17	8	29
39	Area Surabaya Raya	259	370	381	122	11	46,98%	350	108,70%	30	7	24
40	Area Balikpapan	348	520	528	180	8	51,88%	435	121,38%	93	4	6
41	Area Banjarmasin	161	197	200	39	3	24,47%	232	86,10%	-32	32	42
42	Area Pontianak	85	119	121	37	2	43,23%	129	94,00%	-8	36	39
43	Area Makassar	782	1.129	1.155	373	25	47,72%	1.016	113,66%	139	1	19
44	Area Manado	318	424	430	112	6	35,38%	398	108,14%	32	10	26
45	Area Palu	380	568	585	204	16	53,69%	494	118,30%	90	3	9

KINERJA PWG CILEM- AREA 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	156	300	305	148	5	94,90%	397	76,66%	-93	12	35
2	Area Lhokseumawe	205	444	439	234	-5	114,30%	490	89,69%	-51	4	19
3	Area Meulaboh	136	271	276	140	6	102,50%	301	91,68%	-25	19	12
4	Area Batam	123	219	232	109	13	88,61%	263	88,17%	-31	33	21
5	Area Medan Kota	112	234	250	138	16	123,80%	276	90,59%	-26	20	15
6	Area Medan Raya	93	195	210	117	14	126,55%	231	90,80%	-21	29	14
7	Area Pekanbaru	150	366	397	247	30	164,60%	433	91,65%	-36	3	13
8	Area Pematangsiantar	128	228	241	114	13	89,33%	267	90,41%	-26	31	16
9	Area Bandar Lampung	141	270	289	148	19	104,82%	345	83,64%	-56	14	23
10	Area Bengkulu	98	188	199	101	12	102,71%	231	86,44%	-31	36	22
11	Area Jambi	112	201	215	103	14	91,76%	258	83,44%	-43	35	25
12	Area Padang	171	324	341	170	17	99,63%	344	98,88%	-4	10	7
13	Area Palembang	165	293	313	148	20	89,56%	375	83,48%	-62	13	24
14	Area Banten	141	314	346	204	31	144,27%	369	93,52%	-24	7	9
15	Area Bekasi	123	251	269	146	18	118,62%	325	82,91%	-56	15	26
16	Area Jakarta Kebon Jeru	132	216	229	97	13	73,19%	315	72,72%	-86	39	41
17	Area Jakarta Kelapa Gading	133	226	240	107	14	80,22%	302	79,46%	-62	34	30
18	Area Jakarta Rawamangun	130	219	230	100	11	76,95%	344	66,90%	-114	37	45
19	Area Jakarta Thamrin	155	254	274	118	20	76,34%	352	77,83%	-78	28	33
20	Area Bogor	108	215	230	122	15	112,62%	315	73,16%	-84	26	40
21	Area Depok	104	206	221	116	15	111,56%	277	79,86%	-56	30	28
22	Area Jakarta Fatmawati	92	171	185	93	14	102,01%	242	76,46%	-57	40	36
23	Area Jakarta Pondok Indah	96	164	175	79	12	82,50%	254	69,01%	-79	42	42
24	Area Jakarta Saharjo	64	124	134	69	10	107,73%	196	68,40%	-62	45	44
25	Area Tangerang Selatan	78	142	150	72	8	92,67%	219	68,49%	-69	44	43
26	Area Bandung Kota	256	504	532	276	28	107,58%	511	104,16%	21	2	4
27	Area Bandung Raya	218	397	422	204	25	93,71%	469	89,97%	-47	6	18
28	Area Cirebon	209	392	419	209	27	99,94%	429	97,72%	-10	5	8
29	Area Purwokerto	81	146	155	75	10	92,41%	197	78,81%	-42	43	32
30	Area Semarang Kota	153	262	281	128	18	83,80%	373	75,29%	-92	25	37
31	Area Pekalongan	75	171	188	113	17	149,64%	184	102,25%	4	32	6
32	Area Solo	112	193	203	91	11	81,93%	273	74,52%	-69	41	39
33	Area Yogyakarta	160	281	292	133	12	83,00%	390	74,95%	-98	23	38
34	Area Denpasar	259	417	448	189	31	73,10%	497	90,17%	-49	8	17
35	Area Jember	118	234	262	144	29	122,05%	253	103,62%	9	16	5
36	Area Kediri	110	223	240	130	17	118,11%	258	92,80%	-19	24	10
37	Area Malang	123	206	221	98	15	79,81%	277	79,64%	-56	38	29
38	Area Surabaya Kota	178	335	355	177	19	99,32%	386	91,83%	-32	9	11
39	Area Surabaya Raya	184	308	328	144	20	78,37%	368	89,07%	-40	17	20
40	Area Balikpapan	145	263	279	134	16	92,50%	361	77,42%	-81	22	34
41	Area Banjarmasin	209	328	349	140	21	67,09%	442	78,88%	-93	18	31
42	Area Pontianak	195	302	315	120	13	61,21%	389	80,98%	-74	27	27
43	Area Makassar	261	594	656	396	63	151,78%	595	110,26%	61	1	1
44	Area Manado	100	211	236	136	25	135,19%	224	105,46%	12	21	3
45	Area Palu	111	240	267	157	27	141,22%	250	106,82%	17	11	2

KINERJA SME - AREA 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	837	788	-14	-49	-1,77%	842	93,64%	-53	41	29
2	Area Lhokseumawe	1.021	844	844	-177	-0	-17,36%	1.213	69,56%	-369	45	44
3	Area Meulaboh	762	702	697	-65	-6	-8,57%	812	85,76%	-116	43	36
4	Area Batam	123	127	123	-0	-4	-0,19%	173	70,92%	-50	38	43
5	Area Medan Kota	188	207	209	21	2	11,09%	245	85,38%	-36	33	37
6	Area Medan Raya	80	100	100	19	-0	24,22%	138	72,55%	-38	35	42
7	Area Pekanbaru	825	969	956	131	-14	15,90%	879	108,74%	77	5	11
8	Area Pematangsiantar	185	243	244	60	1	32,24%	252	96,76%	-8	17	25
9	Area Bandar Lampung	332	394	398	66	4	19,98%	381	104,40%	17	14	15
10	Area Bengkulu	254	292	293	39	1	15,53%	313	93,78%	-19	24	28
11	Area Jambi	435	370	367	-68	-4	-15,63%	494	74,23%	-127	44	40
12	Area Padang	355	389	389	35	1	9,75%	429	90,85%	-39	27	31
13	Area Palembang	1.061	1.051	1.060	-1	9	-0,09%	1.110	95,52%	-50	39	26
14	Area Banten	453	501	538	84	37	18,63%	509	105,60%	28	8	13
15	Area Bekasi	581	661	633	52	-28	8,89%	622	101,70%	11	20	18
16	Area Jakarta Kebon Jeru	222	245	259	37	14	16,64%	255	101,36%	3	25	19
17	Area Jakarta Kelapa Gac	213	315	415	202	101	94,97%	268	155,15%	148	3	1
18	Area Jakarta Rawamang	285	322	336	51	15	18,02%	334	100,86%	3	21	20
19	Area Jakarta Thamrin	403	510	494	91	-16	22,55%	452	109,47%	43	7	10
20	Area Bogor	340	380	379	40	-0	11,75%	391	97,07%	-11	23	24
21	Area Depok	273	346	343	70	-3	25,60%	311	110,34%	32	13	9
22	Area Jakarta Fatmawati	284	335	336	52	1	18,31%	325	103,40%	11	19	17
23	Area Jakarta Pondok Inc	182	218	244	62	26	34,07%	220	111,33%	25	16	6
24	Area Jakarta Saharjo	233	215	213	-20	-2	-8,58%	267	79,68%	-54	42	39
25	Area Tangerang Selatan	278	324	326	47	1	17,06%	440	74,10%	-114	22	41
26	Area Bandung Kota	600	775	780	181	6	30,10%	677	115,24%	103	4	4
27	Area Bandung Raya	716	775	772	56	-4	7,83%	769	100,30%	2	18	21
28	Area Cirebon	371	403	407	36	5	9,69%	410	99,50%	-2	26	22
29	Area Purwokerto	300	326	324	24	-2	8,00%	368	87,85%	-45	31	32
30	Area Semarang Kota	460	484	486	27	3	5,82%	510	95,41%	-23	28	27
31	Area Pekalongan	256	294	282	26	-12	10,06%	326	86,43%	-44	29	35
32	Area Solo	427	508	511	84	4	19,77%	462	110,60%	49	9	8
33	Area Yogyakarta	377	430	443	65	13	17,33%	422	105,00%	21	15	14
34	Area Denpasar	346	413	420	74	7	21,40%	392	106,99%	27	10	12
35	Area Jember	209	202	204	-5	2	-2,38%	251	81,20%	-47	40	38
36	Area Kediri	179	196	196	17	0	9,47%	291	67,13%	-96	36	45
37	Area Malang	233	307	305	72	-2	30,93%	276	110,69%	29	11	7
38	Area Surabaya Kota	429	524	554	125	31	29,27%	468	118,41%	86	6	3
39	Area Surabaya Raya	660	728	732	72	4	10,88%	704	103,98%	28	12	16
40	Area Balikpapan	1.337	1.594	1.683	346	89	25,89%	1.378	122,14%	305	1	2
41	Area Banjarmasin	1.618	1.896	1.894	275	-2	17,01%	1.673	113,20%	221	2	5
42	Area Pontianak	2.176	2.214	2.196	21	-18	0,94%	2.240	98,03%	-44	34	23
43	Area Makassar	326	329	351	25	22	7,67%	405	86,55%	-55	30	34
44	Area Manado	210	213	231	21	18	9,97%	253	91,42%	-22	32	30
45	Area Palu	234	244	246	13	2	5,53%	283	87,11%	-36	37	33

KINERJA MBG - AREA 22-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	22-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.463	1.458	-140	-5	-8,74%	1.708	85,32%	-251	45	36
2	Area Lhokseumawe	2.874	2.897	2.863	-11	-34	-0,39%	3.096	92,47%	-233	31	15
3	Area Meulaboh	2.094	2.049	2.043	-51	-5	-2,43%	2.226	91,79%	-183	41	17
4	Area Batam	311	326	328	18	3	5,65%	362	90,64%	-34	11	22
5	Area Medan Kota	159	195	195	36	1	22,46%	211	92,60%	-16	5	14
6	Area Medan Raya	368	389	392	23	3	6,38%	422	92,71%	-31	10	13
7	Area Pekanbaru	1.025	1.052	1.062	37	10	3,59%	1.139	93,20%	-78	4	12
8	Area Pematangsiantar	447	445	447	0	2	0,08%	508	88,10%	-60	22	27
9	Area Bandar Lampung	936	955	959	24	4	2,53%	1.025	93,55%	-66	9	11
10	Area Bengkulu	908	951	958	50	8	5,50%	972	98,61%	-13	3	3
11	Area Jambi	852	928	935	82	7	9,65%	919	101,66%	15	1	2
12	Area Padang	686	733	739	53	6	7,76%	755	97,90%	-16	2	4
13	Area Palembang	998	1.006	1.010	12	4	1,16%	1.098	92,00%	-88	12	16
14	Area Banten	554	545	552	-2	7	-0,38%	605	91,20%	-53	25	20
15	Area Bekasi	377	366	369	-8	2	-2,12%	414	88,91%	-46	30	25
16	Area Jakarta Kebon Jeru	321	294	294	-27	-0	-8,48%	354	83,06%	-60	37	40
17	Area Jakarta Kelapa Gading	202	185	185	-17	-0	-8,55%	224	82,46%	-39	35	42
18	Area Jakarta Rawamangun	364	366	367	3	1	0,76%	402	91,19%	-35	20	21
19	Area Jakarta Thamrin	83	81	82	-1	2	-0,90%	97	84,97%	-15	23	38
20	Area Bogor	503	464	466	-37	2	-7,45%	541	86,00%	-76	40	34
21	Area Depok	174	182	184	10	2	5,87%	195	94,30%	-11	16	7
22	Area Jakarta Fatmawati	109	116	118	10	2	8,86%	123	95,88%	-5	18	6
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,48%	109	82,39%	-19	28	43
24	Area Jakarta Saharjo	82	78	79	-3	1	-3,24%	91	86,36%	-12	26	32
25	Area Tangerang Selatan	306	315	317	10	2	3,35%	329	96,21%	-12	15	5
26	Area Bandung Kota	726	716	725	-1	9	-0,13%	772	93,90%	-47	24	10
27	Area Bandung Raya	566	504	507	-58	4	-10,30%	610	83,20%	-102	42	39
28	Area Cirebon	607	531	530	-76	-0	-12,57%	641	82,82%	-110	44	41
29	Area Purwokerto	556	519	520	-35	1	-6,37%	610	85,35%	-89	38	35
30	Area Semarang Kota	877	901	908	12	7	1,32%	534	170,00%	374	14	1
31	Area Pekalongan	491	496	502	12	6	2,35%	534	94,08%	-32	14	9
32	Area Solo	592	522	524	-68	2	-11,49%	649	80,73%	-125	43	45
33	Area Yogyakarta	464	445	450	-15	5	-3,19%	515	87,25%	-66	34	30
34	Area Denpasar	996	992	1.006	10	14	1,02%	1.097	91,70%	-91	17	18
35	Area Jember	428	388	390	-37	2	-8,76%	452	86,26%	-62	39	33
36	Area Kediri	780	745	756	-24	11	-3,06%	859	88,08%	-102	36	28
37	Area Malang	483	462	470	-14	8	-2,80%	536	87,74%	-66	33	29
38	Area Surabaya Kota	408	400	401	-7	1	-1,80%	453	88,59%	-52	29	26
39	Area Surabaya Raya	712	733	745	34	12	4,72%	791	94,26%	-45	6	8
40	Area Balikpapan	420	446	452	32	5	7,57%	495	91,32%	-43	8	19
41	Area Banjarmasin	540	530	535	-6	5	-1,07%	628	85,11%	-94	27	37
42	Area Pontianak	441	446	450	10	4	2,17%	498	90,38%	-48	19	24
43	Area Makassar	643	640	644	1	3	0,17%	740	86,95%	-97	21	31
44	Area Manado	196	185	185	-11	0	-5,76%	227	81,38%	-42	32	44
45	Area Palu	394	422	427	32	4	8,12%	472	90,40%	-45	7	23

