



# KINERJA BISNIS

## REGION ALL OFFICE & AREA SELINDO

PER 15 Dec 2025



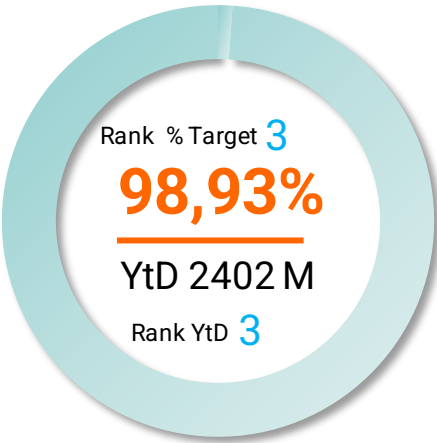
# HIGHLIGHT KINERJA RO 2 MEDAN



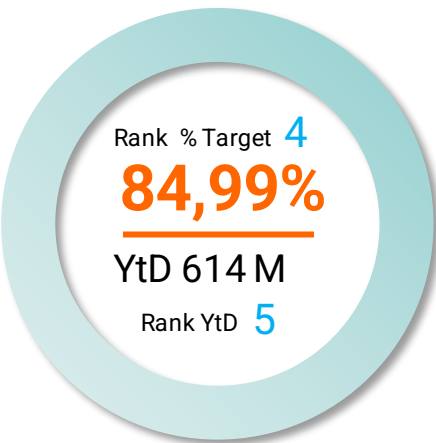
# HIGHLIGHT KINERJA RO 2 MEDAN

## DPK

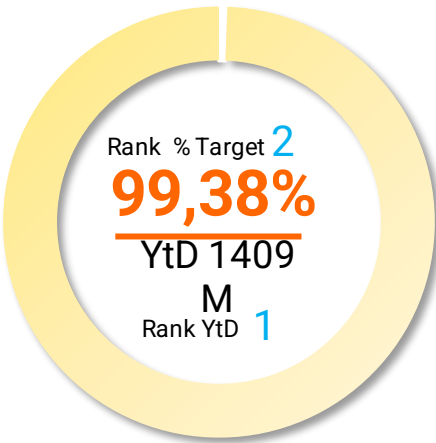
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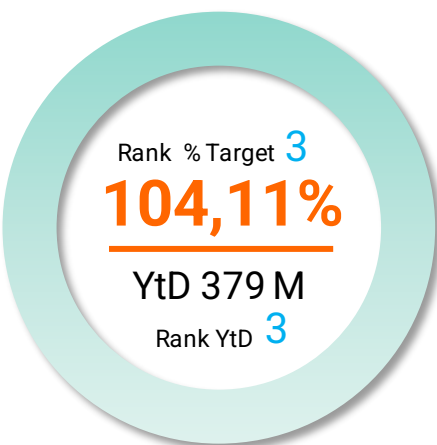
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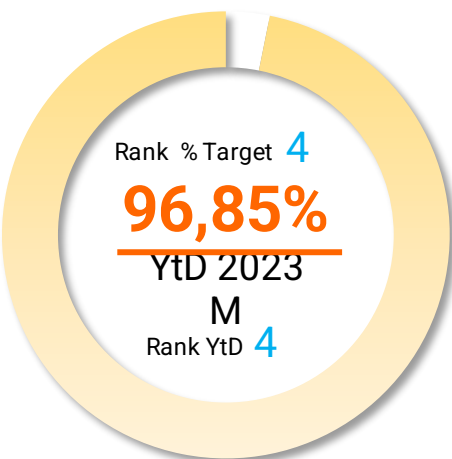
### TABUNGAN



### DEPOSITO

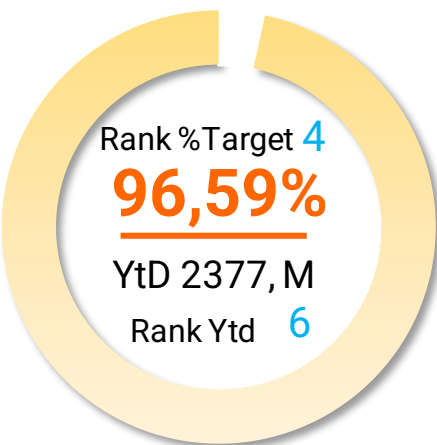


### CASA

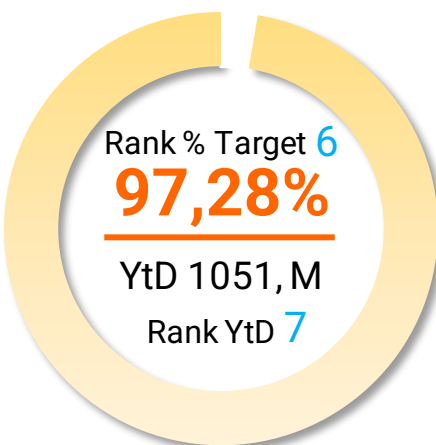


## PEMBIAYAAN

### PEMBIAYAAN RETAIL



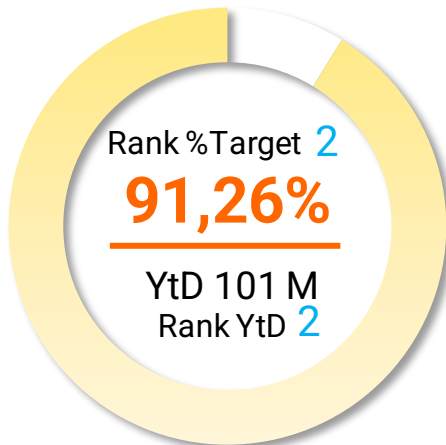
### PEMBIAYAAN CFG



### PEMBIAYAAN SME



### PEMBIAYAAN MBG



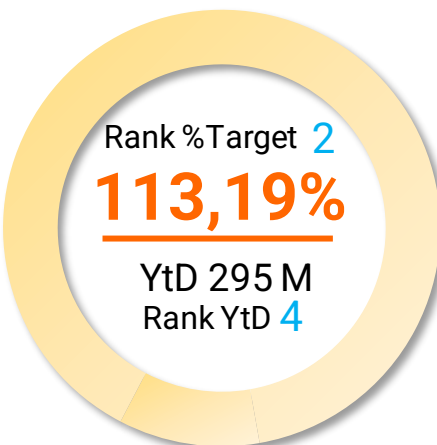
### PEMBIAYAAN PWG



### PEMBIAYAAN CILEM



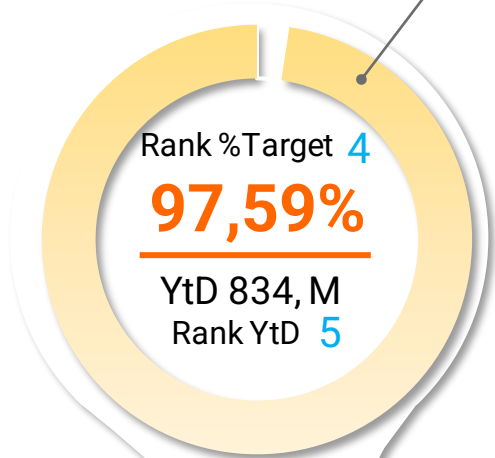
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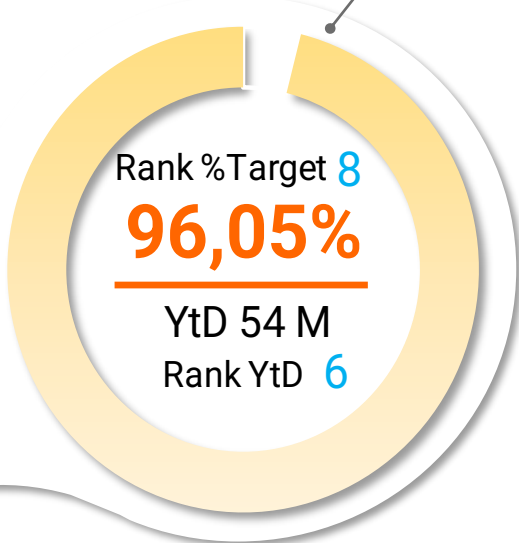
# HIGHLIGHT KINERJA RO 2 MEDAN

## PEMBIAYAAN CONSUMER (CFG)

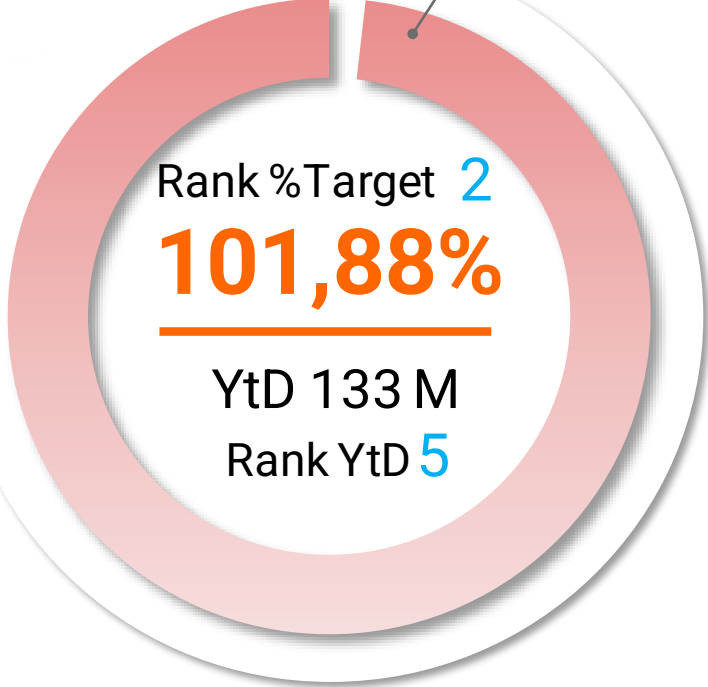
CFG - MITRAGUNA



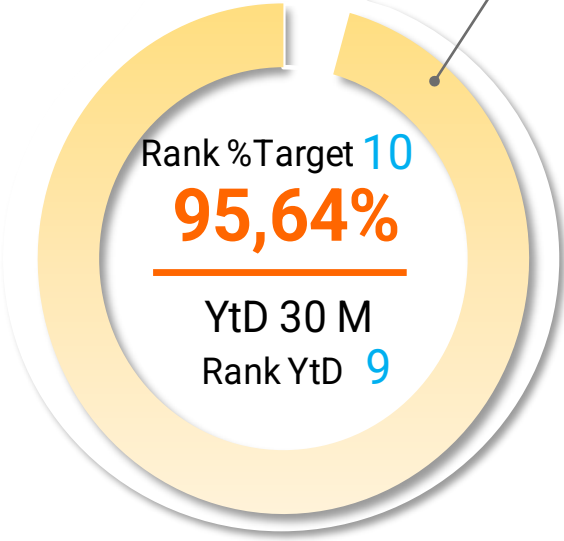
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



# KINERJA REGION



KINERJA DPK RO PER 15-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.018	20.141	1.104	521	123	5,80%	21.428	94,00%	-1.287	7	6	21.428	-1.287
2	RO II/ Medan	20.912	23.519	23.346	23.314	2.402	-205	-32	11,48%	23.565	98,93%	-251	3	3	23.565	-251
3	RO III/ Palembang	20.017	21.849	21.928	21.975	1.958	126	47	9,78%	23.017	95,47%	-1.042	4	5	23.017	-1.042
4	RO IV/ Jakarta 1	110.022	134.028	132.252	132.455	22.433	-1.572	203	20,39%	115.245	114,93%	17.210	1	1	115.245	17.210
5	RO V/ Jakarta 2	49.486	54.090	58.394	57.554	8.068	3.464	-841	16,30%	54.244	106,10%	3.309	2	2	54.244	3.309
6	RO VI/ Bandung	20.494	21.907	21.510	21.327	833	-580	-183	4,06%	23.960	89,01%	-2.633	8	9	23.960	-2.633
7	RO VII/ Semarang	25.381	26.479	25.786	25.758	377	-722	-29	1,48%	28.582	90,12%	-2.824	10	8	28.582	-2.824
8	RO VIII/ Surabaya	30.784	32.237	31.873	31.977	1.193	-260	103	3,88%	35.319	90,54%	-3.342	6	7	35.319	-3.342
9	RO IX/ Kalimantan	19.302	19.885	19.803	19.692	390	-194	-112	2,02%	22.154	88,89%	-2.462	9	10	22.154	-2.462
10	RO X/ Makassar	12.017	13.875	13.812	13.797	1.780	-79	-15	14,81%	14.167	97,38%	-371	5	4	14.167	-371

KINERJA GIRO RO PER 15-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.018	2.209	168	120	190	8,25%	2.914	75,80%	-705	8	6	2.914	-705
2	RO II/ Medan	1.894	2.448	2.555	2.509	614	61	-47	32,42%	2.952	84,99%	-443	5	4	2.952	-443
3	RO III/ Palembang	1.759	3.054	3.168	3.194	1.436	140	26	81,65%	2.916	109,55%	278	3	3	2.916	278
4	RO IV/ Jakarta 1	32.959	37.026	38.492	38.486	5.527	1.459	-7	16,77%	35.010	109,93%	3.475	2	2	35.010	3.475
5	RO V/ Jakarta 2	8.042	13.196	16.751	17.112	9.069	3.916	361	112,77%	10.182	168,05%	6.929	1	1	10.182	6.929
6	RO VI/ Bandung	2.464	3.390	3.191	3.205	741	-185	14	30,05%	4.219	75,97%	-1.014	4	5	4.219	-1.014
7	RO VII/ Semarang	1.674	1.497	1.408	1.446	-229	-51	37	-13,65%	2.924	49,44%	-1.478	10	10	2.924	-1.478
8	RO VIII/ Surabaya	2.806	2.866	2.940	3.061	254	195	121	9,06%	4.255	71,94%	-1.194	7	7	4.255	-1.194
9	RO IX/ Kalimantan	1.559	1.795	1.759	1.841	282	46	82	18,09%	2.712	67,87%	-872	6	8	2.712	-872
10	RO X/ Makassar	1.137	1.502	1.239	1.208	71	-294	-31	6,23%	1.806	66,87%	-598	9	9	1.806	-598

KINERJA TABUNGAN RO PER 15-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.269	15.228	1.400	415	-41	10,12%	15.284	99,64%	-55	2	1	15.284	-55
2	RO II/ Medan	12.343	13.809	13.757	13.752	1.409	-57	-5	11,41%	13.838	99,38%	-86	1	2	13.838	-86
3	RO III/ Palembang	12.611	13.645	13.582	13.610	1.000	-35	28	7,93%	14.391	94,57%	-781	7	5	14.391	-781
4	RO IV/ Jakarta 1	20.440	22.690	21.606	21.644	1.204	-1.046	37	5,89%	23.371	92,61%	-1.727	5	8	23.371	-1.727
5	RO V/ Jakarta 2	16.473	17.204	17.193	17.224	752	20	31	4,56%	18.885	91,21%	-1.661	8	10	18.885	-1.661
6	RO VI/ Bandung	10.950	11.892	11.727	11.699	749	-193	-27	6,84%	12.494	93,64%	-794	9	6	12.494	-794
7	RO VII/ Semarang	15.386	17.124	16.603	16.601	1.216	-523	-2	7,90%	17.160	96,74%	-559	4	4	17.160	-559
8	RO VIII/ Surabaya	18.627	20.327	19.733	19.791	1.163	-536	58	6,24%	21.492	92,08%	-1.702	6	9	21.492	-1.702
9	RO IX/ Kalimantan	11.487	12.035	12.161	12.170	683	135	9	5,95%	13.073	93,09%	-903	10	7	13.073	-903
10	RO X/ Makassar	8.388	9.294	9.607	9.619	1.232	325	12	14,68%	9.786	98,30%	-167	3	3	9.786	-167



KINERJA DEPOSITO RO PER 15-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.731	2.704	-465	-15	-26	-14,67%	3.231	83,71%	-526	5	10	3.231	-526
2	RO II/ Medan	6.675	7.262	7.034	7.054	379	-208	19	5,68%	6.775	104,11%	278	3	3	6.775	278
3	RO III/ Palembang	5.648	5.150	5.178	5.171	-477	21	-8	-8,45%	5.710	90,55%	-539	6	7	5.710	-539
4	RO IV/ Jakarta 1	56.623	74.312	72.153	72.326	15.703	-1.986	172	27,73%	56.864	127,19%	15.462	1	1	56.864	15.462
5	RO V/ Jakarta 2	24.971	23.690	24.450	23.218	-1.753	-472	-1.233	-7,02%	25.177	92,22%	-1.959	10	5	25.177	-1.959
6	RO VI/ Bandung	7.080	6.625	6.592	6.423	-657	-202	-169	-9,27%	7.248	88,62%	-825	9	9	7.248	-825
7	RO VII/ Semarang	8.321	7.859	7.775	7.710	-610	-148	-65	-7,34%	8.497	90,74%	-787	8	6	8.497	-787
8	RO VIII/ Surabaya	9.350	9.044	9.200	9.125	-224	81	-75	-2,40%	9.572	95,33%	-447	4	4	9.572	-447
9	RO IX/ Kalimantan	6.256	6.055	5.883	5.681	-575	-374	-202	-9,20%	6.368	89,20%	-688	7	8	6.368	-688
10	RO X/ Makassar	2.492	3.079	2.966	2.970	478	-109	4	19,17%	2.575	115,31%	394	2	2	2.575	394

KINERJA CASA PER 15-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.287	17.437	1.568	536	150	9,88%	18.197	95,82%	-760	5	5	18.197	-760
2	RO II/ Medan	14.238	16.257	16.312	16.260	2.023	4	-52	14,21%	16.790	96,85%	-529	4	4	16.790	-529
3	RO III/ Palembang	14.369	16.699	16.750	16.804	2.435	105	54	16,95%	17.307	97,09%	-503	3	3	17.307	-503
4	RO IV/ Jakarta 1	53.399	59.716	60.099	60.129	6.730	413	30	12,60%	58.381	102,99%	1.748	2	2	58.381	1.748
5	RO V/ Jakarta 2	24.515	30.400	33.944	34.336	9.821	3.936	392	40,06%	29.067	118,13%	5.269	1	1	29.067	5.269
6	RO VI/ Bandung	13.415	15.282	14.918	14.904	1.489	-378	-14	11,10%	16.712	89,18%	-1.808	6	8	16.712	-1.808
7	RO VII/ Semarang	17.060	18.621	18.011	18.047	987	-574	36	5,78%	20.085	89,86%	-2.037	9	7	20.085	-2.037
8	RO VIII/ Surabaya	21.434	23.193	22.673	22.851	1.417	-342	178	6,61%	25.747	88,75%	-2.896	7	10	25.747	-2.896
9	RO IX/ Kalimantan	13.046	13.830	13.920	14.011	965	181	91	7,40%	15.785	88,76%	-1.774	10	9	15.785	-1.774
10	RO X/ Makassar	9.524	10.796	10.846	10.827	1.303	31	-19	13,68%	11.592	93,40%	-765	8	6	11.592	-765

KINERJA PEMBIAYAN RETAIL RO PER 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.506	1.515	-120	6,89%	24.944	94,24%	-1.438	10	8	24.944	-1.438
2	RO II/ Medan	16.720	18.994	19.097	2.377	103	14,21%	19.772	96,59%	-675	6	4	19.772	-675
3	RO III/ Palembang	23.276	25.584	25.716	2.440	132	10,48%	26.652	96,49%	-936	5	6	26.652	-936
4	RO IV/ Jakarta 1	26.533	29.889	30.165	3.632	277	13,69%	30.928	97,54%	-762	1	2	30.928	-762
5	RO V/ Jakarta 2	22.100	24.525	24.644	2.544	119	11,51%	26.170	94,17%	-1.526	4	9	26.170	-1.526
6	RO VI/ Bandung	15.442	17.473	17.599	2.157	126	13,97%	18.080	97,34%	-481	7	3	18.080	-481
7	RO VII/ Semarang	14.637	16.121	16.187	1.550	66	10,59%	17.293	93,60%	-1.106	9	10	17.293	-1.106
8	RO VIII/ Surabaya	25.055	27.753	27.944	2.889	191	11,53%	29.100	96,03%	-1.156	3	7	29.100	-1.156
9	RO IX/ Kalimantan	16.731	18.488	18.587	1.856	98	11,09%	19.254	96,53%	-667	8	5	19.254	-667
10	RO X/ Makassar	17.143	20.176	20.351	3.208	175	18,71%	20.344	100,04%		7	2	20.344	7

KINERJA CFG RO PER 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.300	1.201	-36	9,92%	13.620	97,64%	-321	6	4	13.620	-321
2	RO II/ Medan	11.848	12.865	12.898	1.051	34	8,87%	13.259	97,28%	-360	7	6	13.259	-360
3	RO III/ Palembang	15.275	16.512	16.552	1.277	40	8,36%	16.886	98,02%	-334	4	3	16.886	-334
4	RO IV/ Jakarta 1	21.183	23.341	23.432	2.250	92	10,62%	23.667	99,01%	-235	1	2	23.667	-235
5	RO V/ Jakarta 2	18.317	19.877	19.924	1.607	47	8,77%	20.885	95,40%	-961	3	10	20.885	-961
6	RO VI/ Bandung	10.525	11.523	11.560	1.035	36	9,83%	11.879	97,31%	-319	8	5	11.879	-319
7	RO VII/ Semarang	8.860	9.510	9.529	669	19	7,55%	9.959	95,68%	-430	9	9	9.959	-430
8	RO VIII/ Surabaya	17.072	18.229	18.292	1.220	63	7,15%	18.876	96,91%	-584	5	7	18.876	-584
9	RO IX/ Kalimantan	9.056	9.633	9.647	591	15	6,52%	10.047	96,02%	-400	10	8	10.047	-400
10	RO X/ Makassar	13.189	14.975	15.021	1.832	46	13,89%	14.980	100,28%		2	1	14.980	41

KINERJA CFG - MITRAGUNA 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.626	855	-29	9,75%	9.826	97,96%	-200	4	3	9.826	-200
2	RO II/ Medan	7.892	8.699	8.725	834	26	10,56%	8.940	97,59%	-215	5	4	8.940	-215
3	RO III/ Palembang	8.300	9.201	9.231	930	30	11,21%	9.358	98,64%	-128	2	2	9.358	-128
4	RO IV/ Jakarta 1	5.937	6.767	6.804	867	37	14,60%	7.007	97,10%	-203	3	6	7.007	-203
5	RO V/ Jakarta 2	2.381	2.758	2.781	399	22	16,78%	3.244	85,71%	-464	10	10	3.244	-464
6	RO VI/ Bandung	4.002	4.477	4.499	497	22	12,41%	4.758	94,56%	-259	8	9	4.758	-259
7	RO VII/ Semarang	4.035	4.452	4.466	431	14	10,69%	4.683	95,37%	-217	9	8	4.683	-217
8	RO VIII/ Surabaya	6.353	7.126	7.170	817	44	12,86%	7.361	97,41%	-191	6	5	7.361	-191
9	RO IX/ Kalimantan	4.687	5.299	5.324	637	25	13,59%	5.484	97,09%	-160	7	7	5.484	-160
10	RO X/ Makassar	7.625	8.922	8.964	1.339	43	17,56%	8.864	101,13%		1	1	8.864	100



KINERJA CFG - Pensiun 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.097	165	-7	8,52%	2.164	96,89%	-67	2	4	2.164	-67
2	RO II/ Medan	1.545	1.605	1.599	54	-5	3,48%	1.665	96,05%	-66	6	8	1.665	-66
3	RO III/ Palembang	1.907	1.986	1.980	73	-6	3,82%	2.056	96,31%	-76	4	7	2.056	-76
4	RO IV/ Jakarta 1	440	462	460	20	-2	4,53%	486	94,60%	-26	9	9	486	-26
5	RO V/ Jakarta 2	329	369	368	39	-1	11,86%	377	97,57%	-9	8	2	377	-9
6	RO VI/ Bandung	782	847	848	66	1	8,46%	876	96,83%	-28	5	5	876	-28
7	RO VII/ Semarang	667	718	717	50	-1	7,55%	743	96,49%	-26	7	6	743	-26
8	RO VIII/ Surabaya	3.688	3.793	3.787	99	-6	2,68%	3.894	97,24%	-107	3	3	3.894	-107
9	RO IX/ Kalimantan	1.703	1.690	1.681	-22	-9	-1,27%	1.807	93,05%	-125	10	10	1.807	-125
10	RO X/ Makassar	3.057	3.245	3.237	179	-8	5,87%	3.279	98,71%	-42	1	1	3.279	-42

KINERJA CFG - Griya 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.185	82	2	7,40%	1.233	96,09%	-48	8	9	1.233	-48
2	RO II/ Medan	1.954	1.973	1.984	30	11	1,55%	2.075	95,64%	-90	9	10	2.075	-90
3	RO III/ Palembang	4.680	4.790	4.805	125	15	2,66%	4.905	97,97%	-100	7	4	4.905	-100
4	RO IV/ Jakarta 1	14.108	15.226	15.274	1.166	47	8,26%	15.212	100,41%	62	1	1	15.212	62
5	RO V/ Jakarta 2	14.915	15.862	15.882	967	20	6,49%	16.299	97,44%	-417	2	6	16.299	-417
6	RO VI/ Bandung	5.339	5.746	5.757	418	11	7,83%	5.767	99,82%	-10	3	2	5.767	-10
7	RO VII/ Semarang	3.744	3.877	3.883	139	6	3,70%	3.975	97,68%	-92	6	5	3.975	-92
8	RO VIII/ Surabaya	6.450	6.574	6.597	147	24	2,28%	6.781	97,29%	-184	5	7	6.781	-184
9	RO IX/ Kalimantan	2.300	2.178	2.177	-123	-1	-5,35%	2.249	96,77%	-73	10	8	2.249	-73
10	RO X/ Makassar	2.241	2.447	2.454	213	7	9,52%	2.487	98,69%	-33	4	3	2.487	-33

KINERJA CFG - OTO 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	392	99	-2	33,80%	397	98,68%	-5	7	3	397	-5
2	RO II/ Medan	457	588	590	133	2	29,07%	579	101,88%	11	5	2	579	11
3	RO III/ Palembang	387	535	536	149	1	38,57%	567	94,54%	-31	4	5	567	-31
4	RO IV/ Jakarta 1	698	885	895	198	10	28,33%	963	92,97%	-68	2	6	963	-68
5	RO V/ Jakarta 2	692	888	893	201	6	29,07%	964	92,62%	-71	1	7	964	-71
6	RO VI/ Bandung	401	453	456	54	2	13,52%	478	95,34%	-22	9	4	478	-22
7	RO VII/ Semarang	414	463	463	48	-1	11,67%	558	82,89%	-95	10	10	558	-95
8	RO VIII/ Surabaya	580	737	737	157	1	27,04%	839	87,89%	-102	3	9	839	-102
9	RO IX/ Kalimantan	366	465	465	98	-1	26,86%	508	91,61%	-43	8	8	508	-43
10	RO X/ Makassar	265	361	366	101	4	37,91%	350	104,63%	16	6	1	350	16

KINERJA PWG 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.500	759	2	102,46%	1.581	94,89%	-81	8	5	1.581	-81
2	RO II/ Medan	1.161	2.076	2.147	986	70	84,88%	2.222	96,62%	-75	4	3	2.222	-75
3	RO III/ Palembang	1.184	2.002	2.067	882	65	74,49%	2.270	91,02%	-204	6	6	2.270	-204
4	RO IV/ Jakarta 1	1.292	2.159	2.238	946	79	73,21%	2.692	83,15%	-454	5	9	2.692	-454
5	RO V/ Jakarta 2	923	1.586	1.636	713	50	77,17%	2.019	81,03%	-383	9	10	2.019	-383
6	RO VI/ Bandung	1.332	2.246	2.324	993	78	74,54%	2.320	100,17%	4	3	2	2.320	4
7	RO VII/ Semarang	978	1.686	1.738	760	52	77,73%	2.012	86,40%	-274	7	8	2.012	-274
8	RO VIII/ Surabaya	2.120	3.436	3.555	1.435	119	67,68%	3.693	96,25%	-139	1	4	3.693	-139
9	RO IX/ Kalimantan	1.142	1.729	1.766	623	36	54,56%	1.988	88,80%	-223	10	7	1.988	-223
10	RO X/ Makassar	1.952	3.167	3.271	1.320	105	67,63%	2.977	109,88%	294	2	1	2.977	294

KINERJA PWG - GADAI 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	485	241	1	99,27%	392	123,53%	92	8	1	392	92
2	RO II/ Medan	557	834	851	295	18	52,96%	752	113,19%	99	4	2	752	99
3	RO III/ Palembang	497	726	746	249	20	50,01%	718	103,95%	28	5	9	718	28
4	RO IV/ Jakarta 1	477	679	698	221	19	46,45%	685	101,98%	14	9	10	685	14
5	RO V/ Jakarta 2	381	564	582	201	18	52,80%	517	112,54%	65	10	4	517	65
6	RO VI/ Bandung	648	954	984	336	30	51,82%	912	107,90%	72	3	6	912	72
7	RO VII/ Semarang	398	634	646	248	12	62,36%	596	108,45%	50	6	5	596	50
8	RO VIII/ Surabaya	1.149	1.713	1.751	602	38	52,41%	1.654	105,86%	97	2	7	1.654	97
9	RO IX/ Kalimantan	593	836	841	248	5	41,78%	796	105,58%	44	7	8	796	44
10	RO X/ Makassar	1.480	2.122	2.150	671	29	45,33%	1.908	112,72%	243	1	3	1.908	243

KINERJA PWG CILEM 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.015	518	1	104,02%	1.189	85,44%	-173	7	5	1.189	-173
2	RO II/ Medan	605	1.243	1.295	691	53	114,27%	1.469	88,15%	-174	3	4	1.469	-174
3	RO III/ Palembang	687	1.276	1.321	634	45	92,20%	1.553	85,05%	-232	6	6	1.553	-232
4	RO IV/ Jakarta 1	815	1.480	1.540	725	60	88,85%	2.007	76,72%	-467	2	9	2.007	-467
5	RO V/ Jakarta 2	543	1.021	1.054	511	33	94,26%	1.502	70,18%	-448	9	10	1.502	-448
6	RO VI/ Bandung	684	1.292	1.341	657	48	96,06%	1.409	95,16%	-68	4	2	1.409	-68
7	RO VII/ Semarang	580	1.052	1.092	512	40	88,27%	1.416	77,12%	-324	8	8	1.416	-324
8	RO VIII/ Surabaya	971	1.723	1.804	833	81	85,73%	2.040	88,45%	-236	1	3	2.040	-236
9	RO IX/ Kalimantan	549	893	925	376	32	68,36%	1.192	77,58%	-267	10	7	1.192	-267
10	RO X/ Makassar	472	1.045	1.121	649	76	137,54%	1.069	104,82%	52	5	1	1.069	52

KINERJA SME RO 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.327	-258	-57	-9,99%	2.712	85,81%	-385	10	9	2.712	-385
2	RO II/ Medan	1.401	1.647	1.640	239	-6	17,09%	1.649	99,48%	-9	6	5	1.649	-9
3	RO III/ Palembang	2.436	2.496	2.503	67	7	2,74%	2.726	91,81%	-223	8	8	2.726	-223
4	RO IV/ Jakarta 1	2.158	2.553	2.658	500	105	23,19%	2.472	107,52%	186	2	1	2.472	186
5	RO V/ Jakarta 2	1.590	1.819	1.839	248	20	15,62%	1.877	97,95%	-39	5	7	1.877	-39
6	RO VI/ Bandung	1.687	1.953	1.960	273	7	16,16%	1.858	105,46%	101	4	2	1.858	101
7	RO VII/ Semarang	1.820	2.041	2.032	212	-9	11,67%	2.050	99,14%	-18	7	6	2.050	-18
8	RO VIII/ Surabaya	2.055	2.368	2.358	302	-10	14,71%	2.344	100,60%	14	3	4	2.344	14
9	RO IX/ Kalimantan	5.131	5.704	5.744	613	40	11,94%	5.597	102,62%	147	1	3	5.597	147
10	RO X/ Makassar	769	787	810	40	23	5,21%	947	85,44%	-138	9	10	947	-138

KINERJA MBG 15-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.379	-186	-29	-2,84%	7.031	90,74%	-651	10	3	7.031	-651
2	RO II/ Medan	2.310	2.406	2.412	101	6	4,38%	2.643	91,26%	-231	2	2	2.643	-231
3	RO III/ Palembang	4.380	4.573	4.594	213	20	4,87%	4.769	96,32%	-175	1	1	4.769	-175
4	RO IV/ Jakarta 1	1.900	1.837	1.837	-64	0	-3,35%	2.096	87,63%	-259	6	8	2.096	-259
5	RO V/ Jakarta 2	1.269	1.244	1.246	-24	2	-1,88%	1.389	89,65%	-144	5	4	1.389	-144
6	RO VI/ Bandung	1.898	1.751	1.756	-143	5	-7,52%	2.022	86,81%	-267	9	9	2.022	-267
7	RO VII/ Semarang	2.980	2.883	2.889	-91	5	-3,07%	3.273	88,26%	-384	8	6	3.273	-384
8	RO VIII/ Surabaya	3.807	3.720	3.739	-68	19	-1,79%	4.187	89,30%	-448	7	5	4.187	-448
9	RO IX/ Kalimantan	1.401	1.422	1.430	29	7	2,05%	1.621	88,20%	-191	3	7	1.621	-191
10	RO X/ Makassar	1.233	1.248	1.249	16	1	1,28%	1.439	86,78%	-190	4	10	1.439	-190

# KINERJA AREA





KINERJA DPK AREA PER 15-Dec-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.672	7.817	7.941	471	269	124	6,31%				13	
2	Area Lhokseumawe	8.074	8.067	8.262	8.232	157	164	-30	1,95%				33	
3	Area Meulaboh	3.494	3.882	3.940	3.969	475	87	29	13,60%				12	
4	Area Batam	2.849	3.274	3.270	3.235	387	-38	-34	13,57%				16	
5	Area Medan Kota	5.356	6.158	6.105	6.117	761	-42	12	14,21%				9	
6	Area Medan Raya	2.641	2.872	2.901	2.894	253	22	-6	9,60%				27	
7	Area Pekanbaru	7.557	8.546	8.420	8.409	852	-137	-11	11,28%				8	
8	Area Pematangsiantar	2.510	2.668	2.652	2.659	149	-9	7	5,93%				34	
9	Area Bandar Lampung	3.931	4.259	4.174	4.191	260	-68	17	6,62%				26	
10	Area Bengkulu	2.130	2.493	2.646	2.669	539	176	24	25,30%				11	
11	Area Jambi	2.705	3.237	3.147	3.148	443	-89	1	16,40%				14	
12	Area Padang	3.909	4.248	4.192	4.213	304	-35	21	7,77%				23	
13	Area Palembang	7.341	7.612	7.769	7.753	412	141	-16	5,61%				15	
14	Area Banten	10.556	12.172	11.589	11.570	1.014	-602	-19	9,60%				7	
15	Area Bekasi	8.947	9.796	9.250	8.952	5	-843	-298	0,05%				37	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.296	9.217	1.844	-282	-79	25,00%				4	
17	Area Jakarta Kelapa Gadin	11.820	15.894	13.853	13.718	1.898	-2.177	-136	16,06%				3	
18	Area Jakarta Rawamangun	10.100	10.103	10.231	10.421	321	318	190	3,18%				20	
19	Area Jakarta Thamrin	61.226	76.564	78.033	78.578	17.353	2.015	545	28,34%				1	
20	Area Bogor	8.049	7.662	7.642	7.652	-397	-10	10	-4,94%				43	
21	Area Depok	6.943	6.872	6.938	6.965	22	93	27	0,31%				36	
22	Area Jakarta Fatmawati	11.619	13.960	14.136	13.417	1.797	-543	-720	15,47%				5	
23	Area Jakarta Pondok Indah	8.481	8.793	8.557	8.121	-360	-671	-436	-4,24%				42	
24	Area Jakarta Saharjo	8.231	11.230	15.803	16.106	7.874	4.876	302	95,67%				2	
25	Area Tangerang Selatan	6.162	5.574	5.318	5.294	-868	-280	-25	-14,09%				45	
26	Area Bandung Kota	9.788	10.510	10.136	9.974	187	-535	-162	1,91%				31	
27	Area Bandung Raya	5.837	6.275	6.195	6.179	342	-96	-16	5,86%				18	
28	Area Cirebon	4.870	5.123	5.179	5.174	304	51	-5	6,24%				22	
29	Area Purwokerto	3.175	3.446	3.395	3.378	203	-69	-17	6,39%				30	
30	Area Semarang Kota	7.056	7.135	6.992	7.008	-48	-127	16	-0,68%				39	
31	Area Pekalongan	3.560	3.638	3.171	3.134	-426	-504	-37	-11,96%				44	
32	Area Solo	4.925	5.259	5.240	5.234	309	-25	-6	6,27%				21	
33	Area Yogyakarta	6.665	7.001	6.988	7.004	339	3	16	5,08%				19	
34	Area Denpasar	3.788	4.181	4.156	4.137	348	-45	-19	9,20%				17	
35	Area Jember	2.822	2.836	2.840	2.848	26	12	8	0,92%				35	
36	Area Kediri	4.155	4.089	4.108	4.103	-53	14	-5	-1,27%				40	
37	Area Malang	4.575	5.295	5.294	5.296	720	1	2	15,74%				10	
38	Area Surabaya Kota	7.814	7.742	7.762	7.751	-63	9	-11	-0,80%				41	
39	Area Surabaya Raya	7.629	8.094	7.714	7.843	214	-251	129	2,80%				29	
40	Area Balikpapan	8.442	8.723	8.703	8.623	181	-100	-80	2,14%				32	
41	Area Banjarmasin	7.270	7.461	7.544	7.518	249	58	-26	3,42%				28	
42	Area Pontianak	3.590	3.702	3.556	3.550	-40	-152	-6	-1,11%				38	
43	Area Makassar	6.449	7.518	7.699	7.693	1.244	175	-6	19,29%				6	
44	Area Manado	2.345	2.927	2.638	2.605	260	-322	-33	11,11%				25	
45	Area Palu	3.223	3.431	3.475	3.499	276	68	24	8,56%				24	



KINERJA GIRO AREA PER 15-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.129	1.105	1.246	60	117	141	5,09%				24	
2	Area Lhokseumawe	528	575	517	552	24	-23	35	4,46%				30	
3	Area Meulaboh	326	384	397	411	84	27	14	25,89%				20	
4	Area Batam	238	419	484	431	193	12	-53	80,88%				12	
5	Area Medan Kota	315	437	516	519	204	81	3	64,62%				11	
6	Area Medan Raya	156	129	170	165	10	37	-4	6,16%				31	
7	Area Pekanbaru	1.111	1.414	1.350	1.357	246	-57	8	22,15%				10	
8	Area Pematangsiantar	74	49	36	36	-38	-12	0	-50,84%				38	
9	Area Bandar Lampung	474	458	438	463	-11	5	25	-2,37%				36	
10	Area Bengkulu	144	93	253	274	130	181	21	90,15%				16	
11	Area Jambi	173	181	166	155	-18	-26	-11	-10,31%				37	
12	Area Padang	270	313	291	305	35	-8	14	13,03%				29	
13	Area Palembang	698	2.010	2.020	1.998	1.300	-11	-22	186,15%				4	
14	Area Banten	2.097	3.722	3.809	3.795	1.699	74	-13	81,02%				3	
15	Area Bekasi	834	871	929	892	58	21	-37	6,96%				25	
16	Area Jakarta Kebon Jeruk	636	1.900	1.911	1.842	1.205	-58	-70	189,43%				5	
17	Area Jakarta Kelapa Gadin	576	781	680	641	65	-140	-39	11,28%				21	
18	Area Jakarta Rawamangun	2.444	2.574	2.681	2.907	463	333	226	18,93%				8	
19	Area Jakarta Thamrin	26.371	27.178	28.482	28.408	2.037	1.229	-74	7,72%				2	
20	Area Bogor	684	784	744	748	64	-35	5	9,38%				22	
21	Area Depok	721	994	1.021	1.042	321	48	20	44,55%				9	
22	Area Jakarta Fatmawati	2.301	3.158	3.006	3.074	774	-84	69	33,63%				7	
23	Area Jakarta Pondok Indah	957	1.238	864	852	-105	-386	-12	-10,97%				44	
24	Area Jakarta Saharjo	2.794	6.112	10.483	10.762	7.969	4.651	279	285,24%				1	
25	Area Tangerang Selatan	586	910	633	633	46	-278	-1	7,93%				27	
26	Area Bandung Kota	1.112	2.126	1.906	1.914	802	-212	8	72,14%				6	
27	Area Bandung Raya	810	783	753	753	-57	-30	-0	-7,00%				39	
28	Area Cirebon	543	481	533	538	-5	57	6	-0,88%				34	
29	Area Purwokerto	215	155	163	155	-60	-1	-8	-28,08%				40	
30	Area Semarang Kota	684	498	445	458	-226	-40	13	-33,01%				45	
31	Area Pekalongan	200	174	184	191	-9	17	7	-4,44%				35	
32	Area Solo	221	228	216	225	3	-3	9	1,57%				33	
33	Area Yogyakarta	355	442	401	417	63	-24	16	17,75%				23	
34	Area Denpasar	281	237	225	214	-68	-23	-11	-24,00%				41	
35	Area Jember	67	111	120	122	55	11	2	81,44%				26	
36	Area Kediri	248	132	140	159	-89	27	19	-35,85%				42	
37	Area Malang	232	371	408	386	154	15	-22	66,63%				15	
38	Area Surabaya Kota	947	1.030	990	991	44	-39	0	4,59%				28	
39	Area Surabaya Raya	1.031	986	1.056	1.189	158	203	132	15,31%				14	
40	Area Balikpapan	580	682	596	665	85	-17	69	14,61%				19	
41	Area Banjarmasin	548	639	708	739	192	101	32	34,96%				13	
42	Area Pontianak	431	475	455	437	6	-38	-18	1,32%				32	
43	Area Makassar	474	648	570	560	86	-88	-10	18,04%				18	
44	Area Manado	244	540	362	332	87	-208	-30	35,83%				17	
45	Area Palu	418	314	306	316	-102	2	10	-24,43%				43	

KINERJA TABUNGAN AREA PER 15-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.431	5.616	5.605	508	174	-11	9,97%				3	
2	Area Lhokseumawe	5.942	6.260	6.485	6.421	479	161	-64	8,06%				5	
3	Area Meulaboh	2.789	3.123	3.168	3.202	413	79	35	14,81%				7	
4	Area Batam	1.733	1.904	1.885	1.886	153	-18	0	8,83%				35	
5	Area Medan Kota	2.242	2.410	2.407	2.420	177	9	13	7,91%				28	
6	Area Medan Raya	1.804	1.981	1.985	1.985	181	4	0	10,06%				27	
7	Area Pekanbaru	4.778	5.505	5.463	5.441	663	-64	-22	13,87%				2	
8	Area Pematangsiantar	1.787	2.009	2.017	2.021	234	12	3	13,09%				17	
9	Area Bandar Lampung	2.833	3.073	3.044	3.037	205	-36	-7	7,22%				24	
10	Area Bengkulu	1.512	1.615	1.587	1.590	78	-26	2	5,16%				42	
11	Area Jambi	1.922	2.212	2.140	2.154	232	-58	13	12,07%				18	
12	Area Padang	2.662	2.851	2.873	2.881	220	30	8	8,25%				21	
13	Area Palembang	3.683	3.894	3.937	3.948	265	54	12	7,21%				14	
14	Area Banten	4.051	4.150	4.012	4.010	-41	-140	-2	-1,02%				45	
15	Area Bekasi	4.951	5.551	5.153	5.165	214	-386	11	4,32%				22	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.539	2.551	211	-91	12	9,03%				23	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.475	2.477	484	138	2	24,26%				4	
18	Area Jakarta Rawamangun	3.266	3.716	3.408	3.414	148	-301	6	4,54%				36	
19	Area Jakarta Thamrin	3.839	4.293	4.019	4.028	188	-265	8	4,90%				26	
20	Area Bogor	4.124	4.361	4.301	4.300	177	-61	-1	4,28%				29	
21	Area Depok	3.364	3.471	3.513	3.524	161	53	11	4,77%				33	
22	Area Jakarta Fatmawati	2.449	2.443	2.446	2.464	15	21	17	0,59%				43	
23	Area Jakarta Pondok Indah	2.483	2.688	2.659	2.657	173	-32	-2	6,98%				30	
24	Area Jakarta Saharjo	1.724	1.818	1.860	1.863	138	45	3	8,03%				38	
25	Area Tangerang Selatan	2.328	2.423	2.413	2.417	88	-7	4	3,79%				41	
26	Area Bandung Kota	4.312	4.850	4.782	4.766	454	-84	-16	10,53%				6	
27	Area Bandung Raya	3.375	3.596	3.543	3.543	168	-53	-0	4,99%				31	
28	Area Cirebon	3.264	3.446	3.402	3.390	127	-56	-11	3,88%				40	
29	Area Purwokerto	2.153	2.510	2.459	2.451	298	-58	-8	13,85%				9	
30	Area Semarang Kota	3.815	4.197	4.032	4.036	221	-161	4	5,78%				20	
31	Area Pekalongan	2.059	2.564	2.263	2.254	195	-310	-9	9,49%				25	
32	Area Solo	3.209	3.493	3.484	3.487	279	-6	3	8,68%				12	
33	Area Yogyakarta	4.150	4.361	4.365	4.372	223	11	7	5,37%				19	
34	Area Denpasar	2.751	3.056	3.070	3.063	312	7	-7	11,35%				8	
35	Area Jember	1.982	2.196	2.200	2.229	247	33	29	12,47%				16	
36	Area Kediri	2.848	2.986	3.000	2.988	140	2	-12	4,90%				37	
37	Area Malang	2.849	3.247	3.140	3.144	295	-103	4	10,37%				10	
38	Area Surabaya Kota	3.584	3.685	3.601	3.597	13	-88	-5	0,35%				44	
39	Area Surabaya Raya	4.613	5.157	4.721	4.770	156	-387	49	3,39%				34	
40	Area Balikpapan	4.745	4.974	5.001	5.004	260	31	3	5,47%				15	
41	Area Banjarmasin	4.620	4.844	4.912	4.906	286	62	-7	6,19%				11	
42	Area Pontianak	2.122	2.218	2.248	2.260	138	42	12	6,49%				39	
43	Area Makassar	4.397	5.044	5.186	5.186	789	142	-0	17,95%				1	
44	Area Manado	1.697	1.767	1.867	1.865	168	98	-2	9,88%				32	
45	Area Palu	2.293	2.484	2.554	2.568	275	84	14	11,97%				13	

KINERJA DEPOSITO AREA PER 15-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.112	1.096	1.090	-97	-23	-6	-8,20%				26	
2	Area Lhokseumawe	1.604	1.232	1.260	1.259	-345	26	-1	-21,51%				37	
3	Area Meulaboh	379	375	376	356	-23	-19	-20	-5,97%				21	
4	Area Batam	878	951	900	919	41	-32	19	4,65%				18	
5	Area Medan Kota	2.799	3.311	3.182	3.179	380	-132	-3	13,57%				5	
6	Area Medan Raya	681	762	746	744	63	-19	-3	9,18%				15	
7	Area Pekanbaru	1.668	1.627	1.608	1.611	-57	-16	3	-3,41%				25	
8	Area Pematangsiantar	649	610	598	602	-47	-9	4	-7,30%				24	
9	Area Bandar Lampung	625	728	692	692	67	-37	-0	10,69%				14	
10	Area Bengkulu	475	785	805	806	331	21	1	69,78%				7	
11	Area Jambi	610	845	841	840	229	-5	-1	37,56%				10	
12	Area Padang	978	1.083	1.028	1.027	49	-56	-1	5,02%				17	
13	Area Palembang	2.960	1.708	1.812	1.806	-1.154	98	-6	-38,98%				45	
14	Area Banten	4.408	4.301	3.769	3.765	-644	-536	-4	-14,60%				42	
15	Area Bekasi	3.162	3.373	3.167	2.895	-267	-478	-272	-8,45%				34	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.846	4.824	427	-133	-21	9,71%				4	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.698	10.599	1.349	-2.175	-99	14,59%				2	
18	Area Jakarta Rawamangun	4.389	3.813	4.142	4.099	-290	286	-43	-6,61%				36	
19	Area Jakarta Thamrin	31.015	45.092	45.532	46.143	15.128	1.051	611	48,77%				1	
20	Area Bogor	3.241	2.517	2.596	2.603	-638	85	6	-19,70%				41	
21	Area Depok	2.859	2.407	2.403	2.399	-460	-8	-4	-16,09%				39	
22	Area Jakarta Fatmawati	6.870	8.359	8.684	7.878	1.009	-480	-806	14,68%				3	
23	Area Jakarta Pondok Indah	5.041	4.866	5.035	4.613	-428	-253	-422	-8,49%				38	
24	Area Jakarta Saharjo	3.713	3.300	3.460	3.480	-233	180	20	-6,27%				33	
25	Area Tangerang Selatan	3.248	2.240	2.272	2.244	-1.003	4	-28	-30,89%				43	
26	Area Bandung Kota	4.364	3.534	3.449	3.295	-1.069	-239	-154	-24,50%				44	
27	Area Bandung Raya	1.652	1.896	1.899	1.883	230	-13	-16	13,94%				9	
28	Area Cirebon	1.063	1.195	1.245	1.245	182	50	0	17,16%				11	
29	Area Purwokerto	807	781	773	772	-35	-10	-2	-4,32%				22	
30	Area Semarang Kota	2.557	2.440	2.515	2.514	-43	74	-1	-1,67%				23	
31	Area Pekalongan	1.301	900	724	689	-612	-211	-36	-47,07%				40	
32	Area Solo	1.495	1.538	1.540	1.521	27	-17	-18	1,78%				19	
33	Area Yogyakarta	2.161	2.199	2.223	2.214	53	15	-8	2,46%				16	
34	Area Denpasar	756	888	861	860	104	-29	-1	13,72%				12	
35	Area Jember	773	529	520	497	-276	-32	-23	-35,70%				35	
36	Area Kediri	1.059	971	968	956	-104	-15	-12	-9,78%				28	
37	Area Malang	1.495	1.677	1.745	1.766	270	89	21	18,09%				8	
38	Area Surabaya Kota	3.282	3.027	3.170	3.163	-119	136	-7	-3,62%				29	
39	Area Surabaya Raya	1.985	1.951	1.937	1.884	-100	-67	-53	-5,05%				27	
40	Area Balikpapan	3.117	3.068	3.106	2.954	-163	-114	-152	-5,24%				30	
41	Area Banjarmasin	2.102	1.978	1.924	1.873	-229	-105	-51	-10,88%				32	
42	Area Pontianak	1.037	1.009	854	853	-183	-156	-0	-17,69%				31	
43	Area Makassar	1.578	1.826	1.942	1.947	369	121	5	23,38%				6	
44	Area Manado	403	621	409	408	5	-212	-0	1,27%				20	
45	Area Palu	511	633	615	615	104	-18	-0	20,26%				13	



KINERJA CASA PER 15-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	14-Dec-25	15-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	6.721	6.851	568	291	130	9,05%				11	
2	Area Lhokseumawe	6.471	6.835	7.002	6.973	502	138	-29	7,76%				13	
3	Area Meulaboh	3.115	3.507	3.564	3.613	498	106	49	15,97%				14	
4	Area Batam	1.971	2.323	2.370	2.317	346	-6	-53	17,54%				19	
5	Area Medan Kota	2.557	2.848	2.923	2.938	381	91	15	14,90%				18	
6	Area Medan Raya	1.959	2.110	2.154	2.150	191	41	-4	9,75%				35	
7	Area Pekanbaru	5.889	6.919	6.812	6.798	909	-121	-14	15,43%				7	
8	Area Pematangsiantar	1.861	2.058	2.054	2.057	196	-1	4	10,54%				33	
9	Area Bandar Lampung	3.306	3.531	3.482	3.500	193	-31	17	5,85%				34	
10	Area Bengkulu	1.656	1.708	1.840	1.864	208	156	23	12,55%				32	
11	Area Jambi	2.094	2.392	2.306	2.308	214	-84	2	10,23%				31	
12	Area Padang	2.931	3.164	3.164	3.186	255	22	22	8,69%				27	
13	Area Palembang	4.381	5.904	5.957	5.947	1.565	43	-10	35,73%				4	
14	Area Banten	6.148	7.871	7.820	7.805	1.657	-66	-15	26,96%				3	
15	Area Bekasi	5.785	6.422	6.083	6.057	272	-365	-26	4,70%				25	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.451	4.393	1.417	-149	-58	47,60%				5	
17	Area Jakarta Kelapa Gadin	2.570	3.120	3.155	3.118	549	-2	-37	21,35%				12	
18	Area Jakarta Rawamangun	5.710	6.290	6.089	6.321	611	32	232	10,70%				10	
19	Area Jakarta Thamrin	30.210	31.471	32.501	32.435	2.225	964	-66	7,36%				2	
20	Area Bogor	4.808	5.145	5.045	5.049	241	-96	4	5,01%				29	
21	Area Depok	4.084	4.464	4.535	4.566	482	101	31	11,79%				15	
22	Area Jakarta Fatmawati	4.750	5.601	5.452	5.538	788	-63	86	16,60%				9	
23	Area Jakarta Pondok Indah	3.441	3.927	3.523	3.509	68	-418	-14	1,98%				42	
24	Area Jakarta Saharjo	4.518	7.929	12.343	12.625	8.107	4.696	282	179,44%				1	
25	Area Tangerang Selatan	2.914	3.334	3.046	3.049	135	-285	3	4,62%				39	
26	Area Bandung Kota	5.424	6.976	6.687	6.680	1.256	-296	-8	23,16%				6	
27	Area Bandung Raya	4.184	4.379	4.296	4.296	112	-83	-0	2,67%				41	
28	Area Cirebon	3.807	3.928	3.934	3.929	122	1	-6	3,20%				40	
29	Area Purwokerto	2.368	2.665	2.622	2.606	238	-59	-16	10,04%				30	
30	Area Semarang Kota	4.499	4.695	4.477	4.494	-5	-201	17	-0,11%				45	
31	Area Pekalongan	2.259	2.738	2.447	2.445	187	-293	-2	8,26%				36	
32	Area Solo	3.430	3.720	3.700	3.712	282	-8	12	8,22%				24	
33	Area Yogyakarta	4.504	4.803	4.766	4.790	286	-13	24	6,34%				23	
34	Area Denpasar	3.032	3.293	3.295	3.277	245	-16	-19	8,07%				28	
35	Area Jember	2.049	2.307	2.320	2.351	302	44	31	14,73%				22	
36	Area Kediri	3.096	3.118	3.140	3.147	51	29	7	1,64%				44	
37	Area Malang	3.080	3.618	3.548	3.530	450	-88	-19	14,60%				17	
38	Area Surabaya Kota	4.532	4.715	4.592	4.588	56	-127	-4	1,24%				43	
39	Area Surabaya Raya	5.644	6.142	5.777	5.958	314	-184	181	5,57%				21	
40	Area Balikpapan	5.325	5.656	5.597	5.669	344	14	72	6,47%				20	
41	Area Banjarmasin	5.168	5.482	5.620	5.645	477	163	25	9,24%				16	
42	Area Pontianak	2.553	2.693	2.703	2.697	144	4	-6	5,62%				38	
43	Area Makassar	4.871	5.692	5.757	5.746	875	54	-11	17,96%				8	
44	Area Manado	1.942	2.306	2.229	2.197	255	-109	-32	13,15%				26	
45	Area Palu	2.712	2.798	2.860	2.884	172	86	24	6,35%				37	

KINERJA PEMBIAYAN RETAIL AREA PER 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.762	7.701	488	-61	6,77%	8.217	93,72%	-516	23	37
2	Area Lhokseumawe	8.448	8.964	8.925	476	-40	5,64%	9.774	91,32%	-849	24	42
3	Area Meulaboh	6.330	6.900	6.880	550	-20	8,69%	7.109	96,79%	-228	18	19
4	Area Batam	2.397	2.732	2.749	352	17	14,68%	2.901	94,75%	-152	38	30
5	Area Medan Kota	2.545	2.985	3.002	457	17	17,98%	3.115	96,37%	-113	26	22
6	Area Medan Raya	2.640	3.002	3.021	381	19	14,41%	3.143	96,11%	-122	35	25
7	Area Pekanbaru	5.991	6.772	6.805	814	33	13,58%	6.974	97,58%	-169	6	12
8	Area Pematangsiantar	3.146	3.503	3.520	373	16	11,86%	3.677	95,73%	-157	36	26
9	Area Bandar Lampung	4.153	4.576	4.590	436	14	10,51%	4.866	94,31%	-277	30	32
10	Area Bengkulu	3.643	4.148	4.178	535	29	14,68%	4.183	99,88%	-5	19	7
11	Area Jambi	4.260	4.605	4.621	360	15	8,46%	4.802	96,21%	-182	37	24
12	Area Padang	4.496	4.936	4.959	463	23	10,31%	5.146	96,38%	-186	25	21
13	Area Palembang	6.724	7.318	7.369	645	50	9,59%	7.656	96,25%	-287	10	23
14	Area Banten	5.229	5.961	6.050	821	89	15,71%	6.046	100,07%	4	5	6
15	Area Bekasi	5.457	6.086	6.086	630	-0	11,54%	6.258	97,25%	-172	11	13
16	Area Jakarta Kebon Jeru	3.887	4.407	4.439	551	32	14,18%	4.565	97,24%	-126	17	14
17	Area Jakarta Kelapa Gata	3.487	3.981	4.105	618	125	17,72%	4.095	100,25%	10	12	4
18	Area Jakarta Rawamangun	4.093	4.482	4.513	420	31	10,26%	4.797	94,08%	-284	31	33
19	Area Jakarta Thamrin	4.380	4.972	4.972	592	-0	13,51%	5.133	96,85%	-161	13	18
20	Area Bogor	4.856	5.365	5.386	530	21	10,91%	5.744	93,76%	-358	21	35
21	Area Depok	4.779	5.320	5.342	563	22	11,78%	5.531	96,59%	-189	16	20
22	Area Jakarta Fatmawati	3.666	4.099	4.118	452	19	12,32%	4.325	95,21%	-207	28	28
23	Area Jakarta Pondok Indah	3.011	3.417	3.451	440	33	14,61%	3.689	93,54%	-238	29	38
24	Area Jakarta Saharjo	2.222	2.420	2.432	209	12	9,42%	2.694	90,24%	-263	44	45
25	Area Tangerang Selatan	3.565	3.904	3.916	350	11	9,83%	4.263	91,86%	-347	39	40
26	Area Bandung Kota	5.826	6.834	6.890	1.063	56	18,25%	6.833	100,83%	57	2	2
27	Area Bandung Raya	5.409	5.976	5.997	588	21	10,86%	6.282	95,46%	-285	14	27
28	Area Cirebon	4.206	4.662	4.712	506	50	12,04%	4.963	94,95%	-251	22	29
29	Area Purwokerto	2.362	2.554	2.561	198	6	8,39%	2.806	91,25%	-246	45	43
30	Area Semarang Kota	3.801	4.192	4.215	414	22	10,90%	4.029	104,62%	186	32	1
31	Area Pekalongan	2.273	2.553	2.556	283	2	12,45%	2.726	93,73%	-171	41	36
32	Area Solo	3.186	3.433	3.445	258	12	8,11%	3.706	92,96%	-261	42	39
33	Area Yogyakarta	3.016	3.388	3.412	396	23	13,13%	3.634	93,89%	-222	34	34
34	Area Denpasar	6.985	7.780	7.827	842	47	12,05%	7.855	99,65%	-28	4	9
35	Area Jember	2.789	3.004	3.033	245	29	8,77%	3.319	91,39%	-286	43	41
36	Area Kediri	3.187	3.458	3.479	292	21	9,16%	3.831	90,83%	-351	40	44
37	Area Malang	3.372	3.748	3.781	409	33	12,13%	3.997	94,59%	-216	33	31
38	Area Surabaya Kota	4.447	4.988	5.017	570	29	12,82%	5.176	96,94%	-159	15	16
39	Area Surabaya Raya	4.275	4.773	4.806	531	33	12,42%	4.962	96,86%	-156	20	17
40	Area Balikpapan	4.911	5.600	5.658	747	58	15,20%	5.676	99,69%	-18	7	8
41	Area Banjarmasin	5.586	6.226	6.241	655	15	11,72%	6.391	97,66%	-150	9	11
42	Area Pontianak	6.233	6.662	6.687	454	26	7,29%	6.882	97,18%	-194	27	15
43	Area Makassar	7.265	8.778	8.856	1.591	78	21,90%	8.796	100,68%	60	1	3
44	Area Manado	4.255	4.891	4.932	677	41	15,90%	4.990	98,83%	-58	8	10
45	Area Palu	5.623	6.507	6.563	941	56	16,73%	6.551	100,19%	12	3	5



# KINERJA CFG AREA PER 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	4.995	415	-11	9,07%	5.143	97,13%	-147	10	19
2	Area Lhokseumawe	4.236	4.555	4.537	300	-19	7,09%	4.798	94,56%	-261	19	40
3	Area Meulaboh	3.283	3.774	3.768	485	-6	14,77%	3.680	102,38%	88	5	1
4	Area Batam	1.770	1.955	1.963	193	8	10,90%	2.003	98,00%	-40	29	16
5	Area Medan Kota	1.945	2.149	2.154	209	5	10,76%	2.206	97,62%	-52	26	18
6	Area Medan Raya	1.991	2.156	2.160	169	4	8,49%	2.212	97,67%	-52	34	17
7	Area Pekanbaru	3.886	4.212	4.225	340	14	8,74%	4.354	97,04%	-129	14	21
8	Area Pematangsiantar	2.256	2.392	2.396	140	4	6,20%	2.483	96,48%	-88	39	25
9	Area Bandar Lampung	2.629	2.775	2.775	146	0	5,55%	2.948	94,13%	-173	38	41
10	Area Bengkulu	2.332	2.632	2.640	307	8	13,17%	2.585	102,10%	54	18	2
11	Area Jambi	2.759	2.947	2.948	189	0	6,84%	2.987	98,66%	-40	30	12
12	Area Padang	3.150	3.331	3.332	182	1	5,79%	3.433	97,06%	-101	33	20
13	Area Palembang	4.405	4.828	4.858	453	30	10,29%	4.933	98,49%	-75	6	14
14	Area Banten	3.990	4.454	4.481	491	27	12,30%	4.443	100,85%	38	4	4
15	Area Bekasi	4.262	4.659	4.678	416	19	9,76%	4.747	98,53%	-70	9	13
16	Area Jakarta Kebon Jeru	3.121	3.534	3.539	419	6	13,41%	3.519	100,58%	20	8	5
17	Area Jakarta Kelapa Gading	2.887	3.186	3.202	315	16	10,90%	3.218	99,50%	-16	16	8
18	Area Jakarta Rawamangun	3.247	3.470	3.481	234	11	7,21%	3.621	96,12%	-140	23	29
19	Area Jakarta Thamrin	3.676	4.039	4.052	376	13	10,22%	4.119	98,37%	-67	13	15
20	Area Bogor	3.846	4.215	4.229	384	14	9,98%	4.420	95,69%	-190	12	32
21	Area Depok	4.134	4.440	4.455	320	14	7,74%	4.623	96,35%	-169	15	26
22	Area Jakarta Fatmawati	3.130	3.399	3.408	277	8	8,86%	3.565	95,60%	-157	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.879	291	2	11,25%	3.033	94,94%	-154	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.913	139	3	7,85%	2.040	93,79%	-127	40	43
25	Area Tangerang Selatan	2.845	3.035	3.040	195	5	6,86%	3.205	94,86%	-165	28	39
26	Area Bandung Kota	4.040	4.520	4.541	501	22	12,41%	4.577	99,22%	-36	3	10
27	Area Bandung Raya	3.720	4.025	4.030	310	5	8,34%	4.153	97,03%	-123	17	22
28	Area Cirebon	2.765	2.978	2.989	224	10	8,08%	3.149	94,91%	-160	24	38
29	Area Purwokerto	1.391	1.498	1.500	109	2	7,82%	1.574	95,29%	-74	43	35
30	Area Semarang Kota	2.188	2.353	2.357	169	4	7,72%	2.440	96,61%	-83	35	24
31	Area Pekalongan	1.372	1.476	1.476	104	-0	7,61%	1.572	93,92%	-96	45	42
32	Area Solo	1.987	2.106	2.107	119	0	5,99%	2.211	95,26%	-105	41	36
33	Area Yogyakarta	1.922	2.076	2.089	168	13	8,72%	2.162	96,62%	-73	36	23
34	Area Denpasar	4.931	5.308	5.319	389	11	7,88%	5.292	100,52%	28	11	6
35	Area Jember	1.963	2.063	2.070	107	7	5,47%	2.228	92,93%	-158	44	44
36	Area Kediri	2.053	2.190	2.200	147	9	7,15%	2.293	95,92%	-94	37	30
37	Area Malang	2.417	2.589	2.604	188	15	7,77%	2.725	95,59%	-120	31	34
38	Area Surabaya Kota	3.249	3.442	3.453	204	10	6,28%	3.589	96,19%	-137	27	28
39	Area Surabaya Raya	2.461	2.635	2.646	185	10	7,52%	2.749	96,25%	-103	32	27
40	Area Balikpapan	2.662	2.777	2.781	119	4	4,46%	3.007	92,46%	-227	42	45
41	Area Banjarmasin	3.058	3.276	3.275	217	-1	7,09%	3.415	95,90%	-140	25	31
42	Area Pontianak	3.337	3.580	3.592	255	12	7,65%	3.625	99,08%	-33	22	11
43	Area Makassar	5.254	6.086	6.106	852	20	16,21%	6.040	101,10%	67	1	3
44	Area Manado	3.431	3.858	3.863	432	5	12,58%	3.889	99,33%	-26	7	9
45	Area Palu	4.503	5.032	5.052	549	20	12,18%	5.051	100,01%	1	2	7

KINERJA CFG - MITRAGUNA 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.494	314	-9	9,89%	3.569	97,88%	-76	7	15
2	Area Lhokseumawe	3.065	3.287	3.273	208	-14	6,80%	3.454	94,75%	-181	13	28
3	Area Meulaboh	2.526	2.865	2.859	333	-6	13,17%	2.802	102,03%	57	5	6
4	Area Batam	1.212	1.336	1.335	124	-0	10,20%	1.384	96,46%	-49	24	23
5	Area Medan Kota	1.384	1.570	1.575	192	6	13,84%	1.578	99,85%	-2	14	9
6	Area Medan Raya	1.475	1.606	1.610	136	5	9,20%	1.638	98,28%	-28	21	13
7	Area Pekanbaru	2.498	2.751	2.762	264	12	10,58%	2.846	97,06%	-84	10	20
8	Area Pematangsiantar	1.324	1.437	1.442	119	5	8,95%	1.494	96,51%	-52	26	22
9	Area Bandar Lampung	1.178	1.294	1.296	118	2	9,99%	1.424	90,98%	-128	27	34
10	Area Bengkulu	1.452	1.722	1.729	277	7	19,05%	1.640	105,44%	89	9	2
11	Area Jambi	1.779	1.933	1.933	154	0	8,67%	1.926	100,41%	8	18	8
12	Area Padang	1.730	1.856	1.859	128	3	7,42%	1.910	97,29%	-52	23	18
13	Area Palembang	2.161	2.396	2.414	253	18	11,73%	2.458	98,20%	-44	11	14
14	Area Banten	1.324	1.493	1.506	182	13	13,74%	1.523	98,88%	-17	16	11
15	Area Bekasi	456	537	542	86	4	18,78%	657	82,37%	-116	35	44
16	Area Jakarta Kebon Jeru	1.087	1.219	1.219	132	-0	12,18%	1.264	96,43%	-45	22	24
17	Area Jakarta Kelapa Gac	795	908	914	119	6	14,95%	936	97,65%	-22	25	17
18	Area Jakarta Rawamang	564	619	626	62	7	11,03%	726	86,31%	-99	42	39
19	Area Jakarta Thamrin	1.711	1.990	1.996	286	7	16,69%	1.900	105,06%	96	8	3
20	Area Bogor	482	549	551	69	3	14,34%	632	87,18%	-81	40	38
21	Area Depok	292	376	379	87	3	29,88%	415	91,26%	-36	34	33
22	Area Jakarta Fatmawati	672	772	779	107	7	15,93%	923	84,49%	-143	30	42
23	Area Jakarta Pondok Inc	383	459	464	81	5	21,22%	541	85,69%	-78	36	40
24	Area Jakarta Saharjo	266	292	295	29	3	10,77%	365	80,85%	-70	44	45
25	Area Tangerang Selatan	286	311	312	26	1	9,16%	368	84,84%	-56	45	41
26	Area Bandung Kota	1.235	1.378	1.386	151	8	12,25%	1.483	93,47%	-97	19	31
27	Area Bandung Raya	1.214	1.397	1.401	187	3	15,38%	1.445	96,93%	-44	15	21
28	Area Cirebon	1.554	1.702	1.712	159	10	10,20%	1.830	93,57%	-118	17	30
29	Area Purwokerto	750	819	820	70	0	9,28%	858	95,55%	-38	39	27
30	Area Semarang Kota	1.035	1.147	1.151	116	4	11,18%	1.183	97,24%	-33	29	19
31	Area Pekalongan	570	623	623	53	1	9,38%	688	90,62%	-65	43	36
32	Area Solo	763	837	838	75	1	9,87%	895	93,65%	-57	38	29
33	Area Yogyakarta	918	1.027	1.035	117	8	12,79%	1.060	97,68%	-25	28	16
34	Area Denpasar	2.026	2.357	2.369	344	12	16,97%	2.217	106,88%	153	3	1
35	Area Jember	865	950	952	87	2	10,08%	1.026	92,77%	-74	33	32
36	Area Kediri	927	1.011	1.019	92	7	9,89%	1.062	95,92%	-43	32	26
37	Area Malang	492	551	557	65	6	13,14%	664	83,78%	-108	41	43
38	Area Surabaya Kota	989	1.064	1.069	80	6	8,13%	1.176	90,90%	-107	37	35
39	Area Surabaya Raya	1.055	1.193	1.204	149	11	14,15%	1.215	99,10%	-11	20	10
40	Area Balikpapan	1.543	1.640	1.644	101	4	6,54%	1.821	90,29%	-177	31	37
41	Area Banjarmasin	1.547	1.757	1.760	214	4	13,81%	1.833	96,01%	-73	12	25
42	Area Pontianak	1.598	1.902	1.920	322	18	20,18%	1.829	104,95%	90	6	4
43	Area Makassar	2.899	3.527	3.545	646	18	22,29%	3.447	102,86%	99	1	5
44	Area Manado	2.452	2.779	2.785	333	6	13,57%	2.833	98,30%	-48	4	12
45	Area Palu	2.274	2.616	2.634	360	19	15,83%	2.585	101,92%	50	2	7



KINERJA CFG - Pensiun 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	630	628	37	-2	6,24%	674	93,14%	-46	5	32
2	Area Lhokseumawe	816	856	852	36	-4	4,41%	897	94,97%	-45	7	28
3	Area Meulaboh	525	618	617	92	-0	17,46%	593	104,07%	24	1	3
4	Area Batam	95	99	98	3	-1	3,05%	115	85,36%	-17	33	41
5	Area Medan Kota	184	197	198	14	1	7,37%	206	95,86%	-9	18	22
6	Area Medan Raya	245	268	267	22	-0	8,99%	264	101,27%	3	11	6
7	Area Pekanbaru	550	560	558	8	-3	1,43%	589	94,61%	-32	24	30
8	Area Pematangsiantar	471	481	478	7	-3	1,57%	490	97,56%	-12	26	16
9	Area Bandar Lampung	200	212	211	11	-1	5,26%	228	92,30%	-18	20	35
10	Area Bengkulu	383	396	397	14	0	3,69%	416	95,32%	-19	17	25
11	Area Jambi	352	369	367	16	-2	4,46%	381	96,45%	-14	16	20
12	Area Padang	646	660	658	11	-2	1,74%	677	97,14%	-19	19	19
13	Area Palembang	326	349	348	21	-1	6,55%	354	98,31%	-6	12	14
14	Area Banten	167	170	169	2	-1	1,06%	176	96,29%	-7	37	21
15	Area Bekasi	75	72	71	-4	-1	-5,94%	85	83,74%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,58%	49	90,86%	-4	34	38
17	Area Jakarta Kelapa Gac	49	53	53	3	0	6,85%	56	94,92%	-3	32	29
18	Area Jakarta Rawamang	52	61	61	9	-0	17,75%	59	103,80%	2	22	4
19	Area Jakarta Thamrin	54	62	62	7	-1	13,46%	63	98,50%	-1	27	12
20	Area Bogor	166	185	184	18	-1	10,76%	183	100,11%	0	14	8
21	Area Depok	43	46	46	3	-0	7,96%	47	98,50%	-1	31	11
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,30%	24	113,15%	3	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,52%	18	98,45%	-0	35	13
24	Area Jakarta Saharjo	60	68	68	8	-0	12,73%	74	92,09%	-6	25	36
25	Area Tangerang Selatan	23	25	25	1	0	5,77%	31	81,29%	-6	38	45
26	Area Bandung Kota	186	200	202	17	2	8,92%	211	95,75%	-9	15	23
27	Area Bandung Raya	284	316	316	32	-0	11,17%	317	99,48%	-2	8	10
28	Area Cirebon	312	331	330	18	-1	5,73%	347	95,05%	-17	13	27
29	Area Purwokerto	189	219	218	29	-1	15,25%	202	107,99%	16	10	2
30	Area Semarang Kota	99	97	98	-2	0	-1,70%	117	83,56%	-19	40	44
31	Area Pekalongan	147	157	157	10	0	6,63%	161	97,42%	-4	21	18
32	Area Solo	86	90	90	4	-0	5,21%	101	88,99%	-11	29	40
33	Area Yogyakarta	146	154	155	9	0	6,16%	162	95,22%	-8	23	26
34	Area Denpasar	1.757	1.850	1.848	92	-1	5,21%	1.843	100,31%	6	2	7
35	Area Jember	460	463	462	2	-1	0,48%	484	95,59%	-21	36	24
36	Area Kediri	614	643	643	29	0	4,72%	643	100,03%	0	9	9
37	Area Malang	265	268	268	4	-0	1,33%	289	92,95%	-20	30	34
38	Area Surabaya Kota	165	159	159	-7	-1	-4,10%	188	84,55%	-29	42	42
39	Area Surabaya Raya	427	409	406	-21	-3	-4,81%	449	90,51%	-43	45	39
40	Area Balikpapan	406	410	407	1	-2	0,29%	442	92,08%	-35	39	37
41	Area Banjarmasin	607	603	600	-7	-3	-1,20%	644	93,06%	-45	43	33
42	Area Pontianak	690	678	674	-15	-4	-2,24%	720	93,65%	-46	44	31
43	Area Makassar	1.048	1.110	1.108	60	-2	5,71%	1.132	97,91%	-24	4	15
44	Area Manado	674	759	757	83	-2	12,32%	741	102,21%	16	3	5
45	Area Palu	1.335	1.376	1.371	36	-5	2,72%	1.406	97,51%	-35	6	17

KINERJA CFG - GRIYA 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	770	48	0	6,70%	776	99,24%	-6	20	14
2	Area Lhokseumawe	235	255	256	21	1	9,13%	284	90,15%	-28	28	43
3	Area Meulaboh	146	158	158	12	0	8,05%	172	91,72%	-14	32	41
4	Area Batam	392	436	444	52	8	13,28%	413	107,64%	32	19	1
5	Area Medan Kota	312	313	312	-0	-1	-0,10%	335	93,01%	-23	36	37
6	Area Medan Raya	237	233	232	-4	-0	-1,88%	256	90,83%	-23	37	42
7	Area Pekanbaru	596	601	605	9	5	1,57%	637	95,08%	-31	33	33
8	Area Pematangsiantar	417	391	391	-26	-0	-6,34%	434	89,94%	-44	42	44
9	Area Bandar Lampung	1.159	1.140	1.140	-19	-0	-1,61%	1.158	98,48%	-18	41	18
10	Area Bengkulu	450	436	436	-15	-0	-3,25%	473	92,21%	-37	40	40
11	Area Jambi	564	552	553	-11	1	-1,91%	587	94,33%	-33	39	36
12	Area Padang	702	727	727	26	1	3,64%	740	98,27%	-13	27	20
13	Area Palembang	1.805	1.935	1.948	143	14	7,93%	1.948	100,04%	1	9	10
14	Area Banten	2.325	2.580	2.590	265	9	11,40%	2.523	102,65%	67	3	4
15	Area Bekasi	3.620	3.908	3.920	300	12	8,30%	3.841	102,05%	79	2	6
16	Area Jakarta Kebon Jeru	1.820	2.052	2.058	238	6	13,08%	1.992	103,31%	66	5	3
17	Area Jakarta Kelapa Gac	1.988	2.162	2.172	184	10	9,25%	2.136	101,68%	36	7	8
18	Area Jakarta Rawamang	2.552	2.681	2.685	133	4	5,22%	2.718	98,78%	-33	10	16
19	Area Jakarta Thamrin	1.804	1.842	1.849	45	7	2,50%	2.002	92,38%	-153	21	39
20	Area Bogor	2.998	3.238	3.251	252	12	8,41%	3.360	96,75%	-109	4	26
21	Area Depok	3.661	3.838	3.846	185	8	5,06%	3.976	96,73%	-130	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.504	130	0	5,48%	2.511	99,74%	-7	12	12
23	Area Jakarta Pondok Inc	2.034	2.211	2.209	174	-3	8,57%	2.265	97,49%	-57	8	24
24	Area Jakarta Saharjo	1.377	1.469	1.469	92	-0	6,72%	1.499	98,02%	-30	15	21
25	Area Tangerang Selatan	2.471	2.601	2.603	133	2	5,37%	2.688	96,84%	-85	11	25
26	Area Bandung Kota	2.459	2.774	2.785	326	12	13,27%	2.674	104,17%	112	1	2
27	Area Bandung Raya	2.072	2.133	2.134	62	0	2,99%	2.225	95,89%	-92	18	30
28	Area Cirebon	808	839	838	30	-1	3,68%	868	96,49%	-31	26	28
29	Area Purwokerto	411	415	417	6	2	1,44%	449	92,78%	-32	34	38
30	Area Semarang Kota	966	1.002	1.002	36	-0	3,75%	1.019	98,37%	-17	25	19
31	Area Pekalongan	508	547	546	38	-1	7,41%	550	99,22%	-4	24	15
32	Area Solo	1.080	1.118	1.119	39	0	3,58%	1.127	99,26%	-8	23	13
33	Area Yogyakarta	779	795	799	20	4	2,59%	829	96,34%	-30	29	29
34	Area Denpasar	1.062	990	990	-73	-0	-6,85%	1.105	89,57%	-115	45	45
35	Area Jember	585	583	589	4	6	0,75%	622	94,74%	-33	35	34
36	Area Kediri	429	441	443	14	2	3,34%	463	95,65%	-20	30	31
37	Area Malang	1.556	1.612	1.619	64	8	4,10%	1.622	99,85%	-2	17	11
38	Area Surabaya Kota	1.967	2.058	2.064	98	7	4,96%	2.056	100,42%	9	14	9
39	Area Surabaya Raya	852	890	892	40	2	4,71%	914	97,58%	-22	22	23
40	Area Balikpapan	580	571	573	-7	2	-1,27%	563	101,82%	10	38	7
41	Area Banjarmasin	706	652	651	-55	-1	-7,76%	688	94,67%	-37	43	35
42	Area Pontianak	1.013	955	952	-61	-2	-6,00%	999	95,38%	-46	44	32
43	Area Makassar	1.155	1.244	1.247	91	3	7,92%	1.265	98,60%	-18	16	17
44	Area Manado	282	295	295	13	0	4,77%	288	102,39%	7	31	5
45	Area Palu	804	908	912	108	4	13,48%	934	97,67%	-22	13	22

KINERJA CFG - OTO 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	16	-1	18,14%	123	84,03%	-20	32	34
2	Area Lhokseumawe	121	157	156	35	-1	28,62%	162	95,97%	-7	16	16
3	Area Meulaboh	85	133	133	49	0	57,29%	113	118,51%	21	5	3
4	Area Batam	71	85	85	14	1	20,38%	91	93,72%	-6	34	20
5	Area Medan Kota	65	70	69	4	-0	6,65%	88	79,19%	-18	42	38
6	Area Medan Raya	34	50	50	16	-1	45,98%	53	93,74%	-3	33	19
7	Area Pekanbaru	243	300	301	58	0	23,90%	283	106,29%	18	2	6
8	Area Pematangsiantar	44	83	85	40	2	91,17%	64	131,73%	20	11	2
9	Area Bandar Lampung	92	129	128	36	-0	39,30%	137	93,19%	-9	13	22
10	Area Bengkulu	47	77	78	31	1	65,90%	57	137,56%	21	21	1
11	Area Jambi	64	92	93	30	1	46,30%	94	98,94%	-1	24	14
12	Area Padang	72	89	89	17	-0	23,90%	106	84,01%	-17	30	35
13	Area Palembang	112	148	148	35	-1	31,44%	173	85,48%	-25	14	32
14	Area Banten	174	210	216	42	6	24,17%	221	97,47%	-6	10	15
15	Area Bekasi	111	142	145	34	4	30,95%	164	88,50%	-19	17	27
16	Area Jakarta Kebon Jeru	173	218	218	45	-0	26,31%	214	101,88%	4	6	11
17	Area Jakarta Kelapa Gac	54	63	63	9	0	15,81%	90	69,98%	-27	39	41
18	Area Jakarta Rawamang	79	108	109	30	0	37,32%	119	91,29%	-10	23	23
19	Area Jakarta Thamrin	107	144	144	38	0	35,35%	154	93,63%	-10	12	21
20	Area Bogor	199	244	244	45	0	22,39%	244	99,86%	-0	7	12
21	Area Depok	139	180	183	44	3	31,93%	185	99,09%	-2	8	13
22	Area Jakarta Fatmawati	63	96	96	34	0	53,98%	107	90,08%	-11	18	26
23	Area Jakarta Pondok Inc	156	189	189	33	-0	21,25%	208	90,92%	-19	19	24
24	Area Jakarta Saharjo	71	81	81	10	0	14,77%	103	79,15%	-21	37	39
25	Area Tangerang Selatan	65	98	100	35	2	53,88%	118	84,49%	-18	15	33
26	Area Bandung Kota	160	168	168	7	-0	4,47%	209	80,11%	-42	40	37
27	Area Bandung Raya	150	178	180	30	2	19,78%	166	108,66%	14	22	4
28	Area Cirebon	91	107	108	17	1	19,16%	103	104,88%	5	29	10
29	Area Purwokerto	41	45	45	4	0	10,70%	65	69,66%	-20	41	42
30	Area Semarang Kota	88	107	107	19	0	21,11%	121	88,22%	-14	28	28
31	Area Pekalongan	147	150	150	4	-0	2,43%	173	86,93%	-23	43	30
32	Area Solo	59	61	60	1	-1	1,23%	88	67,69%	-29	45	44
33	Area Yogyakarta	79	100	100	21	0	26,51%	111	90,58%	-10	27	25
34	Area Denpasar	86	111	112	26	1	30,73%	128	87,84%	-16	25	29
35	Area Jember	53	67	67	14	-0	25,85%	96	69,48%	-29	35	43
36	Area Kediri	83	95	95	12	-0	14,39%	125	75,76%	-30	36	40
37	Area Malang	104	158	160	56	2	53,62%	150	106,94%	10	3	5
38	Area Surabaya Kota	128	162	160	33	-2	25,72%	170	94,44%	-9	20	18
39	Area Surabaya Raya	127	143	143	16	0	12,79%	170	83,96%	-27	31	36
40	Area Balikpapan	132	156	156	24	-0	18,22%	181	86,13%	-25	26	31
41	Area Banjarmasin	199	264	264	65	-0	32,85%	249	105,79%	14	1	8
42	Area Pontianak	36	45	45	9	-0	25,51%	77	58,58%	-32	38	45
43	Area Makassar	152	204	206	54	1	35,77%	196	104,89%	10	4	9
44	Area Manado	23	25	25	2	1	10,65%	27	95,36%	-1	44	17
45	Area Palu	91	132	135	44	2	48,37%	127	106,19%	8	9	7



KINERJA PWG - AREA 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	455	457	224	2	96,18%	524	87,26%	-67	14	28
2	Area Lhokseumawe	317	668	666	349	-2	110,01%	667	99,85%	-1	4	11
3	Area Meulaboh	191	375	377	186	3	97,59%	390	96,66%	-13	21	15
4	Area Batam	193	324	332	139	9	72,07%	363	91,63%	-30	35	22
5	Area Medan Kota	252	434	448	195	13	77,36%	453	98,77%	-6	16	13
6	Area Medan Raya	201	357	371	170	14	84,70%	371	99,90%	-0	26	10
7	Area Pekanbaru	256	539	561	305	22	119,26%	601	93,31%	-40	8	19
8	Area Pematangsiantar	259	423	435	176	12	67,94%	433	100,34%	1	23	8
9	Area Bandar Lampung	257	452	467	210	15	81,58%	512	91,13%	-45	15	24
10	Area Bengkulu	148	274	285	137	11	92,50%	313	91,15%	-28	36	23
11	Area Jambi	214	360	372	157	12	73,44%	401	92,64%	-30	30	20
12	Area Padang	305	483	497	191	14	62,58%	529	93,91%	-32	18	18
13	Area Palembang	259	433	446	187	13	72,07%	515	86,61%	-69	20	30
14	Area Banten	231	462	486	254	23	109,88%	489	99,38%	-3	11	12
15	Area Bekasi	237	401	411	174	11	73,39%	475	86,67%	-63	24	29
16	Area Jakarta Kebon Jeru	224	334	346	123	12	54,89%	437	79,31%	-90	39	40
17	Area Jakarta Kelapa Gac	185	295	305	120	10	64,47%	386	79,00%	-81	40	41
18	Area Jakarta Rawamang	198	324	332	134	7	67,90%	440	75,31%	-109	37	44
19	Area Jakarta Thamrin	217	342	358	141	16	65,06%	465	76,96%	-107	34	42
20	Area Bogor	168	306	318	151	13	89,76%	392	81,19%	-74	31	37
21	Area Depok	198	351	359	161	7	81,42%	401	89,36%	-43	29	25
22	Area Jakarta Fatmawati	144	249	256	113	8	78,24%	313	81,91%	-57	41	35
23	Area Jakarta Pondok Inc	145	233	242	98	10	67,77%	328	74,03%	-85	44	45
24	Area Jakarta Saharjo	134	217	225	91	8	68,33%	296	76,07%	-71	45	43
25	Area Tangerang Selatan	136	230	235	99	5	72,99%	289	81,31%	-54	43	36
26	Area Bandung Kota	461	823	848	388	25	84,11%	807	105,15%	42	3	4
27	Area Bandung Raya	408	672	693	284	21	69,69%	749	92,42%	-57	9	21
28	Area Cirebon	463	751	783	321	33	69,29%	764	102,50%	19	6	6
29	Area Purwokerto	116	211	219	103	8	88,78%	255	86,19%	-35	42	32
30	Area Semarang Kota	276	455	470	194	15	70,48%	545	86,20%	-75	17	31
31	Area Pekalongan	154	286	298	144	12	93,63%	294	101,19%	3	33	7
32	Area Solo	180	297	308	128	11	70,85%	383	80,34%	-75	38	38
33	Area Yogyakarta	252	437	443	191	6	75,77%	534	82,89%	-91	19	33
34	Area Denpasar	712	1.067	1.100	388	33	54,48%	1.073	102,53%	27	2	5
35	Area Jember	189	351	370	181	19	95,53%	388	95,47%	-18	22	17
36	Area Kediri	176	327	342	167	15	94,98%	387	88,40%	-45	28	26
37	Area Malang	238	390	406	167	16	70,09%	461	87,99%	-55	27	27
38	Area Surabaya Kota	361	623	639	278	16	76,93%	666	96,03%	-26	10	16
39	Area Surabaya Raya	443	678	697	254	19	57,34%	719	97,00%	-22	12	14
40	Area Balikpapan	493	783	798	305	15	61,95%	796	100,28%	2	7	9
41	Area Banjarmasin	370	525	541	171	16	46,35%	675	80,16%	-134	25	39
42	Area Pontianak	280	421	427	147	6	52,39%	518	82,40%	-91	32	34
43	Area Makassar	1.042	1.723	1.779	737	56	70,71%	1.611	110,44%	168	1	2
44	Area Manado	418	635	655	237	20	56,79%	621	105,45%	34	13	3
45	Area Palu	491	808	837	345	28	70,31%	745	112,37%	92	5	1

KINERJA PWG -GADAI AREA 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	155	155	79	0	102,63%	126	122,92%	29	12	5
2	Area Lhokseumawe	112	224	225	113	1	101,07%	177	127,30%	48	8	3
3	Area Meulaboh	55	104	104	50	-0	90,84%	89	116,92%	15	24	12
4	Area Batam	70	105	106	36	1	50,87%	100	106,09%	6	34	27
5	Area Medan Kota	141	200	205	64	5	45,73%	177	115,75%	28	19	13
6	Area Medan Raya	108	162	168	59	6	54,76%	140	119,37%	27	22	7
7	Area Pekanbaru	106	172	175	69	2	64,87%	168	103,71%	6	16	30
8	Area Pematangsiantar	131	195	198	67	3	50,72%	166	119,12%	32	17	8
9	Area Bandar Lampung	116	182	188	72	6	62,43%	167	112,97%	22	15	17
10	Area Bengkulu	50	86	90	40	3	79,95%	82	108,98%	7	30	23
11	Area Jambi	102	159	163	61	5	59,49%	144	113,48%	19	21	16
12	Area Padang	135	159	162	27	3	19,82%	184	87,63%	-23	42	41
13	Area Palembang	94	140	143	49	3	51,80%	140	101,95%	3	25	32
14	Area Banten	90	148	155	65	7	72,24%	119	129,88%	36	18	1
15	Area Bekasi	114	150	149	35	-0	31,04%	150	99,82%	-0	35	35
16	Area Jakarta Kebon Jeru	91	118	122	31	4	33,87%	121	100,58%	1	39	33
17	Area Jakarta Kelapa Gac	52	69	71	19	2	36,50%	84	84,99%	-13	45	43
18	Area Jakarta Rawamang	68	105	109	41	3	60,74%	97	112,37%	12	28	19
19	Area Jakarta Thamrin	62	89	92	30	3	48,64%	114	80,76%	-22	40	45
20	Area Bogor	60	91	97	37	6	62,59%	78	124,81%	19	33	4
21	Area Depok	93	145	148	55	3	58,59%	125	118,61%	23	23	9
22	Area Jakarta Fatmawati	52	78	80	27	2	52,59%	71	112,26%	9	41	20
23	Area Jakarta Pondok Inc	48	69	72	24	3	49,22%	73	98,51%	-1	44	37
24	Area Jakarta Saharjo	69	93	96	26	2	37,96%	100	95,46%	-5	43	38
25	Area Tangerang Selatan	58	88	90	32	1	54,36%	70	127,43%	19	38	2
26	Area Bandung Kota	204	320	329	124	9	60,93%	296	111,21%	33	5	22
27	Area Bandung Raya	190	275	282	91	6	47,95%	281	100,42%	1	11	34
28	Area Cirebon	253	359	373	120	14	47,39%	335	111,24%	38	6	21
29	Area Purwokerto	36	66	68	32	2	91,24%	58	118,02%	10	37	10
30	Area Semarang Kota	123	192	197	74	4	60,00%	173	114,10%	24	14	15
31	Area Pekalongan	79	115	117	38	2	48,91%	111	105,74%	6	32	28
32	Area Solo	69	105	109	41	5	59,62%	111	98,90%	-1	29	36
33	Area Yogyakarta	92	156	155	63	-1	67,86%	144	107,27%	10	20	25
34	Area Denpasar	454	650	664	210	14	46,37%	577	115,16%	87	2	14
35	Area Jember	71	117	119	48	2	67,23%	134	88,46%	-16	26	40
36	Area Kediri	66	104	109	43	5	65,39%	129	84,23%	-20	27	44
37	Area Malang	116	184	191	75	7	64,73%	184	103,67%	7	13	31
38	Area Surabaya Kota	183	288	292	109	4	59,27%	279	104,51%	13	9	29
39	Area Surabaya Raya	259	370	376	117	7	45,26%	350	107,43%	26	7	24
40	Area Balikpapan	348	520	523	176	3	50,50%	435	120,28%	88	4	6
41	Area Banjarmasin	161	197	199	38	2	23,95%	232	85,74%	-33	31	42
42	Area Pontianak	85	119	118	34	-1	39,82%	129	91,77%	-11	36	39
43	Area Makassar	782	1.129	1.146	364	16	46,57%	1.016	112,78%	130	1	18
44	Area Manado	318	424	426	109	2	34,21%	398	107,21%	29	10	26
45	Area Palu	380	568	579	198	10	52,05%	494	117,04%	84	3	11



KINERJA PWG CILEM- AREA 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	302	145	2	93,01%	397	75,91%	-96	12	34
2	Area Lhokseumawe	205	444	441	236	-4	114,89%	490	89,94%	-49	4	11
3	Area Meulaboh	136	271	273	137	3	100,28%	301	90,68%	-28	16	9
4	Area Batam	123	219	226	103	7	84,22%	263	86,12%	-36	33	21
5	Area Medan Kota	112	234	243	131	8	117,13%	276	87,89%	-33	20	17
6	Area Medan Raya	93	195	203	111	8	119,72%	231	88,06%	-28	29	16
7	Area Pekanbaru	150	366	386	236	20	157,71%	433	89,26%	-46	3	14
8	Area Pematangsiantar	128	228	237	109	9	85,67%	267	88,66%	-30	30	15
9	Area Bandar Lampung	141	270	278	137	8	97,32%	345	80,58%	-67	15	26
10	Area Bengkulu	98	188	195	97	8	98,85%	231	84,80%	-35	35	22
11	Area Jambi	112	201	209	97	7	86,18%	258	81,01%	-49	36	23
12	Area Padang	171	324	335	164	11	96,38%	344	97,27%	-9	10	7
13	Area Palembang	165	293	303	138	10	83,64%	375	80,87%	-72	14	24
14	Area Banten	141	314	331	189	16	133,82%	369	89,53%	-39	7	13
15	Area Bekasi	123	251	262	139	11	112,55%	325	80,61%	-63	13	25
16	Area Jakarta Kebon Jeru	132	216	224	92	8	69,38%	315	71,12%	-91	39	40
17	Area Jakarta Kelapa Gac	133	226	234	100	8	75,41%	302	77,34%	-68	34	29
18	Area Jakarta Rawamang	130	219	223	93	4	71,63%	344	64,88%	-121	37	45
19	Area Jakarta Thamrin	155	254	266	111	13	71,60%	352	75,74%	-85	28	35
20	Area Bogor	108	215	222	113	7	104,70%	315	70,44%	-93	26	41
21	Area Depok	104	206	211	106	4	101,81%	277	76,18%	-66	31	32
22	Area Jakarta Fatmawati	92	171	177	85	6	92,86%	242	73,00%	-65	41	38
23	Area Jakarta Pondok Inc	96	164	170	74	7	77,10%	254	66,97%	-84	42	42
24	Area Jakarta Saharjo	64	124	130	65	6	100,94%	196	66,16%	-66	45	44
25	Area Tangerang Selatan	78	142	145	68	3	86,92%	219	66,45%	-73	44	43
26	Area Bandung Kota	256	504	519	263	16	102,57%	511	101,65%	8	2	4
27	Area Bandung Raya	218	397	411	193	14	88,69%	469	87,63%	-58	6	19
28	Area Cirebon	209	392	410	201	18	95,74%	429	95,67%	-19	5	8
29	Area Purwokerto	81	146	151	71	6	87,69%	197	76,88%	-46	43	31
30	Area Semarang Kota	153	262	273	120	11	78,92%	373	73,28%	-100	25	37
31	Area Pekalongan	75	171	181	106	10	140,34%	184	98,44%	-3	32	6
32	Area Solo	112	193	198	87	6	77,74%	273	72,80%	-74	40	39
33	Area Yogyakarta	160	281	288	128	7	80,34%	390	73,87%	-102	23	36
34	Area Denpasar	259	417	436	178	20	68,69%	497	87,87%	-60	8	18
35	Area Jember	118	234	251	133	17	112,55%	253	99,19%	-2	18	5
36	Area Kediri	110	223	234	124	11	112,67%	258	90,48%	-25	24	10
37	Area Malang	123	206	215	92	9	75,14%	277	77,57%	-62	38	28
38	Area Surabaya Kota	178	335	347	169	12	95,11%	386	89,90%	-39	9	12
39	Area Surabaya Raya	184	308	320	137	12	74,36%	368	87,07%	-48	17	20
40	Area Balikpapan	145	263	275	130	12	89,38%	361	76,17%	-86	21	33
41	Area Banjarmasin	209	328	342	133	13	63,59%	442	77,23%	-101	19	30
42	Area Pontianak	195	302	308	113	6	57,84%	389	79,29%	-81	27	27
43	Area Makassar	261	594	634	373	40	143,09%	595	106,46%	38	1	1
44	Area Manado	100	211	229	129	18	128,22%	224	102,33%	5	22	3
45	Area Palu	111	240	258	147	18	132,94%	250	103,15%	8	11	2

KINERJA SME - AREA 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	837	791	-11	-46	-1,39%	842	94,01%	-50	41	29
2	Area Lhokseumawe	1.021	844	843	-178	-1	-17,43%	1.213	69,50%	-370	45	44
3	Area Meulaboh	762	702	693	-69	-10	-9,08%	812	85,28%	-120	44	35
4	Area Batam	123	127	126	3	-1	2,41%	173	72,76%	-47	38	43
5	Area Medan Kota	188	207	207	19	-0	10,13%	245	84,64%	-38	34	36
6	Area Medan Raya	80	100	100	20	0	24,65%	138	72,80%	-37	32	42
7	Area Pekanbaru	825	969	962	138	-7	16,70%	879	109,50%	83	5	9
8	Area Pematangsiantar	185	243	244	60	1	32,43%	252	96,90%	-8	14	24
9	Area Bandar Lampung	332	394	391	60	-3	17,96%	381	102,64%	10	15	16
10	Area Bengkulu	254	292	296	42	4	16,46%	313	94,54%	-17	24	28
11	Area Jambi	435	370	370	-64	-0	-14,82%	494	74,94%	-124	43	40
12	Area Padang	355	389	392	37	3	10,44%	429	91,42%	-37	26	30
13	Area Palembang	1.061	1.051	1.054	-7	3	-0,68%	1.110	94,96%	-56	40	27
14	Area Banten	453	501	537	84	36	18,51%	509	105,49%	28	7	12
15	Area Bekasi	581	661	631	50	-29	8,63%	622	101,46%	9	21	18
16	Area Jakarta Kebon Jeru	222	245	258	36	14	16,42%	255	101,17%	3	27	19
17	Area Jakarta Kelapa Gac	213	315	415	202	100	94,72%	268	154,96%	147	3	1
18	Area Jakarta Rawamang	285	322	336	51	14	17,76%	334	100,64%	2	20	20
19	Area Jakarta Thamrin	403	510	481	77	-29	19,20%	452	106,47%	29	9	11
20	Area Bogor	340	380	374	35	-6	10,22%	391	95,74%	-17	28	25
21	Area Depok	273	346	346	73	-0	26,68%	311	111,29%	35	10	6
22	Area Jakarta Fatmawati	284	335	337	53	2	18,74%	325	103,78%	12	19	14
23	Area Jakarta Pondok Inc	182	218	239	57	21	31,23%	220	108,97%	20	16	10
24	Area Jakarta Saharjo	233	215	216	-17	1	-7,40%	267	80,71%	-52	42	39
25	Area Tangerang Selatan	278	324	326	48	2	17,22%	440	74,20%	-113	22	41
26	Area Bandung Kota	600	775	779	179	4	29,79%	677	114,97%	101	4	3
27	Area Bandung Raya	716	775	770	55	-5	7,65%	769	100,13%	1	17	22
28	Area Cirebon	371	403	411	39	8	10,55%	410	100,28%	1	25	21
29	Area Purwokerto	300	326	323	23	-3	7,77%	368	87,67%	-45	31	33
30	Area Semarang Kota	460	484	485	25	1	5,46%	510	95,09%	-25	30	26
31	Area Pekalongan	256	294	284	28	-11	10,78%	326	86,99%	-42	29	34
32	Area Solo	427	508	509	82	1	19,19%	462	110,07%	47	8	8
33	Area Yogyakarta	377	430	432	54	2	14,40%	422	102,38%	10	18	17
34	Area Denpasar	346	413	410	64	-3	18,46%	392	104,39%	17	13	13
35	Area Jember	209	202	203	-6	1	-2,93%	251	80,74%	-48	39	38
36	Area Kediri	179	196	188	9	-8	5,00%	291	64,39%	-104	36	45
37	Area Malang	233	307	304	71	-3	30,34%	276	110,19%	28	11	7
38	Area Surabaya Kota	429	524	526	97	3	22,72%	468	112,41%	58	6	5
39	Area Surabaya Raya	660	728	728	68	0	10,25%	704	103,38%	24	12	15
40	Area Balikpapan	1.337	1.594	1.630	293	36	21,88%	1.378	118,25%	251	1	2
41	Area Banjarmasin	1.618	1.896	1.894	276	-2	17,04%	1.673	113,23%	221	2	4
42	Area Pontianak	2.176	2.214	2.220	45	6	2,05%	2.240	99,11%	-20	23	23
43	Area Makassar	326	329	330	4	1	1,28%	405	81,41%	-75	37	37
44	Area Manado	210	213	230	20	16	9,31%	253	90,88%	-23	33	31
45	Area Palu	234	244	250	16	5	7,00%	283	88,32%	-33	35	32

KINERJA MBG - AREA 15-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	15-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.463	1.457	-140	-6	-8,76%	1.708	85,30%	-251	45	34
2	Area Lhokseumawe	2.874	2.897	2.879	5	-18	0,19%	3.096	93,00%	-217	19	12
3	Area Meulaboh	2.094	2.049	2.043	-52	-6	-2,47%	2.226	91,76%	-183	41	16
4	Area Batam	311	326	328	17	2	5,40%	362	90,42%	-35	11	21
5	Area Medan Kota	159	195	193	34	-1	21,32%	211	91,73%	-17	4	17
6	Area Medan Raya	368	389	390	22	1	5,85%	422	92,26%	-33	9	14
7	Area Pekanbaru	1.025	1.052	1.056	31	5	3,05%	1.139	92,71%	-83	5	13
8	Area Pematangsiantar	447	445	445	-2	-0	-0,52%	508	87,57%	-63	23	27
9	Area Bandar Lampung	936	955	957	21	2	2,29%	1.025	93,33%	-68	10	9
10	Area Bengkulu	908	951	957	49	6	5,36%	972	98,48%	-15	3	3
11	Area Jambi	852	928	931	78	3	9,21%	919	101,25%	11	1	2
12	Area Padang	686	733	739	53	5	7,71%	755	97,85%	-16	2	4
13	Area Palembang	998	1.006	1.010	12	4	1,20%	1.098	92,04%	-87	12	15
14	Area Banten	554	545	546	-7	2	-1,34%	605	90,32%	-59	28	22
15	Area Bekasi	377	366	366	-10	-0	-2,74%	414	88,35%	-48	31	25
16	Area Jakarta Kebon Jeru	321	294	295	-27	1	-8,26%	354	83,27%	-59	36	38
17	Area Jakarta Kelapa Gading	202	185	184	-18	-1	-8,91%	224	82,13%	-40	35	43
18	Area Jakarta Rawamangun	364	366	365	1	-1	0,34%	402	90,81%	-37	21	20
19	Area Jakarta Thamrin	83	81	81	-3	0	-3,09%	97	83,10%	-16	24	39
20	Area Bogor	503	464	464	-39	-0	-7,80%	541	85,68%	-78	40	33
21	Area Depok	174	182	183	9	1	5,12%	195	93,63%	-12	13	7
22	Area Jakarta Fatmawati	109	116	117	9	1	8,08%	123	95,19%	-6	14	6
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,64%	109	82,25%	-19	27	42
24	Area Jakarta Saharjo	82	78	78	-4	-0	-4,85%	91	84,93%	-14	25	36
25	Area Tangerang Selatan	306	315	314	8	-0	2,61%	329	95,52%	-15	15	5
26	Area Bandung Kota	726	716	722	-4	5	-0,59%	772	93,47%	-50	26	8
27	Area Bandung Raya	566	504	504	-62	0	-10,90%	610	82,64%	-106	42	41
28	Area Cirebon	607	531	530	-77	-1	-12,65%	641	82,74%	-111	44	40
29	Area Purwokerto	556	519	519	-37	-1	-6,67%	610	85,07%	-91	38	35
30	Area Semarang Kota	877	901	903	7	2	0,78%	534	169,10%	369	18	1
31	Area Pekalongan	491	496	498	7	2	1,39%	534	93,20%	-36	18	10
32	Area Solo	592	522	521	-70	-0	-11,87%	649	80,38%	-127	43	45
33	Area Yogyakarta	464	445	448	-17	3	-3,62%	515	86,86%	-68	34	30
34	Area Denpasar	996	992	998	1	6	0,14%	1.097	90,91%	-100	20	19
35	Area Jember	428	388	390	-37	2	-8,76%	452	86,26%	-62	39	32
36	Area Kediri	780	745	750	-31	4	-3,92%	859	87,31%	-109	37	28
37	Area Malang	483	462	467	-17	5	-3,42%	536	87,17%	-69	33	29
38	Area Surabaya Kota	408	400	399	-9	-0	-2,24%	453	88,19%	-53	29	26
39	Area Surabaya Raya	712	733	736	24	3	3,40%	791	93,07%	-55	8	11
40	Area Balikpapan	420	446	450	30	4	7,19%	495	91,00%	-45	6	18
41	Area Banjarmasin	540	530	531	-9	2	-1,71%	628	84,56%	-97	30	37
42	Area Pontianak	441	446	448	8	2	1,75%	498	90,01%	-50	16	23
43	Area Makassar	643	640	640	-2	0	-0,35%	740	86,50%	-100	22	31
44	Area Manado	196	185	184	-12	-1	-6,14%	227	81,05%	-43	32	44
45	Area Palu	394	422	424	30	2	7,62%	472	89,97%	-47	7	24



