



KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 12 Dec 2025



HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK

DPK



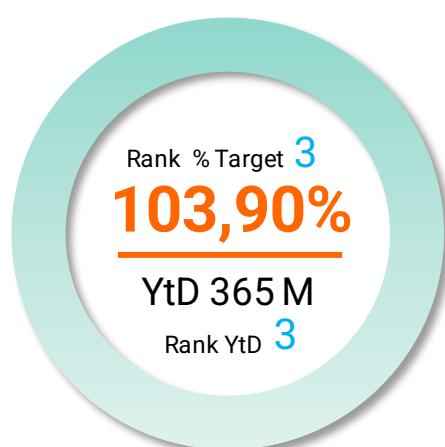
GIRO



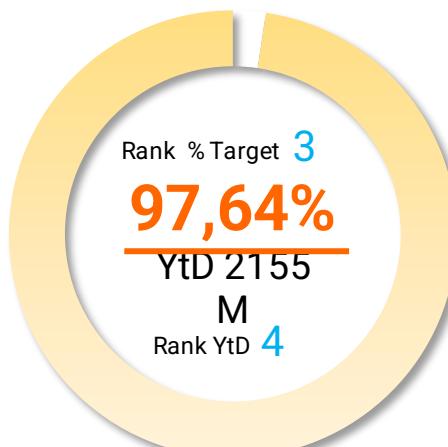
TABUNGAN



DEPOSITO

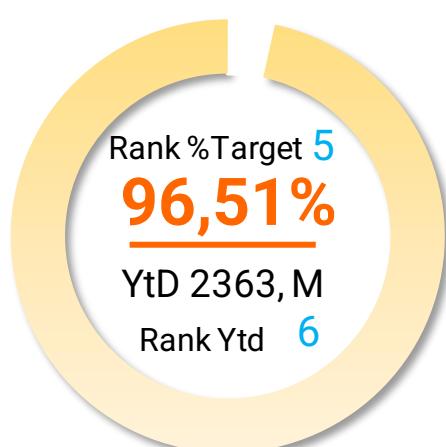


CASA

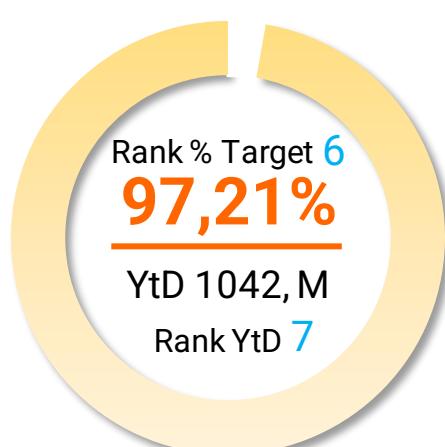


PEMBIAYAAN

PEMBIAYAAN RETAIL



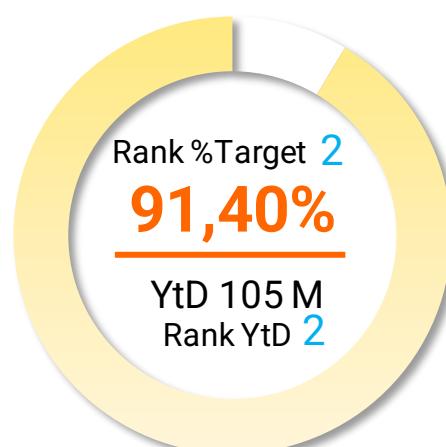
PEMBIAYAAN CFG



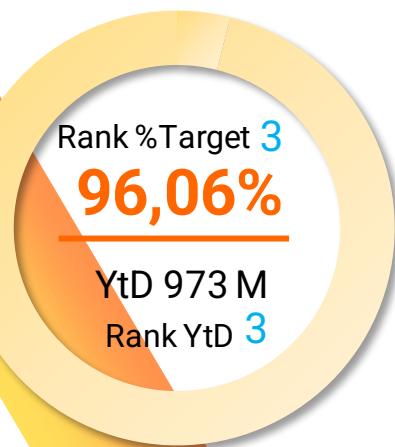
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PEMBIAYAAN MBG



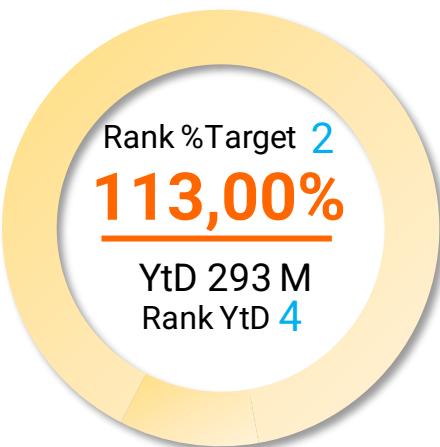
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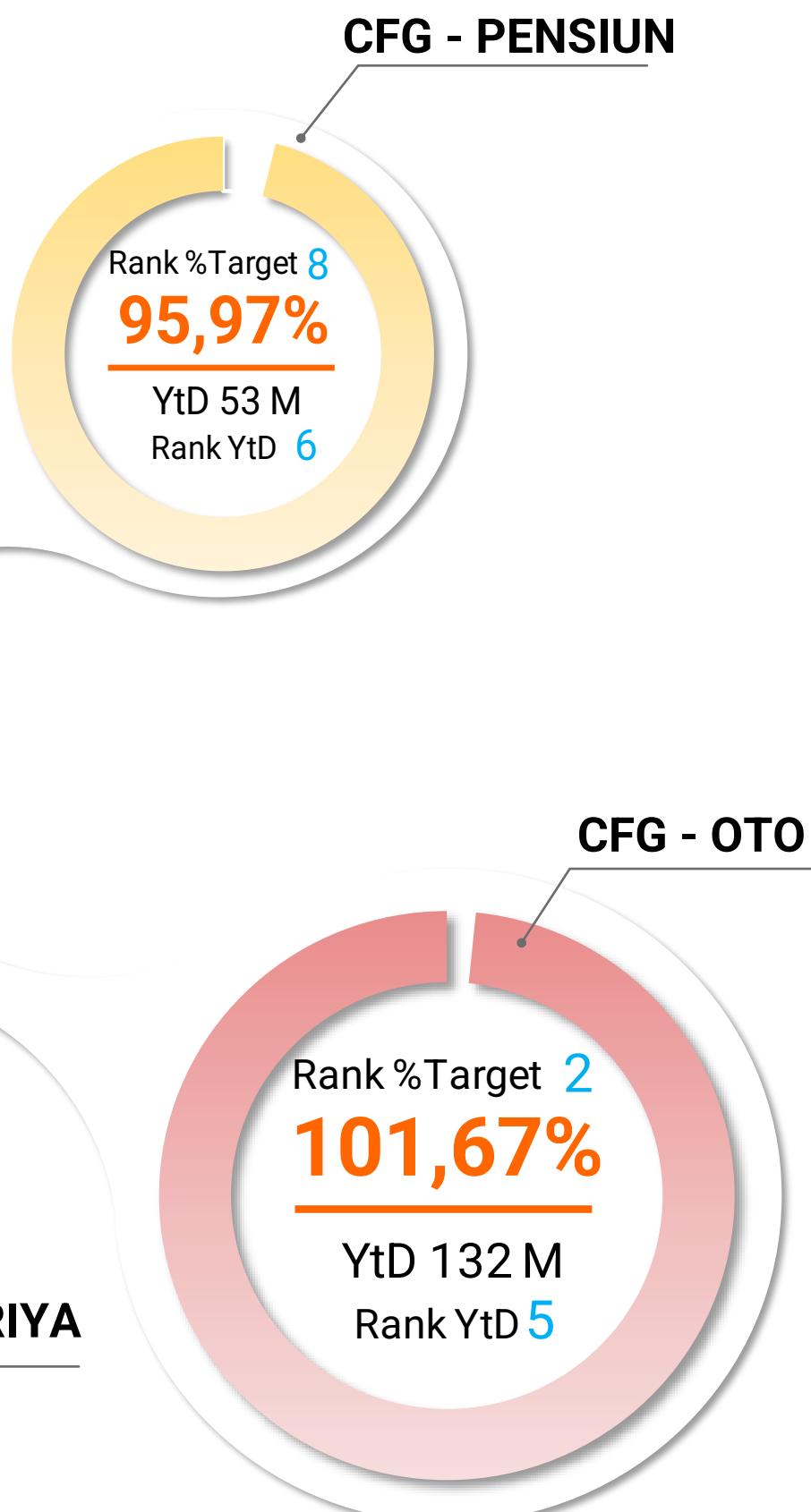
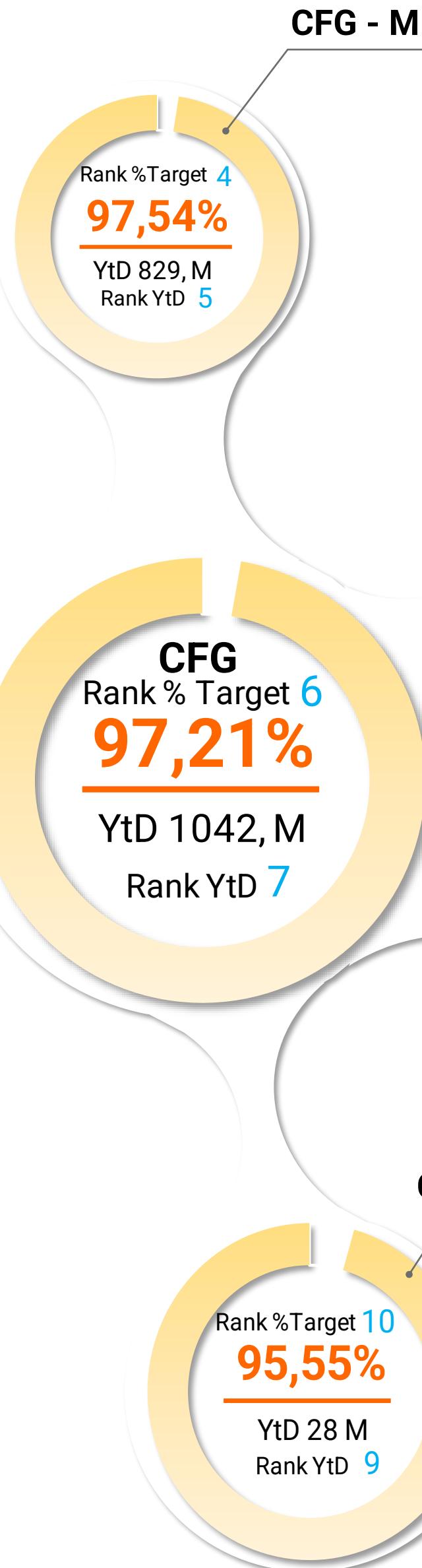


PEMBIAYAAN GADAI



HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)



KINERJA REGION



KINERJA DPK RO PER 12-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.140	20.171	1.133	550	32	5,95%	21.428	94,14%	-1.257	7	6	21.428	-1.257
2	RO II/ Medan	20.912	23.519	23.432	23.432	2.520	-87	0	12,05%	23.565	99,44%	-133	3	3	23.565	-133
3	RO III/ Palembang	20.017	21.849	21.962	22.033	2.016	184	71	10,07%	23.017	95,72%	-985	4	5	23.017	-985
4	RO IV/ Jakarta 1	110.022	134.028	131.833	132.299	22.277	-1.729	466	20,25%	115.245	114,80%	17.054	1	1	115.245	17.054
5	RO V/ Jakarta 2	49.486	54.090	57.762	58.490	9.004	4.401	728	18,20%	54.244	107,83%	4.246	2	2	54.244	4.246
6	RO VI/ Bandung	20.494	21.907	21.173	21.585	1.091	-322	412	5,32%	23.960	90,09%	-2.375	8	9	23.960	-2.375
7	RO VII/ Semarang	25.381	26.479	25.848	25.848	467	-631	0	1,84%	28.582	90,44%	-2.734	10	8	28.582	-2.734
8	RO VIII/ Surabaya	30.784	32.237	31.915	31.995	1.211	-242	80	3,94%	35.319	90,59%	-3.324	6	7	35.319	-3.324
9	RO IX/ Kalimantan	19.302	19.885	19.807	19.864	562	-21	57	2,91%	22.154	89,67%	-2.289	9	10	22.154	-2.289
10	RO X/ Makassar	12.017	13.875	13.854	13.870	1.854	-5	16	15,43%	14.167	97,90%	-297	5	4	14.167	-297

KINERJA GIRO RO PER 12-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.057	2.024	-16	-64	-33	-0,78%	2.914	69,48%	-889	9	7	2.914	-889
2	RO II/ Medan	1.894	2.448	2.575	2.550	656	102	-25	34,62%	2.952	86,39%	-402	5	4	2.952	-402
3	RO III/ Palembang	1.759	3.054	3.153	3.169	1.411	115	17	80,23%	2.916	108,69%	253	3	3	2.916	253
4	RO IV/ Jakarta 1	32.959	37.026	38.162	38.346	5.387	1.320	185	16,35%	35.010	109,53%	3.336	2	2	35.010	3.336
5	RO V/ Jakarta 2	8.042	13.196	16.686	16.723	8.680	3.527	37	107,93%	10.182	164,23%	6.540	1	1	10.182	6.540
6	RO VI/ Bandung	2.464	3.390	2.770	3.201	737	-189	431	29,89%	4.219	75,88%	-1.018	4	5	4.219	-1.018
7	RO VII/ Semarang	1.674	1.497	1.424	1.404	-270	-93	-20	-16,15%	2.924	48,01%	-1.520	10	10	2.924	-1.520
8	RO VIII/ Surabaya	2.806	2.866	2.983	2.983	177	117	-0	6,29%	4.255	70,11%	-1.272	7	6	4.255	-1.272
9	RO IX/ Kalimantan	1.559	1.795	1.705	1.759	200	-36	54	12,85%	2.712	64,86%	-953	6	9	2.712	-953
10	RO X/ Makassar	1.137	1.502	1.255	1.234	97	-268	-21	8,53%	1.806	68,33%	-572	8	8	1.806	-572

KINERJA TABUNGAN RO PER 12-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.340	15.416	1.588	603	76	11,48%	15.284	100,87%	132	1	1	15.284	132
2	RO II/ Medan	12.343	13.809	13.794	13.843	1.499	34	49	12,15%	13.838	100,03%	5	2	2	13.838	5
3	RO III/ Palembang	12.611	13.645	13.643	13.684	1.074	39	41	8,51%	14.391	95,09%	-707	7	5	14.391	-707
4	RO IV/ Jakarta 1	20.440	22.690	21.725	21.680	1.240	-1.009	-45	6,07%	23.371	92,77%	-1.691	5	8	23.371	-1.691
5	RO V/ Jakarta 2	16.473	17.204	17.246	17.286	814	82	40	4,94%	18.885	91,53%	-1.599	9	10	18.885	-1.599
6	RO VI/ Bandung	10.950	11.892	11.770	11.791	841	-101	21	7,68%	12.494	94,38%	-702	8	6	12.494	-702
7	RO VII/ Semarang	15.386	17.124	16.673	16.669	1.283	-455	-4	8,34%	17.160	97,13%	-492	3	4	17.160	-492
8	RO VIII/ Surabaya	18.627	20.327	19.741	19.811	1.184	-516	70	6,35%	21.492	92,18%	-1.681	6	9	21.492	-1.681
9	RO IX/ Kalimantan	11.487	12.035	12.212	12.219	732	184	7	6,38%	13.073	93,47%	-854	10	7	13.073	-854
10	RO X/ Makassar	8.388	9.294	9.626	9.663	1.275	369	37	15,21%	9.786	98,75%	-123	4	3	9.786	-123

KINERJA DEPOSITO RO PER 12-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.743	2.731	-438	11	-12	-13,83%	3.231	84,53%	-500	6	10	3.231	-500
2	RO II/ Medan	6.675	7.262	7.063	7.039	365	-223	-24	5,46%	6.775	103,90%	264	3	3	6.775	264
3	RO III/ Palembang	5.648	5.150	5.166	5.179	-469	29	13	-8,30%	5.710	90,71%	-531	7	9	5.710	-531
4	RO IV/ Jakarta 1	56.623	74.312	71.946	72.273	15.649	-2.039	327	27,64%	56.864	127,10%	15.409	1	1	56.864	15.409
5	RO V/ Jakarta 2	24.971	23.690	23.831	24.482	-489	792	651	-1,96%	25.177	97,24%	-695	9	4	25.177	-695
6	RO VI/ Bandung	7.080	6.625	6.633	6.593	-487	-32	-41	-6,87%	7.248	90,96%	-655	8	8	7.248	-655
7	RO VII/ Semarang	8.321	7.859	7.751	7.776	-545	-83	24	-6,55%	8.497	91,51%	-722	10	7	8.497	-722
8	RO VIII/ Surabaya	9.350	9.044	9.190	9.201	-149	157	11	-1,59%	9.572	96,12%	-371	4	5	9.572	-371
9	RO IX/ Kalimantan	6.256	6.055	5.890	5.886	-370	-170	-4	-5,92%	6.368	92,42%	-483	5	6	6.368	-483
10	RO X/ Makassar	2.492	3.079	2.974	2.973	481	-106	-0	19,31%	2.575	115,45%	398	2	2	2.575	398

KINERJA CASA PER 12-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.397	17.440	1.572	539	43	9,91%	18.197	95,84%	-757	6	5	18.197	-757
2	RO II/ Medan	14.238	16.257	16.369	16.393	2.155	136	24	15,14%	16.790	97,64%	-397	4	3	16.790	-397
3	RO III/ Palembang	14.369	16.699	16.796	16.854	2.485	154	58	17,29%	17.307	97,38%	-454	3	4	17.307	-454
4	RO IV/ Jakarta 1	53.399	59.716	59.887	60.026	6.627	311	140	12,41%	58.381	102,82%	1.645	2	2	58.381	1.645
5	RO V/ Jakarta 2	24.515	30.400	33.932	34.009	9.494	3.609	77	38,73%	29.067	117,00%	4.941	1	1	29.067	4.941
6	RO VI/ Bandung	13.415	15.282	14.540	14.992	1.578	-290	452	11,76%	16.712	89,71%	-1.720	5	8	16.712	-1.720
7	RO VII/ Semarang	17.060	18.621	18.097	18.072	1.012	-548	-24	5,93%	20.085	89,98%	-2.012	9	7	20.085	-2.012
8	RO VIII/ Surabaya	21.434	23.193	22.724	22.794	1.360	-399	69	6,35%	25.747	88,53%	-2.953	8	10	25.747	-2.953
9	RO IX/ Kalimantan	13.046	13.830	13.917	13.979	933	148	62	7,15%	15.785	88,55%	-1.807	10	9	15.785	-1.807
10	RO X/ Makassar	9.524	10.796	10.881	10.897	1.373	101	16	14,41%	11.592	94,01%	-695	7	6	11.592	-695

KINERJA PEMBIAYAN RETAIL RO PER 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.518	1.527	-108	6,94%	24.944	94,28%	-1.426	10	8	24.944	-1.426
2	RO II/ Medan	16.720	18.994	19.083	2.363	89	14,13%	19.772	96,51%	-689	6	5	19.772	-689
3	RO III/ Palembang	23.276	25.584	25.692	2.416	108	10,38%	26.652	96,40%	-961	5	6	26.652	-961
4	RO IV/ Jakarta 1	26.533	29.889	30.106	3.573	217	13,47%	30.928	97,34%	-822	1	2	30.928	-822
5	RO V/ Jakarta 2	22.100	24.525	24.619	2.519	94	11,40%	26.170	94,07%	-1.551	4	9	26.170	-1.551
6	RO VI/ Bandung	15.442	17.473	17.568	2.126	95	13,77%	18.080	97,17%	-512	7	3	18.080	-512
7	RO VII/ Semarang	14.637	16.121	16.165	1.528	44	10,44%	17.293	93,47%	-1.128	9	10	17.293	-1.128
8	RO VIII/ Surabaya	25.055	27.753	27.919	2.864	167	11,43%	29.100	95,94%	-1.181	3	7	29.100	-1.181
9	RO IX/ Kalimantan	16.731	18.488	18.599	1.868	111	11,17%	19.254	96,60%	-655	8	4	19.254	-655
10	RO X/ Makassar	17.143	20.176	20.318	3.175	142	18,52%	20.344	99,87%	-26	2	1	20.344	-26

KINERJA CFG RO PER 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.297	1.198	-39	9,90%	13.620	97,62%	-324	5	4	13.620	-324
2	RO II/ Medan	11.848	12.865	12.889	1.042	25	8,79%	13.259	97,21%	-369	7	6	13.259	-369
3	RO III/ Palembang	15.275	16.512	16.541	1.265	28	8,28%	16.886	97,95%	-346	4	3	16.886	-346
4	RO IV/ Jakarta 1	21.183	23.341	23.404	2.222	64	10,49%	23.667	98,89%	-263	1	2	23.667	-263
5	RO V/ Jakarta 2	18.317	19.877	19.914	1.597	37	8,72%	20.885	95,35%	-971	3	10	20.885	-971
6	RO VI/ Bandung	10.525	11.523	11.550	1.026	27	9,74%	11.879	97,23%	-329	8	5	11.879	-329
7	RO VII/ Semarang	8.860	9.510	9.521	661	10	7,46%	9.959	95,59%	-439	9	9	9.959	-439
8	RO VIII/ Surabaya	17.072	18.229	18.266	1.194	37	6,99%	18.876	96,77%	-609	6	7	18.876	-609
9	RO IX/ Kalimantan	9.056	9.633	9.644	588	12	6,49%	10.047	95,99%	-403	10	8	10.047	-403
10	RO X/ Makassar	13.189	14.975	15.006	1.818	31	13,78%	14.980	100,18%	27	2	1	14.980	27

KINERJA CFG - MITRAGUNA 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.623	853	-32	9,72%	9.826	97,94%	-203	4	3	9.826	-203
2	RO II/ Medan	7.892	8.699	8.721	829	22	10,51%	8.940	97,54%	-220	5	4	8.940	-220
3	RO III/ Palembang	8.300	9.201	9.221	920	20	11,09%	9.358	98,53%	-138	2	2	9.358	-138
4	RO IV/ Jakarta 1	5.937	6.767	6.796	858	28	14,46%	7.007	96,99%	-211	3	7	7.007	-211
5	RO V/ Jakarta 2	2.381	2.758	2.775	394	17	16,54%	3.244	85,54%	-469	10	10	3.244	-469
6	RO VI/ Bandung	4.002	4.477	4.494	492	17	12,28%	4.758	94,46%	-264	8	9	4.758	-264
7	RO VII/ Semarang	4.035	4.452	4.461	426	8	10,55%	4.683	95,25%	-223	9	8	4.683	-223
8	RO VIII/ Surabaya	6.353	7.126	7.154	801	28	12,60%	7.361	97,19%	-207	6	5	7.361	-207
9	RO IX/ Kalimantan	4.687	5.299	5.320	632	21	13,49%	5.484	97,01%	-164	7	6	5.484	-164
10	RO X/ Makassar	7.625	8.922	8.954	1.329	32	17,42%	8.864	101,01%	90	1	1	8.864	90

KINERJA CFG - PENSIUN 12-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.933	2.104	2.096	164	-8	8,48%	2.164	96,86%	-68	2	4	2.164	-68
2	RO II/ Medan	1.545	1.605	1.598	53	-7	3,40%	1.665	95,97%	-67	6	8	1.665	-67
3	RO III/ Palembang	1.907	1.986	1.979	72	-7	3,77%	2.056	96,26%	-77	4	7	2.056	-77
4	RO IV/ Jakarta 1	440	462	459	19	-3	4,36%	486	94,44%	-27	9	9	486	-27
5	RO V/ Jakarta 2	329	369	367	39	-2	11,74%	377	97,47%	-10	8	2	377	-10
6	RO VI/ Bandung	782	847	846	64	-1	8,24%	876	96,63%	-30	5	5	876	-30
7	RO VII/ Semarang	667	718	716	49	-1	7,42%	743	96,37%	-27	7	6	743	-27
8	RO VIII/ Surabaya	3.688	3.793	3.786	98	-7	2,65%	3.894	97,21%	-109	3	3	3.894	-109
9	RO IX/ Kalimantan	1.703	1.690	1.682	-21	-9	-1,25%	1.807	93,07%	-125	10	10	1.807	-125
10	RO X/ Makassar	3.057	3.245	3.235	177	-10	5,80%	3.279	98,65%	-44	1	1	3.279	-44

KINERJA CFG - GRIYA 12-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.103	1.183	1.184	81	1	7,35%	1.233	96,05%	-49	8	9	1.233	-49
2	RO II/ Medan	1.954	1.973	1.982	28	9	1,45%	2.075	95,55%	-92	9	10	2.075	-92
3	RO III/ Palembang	4.680	4.790	4.805	124	14	2,65%	4.905	97,96%	-100	7	4	4.905	-100
4	RO IV/ Jakarta 1	14.108	15.226	15.258	1.150	32	8,15%	15.212	100,30%	46	1	1	15.212	46
5	RO V/ Jakarta 2	14.915	15.862	15.881	966	19	6,48%	16.299	97,43%	-418	2	6	16.299	-418
6	RO VI/ Bandung	5.339	5.746	5.754	415	9	7,78%	5.767	99,77%	-13	3	2	5.767	-13
7	RO VII/ Semarang	3.744	3.877	3.881	137	4	3,66%	3.975	97,64%	-94	6	5	3.975	-94
8	RO VIII/ Surabaya	6.450	6.574	6.590	139	16	2,16%	6.781	97,17%	-192	5	7	6.781	-192
9	RO IX/ Kalimantan	2.300	2.178	2.178	-122	-0	-5,31%	2.249	96,81%	-72	10	8	2.249	-72
10	RO X/ Makassar	2.241	2.447	2.453	212	6	9,47%	2.487	98,64%	-34	4	3	2.487	-34

KINERJA CFG - OTO 12-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	293	394	393	100	-1	34,13%	397	98,92%	-4	6	3	397	-4
2	RO II/ Medan	457	588	588	132	1	28,80%	579	101,67%	10	5	2	579	10
3	RO III/ Palembang	387	535	536	149	1	38,52%	567	94,51%	-31	4	5	567	-31
4	RO IV/ Jakarta 1	698	885	892	194	7	27,84%	963	92,62%	-71	2	6	963	-71
5	RO V/ Jakarta 2	692	888	890	198	3	28,66%	964	92,32%	-74	1	7	964	-74
6	RO VI/ Bandung	401	453	456	54	2	13,47%	478	95,30%	-22	9	4	478	-22
7	RO VII/ Semarang	414	463	463	48	-1	11,68%	558	82,89%	-95	10	10	558	-95
8	RO VIII/ Surabaya	580	737	737	156	0	26,93%	839	87,82%	-102	3	9	839	-102
9	RO IX/ Kalimantan	366	465	465	99	0	27,01%	508	91,72%	-42	8	8	508	-42
10	RO X/ Makassar	265	361	365	100	4	37,59%	350	104,39%	15	7	1	350	15

KINERJA PWG 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.501	760	3	102,53%	1.581	94,93%	-80	7	5	1.581	-80
2	RO II/ Medan	1.161	2.076	2.134	973	58	83,81%	2.222	96,06%	-87	3	3	2.222	-87
3	RO III/ Palembang	1.184	2.002	2.053	869	51	73,38%	2.270	90,44%	-217	6	6	2.270	-217
4	RO IV/ Jakarta 1	1.292	2.159	2.203	911	45	70,51%	2.692	81,85%	-489	5	9	2.692	-489
5	RO V/ Jakarta 2	923	1.586	1.618	695	33	75,27%	2.019	80,16%	-401	9	10	2.019	-401
6	RO VI/ Bandung	1.332	2.246	2.300	969	54	72,74%	2.320	99,13%	-20	4	2	2.320	-20
7	RO VII/ Semarang	978	1.686	1.722	744	36	76,11%	2.012	85,61%	-289	8	8	2.012	-289
8	RO VIII/ Surabaya	2.120	3.436	3.521	1.401	86	66,10%	3.693	95,34%	-172	1	4	3.693	-172
9	RO IX/ Kalimantan	1.142	1.729	1.752	609	22	53,32%	1.988	88,09%	-237	10	7	1.988	-237
10	RO X/ Makassar	1.952	3.167	3.251	1.299	84	66,56%	2.977	109,19%	273	2	1	2.977	273

KINERJA PWG - GADAI 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	485	241	1	99,23%	392	123,51%	92	8	1	392	92
2	RO II/ Medan	557	834	850	293	16	52,70%	752	113,00%	98	4	2	752	98
3	RO III/ Palembang	497	726	744	247	18	49,63%	718	103,69%	26	5	9	718	26
4	RO IV/ Jakarta 1	477	679	696	219	17	45,91%	685	101,61%	11	9	10	685	11
5	RO V/ Jakarta 2	381	564	581	200	17	52,64%	517	112,42%	64	10	4	517	64
6	RO VI/ Bandung	648	954	980	332	26	51,29%	912	107,52%	69	3	6	912	69
7	RO VII/ Semarang	398	634	643	245	9	61,65%	596	107,97%	48	6	5	596	48
8	RO VIII/ Surabaya	1.149	1.713	1.747	599	34	52,10%	1.654	105,65%	93	2	7	1.654	93
9	RO IX/ Kalimantan	593	836	837	244	1	41,20%	796	105,15%	41	7	8	796	41
10	RO X/ Makassar	1.480	2.122	2.146	666	24	45,01%	1.908	112,48%	238	1	3	1.908	238

KINERJA PWG CILEM 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.016	518	2	104,15%	1.189	85,49%	-172	7	5	1.189	-172
2	RO II/ Medan	605	1.243	1.284	680	42	112,45%	1.469	87,40%	-185	3	3	1.469	-185
3	RO III/ Palembang	687	1.276	1.309	622	33	90,56%	1.553	84,32%	-243	6	6	1.553	-243
4	RO IV/ Jakarta 1	815	1.480	1.508	692	28	84,89%	2.007	75,11%	-500	2	9	2.007	-500
5	RO V/ Jakarta 2	543	1.021	1.037	495	16	91,15%	1.502	69,06%	-465	9	10	1.502	-465
6	RO VI/ Bandung	684	1.292	1.320	636	28	93,06%	1.409	93,71%	-89	4	2	1.409	-89
7	RO VII/ Semarang	580	1.052	1.079	499	27	86,03%	1.416	76,20%	-337	8	8	1.416	-337
8	RO VIII/ Surabaya	971	1.723	1.774	803	51	82,65%	2.040	86,98%	-266	1	4	2.040	-266
9	RO IX/ Kalimantan	549	893	914	365	21	66,41%	1.192	76,69%	-278	10	7	1.192	-278
10	RO X/ Makassar	472	1.045	1.105	633	60	134,13%	1.069	103,32%	35	5	1	1.069	35

KINERJA SME RO 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.327	-258	-57	-9,99%	2.712	85,81%	-385	10	9	2.712	-385
2	RO II/ Medan	1.401	1.647	1.644	243	-3	17,33%	1.649	99,69%	-5	6	5	1.649	-5
3	RO III/ Palembang	2.436	2.496	2.503	66	7	2,73%	2.726	91,80%	-224	8	8	2.726	-224
4	RO IV/ Jakarta 1	2.158	2.553	2.661	503	108	23,32%	2.472	107,64%	189	2	1	2.472	189
5	RO V/ Jakarta 2	1.590	1.819	1.839	248	20	15,62%	1.877	97,94%	-39	5	7	1.877	-39
6	RO VI/ Bandung	1.687	1.953	1.959	272	6	16,13%	1.858	105,43%	101	4	2	1.858	101
7	RO VII/ Semarang	1.820	2.041	2.032	212	-9	11,67%	2.050	99,14%	-18	7	6	2.050	-18
8	RO VIII/ Surabaya	2.055	2.368	2.386	331	18	16,10%	2.344	101,82%	43	3	4	2.344	43
9	RO IX/ Kalimantan	5.131	5.704	5.773	642	69	12,51%	5.597	103,14%	176	1	3	5.597	176
10	RO X/ Makassar	769	787	810	40	23	5,24%	947	85,47%	-138	9	10	947	-138

KINERJA MBG 12-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.394	-172	-15	-2,62%	7.031	90,94%	-637	10	3	7.031	-637
2	RO II/ Medan	2.310	2.406	2.415	105	9	4,55%	2.643	91,40%	-227	2	2	2.643	-227
3	RO III/ Palembang	4.380	4.573	4.595	215	22	4,90%	4.769	96,35%	-174	1	1	4.769	-174
4	RO IV/ Jakarta 1	1.900	1.837	1.837	-63	1	-3,31%	2.096	87,66%	-259	7	8	2.096	-259
5	RO V/ Jakarta 2	1.269	1.244	1.248	-21	4	-1,69%	1.389	89,83%	-141	5	4	1.389	-141
6	RO VI/ Bandung	1.898	1.751	1.758	-140	8	-7,37%	2.022	86,95%	-264	9	9	2.022	-264
7	RO VII/ Semarang	2.980	2.883	2.890	-90	7	-3,01%	3.273	88,31%	-383	8	6	3.273	-383
8	RO VIII/ Surabaya	3.807	3.720	3.745	-62	25	-1,63%	4.187	89,45%	-442	6	5	4.187	-442
9	RO IX/ Kalimantan	1.401	1.422	1.430	29	8	2,10%	1.621	88,25%	-190	3	7	1.621	-190
10	RO X/ Makassar	1.233	1.248	1.251	18	3	1,43%	1.439	86,91%	-188	4	10	1.439	-188

KINERJA AREA



KINERJA DPK AREA PER 12-Dec-2025													
No	AREA	31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	Growth	Growth (%)	Target	Rank YtD	Rank %Target
1	Area Banda Aceh	7.470	7.672	7.873	7.882	412	210	8	5,52%			17	
2	Area Lhokseumawe	8.074	8.067	8.284	8.302	227	234	18	2,81%			32	
3	Area Meulaboh	3.494	3.882	3.983	3.988	494	106	5	14,14%			12	
4	Area Batam	2.849	3.274	3.290	3.283	434	10	-6	15,25%			16	
5	Area Medan Kota	5.356	6.158	6.098	6.109	753	-49	11	14,06%			9	
6	Area Medan Raya	2.641	2.872	2.934	2.919	278	47	-15	10,53%			28	
7	Area Pekanbaru	7.557	8.546	8.446	8.452	895	-95	5	11,84%			8	
8	Area Pematangsiantar	2.510	2.668	2.664	2.669	159	1	5	6,35%			33	
9	Area Bandar Lampung	3.931	4.259	4.204	4.202	270	-58	-2	6,88%			30	
10	Area Bengkulu	2.130	2.493	2.645	2.660	530	167	16	24,87%			11	
11	Area Jambi	2.705	3.237	3.166	3.163	459	-74	-3	16,96%			13	
12	Area Padang	3.909	4.248	4.205	4.214	305	-34	8	7,79%			25	
13	Area Palembang	7.341	7.612	7.742	7.794	452	182	52	6,16%			14	
14	Area Banten	10.556	12.172	11.732	11.601	1.045	-571	-131	9,90%			7	
15	Area Bekasi	8.947	9.796	9.161	9.260	312	-536	99	3,49%			23	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.367	9.305	1.931	-194	-63	26,19%			5	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.883	13.859	2.040	-2.035	-23	17,26%			4	
18	Area Jakarta Rawamangun	10.100	10.103	10.214	10.239	139	136	25	1,38%			34	
19	Area Jakarta Thamrin	61.226	76.564	77.476	78.035	16.809	1.471	559	27,45%			1	
20	Area Bogor	8.049	7.662	7.646	7.662	-387	0	17	-4,80%			43	
21	Area Depok	7.500	6.872	6.937	6.946	-553	75	9	-7,38%			44	
22	Area Jakarta Fatmawati	11.619	13.960	13.528	14.200	2.581	240	672	22,21%			3	
23	Area Jakarta Pondok Indah	8.481	8.793	8.560	8.567	86	-226	7	1,01%			36	
24	Area Jakarta Saharjo	7.675	11.230	15.763	15.788	8.113	4.559	26	105,71%			2	
25	Area Tangerang Selatan	6.162	5.574	5.329	5.326	-835	-247	-2	-13,56%			45	
26	Area Bandung Kota	9.788	10.510	9.763	10.170	382	-340	407	3,90%			18	
27	Area Bandung Raya	5.837	6.275	6.225	6.217	380	-58	-8	6,51%			19	
28	Area Cirebon	4.870	5.123	5.186	5.199	329	76	13	6,76%			21	
29	Area Purwokerto	3.175	3.446	3.422	3.404	229	-42	-18	7,22%			31	
30	Area Semarang Kota	7.056	7.135	7.003	7.004	-52	-131	1	-0,74%			41	
31	Area Pekalongan	3.560	3.638	3.157	3.180	-379	-458	24	-10,65%			42	
32	Area Solo	4.925	5.259	5.249	5.253	328	-6	4	6,66%			22	
33	Area Yogyakarta	6.665	7.001	7.018	7.007	342	6	-11	5,13%			20	
34	Area Denpasar	3.788	4.181	4.156	4.228	440	47	72	11,62%			15	
35	Area Jember	2.822	2.836	2.848	2.851	29	15	3	1,02%			37	
36	Area Kediri	4.155	4.089	4.117	4.122	-34	33	4	-0,81%			39	
37	Area Malang	4.575	5.295	5.274	5.301	726	7	27	15,87%			10	
38	Area Surabaya Kota	7.814	7.742	7.814	7.763	-51	21	-51	-0,65%			40	
39	Area Surabaya Raya	7.629	8.094	7.705	7.730	101	-364	25	1,32%			35	
40	Area Balikpapan	8.442	8.723	8.711	8.725	282	1	14	3,34%			27	
41	Area Banjarmasin	7.270	7.461	7.532	7.568	298	107	35	4,10%			26	
42	Area Pontianak	3.590	3.702	3.564	3.572	-18	-130	8	-0,50%			38	
43	Area Makassar	6.449	7.518	7.710	7.722	1.273	204	12	19,74%			6	
44	Area Manado	2.345	2.927	2.654	2.652	308	-274	-2	13,12%			24	
45	Area Palu	3.223	3.431	3.491	3.496	273	66	6	8,49%			29	

KINERJA GIRO AREA PER 12-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.120	1.104	-81	-25	-16	-6,87%					41	
2	Area Lhokseumawe	528	575	552	518	-10	-57	-34	-1,86%					34	
3	Area Meulaboh	326	384	385	402	75	18	17	23,12%					19	
4	Area Batam	238	419	475	484	245	65	9	103,01%					9	
5	Area Medan Kota	315	437	515	512	197	75	-4	62,47%					12	
6	Area Medan Raya	156	129	179	169	13	40	-10	8,12%					29	
7	Area Pekanbaru	1.111	1.414	1.367	1.350	239	-64	-17	21,53%					10	
8	Area Pematangsiantar	74	49	38	36	-38	-13	-2	-51,68%					38	
9	Area Bandar Lampung	474	458	444	440	-34	-18	-5	-7,18%					37	
10	Area Bengkulu	144	93	241	253	109	160	12	75,70%					16	
11	Area Jambi	173	181	173	165	-7	-16	-8	-4,31%					33	
12	Area Padang	270	313	292	289	20	-24	-2	7,24%					27	
13	Area Palembang	698	2.010	2.003	2.022	1.324	13	19	189,58%					4	
14	Area Banten	2.097	3.722	3.934	3.802	1.706	81	-132	81,35%					3	
15	Area Bekasi	834	871	897	925	90	53	28	10,82%					18	
16	Area Jakarta Kebon Jeruk	636	1.900	1.979	1.907	1.270	7	-72	199,62%					5	
17	Area Jakarta Kelapa Gading	576	781	612	579	3	-202	-33	0,47%					30	
18	Area Jakarta Rawamangun	2.444	2.574	2.650	2.672	228	98	22	9,32%					11	
19	Area Jakarta Thamrin	26.371	27.178	28.090	28.461	2.090	1.283	372	7,93%					2	
20	Area Bogor	684	784	731	743	59	-40	12	8,65%					20	
21	Area Depok	721	994	1.028	1.010	289	16	-18	40,12%					8	
22	Area Jakarta Fatmawati	2.301	3.158	3.079	3.048	747	-110	-31	32,49%					7	
23	Area Jakarta Pondok Indah	957	1.238	840	862	-95	-376	22	-9,89%					42	
24	Area Jakarta Saharjo	2.794	6.112	10.364	10.428	7.634	4.316	63	273,25%					1	
25	Area Tangerang Selatan	586	910	644	631	45	-279	-12	7,73%					22	
26	Area Bandung Kota	1.112	2.126	1.504	1.917	805	-210	413	72,41%					6	
27	Area Bandung Raya	810	783	745	752	-58	-31	7	-7,17%					40	
28	Area Cirebon	543	481	521	533	-10	51	11	-1,89%					35	
29	Area Purwokerto	215	155	188	162	-53	7	-25	-24,51%					39	
30	Area Semarang Kota	684	498	438	442	-242	-56	3	-35,38%					45	
31	Area Pekalongan	200	174	177	185	-15	11	8	-7,44%					36	
32	Area Solo	221	228	215	215	-6	-13	0	-2,80%					31	
33	Area Yogyakarta	355	442	406	400	45	-42	-7	12,76%					23	
34	Area Denpasar	281	237	251	274	-7	38	23	-2,52%					32	
35	Area Jember	67	111	118	120	53	10	2	78,84%					21	
36	Area Kediri	248	132	141	139	-109	7	-2	-43,82%					43	
37	Area Malang	232	371	394	408	176	37	14	76,11%					13	
38	Area Surabaya Kota	947	1.030	1.032	985	37	-45	-47	3,93%					24	
39	Area Surabaya Raya	1.031	986	1.047	1.057	26	71	9	2,48%					25	
40	Area Balikpapan	580	682	620	595	15	-87	-25	2,53%					28	
41	Area Banjarmasin	548	639	641	709	161	70	68	29,40%					14	
42	Area Pontianak	431	475	444	455	25	-19	11	5,71%					26	
43	Area Makassar	474	648	571	565	91	-83	-6	19,16%					17	
44	Area Manado	244	540	372	362	118	-178	-10	48,23%					15	
45	Area Palu	418	314	312	307	-112	-7	-5	-26,68%					44	

KINERJA TABUNGAN AREA PER 12-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.656	5.682	585	251	26	11,48%					3	
2	Area Lhokseumawe	5.942	6.260	6.471	6.523	581	264	52	9,78%					4	
3	Area Meulaboh	2.789	3.123	3.212	3.211	422	88	-2	15,12%					7	
4	Area Batam	1.733	1.904	1.894	1.899	166	-5	5	9,58%					35	
5	Area Medan Kota	2.242	2.410	2.404	2.415	173	5	12	7,73%					32	
6	Area Medan Raya	1.804	1.981	1.999	2.004	200	23	5	11,11%					27	
7	Area Pekanbaru	4.778	5.505	5.469	5.489	711	-16	20	14,88%					2	
8	Area Pematangsiantar	1.787	2.009	2.028	2.035	249	26	8	13,92%					16	
9	Area Bandar Lampung	2.833	3.073	3.070	3.071	238	-2	1	8,41%					17	
10	Area Bengkulu	1.512	1.615	1.598	1.601	90	-14	3	5,93%					42	
11	Area Jambi	1.922	2.212	2.150	2.157	235	-55	7	12,24%					19	
12	Area Padang	2.662	2.851	2.884	2.896	234	45	12	8,80%					20	
13	Area Palembang	3.683	3.894	3.941	3.960	276	65	18	7,51%					15	
14	Area Banten	4.051	4.150	4.043	4.032	-19	-118	-11	-0,48%					45	
15	Area Bekasi	4.951	5.551	5.177	5.168	217	-383	-9	4,39%					23	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.565	2.552	213	-89	-13	9,09%					24	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.453	2.462	469	123	9	23,52%					6	
18	Area Jakarta Rawamangun	3.266	3.716	3.423	3.425	159	-291	1	4,86%					36	
19	Area Jakarta Thamrin	3.839	4.293	4.064	4.041	202	-252	-22	5,26%					26	
20	Area Bogor	4.124	4.361	4.344	4.323	199	-38	-21	4,82%					28	
21	Area Depok	3.364	3.471	3.509	3.534	170	63	24	5,05%					33	
22	Area Jakarta Fatmawati	2.449	2.443	2.466	2.465	16	22	-1	0,65%					44	
23	Area Jakarta Pondok Indah	2.483	2.688	2.676	2.671	187	-18	-6	7,55%					30	
24	Area Jakarta Saharjo	1.724	1.818	1.825	1.871	146	53	46	8,49%					38	
25	Area Tangerang Selatan	2.328	2.423	2.427	2.423	95	0	-3	4,09%					41	
26	Area Bandung Kota	4.312	4.850	4.783	4.803	491	-47	20	11,39%					5	
27	Area Bandung Raya	3.375	3.596	3.573	3.566	192	-29	-7	5,68%					29	
28	Area Cirebon	3.264	3.446	3.414	3.422	158	-24	8	4,85%					37	
29	Area Purwokerto	2.153	2.510	2.474	2.468	315	-42	-6	14,62%					9	
30	Area Semarang Kota	3.815	4.197	4.048	4.047	232	-150	-1	6,07%					21	
31	Area Pekalongan	2.059	2.564	2.265	2.271	212	-293	7	10,32%					25	
32	Area Solo	3.209	3.493	3.494	3.497	289	4	3	8,99%					12	
33	Area Yogyakarta	4.150	4.361	4.391	4.385	235	24	-6	5,67%					18	
34	Area Denpasar	2.751	3.056	3.035	3.093	343	37	58	12,46%					8	
35	Area Jember	1.982	2.196	2.210	2.211	229	15	1	11,56%					22	
36	Area Kediri	2.848	2.986	3.007	3.015	166	29	8	5,84%					34	
37	Area Malang	2.849	3.247	3.155	3.148	299	-99	-7	10,51%					11	
38	Area Surabaya Kota	3.584	3.685	3.614	3.608	23	-77	-7	0,65%					43	
39	Area Surabaya Raya	4.613	5.157	4.720	4.736	123	-420	16	2,66%					40	
40	Area Balikpapan	4.745	4.974	5.024	5.023	278	49	-1	5,87%					14	
41	Area Banjarmasin	4.620	4.844	4.923	4.934	314	90	11	6,79%					10	
42	Area Pontianak	2.122	2.218	2.265	2.263	140	45	-3	6,62%					39	
43	Area Makassar	4.397	5.044	5.190	5.207	810	163	16	18,42%					1	
44	Area Manado	1.697	1.767	1.873	1.882	184	115	9	10,86%					31	
45	Area Palu	2.293	2.484	2.563	2.575	281	91	12	12,26%					13	

KINERJA DEPOSITO AREA PER 12-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.097	1.096	-91	-17	-1	-7,70%					31	
2	Area Lhokseumawe	1.604	1.232	1.260	1.260	-344	27	-1	-21,45%					38	
3	Area Meulaboh	379	375	386	376	-3	1	-10	-0,78%					23	
4	Area Batam	878	951	921	901	23	-50	-20	2,62%					20	
5	Area Medan Kota	2.799	3.311	3.179	3.182	383	-129	3	13,69%					5	
6	Area Medan Raya	681	762	756	746	65	-16	-9	9,55%					16	
7	Area Pekanbaru	1.668	1.627	1.610	1.612	-56	-15	3	-3,34%					30	
8	Area Pematangsiantar	649	610	598	598	-51	-12	-0	-7,85%					29	
9	Area Bandar Lampung	625	728	690	691	66	-37	2	10,60%					15	
10	Area Bengkulu	475	785	806	806	331	21	-0	69,79%					8	
11	Area Jambi	610	845	843	841	231	-3	-2	37,82%					11	
12	Area Padang	978	1.083	1.030	1.029	51	-55	-1	5,21%					18	
13	Area Palembang	2.960	1.708	1.797	1.812	-1.148	104	15	-38,78%					45	
14	Area Banten	4.408	4.301	3.755	3.767	-641	-533	12	-14,54%					40	
15	Area Bekasi	3.162	3.373	3.087	3.167	5	-206	80	0,15%					22	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.824	4.846	448	-112	22	10,19%					4	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.818	10.818	1.568	-1.956	1	16,95%					3	
18	Area Jakarta Rawamangun	4.389	3.813	4.140	4.142	-248	329	2	-5,64%					36	
19	Area Jakarta Thamrin	31.015	45.092	45.323	45.532	14.517	440	210	46,81%					1	
20	Area Bogor	3.241	2.517	2.571	2.596	-645	79	25	-19,89%					41	
21	Area Depok	3.415	2.407	2.400	2.403	-1.012	-4	3	-29,64%					44	
22	Area Jakarta Fatmawati	6.870	8.359	7.984	8.687	1.817	328	703	26,46%					2	
23	Area Jakarta Pondok Indah	5.041	4.866	5.043	5.033	-7	168	-9	-0,14%					24	
24	Area Jakarta Saharjo	3.157	3.300	3.574	3.490	333	190	-84	10,56%					7	
25	Area Tangerang Selatan	3.248	2.240	2.259	2.272	-976	31	13	-30,05%					43	
26	Area Bandung Kota	4.364	3.534	3.476	3.450	-914	-84	-26	-20,95%					42	
27	Area Bandung Raya	1.652	1.896	1.907	1.899	246	3	-8	14,91%					10	
28	Area Cirebon	1.063	1.195	1.250	1.244	181	49	-6	17,04%					12	
29	Area Purwokerto	807	781	760	774	-33	-8	14	-4,09%					26	
30	Area Semarang Kota	2.557	2.440	2.516	2.515	-42	75	-1	-1,64%					27	
31	Area Pekalongan	1.301	900	715	724	-577	-176	9	-44,34%					39	
32	Area Solo	1.495	1.538	1.540	1.541	46	2	0	3,06%					19	
33	Area Yogyakarta	2.161	2.199	2.220	2.222	61	23	3	2,83%					17	
34	Area Denpasar	756	888	870	860	104	-28	-9	13,81%					13	
35	Area Jember	773	529	520	520	-253	-10	-0	-32,78%					37	
36	Area Kediri	1.059	971	969	968	-91	-3	-2	-8,64%					32	
37	Area Malang	1.495	1.677	1.726	1.746	250	69	20	16,74%					9	
38	Area Surabaya Kota	3.282	3.027	3.168	3.171	-111	144	3	-3,38%					33	
39	Area Surabaya Raya	1.985	1.951	1.937	1.937	-48	-15	-0	-2,40%					28	
40	Area Balikpapan	3.117	3.068	3.067	3.107	-11	39	39	-0,34%					25	
41	Area Banjarmasin	2.102	1.978	1.969	1.925	-177	-53	-43	-8,42%					34	
42	Area Pontianak	1.037	1.009	854	854	-183	-155	-0	-17,64%					35	
43	Area Makassar	1.578	1.826	1.949	1.950	372	124	1	23,57%					6	
44	Area Manado	403	621	409	409	5	-212	-1	1,36%					21	
45	Area Palu	511	633	616	615	104	-18	-1	20,33%					14	

KINERJA CASA PER 12-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	11-Dec-25	12-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	6.777	6.786	504	227	10	8,01%					11
2	Area Lhokseumawe	6.471	6.835	7.023	7.042	571	207	18	8,83%					10
3	Area Meulaboh	3.115	3.507	3.597	3.612	497	106	15	15,96%					12
4	Area Batam	1.971	2.323	2.369	2.383	411	60	14	20,87%					17
5	Area Medan Kota	2.557	2.848	2.919	2.927	370	80	8	14,47%					19
6	Area Medan Raya	1.959	2.110	2.178	2.172	213	63	-6	10,87%					31
7	Area Pekanbaru	5.889	6.919	6.837	6.839	950	-80	3	16,14%					7
8	Area Pematangsiantar	1.861	2.058	2.066	2.071	210	14	5	11,30%					32
9	Area Bandar Lampung	3.306	3.531	3.514	3.511	204	-21	-3	6,17%					33
10	Area Bengkulu	1.656	1.708	1.839	1.854	199	147	16	12,00%					34
11	Area Jambi	2.094	2.392	2.323	2.322	228	-70	-1	10,88%					30
12	Area Padang	2.931	3.164	3.176	3.185	254	21	9	8,65%					29
13	Area Palembang	4.381	5.904	5.944	5.982	1.600	78	37	36,53%					4
14	Area Banten	6.148	7.871	7.977	7.834	1.686	-37	-143	27,43%					3
15	Area Bekasi	5.785	6.422	6.074	6.093	308	-329	18	5,32%					21
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.544	4.459	1.483	-82	-85	49,84%					5
17	Area Jakarta Kelapa Gading	2.570	3.120	3.065	3.041	471	-79	-24	18,35%					15
18	Area Jakarta Rawamangun	5.710	6.290	6.074	6.097	387	-193	23	6,77%					18
19	Area Jakarta Thamrin	30.210	31.471	32.153	32.503	2.292	1.031	349	7,59%					2
20	Area Bogor	4.808	5.145	5.075	5.066	258	-78	-9	5,37%					28
21	Area Depok	4.084	4.464	4.537	4.543	459	79	6	11,24%					16
22	Area Jakarta Fatmawati	4.750	5.601	5.544	5.513	763	-88	-31	16,07%					9
23	Area Jakarta Pondok Indah	3.441	3.927	3.517	3.533	93	-393	16	2,69%					42
24	Area Jakarta Saharjo	4.518	7.929	12.189	12.298	7.780	4.369	109	172,20%					1
25	Area Tangerang Selatan	2.914	3.334	3.070	3.055	140	-279	-15	4,82%					40
26	Area Bandung Kota	5.424	6.976	6.287	6.720	1.296	-257	433	23,90%					6
27	Area Bandung Raya	4.184	4.379	4.318	4.318	134	-61	0	3,20%					41
28	Area Cirebon	3.807	3.928	3.935	3.955	148	27	19	3,89%					39
29	Area Purwokerto	2.368	2.665	2.662	2.631	262	-34	-31	11,07%					27
30	Area Semarang Kota	4.499	4.695	4.487	4.489	-10	-206	2	-0,23%					45
31	Area Pekalongan	2.259	2.738	2.442	2.456	198	-282	14	8,75%					35
32	Area Solo	3.430	3.720	3.709	3.712	282	-8	4	8,23%					24
33	Area Yogyakarta	4.504	4.803	4.798	4.785	281	-18	-13	6,23%					26
34	Area Denpasar	3.032	3.293	3.286	3.368	336	75	81	11,07%					20
35	Area Jember	2.049	2.307	2.329	2.332	282	25	3	13,77%					25
36	Area Kediri	3.096	3.118	3.148	3.154	58	36	6	1,87%					44
37	Area Malang	3.080	3.618	3.548	3.556	476	-62	8	15,44%					13
38	Area Surabaya Kota	4.532	4.715	4.646	4.592	61	-123	-54	1,34%					43
39	Area Surabaya Raya	5.644	6.142	5.767	5.793	148	-349	25	2,63%					38
40	Area Balikpapan	5.325	5.656	5.644	5.618	293	-38	-26	5,50%					23
41	Area Banjarmasin	5.168	5.482	5.564	5.643	475	161	79	9,19%					14
42	Area Pontianak	2.553	2.693	2.710	2.718	165	25	8	6,46%					37
43	Area Makassar	4.871	5.692	5.761	5.772	901	80	10	18,49%					8
44	Area Manado	1.942	2.306	2.245	2.244	302	-63	-1	15,56%					22
45	Area Palu	2.712	2.798	2.875	2.882	170	83	7	6,25%					36

KINERJA PEMBIAYAN RETAIL AREA PER 12-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target	
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.701	489	-61	6,78%	8.217	93,73%	-515	23	34	
2	Area Lhokseumawe	8.448	8.964	8.935	487	-29	5,76%	9.774	91,42%	-838	24	41	
3	Area Meulaboh	6.330	6.900	6.881	551	-19	8,71%	7.109	96,80%	-227	17	17	
4	Area Batam	2.397	2.732	2.748	351	16	14,64%	2.901	94,72%	-153	39	30	
5	Area Medan Kota	2.545	2.985	2.999	454	14	17,84%	3.115	96,26%	-116	26	22	
6	Area Medan Raya	2.640	3.002	3.017	377	15	14,26%	3.143	95,99%	-126	35	25	
7	Area Pekanbaru	5.991	6.772	6.801	810	30	13,52%	6.974	97,53%	-172	5	12	
8	Area Pematangsiantar	3.146	3.503	3.517	371	14	11,79%	3.677	95,67%	-159	36	26	
9	Area Bandar Lampung	4.153	4.576	4.587	434	11	10,44%	4.866	94,26%	-280	30	32	
10	Area Bengkulu	3.643	4.148	4.172	529	23	14,53%	4.183	99,74%	-11	19	7	
11	Area Jambi	4.260	4.605	4.613	353	8	8,29%	4.802	96,06%	-189	37	24	
12	Area Padang	4.496	4.936	4.960	464	24	10,31%	5.146	96,39%	-186	25	21	
13	Area Palembang	6.724	7.318	7.360	636	41	9,46%	7.656	96,14%	-296	10	23	
14	Area Banten	5.229	5.961	6.034	806	73	15,41%	6.046	99,81%	-12	6	6	
15	Area Bekasi	5.457	6.086	6.080	623	-7	11,42%	6.258	97,14%	-179	11	14	
16	Area Jakarta Kebon Jeruk	3.887	4.407	4.431	544	25	13,99%	4.565	97,08%	-133	18	15	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.093	606	112	17,37%	4.095	99,94%	-2	12	5	
18	Area Jakarta Rawamangun	4.093	4.482	4.507	414	25	10,11%	4.797	93,94%	-291	31	33	
19	Area Jakarta Thamrin	4.380	4.972	4.961	581	-11	13,27%	5.133	96,64%	-172	14	19	
20	Area Bogor	4.856	5.365	5.381	526	17	10,82%	5.744	93,69%	-363	20	35	
21	Area Depok	4.779	5.320	5.335	555	14	11,62%	5.531	96,45%	-196	16	20	
22	Area Jakarta Fatmawati	3.666	4.099	4.110	444	11	12,10%	4.325	95,02%	-215	28	28	
23	Area Jakarta Pondok Indah	3.011	3.417	3.448	437	31	14,52%	3.689	93,47%	-241	29	38	
24	Area Jakarta Saharjo	2.222	2.420	2.428	206	9	9,28%	2.694	90,13%	-266	44	45	
25	Area Tangerang Selatan	3.565	3.904	3.916	351	12	9,84%	4.263	91,88%	-346	38	40	
26	Area Bandung Kota	5.826	6.834	6.877	1.051	43	18,03%	6.833	100,65%	44	2	2	
27	Area Bandung Raya	5.409	5.976	5.988	578	11	10,69%	6.282	95,32%	-294	15	27	
28	Area Cirebon	4.206	4.662	4.703	497	41	11,82%	4.963	94,76%	-260	22	29	
29	Area Purwokerto	2.362	2.554	2.559	197	5	8,32%	2.806	91,19%	-247	45	43	
30	Area Semarang Kota	3.801	4.192	4.208	407	15	10,71%	4.029	104,44%	179	32	1	
31	Area Pekalongan	2.273	2.553	2.553	280	-0	12,33%	2.726	93,64%	-173	41	36	
32	Area Solo	3.186	3.433	3.443	257	11	8,07%	3.706	92,92%	-262	42	39	
33	Area Yogyakarta	3.016	3.388	3.402	386	14	12,81%	3.634	93,62%	-232	34	37	
34	Area Denpasar	6.985	7.780	7.812	827	33	11,85%	7.855	99,46%	-42	4	9	
35	Area Jember	2.789	3.004	3.030	241	25	8,64%	3.319	91,28%	-289	43	42	
36	Area Kediri	3.187	3.458	3.473	286	15	8,97%	3.831	90,67%	-358	40	44	
37	Area Malang	3.372	3.748	3.768	396	19	11,75%	3.997	94,26%	-229	33	31	
38	Area Surabaya Kota	4.447	4.988	5.038	591	49	13,29%	5.176	97,33%	-138	13	13	
39	Area Surabaya Raya	4.275	4.773	4.799	523	25	12,24%	4.962	96,71%	-163	21	18	
40	Area Balikpapan	4.911	5.600	5.656	744	56	15,16%	5.676	99,65%	-20	7	8	
41	Area Banjarmasin	5.586	6.226	6.263	677	37	12,11%	6.391	98,00%	-128	8	11	
42	Area Pontianak	6.233	6.662	6.680	447	19	7,18%	6.882	97,08%	-201	27	16	
43	Area Makassar	7.265	8.778	8.841	1.576	63	21,69%	8.796	100,51%	44	1	3	
44	Area Manado	4.255	4.891	4.927	672	37	15,80%	4.990	98,74%	-63	9	10	
45	Area Palu	5.623	6.507	6.550	927	42	16,49%	6.551	99,98%	-1	3	4	

KINERJA CFG AREA PER 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	4.995	415	-12	9,07%	5.143	97,13%	-148	8	19
2	Area Lhokseumawe	4.236	4.555	4.537	300	-19	7,09%	4.798	94,56%	-261	19	40
3	Area Meulaboh	3.283	3.774	3.765	482	-9	14,68%	3.680	102,30%	85	5	1
4	Area Batam	1.770	1.955	1.963	193	8	10,92%	2.003	98,01%	-40	29	16
5	Area Medan Kota	1.945	2.149	2.153	208	4	10,69%	2.206	97,56%	-54	26	18
6	Area Medan Raya	1.991	2.156	2.159	168	3	8,45%	2.212	97,63%	-52	34	17
7	Area Pekanbaru	3.886	4.212	4.220	334	8	8,60%	4.354	96,92%	-134	14	22
8	Area Pematangsiantar	2.256	2.392	2.394	138	2	6,11%	2.483	96,40%	-89	40	24
9	Area Bandar Lampung	2.629	2.775	2.774	145	-1	5,51%	2.948	94,10%	-174	37	41
10	Area Bengkulu	2.332	2.632	2.637	304	5	13,04%	2.585	101,98%	51	18	2
11	Area Jambi	2.759	2.947	2.946	187	-2	6,77%	2.987	98,60%	-42	30	12
12	Area Padang	3.150	3.331	3.331	181	-0	5,75%	3.433	97,03%	-102	32	20
13	Area Palembang	4.405	4.828	4.853	449	26	10,19%	4.933	98,39%	-79	6	14
14	Area Banten	3.990	4.454	4.475	484	21	12,14%	4.443	100,70%	31	4	4
15	Area Bekasi	4.262	4.659	4.675	413	16	9,70%	4.747	98,48%	-72	10	13
16	Area Jakarta Kebon Jeruk	3.121	3.534	3.535	414	1	13,28%	3.519	100,46%	16	9	5
17	Area Jakarta Kelapa Gading	2.887	3.186	3.195	308	10	10,68%	3.218	99,30%	-22	17	8
18	Area Jakarta Rawamangun	3.247	3.470	3.479	232	8	7,14%	3.621	96,06%	-143	23	29
19	Area Jakarta Thamrin	3.676	4.039	4.046	370	7	10,05%	4.119	98,22%	-73	13	15
20	Area Bogor	3.846	4.215	4.228	383	13	9,95%	4.420	95,66%	-192	11	32
21	Area Depok	4.134	4.440	4.449	315	9	7,62%	4.623	96,24%	-174	15	26
22	Area Jakarta Fatmawati	3.130	3.399	3.405	275	6	8,79%	3.565	95,53%	-159	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.879	291	2	11,24%	3.033	94,93%	-154	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.912	138	2	7,79%	2.040	93,74%	-128	39	43
25	Area Tangerang Selatan	2.845	3.035	3.040	195	5	6,87%	3.205	94,86%	-165	28	38
26	Area Bandung Kota	4.040	4.520	4.536	496	16	12,28%	4.577	99,10%	-41	3	10
27	Area Bandung Raya	3.720	4.025	4.028	309	3	8,30%	4.153	97,00%	-125	16	21
28	Area Cirebon	2.765	2.978	2.986	221	7	7,99%	3.149	94,82%	-163	24	39
29	Area Purwokerto	1.391	1.498	1.499	108	1	7,80%	1.574	95,27%	-74	43	35
30	Area Semarang Kota	2.188	2.353	2.354	165	1	7,56%	2.440	96,47%	-86	35	23
31	Area Pekalongan	1.372	1.476	1.476	104	-0	7,60%	1.572	93,91%	-96	45	42
32	Area Solo	1.987	2.106	2.107	120	1	6,02%	2.211	95,28%	-104	41	34
33	Area Yogyakarta	1.922	2.076	2.084	163	8	8,46%	2.162	96,39%	-78	36	25
34	Area Denpasar	4.931	5.308	5.313	382	4	7,75%	5.292	100,39%	21	12	6
35	Area Jember	1.963	2.063	2.070	107	6	5,44%	2.228	92,90%	-158	44	44
36	Area Kediri	2.053	2.190	2.196	143	5	6,97%	2.293	95,75%	-97	38	31
37	Area Malang	2.417	2.589	2.595	179	6	7,40%	2.725	95,26%	-129	33	36
38	Area Surabaya Kota	3.249	3.442	3.449	201	7	6,18%	3.589	96,10%	-140	27	28
39	Area Surabaya Raya	2.461	2.635	2.643	183	8	7,43%	2.749	96,17%	-105	31	27
40	Area Balikpapan	2.662	2.777	2.781	119	4	4,47%	3.007	92,46%	-227	42	45
41	Area Banjarmasin	3.058	3.276	3.273	215	-3	7,03%	3.415	95,84%	-142	25	30
42	Area Pontianak	3.337	3.580	3.591	254	11	7,61%	3.625	99,05%	-34	22	11
43	Area Makassar	5.254	6.086	6.102	848	16	16,13%	6.040	101,03%	62	1	3
44	Area Manado	3.431	3.858	3.861	430	4	12,54%	3.889	99,30%	-27	7	9
45	Area Palu	4.503	5.032	5.043	540	11	11,99%	5.051	99,84%	-8	2	7

KINERJA CFG - MITRAGUNA 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.494	314	-9	9,89%	3.569	97,88%	-76	7	15
2	Area Lhokseumawe	3.065	3.287	3.273	208	-14	6,79%	3.454	94,74%	-182	13	28
3	Area Meulaboh	2.526	2.865	2.857	330	-9	13,07%	2.802	101,94%	54	5	6
4	Area Batam	1.212	1.336	1.336	124	0	10,24%	1.384	96,50%	-49	24	22
5	Area Medan Kota	1.384	1.570	1.574	191	5	13,78%	1.578	99,79%	-3	14	9
6	Area Medan Raya	1.475	1.606	1.610	135	4	9,16%	1.638	98,25%	-29	21	13
7	Area Pekanbaru	2.498	2.751	2.759	262	9	10,48%	2.846	96,97%	-86	10	20
8	Area Pematangsiantar	1.324	1.437	1.441	118	4	8,88%	1.494	96,44%	-53	25	23
9	Area Bandar Lampung	1.178	1.294	1.295	117	1	9,95%	1.424	90,95%	-129	27	34
10	Area Bengkulu	1.452	1.722	1.726	274	4	18,85%	1.640	105,26%	86	9	2
11	Area Jambi	1.779	1.933	1.932	153	-1	8,60%	1.926	100,34%	7	18	8
12	Area Padang	1.730	1.856	1.858	128	3	7,41%	1.910	97,28%	-52	23	18
13	Area Palembang	2.161	2.396	2.409	248	13	11,48%	2.458	97,98%	-50	11	14
14	Area Banten	1.324	1.493	1.504	180	11	13,60%	1.523	98,75%	-19	16	11
15	Area Bekasi	456	537	541	85	4	18,67%	657	82,30%	-116	35	44
16	Area Jakarta Kebon Jeri	1.087	1.219	1.218	131	-1	12,06%	1.264	96,32%	-46	22	24
17	Area Jakarta Kelapa Gading	795	908	913	118	4	14,78%	936	97,51%	-23	26	16
18	Area Jakarta Rawamangun	564	619	626	62	7	11,04%	726	86,32%	-99	42	39
19	Area Jakarta Thamrin	1.711	1.990	1.993	282	3	16,51%	1.900	104,90%	93	8	3
20	Area Bogor	482	549	551	69	2	14,27%	632	87,12%	-81	40	38
21	Area Depok	292	376	378	87	3	29,68%	415	91,11%	-37	34	33
22	Area Jakarta Fatmawati	672	772	777	105	5	15,56%	923	84,22%	-146	30	42
23	Area Jakarta Pondok Indah	383	459	463	80	4	21,02%	541	85,55%	-78	36	40
24	Area Jakarta Saharjo	266	292	294	28	2	10,46%	365	80,63%	-71	44	45
25	Area Tangerang Selatan	286	311	311	25	0	8,91%	368	84,66%	-56	45	41
26	Area Bandung Kota	1.235	1.378	1.384	150	7	12,11%	1.483	93,36%	-99	19	31
27	Area Bandung Raya	1.214	1.397	1.400	186	2	15,31%	1.445	96,87%	-45	15	21
28	Area Cirebon	1.554	1.702	1.710	156	8	10,05%	1.830	93,44%	-120	17	30
29	Area Purwokerto	750	819	819	69	0	9,23%	858	95,50%	-39	39	27
30	Area Semarang Kota	1.035	1.147	1.148	113	2	10,97%	1.183	97,05%	-35	29	19
31	Area Pekalongan	570	623	623	53	0	9,33%	688	90,58%	-65	43	36
32	Area Solo	763	837	838	75	1	9,85%	895	93,63%	-57	38	29
33	Area Yogyakarta	918	1.027	1.032	115	5	12,48%	1.060	97,41%	-27	28	17
34	Area Denpasar	2.026	2.357	2.363	337	6	16,65%	2.217	106,59%	146	3	1
35	Area Jember	865	950	953	88	2	10,13%	1.026	92,82%	-74	33	32
36	Area Kediri	927	1.011	1.016	89	5	9,60%	1.062	95,68%	-46	32	26
37	Area Malang	492	551	555	63	4	12,84%	664	83,56%	-109	41	43
38	Area Surabaya Kota	989	1.064	1.066	77	2	7,77%	1.176	90,59%	-111	37	35
39	Area Surabaya Raya	1.055	1.193	1.202	147	9	13,92%	1.215	98,90%	-13	20	10
40	Area Balikpapan	1.543	1.640	1.644	101	4	6,52%	1.821	90,27%	-177	31	37
41	Area Banjarmasin	1.547	1.757	1.758	211	1	13,66%	1.833	95,88%	-76	12	25
42	Area Pontianak	1.598	1.902	1.918	320	16	20,05%	1.829	104,83%	88	6	4
43	Area Makassar	2.899	3.527	3.542	643	15	22,20%	3.447	102,78%	96	1	5
44	Area Manado	2.452	2.779	2.784	332	5	13,53%	2.833	98,27%	-49	4	12
45	Area Palu	2.274	2.616	2.628	353	12	15,54%	2.585	101,66%	43	2	7

KINERJA CFG - PENSIUN 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	628	37	-2	6,24%	674	93,14%	-46	5	32
2	Area Lhokseumawe	816	856	852	36	-4	4,39%	897	94,95%	-45	6	27
3	Area Meulaboh	525	618	617	91	-1	17,35%	593	103,98%	24	2	3
4	Area Batam	95	99	98	3	-1	2,89%	115	85,22%	-17	33	41
5	Area Medan Kota	184	197	197	13	0	7,05%	206	95,58%	-9	18	22
6	Area Medan Raya	245	268	267	22	-1	8,85%	264	101,14%	3	11	6
7	Area Pekanbaru	550	560	557	8	-3	1,40%	589	94,58%	-32	24	29
8	Area Pematangsiantar	471	481	478	7	-3	1,57%	490	97,56%	-12	26	16
9	Area Bandar Lampung	200	212	211	10	-1	5,18%	228	92,24%	-18	20	35
10	Area Bengkulu	383	396	397	14	0	3,61%	416	95,26%	-20	17	25
11	Area Jambi	352	369	367	15	-2	4,38%	381	96,37%	-14	16	20
12	Area Padang	646	660	657	11	-3	1,65%	677	97,06%	-20	19	19
13	Area Palembang	326	349	348	22	-1	6,64%	354	98,39%	-6	12	14
14	Area Banten	167	170	169	2	-1	0,94%	176	96,17%	-7	37	21
15	Area Bekasi	75	72	71	-4	-1	-5,94%	85	83,74%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,31%	49	90,63%	-5	34	38
17	Area Jakarta Kelapa Gac	49	53	52	3	-0	6,05%	56	94,21%	-3	32	30
18	Area Jakarta Rawamanç	52	61	61	9	-0	17,65%	59	103,72%	2	22	4
19	Area Jakarta Thamrin	54	62	62	7	-1	13,47%	63	98,51%	-1	27	11
20	Area Bogor	166	185	184	18	-1	10,77%	183	100,11%	0	13	8
21	Area Depok	43	46	46	3	-0	7,96%	47	98,50%	-1	31	12
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,31%	24	113,16%	3	28	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,52%	18	98,45%	-0	35	13
24	Area Jakarta Saharjo	60	68	67	7	-0	12,36%	74	91,79%	-6	25	37
25	Area Tangerang Selatan	23	25	25	1	-0	4,92%	31	80,64%	-6	38	45
26	Area Bandung Kota	186	200	201	16	1	8,44%	211	95,33%	-10	15	24
27	Area Bandung Raya	284	316	315	31	-1	11,01%	317	99,34%	-2	8	10
28	Area Cirebon	312	331	330	18	-1	5,61%	347	94,94%	-18	14	28
29	Area Purwokerto	189	219	218	29	-1	15,23%	202	107,97%	16	9	2
30	Area Semarang Kota	99	97	97	-2	0	-1,88%	117	83,41%	-19	40	44
31	Area Pekalongan	147	157	156	9	-0	6,40%	161	97,21%	-4	21	18
32	Area Solo	86	90	90	4	-0	5,21%	101	89,00%	-11	29	40
33	Area Yogyakarta	146	154	154	9	-0	5,92%	162	95,00%	-8	23	26
34	Area Denpasar	1.757	1.850	1.848	91	-2	5,20%	1.843	100,30%	6	1	7
35	Area Jember	460	463	462	2	-1	0,46%	484	95,57%	-21	36	23
36	Area Kediri	614	643	642	28	-0	4,59%	643	99,92%	-1	10	9
37	Area Malang	265	268	268	3	-0	1,30%	289	92,92%	-20	30	34
38	Area Surabaya Kota	165	159	159	-7	-1	-4,10%	188	84,55%	-29	42	42
39	Area Surabaya Raya	427	409	406	-21	-3	-4,86%	449	90,47%	-43	45	39
40	Area Balikpapan	406	410	407	1	-2	0,26%	442	92,04%	-35	39	36
41	Area Banjarmasin	607	603	600	-7	-3	-1,20%	644	93,06%	-45	43	33
42	Area Pontianak	690	678	675	-15	-3	-2,19%	720	93,70%	-45	44	31
43	Area Makassar	1.048	1.110	1.108	59	-3	5,65%	1.132	97,85%	-24	4	15
44	Area Manado	674	759	757	83	-2	12,25%	741	102,15%	16	3	5
45	Area Palu	1.335	1.376	1.370	36	-6	2,66%	1.406	97,46%	-36	7	17

KINERJA CFG - GRIYA 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	770	48	0	6,64%	776	99,18%	-6	20	15
2	Area Lhokseumawe	235	255	256	21	1	9,15%	284	90,16%	-28	28	43
3	Area Meulaboh	146	158	158	12	-0	7,95%	172	91,64%	-14	32	41
4	Area Batam	392	436	445	52	8	13,34%	413	107,70%	32	19	1
5	Area Medan Kota	312	313	312	-0	-1	-0,06%	335	93,05%	-23	36	37
6	Area Medan Raya	237	233	233	-4	0	-1,83%	256	90,87%	-23	37	42
7	Area Pekanbaru	596	601	603	7	2	1,17%	637	94,71%	-34	33	34
8	Area Pematangsiantar	417	391	391	-26	-0	-6,33%	434	89,94%	-44	42	44
9	Area Bandar Lampung	1.159	1.140	1.140	-19	-0	-1,62%	1.158	98,47%	-18	41	18
10	Area Bengkulu	450	436	436	-15	-0	-3,26%	473	92,20%	-37	40	40
11	Area Jambi	564	552	553	-11	1	-1,90%	587	94,34%	-33	39	36
12	Area Padang	702	727	727	25	0	3,59%	740	98,22%	-13	27	20
13	Area Palembang	1.805	1.935	1.948	143	14	7,93%	1.948	100,04%	1	9	10
14	Area Banten	2.325	2.580	2.587	262	7	11,29%	2.523	102,55%	64	3	4
15	Area Bekasi	3.620	3.908	3.918	299	10	8,26%	3.841	102,01%	77	2	6
16	Area Jakarta Kebon Jeruk	1.820	2.052	2.056	236	4	12,97%	1.992	103,21%	64	5	3
17	Area Jakarta Kelapa Gading	1.988	2.162	2.168	179	6	9,02%	2.136	101,46%	31	7	8
18	Area Jakarta Rawamangun	2.552	2.681	2.683	131	2	5,14%	2.718	98,71%	-35	11	16
19	Area Jakarta Thamrin	1.804	1.842	1.846	42	4	2,33%	2.002	92,23%	-156	21	39
20	Area Bogor	2.998	3.238	3.250	252	12	8,40%	3.360	96,75%	-109	4	26
21	Area Depok	3.661	3.838	3.843	182	5	4,98%	3.976	96,66%	-133	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.505	131	1	5,51%	2.511	99,76%	-6	12	11
23	Area Jakarta Pondok Indah	2.034	2.211	2.209	175	-2	8,59%	2.265	97,50%	-57	8	24
24	Area Jakarta Saharjo	1.377	1.469	1.469	93	-0	6,72%	1.499	98,03%	-30	15	21
25	Area Tangerang Selatan	2.471	2.601	2.605	134	4	5,42%	2.688	96,89%	-84	10	25
26	Area Bandung Kota	2.459	2.774	2.783	324	9	13,16%	2.674	104,07%	109	1	2
27	Area Bandung Raya	2.072	2.133	2.134	62	0	2,99%	2.225	95,88%	-92	17	30
28	Area Cirebon	808	839	838	30	-1	3,70%	868	96,51%	-30	26	28
29	Area Purwokerto	411	415	417	6	2	1,48%	449	92,81%	-32	34	38
30	Area Semarang Kota	966	1.002	1.001	35	-1	3,63%	1.019	98,26%	-18	25	19
31	Area Pekalongan	508	547	546	38	-1	7,43%	550	99,24%	-4	24	14
32	Area Solo	1.080	1.118	1.119	39	1	3,63%	1.127	99,31%	-8	23	13
33	Area Yogyakarta	779	795	798	19	3	2,43%	829	96,19%	-32	29	29
34	Area Denpasar	1.062	990	989	-73	-1	-6,88%	1.105	89,54%	-116	45	45
35	Area Jember	585	583	588	3	5	0,55%	622	94,55%	-34	35	35
36	Area Kediri	429	441	443	14	2	3,25%	463	95,57%	-21	30	31
37	Area Malang	1.556	1.612	1.613	57	1	3,68%	1.622	99,45%	-9	18	12
38	Area Surabaya Kota	1.967	2.058	2.065	98	7	4,98%	2.056	100,44%	9	14	9
39	Area Surabaya Raya	852	890	892	40	2	4,73%	914	97,61%	-22	22	22
40	Area Balikpapan	580	571	573	-7	2	-1,22%	563	101,87%	11	38	7
41	Area Banjarmasin	706	652	651	-55	-1	-7,72%	688	94,71%	-36	43	33
42	Area Pontianak	1.013	955	953	-60	-2	-5,96%	999	95,42%	-46	44	32
43	Area Makassar	1.155	1.244	1.246	91	2	7,87%	1.265	98,56%	-18	16	17
44	Area Manado	282	295	295	14	0	4,83%	288	102,45%	7	31	5
45	Area Palu	804	908	911	108	3	13,38%	934	97,58%	-23	13	23

KINERJA CFG - OTO 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	16	-0	18,59%	123	84,35%	-19	32	33
2	Area Lhokseumawe	121	157	156	35	-1	28,90%	162	96,19%	-6	15	16
3	Area Meulaboh	85	133	134	49	0	57,57%	113	118,72%	21	5	3
4	Area Batam	71	85	85	14	0	19,90%	91	93,35%	-6	34	21
5	Area Medan Kota	65	70	69	4	-0	6,84%	88	79,34%	-18	41	38
6	Area Medan Raya	34	50	50	16	-0	46,15%	53	93,85%	-3	33	19
7	Area Pekanbaru	243	300	300	58	0	23,82%	283	106,22%	18	2	6
8	Area Pematangsiantar	44	83	84	39	1	89,20%	64	130,37%	19	11	2
9	Area Bandar Lampung	92	129	128	36	-1	39,10%	137	93,06%	-10	13	22
10	Area Bengkulu	47	77	78	31	1	66,14%	57	137,76%	22	21	1
11	Area Jambi	64	92	93	29	0	45,47%	94	98,38%	-2	24	13
12	Area Padang	72	89	89	17	-0	23,79%	106	83,94%	-17	30	36
13	Area Palembang	112	148	148	36	-0	31,88%	173	85,77%	-25	14	32
14	Area Banten	174	210	214	40	4	23,20%	221	96,71%	-7	10	15
15	Area Bekasi	111	142	145	34	3	30,39%	164	88,12%	-20	17	28
16	Area Jakarta Kebon Jeruk	173	218	217	45	-1	25,87%	214	101,54%	3	6	11
17	Area Jakarta Kelapa Gading	54	63	63	8	0	15,60%	90	69,85%	-27	39	41
18	Area Jakarta Rawamangun	79	108	109	29	0	37,07%	119	91,12%	-11	23	23
19	Area Jakarta Thamrin	107	144	144	38	0	35,31%	154	93,61%	-10	12	20
20	Area Bogor	199	244	243	44	-0	22,03%	244	99,57%	-1	7	12
21	Area Depok	139	180	181	43	1	30,72%	185	98,18%	-3	9	14
22	Area Jakarta Fatmawati	63	96	96	33	-0	53,44%	107	89,76%	-11	18	26
23	Area Jakarta Pondok Indah	156	189	189	33	0	21,40%	208	91,04%	-19	19	24
24	Area Jakarta Saharjo	71	81	81	10	0	14,65%	103	79,07%	-21	37	39
25	Area Tangerang Selatan	65	98	99	35	1	53,48%	118	84,27%	-19	16	34
26	Area Bandung Kota	160	168	168	7	-0	4,48%	209	80,11%	-42	40	37
27	Area Bandung Raya	150	178	180	30	2	19,75%	166	108,64%	14	22	4
28	Area Cirebon	91	107	108	17	1	18,99%	103	104,73%	5	29	10
29	Area Purwokerto	41	45	45	4	-0	10,61%	65	69,61%	-20	42	42
30	Area Semarang Kota	88	107	107	19	0	21,20%	121	88,28%	-14	28	27
31	Area Pekalongan	147	150	151	4	0	2,67%	173	87,13%	-22	43	30
32	Area Solo	59	61	60	1	-1	1,56%	88	67,91%	-28	45	44
33	Area Yogyakarta	79	100	100	20	-1	25,79%	111	90,07%	-11	27	25
34	Area Denpasar	86	111	112	26	1	30,90%	128	87,95%	-15	25	29
35	Area Jember	53	67	67	14	0	26,04%	96	69,59%	-29	35	43
36	Area Kediri	83	95	95	12	-0	14,32%	125	75,71%	-30	36	40
37	Area Malang	104	158	159	55	1	52,64%	150	106,26%	9	3	5
38	Area Surabaya Kota	128	162	161	33	-1	25,86%	170	94,55%	-9	20	18
39	Area Surabaya Raya	127	143	143	16	0	12,83%	170	83,99%	-27	31	35
40	Area Balikpapan	132	156	156	24	0	18,40%	181	86,26%	-25	26	31
41	Area Banjarmasin	199	264	264	65	-0	32,96%	249	105,88%	15	1	7
42	Area Pontianak	36	45	45	9	-0	25,78%	77	58,71%	-32	38	45
43	Area Makassar	152	204	206	54	1	35,64%	196	104,79%	9	4	9
44	Area Manado	23	25	25	2	1	10,73%	27	95,43%	-1	44	17
45	Area Palu	91	132	134	43	2	47,62%	127	105,66%	7	8	8

KINERJA PWG - AREA 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	457	224	2	96,26%	524	87,30%	-67	14	27
2	Area Lhokseumawe	317	668	666	349	-2	110,23%	667	99,95%	-0	4	9
3	Area Meulaboh	191	375	377	186	2	97,41%	390	96,57%	-13	20	14
4	Area Batam	193	324	331	138	7	71,20%	363	91,17%	-32	34	22
5	Area Medan Kota	252	434	445	192	10	76,13%	453	98,09%	-9	16	12
6	Area Medan Raya	201	357	368	167	11	83,06%	371	99,01%	-4	25	11
7	Area Pekanbaru	256	539	558	302	20	118,15%	601	92,84%	-43	7	19
8	Area Pematangsiantar	259	423	433	174	10	67,33%	433	99,98%	-0	23	8
9	Area Bandar Lampung	257	452	464	207	12	80,64%	512	90,66%	-48	15	23
10	Area Bengkulu	148	274	283	135	9	91,12%	313	90,50%	-30	35	24
11	Area Jambi	214	360	369	155	9	72,10%	401	91,93%	-32	30	20
12	Area Padang	305	483	496	190	13	62,21%	529	93,70%	-33	18	18
13	Area Palembang	259	433	442	182	8	70,25%	515	85,69%	-74	21	29
14	Area Banten	231	462	476	245	14	105,74%	489	97,41%	-13	12	13
15	Area Bekasi	237	401	407	169	6	71,42%	475	85,68%	-68	24	30
16	Area Jakarta Kebon Jeru	224	334	343	120	9	53,47%	437	78,58%	-94	39	40
17	Area Jakarta Kelapa Gac	185	295	298	113	3	60,90%	386	77,29%	-88	40	41
18	Area Jakarta Rawamang	198	324	327	130	3	65,68%	440	74,32%	-113	37	44
19	Area Jakarta Thamrin	217	342	352	135	10	62,09%	465	75,58%	-114	36	42
20	Area Bogor	168	306	315	147	9	87,49%	392	80,22%	-78	31	37
21	Area Depok	198	351	355	158	4	79,80%	401	88,56%	-46	29	25
22	Area Jakarta Fatmawati	144	249	253	109	4	75,78%	313	80,78%	-60	41	35
23	Area Jakarta Pondok Ind	145	233	240	95	7	65,93%	328	73,21%	-88	44	45
24	Area Jakarta Saharjo	134	217	223	89	6	66,65%	296	75,31%	-73	45	43
25	Area Tangerang Selatan	136	230	233	97	3	71,47%	289	80,59%	-56	43	36
26	Area Bandung Kota	461	823	840	379	17	82,30%	807	104,12%	33	2	4
27	Area Bandung Raya	408	672	684	276	12	67,66%	749	91,31%	-65	9	21
28	Area Cirebon	463	751	776	313	25	67,69%	764	101,53%	12	6	6
29	Area Purwokerto	116	211	217	101	5	86,54%	255	85,17%	-38	42	32
30	Area Semarang Kota	276	455	467	191	12	69,28%	545	85,60%	-79	17	31
31	Area Pekalongan	154	286	295	141	9	91,94%	294	100,30%	1	32	7
32	Area Solo	180	297	305	124	8	69,02%	383	79,48%	-79	38	38
33	Area Yogyakarta	252	437	439	187	2	74,16%	534	82,14%	-95	19	33
34	Area Denpasar	712	1.067	1.091	379	24	53,16%	1.073	101,66%	18	3	5
35	Area Jember	189	351	366	177	15	93,48%	388	94,47%	-21	22	17
36	Area Kediri	176	327	339	164	12	93,22%	387	87,60%	-48	27	26
37	Area Malang	238	390	401	162	11	68,09%	461	86,96%	-60	28	28
38	Area Surabaya Kota	361	623	636	275	13	75,97%	666	95,51%	-30	10	16
39	Area Surabaya Raya	443	678	688	245	10	55,31%	719	95,75%	-31	11	15
40	Area Balikpapan	493	783	795	302	12	61,24%	796	99,84%	-1	8	10
41	Area Banjarmasin	370	525	536	166	11	45,01%	675	79,43%	-139	26	39
42	Area Pontianak	280	421	421	141	0	50,36%	518	81,30%	-97	33	34
43	Area Makassar	1.042	1.723	1.768	725	45	69,58%	1.611	109,71%	156	1	2
44	Area Manado	418	635	652	234	16	55,92%	621	104,86%	30	13	3
45	Area Palu	491	808	831	340	23	69,21%	745	111,65%	87	5	1

KINERJA PWG -GADAI AREA 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	156	79	0	102,98%	126	123,13%	29	12	5
2	Area Lhokseumawe	112	224	225	113	1	101,17%	177	127,37%	48	8	3
3	Area Meulaboh	55	104	104	49	-0	89,97%	89	116,38%	15	24	12
4	Area Batam	70	105	107	36	1	51,36%	100	106,43%	6	34	27
5	Area Medan Kota	141	200	204	64	5	45,38%	177	115,47%	27	19	13
6	Area Medan Raya	108	162	167	58	5	53,88%	140	118,69%	26	22	8
7	Area Pekanbaru	106	172	175	69	3	65,57%	168	104,15%	7	16	30
8	Area Pematangsiantar	131	195	197	66	2	49,90%	166	118,47%	31	17	9
9	Area Bandar Lampung	116	182	188	72	6	62,37%	167	112,92%	22	15	16
10	Area Bengkulu	50	86	89	40	3	79,40%	82	108,65%	7	30	23
11	Area Jambi	102	159	162	59	3	58,13%	144	112,51%	18	21	18
12	Area Padang	135	159	161	27	3	19,68%	184	87,53%	-23	42	41
13	Area Palembang	94	140	143	49	3	51,88%	140	102,00%	3	25	32
14	Area Banten	90	148	154	64	6	71,48%	119	129,31%	35	18	1
15	Area Bekasi	114	150	149	35	-0	31,13%	150	99,89%	-0	35	34
16	Area Jakarta Kebon Jeruk	91	118	122	31	4	33,51%	121	100,31%	0	39	33
17	Area Jakarta Kelapa Gading	52	69	71	18	1	35,41%	84	84,31%	-13	45	43
18	Area Jakarta Rawamangun	68	105	108	40	2	59,56%	97	111,54%	11	29	20
19	Area Jakarta Thamrin	62	89	92	30	3	48,17%	114	80,50%	-22	40	45
20	Area Bogor	60	91	97	37	6	62,27%	78	124,57%	19	32	4
21	Area Depok	93	145	148	55	3	59,00%	125	118,91%	24	23	7
22	Area Jakarta Fatmawati	52	78	79	27	1	51,61%	71	111,54%	8	41	19
23	Area Jakarta Pondok Indah	48	69	72	24	3	48,81%	73	98,24%	-1	44	37
24	Area Jakarta Saharjo	69	93	95	26	2	37,66%	100	95,25%	-5	43	38
25	Area Tangerang Selatan	58	88	90	32	1	54,54%	70	127,58%	19	38	2
26	Area Bandung Kota	204	320	328	123	8	60,32%	296	110,79%	32	5	22
27	Area Bandung Raya	190	275	280	89	4	46,98%	281	99,76%	-1	11	35
28	Area Cirebon	253	359	373	120	14	47,24%	335	111,13%	37	6	21
29	Area Purwokerto	36	66	68	32	2	90,69%	58	117,69%	10	37	10
30	Area Semarang Kota	123	192	196	73	4	59,26%	173	113,57%	23	14	15
31	Area Pekalongan	79	115	116	38	1	48,01%	111	105,10%	6	31	28
32	Area Solo	69	105	109	40	4	58,83%	111	98,41%	-2	28	36
33	Area Yogyakarta	92	156	154	62	-2	67,34%	144	106,93%	10	20	26
34	Area Denpasar	454	650	663	209	12	46,07%	577	114,93%	86	2	14
35	Area Jember	71	117	119	48	1	66,83%	134	88,25%	-16	26	40
36	Area Kediri	66	104	108	43	4	64,90%	129	83,98%	-21	27	44
37	Area Malang	116	184	190	74	6	64,00%	184	103,21%	6	13	31
38	Area Surabaya Kota	183	288	293	110	5	59,80%	279	104,86%	14	9	29
39	Area Surabaya Raya	259	370	375	116	5	44,60%	350	106,94%	24	7	25
40	Area Balikpapan	348	520	522	174	2	50,11%	435	119,97%	87	4	6
41	Area Banjarmasin	161	197	197	37	1	22,90%	232	85,01%	-35	33	42
42	Area Pontianak	85	119	118	33	-1	39,35%	129	91,46%	-11	36	39
43	Area Makassar	782	1.129	1.144	363	15	46,38%	1.016	112,63%	128	1	17
44	Area Manado	318	424	425	108	1	33,94%	398	106,99%	28	10	24
45	Area Palu	380	568	576	196	8	51,44%	494	116,57%	82	3	11

KINERJA PWG CILEM- AREA 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	302	145	2	92,97%	397	75,90%	-96	11	30
2	Area Lhokseumawe	205	444	441	236	-3	115,17%	490	90,06%	-49	3	10
3	Area Meulaboh	136	271	273	137	3	100,38%	301	90,72%	-28	13	9
4	Area Batam	123	219	224	101	5	82,59%	263	85,36%	-38	33	20
5	Area Medan Kota	112	234	240	128	6	114,79%	276	86,95%	-36	20	17
6	Area Medan Raya	93	195	201	109	6	117,20%	231	87,05%	-30	28	16
7	Area Pekanbaru	150	366	383	233	16	155,34%	433	88,44%	-50	4	14
8	Area Pematangsiantar	128	228	236	109	8	85,27%	267	88,47%	-31	27	13
9	Area Bandar Lampung	141	270	276	135	6	95,67%	345	79,91%	-69	14	24
10	Area Bengkulu	98	188	194	95	6	97,06%	231	84,03%	-37	34	22
11	Area Jambi	112	201	207	95	6	84,87%	258	80,44%	-50	35	23
12	Area Padang	171	324	334	163	10	95,83%	344	97,00%	-10	10	7
13	Area Palembang	165	293	298	133	5	80,74%	375	79,59%	-77	16	25
14	Area Banten	141	314	322	180	8	127,52%	369	87,11%	-48	7	15
15	Area Bekasi	123	251	257	134	6	108,66%	325	79,14%	-68	15	26
16	Area Jakarta Kebon Jeruk	132	216	221	89	5	67,23%	315	70,22%	-94	38	40
17	Area Jakarta Kelapa Gading	133	226	228	94	2	70,88%	302	75,34%	-75	36	33
18	Area Jakarta Rawamangun	130	219	219	89	1	68,87%	344	63,84%	-124	37	45
19	Area Jakarta Thamrin	155	254	260	105	7	67,64%	352	73,99%	-91	30	35
20	Area Bogor	108	215	218	110	3	101,36%	315	69,28%	-97	26	41
21	Area Depok	104	206	207	103	1	98,38%	277	74,88%	-69	32	34
22	Area Jakarta Fatmawati	92	171	174	82	3	89,57%	242	71,75%	-68	41	39
23	Area Jakarta Pondok Indah	96	164	168	72	4	74,55%	254	66,00%	-86	42	42
24	Area Jakarta Saharjo	64	124	128	63	4	97,79%	196	65,12%	-68	45	44
25	Area Tangerang Selatan	78	142	143	65	1	84,13%	219	65,46%	-76	44	43
26	Area Bandung Kota	256	504	512	256	9	99,82%	511	100,27%	1	2	4
27	Area Bandung Raya	218	397	405	187	8	85,73%	469	86,26%	-64	6	19
28	Area Cirebon	209	392	403	194	11	92,39%	429	94,03%	-26	5	8
29	Area Purwokerto	81	146	149	68	3	84,70%	197	75,65%	-48	43	31
30	Area Semarang Kota	153	262	271	118	8	77,36%	373	72,65%	-102	25	37
31	Area Pekalongan	75	171	179	104	8	137,82%	184	97,41%	-5	31	6
32	Area Solo	112	193	196	84	3	75,28%	273	71,79%	-77	40	38
33	Area Yogyakarta	160	281	284	125	4	78,10%	390	72,95%	-105	23	36
34	Area Denpasar	259	417	428	170	12	65,60%	497	86,26%	-68	8	18
35	Area Jember	118	234	248	129	14	109,51%	253	97,77%	-6	19	5
36	Area Kediri	110	223	231	121	8	110,15%	258	89,42%	-27	24	11
37	Area Malang	123	206	211	88	5	71,94%	277	76,16%	-66	39	29
38	Area Surabaya Kota	178	335	343	165	7	92,63%	386	88,75%	-43	9	12
39	Area Surabaya Raya	184	308	313	129	5	70,41%	368	85,10%	-55	18	21
40	Area Balikpapan	145	263	273	128	10	87,93%	361	75,58%	-88	21	32
41	Area Banjarmasin	209	328	338	130	10	62,02%	442	76,49%	-104	17	28
42	Area Pontianak	195	302	303	108	1	55,13%	389	77,93%	-86	29	27
43	Area Makassar	261	594	623	363	30	139,16%	595	104,74%	28	1	1
44	Area Manado	100	211	226	126	15	125,44%	224	101,09%	2	22	3
45	Area Palu	111	240	255	144	15	130,17%	250	101,93%	5	12	2

KINERJA SME - AREA 12-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	789	-13	-48	-1,68%	842	93,74%	-53	41	29
2	Area Lhokseumawe	1.021	844	845	-176	1	-17,23%	1.213	69,68%	-368	45	44
3	Area Meulaboh	762	702	693	-69	-10	-9,05%	812	85,31%	-119	44	35
4	Area Batam	123	127	126	3	-0	2,74%	173	73,00%	-47	38	42
5	Area Medan Kota	188	207	207	19	0	10,23%	245	84,72%	-37	34	36
6	Area Medan Raya	80	100	100	20	0	24,58%	138	72,76%	-37	32	43
7	Area Pekanbaru	825	969	964	140	-5	16,96%	879	109,74%	86	5	9
8	Area Pematangsiantar	185	243	245	61	2	32,83%	252	97,19%	-7	14	24
9	Area Bandar Lampung	332	394	392	60	-2	18,08%	381	102,74%	10	15	16
10	Area Bengkulu	254	292	296	42	4	16,51%	313	94,58%	-17	24	28
11	Area Jambi	435	370	367	-67	-3	-15,52%	494	74,32%	-127	43	41
12	Area Padang	355	389	394	39	5	10,99%	429	91,87%	-35	25	30
13	Area Palembang	1.061	1.051	1.054	-7	3	-0,66%	1.110	94,98%	-56	40	27
14	Area Banten	453	501	538	85	37	18,66%	509	105,62%	29	7	12
15	Area Bekasi	581	661	631	50	-29	8,64%	622	101,47%	9	21	18
16	Area Jakarta Kebon Jeruk	222	245	259	37	14	16,50%	255	101,24%	3	27	19
17	Area Jakarta Kelapa Gading	213	315	415	202	100	94,69%	268	154,93%	147	3	1
18	Area Jakarta Rawamangun	285	322	336	51	14	17,78%	334	100,66%	2	20	20
19	Area Jakarta Thamrin	403	510	483	79	-28	19,67%	452	106,89%	31	9	11
20	Area Bogor	340	380	374	35	-5	10,26%	391	95,77%	-17	28	25
21	Area Depok	273	346	347	73	0	26,87%	311	111,46%	36	10	6
22	Area Jakarta Fatmawati	284	335	335	51	0	17,91%	325	103,05%	10	19	15
23	Area Jakarta Pondok Indah	182	218	239	57	21	31,23%	220	108,97%	20	16	10
24	Area Jakarta Saharjo	233	215	216	-17	1	-7,43%	267	80,68%	-52	42	39
25	Area Tangerang Selatan	278	324	328	50	4	17,84%	440	74,60%	-112	22	40
26	Area Bandung Kota	600	775	779	179	4	29,83%	677	115,00%	102	4	4
27	Area Bandung Raya	716	775	770	54	-5	7,61%	769	100,10%	1	17	22
28	Area Cirebon	371	403	410	39	7	10,42%	410	100,16%	1	26	21
29	Area Purwokerto	300	326	323	23	-3	7,79%	368	87,68%	-45	31	33
30	Area Semarang Kota	460	484	485	25	1	5,47%	510	95,10%	-25	30	26
31	Area Pekalongan	256	294	284	28	-11	10,80%	326	87,01%	-42	29	34
32	Area Solo	427	508	509	82	1	19,18%	462	110,06%	46	8	8
33	Area Yogyakarta	377	430	432	54	2	14,41%	422	102,39%	10	18	17
34	Area Denpasar	346	413	410	64	-3	18,53%	392	104,45%	17	13	13
35	Area Jember	209	202	203	-6	1	-2,91%	251	80,75%	-48	39	38
36	Area Kediri	179	196	187	8	-9	4,62%	291	64,15%	-104	36	45
37	Area Malang	233	307	304	71	-3	30,40%	276	110,24%	28	11	7
38	Area Surabaya Kota	429	524	552	124	29	28,83%	468	118,01%	84	6	3
39	Area Surabaya Raya	660	728	730	70	3	10,64%	704	103,75%	26	12	14
40	Area Balikpapan	1.337	1.594	1.630	293	37	21,94%	1.378	118,31%	252	2	2
41	Area Banjarmasin	1.618	1.896	1.922	304	26	18,76%	1.673	114,89%	249	1	5
42	Area Pontianak	2.176	2.214	2.220	45	6	2,05%	2.240	99,11%	-20	23	23
43	Area Makassar	326	329	330	4	1	1,31%	405	81,44%	-75	37	37
44	Area Manado	210	213	230	20	17	9,35%	253	90,91%	-23	33	31
45	Area Palu	234	244	250	16	5	7,00%	283	88,33%	-33	35	32

KINERJA MBG - AREA 12-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	12-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.460	-137	-3	-8,59%	1.708	85,46%	-248	45	34
2	Area Lhokseumawe	2.874	2.897	2.887	13	-10	0,45%	3.096	93,25%	-209	12	10
3	Area Meulaboh	2.094	2.049	2.047	-48	-2	-2,28%	2.226	91,94%	-179	41	17
4	Area Batam	311	326	328	17	2	5,41%	362	90,43%	-35	11	21
5	Area Medan Kota	159	195	194	35	-0	21,83%	211	92,12%	-17	4	15
6	Area Medan Raya	368	389	390	22	1	5,88%	422	92,28%	-33	10	14
7	Area Pekanbaru	1.025	1.052	1.059	34	7	3,29%	1.139	92,92%	-81	5	13
8	Area Pematangsiantar	447	445	445	-2	0	-0,40%	508	87,67%	-63	23	27
9	Area Bandar Lampung	936	955	957	22	2	2,31%	1.025	93,35%	-68	9	9
10	Area Bengkulu	908	951	956	48	6	5,29%	972	98,41%	-15	3	3
11	Area Jambi	852	928	932	79	4	9,29%	919	101,33%	12	1	2
12	Area Padang	686	733	739	54	6	7,83%	755	97,96%	-15	2	4
13	Area Palembang	998	1.006	1.011	12	4	1,22%	1.098	92,06%	-87	13	16
14	Area Banten	554	545	546	-8	1	-1,40%	605	90,27%	-59	28	22
15	Area Bekasi	377	366	367	-10	0	-2,58%	414	88,50%	-48	31	25
16	Area Jakarta Kebon Jeruk	321	294	295	-27	0	-8,29%	354	83,24%	-59	36	38
17	Area Jakarta Kelapa Gading	202	185	184	-17	-1	-8,61%	224	82,40%	-39	34	43
18	Area Jakarta Rawamangun	364	366	365	1	-1	0,34%	402	90,81%	-37	21	20
19	Area Jakarta Thamrin	83	81	80	-3	-0	-3,25%	97	82,96%	-17	24	39
20	Area Bogor	503	464	464	-39	1	-7,67%	541	85,80%	-77	40	33
21	Area Depok	174	182	183	9	1	5,30%	195	93,80%	-12	14	7
22	Area Jakarta Fatmawati	109	116	117	9	1	8,18%	123	95,28%	-6	16	6
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,41%	109	82,45%	-19	27	42
24	Area Jakarta Saharjo	82	78	78	-4	0	-4,62%	91	85,13%	-14	26	36
25	Area Tangerang Selatan	306	315	315	9	1	2,91%	329	95,80%	-14	15	5
26	Area Bandung Kota	726	716	722	-3	6	-0,47%	772	93,58%	-50	25	8
27	Area Bandung Raya	566	504	505	-61	1	-10,78%	610	82,76%	-105	42	41
28	Area Cirebon	607	531	531	-75	1	-12,44%	641	82,94%	-109	44	40
29	Area Purwokerto	556	519	520	-36	1	-6,45%	610	85,27%	-90	38	35
30	Area Semarang Kota	877	901	903	7	2	0,79%	534	169,02%	369	19	1
31	Area Pekalongan	491	496	498	7	2	1,42%	534	93,22%	-36	19	11
32	Area Solo	592	522	523	-69	1	-11,63%	649	80,60%	-126	43	45
33	Area Yogyakarta	464	445	447	-17	2	-3,76%	515	86,75%	-68	35	30
34	Area Denpasar	996	992	999	3	7	0,28%	1.097	91,03%	-98	20	18
35	Area Jember	428	388	391	-37	3	-8,58%	452	86,43%	-61	39	32
36	Area Kediri	780	745	751	-29	6	-3,75%	859	87,46%	-108	37	28
37	Area Malang	483	462	468	-16	6	-3,29%	536	87,29%	-68	33	29
38	Area Surabaya Kota	408	400	400	-8	0	-2,01%	453	88,41%	-52	29	26
39	Area Surabaya Raya	712	733	737	25	4	3,55%	791	93,20%	-54	8	12
40	Area Balikpapan	420	446	450	30	4	7,21%	495	91,02%	-44	7	19
41	Area Banjarmasin	540	530	532	-8	3	-1,55%	628	84,71%	-96	30	37
42	Area Pontianak	441	446	448	7	2	1,70%	498	89,96%	-50	17	24
43	Area Makassar	643	640	641	-2	1	-0,24%	740	86,60%	-99	22	31
44	Area Manado	196	185	185	-12	-0	-5,91%	227	81,26%	-43	32	44
45	Area Palu	394	422	425	31	3	7,80%	472	90,13%	-47	6	23

