



KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 10 Dec 2025



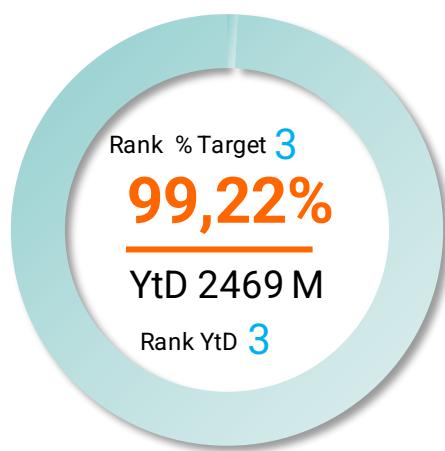
HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

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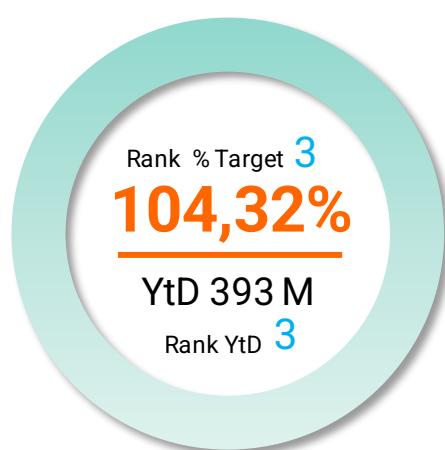
GIRO



TABUNGAN



DEPOSITO



CASA

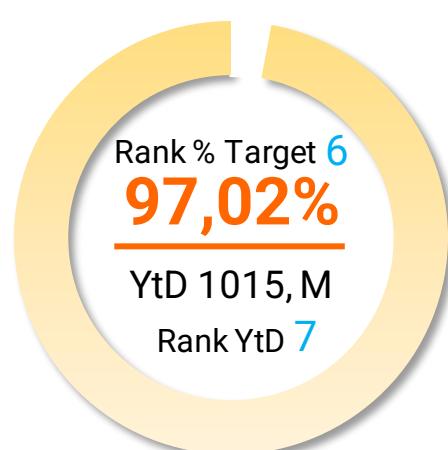


PEMBIAYAAN

PEMBIAYAAN RETAIL



PEMBIAYAAN CFG



PEMBIAYAAN SME



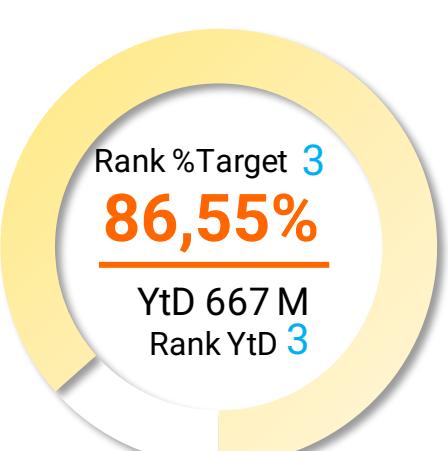
PEMBIAYAAN MBG



PEMBIAYAAN PWG



PEMBIAYAAN CILEM

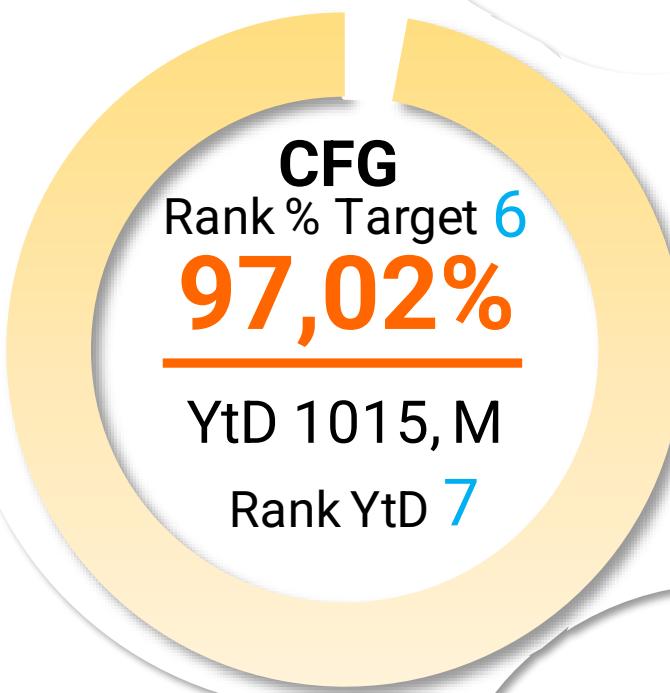
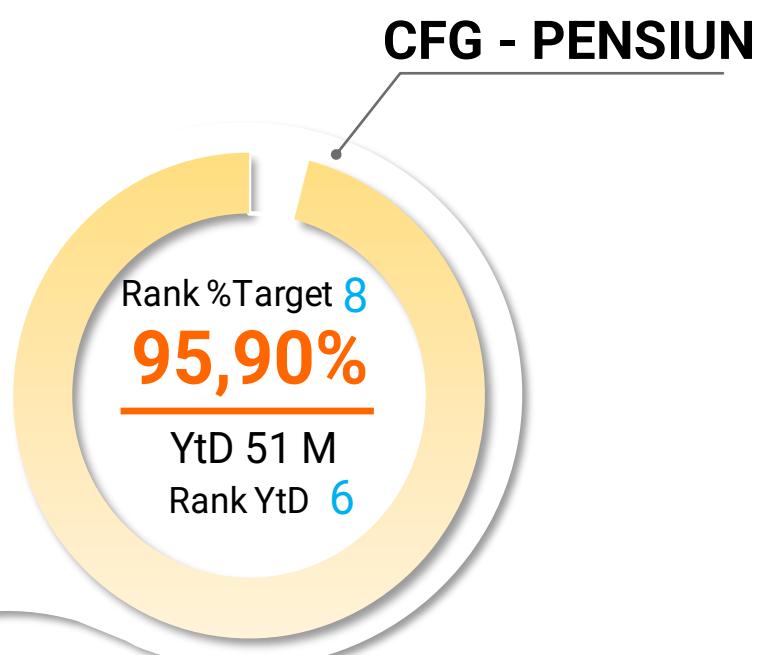
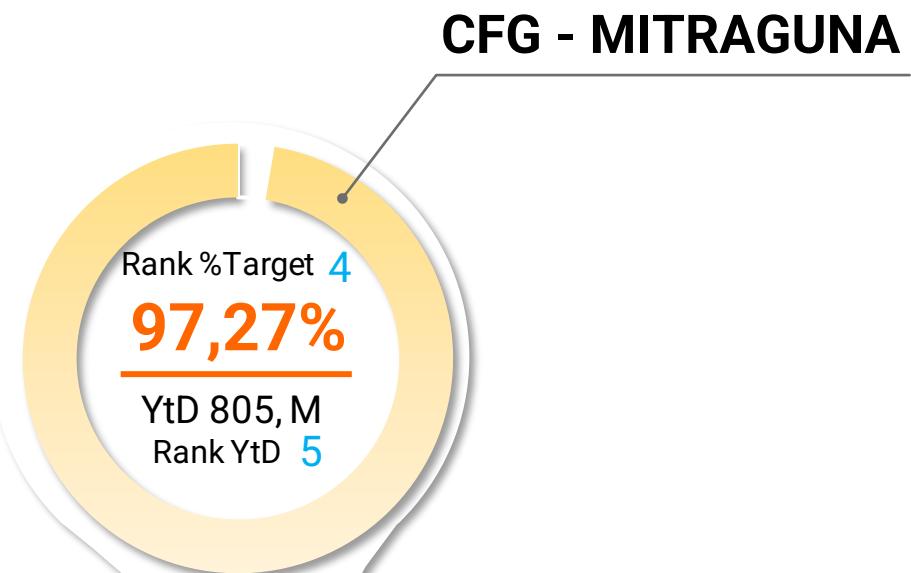


PEMBIAYAAN GADAI



HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)



KINERJA REGION



KINERJA DPK RO PER 10-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	19.910	20.087	1.049	466	177	5,51%	21.428	93,74%	-1.341	7	6	21.428	-1.341
2	RO II/ Medan	20.912	23.519	23.427	23.381	2.469	-138	-46	11,81%	23.565	99,22%	-184	3	3	23.565	-184
3	RO III/ Palembang	20.017	21.849	22.189	22.319	2.302	470	130	11,50%	23.017	96,97%	-698	4	5	23.017	-698
4	RO IV/ Jakarta 1	110.022	134.028	133.882	131.289	21.267	-2.739	-2.593	19,33%	115.245	113,92%	16.044	1	1	115.245	16.044
5	RO V/ Jakarta 2	49.486	54.090	54.068	53.826	4.340	-264	-241	8,77%	54.244	99,23%	-418	2	2	54.244	-418
6	RO VI/ Bandung	20.494	21.907	21.785	21.830	1.335	-78	45	6,52%	23.960	91,11%	-2.130	6	7	23.960	-2.130
7	RO VII/ Semarang	25.381	26.479	25.825	25.847	466	-632	22	1,84%	28.582	90,43%	-2.735	10	8	28.582	-2.735
8	RO VIII/ Surabaya	30.784	32.237	31.620	31.685	901	-552	64	2,93%	35.319	89,71%	-3.634	8	9	35.319	-3.634
9	RO IX/ Kalimantan	19.302	19.885	19.785	19.770	468	-115	-15	2,43%	22.154	89,24%	-2.383	9	10	22.154	-2.383
10	RO X/ Makassar	12.017	13.875	13.817	13.841	1.825	-34	24	15,18%	14.167	97,70%	-326	5	4	14.167	-326

KINERJA GIRO RO PER 10-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.083	2.085	45	-4	2	2,18%	2.914	71,55%	-829	9	6	2.914	-829
2	RO II/ Medan	1.894	2.448	2.545	2.533	639	86	-11	33,73%	2.952	85,83%	-418	5	4	2.952	-418
3	RO III/ Palembang	1.759	3.054	3.194	3.278	1.520	224	84	86,41%	2.916	112,42%	362	3	2	2.916	362
4	RO IV/ Jakarta 1	32.959	37.026	39.378	38.989	6.030	1.963	-389	18,30%	35.010	111,36%	3.979	1	3	35.010	3.979
5	RO V/ Jakarta 2	8.042	13.196	13.058	12.825	4.783	-370	-233	59,47%	10.182	125,96%	2.643	2	1	10.182	2.643
6	RO VI/ Bandung	2.464	3.390	3.459	3.424	960	34	-34	38,96%	4.219	81,17%	-794	4	5	4.219	-794
7	RO VII/ Semarang	1.674	1.497	1.449	1.424	-250	-73	-25	-14,95%	2.924	48,70%	-1.500	10	10	2.924	-1.500
8	RO VIII/ Surabaya	2.806	2.866	2.861	2.869	62	2	8	2,21%	4.255	67,42%	-1.386	8	8	4.255	-1.386
9	RO IX/ Kalimantan	1.559	1.795	1.688	1.661	102	-134	-27	6,56%	2.712	61,24%	-1.051	7	9	2.712	-1.051
10	RO X/ Makassar	1.137	1.502	1.310	1.274	137	-228	-37	12,02%	1.806	70,52%	-532	6	7	1.806	-532

KINERJA TABUNGAN RO PER 10-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.069	15.258	1.430	445	190	10,34%	15.284	99,83%	-25	2	1	15.284	-25
2	RO II/ Medan	12.343	13.809	13.799	13.780	1.436	-29	-19	11,64%	13.838	99,58%	-58	1	2	13.838	-58
3	RO III/ Palembang	12.611	13.645	13.532	13.627	1.017	-18	95	8,06%	14.391	94,69%	-764	7	5	14.391	-764
4	RO IV/ Jakarta 1	20.440	22.690	21.694	21.729	1.289	-961	35	6,30%	23.371	92,97%	-1.642	3	8	23.371	-1.642
5	RO V/ Jakarta 2	16.473	17.204	17.093	17.189	716	-15	96	4,35%	18.885	91,02%	-1.696	9	10	18.885	-1.696
6	RO VI/ Bandung	10.950	11.892	11.750	11.791	841	-101	42	7,68%	12.494	94,38%	-702	8	6	12.494	-702
7	RO VII/ Semarang	15.386	17.124	16.624	16.664	1.279	-460	40	8,31%	17.160	97,11%	-496	4	4	17.160	-496
8	RO VIII/ Surabaya	18.627	20.327	19.666	19.682	1.055	-644	16	5,66%	21.492	91,58%	-1.810	6	9	21.492	-1.810
9	RO IX/ Kalimantan	11.487	12.035	12.194	12.202	715	167	8	6,23%	13.073	93,34%	-871	10	7	13.073	-871
10	RO X/ Makassar	8.388	9.294	9.544	9.605	1.217	311	61	14,52%	9.786	98,15%	-181	5	3	9.786	-181

KINERJA DEPOSITO RO PER 10-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.758	2.744	-425	25	-14	-13,42%	3.231	84,93%	-487	7	10	3.231	-487
2	RO II/ Medan	6.675	7.262	7.083	7.068	393	-194	-15	5,89%	6.775	104,32%	293	3	3	6.775	293
3	RO III/ Palembang	5.648	5.150	5.462	5.414	-234	264	-48	-4,14%	5.710	94,81%	-296	5	5	5.710	-296
4	RO IV/ Jakarta 1	56.623	74.312	72.810	70.571	13.948	-3.741	-2.239	24,63%	56.864	124,11%	13.707	1	1	56.864	13.707
5	RO V/ Jakarta 2	24.971	23.690	23.916	23.812	-1.159	122	-105	-4,64%	25.177	94,58%	-1.365	10	6	25.177	-1.365
6	RO VI/ Bandung	7.080	6.625	6.576	6.614	-466	-11	38	-6,58%	7.248	91,25%	-634	8	9	7.248	-634
7	RO VII/ Semarang	8.321	7.859	7.751	7.758	-562	-100	7	-6,76%	8.497	91,30%	-739	9	8	8.497	-739
8	RO VIII/ Surabaya	9.350	9.044	9.094	9.134	-216	90	40	-2,31%	9.572	95,42%	-438	4	4	9.572	-438
9	RO IX/ Kalimantan	6.256	6.055	5.903	5.907	-349	-148	4	-5,58%	6.368	92,76%	-461	6	7	6.368	-461
10	RO X/ Makassar	2.492	3.079	2.963	2.963	470	-117	-1	18,88%	2.575	115,03%	387	2	2	2.575	387

KINERJA CASA PER 10-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.152	17.343	1.475	442	191	9,29%	18.197	95,31%	-854	6	5	18.197	-854
2	RO II/ Medan	14.238	16.257	16.344	16.313	2.076	56	-30	14,58%	16.790	97,16%	-477	4	4	16.790	-477
3	RO III/ Palembang	14.369	16.699	16.726	16.905	2.536	206	179	17,65%	17.307	97,68%	-402	3	3	17.307	-402
4	RO IV/ Jakarta 1	53.399	59.716	61.072	60.718	7.319	1.002	-354	13,71%	58.381	104,00%	2.336	1	1	58.381	2.336
5	RO V/ Jakarta 2	24.515	30.400	30.151	30.014	5.499	-386	-137	22,43%	29.067	103,26%	947	2	2	29.067	947
6	RO VI/ Bandung	13.415	15.282	15.209	15.216	1.801	-67	7	13,43%	16.712	91,05%	-1.496	5	7	16.712	-1.496
7	RO VII/ Semarang	17.060	18.621	18.074	18.088	1.028	-532	15	6,03%	20.085	90,06%	-1.996	9	8	20.085	-1.996
8	RO VIII/ Surabaya	21.434	23.193	22.526	22.551	1.117	-642	24	5,21%	25.747	87,59%	-3.196	8	10	25.747	-3.196
9	RO IX/ Kalimantan	13.046	13.830	13.882	13.864	818	33	-18	6,27%	15.785	87,82%	-1.922	10	9	15.785	-1.922
10	RO X/ Makassar	9.524	10.796	10.854	10.879	1.354	82	24	14,22%	11.592	93,85%	-713	7	6	11.592	-713

KINERJA PEMBIAYAN RETAIL RO PER 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.496	1.505	-130	6,85%	24.944	94,20%	-1.447	9	8	24.944	-1.447
2	RO II/ Medan	16.720	18.994	19.032	2.312	39	13,83%	19.772	96,26%	-740	6	5	19.772	-740
3	RO III/ Palembang	23.276	25.584	25.618	2.342	34	10,06%	26.652	96,12%	-1.034	5	6	26.652	-1.034
4	RO IV/ Jakarta 1	26.533	29.889	30.027	3.494	138	13,17%	30.928	97,09%	-900	1	2	30.928	-900
5	RO V/ Jakarta 2	22.100	24.525	24.573	2.473	47	11,19%	26.170	93,90%	-1.598	4	9	26.170	-1.598
6	RO VI/ Bandung	15.442	17.473	17.522	2.081	50	13,48%	18.080	96,92%	-557	7	3	18.080	-557
7	RO VII/ Semarang	14.637	16.121	16.117	1.480	-4	10,11%	17.293	93,20%	-1.176	10	10	17.293	-1.176
8	RO VIII/ Surabaya	25.055	27.753	27.812	2.757	60	11,00%	29.100	95,57%	-1.288	3	7	29.100	-1.288
9	RO IX/ Kalimantan	16.731	18.488	18.568	1.837	79	10,98%	19.254	96,44%	-686	8	4	19.254	-686
10	RO X/ Makassar	17.143	20.176	20.261	3.118	85	18,19%	20.344	99,59%	-83	2	1	20.344	-83

KINERJA CFG RO PER 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.278	1.179	-58	9,75%	13.620	97,49%	-342	5	4	13.620	-342
2	RO II/ Medan	11.848	12.865	12.863	1.015	-1	8,57%	13.259	97,02%	-396	7	6	13.259	-396
3	RO III/ Palembang	15.275	16.512	16.509	1.234	-3	8,08%	16.886	97,77%	-377	4	3	16.886	-377
4	RO IV/ Jakarta 1	21.183	23.341	23.353	2.170	12	10,25%	23.667	98,67%	-315	1	2	23.667	-315
5	RO V/ Jakarta 2	18.317	19.877	19.885	1.568	8	8,56%	20.885	95,21%	-1.000	3	10	20.885	-1.000
6	RO VI/ Bandung	10.525	11.523	11.527	1.002	3	9,52%	11.879	97,03%	-352	8	5	11.879	-352
7	RO VII/ Semarang	8.860	9.510	9.497	637	-13	7,19%	9.959	95,36%	-462	9	9	9.959	-462
8	RO VIII/ Surabaya	17.072	18.229	18.225	1.153	-3	6,76%	18.876	96,56%	-650	6	7	18.876	-650
9	RO IX/ Kalimantan	9.056	9.633	9.626	569	-7	6,29%	10.047	95,80%	-422	10	8	10.047	-422
10	RO X/ Makassar	13.189	14.975	14.973	1.784	-2	13,53%	14.980	99,96%	-7	2	1	14.980	-7

KINERJA CFG - MITRAGUNA 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.610	840	-45	9,57%	9.826	97,80%	-216	3	3	9.826	-216
2	RO II/ Medan	7.892	8.699	8.697	805	-2	10,20%	8.940	97,27%	-244	5	4	8.940	-244
3	RO III/ Palembang	8.300	9.201	9.198	897	-3	10,81%	9.358	98,28%	-161	2	2	9.358	-161
4	RO IV/ Jakarta 1	5.937	6.767	6.769	832	2	14,01%	7.007	96,60%	-238	4	7	7.007	-238
5	RO V/ Jakarta 2	2.381	2.758	2.764	383	5	16,07%	3.244	85,19%	-480	10	10	3.244	-480
6	RO VI/ Bandung	4.002	4.477	4.481	479	4	11,96%	4.758	94,18%	-277	8	9	4.758	-277
7	RO VII/ Semarang	4.035	4.452	4.446	411	-6	10,18%	4.683	94,93%	-237	9	8	4.683	-237
8	RO VIII/ Surabaya	6.353	7.126	7.126	773	-0	12,16%	7.361	96,81%	-235	6	5	7.361	-235
9	RO IX/ Kalimantan	4.687	5.299	5.304	617	5	13,16%	5.484	96,72%	-180	7	6	5.484	-180
10	RO X/ Makassar	7.625	8.922	8.930	1.304	8	17,11%	8.864	100,74%	65	1	1	8.864	65

KINERJA CFG - PENSIUN 10-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD					Posisi	% Targ		
1	RO I/ Aceh	1.933	2.104	2.093	161	-11	8,31%	2.164	96,71%	-71	2	4	2.164	-71
2	RO II/ Medan	1.545	1.605	1.597	51	-8	3,32%	1.665	95,90%	-68	6	8	1.665	-68
3	RO III/ Palembang	1.907	1.986	1.977	70	-9	3,66%	2.056	96,16%	-79	4	7	2.056	-79
4	RO IV/ Jakarta 1	440	462	459	19	-4	4,24%	486	94,33%	-28	9	9	486	-28
5	RO V/ Jakarta 2	329	369	367	38	-2	11,61%	377	97,35%	-10	8	2	377	-10
6	RO VI/ Bandung	782	847	845	63	-2	8,04%	876	96,45%	-31	5	5	876	-31
7	RO VII/ Semarang	667	718	715	48	-3	7,19%	743	96,17%	-28	7	6	743	-28
8	RO VIII/ Surabaya	3.688	3.793	3.781	93	-12	2,52%	3.894	97,09%	-113	3	3	3.894	-113
9	RO IX/ Kalimantan	1.703	1.690	1.680	-23	-11	-1,35%	1.807	92,97%	-127	10	10	1.807	-127
10	RO X/ Makassar	3.057	3.245	3.231	173	-14	5,67%	3.279	98,53%	-48	1	1	3.279	-48

KINERJA CFG - GRIYA 10-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD					Posisi	% Targ		
1	RO I/ Aceh	1.103	1.183	1.183	80	0	7,27%	1.233	95,98%	-50	8	9	1.233	-50
2	RO II/ Medan	1.954	1.973	1.983	29	9	1,46%	2.075	95,56%	-92	9	10	2.075	-92
3	RO III/ Palembang	4.680	4.790	4.798	118	8	2,52%	4.905	97,83%	-107	7	4	4.905	-107
4	RO IV/ Jakarta 1	14.108	15.226	15.237	1.129	11	8,00%	15.212	100,17%	25	1	1	15.212	25
5	RO V/ Jakarta 2	14.915	15.862	15.867	952	4	6,38%	16.299	97,34%	-433	2	6	16.299	-433
6	RO VI/ Bandung	5.339	5.746	5.746	407	-0	7,62%	5.767	99,62%	-22	3	2	5.767	-22
7	RO VII/ Semarang	3.744	3.877	3.875	131	-2	3,49%	3.975	97,48%	-100	6	5	3.975	-100
8	RO VIII/ Surabaya	6.450	6.574	6.583	133	9	2,06%	6.781	97,07%	-198	5	7	6.781	-198
9	RO IX/ Kalimantan	2.300	2.178	2.177	-123	-1	-5,34%	2.249	96,78%	-72	10	8	2.249	-72
10	RO X/ Makassar	2.241	2.447	2.449	208	2	9,29%	2.487	98,48%	-38	4	3	2.487	-38

KINERJA CFG - OTO 10-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD					Posisi	% Targ		
1	RO I/ Aceh	293	394	392	99	-2	33,79%	397	98,67%	-5	6	3	397	-5
2	RO II/ Medan	457	588	587	130	-1	28,48%	579	101,42%	8	5	2	579	8
3	RO III/ Palembang	387	535	536	149	1	38,57%	567	94,54%	-31	4	5	567	-31
4	RO IV/ Jakarta 1	698	885	888	191	3	27,34%	963	92,26%	-75	2	6	963	-75
5	RO V/ Jakarta 2	692	888	888	196	0	28,26%	964	92,03%	-77	1	7	964	-77
6	RO VI/ Bandung	401	453	455	54	2	13,44%	478	95,28%	-23	9	4	478	-23
7	RO VII/ Semarang	414	463	462	48	-2	11,50%	558	82,76%	-96	10	10	558	-96
8	RO VIII/ Surabaya	580	737	735	155	-1	26,70%	839	87,66%	-104	3	9	839	-104
9	RO IX/ Kalimantan	366	465	465	99	-0	26,90%	508	91,64%	-42	7	8	508	-42
10	RO X/ Makassar	265	361	364	98	2	37,03%	350	103,97%	14	8	1	350	14

KINERJA PWG 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	741	1.498	1.498	757	0	102,18%	1.581	94,76%	-83	7	5	1.581	-83	
2	RO II/ Medan	1.161	2.076	2.118	957	41	82,39%	2.222	95,32%	-104	4	3	2.222	-104	
3	RO III/ Palembang	1.184	2.002	2.035	851	33	71,82%	2.270	89,63%	-235	6	6	2.270	-235	
4	RO IV/ Jakarta 1	1.292	2.159	2.193	901	34	69,70%	2.692	81,46%	-499	5	9	2.692	-499	
5	RO V/ Jakarta 2	923	1.586	1.608	685	23	74,19%	2.019	79,67%	-411	9	10	2.019	-411	
6	RO VI/ Bandung	1.332	2.246	2.289	958	44	71,94%	2.320	98,67%	-31	3	2	2.320	-31	
7	RO VII/ Semarang	978	1.686	1.709	731	23	74,76%	2.012	84,96%	-303	8	8	2.012	-303	
8	RO VIII/ Surabaya	2.120	3.436	3.502	1.382	67	65,21%	3.693	94,83%	-191	1	4	3.693	-191	
9	RO IX/ Kalimantan	1.142	1.729	1.745	603	16	52,79%	1.988	87,78%	-243	10	7	1.988	-243	
10	RO X/ Makassar	1.952	3.167	3.234	1.282	67	65,70%	2.977	108,62%	257	2	1	2.977	257	

KINERJA PWG - GADAI 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	243	483	485	242	2	99,46%	392	123,65%	93	8	1	392	93	
2	RO II/ Medan	557	834	846	289	12	51,99%	752	112,47%	94	4	2	752	94	
3	RO III/ Palembang	497	726	741	244	15	49,10%	718	103,32%	24	5	9	718	24	
4	RO IV/ Jakarta 1	477	679	693	216	14	45,40%	685	101,25%	9	9	10	685	9	
5	RO V/ Jakarta 2	381	564	579	198	15	52,00%	517	111,95%	62	10	4	517	62	
6	RO VI/ Bandung	648	954	979	331	25	51,16%	912	107,43%	68	3	5	912	68	
7	RO VII/ Semarang	398	634	640	242	6	60,82%	596	107,42%	44	7	6	596	44	
8	RO VIII/ Surabaya	1.149	1.713	1.740	591	27	51,44%	1.654	105,19%	86	2	7	1.654	86	
9	RO IX/ Kalimantan	593	836	837	244	0	41,06%	796	105,05%	40	6	8	796	40	
10	RO X/ Makassar	1.480	2.122	2.143	664	22	44,85%	1.908	112,35%	236	1	3	1.908	236	

KINERJA PWG CILEM 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	498	1.014	1.013	515	-1	103,51%	1.189	85,23%	-176	7	5	1.189	-176	
2	RO II/ Medan	605	1.243	1.272	667	29	110,38%	1.469	86,55%	-198	3	3	1.469	-198	
3	RO III/ Palembang	687	1.276	1.294	606	18	88,26%	1.553	83,30%	-259	6	6	1.553	-259	
4	RO IV/ Jakarta 1	815	1.480	1.500	684	20	83,91%	2.007	74,72%	-508	2	9	2.007	-508	
5	RO V/ Jakarta 2	543	1.021	1.030	487	8	89,76%	1.502	68,55%	-472	9	10	1.502	-472	
6	RO VI/ Bandung	684	1.292	1.310	626	18	91,62%	1.409	93,01%	-98	4	2	1.409	-98	
7	RO VII/ Semarang	580	1.052	1.069	489	17	84,33%	1.416	75,50%	-347	8	8	1.416	-347	
8	RO VIII/ Surabaya	971	1.723	1.763	792	40	81,50%	2.040	86,43%	-277	1	4	2.040	-277	
9	RO IX/ Kalimantan	549	893	909	360	16	65,45%	1.192	76,24%	-283	10	7	1.192	-283	
10	RO X/ Makassar	472	1.045	1.090	619	45	131,06%	1.069	101,96%	21	5	1	1.069	21	

KINERJA SME RO 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.326	-259	-58	-10,03%	2.712	85,78%	-386	10	9	2.712	-386
2	RO II/ Medan	1.401	1.647	1.642	241	-5	17,22%	1.649	99,59%	-7	6	5	1.649	-7
3	RO III/ Palembang	2.436	2.496	2.492	55	-4	2,27%	2.726	91,39%	-235	8	8	2.726	-235
4	RO IV/ Jakarta 1	2.158	2.553	2.649	491	96	22,75%	2.472	107,14%	177	2	1	2.472	177
5	RO V/ Jakarta 2	1.590	1.819	1.835	245	16	15,38%	1.877	97,74%	-42	5	7	1.877	-42
6	RO VI/ Bandung	1.687	1.953	1.952	265	-0	15,73%	1.858	105,07%	94	4	2	1.858	94
7	RO VII/ Semarang	1.820	2.041	2.026	206	-15	11,33%	2.050	98,84%	-24	7	6	2.050	-24
8	RO VIII/ Surabaya	2.055	2.368	2.353	298	-15	14,48%	2.344	100,40%	9	3	4	2.344	9
9	RO IX/ Kalimantan	5.131	5.704	5.770	639	66	12,44%	5.597	103,08%	173	1	3	5.597	173
10	RO X/ Makassar	769	787	805	36	19	4,65%	947	84,99%	-142	9	10	947	-142

KINERJA MBG 10-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.394	-172	-15	-2,62%	7.031	90,94%	-637	10	3	7.031	-637
2	RO II/ Medan	2.310	2.406	2.410	99	3	4,29%	2.643	91,18%	-233	2	2	2.643	-233
3	RO III/ Palembang	4.380	4.573	4.582	202	9	4,61%	4.769	96,08%	-187	1	1	4.769	-187
4	RO IV/ Jakarta 1	1.900	1.837	1.833	-68	-4	-3,56%	2.096	87,44%	-263	6	8	2.096	-263
5	RO V/ Jakarta 2	1.269	1.244	1.245	-25	1	-1,96%	1.389	89,58%	-145	5	4	1.389	-145
6	RO VI/ Bandung	1.898	1.751	1.754	-144	3	-7,60%	2.022	86,73%	-268	9	10	2.022	-268
7	RO VII/ Semarang	2.980	2.883	2.885	-95	2	-3,17%	3.273	88,16%	-387	8	6	3.273	-387
8	RO VIII/ Surabaya	3.807	3.720	3.731	-76	11	-2,00%	4.187	89,11%	-456	7	5	4.187	-456
9	RO IX/ Kalimantan	1.401	1.422	1.427	26	4	1,83%	1.621	88,02%	-194	3	7	1.621	-194
10	RO X/ Makassar	1.233	1.248	1.249	15	1	1,25%	1.439	86,75%	-191	4	9	1.439	-191

KINERJA AREA



KINERJA DPK AREA PER 10-Dec-2025														
No	Area					Growth			Growth (%)	Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.470	7.672	7.785	7.847	377	175	62	5,05%				18	
2	Area Lhokseumawe	8.074	8.067	8.212	8.283	208	215	71	2,58%				32	
3	Area Meulaboh	3.494	3.882	3.913	3.958	464	76	45	13,27%				14	
4	Area Batam	2.849	3.274	3.272	3.294	445	20	22	15,61%				15	
5	Area Medan Kota	5.356	6.158	6.092	6.096	740	-63	4	13,81%				9	
6	Area Medan Raya	2.641	2.872	2.881	2.881	241	10	1	9,12%				31	
7	Area Pekanbaru	7.557	8.546	8.513	8.438	881	-109	-75	11,66%				8	
8	Area Pematangsiantar	2.510	2.668	2.669	2.673	163	4	4	6,48%				33	
9	Area Bandar Lampung	3.931	4.259	4.217	4.277	346	18	60	8,80%				19	
10	Area Bengkulu	2.130	2.493	2.666	2.700	569	207	34	26,72%				13	
11	Area Jambi	2.705	3.237	3.380	3.407	703	170	27	25,98%				11	
12	Area Padang	3.909	4.248	4.197	4.200	291	-48	3	7,44%				25	
13	Area Palembang	7.341	7.612	7.728	7.735	393	123	6	5,36%				17	
14	Area Banten	10.556	12.172	12.002	12.002	1.446	-170	-0	13,70%				6	
15	Area Bekasi	8.947	9.796	9.154	9.203	256	-593	49	2,86%				28	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.309	9.324	1.951	-175	15	26,46%				4	
17	Area Jakarta Kelapa Gading	11.820	15.894	14.012	13.966	2.147	-1.928	-45	18,16%				3	
18	Area Jakarta Rawamangun	10.100	10.103	10.201	10.186	86	83	-15	0,85%				35	
19	Area Jakarta Thamrin	61.226	76.564	79.203	76.607	15.381	43	-2.596	25,12%				1	
20	Area Bogor	8.049	7.662	7.554	7.602	-447	-60	48	-5,56%				43	
21	Area Depok	7.500	6.872	6.930	6.931	-569	59	1	-7,59%				44	
22	Area Jakarta Fatmawati	11.619	13.960	13.545	13.264	1.645	-696	-281	14,15%				5	
23	Area Jakarta Pondok Indah	8.481	8.793	8.608	8.613	132	-180	5	1,56%				34	
24	Area Jakarta Saharjo	7.675	11.230	12.154	12.147	4.472	917	-7	58,27%				2	
25	Area Tangerang Selatan	6.162	5.574	5.277	5.270	-892	-304	-8	-14,48%				45	
26	Area Bandung Kota	9.788	10.510	10.411	10.380	592	-130	-31	6,05%				12	
27	Area Bandung Raya	5.837	6.275	6.209	6.243	406	-32	34	6,95%				16	
28	Area Cirebon	4.870	5.123	5.165	5.208	338	84	43	6,94%				21	
29	Area Purwokerto	3.175	3.446	3.415	3.420	245	-26	5	7,72%				30	
30	Area Semarang Kota	7.056	7.135	7.006	7.026	-30	-109	20	-0,43%				38	
31	Area Pekalongan	3.560	3.638	3.172	3.153	-407	-485	-19	-11,43%				42	
32	Area Solo	4.925	5.259	5.235	5.246	321	-13	11	6,52%				23	
33	Area Yogyakarta	6.665	7.001	6.997	7.002	337	1	5	5,05%				22	
34	Area Denpasar	3.788	4.181	4.102	4.127	339	-54	25	8,94%				20	
35	Area Jember	2.822	2.836	2.838	2.841	19	5	3	0,66%				36	
36	Area Kediri	4.155	4.089	4.117	4.106	-49	17	-11	-1,18%				39	
37	Area Malang	4.575	5.295	5.265	5.278	703	-17	13	15,36%				10	
38	Area Surabaya Kota	7.814	7.742	7.669	7.699	-115	-43	30	-1,47%				41	
39	Area Surabaya Raya	7.629	8.094	7.630	7.634	5	-460	5	0,07%				37	
40	Area Balikpapan	8.442	8.723	8.741	8.709	267	-14	-32	3,16%				26	
41	Area Banjarmasin	7.270	7.461	7.496	7.527	257	67	31	3,54%				27	
42	Area Pontianak	3.590	3.702	3.548	3.534	-56	-168	-14	-1,55%				40	
43	Area Makassar	6.449	7.518	7.682	7.710	1.261	193	28	19,56%				7	
44	Area Manado	2.345	2.927	2.678	2.657	312	-270	-21	13,32%				24	
45	Area Palu	3.223	3.431	3.457	3.474	251	43	16	7,78%				29	

KINERJA GIRO AREA PER 10-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.106	1.125	-60	-4	19	-5,10%					41	
2	Area Lhokseumawe	528	575	572	561	33	-14	-11	6,20%					26	
3	Area Meulaboh	326	384	405	399	72	14	-6	22,13%					20	
4	Area Batam	238	419	466	466	227	47	0	95,44%					10	
5	Area Medan Kota	315	437	510	520	206	83	11	65,25%					11	
6	Area Medan Raya	156	129	126	133	-23	4	7	-14,75%					34	
7	Area Pekanbaru	1.111	1.414	1.401	1.367	256	-47	-33	23,06%					9	
8	Area Pematangsiantar	74	49	43	47	-27	-2	4	-36,48%					35	
9	Area Bandar Lampung	474	458	462	493	19	35	31	4,04%					29	
10	Area Bengkulu	144	93	284	295	151	203	11	104,98%					14	
11	Area Jambi	173	181	162	169	-3	-11	7	-1,83%					30	
12	Area Padang	270	313	301	299	29	-15	-3	10,71%					27	
13	Area Palembang	698	2.010	1.985	2.022	1.324	12	37	189,55%					4	
14	Area Banten	2.097	3.722	3.710	3.707	1.611	-14	-2	76,83%					3	
15	Area Bekasi	834	871	908	945	111	74	37	13,33%					17	
16	Area Jakarta Kebon Jeruk	636	1.900	1.921	1.918	1.282	18	-4	201,39%					5	
17	Area Jakarta Kelapa Gading	576	781	668	692	116	-89	24	20,08%					16	
18	Area Jakarta Rawamangun	2.444	2.574	2.654	2.628	184	54	-26	7,51%					12	
19	Area Jakarta Thamrin	26.371	27.178	29.517	29.098	2.727	1.920	-419	10,34%					2	
20	Area Bogor	684	784	733	745	60	-39	12	8,83%					23	
21	Area Depok	721	994	1.015	1.015	294	21	-1	40,82%					8	
22	Area Jakarta Fatmawati	2.301	3.158	3.054	2.824	523	-334	-230	22,73%					7	
23	Area Jakarta Pondok Indah	957	1.238	841	845	-112	-393	4	-11,67%					43	
24	Area Jakarta Saharjo	2.794	6.112	6.740	6.747	3.953	635	8	141,51%					1	
25	Area Tangerang Selatan	586	910	676	650	64	-261	-26	10,84%					22	
26	Area Bandung Kota	1.112	2.126	2.204	2.145	1.034	19	-58	92,99%					6	
27	Area Bandung Raya	810	783	751	756	-53	-27	6	-6,58%					39	
28	Area Cirebon	543	481	504	523	-20	41	18	-3,76%					33	
29	Area Purwokerto	215	155	174	175	-40	20	1	-18,48%					37	
30	Area Semarang Kota	684	498	446	457	-227	-41	10	-33,18%					45	
31	Area Pekalongan	200	174	199	172	-28	-2	-27	-13,85%					36	
32	Area Solo	221	228	216	215	-7	-13	-2	-2,95%					32	
33	Area Yogyakarta	355	442	413	405	51	-37	-8	14,26%					24	
34	Area Denpasar	281	237	220	230	-51	-6	11	-18,14%					38	
35	Area Jember	67	111	115	114	46	3	-1	68,99%					25	
36	Area Kediri	248	132	138	141	-106	9	4	-42,93%					42	
37	Area Malang	232	371	392	392	161	21	1	69,35%					13	
38	Area Surabaya Kota	947	1.030	1.013	1.015	68	-15	2	7,14%					21	
39	Area Surabaya Raya	1.031	986	984	976	-55	-10	-8	-5,35%					40	
40	Area Balikpapan	580	682	618	601	20	-81	-18	3,53%					28	
41	Area Banjarmasin	548	639	625	635	87	-4	10	15,89%					19	
42	Area Pontianak	431	475	444	426	-5	-49	-19	-1,21%					31	
43	Area Makassar	474	648	565	582	107	-66	17	22,61%					18	
44	Area Manado	244	540	434	387	143	-152	-46	58,58%					15	
45	Area Palu	418	314	312	305	-114	-9	-7	-27,15%					44	

KINERJA TABUNGAN AREA PER 10-Dec-2025

No	Area					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.575	5.625	528	194	49	10,35%					3	
2	Area Lhokseumawe	5.942	6.260	6.372	6.460	518	200	88	8,71%					4	
3	Area Meulaboh	2.789	3.123	3.121	3.174	385	51	52	13,79%					7	
4	Area Batam	1.733	1.904	1.882	1.904	171	0	22	9,89%					32	
5	Area Medan Kota	2.242	2.410	2.393	2.394	152	-16	1	6,78%					34	
6	Area Medan Raya	1.804	1.981	1.991	1.993	189	12	1	10,48%					30	
7	Area Pekanbaru	4.778	5.505	5.505	5.462	684	-44	-43	14,31%					2	
8	Area Pematangsiantar	1.787	2.009	2.027	2.027	241	18	0	13,47%					16	
9	Area Bandar Lampung	2.833	3.073	3.057	3.092	260	19	36	9,18%					14	
10	Area Bengkulu	1.512	1.615	1.576	1.598	86	-17	22	5,72%					42	
11	Area Jambi	1.922	2.212	2.130	2.143	222	-68	13	11,55%					24	
12	Area Padang	2.662	2.851	2.868	2.872	211	21	4	7,92%					25	
13	Area Palembang	3.683	3.894	3.901	3.921	238	27	20	6,45%					18	
14	Area Banten	4.051	4.150	4.036	4.035	-16	-115	-2	-0,40%					45	
15	Area Bekasi	4.951	5.551	5.169	5.180	230	-370	11	4,64%					20	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.556	2.578	239	-63	23	10,21%					17	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.474	2.455	462	116	-19	23,16%					6	
18	Area Jakarta Rawamangun	3.266	3.716	3.405	3.415	149	-301	10	4,57%					35	
19	Area Jakarta Thamrin	3.839	4.293	4.053	4.065	226	-228	11	5,88%					21	
20	Area Bogor	4.124	4.361	4.310	4.330	207	-31	21	5,01%					26	
21	Area Depok	3.364	3.471	3.469	3.482	118	11	12	3,51%					38	
22	Area Jakarta Fatmawati	2.449	2.443	2.422	2.447	-2	4	25	-0,10%					44	
23	Area Jakarta Pondok Indah	2.483	2.688	2.663	2.679	196	-10	16	7,87%					29	
24	Area Jakarta Saharjo	1.724	1.818	1.819	1.822	98	4	3	5,66%					41	
25	Area Tangerang Selatan	2.328	2.423	2.411	2.429	101	6	18	4,34%					40	
26	Area Bandung Kota	4.312	4.850	4.792	4.778	466	-72	-14	10,81%					5	
27	Area Bandung Raya	3.375	3.596	3.552	3.578	203	-18	26	6,02%					28	
28	Area Cirebon	3.264	3.446	3.406	3.436	172	-10	30	5,27%					31	
29	Area Purwokerto	2.153	2.510	2.481	2.484	331	-26	3	15,37%					8	
30	Area Semarang Kota	3.815	4.197	4.043	4.050	235	-146	8	6,16%					19	
31	Area Pekalongan	2.059	2.564	2.258	2.265	206	-299	7	10,01%					27	
32	Area Solo	3.209	3.493	3.479	3.490	281	-3	11	8,77%					12	
33	Area Yogyakarta	4.150	4.361	4.362	4.375	225	14	12	5,43%					22	
34	Area Denpasar	2.751	3.056	3.007	3.021	270	-36	14	9,82%					13	
35	Area Jember	1.982	2.196	2.201	2.205	223	9	5	11,26%					23	
36	Area Kediri	2.848	2.986	3.008	2.995	146	9	-13	5,13%					36	
37	Area Malang	2.849	3.247	3.190	3.158	309	-89	-33	10,85%					9	
38	Area Surabaya Kota	3.584	3.685	3.556	3.583	-1	-102	27	-0,03%					43	
39	Area Surabaya Raya	4.613	5.157	4.704	4.721	108	-436	17	2,33%					39	
40	Area Balikpapan	4.745	4.974	5.050	5.027	282	53	-23	5,94%					11	
41	Area Banjarmasin	4.620	4.844	4.895	4.922	301	78	26	6,52%					10	
42	Area Pontianak	2.122	2.218	2.249	2.254	132	36	5	6,21%					37	
43	Area Makassar	4.397	5.044	5.179	5.191	795	148	12	18,08%					1	
44	Area Manado	1.697	1.767	1.836	1.862	164	95	26	9,69%					33	
45	Area Palu	2.293	2.484	2.529	2.552	258	68	23	11,26%					15	

KINERJA DEPOSITO AREA PER 10-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.104	1.097	-90	-15	-7	-7,58%					32	
2	Area Lhokseumawe	1.604	1.232	1.267	1.261	-342	29	-6	-21,35%					39	
3	Area Meulaboh	379	375	387	386	7	11	-1	1,85%					22	
4	Area Batam	878	951	924	924	46	-27	0	5,23%					21	
5	Area Medan Kota	2.799	3.311	3.189	3.181	382	-130	-8	13,66%					7	
6	Area Medan Raya	681	762	764	756	75	-6	-8	10,98%					15	
7	Area Pekanbaru	1.668	1.627	1.608	1.609	-59	-18	1	-3,52%					29	
8	Area Pematangsiantar	649	610	599	598	-51	-12	-1	-7,85%					28	
9	Area Bandar Lampung	625	728	698	692	67	-36	-6	10,74%					16	
10	Area Bengkulu	475	785	806	806	332	21	-0	69,88%					9	
11	Area Jambi	610	845	1.088	1.094	484	250	6	79,27%					4	
12	Area Padang	978	1.083	1.028	1.029	51	-54	2	5,24%					18	
13	Area Palembang	2.960	1.708	1.842	1.792	-1.168	84	-50	-39,46%					45	
14	Area Banten	4.408	4.301	4.256	4.260	-148	-41	3	-3,37%					34	
15	Area Bekasi	3.162	3.373	3.077	3.077	-85	-296	-0	-2,69%					30	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.832	4.828	431	-130	-4	9,79%					5	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.869	10.819	1.569	-1.955	-50	16,96%					2	
18	Area Jakarta Rawamangun	4.389	3.813	4.142	4.143	-247	330	0	-5,62%					37	
19	Area Jakarta Thamrin	31.015	45.092	45.632	43.444	12.428	-1.649	-2.189	40,07%					1	
20	Area Bogor	3.241	2.517	2.511	2.527	-714	9	15	-22,04%					41	
21	Area Depok	3.415	2.407	2.445	2.434	-981	27	-11	-28,73%					43	
22	Area Jakarta Fatmawati	6.870	8.359	8.070	7.994	1.124	-365	-76	16,36%					3	
23	Area Jakarta Pondok Indah	5.041	4.866	5.104	5.089	48	223	-15	0,95%					19	
24	Area Jakarta Saharjo	3.157	3.300	3.595	3.578	421	278	-18	13,34%					6	
25	Area Tangerang Selatan	3.248	2.240	2.191	2.191	-1.057	-49	0	-32,54%					44	
26	Area Bandung Kota	4.364	3.534	3.415	3.456	-908	-77	41	-20,80%					42	
27	Area Bandung Raya	1.652	1.896	1.906	1.908	256	12	2	15,49%					10	
28	Area Cirebon	1.063	1.195	1.255	1.249	186	54	-6	17,51%					12	
29	Area Purwokerto	807	781	759	761	-46	-21	1	-5,70%					26	
30	Area Semarang Kota	2.557	2.440	2.517	2.519	-39	78	2	-1,51%					25	
31	Area Pekalongan	1.301	900	714	716	-585	-184	2	-44,99%					40	
32	Area Solo	1.495	1.538	1.539	1.541	46	3	2	3,08%					20	
33	Area Yogyakarta	2.161	2.199	2.221	2.222	61	23	1	2,83%					17	
34	Area Denpasar	756	888	876	876	120	-13	0	15,83%					13	
35	Area Jember	773	529	522	522	-251	-7	-1	-32,48%					38	
36	Area Kediri	1.059	971	971	970	-89	-1	-1	-8,40%					31	
37	Area Malang	1.495	1.677	1.683	1.728	233	51	45	15,59%					11	
38	Area Surabaya Kota	3.282	3.027	3.100	3.100	-182	73	1	-5,53%					35	
39	Area Surabaya Raya	1.985	1.951	1.942	1.937	-47	-14	-4	-2,37%					27	
40	Area Balikpapan	3.117	3.068	3.072	3.082	-36	14	9	-1,15%					24	
41	Area Banjarmasin	2.102	1.978	1.976	1.971	-131	-7	-5	-6,23%					33	
42	Area Pontianak	1.037	1.009	855	854	-182	-154	-1	-17,57%					36	
43	Area Makassar	1.578	1.826	1.938	1.937	359	112	-1	22,78%					8	
44	Area Manado	403	621	409	408	5	-213	-1	1,18%					23	
45	Area Palu	511	633	616	617	106	-16	1	20,77%					14	

KINERJA CASA PER 10-Dec-2025

No	RO						Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	10-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP				
1	Area Banda Aceh	6.283	6.559	6.681	6.750	467	190	69	7,44%						13	
2	Area Lhokseumawe	6.471	6.835	6.944	7.021	551	186	77	8,51%						10	
3	Area Meulaboh	3.115	3.507	3.526	3.572	457	65	46	14,66%						14	
4	Area Batam	1.971	2.323	2.348	2.370	399	47	22	20,23%						16	
5	Area Medan Kota	2.557	2.848	2.903	2.915	358	67	12	13,98%						18	
6	Area Medan Raya	1.959	2.110	2.117	2.125	166	16	8	8,47%						35	
7	Area Pekanbaru	5.889	6.919	6.905	6.829	940	-90	-77	15,96%						7	
8	Area Pematangsiantar	1.861	2.058	2.070	2.074	214	17	4	11,48%						33	
9	Area Bandar Lampung	3.306	3.531	3.519	3.585	279	54	67	8,44%						24	
10	Area Bengkulu	1.656	1.708	1.860	1.893	238	186	34	14,35%						30	
11	Area Jambi	2.094	2.392	2.292	2.313	219	-80	21	10,44%						32	
12	Area Padang	2.931	3.164	3.170	3.171	240	7	1	8,18%						29	
13	Area Palembang	4.381	5.904	5.886	5.943	1.561	39	56	35,63%						4	
14	Area Banten	6.148	7.871	7.746	7.742	1.594	-129	-4	25,94%						3	
15	Area Bekasi	5.785	6.422	6.077	6.126	341	-296	49	5,89%						19	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.477	4.496	1.520	-45	19	51,09%						5	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.143	3.147	577	27	4	22,47%						9	
18	Area Jakarta Rawamangun	5.710	6.290	6.059	6.043	333	-247	-16	5,83%						20	
19	Area Jakarta Thamrin	30.210	31.471	33.571	33.163	2.953	1.692	-407	9,77%						2	
20	Area Bogor	4.808	5.145	5.043	5.075	267	-70	32	5,55%						28	
21	Area Depok	4.084	4.464	4.485	4.496	412	32	12	10,09%						15	
22	Area Jakarta Fatmawati	4.750	5.601	5.475	5.270	521	-331	-205	10,96%						11	
23	Area Jakarta Pondok Indah	3.441	3.927	3.504	3.524	84	-402	21	2,44%						41	
24	Area Jakarta Saharjo	4.518	7.929	8.558	8.569	4.051	640	11	89,67%						1	
25	Area Tangerang Selatan	2.914	3.334	3.087	3.079	165	-255	-8	5,65%						36	
26	Area Bandung Kota	5.424	6.976	6.996	6.923	1.500	-53	-73	27,65%						6	
27	Area Bandung Raya	4.184	4.379	4.302	4.334	150	-45	32	3,58%						38	
28	Area Cirebon	3.807	3.928	3.910	3.959	152	31	48	3,98%						37	
29	Area Purwokerto	2.368	2.665	2.656	2.659	291	-5	4	12,29%						23	
30	Area Semarang Kota	4.499	4.695	4.489	4.507	8	-188	18	0,18%						45	
31	Area Pekalongan	2.259	2.738	2.457	2.437	178	-301	-20	7,90%						34	
32	Area Solo	3.430	3.720	3.696	3.705	275	-16	9	8,01%						26	
33	Area Yogyakarta	4.504	4.803	4.776	4.780	276	-23	4	6,12%						25	
34	Area Denpasar	3.032	3.293	3.226	3.251	219	-42	25	7,22%						31	
35	Area Jember	2.049	2.307	2.315	2.319	270	12	4	13,16%						27	
36	Area Kediri	3.096	3.118	3.146	3.136	40	18	-10	1,28%						44	
37	Area Malang	3.080	3.618	3.582	3.550	470	-68	-32	15,24%						12	
38	Area Surabaya Kota	4.532	4.715	4.569	4.598	67	-117	29	1,47%						42	
39	Area Surabaya Raya	5.644	6.142	5.688	5.697	52	-445	9	0,93%						43	
40	Area Balikpapan	5.325	5.656	5.668	5.628	303	-28	-41	5,68%						22	
41	Area Banjarmasin	5.168	5.482	5.520	5.556	388	74	36	7,52%						17	
42	Area Pontianak	2.553	2.693	2.693	2.680	127	-13	-14	4,96%						40	
43	Area Makassar	4.871	5.692	5.744	5.773	902	81	29	18,52%						8	
44	Area Manado	1.942	2.306	2.270	2.249	307	-57	-21	15,83%						21	
45	Area Palu	2.712	2.798	2.841	2.857	145	59	16	5,34%						39	

KINERJA PEMBIAYAN RETAIL AREA PER 10-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target	
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.693	481	-69	6,67%	8.217	93,63%	-523	24	34	
2	Area Lhokseumawe	8.448	8.964	8.935	487	-29	5,76%	9.774	91,42%	-838	22	41	
3	Area Meulaboh	6.330	6.900	6.868	538	-32	8,50%	7.109	96,62%	-241	17	16	
4	Area Batam	2.397	2.732	2.741	344	9	14,35%	2.901	94,48%	-160	37	29	
5	Area Medan Kota	2.545	2.985	2.994	449	9	17,64%	3.115	96,10%	-122	25	21	
6	Area Medan Raya	2.640	3.002	3.007	366	5	13,88%	3.143	95,67%	-136	35	25	
7	Area Pekanbaru	5.991	6.772	6.781	790	10	13,18%	6.974	97,24%	-193	5	12	
8	Area Pematangsiantar	3.146	3.503	3.509	363	6	11,54%	3.677	95,45%	-167	36	26	
9	Area Bandar Lampung	4.153	4.576	4.578	425	3	10,24%	4.866	94,08%	-288	30	31	
10	Area Bengkulu	3.643	4.148	4.153	510	5	14,01%	4.183	99,29%	-30	20	9	
11	Area Jambi	4.260	4.605	4.601	341	-4	8,00%	4.802	95,81%	-201	39	24	
12	Area Padang	4.496	4.936	4.942	446	6	9,91%	5.146	96,04%	-204	26	22	
13	Area Palembang	6.724	7.318	7.343	620	25	9,22%	7.656	95,92%	-312	10	23	
14	Area Banten	5.229	5.961	6.009	780	48	14,93%	6.046	99,39%	-37	6	7	
15	Area Bekasi	5.457	6.086	6.068	612	-18	11,21%	6.258	96,96%	-190	11	13	
16	Area Jakarta Kebon Jeruk	3.887	4.407	4.418	530	11	13,64%	4.565	96,78%	-147	18	15	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.083	596	102	17,08%	4.095	99,70%	-12	12	5	
18	Area Jakarta Rawamangun	4.093	4.482	4.496	403	14	9,85%	4.797	93,72%	-301	31	33	
19	Area Jakarta Thamrin	4.380	4.972	4.953	573	-19	13,09%	5.133	96,49%	-180	13	18	
20	Area Bogor	4.856	5.365	5.375	519	10	10,69%	5.744	93,57%	-369	19	35	
21	Area Depok	4.779	5.320	5.324	544	4	11,39%	5.531	96,26%	-207	16	20	
22	Area Jakarta Fatmawati	3.666	4.099	4.100	433	0	11,81%	4.325	94,78%	-226	28	28	
23	Area Jakarta Pondok Indah	3.011	3.417	3.442	431	25	14,31%	3.689	93,30%	-247	29	38	
24	Area Jakarta Saharjo	2.222	2.420	2.425	203	5	9,12%	2.694	89,99%	-270	44	45	
25	Area Tangerang Selatan	3.565	3.904	3.908	343	4	9,61%	4.263	91,68%	-355	38	40	
26	Area Bandung Kota	5.826	6.834	6.854	1.027	20	17,63%	6.833	100,30%	21	2	2	
27	Area Bandung Raya	5.409	5.976	5.982	572	5	10,58%	6.282	95,22%	-300	14	27	
28	Area Cirebon	4.206	4.662	4.687	481	25	11,44%	4.963	94,44%	-276	23	30	
29	Area Purwokerto	2.362	2.554	2.552	189	-3	8,01%	2.806	90,92%	-255	45	42	
30	Area Semarang Kota	3.801	4.192	4.198	397	5	10,45%	4.029	104,20%	169	32	1	
31	Area Pekalongan	2.273	2.553	2.546	273	-7	12,03%	2.726	93,39%	-180	40	36	
32	Area Solo	3.186	3.433	3.431	245	-2	7,69%	3.706	92,59%	-275	42	39	
33	Area Yogyakarta	3.016	3.388	3.390	375	2	12,44%	3.634	93,31%	-243	34	37	
34	Area Denpasar	6.985	7.780	7.800	815	21	11,67%	7.855	99,31%	-54	4	8	
35	Area Jember	2.789	3.004	3.017	228	12	8,17%	3.319	90,89%	-302	43	43	
36	Area Kediri	3.187	3.458	3.460	273	2	8,56%	3.831	90,33%	-371	41	44	
37	Area Malang	3.372	3.748	3.759	387	11	11,48%	3.997	94,04%	-238	33	32	
38	Area Surabaya Kota	4.447	4.988	4.995	549	7	12,34%	5.176	96,52%	-180	15	17	
39	Area Surabaya Raya	4.275	4.773	4.781	505	7	11,82%	4.962	96,35%	-181	21	19	
40	Area Balikpapan	4.911	5.600	5.646	734	45	14,95%	5.676	99,46%	-30	7	6	
41	Area Banjarmasin	5.586	6.226	6.251	665	25	11,90%	6.391	97,82%	-140	8	11	
42	Area Pontianak	6.233	6.662	6.671	438	9	7,03%	6.882	96,94%	-210	27	14	
43	Area Makassar	7.265	8.778	8.814	1.548	35	21,31%	8.796	100,20%	17	1	3	
44	Area Manado	4.255	4.891	4.915	660	24	15,50%	4.990	98,49%	-75	9	10	
45	Area Palu	5.623	6.507	6.532	909	25	16,18%	6.551	99,72%	-19	3	4	

KINERJA CFG AREA PER 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	4.580	5.007	4.987	408	-19	8,90%	5.143	96,98%	-155	8	19	
2	Area Lhokseumawe	4.236	4.555	4.535	298	-21	7,04%	4.798	94,52%	-263	18	40	
3	Area Meulaboh	3.283	3.774	3.757	474	-18	14,43%	3.680	102,08%	76	4	1	
4	Area Batam	1.770	1.955	1.961	191	6	10,81%	2.003	97,92%	-42	29	16	
5	Area Medan Kota	1.945	2.149	2.149	204	1	10,51%	2.206	97,40%	-57	26	17	
6	Area Medan Raya	1.991	2.156	2.153	162	-3	8,15%	2.212	97,36%	-58	35	18	
7	Area Pekanbaru	3.886	4.212	4.209	323	-3	8,31%	4.354	96,66%	-146	14	22	
8	Area Pematangsiantar	2.256	2.392	2.391	134	-2	5,96%	2.483	96,26%	-93	40	24	
9	Area Bandar Lampung	2.629	2.775	2.771	142	-4	5,40%	2.948	94,00%	-177	37	41	
10	Area Bengkulu	2.332	2.632	2.629	297	-3	12,72%	2.585	101,69%	44	19	2	
11	Area Jambi	2.759	2.947	2.941	182	-6	6,59%	2.987	98,44%	-47	30	12	
12	Area Padang	3.150	3.331	3.326	176	-5	5,59%	3.433	96,89%	-107	31	20	
13	Area Palembang	4.405	4.828	4.842	438	15	9,93%	4.933	98,17%	-90	6	14	
14	Area Banten	3.990	4.454	4.463	473	9	11,84%	4.443	100,44%	20	5	4	
15	Area Bekasi	4.262	4.659	4.666	404	7	9,48%	4.747	98,28%	-81	10	13	
16	Area Jakarta Kebon Jeruk	3.121	3.534	3.528	407	-6	13,05%	3.519	100,26%	9	9	5	
17	Area Jakarta Kelapa Gading	2.887	3.186	3.187	300	2	10,40%	3.218	99,06%	-30	17	9	
18	Area Jakarta Rawamangun	3.247	3.470	3.471	225	1	6,92%	3.621	95,86%	-150	23	29	
19	Area Jakarta Thamrin	3.676	4.039	4.037	361	-1	9,83%	4.119	98,02%	-81	13	15	
20	Area Bogor	3.846	4.215	4.223	377	7	9,81%	4.420	95,54%	-197	11	31	
21	Area Depok	4.134	4.440	4.441	307	1	7,42%	4.623	96,06%	-182	15	25	
22	Area Jakarta Fatmawati	3.130	3.399	3.400	269	0	8,61%	3.565	95,38%	-165	21	33	
23	Area Jakarta Pondok Indah	2.588	2.877	2.875	287	-2	11,10%	3.033	94,81%	-157	20	37	
24	Area Jakarta Saharjo	1.774	1.910	1.909	135	-1	7,61%	2.040	93,58%	-131	39	43	
25	Area Tangerang Selatan	2.845	3.035	3.037	192	2	6,76%	3.205	94,77%	-167	28	38	
26	Area Bandung Kota	4.040	4.520	4.524	484	5	11,99%	4.577	98,85%	-53	3	10	
27	Area Bandung Raya	3.720	4.025	4.023	304	-2	8,16%	4.153	96,88%	-130	16	21	
28	Area Cirebon	2.765	2.978	2.979	214	0	7,73%	3.149	94,60%	-170	24	39	
29	Area Purwokerto	1.391	1.498	1.494	103	-4	7,41%	1.574	94,93%	-80	43	36	
30	Area Semarang Kota	2.188	2.353	2.350	162	-2	7,42%	2.440	96,34%	-89	34	23	
31	Area Pekalongan	1.372	1.476	1.474	102	-3	7,42%	1.572	93,76%	-98	44	42	
32	Area Solo	1.987	2.106	2.102	114	-4	5,76%	2.211	95,05%	-110	41	35	
33	Area Yogyakarta	1.922	2.076	2.077	155	1	8,08%	2.162	96,05%	-85	36	26	
34	Area Denpasar	4.931	5.308	5.301	370	-8	7,50%	5.292	100,16%	9	12	6	
35	Area Jember	1.963	2.063	2.064	101	0	5,12%	2.228	92,62%	-164	45	44	
36	Area Kediri	2.053	2.190	2.189	136	-1	6,63%	2.293	95,45%	-104	38	32	
37	Area Malang	2.417	2.589	2.592	175	3	7,25%	2.725	95,13%	-133	32	34	
38	Area Surabaya Kota	3.249	3.442	3.446	197	4	6,08%	3.589	96,00%	-143	27	27	
39	Area Surabaya Raya	2.461	2.635	2.635	174	-0	7,08%	2.749	95,86%	-114	33	28	
40	Area Balikpapan	2.662	2.777	2.775	114	-2	4,27%	3.007	92,29%	-232	42	45	
41	Area Banjarmasin	3.058	3.276	3.268	210	-7	6,87%	3.415	95,70%	-147	25	30	
42	Area Pontianak	3.337	3.580	3.582	246	2	7,36%	3.625	98,82%	-43	22	11	
43	Area Makassar	5.254	6.086	6.085	831	-1	15,81%	6.040	100,75%	46	1	3	
44	Area Manado	3.431	3.858	3.855	424	-3	12,35%	3.889	99,13%	-34	7	8	
45	Area Palu	4.503	5.032	5.033	530	1	11,76%	5.051	99,64%	-18	2	7	

KINERJA CFG - MITRAGUNA 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.487	307	-16	9,66%	3.569	97,68%	-83	7	15
2	Area Lhokseumawe	3.065	3.287	3.272	208	-15	6,78%	3.454	94,73%	-182	12	28
3	Area Meulaboh	2.526	2.865	2.851	325	-14	12,85%	2.802	101,74%	49	5	6
4	Area Batam	1.212	1.336	1.334	122	-2	10,08%	1.384	96,36%	-50	24	22
5	Area Medan Kota	1.384	1.570	1.571	187	1	13,54%	1.578	99,58%	-7	14	9
6	Area Medan Raya	1.475	1.606	1.604	129	-2	8,76%	1.638	97,88%	-35	21	13
7	Area Pekanbaru	2.498	2.751	2.749	251	-1	10,07%	2.846	96,61%	-96	10	21
8	Area Pematangsiantar	1.324	1.437	1.439	115	1	8,69%	1.494	96,28%	-56	26	23
9	Area Bandar Lampung	1.178	1.294	1.294	115	-0	9,80%	1.424	90,82%	-131	25	33
10	Area Bengkulu	1.452	1.722	1.720	267	-3	18,41%	1.640	104,87%	80	9	2
11	Area Jambi	1.779	1.933	1.928	149	-5	8,37%	1.926	100,13%	3	18	8
12	Area Padang	1.730	1.856	1.855	125	-1	7,21%	1.910	97,10%	-55	23	17
13	Area Palembang	2.161	2.396	2.402	241	6	11,15%	2.458	97,69%	-57	11	14
14	Area Banten	1.324	1.493	1.497	172	4	13,02%	1.523	98,25%	-27	16	11
15	Area Bekasi	456	537	539	83	2	18,31%	657	82,05%	-118	34	44
16	Area Jakarta Kebon Jeri	1.087	1.219	1.212	125	-7	11,52%	1.264	95,86%	-52	22	24
17	Area Jakarta Kelapa Gading	795	908	910	115	2	14,45%	936	97,23%	-26	27	16
18	Area Jakarta Rawamangun	564	619	621	57	2	10,16%	726	85,64%	-104	42	39
19	Area Jakarta Thamrin	1.711	1.990	1.989	278	-1	16,27%	1.900	104,69%	89	8	3
20	Area Bogor	482	549	548	66	-0	13,76%	632	86,74%	-84	40	38
21	Area Depok	292	376	376	84	0	28,83%	415	90,52%	-39	33	34
22	Area Jakarta Fatmawati	672	772	775	103	3	15,26%	923	84,00%	-148	30	42
23	Area Jakarta Pondok Indah	383	459	462	79	3	20,65%	541	85,28%	-80	36	40
24	Area Jakarta Saharjo	266	292	293	26	0	9,83%	365	80,17%	-72	44	45
25	Area Tangerang Selatan	286	311	310	24	-1	8,57%	368	84,39%	-57	45	41
26	Area Bandung Kota	1.235	1.378	1.379	144	1	11,67%	1.483	92,99%	-104	19	31
27	Area Bandung Raya	1.214	1.397	1.397	183	-1	15,07%	1.445	96,67%	-48	15	20
28	Area Cirebon	1.554	1.702	1.705	151	3	9,75%	1.830	93,18%	-125	17	29
29	Area Purwokerto	750	819	817	67	-2	8,95%	858	95,26%	-41	39	27
30	Area Semarang Kota	1.035	1.147	1.146	111	-1	10,72%	1.183	96,83%	-38	28	19
31	Area Pekalongan	570	623	621	52	-1	9,04%	688	90,34%	-66	43	36
32	Area Solo	763	837	833	71	-3	9,26%	895	93,13%	-61	38	30
33	Area Yogyakarta	918	1.027	1.028	111	1	12,05%	1.060	97,04%	-31	29	18
34	Area Denpasar	2.026	2.357	2.353	327	-4	16,16%	2.217	106,15%	136	3	1
35	Area Jember	865	950	948	83	-3	9,55%	1.026	92,33%	-79	35	32
36	Area Kediri	927	1.011	1.012	85	0	9,14%	1.062	95,27%	-50	32	26
37	Area Malang	492	551	555	63	4	12,73%	664	83,47%	-110	41	43
38	Area Surabaya Kota	989	1.064	1.064	75	0	7,57%	1.176	90,42%	-113	37	35
39	Area Surabaya Raya	1.055	1.193	1.196	141	3	13,32%	1.215	98,37%	-20	20	10
40	Area Balikpapan	1.543	1.640	1.641	97	0	6,31%	1.821	90,09%	-180	31	37
41	Area Banjarmasin	1.547	1.757	1.753	207	-3	13,37%	1.833	95,64%	-80	13	25
42	Area Pontianak	1.598	1.902	1.910	313	8	19,56%	1.829	104,41%	81	6	4
43	Area Makassar	2.899	3.527	3.529	630	2	21,74%	3.447	102,40%	83	1	5
44	Area Manado	2.452	2.779	2.779	326	-0	13,31%	2.833	98,08%	-54	4	12
45	Area Palu	2.274	2.616	2.622	348	6	15,29%	2.585	101,44%	37	2	7

KINERJA CFG - PENSIUN 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	627	36	-3	6,12%	674	93,03%	-47	5	32
2	Area Lhokseumawe	816	856	851	35	-5	4,31%	897	94,88%	-46	6	27
3	Area Meulaboh	525	618	615	89	-3	16,99%	593	103,66%	22	2	3
4	Area Batam	95	99	98	3	-1	2,89%	115	85,22%	-17	33	41
5	Area Medan Kota	184	197	196	12	-0	6,55%	206	95,13%	-10	18	23
6	Area Medan Raya	245	268	267	22	-1	8,77%	264	101,07%	3	11	6
7	Area Pekanbaru	550	560	557	8	-3	1,39%	589	94,57%	-32	24	29
8	Area Pematangsiantar	471	481	478	7	-3	1,56%	490	97,54%	-12	26	16
9	Area Bandar Lampung	200	212	211	10	-1	5,16%	228	92,22%	-18	19	35
10	Area Bengkulu	383	396	396	13	-1	3,40%	416	95,06%	-21	17	25
11	Area Jambi	352	369	367	15	-2	4,33%	381	96,33%	-14	15	20
12	Area Padang	646	660	657	10	-3	1,60%	677	97,01%	-20	20	19
13	Area Palembang	326	349	347	21	-2	6,44%	354	98,21%	-6	12	14
14	Area Banten	167	170	169	1	-1	0,75%	176	95,99%	-7	37	21
15	Area Bekasi	75	72	71	-4	-1	-5,91%	85	83,77%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,31%	49	90,63%	-5	34	38
17	Area Jakarta Kelapa Gac	49	53	52	3	-0	5,85%	56	94,03%	-3	32	30
18	Area Jakarta Rawamanç	52	61	61	9	-0	17,34%	59	103,45%	2	22	4
19	Area Jakarta Thamrin	54	62	62	7	-1	13,49%	63	98,53%	-1	25	11
20	Area Bogor	166	185	183	18	-1	10,68%	183	100,03%	0	13	8
21	Area Depok	43	46	46	3	-0	7,97%	47	98,51%	-1	30	12
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,26%	24	113,12%	3	28	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,52%	18	98,45%	-0	35	13
24	Area Jakarta Saharjo	60	68	67	7	-1	11,91%	74	91,42%	-6	27	37
25	Area Tangerang Selatan	23	25	25	1	-0	4,93%	31	80,64%	-6	38	45
26	Area Bandung Kota	186	200	201	15	0	8,16%	211	95,08%	-10	16	24
27	Area Bandung Raya	284	316	314	30	-2	10,71%	317	99,07%	-3	8	10
28	Area Cirebon	312	331	330	17	-1	5,55%	347	94,89%	-18	14	26
29	Area Purwokerto	189	219	218	29	-1	15,08%	202	107,84%	16	9	2
30	Area Semarang Kota	99	97	97	-2	-0	-2,44%	117	82,93%	-20	40	44
31	Area Pekalongan	147	157	156	9	-0	6,24%	161	97,06%	-5	21	18
32	Area Solo	86	90	90	4	-1	5,01%	101	88,82%	-11	29	40
33	Area Yogyakarta	146	154	154	8	-0	5,75%	162	94,85%	-8	23	28
34	Area Denpasar	1.757	1.850	1.846	89	-3	5,09%	1.843	100,20%	4	1	7
35	Area Jember	460	463	461	1	-2	0,30%	484	95,42%	-22	36	22
36	Area Kediri	614	643	641	27	-2	4,41%	643	99,75%	-2	10	9
37	Area Malang	265	268	268	3	-0	1,24%	289	92,87%	-21	31	34
38	Area Surabaya Kota	165	159	158	-7	-1	-4,35%	188	84,33%	-29	42	42
39	Area Surabaya Raya	427	409	406	-21	-3	-4,95%	449	90,38%	-43	45	39
40	Area Balikpapan	406	410	407	1	-3	0,13%	442	91,93%	-36	39	36
41	Area Banjarmasin	607	603	599	-8	-3	-1,25%	644	93,02%	-45	43	33
42	Area Pontianak	690	678	674	-16	-4	-2,32%	720	93,58%	-46	44	31
43	Area Makassar	1.048	1.110	1.106	58	-4	5,51%	1.132	97,71%	-26	4	15
44	Area Manado	674	759	755	81	-3	12,05%	741	101,96%	15	3	5
45	Area Palu	1.335	1.376	1.369	35	-7	2,59%	1.406	97,38%	-37	7	17

KINERJA CFG - GRIYA 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	771	49	1	6,72%	776	99,25%	-6	20	13
2	Area Lhokseumawe	235	255	255	20	0	8,56%	284	89,67%	-29	28	44
3	Area Meulaboh	146	158	158	12	-0	7,95%	172	91,64%	-14	32	41
4	Area Batam	392	436	445	52	8	13,35%	413	107,71%	32	19	1
5	Area Medan Kota	312	313	312	0	-0	0,15%	335	93,24%	-23	36	37
6	Area Medan Raya	237	233	233	-4	0	-1,81%	256	90,89%	-23	37	42
7	Area Pekanbaru	596	601	603	7	2	1,14%	637	94,67%	-34	33	34
8	Area Pematangsiantar	417	391	391	-27	-1	-6,40%	434	89,88%	-44	42	43
9	Area Bandar Lampung	1.159	1.140	1.139	-20	-1	-1,71%	1.158	98,38%	-19	41	18
10	Area Bengkulu	450	436	435	-15	-1	-3,42%	473	92,05%	-38	40	39
11	Area Jambi	564	552	553	-11	1	-1,94%	587	94,29%	-33	39	36
12	Area Padang	702	727	726	24	-1	3,45%	740	98,09%	-14	27	20
13	Area Palembang	1.805	1.935	1.945	140	10	7,74%	1.948	99,86%	-3	9	10
14	Area Banten	2.325	2.580	2.585	260	4	11,18%	2.523	102,45%	62	3	5
15	Area Bekasi	3.620	3.908	3.913	293	4	8,10%	3.841	101,87%	72	2	6
16	Area Jakarta Kebon Jeruk	1.820	2.052	2.055	235	3	12,90%	1.992	103,15%	63	5	3
17	Area Jakarta Kelapa Gading	1.988	2.162	2.162	174	0	8,75%	2.136	101,21%	26	7	8
18	Area Jakarta Rawamangun	2.552	2.681	2.681	129	-0	5,06%	2.718	98,64%	-37	11	16
19	Area Jakarta Thamrin	1.804	1.842	1.842	38	-0	2,11%	2.002	92,03%	-160	23	40
20	Area Bogor	2.998	3.238	3.248	250	10	8,34%	3.360	96,68%	-111	4	26
21	Area Depok	3.661	3.838	3.838	177	-0	4,84%	3.976	96,53%	-138	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.502	128	-2	5,37%	2.511	99,64%	-9	12	11
23	Area Jakarta Pondok Indah	2.034	2.211	2.207	173	-4	8,49%	2.265	97,41%	-59	8	23
24	Area Jakarta Saharjo	1.377	1.469	1.468	92	-1	6,67%	1.499	97,98%	-30	15	21
25	Area Tangerang Selatan	2.471	2.601	2.603	132	2	5,35%	2.688	96,82%	-85	10	25
26	Area Bandung Kota	2.459	2.774	2.777	318	3	12,92%	2.674	103,85%	103	1	2
27	Area Bandung Raya	2.072	2.133	2.133	61	-0	2,95%	2.225	95,85%	-92	17	29
28	Area Cirebon	808	839	836	28	-3	3,42%	868	96,25%	-33	26	28
29	Area Purwokerto	411	415	414	3	-0	0,82%	449	92,21%	-35	34	38
30	Area Semarang Kota	966	1.002	1.001	35	-1	3,67%	1.019	98,29%	-17	25	19
31	Area Pekalongan	508	547	546	38	-1	7,42%	550	99,22%	-4	24	15
32	Area Solo	1.080	1.118	1.119	38	0	3,56%	1.127	99,24%	-9	22	14
33	Area Yogyakarta	779	795	794	16	-0	2,01%	829	95,80%	-35	29	30
34	Area Denpasar	1.062	990	989	-73	-1	-6,91%	1.105	89,51%	-116	45	45
35	Area Jember	585	583	588	3	4	0,45%	622	94,46%	-34	35	35
36	Area Kediri	429	441	441	12	0	2,90%	463	95,25%	-22	31	32
37	Area Malang	1.556	1.612	1.611	56	-0	3,57%	1.622	99,35%	-11	18	12
38	Area Surabaya Kota	1.967	2.058	2.064	97	6	4,92%	2.056	100,38%	8	14	9
39	Area Surabaya Raya	852	890	891	39	0	4,57%	914	97,45%	-23	21	22
40	Area Balikpapan	580	571	572	-8	1	-1,38%	563	101,69%	10	38	7
41	Area Banjarmasin	706	652	651	-55	-1	-7,73%	688	94,70%	-36	43	33
42	Area Pontianak	1.013	955	953	-60	-2	-5,94%	999	95,44%	-46	44	31
43	Area Makassar	1.155	1.244	1.245	89	1	7,73%	1.265	98,43%	-20	16	17
44	Area Manado	282	295	295	14	0	4,85%	288	102,47%	7	30	4
45	Area Palu	804	908	909	105	1	13,08%	934	97,32%	-25	13	24

KINERJA CFG - OTO 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	16	-1	18,01%	123	83,94%	-20	33	34
2	Area Lhokseumawe	121	157	156	35	-1	29,11%	162	96,34%	-6	15	15
3	Area Meulaboh	85	133	133	48	-0	56,68%	113	118,04%	20	5	3
4	Area Batam	71	85	85	14	0	19,98%	91	93,41%	-6	34	21
5	Area Medan Kota	65	70	69	4	-0	6,85%	88	79,34%	-18	41	38
6	Area Medan Raya	34	50	50	16	-0	46,35%	53	93,98%	-3	32	19
7	Area Pekanbaru	243	300	300	57	-1	23,50%	283	105,94%	17	2	5
8	Area Pematangsiantar	44	83	83	39	-0	87,41%	64	129,14%	19	11	2
9	Area Bandar Lampung	92	129	128	36	-1	39,13%	137	93,08%	-10	13	22
10	Area Bengkulu	47	77	79	32	2	67,03%	57	138,50%	22	21	1
11	Area Jambi	64	92	92	29	0	44,98%	94	98,05%	-2	24	13
12	Area Padang	72	89	89	17	-0	23,69%	106	83,87%	-17	30	35
13	Area Palembang	112	148	148	36	-0	31,99%	173	85,83%	-24	14	32
14	Area Banten	174	210	213	39	3	22,45%	221	96,12%	-9	10	16
15	Area Bekasi	111	142	143	32	1	28,67%	164	86,96%	-21	20	29
16	Area Jakarta Kebon Jeri	173	218	217	45	-1	25,90%	214	101,56%	3	6	11
17	Area Jakarta Kelapa Gading	54	63	63	9	0	15,77%	90	69,95%	-27	39	41
18	Area Jakarta Rawamangun	79	108	108	29	-0	36,79%	119	90,94%	-11	23	23
19	Area Jakarta Thamrin	107	144	144	37	0	35,16%	154	93,51%	-10	12	20
20	Area Bogor	199	244	242	43	-1	21,59%	244	99,21%	-2	7	12
21	Area Depok	139	180	181	42	1	30,26%	185	97,83%	-4	9	14
22	Area Jakarta Fatmawati	63	96	96	33	-0	53,04%	107	89,53%	-11	17	26
23	Area Jakarta Pondok Indah	156	189	189	33	-0	21,21%	208	90,90%	-19	19	24
24	Area Jakarta Saharjo	71	81	81	10	-0	13,85%	103	78,51%	-22	37	39
25	Area Tangerang Selatan	65	98	99	35	1	53,23%	118	84,13%	-19	16	33
26	Area Bandung Kota	160	168	168	7	-0	4,60%	209	80,21%	-41	40	37
27	Area Bandung Raya	150	178	179	29	1	19,41%	166	108,33%	14	22	4
28	Area Cirebon	91	107	108	17	1	19,21%	103	104,92%	5	29	9
29	Area Purwokerto	41	45	45	4	-0	9,83%	65	69,11%	-20	42	43
30	Area Semarang Kota	88	107	107	18	-0	20,87%	121	88,05%	-14	28	27
31	Area Pekalongan	147	150	150	3	-0	2,35%	173	86,86%	-23	43	30
32	Area Solo	59	61	60	1	-1	1,85%	88	68,11%	-28	45	44
33	Area Yogyakarta	79	100	100	21	-0	26,01%	111	90,23%	-11	27	25
34	Area Denpasar	86	111	112	26	1	30,87%	128	87,93%	-15	25	28
35	Area Jember	53	67	67	14	0	26,29%	96	69,72%	-29	35	42
36	Area Kediri	83	95	95	12	-1	14,27%	125	75,68%	-30	36	40
37	Area Malang	104	158	158	54	-0	51,57%	150	105,52%	8	3	7
38	Area Surabaya Kota	128	162	161	33	-1	25,92%	170	94,59%	-9	18	18
39	Area Surabaya Raya	127	143	143	16	0	12,53%	170	83,76%	-28	31	36
40	Area Balikpapan	132	156	156	24	-0	18,04%	181	86,00%	-25	26	31
41	Area Banjarmasin	199	264	264	65	-0	32,95%	249	105,87%	15	1	6
42	Area Pontianak	36	45	45	9	0	26,01%	77	58,82%	-32	38	45
43	Area Makassar	152	204	205	53	1	35,20%	196	104,44%	9	4	10
44	Area Manado	23	25	25	2	1	10,85%	27	95,54%	-1	44	17
45	Area Palu	91	132	133	42	1	46,71%	127	105,01%	6	8	8

KINERJA PWG - AREA 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	456	223	1	95,58%	524	87,00%	-68	14	26
2	Area Lhokseumawe	317	668	667	350	-1	110,51%	667	100,08%	1	4	7
3	Area Meulaboh	191	375	375	184	0	96,43%	390	96,09%	-15	20	14
4	Area Batam	193	324	328	135	4	69,93%	363	90,49%	-34	34	22
5	Area Medan Kota	252	434	443	191	9	75,49%	453	97,73%	-10	16	12
6	Area Medan Raya	201	357	364	164	8	81,41%	371	98,12%	-7	25	11
7	Area Pekanbaru	256	539	551	295	13	115,50%	601	91,71%	-50	8	19
8	Area Pematangsiantar	259	423	431	172	8	66,46%	433	99,46%	-2	23	9
9	Area Bandar Lampung	257	452	459	202	8	78,80%	512	89,73%	-53	15	23
10	Area Bengkulu	148	274	278	130	4	87,87%	313	88,96%	-35	36	24
11	Area Jambi	214	360	368	153	8	71,42%	401	91,56%	-34	30	20
12	Area Padang	305	483	491	185	8	60,58%	529	92,75%	-38	18	18
13	Area Palembang	259	433	439	180	6	69,31%	515	85,22%	-76	21	30
14	Area Banten	231	462	475	243	12	105,21%	489	97,16%	-14	11	13
15	Area Bekasi	237	401	406	168	5	70,97%	475	85,46%	-69	24	29
16	Area Jakarta Kebon Jeru	224	334	341	117	7	52,35%	437	78,01%	-96	39	40
17	Area Jakarta Kelapa Gac	185	295	297	112	2	60,30%	386	77,00%	-89	40	41
18	Area Jakarta Rawamang	198	324	326	128	1	64,88%	440	73,96%	-115	37	44
19	Area Jakarta Thamrin	217	342	349	132	7	60,75%	465	74,95%	-117	35	42
20	Area Bogor	168	306	314	146	8	87,13%	392	80,06%	-78	31	37
21	Area Depok	198	351	353	155	1	78,48%	401	87,91%	-49	29	25
22	Area Jakarta Fatmawati	144	249	251	107	2	74,51%	313	80,20%	-62	41	36
23	Area Jakarta Pondok Ind	145	233	237	93	5	64,12%	328	72,42%	-90	44	45
24	Area Jakarta Saharjo	134	217	221	88	5	65,52%	296	74,80%	-75	45	43
25	Area Tangerang Selatan	136	230	232	96	2	70,86%	289	80,31%	-57	43	35
26	Area Bandung Kota	461	823	837	377	14	81,76%	807	103,81%	31	2	4
27	Area Bandung Raya	408	672	682	274	10	67,06%	749	90,99%	-68	9	21
28	Area Cirebon	463	751	770	307	19	66,45%	764	100,78%	6	6	6
29	Area Purwokerto	116	211	215	98	3	84,71%	255	84,33%	-40	42	32
30	Area Semarang Kota	276	455	463	188	8	68,01%	545	84,95%	-82	17	31
31	Area Pekalongan	154	286	292	139	6	90,10%	294	99,34%	-2	33	10
32	Area Solo	180	297	302	122	5	67,54%	383	78,78%	-81	38	39
33	Area Yogyakarta	252	437	437	185	0	73,37%	534	81,76%	-97	19	33
34	Area Denpasar	712	1.067	1.087	374	20	52,57%	1.073	101,27%	14	3	5
35	Area Jember	189	351	362	173	11	91,37%	388	93,44%	-25	22	17
36	Area Kediri	176	327	337	161	9	91,63%	387	86,88%	-51	27	27
37	Area Malang	238	390	399	161	10	67,44%	461	86,63%	-62	28	28
38	Area Surabaya Kota	361	623	633	272	10	75,15%	666	95,07%	-33	10	16
39	Area Surabaya Raya	443	678	685	242	7	54,58%	719	95,30%	-34	12	15
40	Area Balikpapan	493	783	791	299	9	60,63%	796	99,46%	-4	7	8
41	Area Banjarmasin	370	525	532	163	7	44,08%	675	78,92%	-142	26	38
42	Area Pontianak	280	421	421	141	0	50,48%	518	81,37%	-97	32	34
43	Area Makassar	1.042	1.723	1.759	717	36	68,74%	1.611	109,17%	148	1	2
44	Area Manado	418	635	647	229	12	54,83%	621	104,13%	26	13	3
45	Area Palu	491	808	828	337	19	68,50%	745	111,18%	83	5	1

KINERJA PWG -GADAI AREA 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	156	79	0	103,04%	126	123,17%	29	12	5
2	Area Lhokseumawe	112	224	226	114	2	101,59%	177	127,63%	49	8	3
3	Area Meulaboh	55	104	104	49	-0	90,05%	89	116,44%	15	24	11
4	Area Batam	70	105	106	36	1	51,00%	100	106,18%	6	34	27
5	Area Medan Kota	141	200	204	64	4	45,22%	177	115,34%	27	19	13
6	Area Medan Raya	108	162	165	57	4	52,77%	140	117,84%	25	22	8
7	Area Pekanbaru	106	172	174	68	1	64,02%	168	103,18%	5	16	30
8	Area Pematangsiantar	131	195	196	65	2	49,42%	166	118,09%	30	17	7
9	Area Bandar Lampung	116	182	187	71	5	61,53%	167	112,34%	21	15	18
10	Area Bengkulu	50	86	88	39	2	77,56%	82	107,54%	6	29	23
11	Area Jambi	102	159	162	60	3	58,38%	144	112,68%	18	21	16
12	Area Padang	135	159	161	26	2	19,34%	184	87,28%	-23	41	41
13	Area Palembang	94	140	143	48	2	51,27%	140	101,59%	2	25	32
14	Area Banten	90	148	154	64	6	71,38%	119	129,23%	35	18	1
15	Area Bekasi	114	150	150	36	1	31,90%	150	100,48%	1	33	33
16	Area Jakarta Kebon Jeruk	91	118	121	30	3	32,57%	121	99,61%	-0	39	35
17	Area Jakarta Kelapa Gading	52	69	70	18	1	34,85%	84	83,96%	-13	45	43
18	Area Jakarta Rawamangun	68	105	107	39	1	57,91%	97	110,38%	10	28	21
19	Area Jakarta Thamrin	62	89	91	29	2	46,60%	114	79,65%	-23	40	45
20	Area Bogor	60	91	97	38	6	63,13%	78	125,23%	20	31	4
21	Area Depok	93	145	146	53	1	56,73%	125	117,21%	21	23	9
22	Area Jakarta Fatmawati	52	78	78	26	0	49,72%	71	110,15%	7	42	22
23	Area Jakarta Pondok Indah	48	69	72	23	3	48,23%	73	97,85%	-2	44	36
24	Area Jakarta Saharjo	69	93	95	26	2	37,28%	100	94,99%	-5	43	38
25	Area Tangerang Selatan	58	88	91	32	2	55,77%	70	128,59%	20	37	2
26	Area Bandung Kota	204	320	328	123	8	60,38%	296	110,83%	32	5	19
27	Area Bandung Raya	190	275	281	90	5	47,49%	281	100,11%	0	11	34
28	Area Cirebon	253	359	371	118	12	46,47%	335	110,55%	35	6	20
29	Area Purwokerto	36	66	67	31	1	88,53%	58	116,35%	9	38	12
30	Area Semarang Kota	123	192	196	73	4	59,34%	173	113,63%	24	14	15
31	Area Pekalongan	79	115	116	37	0	47,02%	111	104,40%	5	32	28
32	Area Solo	69	105	107	39	3	56,21%	111	96,79%	-4	30	37
33	Area Yogyakarta	92	156	154	62	-2	67,29%	144	106,90%	10	20	24
34	Area Denpasar	454	650	660	207	10	45,60%	577	114,56%	84	2	14
35	Area Jember	71	117	118	47	1	66,15%	134	87,89%	-16	26	40
36	Area Kediri	66	104	107	41	3	62,87%	129	82,95%	-22	27	44
37	Area Malang	116	184	190	74	6	63,81%	184	103,09%	6	13	31
38	Area Surabaya Kota	183	288	291	108	4	58,92%	279	104,28%	12	9	29
39	Area Surabaya Raya	259	370	373	114	3	43,90%	350	106,42%	23	7	26
40	Area Balikpapan	348	520	521	174	1	49,92%	435	119,82%	86	4	6
41	Area Banjarmasin	161	197	196	36	-0	22,25%	232	84,56%	-36	35	42
42	Area Pontianak	85	119	119	34	-0	40,36%	129	92,12%	-10	36	39
43	Area Makassar	782	1.129	1.143	362	14	46,26%	1.016	112,53%	127	1	17
44	Area Manado	318	424	424	107	1	33,67%	398	106,77%	27	10	25
45	Area Palu	380	568	576	195	7	51,30%	494	116,46%	81	3	10

KINERJA PWG CILEM- AREA 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	300	144	0	91,92%	397	75,49%	-97	11	30
2	Area Lhokseumawe	205	444	442	237	-3	115,38%	490	90,14%	-48	3	9
3	Area Meulaboh	136	271	271	135	1	98,98%	301	90,08%	-30	13	10
4	Area Batam	123	219	222	99	3	80,78%	263	84,51%	-41	33	21
5	Area Medan Kota	112	234	239	127	4	113,56%	276	86,45%	-37	19	16
6	Area Medan Raya	93	195	199	106	4	114,92%	231	86,14%	-32	29	17
7	Area Pekanbaru	150	366	377	228	11	151,90%	433	87,25%	-55	4	14
8	Area Pematangsiantar	128	228	235	107	6	84,01%	267	87,87%	-32	28	13
9	Area Bandar Lampung	141	270	272	131	2	93,00%	345	78,81%	-73	16	25
10	Area Bengkulu	98	188	190	92	2	93,08%	231	82,34%	-41	36	22
11	Area Jambi	112	201	205	93	4	83,32%	258	79,77%	-52	35	23
12	Area Padang	171	324	330	159	6	93,17%	344	95,68%	-15	10	7
13	Area Palembang	165	293	297	131	3	79,61%	375	79,09%	-78	15	24
14	Area Banten	141	314	321	179	6	126,72%	369	86,81%	-49	7	15
15	Area Bekasi	123	251	255	132	4	107,09%	325	78,54%	-70	14	26
16	Area Jakarta Kebon Jeruk	132	216	220	87	3	65,97%	315	69,69%	-96	38	40
17	Area Jakarta Kelapa Gading	133	226	227	94	1	70,26%	302	75,07%	-75	34	31
18	Area Jakarta Rawamangun	130	219	219	89	0	68,51%	344	63,71%	-125	37	45
19	Area Jakarta Thamrin	155	254	258	103	5	66,39%	352	73,43%	-93	30	35
20	Area Bogor	108	215	217	109	2	100,33%	315	68,93%	-98	26	41
21	Area Depok	104	206	207	102	0	97,91%	277	74,70%	-70	31	34
22	Area Jakarta Fatmawati	92	171	173	81	2	88,66%	242	71,41%	-69	41	39
23	Area Jakarta Pondok Indah	96	164	165	69	2	72,12%	254	65,08%	-89	42	42
24	Area Jakarta Saharjo	64	124	126	62	3	95,83%	196	64,48%	-70	45	44
25	Area Tangerang Selatan	78	142	142	64	-0	82,15%	219	64,75%	-77	44	43
26	Area Bandung Kota	256	504	510	253	6	98,80%	511	99,75%	-1	2	3
27	Area Bandung Raya	218	397	401	183	5	84,17%	469	85,54%	-68	6	19
28	Area Cirebon	209	392	399	190	8	90,58%	429	93,14%	-29	5	8
29	Area Purwokerto	81	146	148	67	2	83,02%	197	74,97%	-49	43	32
30	Area Semarang Kota	153	262	267	115	5	75,00%	373	71,68%	-106	25	37
31	Area Pekalongan	75	171	177	102	6	135,10%	184	96,30%	-7	32	6
32	Area Solo	112	193	195	83	2	74,50%	273	71,48%	-78	40	38
33	Area Yogyakarta	160	281	282	123	2	76,88%	390	72,45%	-107	22	36
34	Area Denpasar	259	417	426	168	10	64,78%	497	85,84%	-70	8	18
35	Area Jember	118	234	244	126	10	106,55%	253	96,39%	-9	20	5
36	Area Kediri	110	223	230	120	6	108,82%	258	88,85%	-29	24	11
37	Area Malang	123	206	210	87	4	70,88%	277	75,69%	-67	39	29
38	Area Surabaya Kota	178	335	341	164	6	91,87%	386	88,40%	-45	9	12
39	Area Surabaya Raya	184	308	312	128	4	69,63%	368	84,71%	-56	17	20
40	Area Balikpapan	145	263	270	125	7	86,28%	361	74,92%	-90	21	33
41	Area Banjarmasin	209	328	336	127	8	60,88%	442	75,95%	-106	18	28
42	Area Pontianak	195	302	303	107	0	54,87%	389	77,80%	-86	27	27
43	Area Makassar	261	594	616	355	22	136,16%	595	103,42%	20	1	1
44	Area Manado	100	211	223	122	11	121,78%	224	99,45%	-1	23	4
45	Area Palu	111	240	252	141	12	127,50%	250	100,75%	2	12	2

KINERJA SME - AREA 10-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	790	-12	-47	-1,55%	842	93,85%	-52	41	28
2	Area Lhokseumawe	1.021	844	844	-177	-0	-17,34%	1.213	69,58%	-369	45	44
3	Area Meulaboh	762	702	692	-70	-10	-9,14%	812	85,22%	-120	44	35
4	Area Batam	123	127	125	2	-1	1,86%	173	72,38%	-48	38	43
5	Area Medan Kota	188	207	207	19	0	10,23%	245	84,72%	-37	33	36
6	Area Medan Raya	80	100	100	20	0	24,60%	138	72,78%	-37	32	42
7	Area Pekanbaru	825	969	966	141	-3	17,13%	879	109,90%	87	5	7
8	Area Pematangsiantar	185	243	243	59	-0	31,77%	252	96,41%	-9	15	24
9	Area Bandar Lampung	332	394	392	60	-2	18,15%	381	102,81%	11	14	15
10	Area Bengkulu	254	292	292	38	-0	15,00%	313	93,35%	-21	24	29
11	Area Jambi	435	370	366	-68	-4	-15,75%	494	74,12%	-128	43	40
12	Area Padang	355	389	388	33	-1	9,29%	429	90,47%	-41	27	31
13	Area Palembang	1.061	1.051	1.054	-8	3	-0,71%	1.110	94,93%	-56	40	26
14	Area Banten	453	501	528	74	27	16,42%	509	103,63%	18	9	13
15	Area Bekasi	581	661	630	49	-30	8,51%	622	101,35%	8	20	18
16	Area Jakarta Kebon Jeruk	222	245	255	33	10	14,85%	255	99,81%	-0	28	21
17	Area Jakarta Kelapa Gading	213	315	414	201	100	94,51%	268	154,78%	147	3	1
18	Area Jakarta Rawamangun	285	322	335	50	14	17,56%	334	100,47%	2	19	19
19	Area Jakarta Thamrin	403	510	486	83	-24	20,50%	452	107,63%	34	7	11
20	Area Bogor	340	380	375	35	-5	10,31%	391	95,82%	-16	26	25
21	Area Depok	273	346	347	74	1	26,98%	311	111,55%	36	10	5
22	Area Jakarta Fatmawati	284	335	332	48	-3	16,83%	325	102,11%	7	21	17
23	Area Jakarta Pondok Indah	182	218	240	58	22	31,72%	220	109,38%	21	16	9
24	Area Jakarta Saharjo	233	215	217	-16	2	-6,73%	267	81,29%	-50	42	38
25	Area Tangerang Selatan	278	324	324	46	-0	16,50%	440	73,75%	-115	22	41
26	Area Bandung Kota	600	775	772	172	-3	28,65%	677	113,96%	95	4	4
27	Area Bandung Raya	716	775	773	57	-3	7,98%	769	100,44%	3	17	20
28	Area Cirebon	371	403	408	36	5	9,80%	410	99,60%	-2	25	22
29	Area Purwokerto	300	326	323	23	-3	7,81%	368	87,70%	-45	31	32
30	Area Semarang Kota	460	484	483	24	-0	5,16%	510	94,82%	-26	30	27
31	Area Pekalongan	256	294	283	27	-11	10,62%	326	86,87%	-43	29	34
32	Area Solo	427	508	505	79	-2	18,39%	462	109,33%	43	8	10
33	Area Yogyakarta	377	430	431	53	1	14,15%	422	102,16%	9	18	16
34	Area Denpasar	346	413	418	73	6	20,98%	392	106,61%	26	11	12
35	Area Jember	209	202	202	-7	-0	-3,48%	251	80,28%	-50	39	39
36	Area Kediri	179	196	187	8	-9	4,41%	291	64,02%	-105	36	45
37	Area Malang	233	307	303	70	-4	29,88%	276	109,80%	27	12	8
38	Area Surabaya Kota	429	524	518	89	-6	20,75%	468	110,60%	50	6	6
39	Area Surabaya Raya	660	728	726	66	-2	9,98%	704	103,13%	22	13	14
40	Area Balikpapan	1.337	1.594	1.630	293	36	21,89%	1.378	118,25%	252	2	2
41	Area Banjarmasin	1.618	1.896	1.920	301	23	18,60%	1.673	114,74%	247	1	3
42	Area Pontianak	2.176	2.214	2.221	45	6	2,06%	2.240	99,11%	-20	23	23
43	Area Makassar	326	329	330	4	1	1,29%	405	81,41%	-75	37	37
44	Area Manado	210	213	229	19	15	8,84%	253	90,48%	-24	34	30
45	Area Palu	234	244	247	13	2	5,57%	283	87,14%	-36	35	33

KINERJA MBG - AREA 10-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	10-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.460	-137	-3	-8,58%	1.708	85,47%	-248	45	34
2	Area Lhokseumawe	2.874	2.897	2.889	15	-8	0,53%	3.096	93,32%	-207	12	8
3	Area Meulaboh	2.094	2.049	2.044	-50	-4	-2,38%	2.226	91,84%	-182	41	17
4	Area Batam	311	326	326	15	0	4,92%	362	90,02%	-36	11	21
5	Area Medan Kota	159	195	194	35	-0	21,88%	211	92,16%	-17	4	14
6	Area Medan Raya	368	389	389	21	0	5,67%	422	92,10%	-33	9	15
7	Area Pekanbaru	1.025	1.052	1.055	30	3	2,94%	1.139	92,61%	-84	6	13
8	Area Pematangsiantar	447	445	445	-2	0	-0,45%	508	87,62%	-63	22	27
9	Area Bandar Lampung	936	955	956	21	1	2,20%	1.025	93,25%	-69	10	10
10	Area Bengkulu	908	951	954	46	3	5,01%	972	98,16%	-18	3	3
11	Area Jambi	852	928	927	74	-1	8,71%	919	100,79%	7	1	2
12	Area Padang	686	733	737	52	4	7,51%	755	97,67%	-18	2	4
13	Area Palembang	998	1.006	1.008	10	2	1,01%	1.098	91,86%	-89	13	16
14	Area Banten	554	545	544	-10	-1	-1,81%	605	89,89%	-61	30	23
15	Area Bekasi	377	366	366	-10	-0	-2,76%	414	88,33%	-48	31	25
16	Area Jakarta Kebon Jeruk	321	294	294	-27	0	-8,37%	354	83,16%	-60	36	38
17	Area Jakarta Kelapa Gading	202	185	184	-18	-1	-8,88%	224	82,16%	-40	33	42
18	Area Jakarta Rawamangun	364	366	364	0	-2	0,09%	402	90,59%	-38	20	20
19	Area Jakarta Thamrin	83	81	81	-3	-0	-3,23%	97	82,98%	-17	23	39
20	Area Bogor	503	464	464	-39	-0	-7,81%	541	85,67%	-78	40	33
21	Area Depok	174	182	183	9	1	5,08%	195	93,60%	-12	14	7
22	Area Jakarta Fatmawati	109	116	117	9	1	8,02%	123	95,14%	-6	15	6
23	Area Jakarta Pondok Indah	96	89	89	-7	-0	-7,24%	109	81,72%	-20	27	43
24	Area Jakarta Saharjo	82	78	77	-4	-0	-5,12%	91	84,68%	-14	25	36
25	Area Tangerang Selatan	306	315	314	8	-0	2,62%	329	95,52%	-15	16	5
26	Area Bandung Kota	726	716	720	-6	4	-0,78%	772	93,29%	-52	26	9
27	Area Bandung Raya	566	504	504	-62	-0	-10,99%	610	82,56%	-106	42	41
28	Area Cirebon	607	531	530	-76	-0	-12,59%	641	82,80%	-110	44	40
29	Area Purwokerto	556	519	520	-36	1	-6,43%	610	85,29%	-90	38	35
30	Area Semarang Kota	877	901	901	6	-0	0,65%	534	168,70%	367	19	1
31	Area Pekalongan	491	496	497	6	0	1,17%	534	92,99%	-37	19	11
32	Area Solo	592	522	522	-70	0	-11,80%	649	80,45%	-127	43	45
33	Area Yogyakarta	464	445	446	-19	1	-3,99%	515	86,53%	-69	34	30
34	Area Denpasar	996	992	995	-1	3	-0,14%	1.097	90,65%	-103	21	19
35	Area Jember	428	388	389	-38	1	-8,94%	452	86,08%	-63	39	32
36	Area Kediri	780	745	748	-32	3	-4,12%	859	87,12%	-111	37	28
37	Area Malang	483	462	465	-19	3	-3,85%	536	86,78%	-71	35	29
38	Area Surabaya Kota	408	400	399	-9	-1	-2,29%	453	88,15%	-54	28	26
39	Area Surabaya Raya	712	733	735	24	3	3,32%	791	92,99%	-55	8	12
40	Area Balikpapan	420	446	449	29	3	6,90%	495	90,75%	-46	7	18
41	Area Banjarmasin	540	530	531	-10	1	-1,76%	628	84,52%	-97	29	37
42	Area Pontianak	441	446	447	6	0	1,40%	498	89,70%	-51	17	24
43	Area Makassar	643	640	640	-3	-1	-0,47%	740	86,40%	-101	24	31
44	Area Manado	196	185	184	-12	-0	-6,00%	227	81,17%	-43	32	44
45	Area Palu	394	422	425	30	2	7,64%	472	90,00%	-47	5	22

