



KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 4 Dec 2025



HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK

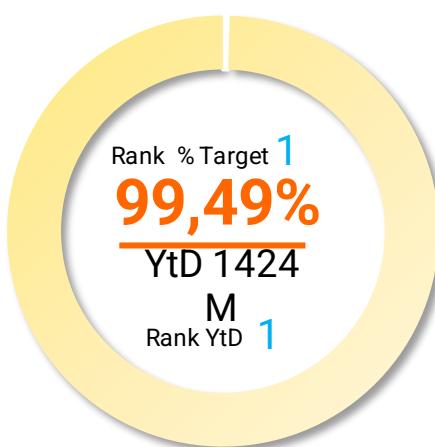
DPK



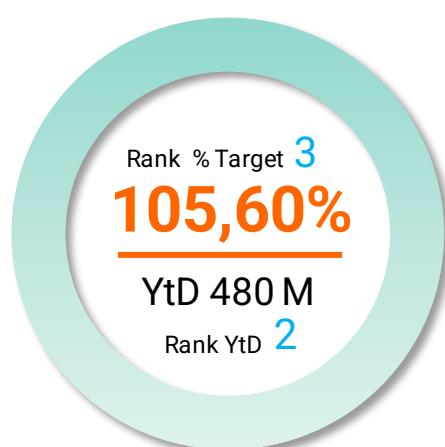
GIRO



TABUNGAN



DEPOSITO



CASA

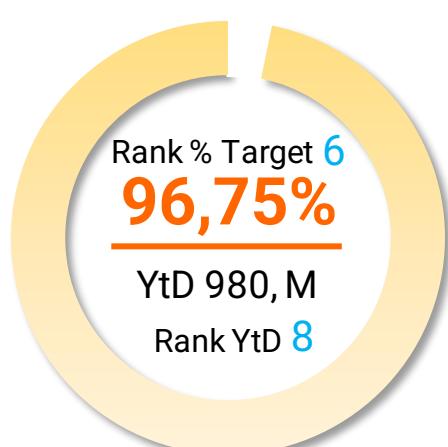


PEMBIAYAAN

PEMBIAYAAN RETAIL



PEMBIAYAAN CFG



PEMBIAYAAN SME



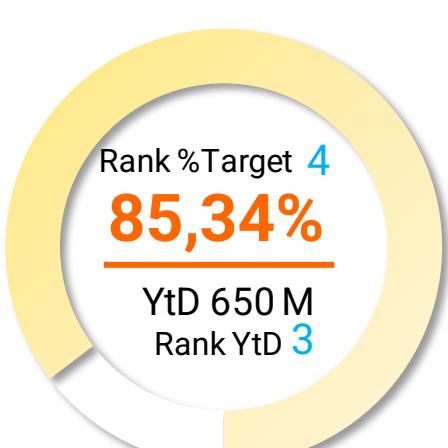
PEMBIAYAAN MBG



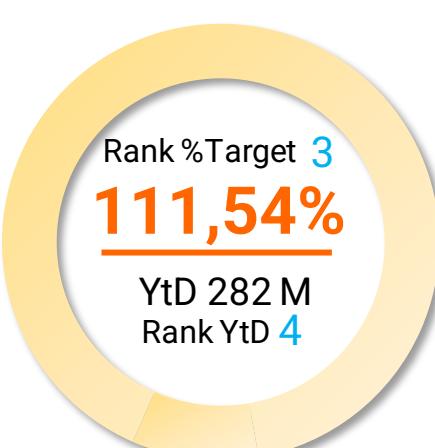
PEMBIAYAAN PWG



PEMBIAYAAN CILEM

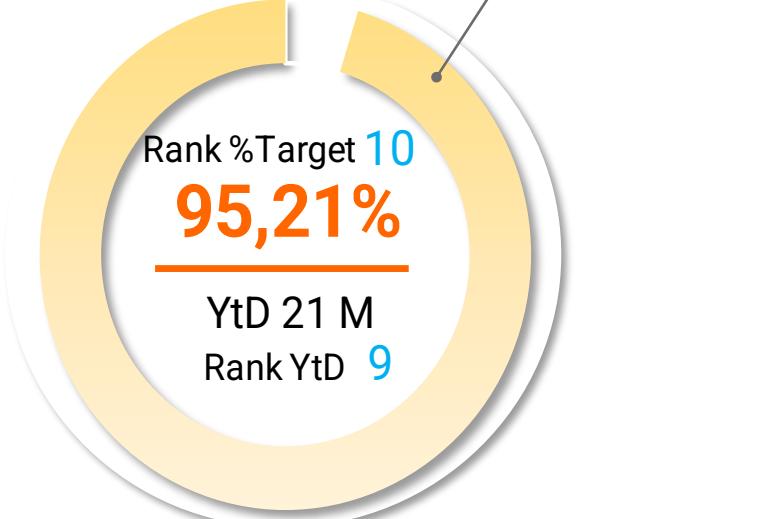
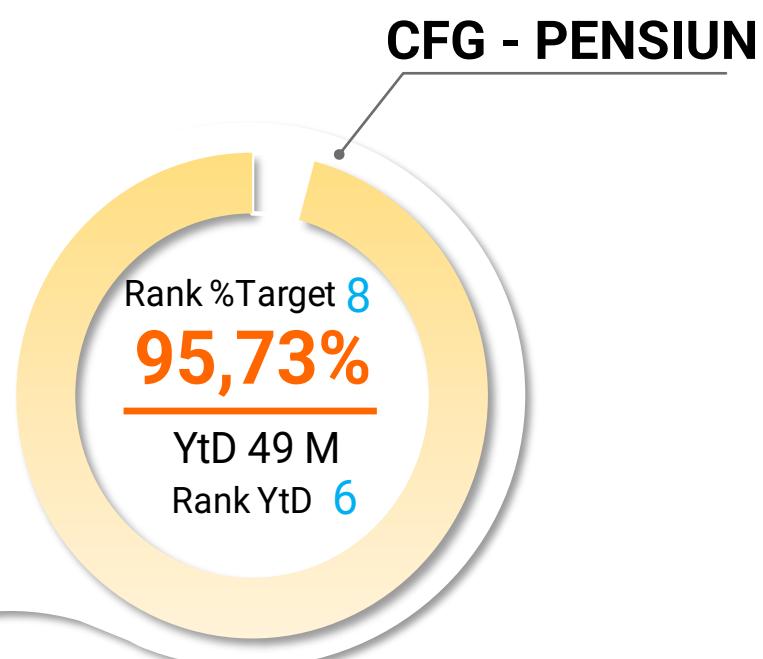
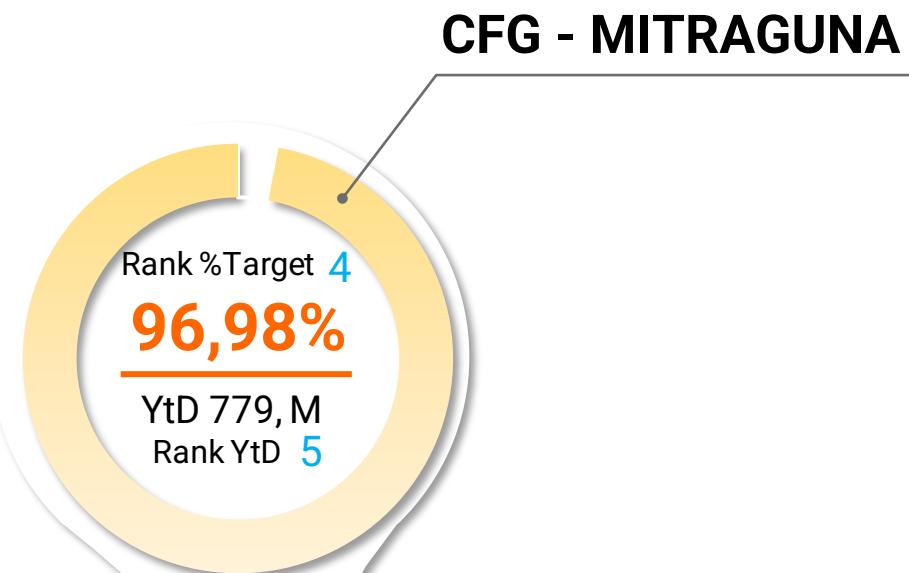


PEMBIAYAAN GADAI



HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)



KINERJA REGION



KINERJA DPK RO PER 04-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	19.921	19.951	914	331	31	4,80%	21.428	93,11%	-1.477	7	6	21.428	-1.477
2	RO II/ Medan	20.912	23.519	23.418	23.438	2.526	-81	20	12,08%	23.565	99,46%	-127	3	2	23.565	-127
3	RO III/ Palembang	20.017	21.849	22.017	22.272	2.255	423	256	11,27%	23.017	96,76%	-745	4	4	23.017	-745
4	RO IV/ Jakarta 1	110.022	134.028	134.246	133.050	23.028	-977	-1.195	20,93%	115.245	115,45%	17.805	1	1	115.245	17.805
5	RO V/ Jakarta 2	49.486	54.090	52.895	53.508	4.022	-582	613	8,13%	54.244	98,64%	-736	2	3	54.244	-736
6	RO VI/ Bandung	20.494	21.907	21.135	21.103	608	-805	-32	2,97%	23.960	88,07%	-2.857	9	10	23.960	-2.857
7	RO VII/ Semarang	25.381	26.479	26.189	26.154	773	-326	-35	3,04%	28.582	91,50%	-2.428	8	7	28.582	-2.428
8	RO VIII/ Surabaya	30.784	32.237	31.999	31.801	1.018	-435	-197	3,31%	35.319	90,04%	-3.517	6	8	35.319	-3.517
9	RO IX/ Kalimantan	19.302	19.885	19.797	19.763	461	-123	-34	2,39%	22.154	89,21%	-2.391	10	9	22.154	-2.391
10	RO X/ Makassar	12.017	13.875	13.902	13.668	1.651	-208	-234	13,74%	14.167	96,47%	-500	5	5	14.167	-500

KINERJA GIRO RO PER 04-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.176	2.182	142	94	6	6,94%	2.914	74,89%	-732	7	6	2.914	-732
2	RO II/ Medan	1.894	2.448	2.495	2.516	621	68	21	32,80%	2.952	85,23%	-436	4	4	2.952	-436
3	RO III/ Palembang	1.759	3.054	3.175	3.155	1.396	101	-20	79,41%	2.916	108,20%	239	3	3	2.916	239
4	RO IV/ Jakarta 1	32.959	37.026	40.146	39.655	6.696	2.628	-491	20,31%	35.010	113,26%	4.644	1	2	35.010	4.644
5	RO V/ Jakarta 2	8.042	13.196	11.870	12.576	4.534	-619	707	56,38%	10.182	123,51%	2.394	2	1	10.182	2.394
6	RO VI/ Bandung	2.464	3.390	2.774	2.794	329	-597	20	13,37%	4.219	66,22%	-1.425	5	8	4.219	-1.425
7	RO VII/ Semarang	1.674	1.497	1.591	1.561	-114	64	-30	-6,80%	2.924	53,37%	-1.364	10	10	2.924	-1.364
8	RO VIII/ Surabaya	2.806	2.866	2.860	2.943	137	77	83	4,88%	4.255	69,18%	-1.311	8	7	4.255	-1.311
9	RO IX/ Kalimantan	1.559	1.795	1.672	1.650	91	-145	-23	5,82%	2.712	60,82%	-1.063	9	9	2.712	-1.063
10	RO X/ Makassar	1.137	1.502	1.375	1.362	225	-139	-13	19,83%	1.806	75,43%	-444	6	5	1.806	-444

KINERJA TABUNGAN RO PER 04-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.010	15.034	1.206	221	24	8,72%	15.284	98,37%	-250	4	2	15.284	-250
2	RO II/ Medan	12.343	13.809	13.766	13.768	1.424	-41	2	11,54%	13.838	99,49%	-70	1	1	13.838	-70
3	RO III/ Palembang	12.611	13.645	13.515	13.580	970	-65	65	7,69%	14.391	94,36%	-811	7	5	14.391	-811
4	RO IV/ Jakarta 1	20.440	22.690	21.723	21.665	1.225	-1.024	-58	5,99%	23.371	92,70%	-1.706	3	7	23.371	-1.706
5	RO V/ Jakarta 2	16.473	17.204	17.206	17.198	726	-6	-8	4,41%	18.885	91,07%	-1.687	9	10	18.885	-1.687
6	RO VI/ Bandung	10.950	11.892	11.741	11.691	740	-201	-50	6,76%	12.494	93,57%	-803	8	6	12.494	-803
7	RO VII/ Semarang	15.386	17.124	16.678	16.643	1.258	-480	-34	8,17%	17.160	96,99%	-517	2	3	17.160	-517
8	RO VIII/ Surabaya	18.627	20.327	19.988	19.736	1.108	-591	-252	5,95%	21.492	91,83%	-1.757	5	9	21.492	-1.757
9	RO IX/ Kalimantan	11.487	12.035	12.056	12.061	574	25	5	5,00%	13.073	92,26%	-1.012	10	8	13.073	-1.012
10	RO X/ Makassar	8.388	9.294	9.468	9.485	1.098	191	17	13,09%	9.786	96,93%	-301	6	4	9.786	-301

KINERJA DEPOSITO RO PER 04-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.734	2.735	-434	16	1	-13,69%	3.231	84,67%	-495	8	10	3.231	-495
2	RO II/ Medan	6.675	7.262	7.157	7.155	480	-107	-2	7,19%	6.775	105,60%	379	2	3	6.775	379
3	RO III/ Palembang	5.648	5.150	5.326	5.537	-111	387	211	-1,96%	5.710	96,97%	-173	4	4	5.710	-173
4	RO IV/ Jakarta 1	56.623	74.312	72.376	71.730	15.107	-2.581	-646	26,68%	56.864	126,14%	14.867	1	1	56.864	14.867
5	RO V/ Jakarta 2	24.971	23.690	23.819	23.733	-1.238	43	-85	-4,96%	25.177	94,27%	-1.444	10	7	25.177	-1.444
6	RO VI/ Bandung	7.080	6.625	6.619	6.618	-461	-7	-1	-6,52%	7.248	91,31%	-630	9	9	7.248	-630
7	RO VII/ Semarang	8.321	7.859	7.921	7.950	-371	91	29	-4,46%	8.497	93,55%	-548	7	8	8.497	-548
8	RO VIII/ Surabaya	9.350	9.044	9.151	9.122	-227	79	-28	-2,43%	9.572	95,30%	-449	6	5	9.572	-449
9	RO IX/ Kalimantan	6.256	6.055	6.068	6.052	-204	-3	-16	-3,26%	6.368	95,03%	-316	5	6	6.368	-316
10	RO X/ Makassar	2.492	3.079	3.059	2.820	328	-259	-239	13,16%	2.575	109,50%	245	3	2	2.575	245

KINERJA CASA PER 04-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.186	17.216	1.347	315	30	8,49%	18.197	94,61%	-981	5	5	18.197	-981
2	RO II/ Medan	14.238	16.257	16.261	16.283	2.046	27	22	14,37%	16.790	96,98%	-506	4	3	16.790	-506
3	RO III/ Palembang	14.369	16.699	16.690	16.735	2.366	36	45	16,47%	17.307	96,69%	-572	3	4	17.307	-572
4	RO IV/ Jakarta 1	53.399	59.716	61.869	61.320	7.921	1.604	-550	14,83%	58.381	105,03%	2.938	1	1	58.381	2.938
5	RO V/ Jakarta 2	24.515	30.400	29.076	29.775	5.260	-625	698	21,45%	29.067	102,43%	707	2	2	29.067	707
6	RO VI/ Bandung	13.415	15.282	14.515	14.484	1.070	-798	-31	7,97%	16.712	86,67%	-2.228	9	10	16.712	-2.228
7	RO VII/ Semarang	17.060	18.621	18.268	18.204	1.144	-417	-64	6,70%	20.085	90,64%	-1.881	8	7	20.085	-1.881
8	RO VIII/ Surabaya	21.434	23.193	22.848	22.679	1.245	-514	-169	5,81%	25.747	88,08%	-3.068	7	8	25.747	-3.068
9	RO IX/ Kalimantan	13.046	13.830	13.729	13.711	665	-120	-18	5,09%	15.785	86,86%	-2.075	10	9	15.785	-2.075
10	RO X/ Makassar	9.524	10.796	10.843	10.848	1.323	51	4	13,89%	11.592	93,58%	-744	6	6	11.592	-744

KINERJA PEMBIAYAN RETAIL RO PER 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.498	1.508	-128	6,86%	24.944	94,21%	-1.445	9	8	24.944	-1.445
2	RO II/ Medan	16.720	18.994	18.971	2.251	-23	13,46%	19.772	95,95%	-801	6	5	19.772	-801
3	RO III/ Palembang	23.276	25.584	25.553	2.277	-31	9,78%	26.652	95,87%	-1.100	5	6	26.652	-1.100
4	RO IV/ Jakarta 1	26.533	29.889	29.833	3.300	-56	12,44%	30.928	96,46%	-1.094	1	3	30.928	-1.094
5	RO V/ Jakarta 2	22.100	24.525	24.542	2.442	17	11,05%	26.170	93,78%	-1.628	4	9	26.170	-1.628
6	RO VI/ Bandung	15.442	17.473	17.465	2.024	-8	13,11%	18.080	96,60%	-615	7	2	18.080	-615
7	RO VII/ Semarang	14.637	16.121	16.088	1.450	-33	9,91%	17.293	93,03%	-1.206	10	10	17.293	-1.206
8	RO VIII/ Surabaya	25.055	27.753	27.688	2.633	-64	10,51%	29.100	95,15%	-1.412	3	7	29.100	-1.412
9	RO IX/ Kalimantan	16.731	18.488	18.474	1.743	-14	10,42%	19.254	95,95%	-780	8	4	19.254	-780
10	RO X/ Makassar	17.143	20.176	20.144	3.001	-32	17,50%	20.344	99,02%	-200	2	1	20.344	-200

KINERJA CFG RO PER 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.266	1.167	-70	9,64%	13.620	97,40%	-355	5	4	13.620	-355
2	RO II/ Medan	11.848	12.865	12.828	980	-37	8,27%	13.259	96,75%	-431	8	6	13.259	-431
3	RO III/ Palembang	15.275	16.512	16.469	1.194	-44	7,81%	16.886	97,53%	-418	4	3	16.886	-418
4	RO IV/ Jakarta 1	21.183	23.341	23.313	2.130	-28	10,06%	23.667	98,50%	-354	1	2	23.667	-354
5	RO V/ Jakarta 2	18.317	19.877	19.872	1.555	-5	8,49%	20.885	95,15%	-1.013	3	10	20.885	-1.013
6	RO VI/ Bandung	10.525	11.523	11.506	981	-18	9,32%	11.879	96,86%	-373	7	5	11.879	-373
7	RO VII/ Semarang	8.860	9.510	9.486	626	-24	7,07%	9.959	95,25%	-473	9	9	9.959	-473
8	RO VIII/ Surabaya	17.072	18.229	18.187	1.115	-42	6,53%	18.876	96,35%	-689	6	7	18.876	-689
9	RO IX/ Kalimantan	9.056	9.633	9.609	553	-24	6,10%	10.047	95,64%	-438	10	8	10.047	-438
10	RO X/ Makassar	13.189	14.975	14.928	1.739	-48	13,19%	14.980	99,65%	-52	2	1	14.980	-52

KINERJA CFG - MITRAGUNA 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.598	828	-57	9,44%	9.826	97,68%	-228	3	3	9.826	-228
2	RO II/ Medan	7.892	8.699	8.670	779	-28	9,87%	8.940	96,98%	-270	5	4	8.940	-270
3	RO III/ Palembang	8.300	9.201	9.171	871	-30	10,49%	9.358	98,00%	-187	2	2	9.358	-187
4	RO IV/ Jakarta 1	5.937	6.767	6.750	813	-17	13,69%	7.007	96,34%	-257	4	7	7.007	-257
5	RO V/ Jakarta 2	2.381	2.758	2.756	375	-3	15,73%	3.244	84,94%	-488	10	10	3.244	-488
6	RO VI/ Bandung	4.002	4.477	4.467	465	-10	11,61%	4.758	93,89%	-291	8	9	4.758	-291
7	RO VII/ Semarang	4.035	4.452	4.437	402	-15	9,96%	4.683	94,74%	-246	9	8	4.683	-246
8	RO VIII/ Surabaya	6.353	7.126	7.101	747	-25	11,76%	7.361	96,46%	-260	6	5	7.361	-260
9	RO IX/ Kalimantan	4.687	5.299	5.287	600	-11	12,80%	5.484	96,42%	-196	7	6	5.484	-196
10	RO X/ Makassar	7.625	8.922	8.893	1.268	-29	16,62%	8.864	100,32%	29	1	1	8.864	29

KINERJA CFG - PENSIUN 04-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD					Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.092	159	-12	8,24%	2.164	96,65%	-73	2	4
2	RO II/ Medan	1.545	1.605	1.594	49	-11	3,14%	1.665	95,73%	-71	6	8
3	RO III/ Palembang	1.907	1.986	1.973	66	-13	3,45%	2.056	95,96%	-83	4	6
4	RO IV/ Jakarta 1	440	462	458	18	-4	4,18%	486	94,27%	-28	9	9
5	RO V/ Jakarta 2	329	369	367	38	-2	11,55%	377	97,30%	-10	8	2
6	RO VI/ Bandung	782	847	842	61	-5	7,76%	876	96,20%	-33	5	5
7	RO VII/ Semarang	667	718	712	46	-5	6,86%	743	95,87%	-31	7	7
8	RO VIII/ Surabaya	3.688	3.793	3.771	82	-22	2,23%	3.894	96,82%	-124	3	3
9	RO IX/ Kalimantan	1.703	1.690	1.679	-24	-12	-1,43%	1.807	92,90%	-128	10	10
10	RO X/ Makassar	3.057	3.245	3.225	168	-20	5,49%	3.279	98,36%	-54	1	1

KINERJA CFG - GRIYA 04-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD					Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.182	79	-1	7,17%	1.233	95,89%	-51	8	9
2	RO II/ Medan	1.954	1.973	1.975	21	2	1,09%	2.075	95,21%	-99	9	10
3	RO III/ Palembang	4.680	4.790	4.787	107	-3	2,29%	4.905	97,61%	-117	7	4
4	RO IV/ Jakarta 1	14.108	15.226	15.219	1.111	-7	7,88%	15.212	100,05%	7	1	1
5	RO V/ Jakarta 2	14.915	15.862	15.864	949	1	6,36%	16.299	97,33%	-436	2	6
6	RO VI/ Bandung	5.339	5.746	5.742	403	-3	7,56%	5.767	99,57%	-25	3	2
7	RO VII/ Semarang	3.744	3.877	3.874	130	-3	3,47%	3.975	97,46%	-101	5	5
8	RO VIII/ Surabaya	6.450	6.574	6.578	128	4	1,99%	6.781	97,00%	-203	6	7
9	RO IX/ Kalimantan	2.300	2.178	2.177	-122	-0	-5,31%	2.249	96,81%	-72	10	8
10	RO X/ Makassar	2.241	2.447	2.447	206	-0	9,18%	2.487	98,39%	-40	4	3

KINERJA CFG - OTO 04-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD					Posisi	GAP
1	RO I/ Aceh	293	394	394	101	-0	34,34%	397	99,07%	-4	6	3
2	RO II/ Medan	457	588	588	131	0	28,69%	579	101,59%	9	5	2
3	RO III/ Palembang	387	535	537	150	2	38,83%	567	94,72%	-30	4	5
4	RO IV/ Jakarta 1	698	885	886	188	1	26,95%	963	91,97%	-77	2	6
5	RO V/ Jakarta 2	692	888	886	194	-1	28,05%	964	91,89%	-78	1	7
6	RO VI/ Bandung	401	453	454	52	1	13,03%	478	94,93%	-24	9	4
7	RO VII/ Semarang	414	463	463	48	-1	11,69%	558	82,90%	-95	10	10
8	RO VIII/ Surabaya	580	737	737	157	1	27,04%	839	87,89%	-102	3	9
9	RO IX/ Kalimantan	366	465	466	99	0	27,10%	508	91,78%	-42	7	8
10	RO X/ Makassar	265	361	363	98	2	36,84%	350	103,83%	13	8	1

KINERJA PWG 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.496	755	-2	101,86%	1.581	94,61%	-85	7	3	1.581	-85
2	RO II/ Medan	1.161	2.076	2.093	932	17	80,26%	2.222	94,21%	-129	4	4	2.222	-129
3	RO III/ Palembang	1.184	2.002	2.019	835	17	70,52%	2.270	88,95%	-251	6	6	2.270	-251
4	RO IV/ Jakarta 1	1.292	2.159	2.174	882	15	68,22%	2.692	80,75%	-518	5	9	2.692	-518
5	RO V/ Jakarta 2	923	1.586	1.594	671	9	72,65%	2.019	78,96%	-425	9	10	2.019	-425
6	RO VI/ Bandung	1.332	2.246	2.268	936	22	70,31%	2.320	97,74%	-52	3	2	2.320	-52
7	RO VII/ Semarang	978	1.686	1.694	716	8	73,22%	2.012	84,21%	-318	8	8	2.012	-318
8	RO VIII/ Surabaya	2.120	3.436	3.466	1.346	30	63,48%	3.693	93,84%	-228	1	5	3.693	-228
9	RO IX/ Kalimantan	1.142	1.729	1.738	595	8	52,12%	1.988	87,39%	-251	10	7	1.988	-251
10	RO X/ Makassar	1.952	3.167	3.196	1.245	30	63,78%	2.977	107,36%	219	2	1	2.977	219

KINERJA PWG - GADAI 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	485	241	1	99,27%	392	123,53%	92	6	1	392	92
2	RO II/ Medan	557	834	839	282	5	50,73%	752	111,54%	87	4	3	752	87
3	RO III/ Palembang	497	726	732	235	6	47,31%	718	102,08%	15	8	9	718	15
4	RO IV/ Jakarta 1	477	679	686	209	7	43,86%	685	100,18%	1	9	10	685	1
5	RO V/ Jakarta 2	381	564	572	191	8	50,28%	517	110,68%	55	10	4	517	55
6	RO VI/ Bandung	648	954	964	316	10	48,84%	912	105,78%	53	3	6	912	53
7	RO VII/ Semarang	398	634	634	236	0	59,39%	596	106,47%	39	7	5	596	39
8	RO VIII/ Surabaya	1.149	1.713	1.724	576	11	50,11%	1.654	104,27%	71	2	8	1.654	71
9	RO IX/ Kalimantan	593	836	836	243	-0	40,96%	796	104,97%	40	5	7	796	40
10	RO X/ Makassar	1.480	2.122	2.135	655	13	44,26%	1.908	111,89%	227	1	2	1.908	227

KINERJA PWG CILEM 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.011	513	-3	103,12%	1.189	85,06%	-178	7	5	1.189	-178
2	RO II/ Medan	605	1.243	1.254	650	11	107,44%	1.469	85,34%	-215	3	4	1.469	-215
3	RO III/ Palembang	687	1.276	1.287	600	11	87,31%	1.553	82,89%	-266	5	6	1.553	-266
4	RO IV/ Jakarta 1	815	1.480	1.488	672	8	82,47%	2.007	74,13%	-519	2	9	2.007	-519
5	RO V/ Jakarta 2	543	1.021	1.022	479	1	88,35%	1.502	68,05%	-480	9	10	1.502	-480
6	RO VI/ Bandung	684	1.292	1.304	620	11	90,65%	1.409	92,54%	-105	4	2	1.409	-105
7	RO VII/ Semarang	580	1.052	1.059	480	7	82,71%	1.416	74,84%	-356	8	8	1.416	-356
8	RO VIII/ Surabaya	971	1.723	1.741	770	19	79,28%	2.040	85,38%	-298	1	3	2.040	-298
9	RO IX/ Kalimantan	549	893	902	352	9	64,17%	1.192	75,65%	-290	10	7	1.192	-290
10	RO X/ Makassar	472	1.045	1.062	590	17	125,02%	1.069	99,30%	-8	6	1	1.069	-8

KINERJA SME RO 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.331	-255	-54	-9,86%	2.712	85,93%	-381	10	9	2.712	-381
2	RO II/ Medan	1.401	1.647	1.644	243	-2	17,37%	1.649	99,72%	-5	5	4	1.649	-5
3	RO III/ Palembang	2.436	2.496	2.490	54	-6	2,21%	2.726	91,34%	-236	8	8	2.726	-236
4	RO IV/ Jakarta 1	2.158	2.553	2.513	356	-40	16,48%	2.472	101,67%	41	2	3	2.472	41
5	RO V/ Jakarta 2	1.590	1.819	1.832	242	13	15,21%	1.877	97,60%	-45	6	7	1.877	-45
6	RO VI/ Bandung	1.687	1.953	1.942	255	-11	15,11%	1.858	104,51%	84	4	1	1.858	84
7	RO VII/ Semarang	1.820	2.041	2.025	206	-16	11,30%	2.050	98,81%	-24	7	5	2.050	-24
8	RO VIII/ Surabaya	2.055	2.368	2.313	257	-55	12,52%	2.344	98,68%	-31	3	6	2.344	-31
9	RO IX/ Kalimantan	5.131	5.704	5.705	574	1	11,18%	5.597	101,93%	108	1	2	5.597	108
10	RO X/ Makassar	769	787	774	4	-13	0,55%	947	81,66%	-174	9	10	947	-174

KINERJA MBG 04-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.407	-159	-2	-2,42%	7.031	91,12%	-624	10	2	7.031	-624
2	RO II/ Medan	2.310	2.406	2.406	96	0	4,15%	2.643	91,06%	-236	2	3	2.643	-236
3	RO III/ Palembang	4.380	4.573	4.574	194	1	4,43%	4.769	95,91%	-195	1	1	4.769	-195
4	RO IV/ Jakarta 1	1.900	1.837	1.833	-67	-3	-3,54%	2.096	87,45%	-263	6	8	2.096	-263
5	RO V/ Jakarta 2	1.269	1.244	1.244	-26	-0	-2,04%	1.389	89,51%	-146	5	4	1.389	-146
6	RO VI/ Bandung	1.898	1.751	1.750	-149	-1	-7,83%	2.022	86,52%	-273	9	10	2.022	-273
7	RO VII/ Semarang	2.980	2.883	2.882	-98	-1	-3,27%	3.273	88,07%	-390	8	6	3.273	-390
8	RO VIII/ Surabaya	3.807	3.720	3.723	-85	3	-2,22%	4.187	88,91%	-464	7	5	4.187	-464
9	RO IX/ Kalimantan	1.401	1.422	1.423	22	0	1,54%	1.621	87,76%	-198	3	7	1.621	-198
10	RO X/ Makassar	1.233	1.248	1.246	13	-1	1,04%	1.439	86,57%	-193	4	9	1.439	-193

KINERJA AREA



KINERJA DPK AREA PER 04-Dec-2025

No	Area					Growth			Growth (%)		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.470	7.672	7.794	7.843	373	171	49	4,99%					17	
2	Area Lhokseumawe	8.074	8.067	8.222	8.203	129	136	-19	1,60%					33	
3	Area Meulaboh	3.494	3.882	3.905	3.906	412	24	0	11,78%					15	
4	Area Batam	2.849	3.274	3.260	3.299	450	25	39	15,80%					13	
5	Area Medan Kota	5.356	6.158	6.057	6.048	692	-111	-10	12,92%					11	
6	Area Medan Raya	2.641	2.872	2.887	2.891	251	19	5	9,49%					27	
7	Area Pekanbaru	7.557	8.546	8.561	8.543	986	-4	-18	13,05%					8	
8	Area Pematangsiantar	2.510	2.668	2.653	2.657	147	-11	4	5,86%					32	
9	Area Bandar Lampung	3.931	4.259	4.246	4.218	287	-41	-28	7,30%					25	
10	Area Bengkulu	2.130	2.493	2.596	2.616	485	123	20	22,79%					12	
11	Area Jambi	2.705	3.237	3.141	3.400	695	163	259	25,71%					10	
12	Area Padang	3.909	4.248	4.244	4.276	367	28	32	9,39%					19	
13	Area Palembang	7.341	7.612	7.790	7.762	421	150	-28	5,73%					14	
14	Area Banten	10.556	12.172	12.216	12.257	1.701	85	41	16,11%					5	
15	Area Bekasi	8.947	9.796	9.138	9.122	174	-674	-16	1,95%					30	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.536	9.475	2.101	-25	-61	28,50%					4	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.974	13.929	2.109	-1.965	-45	17,84%					3	
18	Area Jakarta Rawamangun	10.100	10.103	10.032	10.135	35	32	103	0,35%					35	
19	Area Jakarta Thamrin	61.226	76.564	79.350	78.134	16.908	1.570	-1.217	27,62%					1	
20	Area Bogor	8.049	7.662	7.628	7.643	-406	-19	15	-5,05%					43	
21	Area Depok	7.500	6.872	6.897	6.943	-556	72	46	-7,42%					44	
22	Area Jakarta Fatmawati	11.619	13.960	13.279	13.160	1.541	-800	-119	13,26%					6	
23	Area Jakarta Pondok Indah	8.481	8.793	8.797	8.689	207	-104	-108	2,45%					29	
24	Area Jakarta Saharjo	7.675	11.230	11.064	11.831	4.156	602	767	54,16%					2	
25	Area Tangerang Selatan	6.162	5.574	5.230	5.242	-920	-332	12	-14,94%					45	
26	Area Bandung Kota	9.788	10.510	9.735	9.716	-72	-793	-19	-0,73%					40	
27	Area Bandung Raya	5.837	6.275	6.247	6.236	399	-39	-12	6,84%					16	
28	Area Cirebon	4.870	5.123	5.152	5.151	281	28	-2	5,77%					26	
29	Area Purwokerto	3.175	3.446	3.482	3.467	292	20	-15	9,19%					24	
30	Area Semarang Kota	7.056	7.135	7.053	7.053	-3	-82	-0	-0,05%					38	
31	Area Pekalongan	3.560	3.638	3.345	3.334	-225	-303	-11	-6,32%					42	
32	Area Solo	4.925	5.259	5.283	5.293	368	34	10	7,47%					18	
33	Area Yogyakarta	6.665	7.001	7.025	7.007	341	5	-19	5,12%					21	
34	Area Denpasar	3.788	4.181	4.121	4.136	348	-45	16	9,19%					20	
35	Area Jember	2.822	2.836	2.871	2.845	23	9	-26	0,82%					36	
36	Area Kediri	4.155	4.089	4.153	4.158	3	69	5	0,07%					37	
37	Area Malang	4.575	5.295	5.268	5.272	696	-23	3	15,22%					9	
38	Area Surabaya Kota	7.814	7.742	7.664	7.681	-133	-61	17	-1,70%					41	
39	Area Surabaya Raya	7.629	8.094	7.922	7.709	80	-385	-213	1,05%					34	
40	Area Balikpapan	8.442	8.723	8.751	8.750	308	27	-1	3,64%					23	
41	Area Banjarmasin	7.270	7.461	7.450	7.439	169	-22	-11	2,32%					31	
42	Area Pontianak	3.590	3.702	3.596	3.574	-16	-128	-22	-0,44%					39	
43	Area Makassar	6.449	7.518	7.597	7.552	1.104	35	-44	17,11%					7	
44	Area Manado	2.345	2.927	2.860	2.663	319	-263	-196	13,59%					22	
45	Area Palu	3.223	3.431	3.446	3.452	229	21	6	7,10%					28	

KINERJA GIRO AREA PER 04-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.145	1.166	-20	37	22	-1,64%					36	
2	Area Lhokseumawe	528	575	627	590	62	15	-37	11,64%					22	
3	Area Meulaboh	326	384	404	426	100	42	22	30,54%					17	
4	Area Batam	238	419	428	461	223	43	33	93,61%					11	
5	Area Medan Kota	315	437	450	446	131	9	-4	41,61%					15	
6	Area Medan Raya	156	129	128	132	-24	3	4	-15,41%					37	
7	Area Pekanbaru	1.111	1.414	1.440	1.427	316	13	-14	28,43%					8	
8	Area Pematangsiantar	74	49	49	50	-25	1	1	-33,10%					38	
9	Area Bandar Lampung	474	458	491	465	-8	7	-26	-1,78%					31	
10	Area Bengkulu	144	93	210	205	61	113	-4	42,63%					23	
11	Area Jambi	173	181	154	160	-13	-21	5	-7,41%					34	
12	Area Padang	270	313	298	305	35	-9	7	12,96%					27	
13	Area Palembang	698	2.010	2.022	2.020	1.321	10	-3	189,22%					5	
14	Area Banten	2.097	3.722	3.821	3.905	1.808	183	83	86,24%					3	
15	Area Bekasi	834	871	854	854	19	-18	-0	2,33%					29	
16	Area Jakarta Kebon Jeruk	636	1.900	2.025	2.069	1.433	169	44	225,11%					4	
17	Area Jakarta Kelapa Gading	576	781	758	656	79	-125	-102	13,77%					19	
18	Area Jakarta Rawamangun	2.444	2.574	2.631	2.679	234	105	48	9,59%					10	
19	Area Jakarta Thamrin	26.371	27.178	30.056	29.493	3.122	2.314	-563	11,84%					2	
20	Area Bogor	684	784	785	804	119	20	19	17,46%					16	
21	Area Depok	721	994	1.020	1.024	304	31	5	42,18%					9	
22	Area Jakarta Fatmawati	2.301	3.158	2.764	2.635	335	-523	-128	14,55%					7	
23	Area Jakarta Pondok Indah	957	1.238	959	893	-64	-345	-66	-6,71%					42	
24	Area Jakarta Saharjo	2.794	6.112	5.736	6.596	3.802	484	860	136,08%					1	
25	Area Tangerang Selatan	586	910	607	624	38	-286	18	6,52%					26	
26	Area Bandung Kota	1.112	2.126	1.486	1.506	394	-620	20	35,46%					6	
27	Area Bandung Raya	810	783	794	793	-17	10	-1	-2,12%					35	
28	Area Cirebon	543	481	494	495	-48	14	1	-8,77%					41	
29	Area Purwokerto	215	155	204	205	-11	49	1	-4,96%					32	
30	Area Semarang Kota	684	498	505	475	-208	-23	-30	-30,49%					45	
31	Area Pekalongan	200	174	197	193	-7	19	-5	-3,48%					30	
32	Area Solo	221	228	253	266	45	39	13	20,31%					25	
33	Area Yogyakarta	355	442	431	422	67	-20	-9	18,99%					21	
34	Area Denpasar	281	237	227	251	-30	15	24	-10,72%					40	
35	Area Jember	67	111	115	116	49	6	1	72,89%					24	
36	Area Kediri	248	132	163	159	-89	27	-4	-35,86%					43	
37	Area Malang	232	371	378	382	150	11	4	64,88%					14	
38	Area Surabaya Kota	947	1.030	968	1.030	83	0	62	8,74%					18	
39	Area Surabaya Raya	1.031	986	1.008	1.005	-26	19	-4	-2,55%					39	
40	Area Balikpapan	580	682	657	659	79	-23	2	13,58%					20	
41	Area Banjarmasin	548	639	577	572	24	-66	-5	4,45%					28	
42	Area Pontianak	431	475	439	418	-13	-56	-20	-2,90%					33	
43	Area Makassar	474	648	648	639	165	-9	-8	34,77%					13	
44	Area Manado	244	540	414	411	166	-129	-4	68,15%					12	
45	Area Palu	418	314	314	313	-106	-2	-1	-25,31%					44	

KINERJA TABUNGAN AREA PER 04-Dec-2025

No	AREA					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.535	5.562	465	131	28	9,13%					3	
2	Area Lhokseumawe	5.942	6.260	6.352	6.369	427	110	18	7,18%					5	
3	Area Meulaboh	2.789	3.123	3.124	3.103	314	-20	-21	11,25%					9	
4	Area Batam	1.733	1.904	1.881	1.887	154	-17	6	8,90%					33	
5	Area Medan Kota	2.242	2.410	2.377	2.374	132	-37	-3	5,87%					37	
6	Area Medan Raya	1.804	1.981	1.993	1.993	190	13	1	10,52%					28	
7	Area Pekanbaru	4.778	5.505	5.512	5.506	728	1	-6	15,23%					2	
8	Area Pematangsiantar	1.787	2.009	2.004	2.007	221	-1	3	12,36%					21	
9	Area Bandar Lampung	2.833	3.073	3.023	3.039	206	-34	16	7,29%					25	
10	Area Bengkulu	1.512	1.615	1.580	1.604	92	-11	24	6,11%					42	
11	Area Jambi	1.922	2.212	2.142	2.146	224	-66	4	11,68%					19	
12	Area Padang	2.662	2.851	2.863	2.887	225	36	24	8,47%					17	
13	Area Palembang	3.683	3.894	3.908	3.904	221	10	-4	6,01%					20	
14	Area Banten	4.051	4.150	4.105	4.079	28	-70	-26	0,70%					43	
15	Area Bekasi	4.951	5.551	5.173	5.168	218	-382	-4	4,40%					22	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.579	2.573	233	-68	-6	9,97%					14	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.293	2.352	358	12	59	17,97%					7	
18	Area Jakarta Rawamangun	3.266	3.716	3.435	3.415	149	-300	-20	4,57%					34	
19	Area Jakarta Thamrin	3.839	4.293	4.139	4.078	238	-215	-61	6,21%					13	
20	Area Bogor	4.124	4.361	4.327	4.318	195	-43	-8	4,72%					26	
21	Area Depok	3.364	3.471	3.470	3.468	105	-2	-1	3,12%					39	
22	Area Jakarta Fatmawati	2.449	2.443	2.415	2.425	-25	-19	10	-1,01%					44	
23	Area Jakarta Pondok Indah	2.483	2.688	2.672	2.671	188	-17	-0	7,56%					29	
24	Area Jakarta Saharjo	1.724	1.818	1.894	1.889	165	72	-5	9,57%					32	
25	Area Tangerang Selatan	2.328	2.423	2.429	2.427	98	3	-3	4,22%					41	
26	Area Bandung Kota	4.312	4.850	4.780	4.742	430	-108	-38	9,98%					4	
27	Area Bandung Raya	3.375	3.596	3.556	3.550	175	-46	-6	5,19%					30	
28	Area Cirebon	3.264	3.446	3.405	3.399	135	-48	-6	4,13%					36	
29	Area Purwokerto	2.153	2.510	2.509	2.493	340	-16	-16	15,80%					8	
30	Area Semarang Kota	3.815	4.197	4.051	4.044	229	-153	-7	6,00%					15	
31	Area Pekalongan	2.059	2.564	2.256	2.250	191	-314	-6	9,26%					27	
32	Area Solo	3.209	3.493	3.482	3.479	270	-14	-2	8,42%					10	
33	Area Yogyakarta	4.150	4.361	4.379	4.377	228	16	-2	5,49%					16	
34	Area Denpasar	2.751	3.056	3.011	3.005	254	-51	-6	9,24%					12	
35	Area Jember	1.982	2.196	2.235	2.206	224	10	-28	11,33%					18	
36	Area Kediri	2.848	2.986	3.014	3.022	174	36	8	6,10%					31	
37	Area Malang	2.849	3.247	3.208	3.208	359	-39	0	12,61%					6	
38	Area Surabaya Kota	3.584	3.685	3.581	3.557	-27	-128	-24	-0,75%					45	
39	Area Surabaya Raya	4.613	5.157	4.939	4.737	123	-420	-202	2,67%					38	
40	Area Balikpapan	4.745	4.974	5.009	5.007	262	33	-2	5,52%					11	
41	Area Banjarmasin	4.620	4.844	4.819	4.828	208	-16	9	4,50%					24	
42	Area Pontianak	2.122	2.218	2.229	2.226	104	8	-3	4,89%					40	
43	Area Makassar	4.397	5.044	5.131	5.132	736	88	2	16,73%					1	
44	Area Manado	1.697	1.767	1.835	1.842	145	76	8	8,54%					35	
45	Area Palu	2.293	2.484	2.503	2.511	217	27	8	9,47%					23	

KINERJA DEPOSITO AREA PER 04-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.114	1.114	-73	2	-0	-6,12%					32	
2	Area Lhokseumawe	1.604	1.232	1.243	1.244	-359	12	1	-22,41%					39	
3	Area Meulaboh	379	375	377	377	-2	2	-0	-0,46%					23	
4	Area Batam	878	951	951	951	73	-0	-0	8,31%					19	
5	Area Medan Kota	2.799	3.311	3.231	3.228	429	-83	-3	15,33%					6	
6	Area Medan Raya	681	762	767	766	85	4	-1	12,47%					17	
7	Area Pekanbaru	1.668	1.627	1.609	1.610	-58	-17	1	-3,46%					29	
8	Area Pematangsiantar	649	610	600	600	-49	-11	0	-7,57%					28	
9	Area Bandar Lampung	625	728	732	714	89	-14	-18	14,26%					16	
10	Area Bengkulu	475	785	806	806	332	21	-0	69,86%					7	
11	Area Jambi	610	845	844	1.094	484	249	250	79,25%					4	
12	Area Padang	978	1.083	1.084	1.085	107	1	1	10,91%					15	
13	Area Palembang	2.960	1.708	1.859	1.838	-1.122	130	-21	-37,90%					45	
14	Area Banten	4.408	4.301	4.289	4.273	-136	-28	-16	-3,08%					35	
15	Area Bekasi	3.162	3.373	3.111	3.100	-63	-274	-12	-1,98%					30	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.932	4.833	435	-125	-99	9,90%					5	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.923	10.922	1.671	-1.853	-1	18,07%					2	
18	Area Jakarta Rawamangun	4.389	3.813	3.966	4.041	-349	227	75	-7,95%					38	
19	Area Jakarta Thamrin	31.015	45.092	45.156	44.563	13.548	-529	-592	43,68%					1	
20	Area Bogor	3.241	2.517	2.516	2.521	-720	4	5	-22,22%					41	
21	Area Depok	3.415	2.407	2.408	2.450	-965	43	43	-28,25%					43	
22	Area Jakarta Fatmawati	6.870	8.359	8.100	8.100	1.231	-258	0	17,92%					3	
23	Area Jakarta Pondok Indah	5.041	4.866	5.166	5.125	84	259	-42	1,67%					18	
24	Area Jakarta Saharjo	3.157	3.300	3.434	3.347	190	46	-88	6,01%					11	
25	Area Tangerang Selatan	3.248	2.240	2.194	2.191	-1.057	-50	-3	-32,54%					44	
26	Area Bandung Kota	4.364	3.534	3.468	3.468	-896	-65	-0	-20,53%					42	
27	Area Bandung Raya	1.652	1.896	1.898	1.894	241	-2	-4	14,59%					8	
28	Area Cirebon	1.063	1.195	1.253	1.257	194	61	3	18,23%					10	
29	Area Purwokerto	807	781	768	769	-38	-13	0	-4,70%					27	
30	Area Semarang Kota	2.557	2.440	2.496	2.534	-24	93	37	-0,93%					25	
31	Area Pekalongan	1.301	900	892	892	-409	-8	0	-31,43%					40	
32	Area Solo	1.495	1.538	1.548	1.548	53	9	-1	3,52%					20	
33	Area Yogyakarta	2.161	2.199	2.215	2.208	47	9	-8	2,15%					21	
34	Area Denpasar	756	888	882	880	124	-8	-2	16,40%					13	
35	Area Jember	773	529	521	522	-251	-7	2	-32,41%					37	
36	Area Kediri	1.059	971	976	977	-82	6	1	-7,75%					33	
37	Area Malang	1.495	1.677	1.682	1.682	187	5	-0	12,48%					12	
38	Area Surabaya Kota	3.282	3.027	3.115	3.093	-189	66	-21	-5,75%					36	
39	Area Surabaya Raya	1.985	1.951	1.975	1.968	-17	16	-7	-0,84%					24	
40	Area Balikpapan	3.117	3.068	3.086	3.084	-33	16	-2	-1,07%					26	
41	Area Banjarmasin	2.102	1.978	2.055	2.039	-63	60	-16	-3,01%					31	
42	Area Pontianak	1.037	1.009	928	929	-107	-79	2	-10,34%					34	
43	Area Makassar	1.578	1.826	1.818	1.781	203	-45	-38	12,87%					9	
44	Area Manado	403	621	611	410	7	-210	-200	1,81%					22	
45	Area Palu	511	633	630	629	118	-4	-1	23,01%					14	

KINERJA CASA PER 04-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	3-Dec-25	4-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	6.283	6.559	6.679	6.728	446	169	49	7,09%					11	
2	Area Lhokseumawe	6.471	6.835	6.979	6.959	488	124	-20	7,55%					10	
3	Area Meulaboh	3.115	3.507	3.528	3.529	413	22	0	13,27%					13	
4	Area Batam	1.971	2.323	2.309	2.348	377	26	39	19,14%					16	
5	Area Medan Kota	2.557	2.848	2.827	2.820	263	-28	-7	10,27%					25	
6	Area Medan Raya	1.959	2.110	2.120	2.125	166	16	5	8,46%					34	
7	Area Pekanbaru	5.889	6.919	6.952	6.933	1.044	14	-20	17,72%					6	
8	Area Pematangsiantar	1.861	2.058	2.053	2.057	196	-1	4	10,54%					32	
9	Area Bandar Lampung	3.306	3.531	3.514	3.504	198	-27	-10	5,99%					31	
10	Area Bengkulu	1.656	1.708	1.790	1.810	154	102	20	9,29%					36	
11	Area Jambi	2.094	2.392	2.296	2.306	212	-87	10	10,10%					30	
12	Area Padang	2.931	3.164	3.161	3.192	260	27	31	8,88%					26	
13	Area Palembang	4.381	5.904	5.930	5.924	1.543	20	-6	35,21%					5	
14	Area Banten	6.148	7.871	7.927	7.984	1.836	113	57	29,87%					3	
15	Area Bekasi	5.785	6.422	6.027	6.022	237	-400	-5	4,10%					27	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.604	4.642	1.666	100	38	55,98%					4	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.051	3.007	438	-113	-44	17,03%					12	
18	Area Jakarta Rawamangun	5.710	6.290	6.066	6.094	384	-196	28	6,72%					15	
19	Area Jakarta Thamrin	30.210	31.471	34.195	33.570	3.360	2.099	-624	11,12%					2	
20	Area Bogor	4.808	5.145	5.111	5.122	314	-23	11	6,53%					20	
21	Area Depok	4.084	4.464	4.489	4.493	409	29	4	10,01%					14	
22	Area Jakarta Fatmawati	4.750	5.601	5.179	5.060	310	-541	-119	6,53%					22	
23	Area Jakarta Pondok Indah	3.441	3.927	3.631	3.564	123	-363	-67	3,59%					38	
24	Area Jakarta Saharjo	4.518	7.929	7.630	8.485	3.967	556	855	87,80%					1	
25	Area Tangerang Selatan	2.914	3.334	3.036	3.051	137	-283	15	4,69%					37	
26	Area Bandung Kota	5.424	6.976	6.266	6.248	825	-728	-18	15,20%					8	
27	Area Bandung Raya	4.184	4.379	4.350	4.342	158	-36	-7	3,77%					35	
28	Area Cirebon	3.807	3.928	3.899	3.894	87	-34	-5	2,29%					42	
29	Area Purwokerto	2.368	2.665	2.713	2.698	330	33	-15	13,92%					18	
30	Area Semarang Kota	4.499	4.695	4.557	4.519	20	-176	-37	0,45%					45	
31	Area Pekalongan	2.259	2.738	2.453	2.442	184	-296	-11	8,14%					33	
32	Area Solo	3.430	3.720	3.735	3.745	315	25	11	9,19%					19	
33	Area Yogyakarta	4.504	4.803	4.810	4.799	295	-3	-11	6,55%					23	
34	Area Denpasar	3.032	3.293	3.238	3.256	224	-37	18	7,39%					29	
35	Area Jember	2.049	2.307	2.350	2.323	274	16	-27	13,35%					24	
36	Area Kediri	3.096	3.118	3.177	3.181	85	63	4	2,75%					43	
37	Area Malang	3.080	3.618	3.586	3.590	510	-28	4	16,55%					9	
38	Area Surabaya Kota	4.532	4.715	4.549	4.588	56	-127	38	1,23%					44	
39	Area Surabaya Raya	5.644	6.142	5.947	5.741	97	-401	-206	1,72%					40	
40	Area Balikpapan	5.325	5.656	5.665	5.666	341	10	1	6,40%					17	
41	Area Banjarmasin	5.168	5.482	5.396	5.400	232	-82	5	4,50%					28	
42	Area Pontianak	2.553	2.693	2.668	2.644	91	-48	-23	3,58%					41	
43	Area Makassar	4.871	5.692	5.778	5.771	901	80	-7	18,49%					7	
44	Area Manado	1.942	2.306	2.249	2.253	311	-53	4	16,04%					21	
45	Area Palu	2.712	2.798	2.816	2.823	111	25	7	4,10%					39	

KINERJA PEMBIAYAN RETAIL AREA PER 04-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target	
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.693	481	-69	6,67%	8.217	93,63%	-523	23	33	
2	Area Lhokseumawe	8.448	8.964	8.940	491	-25	5,81%	9.774	91,47%	-834	21	41	
3	Area Meulaboh	6.330	6.900	6.865	535	-35	8,46%	7.109	96,58%	-243	16	15	
4	Area Batam	2.397	2.732	2.724	327	-8	13,63%	2.901	93,88%	-178	39	31	
5	Area Medan Kota	2.545	2.985	2.985	440	-0	17,28%	3.115	95,80%	-131	25	22	
6	Area Medan Raya	2.640	3.002	2.997	357	-5	13,51%	3.143	95,36%	-146	35	25	
7	Area Pekanbaru	5.991	6.772	6.768	777	-3	12,97%	6.974	97,06%	-205	4	12	
8	Area Pematangsiantar	3.146	3.503	3.497	351	-6	11,15%	3.677	95,12%	-179	37	26	
9	Area Bandar Lampung	4.153	4.576	4.567	414	-9	9,96%	4.866	93,85%	-300	29	32	
10	Area Bengkulu	3.643	4.148	4.143	500	-6	13,73%	4.183	99,05%	-40	19	4	
11	Area Jambi	4.260	4.605	4.594	334	-12	7,83%	4.802	95,66%	-209	38	23	
12	Area Padang	4.496	4.936	4.930	434	-6	9,66%	5.146	95,82%	-215	26	21	
13	Area Palembang	6.724	7.318	7.319	595	1	8,85%	7.656	95,60%	-337	11	24	
14	Area Banten	5.229	5.961	5.987	759	26	14,51%	6.046	99,03%	-59	5	5	
15	Area Bekasi	5.457	6.086	6.062	605	-25	11,10%	6.258	96,86%	-197	10	13	
16	Area Jakarta Kebon Jeruk	3.887	4.407	4.394	506	-13	13,03%	4.565	96,26%	-171	18	17	
17	Area Jakarta Kelapa Gading	3.487	3.981	3.978	491	-3	14,07%	4.095	97,13%	-117	22	11	
18	Area Jakarta Rawamangun	4.093	4.482	4.482	389	0	9,50%	4.797	93,43%	-315	32	34	
19	Area Jakarta Thamrin	4.380	4.972	4.930	550	-42	12,56%	5.133	96,04%	-203	13	20	
20	Area Bogor	4.856	5.365	5.364	509	-0	10,48%	5.744	93,39%	-379	17	35	
21	Area Depok	4.779	5.320	5.322	543	2	11,37%	5.531	96,23%	-208	14	18	
22	Area Jakarta Fatmawati	3.666	4.099	4.097	431	-2	11,75%	4.325	94,72%	-228	27	28	
23	Area Jakarta Pondok Indah	3.011	3.417	3.420	409	3	13,59%	3.689	92,72%	-269	30	38	
24	Area Jakarta Saharjo	2.222	2.420	2.419	197	-0	8,87%	2.694	89,79%	-275	44	45	
25	Area Tangerang Selatan	3.565	3.904	3.919	353	14	9,90%	4.263	91,93%	-344	36	40	
26	Area Bandung Kota	5.826	6.834	6.834	1.007	-0	17,29%	6.833	100,01%	1	2	2	
27	Area Bandung Raya	5.409	5.976	5.967	557	-10	10,30%	6.282	94,98%	-315	12	27	
28	Area Cirebon	4.206	4.662	4.665	459	3	10,92%	4.963	94,00%	-298	24	29	
29	Area Purwokerto	2.362	2.554	2.547	185	-7	7,83%	2.806	90,77%	-259	45	42	
30	Area Semarang Kota	3.801	4.192	4.193	393	1	10,33%	4.029	104,08%	164	31	1	
31	Area Pekalongan	2.273	2.553	2.539	267	-14	11,73%	2.726	93,14%	-187	40	36	
32	Area Solo	3.186	3.433	3.426	240	-7	7,53%	3.706	92,46%	-280	42	39	
33	Area Yogyakarta	3.016	3.388	3.382	366	-6	12,14%	3.634	93,07%	-252	34	37	
34	Area Denpasar	6.985	7.780	7.728	743	-51	10,64%	7.855	98,39%	-126	6	8	
35	Area Jember	2.789	3.004	3.000	211	-4	7,58%	3.319	90,39%	-319	43	43	
36	Area Kediri	3.187	3.458	3.451	264	-7	8,29%	3.831	90,10%	-379	41	44	
37	Area Malang	3.372	3.748	3.753	382	5	11,32%	3.997	93,90%	-244	33	30	
38	Area Surabaya Kota	4.447	4.988	4.983	536	-6	12,05%	5.176	96,27%	-193	15	16	
39	Area Surabaya Raya	4.275	4.773	4.772	497	-1	11,62%	4.962	96,17%	-190	20	19	
40	Area Balikpapan	4.911	5.600	5.599	687	-2	13,99%	5.676	98,64%	-77	7	7	
41	Area Banjarmasin	5.586	6.226	6.220	634	-6	11,34%	6.391	97,33%	-170	8	10	
42	Area Pontianak	6.233	6.662	6.655	422	-6	6,78%	6.882	96,71%	-226	28	14	
43	Area Makassar	7.265	8.778	8.776	1.511	-2	20,80%	8.796	99,77%	-20	1	3	
44	Area Manado	4.255	4.891	4.882	626	-9	14,72%	4.990	97,83%	-108	9	9	
45	Area Palu	5.623	6.507	6.486	864	-21	15,36%	6.551	99,02%	-64	3	6	

KINERJA CFG AREA PER 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	4.982	402	-25	8,78%	5.143	96,88%	-161	8	19
2	Area Lhokseumawe	4.236	4.555	4.533	297	-22	7,00%	4.798	94,48%	-265	18	39
3	Area Meulaboh	3.283	3.774	3.751	468	-23	14,25%	3.680	101,92%	71	4	1
4	Area Batam	1.770	1.955	1.949	179	-7	10,11%	2.003	97,30%	-54	29	16
5	Area Medan Kota	1.945	2.149	2.144	199	-5	10,25%	2.206	97,17%	-62	26	17
6	Area Medan Raya	1.991	2.156	2.149	158	-7	7,93%	2.212	97,16%	-63	35	18
7	Area Pekanbaru	3.886	4.212	4.202	316	-10	8,14%	4.354	96,51%	-152	14	22
8	Area Pematangsiantar	2.256	2.392	2.384	127	-9	5,65%	2.483	95,98%	-100	40	25
9	Area Bandar Lampung	2.629	2.775	2.765	136	-10	5,17%	2.948	93,80%	-183	37	41
10	Area Bengkulu	2.332	2.632	2.623	291	-8	12,47%	2.585	101,47%	38	19	2
11	Area Jambi	2.759	2.947	2.934	175	-13	6,35%	2.987	98,21%	-53	30	12
12	Area Padang	3.150	3.331	3.320	169	-12	5,38%	3.433	96,69%	-114	32	21
13	Area Palembang	4.405	4.828	4.827	422	-1	9,58%	4.933	97,86%	-106	6	15
14	Area Banten	3.990	4.454	4.447	457	-7	11,44%	4.443	100,08%	3	5	4
15	Area Bekasi	4.262	4.659	4.662	400	3	9,38%	4.747	98,19%	-86	10	13
16	Area Jakarta Kebon Jeruk	3.121	3.534	3.521	400	-13	12,82%	3.519	100,06%	2	9	5
17	Area Jakarta Kelapa Gading	2.887	3.186	3.184	297	-1	10,30%	3.218	98,96%	-33	17	8
18	Area Jakarta Rawamangun	3.247	3.470	3.467	220	-3	6,79%	3.621	95,74%	-154	23	28
19	Area Jakarta Thamrin	3.676	4.039	4.032	356	-6	9,69%	4.119	97,90%	-86	13	14
20	Area Bogor	3.846	4.215	4.218	372	2	9,68%	4.420	95,43%	-202	11	31
21	Area Depok	4.134	4.440	4.441	307	1	7,42%	4.623	96,06%	-182	15	24
22	Area Jakarta Fatmawati	3.130	3.399	3.398	268	-1	8,56%	3.565	95,33%	-166	21	32
23	Area Jakarta Pondok Indah	2.588	2.877	2.874	286	-3	11,03%	3.033	94,75%	-159	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.908	134	-2	7,57%	2.040	93,54%	-132	38	43
25	Area Tangerang Selatan	2.845	3.035	3.033	189	-2	6,63%	3.205	94,66%	-171	28	38
26	Area Bandung Kota	4.040	4.520	4.516	476	-4	11,79%	4.577	98,67%	-61	3	10
27	Area Bandung Raya	3.720	4.025	4.017	297	-8	8,00%	4.153	96,73%	-136	16	20
28	Area Cirebon	2.765	2.978	2.972	207	-6	7,50%	3.149	94,39%	-177	24	40
29	Area Purwokerto	1.391	1.498	1.493	102	-5	7,36%	1.574	94,88%	-81	43	36
30	Area Semarang Kota	2.188	2.353	2.349	161	-4	7,35%	2.440	96,27%	-91	34	23
31	Area Pekalongan	1.372	1.476	1.472	100	-4	7,32%	1.572	93,67%	-100	44	42
32	Area Solo	1.987	2.106	2.098	111	-8	5,59%	2.211	94,89%	-113	41	35
33	Area Yogyakarta	1.922	2.076	2.073	152	-3	7,88%	2.162	95,87%	-89	36	26
34	Area Denpasar	4.931	5.308	5.290	360	-18	7,29%	5.292	99,97%	-2	12	6
35	Area Jember	1.963	2.063	2.057	94	-7	4,77%	2.228	92,31%	-171	45	44
36	Area Kediri	2.053	2.190	2.183	130	-8	6,33%	2.293	95,18%	-110	39	33
37	Area Malang	2.417	2.589	2.589	172	-0	7,14%	2.725	95,03%	-135	31	34
38	Area Surabaya Kota	3.249	3.442	3.440	192	-2	5,90%	3.589	95,84%	-149	27	27
39	Area Surabaya Raya	2.461	2.635	2.628	168	-7	6,81%	2.749	95,61%	-121	33	29
40	Area Balikpapan	2.662	2.777	2.772	110	-5	4,15%	3.007	92,18%	-235	42	45
41	Area Banjarmasin	3.058	3.276	3.264	206	-11	6,75%	3.415	95,59%	-151	25	30
42	Area Pontianak	3.337	3.580	3.573	236	-8	7,07%	3.625	98,55%	-53	22	11
43	Area Makassar	5.254	6.086	6.067	813	-19	15,47%	6.040	100,46%	28	1	3
44	Area Manado	3.431	3.858	3.846	415	-12	12,09%	3.889	98,90%	-43	7	9
45	Area Palu	4.503	5.032	5.015	511	-17	11,35%	5.051	99,27%	-37	2	7

KINERJA CFG - MITRAGUNA 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.483	303	-20	9,54%	3.569	97,57%	-87	6	14
2	Area Lhokseumawe	3.065	3.287	3.269	205	-18	6,69%	3.454	94,65%	-185	12	28
3	Area Meulaboh	2.526	2.865	2.846	320	-19	12,65%	2.802	101,56%	44	4	6
4	Area Batam	1.212	1.336	1.330	118	-6	9,76%	1.384	96,08%	-54	24	22
5	Area Medan Kota	1.384	1.570	1.566	182	-4	13,17%	1.578	99,26%	-12	14	9
6	Area Medan Raya	1.475	1.606	1.600	125	-6	8,47%	1.638	97,63%	-39	21	13
7	Area Pekanbaru	2.498	2.751	2.742	244	-9	9,78%	2.846	96,36%	-104	10	21
8	Area Pematangsiantar	1.324	1.437	1.433	109	-4	8,24%	1.494	95,88%	-62	27	23
9	Area Bandar Lampung	1.178	1.294	1.289	111	-5	9,44%	1.424	90,52%	-135	26	33
10	Area Bengkulu	1.452	1.722	1.716	263	-7	18,14%	1.640	104,63%	76	9	2
11	Area Jambi	1.779	1.933	1.922	143	-11	8,03%	1.926	99,82%	-3	18	8
12	Area Padang	1.730	1.856	1.850	120	-6	6,91%	1.910	96,83%	-61	23	17
13	Area Palembang	2.161	2.396	2.394	233	-2	10,80%	2.458	97,38%	-64	11	15
14	Area Banten	1.324	1.493	1.490	165	-4	12,48%	1.523	97,79%	-34	16	12
15	Area Bekasi	456	537	539	83	2	18,22%	657	81,99%	-118	33	44
16	Area Jakarta Kebon Jeri	1.087	1.219	1.209	122	-10	11,25%	1.264	95,63%	-55	22	24
17	Area Jakarta Kelapa Gading	795	908	907	112	-1	14,06%	936	96,90%	-29	25	16
18	Area Jakarta Rawamangun	564	619	618	54	-1	9,62%	726	85,21%	-107	42	39
19	Area Jakarta Thamrin	1.711	1.990	1.987	276	-3	16,15%	1.900	104,58%	87	8	3
20	Area Bogor	482	549	546	64	-2	13,35%	632	86,42%	-86	40	38
21	Area Depok	292	376	375	84	-0	28,66%	415	90,40%	-40	32	34
22	Area Jakarta Fatmawati	672	772	772	100	0	14,84%	923	83,70%	-150	30	42
23	Area Jakarta Pondok Indah	383	459	460	77	1	20,24%	541	85,00%	-81	36	40
24	Area Jakarta Saharjo	266	292	291	25	-1	9,40%	365	79,85%	-74	44	45
25	Area Tangerang Selatan	286	311	310	24	-1	8,50%	368	84,34%	-58	45	41
26	Area Bandung Kota	1.235	1.378	1.374	140	-3	11,30%	1.483	92,68%	-108	19	31
27	Area Bandung Raya	1.214	1.397	1.393	179	-5	14,73%	1.445	96,38%	-52	15	20
28	Area Cirebon	1.554	1.702	1.700	146	-2	9,41%	1.830	92,90%	-130	17	29
29	Area Purwokerto	750	819	816	66	-3	8,85%	858	95,17%	-41	39	26
30	Area Semarang Kota	1.035	1.147	1.144	109	-3	10,54%	1.183	96,68%	-39	28	19
31	Area Pekalongan	570	623	620	51	-2	8,90%	688	90,23%	-67	43	35
32	Area Solo	763	837	830	68	-6	8,89%	895	92,82%	-64	38	30
33	Area Yogyakarta	918	1.027	1.026	108	-1	11,77%	1.060	96,80%	-34	29	18
34	Area Denpasar	2.026	2.357	2.349	324	-8	15,98%	2.217	105,98%	133	3	1
35	Area Jember	865	950	945	80	-5	9,27%	1.026	92,09%	-81	34	32
36	Area Kediri	927	1.011	1.006	79	-5	8,52%	1.062	94,73%	-56	35	27
37	Area Malang	492	551	551	59	-0	11,94%	664	82,89%	-114	41	43
38	Area Surabaya Kota	989	1.064	1.060	71	-3	7,21%	1.176	90,12%	-116	37	36
39	Area Surabaya Raya	1.055	1.193	1.189	134	-4	12,73%	1.215	97,86%	-26	20	10
40	Area Balikpapan	1.543	1.640	1.638	95	-2	6,13%	1.821	89,94%	-183	31	37
41	Area Banjarmasin	1.547	1.757	1.750	203	-7	13,14%	1.833	95,45%	-84	13	25
42	Area Pontianak	1.598	1.902	1.900	302	-2	18,91%	1.829	103,84%	70	7	4
43	Area Makassar	2.899	3.527	3.515	616	-12	21,24%	3.447	101,97%	68	1	5
44	Area Manado	2.452	2.779	2.771	319	-8	13,02%	2.833	97,82%	-62	5	11
45	Area Palu	2.274	2.616	2.607	333	-9	14,63%	2.585	100,86%	22	2	7

KINERJA CFG - PENSIUN 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	626	35	-4	5,94%	674	92,88%	-48	6	33
2	Area Lhokseumawe	816	856	852	36	-5	4,35%	897	94,92%	-46	5	23
3	Area Meulaboh	525	618	614	89	-4	16,87%	593	103,55%	21	1	3
4	Area Batam	95	99	98	3	-1	2,83%	115	85,17%	-17	32	41
5	Area Medan Kota	184	197	195	11	-1	6,15%	206	94,77%	-11	18	24
6	Area Medan Raya	245	268	266	21	-1	8,55%	264	100,86%	2	11	6
7	Area Pekanbaru	550	560	557	8	-3	1,37%	589	94,55%	-32	24	27
8	Area Pematangsiantar	471	481	477	6	-4	1,28%	490	97,27%	-13	28	16
9	Area Bandar Lampung	200	212	210	10	-2	5,00%	228	92,08%	-18	19	35
10	Area Bengkulu	383	396	394	11	-2	2,96%	416	94,66%	-22	17	26
11	Area Jambi	352	369	367	15	-3	4,26%	381	96,26%	-14	15	20
12	Area Padang	646	660	655	9	-4	1,38%	677	96,80%	-22	20	18
13	Area Palembang	326	349	347	21	-2	6,31%	354	98,10%	-7	12	14
14	Area Banten	167	170	169	1	-1	0,70%	176	95,94%	-7	36	21
15	Area Bekasi	75	72	71	-5	-1	-6,02%	85	83,68%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,31%	49	90,63%	-5	33	38
17	Area Jakarta Kelapa Gac	49	53	52	3	-0	5,87%	56	94,04%	-3	31	30
18	Area Jakarta Rawamanç	52	61	61	9	-1	17,10%	59	103,23%	2	21	4
19	Area Jakarta Thamrin	54	62	62	7	-1	13,50%	63	98,54%	-1	25	11
20	Area Bogor	166	185	183	18	-1	10,69%	183	100,04%	0	13	7
21	Area Depok	43	46	46	3	-0	7,63%	47	98,20%	-1	30	13
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,28%	24	113,14%	3	27	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,52%	18	98,45%	-0	34	12
24	Area Jakarta Saharjo	60	68	67	7	-0	11,92%	74	91,43%	-6	26	37
25	Area Tangerang Selatan	23	25	25	1	-0	4,64%	31	80,42%	-6	38	45
26	Area Bandung Kota	186	200	199	13	-1	7,23%	211	94,26%	-12	16	29
27	Area Bandung Raya	284	316	314	31	-2	10,76%	317	99,12%	-3	8	10
28	Area Cirebon	312	331	329	17	-2	5,35%	347	94,71%	-18	14	25
29	Area Purwokerto	189	219	217	28	-2	14,79%	202	107,56%	15	9	2
30	Area Semarang Kota	99	97	96	-3	-1	-2,91%	117	82,53%	-20	40	44
31	Area Pekalongan	147	157	156	9	-1	5,78%	161	96,64%	-5	22	19
32	Area Solo	86	90	90	4	-1	5,01%	101	88,83%	-11	29	40
33	Area Yogyakarta	146	154	154	8	-1	5,38%	162	94,52%	-9	23	28
34	Area Denpasar	1.757	1.850	1.840	83	-10	4,74%	1.843	99,86%	-3	2	8
35	Area Jember	460	463	461	1	-2	0,24%	484	95,36%	-22	37	22
36	Area Kediri	614	643	640	26	-3	4,24%	643	99,58%	-3	10	9
37	Area Malang	265	268	266	2	-2	0,59%	289	92,27%	-22	35	34
38	Area Surabaya Kota	165	159	158	-8	-2	-4,67%	188	84,05%	-30	42	42
39	Area Surabaya Raya	427	409	405	-22	-4	-5,11%	449	90,23%	-44	45	39
40	Area Balikpapan	406	410	406	0	-3	0,06%	442	91,86%	-36	39	36
41	Area Banjarmasin	607	603	599	-8	-4	-1,38%	644	92,89%	-46	43	32
42	Area Pontianak	690	678	674	-16	-5	-2,36%	720	93,53%	-47	44	31
43	Area Makassar	1.048	1.110	1.103	55	-7	5,23%	1.132	97,46%	-29	4	15
44	Area Manado	674	759	755	81	-4	11,95%	741	101,87%	14	3	5
45	Area Palu	1.335	1.376	1.367	32	-9	2,42%	1.406	97,23%	-39	7	17

KINERJA CFG - GRIYA 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	770	48	-0	6,58%	776	99,12%	-7	19	15
2	Area Lhokseumawe	235	255	255	20	0	8,57%	284	89,68%	-29	28	44
3	Area Meulaboh	146	158	158	11	-0	7,82%	172	91,53%	-15	32	41
4	Area Batam	392	436	436	44	0	11,26%	413	105,73%	24	20	1
5	Area Medan Kota	312	313	313	1	0	0,26%	335	93,35%	-22	35	37
6	Area Medan Raya	237	233	233	-4	0	-1,80%	256	90,90%	-23	37	42
7	Area Pekanbaru	596	601	603	7	2	1,17%	637	94,71%	-34	33	34
8	Area Pematangsiantar	417	391	391	-26	-0	-6,32%	434	89,95%	-44	42	43
9	Area Bandar Lampung	1.159	1.140	1.137	-21	-3	-1,85%	1.158	98,24%	-20	41	19
10	Area Bengkulu	450	436	435	-16	-1	-3,47%	473	92,00%	-38	40	39
11	Area Jambi	564	552	553	-11	0	-2,03%	587	94,21%	-34	39	35
12	Area Padang	702	727	726	24	-1	3,38%	740	98,02%	-15	27	20
13	Area Palembang	1.805	1.935	1.937	132	2	7,30%	1.948	99,46%	-11	9	12
14	Area Banten	2.325	2.580	2.578	253	-3	10,88%	2.523	102,17%	55	3	5
15	Area Bekasi	3.620	3.908	3.910	290	1	8,02%	3.841	101,79%	69	2	6
16	Area Jakarta Kebon Jeruk	1.820	2.052	2.050	230	-2	12,64%	1.992	102,91%	58	5	3
17	Area Jakarta Kelapa Gading	1.988	2.162	2.162	174	0	8,77%	2.136	101,22%	26	7	8
18	Area Jakarta Rawamangun	2.552	2.681	2.680	129	-1	5,04%	2.718	98,62%	-38	11	16
19	Area Jakarta Thamrin	1.804	1.842	1.839	35	-3	1,94%	2.002	91,88%	-163	25	40
20	Area Bogor	2.998	3.238	3.245	247	7	8,22%	3.360	96,58%	-115	4	26
21	Area Depok	3.661	3.838	3.840	178	1	4,87%	3.976	96,56%	-137	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.503	128	-1	5,41%	2.511	99,67%	-8	12	10
23	Area Jakarta Pondok Indah	2.034	2.211	2.207	173	-4	8,50%	2.265	97,42%	-58	8	22
24	Area Jakarta Saharjo	1.377	1.469	1.469	92	-0	6,70%	1.499	98,01%	-30	15	21
25	Area Tangerang Selatan	2.471	2.601	2.601	130	-0	5,26%	2.688	96,74%	-88	10	25
26	Area Bandung Kota	2.459	2.774	2.775	316	1	12,85%	2.674	103,79%	101	1	2
27	Area Bandung Raya	2.072	2.133	2.131	60	-2	2,88%	2.225	95,79%	-94	17	29
28	Area Cirebon	808	839	836	28	-3	3,43%	868	96,26%	-33	26	28
29	Area Purwokerto	411	415	415	4	-0	0,89%	449	92,27%	-35	34	38
30	Area Semarang Kota	966	1.002	1.001	36	-1	3,71%	1.019	98,33%	-17	24	18
31	Area Pekalongan	508	547	546	38	-1	7,41%	550	99,21%	-4	22	13
32	Area Solo	1.080	1.118	1.118	38	-1	3,48%	1.127	99,16%	-9	23	14
33	Area Yogyakarta	779	795	794	15	-1	1,95%	829	95,74%	-35	29	30
34	Area Denpasar	1.062	990	989	-74	-1	-6,92%	1.105	89,50%	-116	45	45
35	Area Jember	585	583	584	-1	0	-0,21%	622	93,85%	-38	36	36
36	Area Kediri	429	441	441	13	0	2,95%	463	95,29%	-22	31	32
37	Area Malang	1.556	1.612	1.614	58	2	3,74%	1.622	99,51%	-8	18	11
38	Area Surabaya Kota	1.967	2.058	2.060	94	3	4,76%	2.056	100,23%	5	14	9
39	Area Surabaya Raya	852	890	890	38	-0	4,52%	914	97,41%	-24	21	23
40	Area Balikpapan	580	571	572	-9	1	-1,49%	563	101,59%	9	38	7
41	Area Banjarmasin	706	652	652	-54	-1	-7,72%	688	94,72%	-36	43	33
42	Area Pontianak	1.013	955	954	-59	-1	-5,83%	999	95,56%	-44	44	31
43	Area Makassar	1.155	1.244	1.244	89	-0	7,67%	1.265	98,37%	-21	16	17
44	Area Manado	282	295	295	13	-0	4,65%	288	102,28%	7	30	4
45	Area Palu	804	908	908	104	-0	12,95%	934	97,21%	-26	13	24

KINERJA CFG - OTO 04-Dec-2025

No	Area	Posisi			Growth		YtD	Target	Rank YtD	Rank %Target		
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD						
1	Area Banda Aceh	87	104	103	16	-0	18,62%	123	84,38%	-19	32	33
2	Area Lhokseumawe	121	157	157	36	-0	29,83%	162	96,87%	-5	15	15
3	Area Meulaboh	85	133	133	48	-0	56,94%	113	118,24%	21	5	3
4	Area Batam	71	85	85	14	-0	19,45%	91	93,00%	-6	34	22
5	Area Medan Kota	65	70	70	5	0	7,51%	88	79,83%	-18	41	38
6	Area Medan Raya	34	50	50	16	-0	47,19%	53	94,52%	-3	33	18
7	Area Pekanbaru	243	300	300	58	-0	23,71%	283	106,12%	17	2	5
8	Area Pematangsiantar	44	83	83	39	0	87,69%	64	129,32%	19	10	2
9	Area Bandar Lampung	92	129	128	36	-0	39,36%	137	93,23%	-9	14	21
10	Area Bengkulu	47	77	79	32	2	67,25%	57	138,69%	22	20	1
11	Area Jambi	64	92	93	29	0	45,12%	94	98,14%	-2	22	13
12	Area Padang	72	89	89	17	-0	24,04%	106	84,10%	-17	29	35
13	Area Palembang	112	148	149	36	0	32,30%	173	86,04%	-24	13	32
14	Area Banten	174	210	211	37	1	21,35%	221	95,25%	-11	12	17
15	Area Bekasi	111	142	142	31	1	27,98%	164	86,50%	-22	21	30
16	Area Jakarta Kebon Jeruk	173	218	218	45	-1	26,18%	214	101,79%	4	6	11
17	Area Jakarta Kelapa Gading	54	63	63	8	0	15,42%	90	69,74%	-27	39	41
18	Area Jakarta Rawamangun	79	108	108	29	-0	36,26%	119	90,58%	-11	23	24
19	Area Jakarta Thamrin	107	144	144	38	0	35,22%	154	93,55%	-10	11	20
20	Area Bogor	199	244	243	44	-1	21,90%	244	99,47%	-1	7	12
21	Area Depok	139	180	180	41	0	29,85%	185	97,53%	-5	9	14
22	Area Jakarta Fatmawati	63	96	96	33	-0	53,40%	107	89,74%	-11	17	26
23	Area Jakarta Pondok Indah	156	189	188	33	-0	20,98%	208	90,73%	-19	19	23
24	Area Jakarta Saharjo	71	81	81	10	-0	13,84%	103	78,51%	-22	37	39
25	Area Tangerang Selatan	65	98	98	33	-0	51,20%	118	83,01%	-20	18	36
26	Area Bandung Kota	160	168	168	7	-0	4,52%	209	80,15%	-42	40	37
27	Area Bandung Raya	150	178	179	28	0	18,90%	166	107,87%	13	24	4
28	Area Cirebon	91	107	107	17	1	18,37%	103	104,18%	4	30	10
29	Area Purwokerto	41	45	45	4	-0	10,56%	65	69,57%	-20	42	42
30	Area Semarang Kota	88	107	107	19	0	21,31%	121	88,36%	-14	28	27
31	Area Pekalongan	147	150	150	4	-0	2,42%	173	86,92%	-23	43	29
32	Area Solo	59	61	60	1	-0	2,26%	88	68,38%	-28	45	44
33	Area Yogyakarta	79	100	100	20	-1	25,70%	111	90,01%	-11	27	25
34	Area Denpasar	86	111	112	26	1	30,48%	128	87,67%	-16	25	28
35	Area Jember	53	67	67	14	-0	25,61%	96	69,35%	-29	35	43
36	Area Kediri	83	95	95	12	-0	14,85%	125	76,06%	-30	36	40
37	Area Malang	104	158	158	54	-0	51,79%	150	105,67%	8	3	7
38	Area Surabaya Kota	128	162	162	34	0	26,98%	170	95,39%	-8	16	16
39	Area Surabaya Raya	127	143	143	17	1	13,02%	170	84,13%	-27	31	34
40	Area Balikpapan	132	156	156	24	0	18,37%	181	86,24%	-25	26	31
41	Area Banjarmasin	199	264	264	66	0	33,20%	249	106,07%	15	1	6
42	Area Pontianak	36	45	45	9	-0	25,48%	77	58,57%	-32	38	45
43	Area Makassar	152	204	205	54	1	35,39%	196	104,59%	9	4	9
44	Area Manado	23	25	25	2	0	8,79%	27	93,76%	-2	44	19
45	Area Palu	91	132	133	42	1	46,37%	127	104,76%	6	8	8

KINERJA PWG - AREA 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	454	221	-1	94,90%	524	86,70%	-70	14	26
2	Area Lhokseumawe	317	668	668	351	-0	110,68%	667	100,17%	1	4	5
3	Area Meulaboh	191	375	374	183	-1	95,69%	390	95,73%	-17	19	14
4	Area Batam	193	324	325	131	1	68,05%	363	89,49%	-38	34	22
5	Area Medan Kota	252	434	439	186	5	73,84%	453	96,82%	-14	16	11
6	Area Medan Raya	201	357	359	158	2	78,66%	371	96,63%	-13	26	12
7	Area Pekanbaru	256	539	545	289	6	112,98%	601	90,64%	-56	8	19
8	Area Pematangsiantar	259	423	426	167	3	64,52%	433	98,30%	-7	22	9
9	Area Bandar Lampung	257	452	456	199	4	77,46%	512	89,06%	-56	15	23
10	Area Bengkulu	148	274	276	128	2	86,59%	313	88,36%	-36	36	24
11	Area Jambi	214	360	364	149	4	69,63%	401	90,61%	-38	30	20
12	Area Padang	305	483	487	181	4	59,32%	529	92,03%	-42	20	17
13	Area Palembang	259	433	437	177	3	68,38%	515	84,75%	-79	21	30
14	Area Banten	231	462	470	238	7	102,95%	489	96,09%	-19	12	13
15	Area Bekasi	237	401	403	165	2	69,71%	475	84,83%	-72	23	29
16	Area Jakarta Kebon Jeru	224	334	335	112	1	49,99%	437	76,80%	-101	39	40
17	Area Jakarta Kelapa Gac	185	295	296	110	1	59,58%	386	76,66%	-90	40	41
18	Area Jakarta Rawamang	198	324	325	127	0	64,27%	440	73,68%	-116	37	44
19	Area Jakarta Thamrin	217	342	346	129	4	59,33%	465	74,29%	-120	35	42
20	Area Bogor	168	306	308	140	2	83,62%	392	78,56%	-84	32	38
21	Area Depok	198	351	352	154	1	78,05%	401	87,70%	-49	29	25
22	Area Jakarta Fatmawati	144	249	250	106	1	73,87%	313	79,90%	-63	41	35
23	Area Jakarta Pondok Ind	145	233	235	90	2	62,53%	328	71,71%	-93	44	45
24	Area Jakarta Saharjo	134	217	219	85	2	63,47%	296	73,87%	-77	45	43
25	Area Tangerang Selatan	136	230	231	95	0	69,77%	289	79,79%	-58	43	36
26	Area Bandung Kota	461	823	832	372	9	80,66%	807	103,18%	26	2	3
27	Area Bandung Raya	408	672	675	267	3	65,46%	749	90,12%	-74	9	21
28	Area Cirebon	463	751	760	297	9	64,27%	764	99,47%	-4	6	7
29	Area Purwokerto	116	211	213	96	1	82,84%	255	83,48%	-42	42	32
30	Area Semarang Kota	276	455	459	183	4	66,50%	545	84,19%	-86	17	31
31	Area Pekalongan	154	286	288	134	2	87,40%	294	97,93%	-6	33	10
32	Area Solo	180	297	299	119	2	65,77%	383	77,95%	-84	38	39
33	Area Yogyakarta	252	437	435	183	-1	72,79%	534	81,49%	-99	18	33
34	Area Denpasar	712	1.067	1.074	362	7	50,78%	1.073	100,08%	1	3	6
35	Area Jember	189	351	354	165	3	87,02%	388	91,31%	-34	24	18
36	Area Kediri	176	327	331	155	3	88,31%	387	85,38%	-57	28	28
37	Area Malang	238	390	396	158	6	66,15%	461	85,96%	-65	27	27
38	Area Surabaya Kota	361	623	628	266	5	73,72%	666	94,29%	-38	10	16
39	Area Surabaya Raya	443	678	683	240	5	54,21%	719	95,07%	-35	11	15
40	Area Balikpapan	493	783	787	294	4	59,63%	796	98,84%	-9	7	8
41	Area Banjarmasin	370	525	530	161	5	43,47%	675	78,58%	-145	25	37
42	Area Pontianak	280	421	421	141	-0	50,33%	518	81,28%	-97	31	34
43	Area Makassar	1.042	1.723	1.739	697	16	66,86%	1.611	107,95%	128	1	2
44	Area Manado	418	635	639	221	4	52,97%	621	102,88%	18	13	4
45	Area Palu	491	808	818	327	9	66,45%	745	109,83%	73	5	1

KINERJA PWG -GADAI AREA 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	156	79	1	103,45%	126	123,42%	30	12	4
2	Area Lhokseumawe	112	224	225	113	1	100,82%	177	127,15%	48	7	2
3	Area Meulaboh	55	104	104	49	-0	90,20%	89	116,53%	15	24	9
4	Area Batam	70	105	105	34	-0	48,68%	100	104,55%	5	34	27
5	Area Medan Kota	141	200	203	62	3	44,25%	177	114,57%	26	18	13
6	Area Medan Raya	108	162	163	55	1	50,62%	140	116,18%	23	22	10
7	Area Pekanbaru	106	172	173	67	1	63,63%	168	102,93%	5	16	30
8	Area Pematangsiantar	131	195	195	64	0	48,46%	166	117,33%	29	17	7
9	Area Bandar Lampung	116	182	184	69	3	59,11%	167	110,66%	18	15	19
10	Area Bengkulu	50	86	87	37	1	74,69%	82	105,80%	5	29	26
11	Area Jambi	102	159	160	58	1	56,22%	144	111,15%	16	21	17
12	Area Padang	135	159	159	24	0	18,16%	184	86,42%	-25	43	40
13	Area Palembang	94	140	142	47	2	50,35%	140	100,97%	1	25	32
14	Area Banten	90	148	151	61	3	68,35%	119	126,94%	32	20	3
15	Area Bekasi	114	150	150	36	-0	31,28%	150	100,01%	0	33	33
16	Area Jakarta Kebon Jeruk	91	118	117	26	-0	28,62%	121	96,64%	-4	41	35
17	Area Jakarta Kelapa Gading	52	69	70	18	0	33,60%	84	83,19%	-14	45	43
18	Area Jakarta Rawamangun	68	105	107	39	1	57,73%	97	110,26%	10	28	20
19	Area Jakarta Thamrin	62	89	91	29	3	47,34%	114	80,05%	-23	39	45
20	Area Bogor	60	91	93	33	2	56,26%	78	119,95%	15	36	5
21	Area Depok	93	145	146	53	1	56,57%	125	117,09%	21	23	8
22	Area Jakarta Fatmawati	52	78	79	26	1	50,52%	71	110,74%	8	40	18
23	Area Jakarta Pondok Indah	48	69	71	22	2	46,09%	73	96,44%	-3	44	36
24	Area Jakarta Saharjo	69	93	94	25	1	36,26%	100	94,28%	-6	42	38
25	Area Tangerang Selatan	58	88	90	31	1	54,04%	70	127,17%	19	37	1
26	Area Bandung Kota	204	320	324	120	5	58,74%	296	109,69%	29	5	21
27	Area Bandung Raya	190	275	277	86	1	45,24%	281	98,58%	-4	11	34
28	Area Cirebon	253	359	363	110	4	43,55%	335	108,34%	28	8	22
29	Area Purwokerto	36	66	66	31	0	86,43%	58	115,05%	9	38	12
30	Area Semarang Kota	123	192	193	70	1	57,22%	173	112,12%	21	14	15
31	Area Pekalongan	79	115	115	36	-0	46,38%	111	103,95%	4	32	28
32	Area Solo	69	105	105	37	1	53,41%	111	95,06%	-5	31	37
33	Area Yogyakarta	92	156	154	62	-2	67,39%	144	106,97%	10	19	24
34	Area Denpasar	454	650	652	199	2	43,85%	577	113,18%	76	2	14
35	Area Jember	71	117	116	45	-1	63,23%	134	86,34%	-18	26	41
36	Area Kediri	66	104	105	40	1	60,45%	129	81,71%	-24	27	44
37	Area Malang	116	184	189	73	5	63,00%	184	102,58%	5	13	31
38	Area Surabaya Kota	183	288	289	106	1	57,62%	279	103,43%	10	10	29
39	Area Surabaya Raya	259	370	373	113	3	43,79%	350	106,34%	22	6	25
40	Area Balikpapan	348	520	520	172	-1	49,44%	435	119,43%	85	4	6
41	Area Banjarmasin	161	197	198	37	1	22,95%	232	85,05%	-35	30	42
42	Area Pontianak	85	119	119	34	-0	40,32%	129	92,09%	-10	35	39
43	Area Makassar	782	1.129	1.136	355	7	45,37%	1.016	111,85%	120	1	16
44	Area Manado	318	424	425	108	1	33,94%	398	106,99%	28	9	23
45	Area Palu	380	568	573	192	4	50,57%	494	115,90%	79	3	11

KINERJA PWG CILEM- AREA 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	298	142	-2	90,70%	397	75,01%	-99	11	29
2	Area Lhokseumawe	205	444	443	238	-1	116,07%	490	90,43%	-47	3	9
3	Area Meulaboh	136	271	270	134	-1	97,89%	301	89,59%	-31	13	10
4	Area Batam	123	219	220	97	1	79,16%	263	83,75%	-43	33	21
5	Area Medan Kota	112	234	236	124	2	111,07%	276	85,44%	-40	18	16
6	Area Medan Raya	93	195	196	103	1	111,45%	231	84,75%	-35	29	19
7	Area Pekanbaru	150	366	371	222	5	147,88%	433	85,86%	-61	4	15
8	Area Pematangsiantar	128	228	231	103	3	81,06%	267	86,46%	-36	28	13
9	Area Bandar Lampung	141	270	271	130	2	92,54%	345	78,63%	-74	14	25
10	Area Bengkulu	98	188	189	91	2	92,62%	231	82,14%	-41	36	22
11	Area Jambi	112	201	204	92	3	81,87%	258	79,14%	-54	35	23
12	Area Padang	171	324	327	157	3	91,86%	344	95,03%	-17	10	5
13	Area Palembang	165	293	295	130	2	78,67%	375	78,68%	-80	15	24
14	Area Banten	141	314	318	177	4	124,96%	369	86,13%	-51	7	14
15	Area Bekasi	123	251	253	130	2	105,23%	325	77,84%	-72	16	26
16	Area Jakarta Kebon Jeruk	132	216	218	86	2	64,72%	315	69,16%	-97	38	40
17	Area Jakarta Kelapa Gading	133	226	226	93	0	69,75%	302	74,85%	-76	34	31
18	Area Jakarta Rawamangun	130	219	218	88	-1	67,67%	344	63,39%	-126	37	45
19	Area Jakarta Thamrin	155	254	255	100	1	64,12%	352	72,43%	-97	31	35
20	Area Bogor	108	215	215	107	0	98,67%	315	68,36%	-100	27	41
21	Area Depok	104	206	206	102	-0	97,24%	277	74,45%	-71	30	32
22	Area Jakarta Fatmawati	92	171	171	80	1	87,19%	242	70,85%	-71	41	39
23	Area Jakarta Pondok Indah	96	164	164	68	1	70,80%	254	64,58%	-90	42	42
24	Area Jakarta Saharjo	64	124	124	60	1	92,68%	196	63,44%	-72	45	44
25	Area Tangerang Selatan	78	142	141	63	-1	81,53%	219	64,53%	-78	44	43
26	Area Bandung Kota	256	504	508	252	4	98,13%	511	99,42%	-3	2	2
27	Area Bandung Raya	218	397	399	181	2	83,13%	469	85,05%	-70	6	17
28	Area Cirebon	209	392	397	187	5	89,31%	429	92,52%	-32	5	8
29	Area Purwokerto	81	146	146	66	1	81,26%	197	74,24%	-51	43	33
30	Area Semarang Kota	153	262	266	113	3	73,98%	373	71,26%	-107	25	37
31	Area Pekalongan	75	171	173	98	2	130,25%	184	94,31%	-10	32	6
32	Area Solo	112	193	194	82	1	73,37%	273	71,01%	-79	40	38
33	Area Yogyakarta	160	281	281	121	0	75,90%	390	72,05%	-109	21	36
34	Area Denpasar	259	417	421	163	5	62,92%	497	84,87%	-75	8	18
35	Area Jember	118	234	238	120	4	101,33%	253	93,95%	-15	22	7
36	Area Kediri	110	223	225	115	2	104,97%	258	87,21%	-33	23	12
37	Area Malang	123	206	208	85	2	69,12%	277	74,91%	-69	39	30
38	Area Surabaya Kota	178	335	339	161	3	90,30%	386	87,68%	-48	9	11
39	Area Surabaya Raya	184	308	310	127	2	68,90%	368	84,34%	-58	17	20
40	Area Balikpapan	145	263	267	122	4	84,03%	361	74,01%	-94	20	34
41	Area Banjarmasin	209	328	333	124	4	59,26%	442	75,19%	-110	19	28
42	Area Pontianak	195	302	302	107	0	54,66%	389	77,70%	-87	26	27
43	Area Makassar	261	594	603	342	9	131,31%	595	101,30%	8	1	1
44	Area Manado	100	211	214	114	3	113,16%	224	95,58%	-10	24	4
45	Area Palu	111	240	245	134	5	120,95%	250	97,85%	-5	12	3

KINERJA SME - AREA 04-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	795	-7	-42	-0,93%	842	94,45%	-47	39	27
2	Area Lhokseumawe	1.021	844	844	-178	-1	-17,40%	1.213	69,53%	-370	45	44
3	Area Meulaboh	762	702	692	-70	-10	-9,16%	812	85,21%	-120	44	33
4	Area Batam	123	127	125	2	-1	1,98%	173	72,46%	-48	36	43
5	Area Medan Kota	188	207	207	19	-0	10,03%	245	84,56%	-38	33	34
6	Area Medan Raya	80	100	100	20	0	24,63%	138	72,79%	-37	32	42
7	Area Pekanbaru	825	969	968	144	-1	17,41%	879	110,16%	89	4	8
8	Area Pematangsiantar	185	243	243	59	-0	31,79%	252	96,43%	-9	15	22
9	Area Bandar Lampung	332	394	391	60	-3	18,00%	381	102,68%	10	14	13
10	Area Bengkulu	254	292	292	38	0	15,07%	313	93,41%	-21	23	29
11	Area Jambi	435	370	368	-66	-2	-15,29%	494	74,53%	-126	43	41
12	Area Padang	355	389	390	35	1	9,98%	429	91,04%	-38	25	30
13	Area Palembang	1.061	1.051	1.048	-13	-3	-1,23%	1.110	94,44%	-62	41	28
14	Area Banten	453	501	527	73	26	16,19%	509	103,43%	17	9	11
15	Area Bekasi	581	661	632	51	-29	8,78%	622	101,60%	10	17	15
16	Area Jakarta Kebon Jeruk	222	245	243	22	-1	9,71%	255	95,34%	-12	31	24
17	Area Jakarta Kelapa Gading	213	315	314	101	-1	47,26%	268	117,18%	46	5	1
18	Area Jakarta Rawamangun	285	322	326	41	4	14,28%	334	97,67%	-8	20	21
19	Area Jakarta Thamrin	403	510	472	68	-39	16,92%	452	104,43%	20	11	10
20	Area Bogor	340	380	375	36	-5	10,47%	391	95,95%	-16	24	23
21	Area Depok	273	346	347	74	1	27,01%	311	111,57%	36	8	5
22	Area Jakarta Fatmawati	284	335	333	49	-2	17,26%	325	102,49%	8	19	14
23	Area Jakarta Pondok Indah	182	218	222	40	4	21,98%	220	101,29%	3	21	17
24	Area Jakarta Saharjo	233	215	215	-18	-0	-7,74%	267	80,42%	-52	42	38
25	Area Tangerang Selatan	278	324	340	61	15	22,10%	440	77,29%	-100	13	40
26	Area Bandung Kota	600	775	768	168	-6	28,07%	677	113,44%	91	3	3
27	Area Bandung Raya	716	775	771	55	-4	7,74%	769	100,22%	2	16	18
28	Area Cirebon	371	403	403	31	-0	8,40%	410	98,33%	-7	26	20
29	Area Purwokerto	300	326	322	23	-3	7,52%	368	87,46%	-46	30	31
30	Area Semarang Kota	460	484	485	25	1	5,51%	510	95,13%	-25	29	25
31	Area Pekalongan	256	294	283	27	-11	10,44%	326	86,73%	-43	28	32
32	Area Solo	427	508	507	81	-0	18,87%	462	109,77%	45	7	9
33	Area Yogyakarta	377	430	428	50	-2	13,36%	422	101,45%	6	18	16
34	Area Denpasar	346	413	373	27	-40	7,82%	392	95,01%	-20	27	26
35	Area Jember	209	202	201	-8	-1	-3,67%	251	80,12%	-50	40	39
36	Area Kediri	179	196	190	11	-5	6,39%	291	65,24%	-101	34	45
37	Area Malang	233	307	305	72	-2	30,77%	276	110,56%	29	10	6
38	Area Surabaya Kota	429	524	516	87	-8	20,35%	468	110,24%	48	6	7
39	Area Surabaya Raya	660	728	728	68	0	10,25%	704	103,38%	24	12	12
40	Area Balikpapan	1.337	1.594	1.594	257	-0	19,19%	1.378	115,64%	216	2	2
41	Area Banjarmasin	1.618	1.896	1.897	278	1	17,21%	1.673	113,39%	224	1	4
42	Area Pontianak	2.176	2.214	2.214	39	0	1,78%	2.240	98,84%	-26	22	19
43	Area Makassar	326	329	330	4	1	1,29%	405	81,41%	-75	35	37
44	Area Manado	210	213	212	2	-1	0,90%	253	83,88%	-41	37	35
45	Area Palu	234	244	232	-2	-13	-0,78%	283	81,90%	-51	38	36

KINERJA MBG - AREA 04-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	4-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.462	-135	-1	-8,44%	1.708	85,60%	-246	45	34
2	Area Lhokseumawe	2.874	2.897	2.895	21	-1	0,75%	3.096	93,52%	-201	8	7
3	Area Meulaboh	2.094	2.049	2.049	-46	-0	-2,18%	2.226	92,03%	-177	41	16
4	Area Batam	311	326	325	14	-1	4,46%	362	89,62%	-38	12	23
5	Area Medan Kota	159	195	195	35	-0	22,07%	211	92,30%	-16	4	14
6	Area Medan Raya	368	389	389	21	0	5,73%	422	92,15%	-33	10	15
7	Area Pekanbaru	1.025	1.052	1.053	28	1	2,74%	1.139	92,43%	-86	5	13
8	Area Pematangsiantar	447	445	445	-2	-0	-0,51%	508	87,57%	-63	21	27
9	Area Bandar Lampung	936	955	954	19	-1	2,02%	1.025	93,08%	-71	11	9
10	Area Bengkulu	908	951	951	43	0	4,70%	972	97,86%	-21	3	3
11	Area Jambi	852	928	928	75	-0	8,85%	919	100,92%	8	1	2
12	Area Padang	686	733	734	48	1	7,02%	755	97,22%	-21	2	4
13	Area Palembang	998	1.006	1.007	9	1	0,88%	1.098	91,74%	-91	13	17
14	Area Banten	554	545	544	-9	-0	-1,70%	605	89,99%	-61	29	21
15	Area Bekasi	377	366	366	-11	-1	-2,84%	414	88,26%	-49	30	25
16	Area Jakarta Kebon Jeruk	321	294	294	-27	-0	-8,43%	354	83,11%	-60	36	38
17	Area Jakarta Kelapa Gading	202	185	184	-18	-1	-8,80%	224	82,23%	-40	33	42
18	Area Jakarta Rawamangun	364	366	365	1	-1	0,24%	402	90,72%	-37	20	18
19	Area Jakarta Thamrin	83	81	80	-3	-0	-3,75%	97	82,53%	-17	22	40
20	Area Bogor	503	464	464	-39	-0	-7,84%	541	85,64%	-78	40	33
21	Area Depok	174	182	182	8	0	4,84%	195	93,39%	-13	14	8
22	Area Jakarta Fatmawati	109	116	116	8	-0	6,98%	123	94,23%	-7	16	6
23	Area Jakarta Pondok Indah	96	89	89	-7	0	-6,98%	109	81,95%	-20	26	43
24	Area Jakarta Saharjo	82	78	78	-4	-0	-4,82%	91	84,95%	-14	24	36
25	Area Tangerang Selatan	306	315	315	8	-0	2,68%	329	95,58%	-15	15	5
26	Area Bandung Kota	726	716	717	-9	0	-1,26%	772	92,84%	-55	27	11
27	Area Bandung Raya	566	504	503	-63	-1	-11,11%	610	82,45%	-107	42	41
28	Area Cirebon	607	531	530	-77	-0	-12,62%	641	82,77%	-110	44	39
29	Area Purwokerto	556	519	519	-36	0	-6,53%	610	85,20%	-90	38	35
30	Area Semarang Kota	877	901	900	5	-1	0,57%	534	168,57%	366	19	1
31	Area Pekalongan	491	496	496	5	-0	1,03%	534	92,86%	-38	19	10
32	Area Solo	592	522	521	-70	-0	-11,88%	649	80,38%	-127	43	45
33	Area Yogyakarta	464	445	445	-19	0	-4,10%	515	86,43%	-70	34	30
34	Area Denpasar	996	992	991	-5	-1	-0,48%	1.097	90,34%	-106	25	19
35	Area Jember	428	388	388	-39	0	-9,18%	452	85,87%	-64	39	32
36	Area Kediri	780	745	748	-32	2	-4,15%	859	87,10%	-111	37	28
37	Area Malang	483	462	463	-20	1	-4,21%	536	86,46%	-73	35	29
38	Area Surabaya Kota	408	400	399	-9	-1	-2,26%	453	88,17%	-54	28	26
39	Area Surabaya Raya	712	733	733	21	0	3,01%	791	92,71%	-58	9	12
40	Area Balikpapan	420	446	446	26	-0	6,28%	495	90,23%	-48	7	20
41	Area Banjarmasin	540	530	529	-12	-1	-2,17%	628	84,17%	-99	32	37
42	Area Pontianak	441	446	447	7	1	1,57%	498	89,85%	-51	17	22
43	Area Makassar	643	640	640	-3	-1	-0,49%	740	86,38%	-101	23	31
44	Area Manado	196	185	184	-12	-0	-5,97%	227	81,20%	-43	31	44
45	Area Palu	394	422	422	28	-0	7,01%	472	89,47%	-50	6	24

