



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 27 Nov 2025

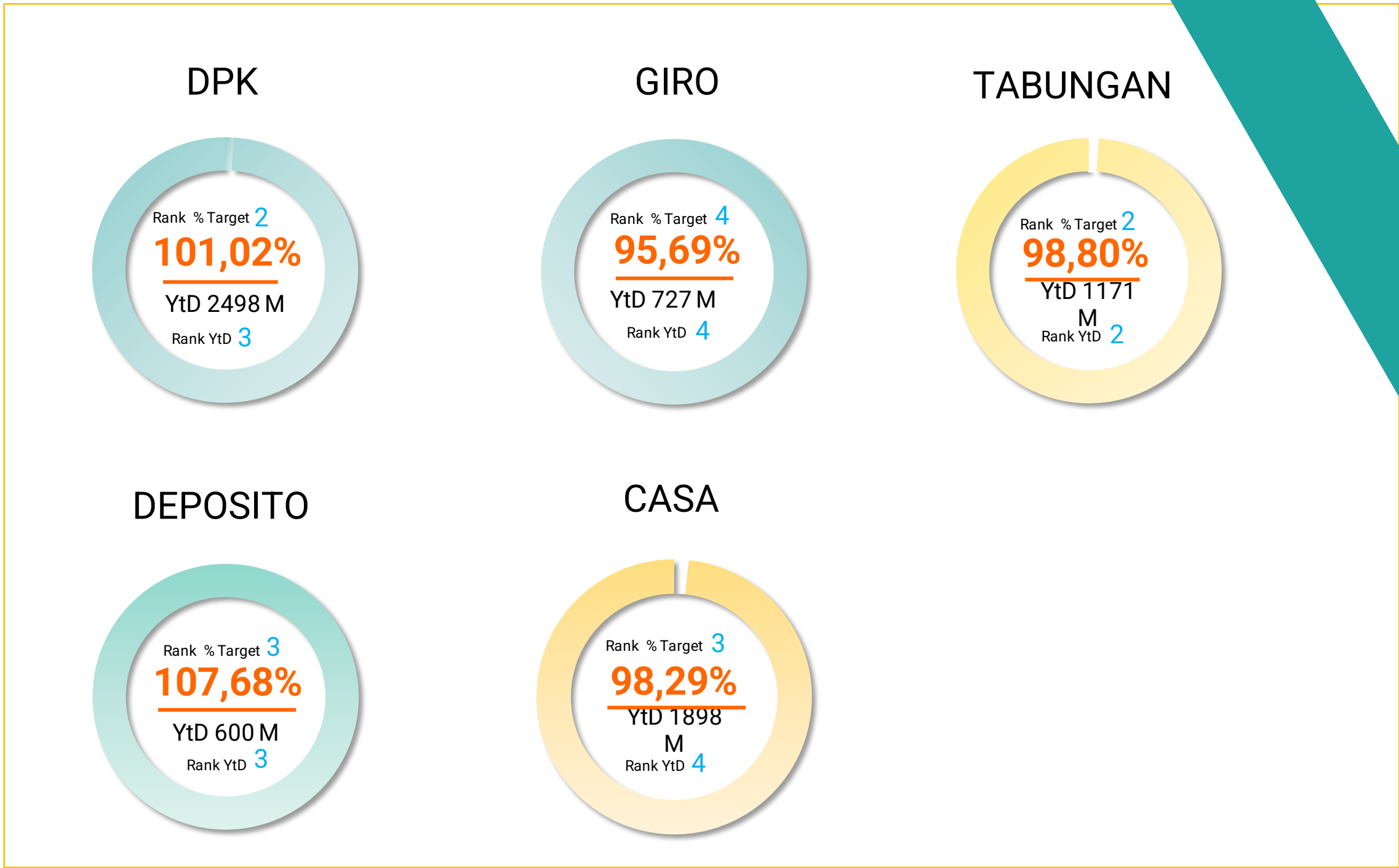


HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK



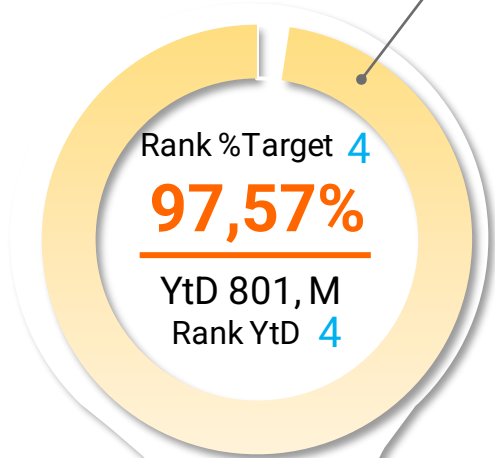
PEMBIAYAAN



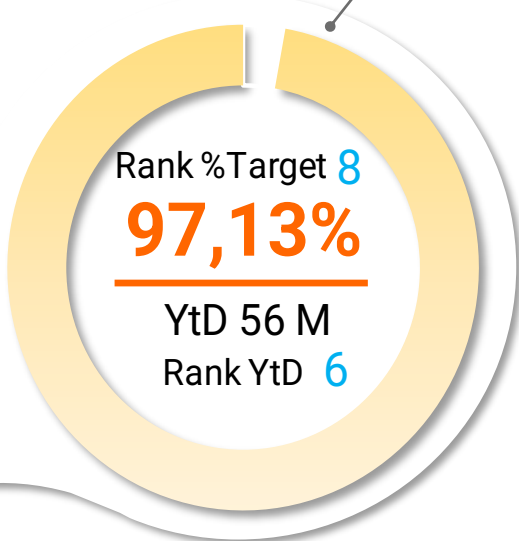
HIGHLIGHT KINERJA RO 2 MEDAN

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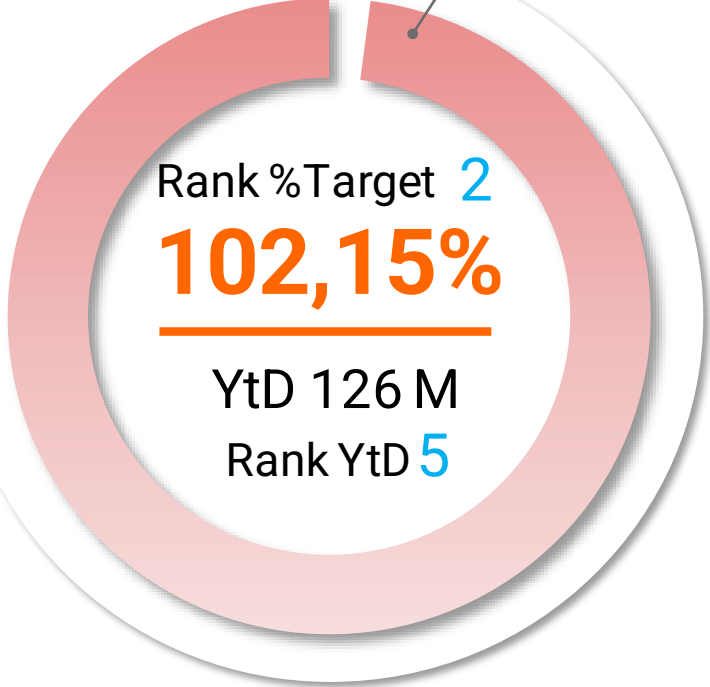
CFG - MITRAGUNA



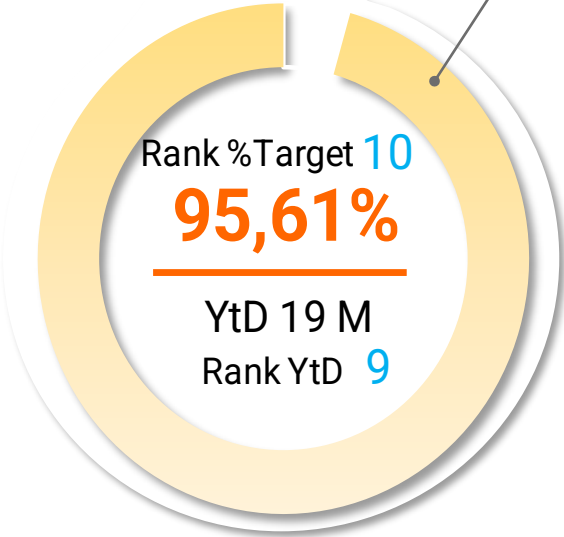
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 27-Nov-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.225	19.471	19.504	466	280	33	2,45%	21.088	92,49%	-1.583	9	7	21.428	-1.924
2	RO II/ Medan	20.912	22.747	23.383	23.410	2.498	663	27	11,94%	23.173	101,02%	237	3	2	23.565	-155
3	RO III/ Palembang	20.017	20.822	22.180	21.539	1.522	717	-642	7,60%	22.582	95,38%	-1.044	5	5	23.017	-1.479
4	RO IV/ Jakarta 1	110.022	138.413	133.026	132.463	22.441	-5.950	-563	20,40%	114.469	115,72%	17.994	1	1	115.245	17.218
5	RO V/ Jakarta 2	49.486	48.326	53.187	52.688	3.202	4.361	-500	6,47%	53.516	98,45%	-828	2	4	54.244	-1.557
6	RO VI/ Bandung	20.494	20.717	21.245	21.163	669	446	-82	3,26%	23.409	90,40%	-2.246	8	9	23.960	-2.797
7	RO VII/ Semarang	25.381	26.080	26.103	26.248	867	167	145	3,41%	28.106	93,39%	-1.859	7	6	28.582	-2.334
8	RO VIII/ Surabaya	30.784	32.144	31.540	31.706	923	-438	166	3,00%	34.678	91,43%	-2.972	6	8	35.319	-3.613
9	RO IX/ Kalimantan	19.302	19.724	19.614	19.642	340	-82	28	1,76%	21.730	90,39%	-2.089	10	10	22.154	-2.512
10	RO X/ Makassar	12.017	13.571	13.604	13.692	1.676	121	88	13,94%	13.867	98,74%	-175	4	3	14.167	-475

KINERJA GIRO RO PER 27-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.085	2.111	2.134	94	49	24	4,61%	2.740	77,88%	-606	7	5	2.914	-779
2	RO II/ Medan	1.894	2.544	2.681	2.621	727	77	-60	38,37%	2.739	95,69%	-118	4	4	2.952	-331
3	RO III/ Palembang	1.759	2.107	3.574	2.914	1.155	806	-660	65,70%	2.683	108,59%	231	3	2	2.916	-2
4	RO IV/ Jakarta 1	32.959	40.570	38.034	37.477	4.518	-3.093	-557	13,71%	34.596	108,33%	2.881	1	3	35.010	2.467
5	RO V/ Jakarta 2	8.042	7.813	12.360	12.326	4.284	4.513	-34	53,27%	9.752	126,39%	2.574	2	1	10.182	2.144
6	RO VI/ Bandung	2.464	2.843	3.074	2.895	431	52	-180	17,47%	3.866	74,88%	-971	5	6	4.219	-1.324
7	RO VII/ Semarang	1.674	1.560	2.029	1.705	30	144	-325	1,80%	2.673	63,77%	-968	10	10	2.924	-1.220
8	RO VIII/ Surabaya	2.806	2.893	2.883	2.882	75	-11	-1	2,67%	3.964	72,70%	-1.082	9	8	4.255	-1.373
9	RO IX/ Kalimantan	1.559	1.736	1.813	1.779	220	43	-34	14,12%	2.481	71,72%	-702	6	9	2.712	-933
10	RO X/ Makassar	1.137	1.285	1.169	1.226	90	-59	58	7,87%	1.671	73,37%	-445	8	7	1.806	-580

KINERJA TABUNGAN RO PER 27-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.508	14.639	14.658	830	150	19	6,00%	15.129	96,89%	-470	6	3	15.284	-625
2	RO II/ Medan	12.343	13.296	13.451	13.515	1.171	218	64	9,49%	13.678	98,80%	-164	2	2	13.838	-323
3	RO III/ Palembang	12.611	13.385	13.423	13.450	840	66	28	6,66%	14.201	94,71%	-751	5	5	14.391	-941
4	RO IV/ Jakarta 1	20.440	21.820	21.333	21.572	1.132	-248	239	5,54%	23.057	93,56%	-1.485	3	7	23.371	-1.799
5	RO V/ Jakarta 2	16.473	17.020	16.940	16.985	512	-36	45	3,11%	18.627	91,18%	-1.642	9	10	18.885	-1.900
6	RO VI/ Bandung	10.950	11.705	11.604	11.632	682	-73	28	6,23%	12.329	94,35%	-696	8	6	12.494	-861
7	RO VII/ Semarang	15.386	16.642	16.296	16.782	1.396	139	485	9,07%	16.971	98,89%	-189	1	1	17.160	-378
8	RO VIII/ Surabaya	18.627	19.824	19.536	19.703	1.076	-121	167	5,77%	21.186	93,00%	-1.483	4	8	21.492	-1.789
9	RO IX/ Kalimantan	11.487	11.866	11.867	11.934	447	68	67	3,89%	12.903	92,49%	-969	10	9	13.073	-1.139
10	RO X/ Makassar	8.388	9.013	9.188	9.210	822	197	21	9,80%	9.636	95,57%	-426	7	4	9.786	-576

KINERJA DEPOSITO RO PER 27-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.631	2.721	2.712	-457	81	-9	-14,43%	3.219	84,25%	-507	7	10	3.231	-519
2	RO II/ Medan	6.675	6.906	7.251	7.274	600	368	23	8,98%	6.756	107,68%	519	3	3	6.775	499
3	RO III/ Palembang	5.648	5.330	5.183	5.174	-474	-155	-9	-8,38%	5.698	90,81%	-524	8	9	5.710	-536
4	RO IV/ Jakarta 1	56.623	76.023	73.659	73.414	16.791	-2.609	-245	29,65%	56.817	129,21%	16.597	1	1	56.864	16.550
5	RO V/ Jakarta 2	24.971	23.493	23.887	23.377	-1.594	-116	-510	-6,39%	25.137	93,00%	-1.760	10	6	25.177	-1.800
6	RO VI/ Bandung	7.080	6.169	6.566	6.636	-444	467	70	-6,27%	7.215	91,97%	-579	6	7	7.248	-612
7	RO VII/ Semarang	8.321	7.877	7.777	7.761	-560	-116	-16	-6,73%	8.463	91,71%	-702	9	8	8.497	-736
8	RO VIII/ Surabaya	9.350	9.427	9.121	9.122	-228	-305	1	-2,44%	9.528	95,73%	-407	4	4	9.572	-450
9	RO IX/ Kalimantan	6.256	6.122	5.934	5.928	-328	-193	-6	-5,24%	6.346	93,41%	-418	5	5	6.368	-440
10	RO X/ Makassar	2.492	3.273	3.247	3.256	764	-17	9	30,65%	2.559	127,23%	697	2	2	2.575	681

KINERJA CASA PER 27-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.594	16.750	16.792	924	199	42	5,82%	17.869	93,98%	-1.077	8	6	18.197	-1.405
2	RO II/ Medan	14.238	15.841	16.132	16.136	1.898	295	4	13,33%	16.417	98,29%	-282	4	3	16.790	-654
3	RO III/ Palembang	14.369	15.492	16.997	16.364	1.995	872	-633	13,89%	16.884	96,92%	-520	3	4	17.307	-943
4	RO IV/ Jakarta 1	53.399	62.390	59.367	59.049	5.650	-3.341	-318	10,58%	57.653	102,42%	1.397	1	2	58.381	668
5	RO V/ Jakarta 2	24.515	24.833	29.300	29.311	4.796	4.478	11	19,56%	28.379	103,28%	932	2	1	29.067	244
6	RO VI/ Bandung	13.415	14.548	14.679	14.527	1.113	-21	-151	8,29%	16.195	89,70%	-1.667	7	9	16.712	-2.185
7	RO VII/ Semarang	17.060	18.203	18.326	18.487	1.426	284	161	8,36%	19.644	94,11%	-1.157	5	5	20.085	-1.598
8	RO VIII/ Surabaya	21.434	22.717	22.419	22.585	1.151	-132	165	5,37%	25.150	89,80%	-2.565	6	8	25.747	-3.162
9	RO IX/ Kalimantan	13.046	13.602	13.679	13.713	667	111	34	5,11%	15.384	89,14%	-1.671	10	10	15.785	-2.072
10	RO X/ Makassar	9.524	10.298	10.357	10.436	912	138	79	9,57%	11.308	92,29%	-872	9	7	11.592	-1.156

KINERJA PEMBIAYAN RETAIL RO PER 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.563	23.562	1.571	-2	7,14%	24.672	95,50%	-1.111	9	8	24.944	-1.382
2	RO II/ Medan	16.720	18.645	18.785	2.065	140	12,35%	19.506	96,30%	-721	6	6	19.772	-987
3	RO III/ Palembang	23.276	25.287	25.508	2.232	221	9,59%	26.335	96,86%	-827	5	5	26.652	-1.145
4	RO IV/ Jakarta 1	26.533	29.424	29.686	3.154	262	11,89%	30.530	97,24%	-844	1	3	30.928	-1.241
5	RO V/ Jakarta 2	22.100	24.179	24.443	2.343	264	10,60%	25.803	94,73%	-1.360	4	9	26.170	-1.727
6	RO VI/ Bandung	15.442	17.194	17.425	1.983	231	12,84%	17.847	97,63%	-422	7	2	18.080	-655
7	RO VII/ Semarang	14.637	15.917	16.026	1.388	109	9,48%	17.032	94,09%	-1.006	10	10	17.293	-1.268
8	RO VIII/ Surabaya	25.055	27.324	27.604	2.550	281	10,18%	28.721	96,11%	-1.117	3	7	29.100	-1.495
9	RO IX/ Kalimantan	16.731	18.180	18.459	1.728	278	10,33%	19.000	97,15%	-542	8	4	19.254	-795
10	RO X/ Makassar	17.143	19.842	20.133	2.990	291	17,44%	20.085	100,24%	49	2	1	20.344	-210

KINERJA CFG RO PER 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.253	13.317	1.218	64	10,06%	13.539	98,36%	-223	4	3	13.620	-304
2	RO II/ Medan	11.848	12.806	12.850	1.002	44	8,46%	13.192	97,41%	-342	7	6	13.259	-409
3	RO III/ Palembang	15.275	16.402	16.481	1.206	79	7,89%	16.803	98,08%	-322	5	4	16.886	-406
4	RO IV/ Jakarta 1	21.183	23.134	23.229	2.047	95	9,66%	23.514	98,79%	-285	1	2	23.667	-438
5	RO V/ Jakarta 2	18.317	19.763	19.800	1.483	37	8,10%	20.712	95,60%	-912	3	10	20.885	-1.084
6	RO VI/ Bandung	10.525	11.448	11.499	974	51	9,25%	11.801	97,44%	-302	8	5	11.879	-380
7	RO VII/ Semarang	8.860	9.441	9.464	604	23	6,82%	9.899	95,60%	-436	9	9	9.959	-495
8	RO VIII/ Surabaya	17.072	18.128	18.204	1.132	77	6,63%	18.771	96,98%	-567	6	7	18.876	-671
9	RO IX/ Kalimantan	9.056	9.553	9.603	546	50	6,03%	10.004	95,99%	-401	10	8	10.047	-445
10	RO X/ Makassar	13.189	14.829	14.957	1.768	128	13,41%	14.886	100,48%	71	2	1	14.980	-23

KINERJA CFG - MITRAGUNA 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.586	9.643	872	57	9,95%	9.794	98,45%	-151	3	2	9.826	-183
2	RO II/ Medan	7.892	8.645	8.692	801	47	10,15%	8.909	97,57%	-217	4	4	8.940	-248
3	RO III/ Palembang	8.300	9.126	9.180	880	55	10,60%	9.326	98,43%	-146	2	3	9.358	-178
4	RO IV/ Jakarta 1	5.937	6.684	6.736	799	52	13,46%	6.975	96,59%	-238	5	7	7.007	-270
5	RO V/ Jakarta 2	2.381	2.715	2.744	362	29	15,22%	3.218	85,25%	-475	10	10	3.244	-501
6	RO VI/ Bandung	4.002	4.434	4.469	466	34	11,65%	4.735	94,38%	-266	8	9	4.758	-289
7	RO VII/ Semarang	4.035	4.395	4.428	393	33	9,75%	4.664	94,95%	-235	9	8	4.683	-255
8	RO VIII/ Surabaya	6.353	7.040	7.116	763	76	12,01%	7.330	97,08%	-214	6	5	7.361	-245
9	RO IX/ Kalimantan	4.687	5.233	5.285	598	52	12,75%	5.460	96,80%	-175	7	6	5.484	-199
10	RO X/ Makassar	7.625	8.813	8.919	1.294	106	16,97%	8.827	101,04%	92	1	1	8.864	55

KINERJA CFG - PENSIUN 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.094	2.100	168	7	8,67%	2.134	98,42%	-34	2	3	2.164	-64
2	RO II/ Medan	1.545	1.600	1.602	56	1	3,65%	1.649	97,13%	-47	6	8	1.665	-63
3	RO III/ Palembang	1.907	1.978	1.987	80	9	4,19%	2.037	97,58%	-49	4	6	2.056	-69
4	RO IV/ Jakarta 1	440	458	462	22	3	4,94%	480	96,17%	-18	9	9	486	-24
5	RO V/ Jakarta 2	329	364	367	38	3	11,59%	370	99,00%	-4	8	2	377	-10
6	RO VI/ Bandung	782	839	845	64	7	8,13%	863	97,91%	-18	5	5	876	-30
7	RO VII/ Semarang	667	711	715	48	4	7,24%	733	97,53%	-18	7	7	743	-28
8	RO VIII/ Surabaya	3.688	3.785	3.790	102	6	2,77%	3.867	98,01%	-77	3	4	3.894	-104
9	RO IX/ Kalimantan	1.703	1.695	1.692	-11	-3	-0,66%	1.793	94,34%	-101	10	10	1.807	-115
10	RO X/ Makassar	3.057	3.233	3.240	183	7	5,98%	3.250	99,70%	-10	1	1	3.279	-39

KINERJA CFG - GRIYA 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.180	1.181	78	1	7,05%	1.221	96,67%	-41	8	8	1.233	-52
2	RO II/ Medan	1.954	1.984	1.974	19	-10	0,99%	2.064	95,61%	-91	9	10	2.075	-101
3	RO III/ Palembang	4.680	4.772	4.783	102	10	2,19%	4.885	97,90%	-102	7	4	4.905	-122
4	RO IV/ Jakarta 1	14.108	15.129	15.156	1.048	27	7,43%	15.115	100,27%	41	1	1	15.212	-56
5	RO V/ Jakarta 2	14.915	15.823	15.812	897	-11	6,01%	16.178	97,74%	-366	2	5	16.299	-487
6	RO VI/ Bandung	5.339	5.723	5.734	395	10	7,39%	5.730	100,07%	4	3	2	5.767	-34
7	RO VII/ Semarang	3.744	3.877	3.862	118	-15	3,14%	3.955	97,65%	-93	5	6	3.975	-113
8	RO VIII/ Surabaya	6.450	6.576	6.567	117	-9	1,82%	6.752	97,26%	-185	6	7	6.781	-214
9	RO IX/ Kalimantan	2.300	2.165	2.163	-136	-1	-5,92%	2.254	96,00%	-90	10	9	2.249	-86
10	RO X/ Makassar	2.241	2.431	2.440	199	9	8,87%	2.465	98,96%	-26	4	3	2.487	-47

KINERJA CFG - OTO 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	393	100	-1	34,17%	390	100,79%	3	6	3	397	-4
2	RO II/ Medan	457	577	582	126	5	27,51%	570	102,15%	12	5	2	579	4
3	RO III/ Palembang	387	526	531	144	4	37,09%	555	95,65%	-24	4	4	567	-37
4	RO IV/ Jakarta 1	698	862	875	177	13	25,43%	944	92,65%	-69	2	8	963	-88
5	RO V/ Jakarta 2	692	861	878	186	17	26,88%	945	92,87%	-67	1	7	964	-86
6	RO VI/ Bandung	401	451	451	49	-0	12,28%	473	95,37%	-22	9	5	478	-27
7	RO VII/ Semarang	414	458	459	45	0	10,77%	548	83,73%	-89	10	10	558	-99
8	RO VIII/ Surabaya	580	727	730	150	4	25,83%	821	88,96%	-91	3	9	839	-109
9	RO IX/ Kalimantan	366	460	463	96	2	26,21%	498	92,94%	-35	7	6	508	-45
10	RO X/ Makassar	265	352	358	93	7	35,03%	344	104,20%	14	8	1	350	9

KINERJA PWG 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.392	1.495	754	103	101,81%	1.489	100,39%	6	7	3	1.581	-86
2	RO II/ Medan	1.161	1.976	2.073	912	98	78,57%	2.107	98,42%	-33	3	4	2.222	-148
3	RO III/ Palembang	1.184	1.855	1.999	814	144	68,75%	2.154	92,80%	-155	6	6	2.270	-272
4	RO IV/ Jakarta 1	1.292	2.005	2.160	868	154	67,14%	2.537	85,12%	-378	5	9	2.692	-532
5	RO V/ Jakarta 2	923	1.470	1.584	661	115	71,58%	1.897	83,53%	-312	9	10	2.019	-435
6	RO VI/ Bandung	1.332	2.105	2.243	912	139	68,48%	2.217	101,18%	26	4	2	2.320	-77
7	RO VII/ Semarang	978	1.582	1.680	703	98	71,84%	1.900	88,45%	-219	8	8	2.012	-331
8	RO VIII/ Surabaya	2.120	3.189	3.428	1.308	240	61,72%	3.534	97,01%	-106	1	5	3.693	-265
9	RO IX/ Kalimantan	1.142	1.641	1.727	585	86	51,18%	1.899	90,94%	-172	10	7	1.988	-261
10	RO X/ Makassar	1.952	2.996	3.160	1.209	165	61,93%	2.878	109,79%	282	2	1	2.977	183

KINERJA PWG - GADAI 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	447	482	239	35	98,08%	382	125,95%	99	6	1	392	89
2	RO II/ Medan	557	796	832	275	36	49,40%	739	112,48%	92	4	3	752	79
3	RO III/ Palembang	497	679	723	226	44	45,40%	703	102,83%	20	8	9	718	5
4	RO IV/ Jakarta 1	477	646	678	202	32	42,28%	671	101,10%	7	9	10	685	-6
5	RO V/ Jakarta 2	381	537	563	182	26	47,76%	508	110,74%	55	10	4	517	46
6	RO VI/ Bandung	648	911	951	303	40	46,84%	894	106,38%	57	3	7	912	40
7	RO VII/ Semarang	398	602	631	232	28	58,40%	583	108,17%	48	7	5	596	35
8	RO VIII/ Surabaya	1.149	1.634	1.707	558	72	48,57%	1.621	105,31%	86	2	8	1.654	53
9	RO IX/ Kalimantan	593	803	834	241	32	40,68%	783	106,56%	51	5	6	796	38
10	RO X/ Makassar	1.480	2.051	2.116	636	65	42,97%	1.880	112,55%	236	1	2	1.908	208

KINERJA PWG CILEM 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	945	1.014	516	69	103,63%	1.107	91,56%	-93	7	3	1.189	-175
2	RO II/ Medan	605	1.180	1.242	637	62	105,42%	1.367	90,82%	-125	3	4	1.469	-228
3	RO III/ Palembang	687	1.176	1.276	588	99	85,64%	1.451	87,94%	-175	5	6	1.553	-277
4	RO IV/ Jakarta 1	815	1.359	1.481	666	122	81,67%	1.866	79,37%	-385	2	9	2.007	-526
5	RO V/ Jakarta 2	543	932	1.022	479	89	88,29%	1.389	73,58%	-367	8	10	1.502	-480
6	RO VI/ Bandung	684	1.193	1.292	608	99	88,99%	1.323	97,67%	-31	4	2	1.409	-116
7	RO VII/ Semarang	580	980	1.050	470	70	81,07%	1.317	79,73%	-267	9	8	1.416	-366
8	RO VIII/ Surabaya	971	1.554	1.722	750	167	77,27%	1.913	89,99%	-192	1	5	2.040	-318
9	RO IX/ Kalimantan	549	838	893	343	55	62,52%	1.116	79,99%	-223	10	7	1.192	-299
10	RO X/ Makassar	472	945	1.045	573	100	121,36%	999	104,59%	46	6	1	1.069	-25

KINERJA SME RO 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.516	2.339	-247	-178	-9,55%	2.689	86,97%	-350	10	9	2.712	-373
2	RO II/ Medan	1.401	1.466	1.459	58	-7	4,16%	1.599	91,25%	-140	7	8	1.649	-190
3	RO III/ Palembang	2.436	2.492	2.471	35	-21	1,42%	2.673	92,42%	-203	8	7	2.726	-255
4	RO IV/ Jakarta 1	2.158	2.454	2.467	309	13	14,31%	2.415	102,15%	52	2	3	2.472	-6
5	RO V/ Jakarta 2	1.590	1.709	1.818	228	110	14,35%	1.825	99,65%	-6	4	4	1.877	-59
6	RO VI/ Bandung	1.687	1.886	1.933	246	47	14,57%	1.827	105,79%	106	3	1	1.858	75
7	RO VII/ Semarang	1.820	2.016	1.996	177	-20	9,71%	2.008	99,44%	-11	6	5	2.050	-53
8	RO VIII/ Surabaya	2.055	2.309	2.259	204	-50	9,91%	2.291	98,60%	-32	5	6	2.344	-85
9	RO IX/ Kalimantan	5.131	5.565	5.707	576	142	11,22%	5.512	103,54%	195	1	2	5.597	110
10	RO X/ Makassar	769	774	765	-5	-9	-0,61%	915	83,59%	-150	9	10	947	-183

KINERJA MBG 27-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.402	6.411	-155	9	-2,36%	6.954	92,19%	-543	10	2	7.031	-620
2	RO II/ Medan	2.310	2.397	2.403	92	5	3,99%	2.608	92,12%	-205	2	3	2.643	-240
3	RO III/ Palembang	4.380	4.538	4.557	177	19	4,04%	4.705	96,85%	-148	1	1	4.769	-212
4	RO IV/ Jakarta 1	1.900	1.830	1.831	-69	1	-3,65%	2.064	88,71%	-233	6	9	2.096	-265
5	RO V/ Jakarta 2	1.269	1.237	1.240	-30	3	-2,33%	1.370	90,52%	-130	5	4	1.389	-149
6	RO VI/ Bandung	1.898	1.755	1.750	-148	-5	-7,81%	2.002	87,41%	-252	9	10	2.022	-272
7	RO VII/ Semarang	2.980	2.878	2.885	-95	7	-3,19%	3.225	89,46%	-340	8	7	3.273	-388
8	RO VIII/ Surabaya	3.807	3.698	3.713	-95	14	-2,49%	4.125	90,00%	-412	7	5	4.187	-475
9	RO IX/ Kalimantan	1.401	1.421	1.422	21	0	1,49%	1.585	89,71%	-163	3	6	1.621	-199
10	RO X/ Makassar	1.233	1.244	1.252	19	7	1,50%	1.406	89,06%	-154	4	8	1.439	-188

KINERJA AREA



KINERJA DPK AREA PER 27-Nov-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.636	7.609	7.618	149	-18	9	1,99%				29	
2	Area Lhokseumawe	8.074	7.797	8.013	8.021	-54	224	7	-0,67%				39	
3	Area Meulaboh	3.494	3.791	3.849	3.865	372	74	17	10,64%				17	
4	Area Batam	2.849	3.107	3.232	3.227	378	120	-5	13,28%				15	
5	Area Medan Kota	5.356	5.813	6.368	6.382	1.027	570	15	19,17%				7	
6	Area Medan Raya	2.641	2.857	2.879	2.880	240	23	1	9,08%				24	
7	Area Pekanbaru	7.557	8.327	8.265	8.284	727	-42	19	9,63%				9	
8	Area Pematangsiantar	2.510	2.643	2.639	2.636	126	-7	-4	5,01%				32	
9	Area Bandar Lampung	3.931	4.135	4.217	4.166	235	31	-51	5,98%				25	
10	Area Bengkulu	2.130	2.532	2.575	2.623	493	91	49	23,13%				13	
11	Area Jambi	2.705	3.325	3.218	3.219	514	-106	1	19,02%				11	
12	Area Padang	3.909	4.106	4.224	4.219	310	113	-4	7,93%				20	
13	Area Palembang	7.341	6.723	7.947	7.311	-31	588	-636	-0,42%				37	
14	Area Banten	10.556	11.511	11.994	12.080	1.524	569	86	14,44%				5	
15	Area Bekasi	8.947	10.599	9.552	9.418	471	-1.180	-134	5,26%				14	
16	Area Jakarta Kebon Jeruk	7.374	9.308	9.149	9.314	1.940	5	164	26,31%				4	
17	Area Jakarta Kelapa Gadin	11.820	15.241	15.858	15.836	4.016	595	-22	33,98%				2	
18	Area Jakarta Rawamangun	10.100	10.144	10.250	10.008	-92	-136	-242	-0,91%				40	
19	Area Jakarta Thamrin	61.226	81.611	76.223	75.808	14.582	-5.803	-415	23,82%				1	
20	Area Bogor	8.049	7.519	7.637	7.645	-404	126	7	-5,02%				43	
21	Area Depok	7.500	6.630	6.862	6.824	-676	194	-39	-9,01%				45	
22	Area Jakarta Fatmawati	11.619	12.040	13.120	12.861	1.242	821	-259	10,69%				6	
23	Area Jakarta Pondok Indah	8.481	8.421	8.609	8.613	132	191	3	1,55%				31	
24	Area Jakarta Saharjo	7.675	7.731	11.467	11.252	3.577	3.521	-215	46,61%				3	
25	Area Tangerang Selatan	6.162	5.985	5.491	5.493	-669	-492	2	-10,86%				44	
26	Area Bandung Kota	9.788	9.712	9.795	9.852	64	140	57	0,66%				34	
27	Area Bandung Raya	5.837	5.968	6.351	6.213	376	245	-138	6,44%				16	
28	Area Cirebon	4.870	5.037	5.098	5.098	228	61	-0	4,69%				26	
29	Area Purwokerto	3.175	3.420	3.407	3.439	264	20	33	8,33%				22	
30	Area Semarang Kota	7.056	7.112	6.935	7.023	-34	-89	87	-0,48%				38	
31	Area Pekalongan	3.560	3.548	3.646	3.632	73	84	-14	2,04%				33	
32	Area Solo	4.925	5.001	5.157	5.175	250	174	18	5,09%				23	
33	Area Yogyakarta	6.665	6.999	6.958	6.978	313	-21	20	4,69%				19	
34	Area Denpasar	3.788	4.202	4.143	4.128	340	-73	-15	8,99%				18	
35	Area Jember	2.822	2.761	2.826	2.831	8	70	4	0,30%				35	
36	Area Kediri	4.155	4.103	4.032	4.042	-114	-62	10	-2,74%				41	
37	Area Malang	4.575	5.141	5.093	5.190	615	49	98	13,44%				10	
38	Area Surabaya Kota	7.814	7.924	7.549	7.592	-222	-332	44	-2,84%				42	
39	Area Surabaya Raya	7.629	8.013	7.898	7.923	294	-90	25	3,85%				21	
40	Area Balikpapan	8.442	8.497	8.657	8.653	211	157	-4	2,50%				27	
41	Area Banjarmasin	7.270	7.345	7.412	7.416	146	71	4	2,01%				30	
42	Area Pontianak	3.590	3.882	3.545	3.572	-17	-310	28	-0,48%				36	
43	Area Makassar	6.449	7.229	7.372	7.446	997	217	74	15,46%				8	
44	Area Manado	2.345	2.938	2.846	2.848	503	-90	2	21,45%				12	
45	Area Palu	3.223	3.405	3.386	3.399	176	-6	12	5,45%				28	

KINERJA GIRO AREA PER 27-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.177	1.157	1.162	-24	-15	5	-2,01%				34	
2	Area Lhokseumawe	528	504	559	567	39	63	7	7,31%				28	
3	Area Meulaboh	326	404	394	406	79	1	11	24,27%				24	
4	Area Batam	238	241	446	419	181	177	-27	75,81%				15	
5	Area Medan Kota	315	600	694	701	386	101	6	122,40%				8	
6	Area Medan Raya	156	133	134	131	-25	-2	-3	-15,94%				35	
7	Area Pekanbaru	1.111	1.511	1.350	1.326	215	-185	-23	19,39%				13	
8	Area Pematangsiantar	74	59	56	44	-30	-15	-12	-40,24%				36	
9	Area Bandar Lampung	474	436	508	457	-17	21	-51	-3,63%				33	
10	Area Bengkulu	144	261	208	250	106	-11	42	73,68%				18	
11	Area Jambi	173	193	184	184	11	-10	0	6,45%				30	
12	Area Padang	270	285	320	310	40	24	-11	14,75%				27	
13	Area Palembang	698	932	2.354	1.714	1.016	782	-641	145,43%				4	
14	Area Banten	2.097	3.664	3.750	3.740	1.644	76	-10	78,40%				2	
15	Area Bekasi	834	808	889	922	88	114	33	10,53%				22	
16	Area Jakarta Kebon Jeruk	636	1.900	1.983	2.033	1.397	133	50	219,50%				3	
17	Area Jakarta Kelapa Gadin	576	485	904	899	323	414	-5	55,95%				9	
18	Area Jakarta Rawamangun	2.444	2.674	2.926	2.653	208	-22	-274	8,51%				14	
19	Area Jakarta Thamrin	26.371	31.038	27.581	27.230	859	-3.808	-351	3,26%				5	
20	Area Bogor	684	672	772	772	88	100	0	12,89%				21	
21	Area Depok	721	669	1.005	1.004	284	335	-1	39,36%				10	
22	Area Jakarta Fatmawati	2.301	2.801	2.963	3.051	751	250	88	32,62%				6	
23	Area Jakarta Pondok Indah	957	841	761	785	-172	-57	24	-18,01%				45	
24	Area Jakarta Saharjo	2.794	1.821	5.998	5.853	3.059	4.032	-146	109,49%				1	
25	Area Tangerang Selatan	586	1.008	861	861	275	-147	-1	46,89%				11	
26	Area Bandung Kota	1.112	1.682	1.615	1.604	492	-78	-10	44,29%				7	
27	Area Bandung Raya	810	685	935	780	-30	95	-156	-3,72%				37	
28	Area Cirebon	543	476	525	511	-32	35	-13	-5,82%				38	
29	Area Purwokerto	215	154	197	224	9	70	27	4,04%				31	
30	Area Semarang Kota	684	514	526	518	-166	4	-8	-24,24%				44	
31	Area Pekalongan	200	198	598	278	78	80	-320	39,13%				25	
32	Area Solo	221	228	251	244	23	16	-7	10,27%				29	
33	Area Yogyakarta	355	467	457	441	86	-26	-16	24,36%				23	
34	Area Denpasar	281	356	288	242	-40	-114	-46	-14,06%				40	
35	Area Jember	67	109	116	112	45	4	-4	66,86%				26	
36	Area Kediri	248	205	128	129	-119	-76	0	-48,01%				43	
37	Area Malang	232	339	374	377	146	38	3	62,90%				16	
38	Area Surabaya Kota	947	935	1.025	1.040	92	104	15	9,76%				19	
39	Area Surabaya Raya	1.031	948	951	981	-50	33	30	-4,82%				41	
40	Area Balikpapan	580	712	695	669	89	-43	-26	15,25%				20	
41	Area Banjarmasin	548	580	689	679	131	98	-10	23,89%				17	
42	Area Pontianak	431	443	429	432	1	-12	3	0,18%				32	
43	Area Makassar	474	439	391	441	-34	1	49	-7,08%				39	
44	Area Manado	244	501	470	472	228	-28	3	93,40%				12	
45	Area Palu	418	345	308	313	-105	-32	6	-25,09%				42	

KINERJA TABUNGAN AREA PER 27-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.392	5.371	5.375	278	-17	4	5,45%				10	
2	Area Lhokseumawe	5.942	6.105	6.199	6.209	266	104	10	4,48%				12	
3	Area Meulaboh	2.789	3.012	3.070	3.075	286	63	5	10,26%				8	
4	Area Batam	1.733	1.859	1.853	1.856	124	-3	3	7,13%				34	
5	Area Medan Kota	2.242	2.422	2.383	2.388	145	-35	5	6,49%				32	
6	Area Medan Raya	1.804	1.929	1.972	1.976	173	47	5	9,58%				26	
7	Area Pekanbaru	4.778	5.118	5.279	5.323	545	205	44	11,40%				2	
8	Area Pematangsiantar	1.787	1.968	1.964	1.972	185	3	8	10,35%				22	
9	Area Bandar Lampung	2.833	2.948	2.972	2.972	139	24	-0	4,91%				33	
10	Area Bengkulu	1.512	1.568	1.580	1.587	76	19	8	5,00%				39	
11	Area Jambi	1.922	2.213	2.189	2.191	270	-22	2	14,03%				11	
12	Area Padang	2.662	2.788	2.818	2.824	163	36	6	6,12%				27	
13	Area Palembang	3.683	3.867	3.864	3.876	193	8	12	5,23%				20	
14	Area Banten	4.051	4.065	3.996	4.080	29	15	84	0,71%				43	
15	Area Bekasi	4.951	5.276	5.096	5.126	176	-149	30	3,54%				25	
16	Area Jakarta Kebon Jeruk	2.340	2.616	2.552	2.567	227	-49	15	9,71%				16	
17	Area Jakarta Kelapa Gading	1.993	2.236	2.223	2.256	263	20	33	13,18%				13	
18	Area Jakarta Rawamangun	3.266	3.600	3.473	3.505	239	-95	32	7,31%				15	
19	Area Jakarta Thamrin	3.839	4.028	3.993	4.038	199	10	45	5,18%				19	
20	Area Bogor	4.124	4.318	4.312	4.331	207	13	19	5,03%				17	
21	Area Depok	3.364	3.412	3.407	3.422	59	11	16	1,75%				40	
22	Area Jakarta Fatmawati	2.449	2.426	2.398	2.409	-41	-18	11	-1,66%				44	
23	Area Jakarta Pondok Indah	2.483	2.666	2.633	2.643	160	-23	10	6,43%				30	
24	Area Jakarta Saharjo	1.724	1.791	1.786	1.765	41	-26	-21	2,38%				42	
25	Area Tangerang Selatan	2.328	2.407	2.404	2.414	86	7	10	3,70%				37	
26	Area Bandung Kota	4.312	4.810	4.707	4.714	403	-95	7	9,34%				4	
27	Area Bandung Raya	3.375	3.535	3.518	3.537	162	2	18	4,80%				29	
28	Area Cirebon	3.264	3.361	3.379	3.381	117	20	2	3,59%				35	
29	Area Purwokerto	2.153	2.434	2.435	2.447	293	13	11	13,63%				6	
30	Area Semarang Kota	3.815	4.022	4.004	4.106	291	84	102	7,63%				7	
31	Area Pekalongan	2.059	2.467	2.197	2.504	445	37	307	21,61%				3	
32	Area Solo	3.209	3.413	3.365	3.393	185	-20	28	5,76%				23	
33	Area Yogyakarta	4.150	4.306	4.295	4.332	182	25	36	4,39%				24	
34	Area Denpasar	2.751	2.981	2.962	2.993	242	12	31	8,81%				14	
35	Area Jember	1.982	2.101	2.163	2.172	190	70	9	9,57%				21	
36	Area Kediri	2.848	2.924	2.935	2.944	96	20	9	3,36%				36	
37	Area Malang	2.849	3.044	3.031	3.127	278	83	96	9,76%				9	
38	Area Surabaya Kota	3.584	3.732	3.501	3.528	-56	-204	27	-1,56%				45	
39	Area Surabaya Raya	4.613	5.041	4.945	4.940	326	-102	-5	7,07%				5	
40	Area Balikpapan	4.745	4.915	4.916	4.951	206	36	35	4,34%				18	
41	Area Banjarmasin	4.620	4.773	4.768	4.783	162	9	14	3,51%				28	
42	Area Pontianak	2.122	2.178	2.182	2.201	79	23	19	3,71%				38	
43	Area Makassar	4.397	4.890	4.995	5.010	613	120	14	13,94%				1	
44	Area Manado	1.697	1.712	1.748	1.748	51	36	-0	2,98%				41	
45	Area Palu	2.293	2.412	2.445	2.452	159	40	7	6,92%				31	

KINERJA DEPOSITO AREA PER 27-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.068	1.081	1.082	-105	14	1	-8,85%				32	
2	Area Lhokseumawe	1.604	1.188	1.255	1.245	-359	57	-10	-22,37%				38	
3	Area Meulaboh	379	375	385	385	6	10	0	1,68%				25	
4	Area Batam	878	1.007	932	952	74	-55	20	8,44%				21	
5	Area Medan Kota	2.799	2.791	3.290	3.294	496	503	4	17,71%				4	
6	Area Medan Raya	681	795	773	773	92	-22	0	13,47%				20	
7	Area Pekanbaru	1.668	1.698	1.636	1.635	-33	-62	-1	-1,95%				27	
8	Area Pematangsiantar	649	616	620	620	-29	4	-0	-4,51%				26	
9	Area Bandar Lampung	625	752	738	738	113	-14	-0	18,11%				18	
10	Area Bengkulu	475	703	787	786	311	83	-1	65,56%				8	
11	Area Jambi	610	918	845	844	234	-74	-1	38,26%				10	
12	Area Padang	978	1.033	1.085	1.085	107	52	0	10,99%				19	
13	Area Palembang	2.960	1.923	1.728	1.721	-1.239	-202	-7	-41,85%				45	
14	Area Banten	4.408	3.782	4.248	4.260	-149	478	12	-3,38%				34	
15	Area Bekasi	3.162	4.515	3.567	3.370	208	-1.145	-197	6,56%				12	
16	Area Jakarta Kebon Jeruk	4.398	4.792	4.614	4.714	316	-79	99	7,19%				7	
17	Area Jakarta Kelapa Gading	9.250	12.520	12.731	12.681	3.431	161	-51	37,09%				2	
18	Area Jakarta Rawamangun	4.389	3.870	3.851	3.850	-539	-19	-0	-12,28%				40	
19	Area Jakarta Thamrin	31.015	46.545	44.648	44.540	13.524	-2.005	-108	43,61%				1	
20	Area Bogor	3.241	2.528	2.554	2.541	-700	13	-12	-21,60%				41	
21	Area Depok	3.415	2.549	2.451	2.397	-1.018	-152	-54	-29,82%				43	
22	Area Jakarta Fatmawati	6.870	6.813	7.760	7.402	532	589	-358	7,74%				3	
23	Area Jakarta Pondok Indah	5.041	4.914	5.215	5.185	144	271	-30	2,86%				14	
24	Area Jakarta Saharjo	3.157	4.119	3.683	3.634	477	-485	-49	15,12%				5	
25	Area Tangerang Selatan	3.248	2.570	2.225	2.218	-1.030	-353	-7	-31,71%				44	
26	Area Bandung Kota	4.364	3.221	3.474	3.534	-831	313	60	-19,03%				42	
27	Area Bandung Raya	1.652	1.748	1.897	1.897	244	149	-0	14,77%				9	
28	Area Cirebon	1.063	1.200	1.195	1.206	143	6	10	13,43%				15	
29	Area Purwokerto	807	832	774	769	-38	-63	-6	-4,69%				28	
30	Area Semarang Kota	2.557	2.575	2.404	2.398	-159	-177	-6	-6,22%				35	
31	Area Pekalongan	1.301	883	852	850	-450	-33	-1	-34,63%				39	
32	Area Solo	1.495	1.360	1.541	1.538	43	178	-3	2,88%				23	
33	Area Yogyakarta	2.161	2.226	2.206	2.206	44	-21	-1	2,05%				22	
34	Area Denpasar	756	865	894	894	138	29	0	18,21%				16	
35	Area Jember	773	551	547	547	-226	-4	-1	-29,27%				36	
36	Area Kediri	1.059	974	968	969	-90	-5	1	-8,53%				30	
37	Area Malang	1.495	1.758	1.688	1.687	191	-71	-1	12,80%				13	
38	Area Surabaya Kota	3.282	3.256	3.022	3.024	-258	-233	2	-7,86%				37	
39	Area Surabaya Raya	1.985	2.023	2.002	2.002	18	-21	0	0,88%				24	
40	Area Balikpapan	3.117	2.869	3.046	3.034	-84	164	-12	-2,68%				29	
41	Area Banjarmasin	2.102	1.991	1.955	1.955	-147	-37	-0	-7,01%				33	
42	Area Pontianak	1.037	1.261	934	940	-97	-321	6	-9,32%				31	
43	Area Makassar	1.578	1.900	1.986	1.996	418	96	10	26,47%				6	
44	Area Manado	403	726	628	628	224	-98	-0	55,66%				11	
45	Area Palu	511	648	633	633	122	-15	-0	23,84%				17	

KINERJA CASA PER 27-Nov-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	26-Nov-25	27-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.568	6.528	6.536	254	-32	8	4,04%				29	
2	Area Lhokseumawe	6.471	6.609	6.758	6.776	305	166	17	4,71%				18	
3	Area Meulaboh	3.115	3.416	3.464	3.481	365	65	17	11,72%				15	
4	Area Batam	1.971	2.101	2.300	2.275	304	175	-24	15,43%				19	
5	Area Medan Kota	2.557	3.022	3.077	3.088	531	66	11	20,76%				11	
6	Area Medan Raya	1.959	2.062	2.106	2.107	148	45	1	7,55%				36	
7	Area Pekanbaru	5.889	6.629	6.629	6.649	760	20	20	12,90%				7	
8	Area Pematangsiantar	1.861	2.027	2.020	2.016	155	-11	-4	8,33%				35	
9	Area Bandar Lampung	3.306	3.384	3.479	3.428	122	45	-51	3,69%				39	
10	Area Bengkulu	1.656	1.829	1.788	1.837	182	8	50	10,97%				34	
11	Area Jambi	2.094	2.407	2.373	2.375	281	-32	2	13,41%				24	
12	Area Padang	2.931	3.073	3.138	3.134	203	61	-4	6,91%				33	
13	Area Palembang	4.381	4.799	6.219	5.589	1.208	790	-629	27,58%				4	
14	Area Banten	6.148	7.729	7.746	7.820	1.673	91	74	27,21%				2	
15	Area Bekasi	5.785	6.084	5.986	6.048	263	-36	63	4,55%				28	
16	Area Jakarta Kebon Jeruk	2.976	4.516	4.535	4.600	1.624	84	65	54,57%				3	
17	Area Jakarta Kelapa Gadin	2.570	2.721	3.127	3.155	585	434	28	22,78%				9	
18	Area Jakarta Rawamangun	5.710	6.274	6.399	6.157	447	-117	-242	7,83%				13	
19	Area Jakarta Thamrin	30.210	35.066	31.574	31.268	1.058	-3.798	-306	3,50%				5	
20	Area Bogor	4.808	4.991	5.084	5.104	296	113	20	6,15%				21	
21	Area Depok	4.084	4.081	4.412	4.427	342	346	15	8,38%				17	
22	Area Jakarta Fatmawati	4.750	5.228	5.360	5.460	710	232	99	14,95%				8	
23	Area Jakarta Pondok Indah	3.441	3.507	3.394	3.428	-13	-79	34	-0,37%				44	
24	Area Jakarta Saharjo	4.518	3.612	7.785	7.618	3.100	4.006	-167	68,61%				1	
25	Area Tangerang Selatan	2.914	3.415	3.266	3.275	361	-139	9	12,38%				16	
26	Area Bandung Kota	5.424	6.492	6.321	6.318	895	-173	-3	16,50%				6	
27	Area Bandung Raya	4.184	4.220	4.454	4.316	132	97	-138	3,15%				37	
28	Area Cirebon	3.807	3.837	3.903	3.893	86	56	-11	2,25%				40	
29	Area Purwokerto	2.368	2.587	2.632	2.671	302	83	38	12,76%				20	
30	Area Semarang Kota	4.499	4.536	4.531	4.624	125	88	94	2,78%				38	
31	Area Pekalongan	2.259	2.665	2.794	2.782	523	117	-12	23,16%				12	
32	Area Solo	3.430	3.641	3.616	3.637	207	-4	21	6,05%				31	
33	Area Yogyakarta	4.504	4.773	4.752	4.772	268	-1	21	5,96%				27	
34	Area Denpasar	3.032	3.337	3.249	3.235	203	-102	-15	6,69%				32	
35	Area Jember	2.049	2.210	2.279	2.284	235	74	5	11,45%				30	
36	Area Kediri	3.096	3.129	3.064	3.073	-23	-56	9	-0,76%				45	
37	Area Malang	3.080	3.384	3.405	3.504	424	120	99	13,75%				14	
38	Area Surabaya Kota	4.532	4.668	4.526	4.568	37	-99	42	0,81%				43	
39	Area Surabaya Raya	5.644	5.989	5.896	5.921	277	-69	25	4,90%				26	
40	Area Balikpapan	5.325	5.627	5.611	5.619	294	-8	9	5,53%				22	
41	Area Banjarmasin	5.168	5.353	5.457	5.461	293	108	4	5,67%				23	
42	Area Pontianak	2.553	2.621	2.611	2.632	79	11	21	3,11%				41	
43	Area Makassar	4.871	5.329	5.386	5.450	579	121	64	11,89%				10	
44	Area Manado	1.942	2.212	2.218	2.220	279	8	3	14,35%				25	
45	Area Palu	2.712	2.757	2.753	2.766	54	9	13	1,99%				42	

KINERJA PEMBIAYAN RETAIL AREA PER 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.715	7.708	496	-7	6,87%	8.252	93,41%	-544	20	37
2	Area Lhokseumawe	8.448	9.008	8.972	524	-36	6,20%	9.710	92,40%	-738	15	40
3	Area Meulaboh	6.330	6.840	6.881	551	41	8,71%	7.132	96,48%	-251	14	15
4	Area Batam	2.397	2.706	2.717	321	12	13,37%	2.883	94,25%	-166	39	30
5	Area Medan Kota	2.545	2.950	2.983	439	33	17,23%	3.102	96,16%	-119	24	20
6	Area Medan Raya	2.640	2.967	3.000	359	32	13,61%	3.116	96,26%	-117	33	19
7	Area Pekanbaru	5.991	6.546	6.583	592	37	9,88%	6.987	94,22%	-404	10	31
8	Area Pematangsiantar	3.146	3.475	3.501	355	26	11,27%	3.647	96,00%	-146	35	21
9	Area Bandar Lampung	4.153	4.528	4.558	405	29	9,74%	4.869	93,61%	-311	29	35
10	Area Bengkulu	3.643	4.099	4.144	501	45	13,77%	4.168	99,44%	-23	18	4
11	Area Jambi	4.260	4.551	4.594	334	43	7,83%	4.789	95,93%	-195	37	22
12	Area Padang	4.496	4.879	4.924	428	46	9,53%	5.115	96,28%	-190	25	18
13	Area Palembang	6.724	7.230	7.287	564	57	8,38%	7.669	95,02%	-382	11	26
14	Area Banten	5.229	5.873	5.928	700	56	13,38%	6.040	98,15%	-112	5	8
15	Area Bekasi	5.457	6.016	6.058	602	42	11,03%	6.192	97,84%	-134	9	9
16	Area Jakarta Kebon Jeru	3.887	4.363	4.383	496	20	12,75%	4.527	96,83%	-144	19	12
17	Area Jakarta Kelapa Gac	3.487	3.881	3.911	424	30	12,16%	4.024	97,19%	-113	26	10
18	Area Jakarta Rawamang	4.093	4.387	4.465	372	78	9,08%	4.782	93,37%	-317	31	38
19	Area Jakarta Thamrin	4.380	4.905	4.941	561	36	12,80%	5.114	96,62%	-173	13	13
20	Area Bogor	4.856	5.288	5.347	491	59	10,11%	5.696	93,86%	-350	21	33
21	Area Depok	4.779	5.252	5.301	522	49	10,93%	5.490	96,57%	-188	16	14
22	Area Jakarta Fatmawati	3.666	4.033	4.090	423	56	11,54%	4.309	94,91%	-219	28	27
23	Area Jakarta Pondok Inc	3.011	3.378	3.407	396	29	13,16%	3.639	93,62%	-232	30	34
24	Area Jakarta Saharjo	2.222	2.364	2.406	184	42	8,29%	2.682	89,73%	-276	44	45
25	Area Tangerang Selatan	3.565	3.863	3.892	326	29	9,15%	4.112	94,64%	-220	38	28
26	Area Bandung Kota	5.826	6.701	6.797	971	96	16,66%	6.775	100,32%	22	2	2
27	Area Bandung Raya	5.409	5.900	5.972	562	72	10,39%	6.245	95,63%	-273	12	23
28	Area Cirebon	4.206	4.593	4.656	450	63	10,71%	4.950	94,06%	-294	23	32
29	Area Purwokerto	2.362	2.529	2.544	182	15	7,69%	2.757	92,28%	-213	45	41
30	Area Semarang Kota	3.801	4.141	4.171	370	30	9,74%	4.006	104,11%	165	32	1
31	Area Pekalongan	2.273	2.514	2.532	260	19	11,42%	2.687	94,26%	-154	40	29
32	Area Solo	3.186	3.386	3.405	218	18	6,86%	3.708	91,81%	-304	42	43
33	Area Yogyakarta	3.016	3.347	3.374	358	27	11,88%	3.614	93,36%	-240	34	39
34	Area Denpasar	6.985	7.674	7.733	748	59	10,71%	7.819	98,91%	-85	4	6
35	Area Jember	2.789	2.949	3.001	212	52	7,61%	3.285	91,36%	-284	43	44
36	Area Kediri	3.187	3.421	3.441	254	20	7,95%	3.741	91,98%	-300	41	42
37	Area Malang	3.372	3.684	3.714	342	30	10,15%	3.974	93,46%	-260	36	36
38	Area Surabaya Kota	4.447	4.916	4.959	512	44	11,52%	5.204	95,29%	-245	17	25
39	Area Surabaya Raya	4.275	4.679	4.757	481	77	11,25%	4.940	96,28%	-184	22	17
40	Area Balikpapan	4.911	5.542	5.597	686	55	13,97%	5.772	96,97%	-175	6	11
41	Area Banjarmasin	5.586	6.059	6.205	619	146	11,08%	6.507	95,36%	-302	8	24
42	Area Pontianak	6.233	6.579	6.656	423	77	6,79%	6.908	96,36%	-251	27	16
43	Area Makassar	7.265	8.606	8.757	1.492	152	20,54%	8.742	100,17%	15	1	3
44	Area Manado	4.255	4.818	4.889	634	71	14,91%	4.962	98,54%	-73	7	7
45	Area Palu	5.623	6.418	6.487	864	69	15,37%	6.529	99,36%	-42	3	5

KINERJA CFG AREA PER 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	4.975	4.996	417	21	9,10%	5.113	97,73%	-116	7	19
2	Area Lhokseumawe	4.236	4.547	4.557	320	9	7,56%	4.768	95,56%	-212	14	33
3	Area Meulaboh	3.283	3.731	3.764	481	33	14,65%	3.659	102,88%	105	3	1
4	Area Batam	1.770	1.944	1.950	180	6	10,17%	1.992	97,89%	-42	29	16
5	Area Medan Kota	1.945	2.139	2.147	202	7	10,38%	2.194	97,84%	-47	25	17
6	Area Medan Raya	1.991	2.148	2.156	165	8	8,28%	2.201	97,94%	-45	34	15
7	Area Pekanbaru	3.886	4.193	4.205	319	12	8,22%	4.332	97,07%	-127	15	22
8	Area Pematangsiantar	2.256	2.382	2.392	136	10	6,03%	2.473	96,74%	-81	38	23
9	Area Bandar Lampung	2.629	2.756	2.768	139	12	5,28%	2.934	94,35%	-166	37	41
10	Area Bengkulu	2.332	2.609	2.630	297	21	12,75%	2.573	102,22%	57	17	2
11	Area Jambi	2.759	2.932	2.941	182	9	6,61%	2.975	98,86%	-34	28	13
12	Area Padang	3.150	3.313	3.324	174	11	5,51%	3.418	97,24%	-94	31	21
13	Area Palembang	4.405	4.792	4.819	414	27	9,40%	4.903	98,27%	-85	8	14
14	Area Banten	3.990	4.418	4.437	447	19	11,20%	4.446	99,79%	-9	5	7
15	Area Bekasi	4.262	4.620	4.642	380	21	8,91%	4.663	99,54%	-21	10	9
16	Area Jakarta Kebon Jeru	3.121	3.495	3.511	391	16	12,51%	3.492	100,56%	19	9	5
17	Area Jakarta Kelapa Gading	2.887	3.154	3.163	276	9	9,55%	3.182	99,41%	-19	20	10
18	Area Jakarta Rawamangun	3.247	3.442	3.453	206	11	6,36%	3.618	95,44%	-165	24	36
19	Area Jakarta Thamrin	3.676	4.004	4.023	347	19	9,45%	4.113	97,82%	-90	13	18
20	Area Bogor	3.846	4.188	4.198	352	10	9,16%	4.378	95,88%	-180	12	30
21	Area Depok	4.134	4.416	4.424	290	8	7,01%	4.588	96,43%	-164	18	25
22	Area Jakarta Fatmawati	3.130	3.386	3.392	262	6	8,36%	3.541	95,78%	-150	21	32
23	Area Jakarta Pondok Indah	2.588	2.861	2.867	279	6	10,78%	3.004	95,45%	-137	19	35
24	Area Jakarta Saharjo	1.774	1.898	1.897	123	-1	6,94%	2.022	93,81%	-125	40	43
25	Area Tangerang Selatan	2.845	3.015	3.022	178	8	6,24%	3.179	95,09%	-156	30	39
26	Area Bandung Kota	4.040	4.488	4.505	465	17	11,52%	4.544	99,15%	-39	4	11
27	Area Bandung Raya	3.720	3.991	4.020	301	30	8,08%	4.127	97,41%	-107	16	20
28	Area Cirebon	2.765	2.969	2.973	208	4	7,53%	3.130	95,00%	-157	23	40
29	Area Purwokerto	1.391	1.489	1.494	103	4	7,38%	1.564	95,51%	-70	43	34
30	Area Semarang Kota	2.188	2.335	2.341	153	6	6,99%	2.426	96,49%	-85	35	24
31	Area Pekalongan	1.372	1.466	1.467	95	1	6,94%	1.561	93,98%	-94	45	42
32	Area Solo	1.987	2.095	2.096	109	1	5,48%	2.199	95,32%	-103	42	38
33	Area Yogyakarta	1.922	2.056	2.066	144	10	7,51%	2.149	96,12%	-83	36	28
34	Area Denpasar	4.931	5.275	5.305	375	31	7,60%	5.268	100,71%	37	11	4
35	Area Jember	1.963	2.046	2.062	99	16	5,07%	2.214	93,17%	-151	44	44
36	Area Kediri	2.053	2.175	2.186	133	11	6,50%	2.279	95,91%	-93	39	29
37	Area Malang	2.417	2.582	2.584	167	2	6,91%	2.707	95,44%	-124	33	37
38	Area Surabaya Kota	3.249	3.432	3.433	185	1	5,68%	3.570	96,17%	-137	27	27
39	Area Surabaya Raya	2.461	2.618	2.633	173	15	7,03%	2.732	96,38%	-99	32	26
40	Area Balikpapan	2.662	2.760	2.774	112	14	4,22%	2.992	92,70%	-218	41	45
41	Area Banjarmasin	3.058	3.240	3.257	199	17	6,50%	3.399	95,81%	-142	26	31
42	Area Pontianak	3.337	3.554	3.572	235	18	7,05%	3.613	98,87%	-41	22	12
43	Area Makassar	5.254	6.022	6.077	822	54	15,65%	5.999	101,29%	78	1	3
44	Area Manado	3.431	3.817	3.855	424	38	12,36%	3.868	99,68%	-13	6	8
45	Area Palu	4.503	4.989	5.025	521	36	11,58%	5.019	100,12%	6	2	6

KINERJA CFG - MITRAGUNA 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.473	3.494	315	21	9,90%	3.558	98,21%	-64	6	13
2	Area Lhokseumawe	3.065	3.277	3.287	223	10	7,26%	3.443	95,49%	-155	12	28
3	Area Meulaboh	2.526	2.835	2.861	335	26	13,26%	2.794	102,42%	67	3	6
4	Area Batam	1.212	1.326	1.332	120	6	9,94%	1.379	96,60%	-47	23	22
5	Area Medan Kota	1.384	1.560	1.569	185	9	13,37%	1.572	99,81%	-3	14	9
6	Area Medan Raya	1.475	1.598	1.606	131	8	8,91%	1.634	98,32%	-27	21	12
7	Area Pekanbaru	2.498	2.730	2.747	250	17	10,00%	2.835	96,90%	-88	10	19
8	Area Pematangsiantar	1.324	1.431	1.438	114	7	8,63%	1.489	96,55%	-51	25	23
9	Area Bandar Lampung	1.178	1.286	1.292	114	6	9,64%	1.417	91,16%	-125	26	33
10	Area Bengkulu	1.452	1.698	1.721	269	23	18,51%	1.634	105,33%	87	9	2
11	Area Jambi	1.779	1.922	1.930	151	8	8,48%	1.921	100,46%	9	17	8
12	Area Padang	1.730	1.847	1.849	119	2	6,86%	1.905	97,06%	-56	24	17
13	Area Palembang	2.161	2.372	2.389	228	17	10,55%	2.450	97,52%	-61	11	14
14	Area Banten	1.324	1.486	1.491	167	5	12,57%	1.533	97,26%	-42	16	16
15	Area Bekasi	456	529	537	81	8	17,78%	612	87,74%	-75	35	38
16	Area Jakarta Kebon Jeru	1.087	1.203	1.207	120	4	11,08%	1.255	96,15%	-48	22	24
17	Area Jakarta Kelapa Gac	795	894	903	108	9	13,56%	927	97,39%	-24	27	15
18	Area Jakarta Rawamang	564	607	615	51	9	9,11%	719	85,58%	-104	42	40
19	Area Jakarta Thamrin	1.711	1.965	1.983	272	18	15,91%	1.928	102,86%	55	8	4
20	Area Bogor	482	538	543	61	6	12,68%	628	86,53%	-85	40	39
21	Area Depok	292	366	374	83	8	28,34%	411	90,99%	-37	34	34
22	Area Jakarta Fatmawati	672	763	770	98	7	14,54%	915	84,16%	-145	30	43
23	Area Jakarta Pondok Inc	383	452	457	74	5	19,46%	537	85,20%	-79	36	41
24	Area Jakarta Saharjo	266	288	290	24	3	9,02%	362	80,23%	-72	44	45
25	Area Tangerang Selatan	286	308	308	22	0	7,84%	365	84,39%	-57	45	42
26	Area Bandung Kota	1.235	1.366	1.375	140	9	11,33%	1.475	93,18%	-101	19	31
27	Area Bandung Raya	1.214	1.375	1.394	180	19	14,84%	1.438	96,94%	-44	15	18
28	Area Cirebon	1.554	1.694	1.700	146	7	9,42%	1.822	93,33%	-122	18	30
29	Area Purwokerto	750	814	817	67	3	8,96%	855	95,62%	-37	39	26
30	Area Semarang Kota	1.035	1.129	1.139	104	10	10,05%	1.179	96,61%	-40	28	21
31	Area Pekalongan	570	616	617	47	1	8,28%	684	90,17%	-67	43	37
32	Area Solo	763	825	834	71	9	9,35%	891	93,63%	-57	38	29
33	Area Yogyakarta	918	1.011	1.021	104	10	11,29%	1.055	96,77%	-34	29	20
34	Area Denpasar	2.026	2.320	2.351	326	31	16,07%	2.211	106,34%	140	5	1
35	Area Jember	865	937	950	85	13	9,83%	1.021	93,01%	-71	32	32
36	Area Kediri	927	1.002	1.010	83	9	9,00%	1.058	95,51%	-47	33	27
37	Area Malang	492	550	551	59	1	12,07%	659	83,64%	-108	41	44
38	Area Surabaya Kota	989	1.054	1.061	73	7	7,34%	1.171	90,67%	-109	37	35
39	Area Surabaya Raya	1.055	1.176	1.192	137	16	12,98%	1.211	98,47%	-18	20	11
40	Area Balikpapan	1.543	1.633	1.640	97	7	6,28%	1.813	90,48%	-172	31	36
41	Area Banjarmasin	1.547	1.726	1.751	204	25	13,20%	1.825	95,94%	-74	13	25
42	Area Pontianak	1.598	1.874	1.894	297	20	18,57%	1.822	103,94%	72	7	3
43	Area Makassar	2.899	3.476	3.523	624	48	21,54%	3.430	102,72%	93	1	5
44	Area Manado	2.452	2.751	2.781	329	30	13,42%	2.822	98,58%	-40	4	10
45	Area Palu	2.274	2.586	2.614	340	28	14,95%	2.575	101,51%	39	2	7

KINERJA CFG - Pensiun 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	632	631	40	-1	6,69%	663	95,08%	-33	7	31
2	Area Lhokseumawe	816	856	857	41	1	5,03%	887	96,68%	-29	6	22
3	Area Meulaboh	525	606	612	87	7	16,56%	584	104,85%	28	2	4
4	Area Batam	95	99	99	3	-1	3,48%	112	87,69%	-14	32	41
5	Area Medan Kota	184	194	196	12	2	6,55%	203	96,49%	-7	20	23
6	Area Medan Raya	245	267	267	22	1	8,91%	261	102,15%	6	12	6
7	Area Pekanbaru	550	561	559	9	-2	1,71%	584	95,71%	-25	22	30
8	Area Pematangsiantar	471	480	481	10	1	2,08%	488	98,56%	-7	21	16
9	Area Bandar Lampung	200	211	212	12	2	6,04%	225	94,52%	-12	19	33
10	Area Bengkulu	383	396	397	14	1	3,70%	412	96,36%	-15	16	25
11	Area Jambi	352	367	369	17	2	4,89%	377	97,83%	-8	15	20
12	Area Padang	646	658	660	14	1	2,10%	673	98,07%	-13	18	19
13	Area Palembang	326	346	349	23	3	7,00%	350	99,75%	-1	11	13
14	Area Banten	167	169	170	2	1	1,47%	177	95,93%	-7	38	29
15	Area Bekasi	75	72	72	-4	-0	-4,78%	82	87,24%	-10	41	42
16	Area Jakarta Kebon Jeru	42	44	45	3	1	7,22%	47	94,04%	-3	35	35
17	Area Jakarta Kelapa Gac	49	52	53	3	1	6,86%	54	97,19%	-2	31	21
18	Area Jakarta Rawamang	52	60	61	9	1	18,01%	58	105,29%	3	23	3
19	Area Jakarta Thamrin	54	61	62	7	1	13,14%	61	100,96%	1	27	9
20	Area Bogor	166	182	184	18	2	11,01%	181	101,61%	3	13	7
21	Area Depok	43	45	46	3	1	7,19%	46	98,94%	-0	34	14
22	Area Jakarta Fatmawati	21	27	27	5	-0	25,89%	24	112,01%	3	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	17,56%	18	101,40%	0	36	8
24	Area Jakarta Saharjo	60	67	67	7	1	12,28%	72	93,99%	-4	26	36
25	Area Tangerang Selatan	23	24	25	1	0	5,23%	30	83,42%	-5	39	45
26	Area Bandung Kota	186	196	199	14	3	7,43%	208	95,97%	-8	17	28
27	Area Bandung Raya	284	314	315	32	2	11,12%	313	100,84%	3	8	11
28	Area Cirebon	312	329	331	18	2	5,82%	343	96,41%	-12	14	24
29	Area Purwokerto	189	216	218	29	2	15,16%	200	108,81%	18	9	2
30	Area Semarang Kota	99	97	97	-2	0	-2,32%	114	84,71%	-17	40	44
31	Area Pekalongan	147	155	156	9	1	6,30%	159	98,23%	-3	24	18
32	Area Solo	86	90	90	5	0	5,31%	99	90,92%	-9	29	40
33	Area Yogyakarta	146	153	154	8	1	5,56%	160	95,99%	-6	25	27
34	Area Denpasar	1.757	1.846	1.848	91	2	5,18%	1.831	100,90%	16	1	10
35	Area Jember	460	461	463	3	2	0,57%	481	96,30%	-18	37	26
36	Area Kediri	614	640	643	29	3	4,66%	639	100,57%	4	10	12
37	Area Malang	265	267	268	3	1	1,24%	285	93,89%	-17	33	37
38	Area Surabaya Kota	165	160	159	-6	-0	-3,66%	185	86,28%	-25	43	43
39	Area Surabaya Raya	427	411	410	-17	-1	-4,02%	446	91,85%	-36	45	39
40	Area Balikpapan	406	411	410	4	-1	0,90%	438	93,64%	-28	30	38
41	Area Banjarmasin	607	605	603	-4	-2	-0,68%	639	94,27%	-37	42	34
42	Area Pontianak	690	679	679	-11	0	-1,56%	716	94,83%	-37	44	32
43	Area Makassar	1.048	1.105	1.107	59	2	5,61%	1.121	98,77%	-14	4	15
44	Area Manado	674	748	757	83	8	12,24%	732	103,36%	25	3	5
45	Area Palu	1.335	1.379	1.376	41	-3	3,10%	1.397	98,53%	-21	5	17

KINERJA CFG - GRIYA 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	766	768	46	2	6,38%	772	99,55%	-4	19	13
2	Area Lhokseumawe	235	255	255	21	-0	8,77%	280	91,24%	-25	28	43
3	Area Meulaboh	146	158	157	11	-1	7,61%	170	92,58%	-13	30	41
4	Area Batam	392	436	436	43	0	11,09%	411	106,03%	25	20	1
5	Area Medan Kota	312	314	312	0	-2	0,14%	333	93,80%	-21	35	36
6	Area Medan Raya	237	235	233	-4	-2	-1,74%	254	91,56%	-21	37	42
7	Area Pekanbaru	596	606	601	5	-5	0,91%	633	94,99%	-32	33	33
8	Area Pematangsiantar	417	393	391	-26	-2	-6,18%	433	90,41%	-42	42	45
9	Area Bandar Lampung	1.159	1.134	1.137	-22	3	-1,90%	1.158	98,18%	-21	41	19
10	Area Bengkulu	450	439	436	-15	-3	-3,22%	471	92,62%	-35	40	40
11	Area Jambi	564	553	551	-13	-2	-2,32%	585	94,24%	-34	39	35
12	Area Padang	702	719	726	24	7	3,47%	737	98,55%	-11	27	17
13	Area Palembang	1.805	1.928	1.933	128	5	7,08%	1.935	99,89%	-2	9	11
14	Area Banten	2.325	2.557	2.567	242	10	10,43%	2.512	102,19%	55	3	4
15	Area Bekasi	3.620	3.887	3.895	276	8	7,61%	3.816	102,07%	79	2	5
16	Area Jakarta Kebon Jeru	1.820	2.034	2.044	224	10	12,33%	1.972	103,67%	72	5	3
17	Area Jakarta Kelapa Gac	1.988	2.145	2.145	157	-0	7,88%	2.118	101,27%	27	8	7
18	Area Jakarta Rawamang	2.552	2.669	2.669	117	-0	4,60%	2.723	98,00%	-54	12	22
19	Area Jakarta Thamrin	1.804	1.836	1.836	32	-1	1,75%	1.973	93,02%	-138	25	37
20	Area Bogor	2.998	3.231	3.230	231	-1	7,71%	3.328	97,04%	-98	4	26
21	Area Depok	3.661	3.834	3.827	166	-7	4,54%	3.949	96,92%	-121	7	28
22	Area Jakarta Fatmawati	2.374	2.502	2.500	126	-2	5,31%	2.499	100,05%	1	10	10
23	Area Jakarta Pondok Inc	2.034	2.206	2.204	170	-2	8,36%	2.245	98,17%	-41	6	20
24	Area Jakarta Saharjo	1.377	1.464	1.458	82	-5	5,94%	1.488	98,00%	-30	16	21
25	Area Tangerang Selatan	2.471	2.586	2.592	122	6	4,93%	2.669	97,13%	-77	11	25
26	Area Bandung Kota	2.459	2.756	2.764	305	8	12,40%	2.655	104,11%	109	1	2
27	Area Bandung Raya	2.072	2.125	2.133	61	8	2,95%	2.212	96,44%	-79	17	29
28	Area Cirebon	808	842	837	29	-5	3,53%	863	96,94%	-26	26	27
29	Area Purwokerto	411	414	414	3	-0	0,77%	446	92,85%	-32	34	39
30	Area Semarang Kota	966	1.004	999	33	-5	3,41%	1.014	98,49%	-15	23	18
31	Area Pekalongan	508	546	545	36	-1	7,17%	547	99,66%	-2	22	12
32	Area Solo	1.080	1.120	1.112	32	-8	2,96%	1.123	99,02%	-11	24	16
33	Area Yogyakarta	779	793	792	13	-1	1,70%	825	96,01%	-33	29	30
34	Area Denpasar	1.062	1.000	996	-66	-4	-6,24%	1.101	90,47%	-105	45	44
35	Area Jember	585	584	584	-1	-0	-0,23%	619	94,31%	-35	36	34
36	Area Kediri	429	439	439	10	-0	2,32%	460	95,33%	-21	32	32
37	Area Malang	1.556	1.608	1.608	52	-0	3,34%	1.616	99,48%	-8	18	14
38	Area Surabaya Kota	1.967	2.059	2.053	86	-6	4,35%	2.048	100,22%	5	15	9
39	Area Surabaya Raya	852	887	889	37	2	4,37%	908	97,85%	-19	21	24
40	Area Balikpapan	580	561	569	-11	9	-1,92%	564	100,86%	5	38	8
41	Area Banjarmasin	706	648	640	-66	-8	-9,31%	689	92,87%	-49	44	38
42	Area Pontianak	1.013	956	954	-59	-2	-5,85%	1.000	95,41%	-46	43	31
43	Area Makassar	1.155	1.242	1.244	89	2	7,70%	1.255	99,15%	-11	14	15
44	Area Manado	282	293	292	11	-1	3,79%	288	101,64%	5	31	6
45	Area Palu	804	895	903	99	8	12,33%	922	97,87%	-20	13	23

KINERJA CFG - OTO 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	87	104	104	16	-1	18,70%	120	86,17%	-17	30	33
2	Area Lhokseumawe	121	158	157	36	-2	29,71%	159	98,53%	-2	12	14
3	Area Meulaboh	85	131	133	48	2	56,42%	111	119,90%	22	5	3
4	Area Batam	71	83	84	13	1	18,06%	90	93,36%	-6	35	21
5	Area Medan Kota	65	72	69	4	-2	6,78%	86	80,74%	-17	41	38
6	Area Medan Raya	34	49	50	16	1	45,90%	52	96,09%	-2	32	16
7	Area Pekanbaru	243	296	298	55	2	22,64%	280	106,26%	18	2	7
8	Area Pematangsiantar	44	78	82	38	4	85,54%	63	130,67%	19	10	2
9	Area Bandar Lampung	92	126	127	35	2	38,27%	134	94,69%	-7	15	19
10	Area Bengkulu	47	76	76	29	0	61,18%	56	135,26%	20	20	1
11	Area Jambi	64	90	91	27	1	42,90%	92	98,87%	-1	23	13
12	Area Padang	72	88	88	17	0	23,52%	103	85,68%	-15	29	34
13	Area Palembang	112	146	148	35	2	31,37%	169	87,56%	-21	14	30
14	Area Banten	174	206	209	35	3	20,32%	224	93,27%	-15	13	22
15	Area Bekasi	111	132	138	27	5	24,06%	152	90,35%	-15	24	27
16	Area Jakarta Kebon Jeru	173	213	215	43	2	24,72%	217	99,19%	-2	6	12
17	Area Jakarta Kelapa Gac	54	63	62	8	-1	14,36%	82	75,67%	-20	39	41
18	Area Jakarta Rawamang	79	106	108	28	2	35,81%	118	91,39%	-10	21	25
19	Area Jakarta Thamrin	107	142	143	37	1	34,24%	151	94,87%	-8	11	18
20	Area Bogor	199	237	241	42	4	20,89%	241	99,92%	-0	7	11
21	Area Depok	139	170	177	38	6	27,32%	182	97,31%	-5	9	15
22	Area Jakarta Fatmawati	63	94	95	32	1	51,93%	104	91,53%	-9	17	24
23	Area Jakarta Pondok Inc	156	185	188	32	2	20,45%	204	91,93%	-16	19	23
24	Area Jakarta Saharjo	71	80	81	10	1	14,18%	100	80,48%	-20	37	39
25	Area Tangerang Selatan	65	95	97	32	1	49,51%	114	84,75%	-17	18	36
26	Area Bandung Kota	160	169	167	7	-2	4,09%	206	81,13%	-39	40	37
27	Area Bandung Raya	150	177	178	28	1	18,35%	164	108,06%	13	22	4
28	Area Cirebon	91	105	106	15	1	16,74%	102	103,61%	4	33	10
29	Area Purwokerto	41	45	44	4	-1	9,03%	63	70,43%	-19	42	43
30	Area Semarang Kota	88	106	107	18	1	20,66%	119	89,58%	-12	28	28
31	Area Pekalongan	147	149	149	2	-0	1,56%	171	87,11%	-22	43	32
32	Area Solo	59	60	60	1	0	1,80%	86	69,68%	-26	45	44
33	Area Yogyakarta	79	98	99	19	1	24,37%	109	90,85%	-10	27	26
34	Area Denpasar	86	109	110	25	2	28,64%	125	88,45%	-14	25	29
35	Area Jember	53	64	66	13	2	24,79%	93	71,12%	-27	34	42
36	Area Kediri	83	95	95	11	-0	13,83%	122	77,20%	-28	36	40
37	Area Malang	104	156	157	52	1	50,24%	147	106,85%	10	3	6
38	Area Surabaya Kota	128	160	160	32	0	25,47%	167	95,92%	-7	16	17
39	Area Surabaya Raya	127	144	143	16	-1	12,52%	167	85,27%	-25	31	35
40	Area Balikpapan	132	155	155	23	-0	17,33%	178	87,13%	-23	26	31
41	Area Banjarmasin	199	261	263	65	2	32,53%	246	107,05%	17	1	5
42	Area Pontianak	36	44	45	9	0	23,95%	74	60,09%	-30	38	45
43	Area Makassar	152	199	202	50	3	33,15%	193	104,52%	9	4	9
44	Area Manado	23	24	25	2	0	7,69%	26	93,71%	-2	44	20
45	Area Palu	91	128	132	41	3	45,08%	124	105,94%	7	8	8

KINERJA PWG - AREA 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	419	454	221	35	94,83%	492	92,26%	-38	13	25
2	Area Lhokseumawe	317	623	668	351	45	110,80%	629	106,27%	39	4	4
3	Area Meulaboh	191	350	373	182	23	95,40%	369	101,23%	5	17	11
4	Area Batam	193	312	323	130	11	67,08%	344	93,75%	-22	34	22
5	Area Medan Kota	252	412	434	182	22	72,11%	431	100,70%	3	18	13
6	Area Medan Raya	201	337	357	156	20	77,76%	353	101,17%	4	25	12
7	Area Pekanbaru	256	508	537	281	29	109,86%	564	95,26%	-27	8	18
8	Area Pematangsiantar	259	406	422	163	16	63,15%	414	101,90%	8	22	10
9	Area Bandar Lampung	257	421	451	194	30	75,51%	485	93,08%	-34	15	23
10	Area Bengkulu	148	257	272	124	15	83,74%	295	92,24%	-23	37	26
11	Area Jambi	214	334	360	145	25	67,76%	381	94,29%	-22	30	20
12	Area Padang	305	453	482	176	29	57,77%	505	95,43%	-23	20	17
13	Area Palembang	259	389	434	174	44	67,23%	487	88,98%	-54	21	28
14	Area Banten	231	419	462	231	43	99,73%	462	100,01%	0	12	14
15	Area Bekasi	237	373	401	163	28	68,89%	450	88,93%	-50	23	29
16	Area Jakarta Kebon Jeru	224	313	334	110	20	49,19%	409	81,54%	-76	40	41
17	Area Jakarta Kelapa Gac	185	275	296	111	21	59,65%	359	82,47%	-63	39	38
18	Area Jakarta Rawamang	198	303	325	127	22	64,47%	419	77,49%	-94	35	44
19	Area Jakarta Thamrin	217	323	342	125	20	57,77%	437	78,29%	-95	36	42
20	Area Bogor	168	285	305	138	21	82,10%	367	83,34%	-61	32	37
21	Area Depok	198	321	350	153	29	77,31%	379	92,50%	-28	27	24
22	Area Jakarta Fatmawati	144	226	248	105	23	72,72%	294	84,50%	-46	41	36
23	Area Jakarta Pondok Inc	145	218	233	89	15	61,24%	307	75,85%	-74	44	45
24	Area Jakarta Saharjo	134	207	217	83	10	62,32%	278	77,98%	-61	45	43
25	Area Tangerang Selatan	136	213	230	94	17	69,17%	272	84,62%	-42	43	35
26	Area Bandung Kota	461	772	823	362	51	78,63%	771	106,80%	52	2	3
27	Area Bandung Raya	408	633	670	262	38	64,25%	714	93,92%	-43	9	21
28	Area Cirebon	463	700	750	287	50	62,11%	733	102,35%	17	7	8
29	Area Purwokerto	116	196	211	94	14	81,28%	239	88,02%	-29	42	31
30	Area Semarang Kota	276	430	454	178	23	64,47%	516	87,88%	-63	19	32
31	Area Pekalongan	154	272	285	131	13	85,17%	279	101,93%	5	33	9
32	Area Solo	180	277	296	116	20	64,43%	361	81,98%	-65	38	39
33	Area Yogyakarta	252	407	435	183	28	72,71%	504	86,41%	-68	16	33
34	Area Denpasar	712	996	1.064	352	69	49,43%	1.037	102,65%	27	3	6
35	Area Jember	189	320	350	161	30	84,85%	368	95,20%	-18	24	19
36	Area Kediri	176	302	327	151	25	85,92%	366	89,29%	-39	28	27
37	Area Malang	238	364	389	150	25	62,99%	438	88,69%	-50	29	30
38	Area Surabaya Kota	361	583	622	261	39	72,13%	635	97,98%	-13	10	16
39	Area Surabaya Raya	443	624	677	234	53	52,81%	691	98,00%	-14	11	15
40	Area Balikpapan	493	748	783	290	35	58,90%	765	102,41%	18	6	7
41	Area Banjarmasin	370	503	524	155	21	41,89%	642	81,62%	-118	26	40
42	Area Pontianak	280	390	420	140	30	49,87%	492	85,28%	-72	31	34
43	Area Makassar	1.042	1.630	1.718	676	89	64,86%	1.556	110,43%	162	1	2
44	Area Manado	418	603	635	217	32	51,96%	601	105,58%	34	14	5
45	Area Palu	491	763	807	315	44	64,18%	721	111,93%	86	5	1

KINERJA PWG -GADAI AREA 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	139	154	78	15	101,23%	123	125,31%	31	12	3
2	Area Lhokseumawe	112	209	224	112	15	100,00%	173	129,76%	51	6	1
3	Area Meulaboh	55	99	103	49	4	89,72%	87	119,27%	17	24	5
4	Area Batam	70	101	104	34	3	48,40%	98	106,43%	6	34	26
5	Area Medan Kota	141	189	199	59	11	41,83%	175	114,19%	25	19	13
6	Area Medan Raya	108	158	162	53	4	49,15%	138	116,80%	23	22	10
7	Area Pekanbaru	106	162	172	66	10	62,36%	164	104,69%	8	15	30
8	Area Pematangsiantar	131	187	194	63	8	47,80%	164	118,44%	30	17	7
9	Area Bandar Lampung	116	170	181	65	11	56,11%	163	110,79%	18	16	19
10	Area Bengkulu	50	82	85	35	3	70,35%	80	105,92%	5	33	27
11	Area Jambi	102	146	159	56	12	54,95%	141	112,38%	17	21	17
12	Area Padang	135	150	158	23	8	17,06%	181	87,15%	-23	43	43
13	Area Palembang	94	131	141	46	9	49,23%	137	102,43%	3	25	31
14	Area Banten	90	141	148	58	7	64,22%	126	116,81%	21	20	9
15	Area Bekasi	114	144	150	36	5	31,24%	147	101,86%	3	32	33
16	Area Jakarta Kebon Jeru	91	111	118	26	7	29,00%	119	98,84%	-1	40	35
17	Area Jakarta Kelapa Gac	52	66	69	17	4	32,51%	79	87,23%	-10	45	42
18	Area Jakarta Rawamang	68	100	106	38	6	56,44%	98	107,76%	8	27	24
19	Area Jakarta Thamrin	62	85	88	27	3	43,04%	101	87,41%	-13	39	41
20	Area Bogor	60	87	91	31	3	52,42%	76	118,82%	14	36	6
21	Area Depok	93	137	144	51	7	54,55%	123	117,54%	21	23	8
22	Area Jakarta Fatmawati	52	72	77	25	6	48,00%	70	110,81%	8	41	18
23	Area Jakarta Pondok Inc	48	67	69	21	2	43,61%	72	96,97%	-2	44	36
24	Area Jakarta Saharjo	69	92	93	24	2	34,76%	98	95,17%	-5	42	38
25	Area Tangerang Selatan	58	82	88	30	6	50,83%	70	125,96%	18	38	2
26	Area Bandung Kota	204	305	319	115	14	56,21%	290	110,19%	30	5	20
27	Area Bandung Raya	190	264	274	83	10	43,85%	275	99,74%	-1	11	34
28	Area Cirebon	253	342	358	105	16	41,52%	330	108,56%	28	9	22
29	Area Purwokerto	36	61	65	30	5	83,23%	56	116,00%	9	37	12
30	Area Semarang Kota	123	183	192	68	9	55,64%	169	113,13%	22	13	15
31	Area Pekalongan	79	111	115	36	3	45,98%	109	105,68%	6	29	28
32	Area Solo	69	99	104	36	5	52,16%	108	96,70%	-4	30	37
33	Area Yogyakarta	92	149	155	62	6	67,74%	141	109,80%	14	18	21
34	Area Denpasar	454	621	648	194	27	42,81%	568	113,96%	79	2	14
35	Area Jember	71	112	117	46	5	64,18%	130	89,62%	-14	26	40
36	Area Kediri	66	99	104	38	5	58,07%	125	83,18%	-21	28	45
37	Area Malang	116	177	183	67	6	58,15%	180	102,02%	4	14	32
38	Area Surabaya Kota	183	272	286	103	14	56,14%	273	104,82%	13	10	29
39	Area Surabaya Raya	259	354	369	110	15	42,32%	344	107,09%	24	7	25
40	Area Balikpapan	348	497	520	173	23	49,66%	429	121,21%	91	4	4
41	Area Banjarmasin	161	192	196	36	4	22,21%	228	86,28%	-31	31	44
42	Area Pontianak	85	113	118	33	5	38,91%	126	93,28%	-8	35	39
43	Area Makassar	782	1.095	1.125	343	30	43,93%	1.001	112,44%	125	1	16
44	Area Manado	318	411	423	106	12	33,37%	392	107,96%	31	8	23
45	Area Palu	380	544	567	187	23	49,03%	487	116,48%	80	3	11

KINERJA PWG CILEM- AREA 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	280	300	143	20	91,69%	369	81,22%	-69	11	28
2	Area Lhokseumawe	205	414	444	239	30	116,70%	456	97,38%	-12	3	8
3	Area Meulaboh	136	251	270	133	18	97,67%	282	95,68%	-12	12	10
4	Area Batam	123	211	218	95	8	77,79%	246	88,70%	-28	32	21
5	Area Medan Kota	112	224	235	123	11	110,19%	257	91,52%	-22	18	14
6	Area Medan Raya	93	180	196	103	16	111,22%	215	91,10%	-19	28	16
7	Area Pekanbaru	150	347	365	215	18	143,44%	399	91,38%	-34	4	15
8	Area Pematangsiantar	128	220	228	101	9	78,95%	251	91,07%	-22	30	17
9	Area Bandar Lampung	141	251	270	129	19	91,46%	321	84,06%	-51	13	23
10	Area Bengkulu	98	175	187	89	12	90,51%	215	87,15%	-28	37	22
11	Area Jambi	112	188	201	89	13	79,46%	240	83,67%	-39	36	25
12	Area Padang	171	304	324	153	20	89,96%	324	100,06%	0	10	5
13	Area Palembang	165	258	293	128	35	77,51%	350	83,70%	-57	15	24
14	Area Banten	141	278	314	173	36	122,32%	336	93,68%	-21	7	11
15	Area Bekasi	123	228	251	128	23	103,71%	304	82,68%	-53	16	26
16	Area Jakarta Kebon Jeru	132	203	216	84	13	63,09%	290	74,44%	-74	38	40
17	Area Jakarta Kelapa Gading	133	209	227	94	18	70,28%	280	81,12%	-53	34	29
18	Area Jakarta Rawamangun	130	203	219	89	16	68,64%	321	68,24%	-102	35	45
19	Area Jakarta Thamrin	155	238	254	99	16	63,65%	336	75,55%	-82	31	39
20	Area Bogor	108	197	215	107	17	98,42%	290	74,01%	-75	27	41
21	Area Depok	104	184	206	102	23	97,62%	256	80,52%	-50	29	30
22	Area Jakarta Fatmawati	92	154	171	80	17	86,82%	224	76,32%	-53	41	36
23	Area Jakarta Pondok Indah	96	151	164	67	13	70,11%	236	69,42%	-72	42	43
24	Area Jakarta Saharjo	64	115	124	59	8	91,92%	180	68,63%	-57	45	44
25	Area Tangerang Selatan	78	131	142	64	11	82,89%	202	70,37%	-60	44	42
26	Area Bandung Kota	256	466	504	247	37	96,49%	481	104,76%	23	2	2
27	Area Bandung Raya	218	369	397	179	28	82,07%	439	90,27%	-43	6	18
28	Area Cirebon	209	358	392	182	34	87,00%	403	97,27%	-11	5	9
29	Area Purwokerto	81	136	146	65	10	80,43%	183	79,44%	-38	43	32
30	Area Semarang Kota	153	247	262	109	15	71,59%	347	75,55%	-85	25	38
31	Area Pekalongan	75	161	170	95	9	126,10%	171	99,56%	-1	33	6
32	Area Solo	112	178	192	80	14	71,97%	254	75,72%	-62	40	37
33	Area Yogyakarta	160	259	280	121	22	75,59%	363	77,31%	-82	19	35
34	Area Denpasar	259	375	417	158	42	61,04%	469	88,92%	-52	8	20
35	Area Jember	118	209	233	115	25	97,28%	237	98,25%	-4	22	7
36	Area Kediri	110	203	223	113	20	102,57%	241	92,46%	-18	23	13
37	Area Malang	123	187	206	83	19	67,56%	259	79,45%	-53	39	31
38	Area Surabaya Kota	178	311	336	158	24	88,60%	362	92,81%	-26	9	12
39	Area Surabaya Raya	184	270	308	124	38	67,61%	346	88,96%	-38	17	19
40	Area Balikpapan	145	250	263	118	12	81,06%	335	78,35%	-73	21	34
41	Area Banjarmasin	209	311	328	119	17	57,03%	415	79,07%	-87	20	33
42	Area Pontianak	195	277	302	107	25	54,62%	366	82,53%	-64	26	27
43	Area Makassar	261	535	593	333	59	127,65%	556	106,79%	38	1	1
44	Area Manado	100	192	212	111	20	110,80%	209	101,11%	2	24	4
45	Area Palu	111	218	240	129	21	116,14%	234	102,46%	6	14	3

KINERJA SME - AREA 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	849	793	-9	-56	-1,13%	854	92,93%	-60	39	31
2	Area Lhokseumawe	1.021	949	846	-175	-103	-17,17%	1.066	79,33%	-220	45	41
3	Area Meulaboh	762	718	699	-62	-18	-8,19%	810	86,33%	-111	43	36
4	Area Batam	123	125	119	-4	-6	-3,35%	159	74,56%	-41	36	45
5	Area Medan Kota	188	207	208	20	1	10,65%	241	86,48%	-33	29	35
6	Area Medan Raya	80	96	100	20	4	24,42%	113	88,34%	-13	30	33
7	Area Pekanbaru	825	795	788	-36	-6	-4,39%	896	88,01%	-107	42	34
8	Area Pematangsiantar	185	243	243	59	1	31,91%	222	109,86%	22	11	3
9	Area Bandar Lampung	332	399	391	60	-8	17,97%	381	102,70%	10	10	11
10	Area Bengkulu	254	290	292	38	3	15,14%	297	98,50%	-4	20	21
11	Area Jambi	435	369	371	-64	2	-14,73%	480	77,22%	-109	44	43
12	Area Padang	355	386	386	32	1	8,89%	403	95,91%	-16	24	29
13	Area Palembang	1.061	1.048	1.030	-31	-18	-2,93%	1.131	91,06%	-101	41	32
14	Area Banten	453	496	487	33	-10	7,37%	499	97,46%	-13	23	25
15	Area Bekasi	581	655	651	70	-3	12,10%	644	101,17%	8	7	15
16	Area Jakarta Kebon Jeru	222	259	244	22	-15	10,14%	254	96,13%	-10	28	28
17	Area Jakarta Kelapa Gac	213	268	269	56	1	26,31%	248	108,52%	21	12	4
18	Area Jakarta Rawamang	285	279	321	36	42	12,72%	321	100,03%	0	22	18
19	Area Jakarta Thamrin	403	497	494	90	-3	22,40%	458	107,73%	35	4	5
20	Area Bogor	340	351	380	40	29	11,80%	385	98,56%	-6	19	20
21	Area Depok	273	337	347	73	9	26,73%	314	110,41%	33	6	2
22	Area Jakarta Fatmawati	284	307	333	50	26	17,45%	341	97,86%	-7	15	23
23	Area Jakarta Pondok Inc	182	210	219	36	9	19,90%	211	103,68%	8	21	9
24	Area Jakarta Saharjo	233	182	215	-18	33	-7,75%	283	75,81%	-69	40	44
25	Area Tangerang Selatan	278	321	325	47	4	16,99%	318	102,46%	8	16	12
26	Area Bandung Kota	600	728	754	154	26	25,70%	662	113,85%	92	3	1
27	Area Bandung Raya	716	768	776	60	8	8,44%	775	100,09%	1	9	17
28	Area Cirebon	371	390	403	31	13	8,38%	410	98,19%	-7	25	22
29	Area Purwokerto	300	323	319	20	-4	6,54%	330	96,60%	-11	31	26
30	Area Semarang Kota	460	480	473	13	-7	2,91%	507	93,23%	-34	32	30
31	Area Pekalongan	256	288	286	29	-2	11,49%	290	98,59%	-4	26	19
32	Area Solo	427	488	489	62	1	14,48%	472	103,60%	17	8	10
33	Area Yogyakarta	377	438	430	52	-8	13,91%	420	102,29%	10	14	13
34	Area Denpasar	346	418	374	28	-44	8,10%	387	96,57%	-13	27	27
35	Area Jember	209	196	201	-7	5	-3,58%	241	83,50%	-40	38	38
36	Area Kediri	179	197	182	3	-16	1,67%	214	85,04%	-32	34	37
37	Area Malang	233	280	278	45	-1	19,52%	276	100,92%	3	17	16
38	Area Surabaya Kota	429	504	508	80	4	18,62%	478	106,47%	31	5	7
39	Area Surabaya Raya	660	713	715	55	2	8,30%	706	101,25%	9	13	14
40	Area Balikpapan	1.337	1.592	1.594	257	2	19,21%	1.480	107,68%	114	2	6
41	Area Banjarmasin	1.618	1.787	1.897	279	110	17,21%	1.790	106,00%	107	1	8
42	Area Pontianak	2.176	2.187	2.216	41	29	1,86%	2.274	97,47%	-57	18	24
43	Area Makassar	326	315	320	-6	5	-1,79%	399	80,26%	-79	37	40
44	Area Manado	210	213	213	3	0	1,49%	256	83,41%	-42	33	39
45	Area Palu	234	245	232	-2	-14	-0,85%	297	77,89%	-66	35	42

KINERJA MBG - AREA 27-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.472	1.464	-133	-8	-8,32%	1.794	81,64%	-329	45	33
2	Area Lhokseumawe	2.874	2.888	2.902	28	13	0,97%	3.247	89,36%	-345	6	8
3	Area Meulaboh	2.094	2.041	2.045	-50	4	-2,37%	2.295	89,10%	-250	41	9
4	Area Batam	311	325	326	15	1	4,85%	388	84,08%	-62	11	23
5	Area Medan Kota	159	192	194	35	2	21,66%	236	82,15%	-42	4	30
6	Area Medan Raya	368	386	387	19	0	5,07%	449	86,14%	-62	10	18
7	Area Pekanbaru	1.025	1.050	1.053	28	3	2,70%	1.196	88,05%	-143	7	12
8	Area Pematangsiantar	447	444	443	-4	-1	-0,83%	538	82,37%	-95	23	29
9	Area Bandar Lampung	936	952	948	12	-5	1,30%	1.070	88,60%	-122	12	11
10	Area Bengkulu	908	944	950	42	6	4,58%	1.003	94,70%	-53	3	3
11	Area Jambi	852	915	922	70	7	8,22%	952	96,85%	-30	1	2
12	Area Padang	686	727	732	47	6	6,82%	789	92,85%	-56	2	4
13	Area Palembang	998	1.001	1.005	6	4	0,64%	1.147	87,62%	-142	17	14
14	Area Banten	554	539	543	-11	4	-2,00%	633	85,78%	-90	29	20
15	Area Bekasi	377	369	365	-12	-4	-3,09%	435	83,85%	-70	30	24
16	Area Jakarta Kebon Jeru	321	296	294	-27	-2	-8,52%	372	79,05%	-78	36	37
17	Area Jakarta Kelapa Gading	202	184	184	-18	-1	-9,08%	236	77,81%	-52	33	41
18	Area Jakarta Rawamangun	364	362	365	1	3	0,39%	423	86,39%	-58	20	16
19	Area Jakarta Thamrin	83	80	81	-2	1	-2,83%	105	77,31%	-24	22	43
20	Area Bogor	503	465	464	-39	-1	-7,80%	566	81,86%	-103	39	32
21	Area Depok	174	178	180	7	3	3,77%	209	86,23%	-29	16	17
22	Area Jakarta Fatmawati	109	115	116	7	1	6,81%	133	87,23%	-17	15	15
23	Area Jakarta Pondok Indah	96	88	89	-8	0	-7,90%	118	75,24%	-29	26	45
24	Area Jakarta Saharjo	82	77	77	-4	0	-5,11%	98	79,09%	-20	24	36
25	Area Tangerang Selatan	306	315	314	7	-1	2,42%	344	91,19%	-30	14	5
26	Area Bandung Kota	726	713	715	-11	2	-1,51%	798	89,54%	-84	28	7
27	Area Bandung Raya	566	508	505	-61	-3	-10,78%	628	80,34%	-123	42	35
28	Area Cirebon	607	534	530	-76	-4	-12,58%	678	78,28%	-147	44	39
29	Area Purwokerto	556	521	521	-35	-0	-6,33%	623	83,53%	-103	38	27
30	Area Semarang Kota	877	896	903	4	8	0,46%	557	162,29%	347	19	1
31	Area Pekalongan	491	488	495	4	7	0,82%	557	88,92%	-62	19	10
32	Area Solo	592	527	523	-68	-4	-11,55%	676	77,43%	-153	43	42
33	Area Yogyakarta	464	446	443	-22	-3	-4,67%	540	81,92%	-98	35	31
34	Area Denpasar	996	986	989	-7	3	-0,67%	1.126	87,85%	-137	25	13
35	Area Jember	428	387	387	-40	1	-9,42%	463	83,75%	-75	40	26
36	Area Kediri	780	747	746	-34	-1	-4,34%	882	84,61%	-136	37	22
37	Area Malang	483	459	463	-21	4	-4,26%	552	83,83%	-89	34	25
38	Area Surabaya Kota	408	396	396	-13	-0	-3,13%	522	75,83%	-126	31	44
39	Area Surabaya Raya	712	724	731	19	7	2,73%	811	90,17%	-80	9	6
40	Area Balikpapan	420	443	447	27	4	6,34%	535	83,41%	-89	8	28
41	Area Banjarmasin	540	530	527	-14	-3	-2,50%	676	77,96%	-149	32	40
42	Area Pontianak	441	448	448	8	-0	1,76%	529	84,70%	-81	13	21
43	Area Makassar	643	638	642	-1	4	-0,11%	788	81,49%	-146	21	34
44	Area Manado	196	185	186	-10	1	-5,13%	237	78,40%	-51	27	38
45	Area Palu	394	421	424	29	3	7,42%	492	86,11%	-68	5	19

