



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 28 Nov 2025

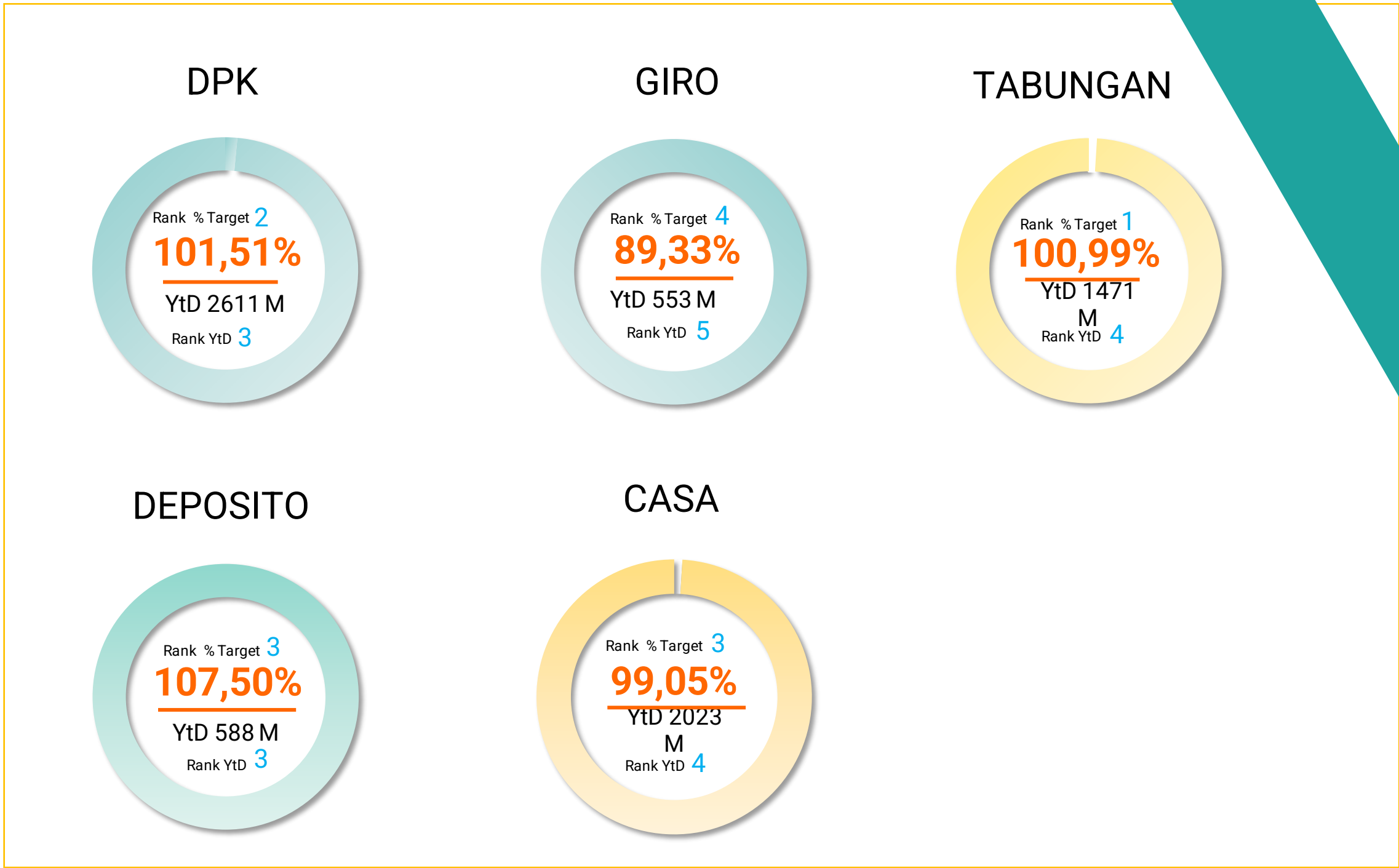


HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK



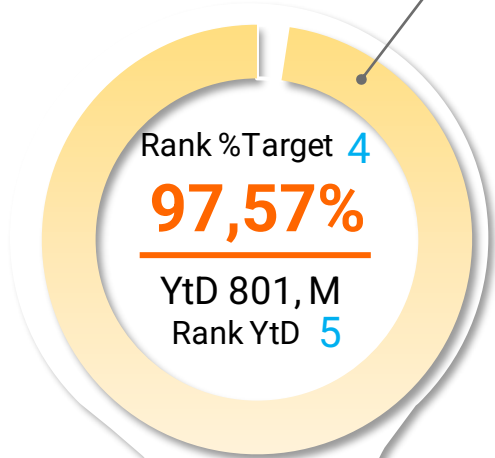
PEMBIAYAAN



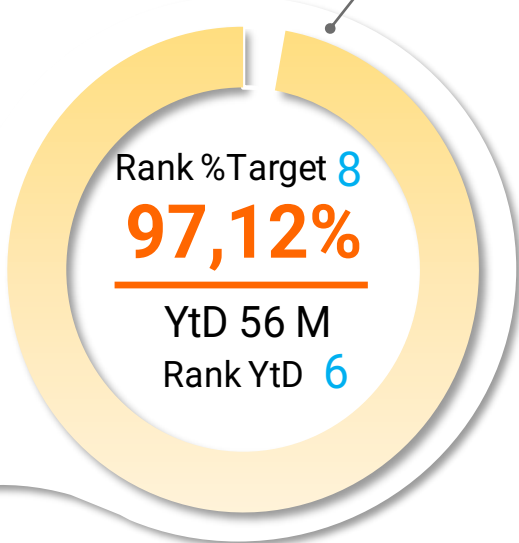
HIGHLIGHT KINERJA RO 2 MEDAN

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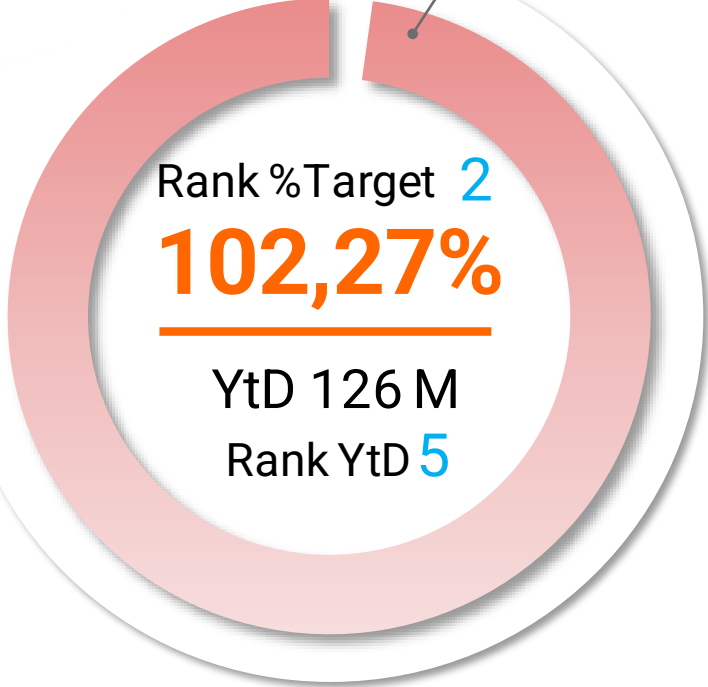
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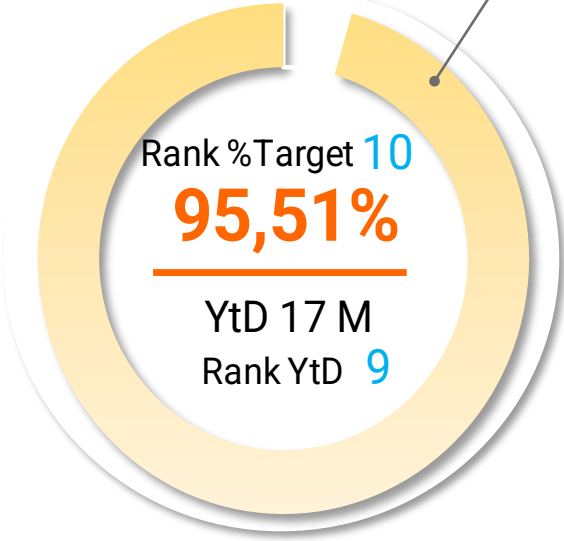
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 28-Nov-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.225	19.504	19.592	554	367	88	2,91%	21.088	92,91%	-1.496	10	8	21.428	-1.836
2	RO II/ Medan	20.912	22.747	23.410	23.523	2.611	776	113	12,48%	23.173	101,51%	350	3	2	23.565	-42
3	RO III/ Palembang	20.017	20.822	21.539	21.828	1.811	1.006	290	9,05%	22.582	96,66%	-754	5	5	23.017	-1.189
4	RO IV/ Jakarta 1	110.022	138.413	132.463	134.238	24.216	-4.175	1.775	22,01%	114.469	117,27%	19.769	1	1	115.245	18.993
5	RO V/ Jakarta 2	49.486	48.326	52.688	54.127	4.641	5.801	1.439	9,38%	53.516	101,14%	611	2	3	54.244	-117
6	RO VI/ Bandung	20.494	20.717	21.163	21.948	1.454	1.231	785	7,09%	23.409	93,76%	-1.461	6	7	23.960	-2.012
7	RO VII/ Semarang	25.381	26.080	26.248	26.440	1.059	359	192	4,17%	28.106	94,07%	-1.667	8	6	28.582	-2.142
8	RO VIII/ Surabaya	30.784	32.144	31.706	32.095	1.311	-49	389	4,26%	34.678	92,55%	-2.583	7	9	35.319	-3.224
9	RO IX/ Kalimantan	19.302	19.724	19.642	19.905	603	181	263	3,12%	21.730	91,60%	-1.826	9	10	22.154	-2.249
10	RO X/ Makassar	12.017	13.571	13.692	13.832	1.815	261	140	15,11%	13.867	99,75%	-35	4	4	14.167	-335

KINERJA GIRO RO PER 28-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.085	2.134	2.105	64	19	-30	3,16%	2.740	76,80%	-636	9	7	2.914	-809
2	RO II/ Medan	1.894	2.544	2.621	2.447	553	-97	-174	29,17%	2.739	89,33%	-292	5	4	2.952	-505
3	RO III/ Palembang	1.759	2.107	2.914	3.054	1.295	946	140	73,64%	2.683	113,80%	370	3	2	2.916	138
4	RO IV/ Jakarta 1	32.959	40.570	37.477	37.270	4.311	-3.300	-207	13,08%	34.596	107,73%	2.674	2	3	35.010	2.259
5	RO V/ Jakarta 2	8.042	7.813	12.326	12.504	4.462	4.691	178	55,48%	9.752	128,22%	2.752	1	1	10.182	2.322
6	RO VI/ Bandung	2.464	2.843	2.895	3.442	978	600	548	39,69%	3.866	89,04%	-424	4	5	4.219	-776
7	RO VII/ Semarang	1.674	1.560	1.705	1.508	-166	-52	-196	-9,91%	2.673	56,43%	-1.164	10	10	2.924	-1.416
8	RO VIII/ Surabaya	2.806	2.893	2.882	2.906	100	13	25	3,55%	3.964	73,33%	-1.057	8	8	4.255	-1.348
9	RO IX/ Kalimantan	1.559	1.736	1.779	1.790	231	55	11	14,85%	2.481	72,18%	-690	6	9	2.712	-922
10	RO X/ Makassar	1.137	1.285	1.226	1.301	164	16	75	14,45%	1.671	77,84%	-370	7	6	1.806	-505

KINERJA TABUNGAN RO PER 28-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.508	14.658	14.768	939	259	109	6,79%	15.129	97,62%	-361	6	4	15.284	-516
2	RO II/ Medan	12.343	13.296	13.515	13.814	1.471	518	299	11,91%	13.678	100,99%	136	4	1	13.838	-24
3	RO III/ Palembang	12.611	13.385	13.450	13.622	1.011	237	171	8,02%	14.201	95,92%	-579	5	7	14.391	-770
4	RO IV/ Jakarta 1	20.440	21.820	21.572	22.654	2.214	834	1.082	10,83%	23.057	98,25%	-403	1	3	23.371	-717
5	RO V/ Jakarta 2	16.473	17.020	16.985	17.238	765	217	253	4,64%	18.627	92,54%	-1.389	9	10	18.885	-1.647
6	RO VI/ Bandung	10.950	11.705	11.632	11.872	921	166	239	8,41%	12.329	96,29%	-457	7	5	12.494	-622
7	RO VII/ Semarang	15.386	16.642	16.782	17.067	1.681	424	285	10,92%	16.971	100,57%	96	2	2	17.160	-94
8	RO VIII/ Surabaya	18.627	19.824	19.703	20.129	1.502	305	426	8,06%	21.186	95,01%	-1.057	3	8	21.492	-1.364
9	RO IX/ Kalimantan	11.487	11.866	11.934	12.037	550	171	103	4,79%	12.903	93,29%	-866	10	9	13.073	-1.036
10	RO X/ Makassar	8.388	9.013	9.210	9.259	871	246	49	10,39%	9.636	96,08%	-378	8	6	9.786	-527

KINERJA DEPOSITO RO PER 28-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.631	2.712	2.719	-450	88	8	-14,19%	3.219	84,49%	-499	7	10	3.231	-511
2	RO II/ Medan	6.675	6.906	7.274	7.262	588	356	-12	8,80%	6.756	107,50%	507	3	3	6.775	487
3	RO III/ Palembang	5.648	5.330	5.174	5.153	-495	-177	-22	-8,77%	5.698	90,43%	-545	9	9	5.710	-557
4	RO IV/ Jakarta 1	56.623	76.023	73.414	74.314	17.691	-1.709	900	31,24%	56.817	130,80%	17.498	1	1	56.864	17.451
5	RO V/ Jakarta 2	24.971	23.493	23.377	24.385	-586	892	1.009	-2,35%	25.137	97,01%	-752	10	4	25.177	-792
6	RO VI/ Bandung	7.080	6.169	6.636	6.634	-446	465	-2	-6,30%	7.215	91,95%	-581	6	8	7.248	-614
7	RO VII/ Semarang	8.321	7.877	7.761	7.865	-456	-13	104	-5,48%	8.463	92,93%	-598	8	7	8.497	-633
8	RO VIII/ Surabaya	9.350	9.427	9.122	9.060	-290	-367	-62	-3,10%	9.528	95,08%	-469	5	6	9.572	-512
9	RO IX/ Kalimantan	6.256	6.122	5.928	6.077	-179	-45	149	-2,86%	6.346	95,76%	-269	4	5	6.368	-291
10	RO X/ Makassar	2.492	3.273	3.256	3.272	780	-1	16	31,30%	2.559	127,86%	713	2	2	2.575	697

KINERJA CASA PER 28-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.594	16.792	16.872	1.004	279	80	6,33%	17.869	94,42%	-997	9	7	18.197	-1.325
2	RO II/ Medan	14.238	15.841	16.136	16.261	2.023	420	125	14,21%	16.417	99,05%	-156	4	3	16.790	-529
3	RO III/ Palembang	14.369	15.492	16.364	16.675	2.306	1.183	311	16,05%	16.884	98,76%	-209	3	4	17.307	-632
4	RO IV/ Jakarta 1	53.399	62.390	59.049	59.924	6.525	-2.466	875	12,22%	57.653	103,94%	2.271	1	2	58.381	1.543
5	RO V/ Jakarta 2	24.515	24.833	29.311	29.742	5.227	4.908	431	21,32%	28.379	104,80%	1.363	2	1	29.067	674
6	RO VI/ Bandung	13.415	14.548	14.527	15.314	1.899	766	787	14,16%	16.195	94,56%	-880	5	5	16.712	-1.398
7	RO VII/ Semarang	17.060	18.203	18.487	18.575	1.515	372	88	8,88%	19.644	94,56%	-1.069	7	6	20.085	-1.510
8	RO VIII/ Surabaya	21.434	22.717	22.585	23.035	1.601	318	451	7,47%	25.150	91,59%	-2.114	6	9	25.747	-2.712
9	RO IX/ Kalimantan	13.046	13.602	13.713	13.828	782	226	114	5,99%	15.384	89,88%	-1.556	10	10	15.785	-1.958
10	RO X/ Makassar	9.524	10.298	10.436	10.560	1.035	262	124	10,87%	11.308	93,39%	-748	8	8	11.592	-1.032

KINERJA PEMBIAYAN RETAIL RO PER 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	21.991	23.563	23.577	1.586	14	7,21%	24.672	95,56%	-1.095	9	8	24.944	-1.367
2	RO II/ Medan	16.720	18.645	18.980	2.260	335	13,52%	19.506	97,30%	-526	6	5	19.772	-792
3	RO III/ Palembang	23.276	25.287	25.540	2.264	253	9,73%	26.335	96,98%	-795	5	6	26.652	-1.112
4	RO IV/ Jakarta 1	26.533	29.424	29.752	3.219	327	12,13%	30.530	97,45%	-778	1	3	30.928	-1.176
5	RO V/ Jakarta 2	22.100	24.179	24.468	2.368	289	10,71%	25.803	94,83%	-1.335	4	9	26.170	-1.702
6	RO VI/ Bandung	15.442	17.194	17.457	2.015	263	13,05%	17.847	97,81%	-391	7	2	18.080	-623
7	RO VII/ Semarang	14.637	15.917	16.062	1.425	145	9,74%	17.032	94,31%	-969	10	10	17.293	-1.231
8	RO VIII/ Surabaya	25.055	27.324	27.642	2.588	319	10,33%	28.721	96,24%	-1.079	3	7	29.100	-1.457
9	RO IX/ Kalimantan	16.731	18.180	18.490	1.759	309	10,51%	19.000	97,31%	-511	8	4	19.254	-764
10	RO X/ Makassar	17.143	19.842	20.152	3.010	310	17,56%	20.085	100,34%	68	2	1	20.344	-191

KINERJA CFG RO PER 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	12.099	13.253	13.328	1.229	75	10,15%	13.539	98,44%	-212	4	3	13.620	-293
2	RO II/ Medan	11.848	12.806	12.849	1.001	43	8,45%	13.192	97,40%	-344	7	6	13.259	-410
3	RO III/ Palembang	15.275	16.402	16.496	1.221	94	7,99%	16.803	98,18%	-306	5	4	16.886	-390
4	RO IV/ Jakarta 1	21.183	23.134	23.280	2.098	146	9,90%	23.514	99,01%	-234	1	2	23.667	-387
5	RO V/ Jakarta 2	18.317	19.763	19.819	1.502	56	8,20%	20.712	95,69%	-893	3	10	20.885	-1.066
6	RO VI/ Bandung	10.525	11.448	11.510	986	63	9,37%	11.801	97,54%	-291	8	5	11.879	-369
7	RO VII/ Semarang	8.860	9.441	9.480	620	39	7,00%	9.899	95,76%	-420	9	9	9.959	-479
8	RO VIII/ Surabaya	17.072	18.128	18.217	1.145	90	6,71%	18.771	97,05%	-554	6	7	18.876	-658
9	RO IX/ Kalimantan	9.056	9.553	9.627	571	74	6,30%	10.004	96,23%	-377	10	8	10.047	-420
10	RO X/ Makassar	13.189	14.829	14.968	1.780	140	13,49%	14.886	100,55%	83	2	1	14.980	-11

KINERJA CFG - MITRAGUNA 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	8.770	9.586	9.651	880	65	10,04%	9.794	98,54%	-143	3	3	9.826	-175
2	RO II/ Medan	7.892	8.645	8.693	801	48	10,15%	8.909	97,57%	-216	5	4	8.940	-248
3	RO III/ Palembang	8.300	9.126	9.190	890	65	10,72%	9.326	98,54%	-136	2	2	9.358	-168
4	RO IV/ Jakarta 1	5.937	6.684	6.746	809	62	13,63%	6.975	96,73%	-228	4	7	7.007	-260
5	RO V/ Jakarta 2	2.381	2.715	2.752	370	37	15,56%	3.218	85,50%	-466	10	10	3.244	-493
6	RO VI/ Bandung	4.002	4.434	4.473	471	39	11,76%	4.735	94,47%	-262	8	9	4.758	-285
7	RO VII/ Semarang	4.035	4.395	4.439	404	44	10,02%	4.664	95,19%	-224	9	8	4.683	-244
8	RO VIII/ Surabaya	6.353	7.040	7.124	770	84	12,13%	7.330	97,18%	-207	6	5	7.361	-237
9	RO IX/ Kalimantan	4.687	5.233	5.298	611	66	13,04%	5.460	97,05%	-161	7	6	5.484	-185
10	RO X/ Makassar	7.625	8.813	8.924	1.299	111	17,04%	8.827	101,10%	97	1	1	8.864	60

KINERJA CFG - PENSIUN 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.094	2.102	170	8	8,77%	2.134	98,51%	-32	2	3	2.164	-62
2	RO II/ Medan	1.545	1.600	1.602	56	1	3,65%	1.649	97,12%	-47	6	8	1.665	-63
3	RO III/ Palembang	1.907	1.978	1.987	79	9	4,17%	2.037	97,56%	-50	4	7	2.056	-69
4	RO IV/ Jakarta 1	440	458	462	22	4	5,11%	480	96,32%	-18	9	9	486	-24
5	RO V/ Jakarta 2	329	364	368	39	4	11,86%	370	99,24%	-3	8	2	377	-9
6	RO VI/ Bandung	782	839	846	64	7	8,21%	863	97,99%	-17	5	5	876	-30
7	RO VII/ Semarang	667	711	716	49	5	7,32%	733	97,60%	-18	7	6	743	-28
8	RO VIII/ Surabaya	3.688	3.785	3.793	105	9	2,86%	3.867	98,10%	-74	3	4	3.894	-101
9	RO IX/ Kalimantan	1.703	1.695	1.692	-11	-3	-0,66%	1.793	94,34%	-102	10	10	1.807	-115
10	RO X/ Makassar	3.057	3.233	3.243	186	10	6,07%	3.250	99,79%	-7	1	1	3.279	-36

KINERJA CFG - GRIYA 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.180	1.182	79	2	7,13%	1.221	96,74%	-40	8	8	1.233	-51
2	RO II/ Medan	1.954	1.984	1.971	17	-13	0,89%	2.064	95,51%	-93	9	10	2.075	-103
3	RO III/ Palembang	4.680	4.772	4.788	108	16	2,31%	4.885	98,02%	-97	7	4	4.905	-117
4	RO IV/ Jakarta 1	14.108	15.129	15.195	1.087	65	7,70%	15.115	100,53%	80	1	1	15.212	-17
5	RO V/ Jakarta 2	14.915	15.823	15.819	904	-4	6,06%	16.178	97,78%	-359	2	5	16.299	-480
6	RO VI/ Bandung	5.339	5.723	5.739	400	16	7,50%	5.730	100,17%	10	3	2	5.767	-28
7	RO VII/ Semarang	3.744	3.877	3.866	122	-11	3,26%	3.955	97,76%	-89	5	6	3.975	-109
8	RO VIII/ Surabaya	6.450	6.576	6.569	118	-8	1,84%	6.752	97,28%	-184	6	7	6.781	-213
9	RO IX/ Kalimantan	2.300	2.165	2.174	-126	9	-5,48%	2.254	96,45%	-80	10	9	2.249	-76
10	RO X/ Makassar	2.241	2.431	2.442	202	11	9,00%	2.465	99,08%	-23	4	3	2.487	-44

KINERJA CFG - OTO 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	393	100	-1	34,21%	390	100,82%	3	6	3	397	-4
2	RO II/ Medan	457	577	583	126	6	27,65%	570	102,27%	13	5	2	579	4
3	RO III/ Palembang	387	526	531	144	5	37,27%	555	95,78%	-23	4	4	567	-36
4	RO IV/ Jakarta 1	698	862	877	179	14	25,70%	944	92,85%	-67	2	8	963	-86
5	RO V/ Jakarta 2	692	861	881	188	19	27,23%	945	93,13%	-65	1	6	964	-84
6	RO VI/ Bandung	401	451	452	51	1	12,61%	473	95,64%	-21	9	5	478	-26
7	RO VII/ Semarang	414	458	459	45	1	10,83%	548	83,77%	-89	10	10	558	-99
8	RO VIII/ Surabaya	580	727	731	151	5	25,99%	821	89,08%	-90	3	9	839	-108
9	RO IX/ Kalimantan	366	460	463	97	3	26,42%	498	93,09%	-34	7	7	508	-44
10	RO X/ Makassar	265	352	359	93	7	35,18%	344	104,32%	15	8	1	350	9

KINERJA PWG 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.392	1.498	757	106	102,12%	1.489	100,55%	8	7	3	1.581	-83
2	RO II/ Medan	1.161	1.976	2.078	917	102	78,94%	2.107	98,63%	-29	3	4	2.222	-144
3	RO III/ Palembang	1.184	1.855	2.002	818	147	69,04%	2.154	92,96%	-152	6	6	2.270	-268
4	RO IV/ Jakarta 1	1.292	2.005	2.159	867	154	67,12%	2.537	85,11%	-378	5	9	2.692	-532
5	RO V/ Jakarta 2	923	1.470	1.586	662	116	71,72%	1.897	83,60%	-311	9	10	2.019	-433
6	RO VI/ Bandung	1.332	2.105	2.246	915	142	68,69%	2.217	101,31%	29	4	2	2.320	-74
7	RO VII/ Semarang	978	1.582	1.686	708	103	72,39%	1.900	88,74%	-214	8	8	2.012	-326
8	RO VIII/ Surabaya	2.120	3.189	3.435	1.315	247	62,04%	3.534	97,21%	-99	1	5	3.693	-258
9	RO IX/ Kalimantan	1.142	1.641	1.729	587	88	51,36%	1.899	91,05%	-170	10	7	1.988	-259
10	RO X/ Makassar	1.952	2.996	3.167	1.215	171	62,25%	2.878	110,01%	288	2	1	2.977	189

KINERJA PWG - GADAI 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	447	483	240	36	98,67%	382	126,32%	101	6	1	392	91
2	RO II/ Medan	557	796	834	277	38	49,82%	739	112,79%	95	4	3	752	82
3	RO III/ Palembang	497	679	725	228	47	45,88%	703	103,17%	22	8	9	718	8
4	RO IV/ Jakarta 1	477	646	679	202	32	42,34%	671	101,14%	8	9	10	685	-6
5	RO V/ Jakarta 2	381	537	564	183	27	48,13%	508	111,02%	56	10	4	517	47
6	RO VI/ Bandung	648	911	953	306	42	47,18%	894	106,63%	59	3	7	912	42
7	RO VII/ Semarang	398	602	633	235	31	59,07%	583	108,63%	50	7	5	596	37
8	RO VIII/ Surabaya	1.149	1.634	1.712	563	77	48,99%	1.621	105,61%	91	2	8	1.654	58
9	RO IX/ Kalimantan	593	803	836	243	33	40,92%	783	106,73%	53	5	6	796	39
10	RO X/ Makassar	1.480	2.051	2.121	641	70	43,31%	1.880	112,82%	241	1	2	1.908	213

KINERJA PWG CILEM 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	945	1.014	517	69	103,81%	1.107	91,64%	-93	7	3	1.189	-174
2	RO II/ Medan	605	1.180	1.244	639	64	105,75%	1.367	90,97%	-123	3	4	1.469	-226
3	RO III/ Palembang	687	1.176	1.277	589	100	85,79%	1.451	88,01%	-174	5	6	1.553	-276
4	RO IV/ Jakarta 1	815	1.359	1.481	665	122	81,60%	1.866	79,34%	-386	2	9	2.007	-526
5	RO V/ Jakarta 2	543	932	1.022	479	89	88,28%	1.389	73,57%	-367	8	10	1.502	-480
6	RO VI/ Bandung	684	1.193	1.293	609	100	89,07%	1.323	97,71%	-30	4	2	1.409	-116
7	RO VII/ Semarang	580	980	1.053	473	73	81,53%	1.317	79,93%	-264	9	8	1.416	-363
8	RO VIII/ Surabaya	971	1.554	1.724	753	169	77,48%	1.913	90,09%	-190	1	5	2.040	-316
9	RO IX/ Kalimantan	549	838	893	344	55	62,63%	1.116	80,04%	-223	10	7	1.192	-299
10	RO X/ Makassar	472	945	1.046	574	101	121,65%	999	104,72%	47	6	1	1.069	-23

KINERJA SME RO 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.516	2.337	-248	-179	-9,59%	2.689	86,93%	-351	10	9	2.712	-375
2	RO II/ Medan	1.401	1.466	1.648	247	182	17,62%	1.599	103,04%	49	4	3	1.649	-1
3	RO III/ Palembang	2.436	2.492	2.472	35	-20	1,45%	2.673	92,46%	-202	8	8	2.726	-255
4	RO IV/ Jakarta 1	2.158	2.454	2.478	320	24	14,84%	2.415	102,62%	63	2	4	2.472	6
5	RO V/ Jakarta 2	1.590	1.709	1.820	230	111	14,44%	1.825	99,72%	-5	5	6	1.877	-57
6	RO VI/ Bandung	1.687	1.886	1.947	260	60	15,38%	1.827	106,55%	120	3	1	1.858	88
7	RO VII/ Semarang	1.820	2.016	2.011	191	-6	10,49%	2.008	100,15%	3	7	5	2.050	-39
8	RO VIII/ Surabaya	2.055	2.309	2.268	213	-41	10,35%	2.291	99,00%	-23	6	7	2.344	-76
9	RO IX/ Kalimantan	5.131	5.565	5.710	579	145	11,28%	5.512	103,59%	198	1	2	5.597	113
10	RO X/ Makassar	769	774	766	-4	-8	-0,47%	915	83,70%	-149	9	10	947	-182

KINERJA MBG 28-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.402	6.414	-151	12	-2,31%	6.954	92,23%	-540	10	3	7.031	-616
2	RO II/ Medan	2.310	2.397	2.406	96	9	4,14%	2.608	92,25%	-202	2	2	2.643	-237
3	RO III/ Palembang	4.380	4.538	4.570	190	32	4,33%	4.705	97,13%	-135	1	1	4.769	-199
4	RO IV/ Jakarta 1	1.900	1.830	1.834	-67	3	-3,50%	2.064	88,85%	-230	6	9	2.096	-262
5	RO V/ Jakarta 2	1.269	1.237	1.243	-26	6	-2,06%	1.370	90,78%	-126	5	4	1.389	-146
6	RO VI/ Bandung	1.898	1.755	1.753	-145	-2	-7,64%	2.002	87,58%	-249	9	10	2.022	-269
7	RO VII/ Semarang	2.980	2.878	2.886	-94	9	-3,15%	3.225	89,50%	-339	8	7	3.273	-387
8	RO VIII/ Surabaya	3.807	3.698	3.722	-86	23	-2,25%	4.125	90,22%	-403	7	5	4.187	-466
9	RO IX/ Kalimantan	1.401	1.421	1.424	23	2	1,61%	1.585	89,82%	-161	3	6	1.621	-197
10	RO X/ Makassar	1.233	1.244	1.252	19	8	1,51%	1.406	89,07%	-154	4	8	1.439	-187

KINERJA AREA



KINERJA DPK AREA PER 28-Nov-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.636	7.618	7.645	175	8	27	2,35%				33	
2	Area Lhokseumawe	8.074	7.797	8.021	8.068	-6	271	48	-0,08%				40	
3	Area Meulaboh	3.494	3.791	3.865	3.879	385	88	13	11,02%				19	
4	Area Batam	2.849	3.107	3.227	3.278	429	171	51	15,07%				17	
5	Area Medan Kota	5.356	5.813	6.382	6.146	790	333	-237	14,75%				10	
6	Area Medan Raya	2.641	2.857	2.880	2.884	244	27	4	9,23%				30	
7	Area Pekanbaru	7.557	8.327	8.284	8.550	993	223	265	13,14%				8	
8	Area Pematangsiantar	2.510	2.643	2.636	2.665	155	22	29	6,18%				34	
9	Area Bandar Lampung	3.931	4.135	4.166	4.260	329	124	93	8,36%				23	
10	Area Bengkulu	2.130	2.532	2.623	2.492	361	-40	-132	16,96%				20	
11	Area Jambi	2.705	3.325	3.219	3.239	534	-87	20	19,75%				14	
12	Area Padang	3.909	4.106	4.219	4.240	331	134	21	8,47%				22	
13	Area Palembang	7.341	6.723	7.311	7.598	256	875	287	3,49%				29	
14	Area Banten	10.556	11.511	12.080	12.149	1.592	638	69	15,09%				6	
15	Area Bekasi	8.947	10.599	9.418	9.780	833	-818	362	9,31%				9	
16	Area Jakarta Kebon Jeruk	7.374	9.308	9.314	9.490	2.117	182	177	28,71%				5	
17	Area Jakarta Kelapa Gadin	11.820	15.241	15.836	15.837	4.018	596	2	33,99%				2	
18	Area Jakarta Rawamangun	10.100	10.144	10.008	10.114	15	-29	107	0,14%				39	
19	Area Jakarta Thamrin	61.226	81.611	75.808	76.868	15.642	-4.744	1.060	25,55%				1	
20	Area Bogor	8.049	7.519	7.645	7.674	-375	155	29	-4,66%				43	
21	Area Depok	7.500	6.630	6.824	6.888	-612	258	64	-8,16%				45	
22	Area Jakarta Fatmawati	11.619	12.040	12.861	14.000	2.380	1.959	1.139	20,49%				4	
23	Area Jakarta Pondok Indah	8.481	8.421	8.613	8.789	308	368	177	3,63%				25	
24	Area Jakarta Saharjo	7.675	7.731	11.252	11.206	3.531	3.474	-47	46,00%				3	
25	Area Tangerang Selatan	6.162	5.985	5.493	5.571	-591	-414	78	-9,59%				44	
26	Area Bandung Kota	9.788	9.712	9.852	10.524	736	811	672	7,52%				11	
27	Area Bandung Raya	5.837	5.968	6.213	6.290	454	323	78	7,77%				15	
28	Area Cirebon	4.870	5.037	5.098	5.134	264	97	36	5,42%				28	
29	Area Purwokerto	3.175	3.420	3.439	3.441	266	21	1	8,37%				27	
30	Area Semarang Kota	7.056	7.112	7.023	7.126	69	14	103	0,98%				36	
31	Area Pekalongan	3.560	3.548	3.632	3.626	67	78	-6	1,87%				37	
32	Area Solo	4.925	5.001	5.175	5.248	323	247	73	6,56%				24	
33	Area Yogyakarta	6.665	6.999	6.978	6.999	334	-0	21	5,01%				21	
34	Area Denpasar	3.788	4.202	4.128	4.176	388	-25	48	10,25%				18	
35	Area Jember	2.822	2.761	2.831	2.839	16	78	8	0,58%				38	
36	Area Kediri	4.155	4.103	4.042	4.066	-89	-37	24	-2,15%				41	
37	Area Malang	4.575	5.141	5.190	5.216	640	74	25	14,00%				12	
38	Area Surabaya Kota	7.814	7.924	7.592	7.722	-91	-202	130	-1,17%				42	
39	Area Surabaya Raya	7.629	8.013	7.923	8.076	447	63	153	5,86%				16	
40	Area Balikpapan	8.442	8.497	8.653	8.739	297	242	86	3,51%				26	
41	Area Banjarmasin	7.270	7.345	7.416	7.460	190	115	44	2,61%				31	
42	Area Pontianak	3.590	3.882	3.572	3.706	117	-176	134	3,25%				35	
43	Area Makassar	6.449	7.229	7.446	7.503	1.054	274	57	16,34%				7	
44	Area Manado	2.345	2.938	2.848	2.924	579	-14	76	24,71%				13	
45	Area Palu	3.223	3.405	3.399	3.405	182	0	6	5,65%				32	

KINERJA GIRO AREA PER 28-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.177	1.162	1.124	-61	-52	-37	-5,15%				42	
2	Area Lhokseumawe	528	504	567	589	60	84	22	11,40%				22	
3	Area Meulaboh	326	404	406	392	65	-13	-14	20,03%				21	
4	Area Batam	238	241	419	421	183	180	2	76,71%				13	
5	Area Medan Kota	315	600	701	430	115	-170	-271	36,37%				16	
6	Area Medan Raya	156	133	131	131	-25	-2	0	-15,75%				36	
7	Area Pekanbaru	1.111	1.511	1.326	1.413	302	-98	86	27,16%				9	
8	Area Pematangsiantar	74	59	44	52	-22	-7	8	-29,66%				34	
9	Area Bandar Lampung	474	436	457	474	-0	38	17	-0,03%				30	
10	Area Bengkulu	144	261	250	95	-49	-167	-155	-34,23%				40	
11	Area Jambi	173	193	184	183	10	-10	-1	6,06%				28	
12	Area Padang	270	285	310	314	44	29	4	16,34%				25	
13	Area Palembang	698	932	1.714	1.988	1.290	1.056	274	184,73%				3	
14	Area Banten	2.097	3.664	3.740	3.725	1.629	61	-15	77,69%				2	
15	Area Bekasi	834	808	922	852	18	44	-70	2,12%				27	
16	Area Jakarta Kebon Jeruk	636	1.900	2.033	1.896	1.259	-4	-137	197,91%				4	
17	Area Jakarta Kelapa Gadin	576	485	899	760	183	274	-139	31,76%				12	
18	Area Jakarta Rawamangun	2.444	2.674	2.653	2.572	127	-103	-81	5,20%				15	
19	Area Jakarta Thamrin	26.371	31.038	27.230	27.466	1.095	-3.573	236	4,15%				5	
20	Area Bogor	684	672	772	742	57	69	-31	8,38%				23	
21	Area Depok	721	669	1.004	1.006	286	337	2	39,67%				11	
22	Area Jakarta Fatmawati	2.301	2.801	3.051	3.180	879	379	129	38,22%				7	
23	Area Jakarta Pondok Indah	957	841	785	920	-37	79	135	-3,86%				37	
24	Area Jakarta Saharjo	2.794	1.821	5.853	5.749	2.955	3.928	-104	105,79%				1	
25	Area Tangerang Selatan	586	1.008	861	907	321	-100	46	54,78%				8	
26	Area Bandung Kota	1.112	1.682	1.604	2.145	1.033	463	541	92,91%				6	
27	Area Bandung Raya	810	685	780	795	-15	110	15	-1,83%				32	
28	Area Cirebon	543	476	511	503	-40	27	-8	-7,36%				38	
29	Area Purwokerto	215	154	224	159	-56	5	-65	-25,98%				41	
30	Area Semarang Kota	684	514	518	498	-186	-16	-20	-27,20%				45	
31	Area Pekalongan	200	198	278	178	-21	-20	-100	-10,72%				33	
32	Area Solo	221	228	244	231	10	4	-13	4,60%				29	
33	Area Yogyakarta	355	467	441	442	87	-25	1	24,59%				19	
34	Area Denpasar	281	356	242	272	-9	-84	30	-3,25%				31	
35	Area Jember	67	109	112	113	45	4	0	67,48%				24	
36	Area Kediri	248	205	129	132	-116	-73	3	-46,69%				44	
37	Area Malang	232	339	377	373	141	34	-4	61,05%				14	
38	Area Surabaya Kota	947	935	1.040	1.034	87	99	-5	9,19%				20	
39	Area Surabaya Raya	1.031	948	981	982	-49	34	0	-4,78%				39	
40	Area Balikpapan	580	712	669	684	104	-28	15	17,84%				17	
41	Area Banjarmasin	548	580	679	643	95	63	-35	17,42%				18	
42	Area Pontianak	431	443	432	463	33	20	32	7,55%				26	
43	Area Makassar	474	439	441	451	-23	12	10	-4,90%				35	
44	Area Manado	244	501	472	540	296	39	68	121,09%				10	
45	Area Palu	418	345	313	310	-108	-35	-3	-25,85%				43	

KINERJA TABUNGAN AREA PER 28-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.392	5.375	5.408	311	16	33	6,10%				13	
2	Area Lhokseumawe	5.942	6.105	6.209	6.247	305	142	39	5,13%				15	
3	Area Meulaboh	2.789	3.012	3.075	3.112	323	101	37	11,60%				11	
4	Area Batam	1.733	1.859	1.856	1.906	174	47	50	10,02%				32	
5	Area Medan Kota	2.242	2.422	2.388	2.405	163	-17	18	7,28%				34	
6	Area Medan Raya	1.804	1.929	1.976	1.991	187	61	14	10,37%				30	
7	Area Pekanbaru	4.778	5.118	5.323	5.511	733	393	188	15,34%				1	
8	Area Pematangsiantar	1.787	1.968	1.972	2.001	214	33	29	11,99%				26	
9	Area Bandar Lampung	2.833	2.948	2.972	3.057	225	109	86	7,94%				23	
10	Area Bengkulu	1.512	1.568	1.587	1.612	100	44	25	6,62%				38	
11	Area Jambi	1.922	2.213	2.191	2.211	289	-3	19	15,04%				17	
12	Area Padang	2.662	2.788	2.824	2.841	180	53	17	6,74%				31	
13	Area Palembang	3.683	3.867	3.876	3.901	218	34	25	5,92%				24	
14	Area Banten	4.051	4.065	4.080	4.119	68	55	40	1,69%				43	
15	Area Bekasi	4.951	5.276	5.126	5.555	604	279	428	12,19%				3	
16	Area Jakarta Kebon Jeruk	2.340	2.616	2.567	2.638	298	22	71	12,74%				16	
17	Area Jakarta Kelapa Gading	1.993	2.236	2.256	2.304	311	68	48	15,58%				14	
18	Area Jakarta Rawamangun	3.266	3.600	3.505	3.731	465	131	226	14,23%				8	
19	Area Jakarta Thamrin	3.839	4.028	4.038	4.308	469	280	270	12,20%				7	
20	Area Bogor	4.124	4.318	4.331	4.370	246	52	39	5,97%				20	
21	Area Depok	3.364	3.412	3.422	3.475	111	63	52	3,30%				37	
22	Area Jakarta Fatmawati	2.449	2.426	2.409	2.458	9	32	50	0,36%				45	
23	Area Jakarta Pondok Indah	2.483	2.666	2.643	2.691	208	25	48	8,36%				28	
24	Area Jakarta Saharjo	1.724	1.791	1.765	1.821	96	29	55	5,58%				39	
25	Area Tangerang Selatan	2.328	2.407	2.414	2.423	95	16	9	4,09%				40	
26	Area Bandung Kota	4.312	4.810	4.714	4.846	534	36	131	12,39%				4	
27	Area Bandung Raya	3.375	3.535	3.537	3.600	226	66	64	6,69%				22	
28	Area Cirebon	3.264	3.361	3.381	3.425	161	64	44	4,94%				35	
29	Area Purwokerto	2.153	2.434	2.447	2.495	342	62	49	15,89%				10	
30	Area Semarang Kota	3.815	4.022	4.106	4.187	371	164	80	9,73%				9	
31	Area Pekalongan	2.059	2.467	2.504	2.548	489	81	44	23,75%				6	
32	Area Solo	3.209	3.413	3.393	3.478	270	65	85	8,41%				18	
33	Area Yogyakarta	4.150	4.306	4.332	4.358	209	52	27	5,03%				27	
34	Area Denpasar	2.751	2.981	2.993	3.015	265	34	22	9,62%				19	
35	Area Jember	1.982	2.101	2.172	2.183	201	81	11	10,13%				29	
36	Area Kediri	2.848	2.924	2.944	2.962	114	38	19	4,01%				36	
37	Area Malang	2.849	3.044	3.127	3.165	317	121	39	11,11%				12	
38	Area Surabaya Kota	3.584	3.732	3.528	3.661	76	-72	132	2,13%				42	
39	Area Surabaya Raya	4.613	5.041	4.940	5.143	529	101	203	11,47%				5	
40	Area Balikpapan	4.745	4.915	4.951	4.987	242	72	36	5,11%				21	
41	Area Banjarmasin	4.620	4.773	4.783	4.836	216	63	53	4,67%				25	
42	Area Pontianak	2.122	2.178	2.201	2.214	92	36	14	4,35%				41	
43	Area Makassar	4.397	4.890	5.010	5.036	639	146	26	14,53%				2	
44	Area Manado	1.697	1.712	1.748	1.761	64	50	13	3,75%				44	
45	Area Palu	2.293	2.412	2.452	2.462	169	50	10	7,35%				33	

KINERJA DEPOSITO AREA PER 28-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.068	1.082	1.112	-75	44	30	-6,29%				31	
2	Area Lhokseumawe	1.604	1.188	1.245	1.232	-371	45	-13	-23,16%				38	
3	Area Meulaboh	379	375	385	375	-4	-1	-10	-0,99%				24	
4	Area Batam	878	1.007	952	951	73	-56	-1	8,32%				21	
5	Area Medan Kota	2.799	2.791	3.294	3.311	512	520	17	18,30%				5	
6	Area Medan Raya	681	795	773	762	81	-32	-11	11,93%				20	
7	Area Pekanbaru	1.668	1.698	1.635	1.626	-42	-72	-9	-2,51%				29	
8	Area Pematangsiantar	649	616	620	612	-37	-4	-8	-5,72%				28	
9	Area Bandar Lampung	625	752	738	729	104	-23	-9	16,63%				19	
10	Area Bengkulu	475	703	786	785	311	82	-1	65,43%				8	
11	Area Jambi	610	918	844	845	235	-73	1	38,43%				10	
12	Area Padang	978	1.033	1.085	1.085	107	52	-0	10,98%				18	
13	Area Palembang	2.960	1.923	1.721	1.709	-1.252	-215	-13	-42,28%				45	
14	Area Banten	4.408	3.782	4.260	4.304	-105	522	44	-2,38%				33	
15	Area Bekasi	3.162	4.515	3.370	3.374	211	-1.141	4	6,69%				12	
16	Area Jakarta Kebon Jeruk	4.398	4.792	4.714	4.957	559	164	243	12,72%				4	
17	Area Jakarta Kelapa Gading	9.250	12.520	12.681	12.774	3.524	254	93	38,10%				2	
18	Area Jakarta Rawamangun	4.389	3.870	3.850	3.812	-577	-57	-38	-13,15%				40	
19	Area Jakarta Thamrin	31.015	46.545	44.540	45.094	14.079	-1.451	554	45,39%				1	
20	Area Bogor	3.241	2.528	2.541	2.562	-679	34	21	-20,95%				41	
21	Area Depok	3.415	2.549	2.397	2.407	-1.009	-142	10	-29,53%				44	
22	Area Jakarta Fatmawati	6.870	6.813	7.402	8.362	1.492	1.549	960	21,73%				3	
23	Area Jakarta Pondok Indah	5.041	4.914	5.185	5.178	138	264	-7	2,73%				15	
24	Area Jakarta Saharjo	3.157	4.119	3.634	3.636	479	-483	2	15,18%				6	
25	Area Tangerang Selatan	3.248	2.570	2.218	2.240	-1.007	-330	23	-31,02%				43	
26	Area Bandung Kota	4.364	3.221	3.534	3.533	-831	312	-0	-19,04%				42	
27	Area Bandung Raya	1.652	1.748	1.897	1.895	243	147	-1	14,68%				9	
28	Area Cirebon	1.063	1.200	1.206	1.206	143	6	-0	13,43%				14	
29	Area Purwokerto	807	832	769	786	-20	-46	17	-2,53%				26	
30	Area Semarang Kota	2.557	2.575	2.398	2.441	-116	-134	43	-4,54%				34	
31	Area Pekalongan	1.301	883	850	900	-401	17	50	-30,81%				39	
32	Area Solo	1.495	1.360	1.538	1.538	43	178	0	2,89%				22	
33	Area Yogyakarta	2.161	2.226	2.206	2.199	38	-27	-7	1,75%				23	
34	Area Denpasar	756	865	894	889	133	24	-5	17,56%				16	
35	Area Jember	773	551	547	543	-230	-8	-4	-29,73%				36	
36	Area Kediri	1.059	974	969	971	-88	-3	3	-8,28%				32	
37	Area Malang	1.495	1.758	1.687	1.678	182	-80	-9	12,20%				13	
38	Area Surabaya Kota	3.282	3.256	3.024	3.027	-255	-229	3	-7,76%				37	
39	Area Surabaya Raya	1.985	2.023	2.002	1.952	-33	-72	-50	-1,66%				27	
40	Area Balikpapan	3.117	2.869	3.034	3.068	-49	199	34	-1,58%				30	
41	Area Banjarmasin	2.102	1.991	1.955	1.981	-121	-11	26	-5,78%				35	
42	Area Pontianak	1.037	1.261	940	1.028	-8	-233	89	-0,78%				25	
43	Area Makassar	1.578	1.900	1.996	2.016	438	117	21	27,78%				7	
44	Area Manado	403	726	628	623	220	-102	-4	54,59%				11	
45	Area Palu	511	648	633	633	122	-15	-0	23,81%				17	

KINERJA CASA PER 28-Nov-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	27-Nov-25	28-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.568	6.536	6.533	250	-36	-4	3,98%				31	
2	Area Lhokseumawe	6.471	6.609	6.776	6.836	365	226	60	5,64%				19	
3	Area Meulaboh	3.115	3.416	3.481	3.504	389	88	24	12,48%				18	
4	Area Batam	1.971	2.101	2.275	2.328	356	227	52	18,08%				21	
5	Area Medan Kota	2.557	3.022	3.088	2.835	278	-187	-253	10,86%				29	
6	Area Medan Raya	1.959	2.062	2.107	2.122	162	60	14	8,29%				40	
7	Area Pekanbaru	5.889	6.629	6.649	6.924	1.035	295	275	17,57%				7	
8	Area Pematangsiantar	1.861	2.027	2.016	2.053	192	26	37	10,33%				36	
9	Area Bandar Lampung	3.306	3.384	3.428	3.531	225	147	103	6,79%				33	
10	Area Bengkulu	1.656	1.829	1.837	1.707	51	-123	-131	3,07%				44	
11	Area Jambi	2.094	2.407	2.375	2.394	300	-13	19	14,30%				25	
12	Area Padang	2.931	3.073	3.134	3.155	224	82	21	7,63%				34	
13	Area Palembang	4.381	4.799	5.589	5.889	1.508	1.090	300	34,41%				6	
14	Area Banten	6.148	7.729	7.820	7.845	1.697	116	25	27,61%				2	
15	Area Bekasi	5.785	6.084	6.048	6.406	621	322	358	10,74%				9	
16	Area Jakarta Kebon Jeruk	2.976	4.516	4.600	4.534	1.558	18	-66	52,34%				5	
17	Area Jakarta Kelapa Gadin	2.570	2.721	3.155	3.063	494	342	-92	19,21%				12	
18	Area Jakarta Rawamangun	5.710	6.274	6.157	6.302	592	28	145	10,36%				11	
19	Area Jakarta Thamrin	30.210	35.066	31.268	31.773	1.563	-3.293	505	5,17%				4	
20	Area Bogor	4.808	4.991	5.104	5.112	304	121	8	6,32%				24	
21	Area Depok	4.084	4.081	4.427	4.481	397	400	54	9,71%				17	
22	Area Jakarta Fatmawati	4.750	5.228	5.460	5.638	888	410	178	18,70%				8	
23	Area Jakarta Pondok Indah	3.441	3.507	3.428	3.611	171	104	183	4,96%				38	
24	Area Jakarta Saharjo	4.518	3.612	7.618	7.570	3.052	3.957	-48	67,54%				1	
25	Area Tangerang Selatan	2.914	3.415	3.275	3.331	416	-84	55	14,28%				16	
26	Area Bandung Kota	5.424	6.492	6.318	6.991	1.567	499	672	28,89%				3	
27	Area Bandung Raya	4.184	4.220	4.316	4.395	211	176	79	5,04%				35	
28	Area Cirebon	3.807	3.837	3.893	3.928	121	91	36	3,19%				42	
29	Area Purwokerto	2.368	2.587	2.671	2.655	286	67	-16	12,08%				27	
30	Area Semarang Kota	4.499	4.536	4.624	4.684	185	148	60	4,12%				37	
31	Area Pekalongan	2.259	2.665	2.782	2.726	468	61	-56	20,70%				14	
32	Area Solo	3.430	3.641	3.637	3.710	280	69	73	8,16%				28	
33	Area Yogyakarta	4.504	4.773	4.772	4.800	296	27	27	6,57%				26	
34	Area Denpasar	3.032	3.337	3.235	3.287	255	-50	53	8,42%				30	
35	Area Jember	2.049	2.210	2.284	2.296	246	85	11	12,01%				32	
36	Area Kediri	3.096	3.129	3.073	3.095	-2	-34	22	-0,05%				45	
37	Area Malang	3.080	3.384	3.504	3.538	458	155	34	14,87%				15	
38	Area Surabaya Kota	4.532	4.668	4.568	4.695	163	27	127	3,60%				39	
39	Area Surabaya Raya	5.644	5.989	5.921	6.124	480	135	203	8,50%				13	
40	Area Balikpapan	5.325	5.627	5.619	5.671	346	44	51	6,50%				22	
41	Area Banjarmasin	5.168	5.353	5.461	5.479	311	126	18	6,02%				23	
42	Area Pontianak	2.553	2.621	2.632	2.678	125	56	45	4,89%				41	
43	Area Makassar	4.871	5.329	5.450	5.487	616	157	36	12,64%				10	
44	Area Manado	1.942	2.212	2.220	2.301	359	89	81	18,51%				20	
45	Area Palu	2.712	2.757	2.766	2.772	60	15	7	2,23%				43	

KINERJA PEMBIAYAN RETAIL AREA PER 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.715	7.715	502	-1	6,96%	8.252	93,49%	-538	20	39
2	Area Lhokseumawe	8.448	9.008	8.970	521	-38	6,17%	9.710	92,37%	-740	17	41
3	Area Meulaboh	6.330	6.840	6.893	562	53	8,88%	7.132	96,64%	-240	14	16
4	Area Batam	2.397	2.706	2.728	331	23	13,83%	2.883	94,63%	-155	38	29
5	Area Medan Kota	2.545	2.950	2.983	438	33	17,22%	3.102	96,16%	-119	25	21
6	Area Medan Raya	2.640	2.967	3.000	360	33	13,62%	3.116	96,26%	-116	34	20
7	Area Pekanbaru	5.991	6.546	6.766	775	220	12,93%	6.987	96,84%	-221	4	14
8	Area Pematangsiantar	3.146	3.475	3.502	356	27	11,30%	3.647	96,03%	-145	35	22
9	Area Bandar Lampung	4.153	4.528	4.568	414	39	9,98%	4.869	93,82%	-301	29	34
10	Area Bengkulu	3.643	4.099	4.150	507	51	13,92%	4.168	99,58%	-18	18	4
11	Area Jambi	4.260	4.551	4.598	338	47	7,93%	4.789	96,01%	-191	37	23
12	Area Padang	4.496	4.879	4.929	433	51	9,63%	5.115	96,37%	-186	26	18
13	Area Palembang	6.724	7.230	7.295	572	65	8,50%	7.669	95,13%	-374	12	27
14	Area Banten	5.229	5.873	5.943	715	71	13,67%	6.040	98,39%	-97	6	8
15	Area Bekasi	5.457	6.016	6.055	599	39	10,97%	6.192	97,79%	-137	10	9
16	Area Jakarta Kebon Jeru	3.887	4.363	4.393	505	30	13,00%	4.527	97,04%	-134	19	13
17	Area Jakarta Kelapa Gac	3.487	3.881	3.927	440	46	12,61%	4.024	97,59%	-97	24	10
18	Area Jakarta Rawamang	4.093	4.387	4.471	377	84	9,22%	4.782	93,49%	-311	32	38
19	Area Jakarta Thamrin	4.380	4.905	4.963	583	58	13,31%	5.114	97,05%	-151	11	11
20	Area Bogor	4.856	5.288	5.353	497	65	10,24%	5.696	93,97%	-343	21	33
21	Area Depok	4.779	5.252	5.307	528	54	11,04%	5.490	96,67%	-183	15	15
22	Area Jakarta Fatmawati	3.666	4.033	4.094	428	61	11,67%	4.309	95,02%	-215	28	28
23	Area Jakarta Pondok Inc	3.011	3.378	3.408	397	30	13,20%	3.639	93,65%	-231	30	35
24	Area Jakarta Saharjo	2.222	2.364	2.414	192	50	8,64%	2.682	90,01%	-268	44	45
25	Area Tangerang Selatan	3.565	3.863	3.891	326	28	9,14%	4.112	94,63%	-221	39	30
26	Area Bandung Kota	5.826	6.701	6.815	988	114	16,96%	6.775	100,58%	39	2	2
27	Area Bandung Raya	5.409	5.900	5.975	566	75	10,46%	6.245	95,69%	-269	13	24
28	Area Cirebon	4.206	4.593	4.667	461	74	10,95%	4.950	94,27%	-284	23	32
29	Area Purwokerto	2.362	2.529	2.549	186	19	7,88%	2.757	92,45%	-208	45	40
30	Area Semarang Kota	3.801	4.141	4.180	379	39	9,97%	4.006	104,33%	174	31	1
31	Area Pekalongan	2.273	2.514	2.538	266	25	11,69%	2.687	94,49%	-148	40	31
32	Area Solo	3.186	3.386	3.415	229	29	7,19%	3.708	92,10%	-293	42	42
33	Area Yogyakarta	3.016	3.347	3.381	365	34	12,11%	3.614	93,55%	-233	33	37
34	Area Denpasar	6.985	7.674	7.747	762	73	10,91%	7.819	99,09%	-71	5	6
35	Area Jember	2.789	2.949	3.006	217	57	7,78%	3.285	91,50%	-279	43	44
36	Area Kediri	3.187	3.421	3.443	256	22	8,02%	3.741	92,03%	-298	41	43
37	Area Malang	3.372	3.684	3.718	346	34	10,26%	3.974	93,56%	-256	36	36
38	Area Surabaya Kota	4.447	4.916	4.970	523	55	11,77%	5.204	95,51%	-234	16	26
39	Area Surabaya Raya	4.275	4.679	4.759	484	80	11,31%	4.940	96,33%	-181	22	19
40	Area Balikpapan	4.911	5.542	5.602	691	60	14,06%	5.772	97,05%	-170	7	12
41	Area Banjarmasin	5.586	6.059	6.223	637	164	11,40%	6.507	95,64%	-284	8	25
42	Area Pontianak	6.233	6.579	6.664	431	85	6,92%	6.908	96,48%	-243	27	17
43	Area Makassar	7.265	8.606	8.770	1.504	164	20,71%	8.742	100,31%	27	1	3
44	Area Manado	4.255	4.818	4.891	636	73	14,95%	4.962	98,57%	-71	9	7
45	Area Palu	5.623	6.418	6.492	869	74	15,46%	6.529	99,43%	-37	3	5

KINERJA CFG AREA PER 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	4.975	5.002	423	27	9,23%	5.113	97,84%	-110	7	18
2	Area Lhokseumawe	4.236	4.547	4.556	320	9	7,55%	4.768	95,55%	-212	14	35
3	Area Meulaboh	3.283	3.731	3.769	486	39	14,81%	3.659	103,02%	111	3	1
4	Area Batam	1.770	1.944	1.952	182	7	10,26%	1.992	97,97%	-40	29	15
5	Area Medan Kota	1.945	2.139	2.146	202	7	10,37%	2.194	97,83%	-48	26	19
6	Area Medan Raya	1.991	2.148	2.156	165	8	8,27%	2.201	97,93%	-45	34	17
7	Area Pekanbaru	3.886	4.193	4.205	319	12	8,21%	4.332	97,06%	-127	15	22
8	Area Pematangsiantar	2.256	2.382	2.390	134	8	5,93%	2.473	96,65%	-83	39	23
9	Area Bandar Lampung	2.629	2.756	2.773	144	17	5,48%	2.934	94,53%	-161	37	41
10	Area Bengkulu	2.332	2.609	2.631	298	22	12,79%	2.573	102,26%	58	17	2
11	Area Jambi	2.759	2.932	2.943	184	10	6,67%	2.975	98,92%	-32	28	13
12	Area Padang	3.150	3.313	3.325	175	12	5,56%	3.418	97,28%	-93	31	21
13	Area Palembang	4.405	4.792	4.824	420	32	9,53%	4.903	98,39%	-79	8	14
14	Area Banten	3.990	4.418	4.444	454	26	11,37%	4.446	99,95%	-2	5	7
15	Area Bekasi	4.262	4.620	4.652	390	31	9,15%	4.663	99,76%	-11	10	9
16	Area Jakarta Kebon Jeru	3.121	3.495	3.521	400	26	12,81%	3.492	100,83%	29	9	5
17	Area Jakarta Kelapa Gading	2.887	3.154	3.175	288	21	9,97%	3.182	99,79%	-7	19	8
18	Area Jakarta Rawamangun	3.247	3.442	3.460	213	17	6,55%	3.618	95,61%	-159	24	33
19	Area Jakarta Thamrin	3.676	4.004	4.030	354	25	9,62%	4.113	97,97%	-84	13	16
20	Area Bogor	3.846	4.188	4.201	356	14	9,25%	4.378	95,96%	-177	12	30
21	Area Depok	4.134	4.416	4.428	294	12	7,10%	4.588	96,51%	-160	18	25
22	Area Jakarta Fatmawati	3.130	3.386	3.394	264	8	8,43%	3.541	95,84%	-147	21	32
23	Area Jakarta Pondok Indah	2.588	2.861	2.868	280	7	10,83%	3.004	95,50%	-135	20	36
24	Area Jakarta Saharjo	1.774	1.898	1.904	130	6	7,35%	2.022	94,17%	-118	40	43
25	Area Tangerang Selatan	2.845	3.015	3.023	178	9	6,27%	3.179	95,11%	-155	30	40
26	Area Bandung Kota	4.040	4.488	4.509	469	21	11,62%	4.544	99,24%	-35	4	11
27	Area Bandung Raya	3.720	3.991	4.023	304	33	8,17%	4.127	97,49%	-104	16	20
28	Area Cirebon	2.765	2.969	2.978	213	9	7,69%	3.130	95,14%	-152	25	39
29	Area Purwokerto	1.391	1.489	1.494	104	5	7,44%	1.564	95,56%	-69	43	34
30	Area Semarang Kota	2.188	2.335	2.345	156	10	7,15%	2.426	96,64%	-81	35	24
31	Area Pekalongan	1.372	1.466	1.471	99	5	7,24%	1.561	94,25%	-90	45	42
32	Area Solo	1.987	2.095	2.099	112	4	5,62%	2.199	95,45%	-100	42	37
33	Area Yogyakarta	1.922	2.056	2.071	149	15	7,75%	2.149	96,34%	-79	36	27
34	Area Denpasar	4.931	5.275	5.315	384	40	7,79%	5.268	100,89%	47	11	4
35	Area Jember	1.963	2.046	2.064	101	18	5,13%	2.214	93,22%	-150	44	44
36	Area Kediri	2.053	2.175	2.187	134	12	6,55%	2.279	95,96%	-92	38	31
37	Area Malang	2.417	2.582	2.584	167	2	6,91%	2.707	95,43%	-124	33	38
38	Area Surabaya Kota	3.249	3.432	3.435	186	3	5,73%	3.570	96,21%	-135	27	29
39	Area Surabaya Raya	2.461	2.618	2.633	173	15	7,02%	2.732	96,37%	-99	32	26
40	Area Balikpapan	2.662	2.760	2.776	114	16	4,28%	2.992	92,76%	-217	41	45
41	Area Banjarmasin	3.058	3.240	3.272	214	33	7,01%	3.399	96,26%	-127	23	28
42	Area Pontianak	3.337	3.554	3.579	242	25	7,26%	3.613	99,07%	-34	22	12
43	Area Makassar	5.254	6.022	6.083	828	60	15,76%	5.999	101,39%	83	1	3
44	Area Manado	3.431	3.817	3.857	426	40	12,42%	3.868	99,72%	-11	6	10
45	Area Palu	4.503	4.989	5.029	525	40	11,67%	5.019	100,20%	10	2	6

KINERJA CFG - MITRAGUNA 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.473	3.498	319	25	10,03%	3.558	98,33%	-59	6	13
2	Area Lhokseumawe	3.065	3.277	3.288	223	10	7,27%	3.443	95,50%	-155	12	28
3	Area Meulaboh	2.526	2.835	2.865	338	29	13,40%	2.794	102,54%	71	3	6
4	Area Batam	1.212	1.326	1.333	121	7	10,02%	1.379	96,67%	-46	23	23
5	Area Medan Kota	1.384	1.560	1.569	185	9	13,37%	1.572	99,81%	-3	14	9
6	Area Medan Raya	1.475	1.598	1.607	132	9	8,94%	1.634	98,35%	-27	21	12
7	Area Pekanbaru	2.498	2.730	2.748	251	18	10,03%	2.835	96,94%	-87	10	21
8	Area Pematangsiantar	1.324	1.431	1.436	112	5	8,47%	1.489	96,41%	-53	26	24
9	Area Bandar Lampung	1.178	1.286	1.293	115	7	9,77%	1.417	91,27%	-124	25	34
10	Area Bengkulu	1.452	1.698	1.722	270	24	18,57%	1.634	105,38%	88	9	2
11	Area Jambi	1.779	1.922	1.931	151	8	8,51%	1.921	100,49%	9	17	8
12	Area Padang	1.730	1.847	1.851	120	4	6,96%	1.905	97,15%	-54	24	17
13	Area Palembang	2.161	2.372	2.394	233	22	10,79%	2.450	97,73%	-56	11	14
14	Area Banten	1.324	1.486	1.491	167	5	12,57%	1.533	97,25%	-42	16	16
15	Area Bekasi	456	529	537	81	8	17,71%	612	87,69%	-75	35	38
16	Area Jakarta Kebon Jeru	1.087	1.203	1.214	127	10	11,69%	1.255	96,68%	-42	22	22
17	Area Jakarta Kelapa Gac	795	894	904	109	10	13,71%	927	97,53%	-23	27	15
18	Area Jakarta Rawamang	564	607	617	53	10	9,39%	719	85,80%	-102	42	40
19	Area Jakarta Thamrin	1.711	1.965	1.984	273	19	15,95%	1.928	102,90%	56	8	4
20	Area Bogor	482	538	546	64	8	13,23%	628	86,96%	-82	40	39
21	Area Depok	292	366	375	84	9	28,74%	411	91,27%	-36	34	33
22	Area Jakarta Fatmawati	672	763	770	98	7	14,56%	915	84,18%	-145	31	43
23	Area Jakarta Pondok Inc	383	452	457	75	5	19,51%	537	85,24%	-79	36	41
24	Area Jakarta Saharjo	266	288	292	26	4	9,65%	362	80,69%	-70	44	45
25	Area Tangerang Selatan	286	308	311	25	2	8,62%	365	85,00%	-55	45	42
26	Area Bandung Kota	1.235	1.366	1.375	140	10	11,37%	1.475	93,21%	-100	19	31
27	Area Bandung Raya	1.214	1.375	1.396	183	21	15,04%	1.438	97,11%	-42	15	18
28	Area Cirebon	1.554	1.694	1.701	148	8	9,50%	1.822	93,40%	-120	18	30
29	Area Purwokerto	750	814	817	67	3	8,96%	855	95,62%	-37	39	26
30	Area Semarang Kota	1.035	1.129	1.143	108	14	10,45%	1.179	96,96%	-36	28	20
31	Area Pekalongan	570	616	620	50	4	8,77%	684	90,58%	-64	43	36
32	Area Solo	763	825	835	73	10	9,52%	891	93,77%	-55	38	29
33	Area Yogyakarta	918	1.011	1.024	106	13	11,58%	1.055	97,02%	-31	29	19
34	Area Denpasar	2.026	2.320	2.357	331	37	16,35%	2.211	106,60%	146	4	1
35	Area Jember	865	937	951	86	13	9,90%	1.021	93,07%	-71	32	32
36	Area Kediri	927	1.002	1.011	84	9	9,08%	1.058	95,59%	-47	33	27
37	Area Malang	492	550	551	59	1	12,01%	659	83,60%	-108	41	44
38	Area Surabaya Kota	989	1.054	1.062	73	8	7,38%	1.171	90,71%	-109	37	35
39	Area Surabaya Raya	1.055	1.176	1.192	137	16	13,01%	1.211	98,50%	-18	20	11
40	Area Balikpapan	1.543	1.633	1.641	98	9	6,36%	1.813	90,55%	-171	30	37
41	Area Banjarmasin	1.547	1.726	1.756	210	30	13,56%	1.825	96,25%	-68	13	25
42	Area Pontianak	1.598	1.874	1.901	303	27	18,99%	1.822	104,30%	78	7	3
43	Area Makassar	2.899	3.476	3.528	629	52	21,69%	3.430	102,85%	98	1	5
44	Area Manado	2.452	2.751	2.782	329	31	13,43%	2.822	98,58%	-40	5	10
45	Area Palu	2.274	2.586	2.615	341	29	15,00%	2.575	101,55%	40	2	7

KINERJA CFG - Pensiun 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	632	631	40	-1	6,73%	663	95,12%	-32	7	31
2	Area Lhokseumawe	816	856	857	41	1	5,00%	887	96,65%	-30	6	22
3	Area Meulaboh	525	606	614	89	8	16,93%	584	105,18%	30	2	4
4	Area Batam	95	99	99	3	-1	3,41%	112	87,63%	-14	34	41
5	Area Medan Kota	184	194	196	12	3	6,59%	203	96,53%	-7	19	23
6	Area Medan Raya	245	267	267	21	0	8,74%	261	102,00%	5	12	7
7	Area Pekanbaru	550	561	559	10	-2	1,76%	584	95,76%	-25	22	30
8	Area Pematangsiantar	471	480	481	10	1	2,10%	488	98,58%	-7	21	16
9	Area Bandar Lampung	200	211	212	12	2	5,91%	225	94,40%	-13	20	33
10	Area Bengkulu	383	396	397	14	1	3,66%	412	96,33%	-15	17	26
11	Area Jambi	352	367	369	18	2	5,02%	377	97,96%	-8	15	20
12	Area Padang	646	658	659	13	1	2,04%	673	98,02%	-13	18	19
13	Area Palembang	326	346	349	23	3	6,97%	350	99,71%	-1	11	13
14	Area Banten	167	169	170	2	1	1,46%	177	95,93%	-7	38	29
15	Area Bekasi	75	72	72	-4	-0	-4,79%	82	87,24%	-10	41	42
16	Area Jakarta Kebon Jeru	42	44	45	3	1	7,20%	47	94,01%	-3	36	36
17	Area Jakarta Kelapa Gac	49	52	53	3	1	6,86%	54	97,19%	-2	33	21
18	Area Jakarta Rawamang	52	60	61	9	1	18,17%	58	105,43%	3	23	3
19	Area Jakarta Thamrin	54	61	62	8	1	14,38%	61	102,06%	1	26	6
20	Area Bogor	166	182	184	19	2	11,24%	181	101,83%	3	13	8
21	Area Depok	43	45	46	3	1	7,97%	46	99,66%	-0	32	14
22	Area Jakarta Fatmawati	21	27	27	5	-0	25,88%	24	112,01%	3	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	17,56%	18	101,40%	0	37	9
24	Area Jakarta Saharjo	60	67	68	8	1	12,53%	72	94,20%	-4	27	35
25	Area Tangerang Selatan	23	24	25	1	0	5,23%	30	83,42%	-5	39	45
26	Area Bandung Kota	186	196	200	15	4	7,83%	208	96,33%	-8	16	27
27	Area Bandung Raya	284	314	315	32	2	11,12%	313	100,84%	3	8	11
28	Area Cirebon	312	329	330	18	2	5,80%	343	96,40%	-12	14	24
29	Area Purwokerto	189	216	218	29	2	15,28%	200	108,92%	18	10	2
30	Area Semarang Kota	99	97	97	-2	0	-2,31%	114	84,71%	-17	40	44
31	Area Pekalongan	147	155	156	9	1	6,33%	159	98,26%	-3	24	18
32	Area Solo	86	90	90	5	0	5,38%	99	90,98%	-9	29	40
33	Area Yogyakarta	146	153	154	8	1	5,69%	160	96,10%	-6	25	28
34	Area Denpasar	1.757	1.846	1.850	93	4	5,29%	1.831	101,01%	19	1	10
35	Area Jember	460	461	463	3	2	0,66%	481	96,38%	-17	35	25
36	Area Kediri	614	640	643	29	4	4,78%	639	100,69%	4	9	12
37	Area Malang	265	267	268	3	1	1,29%	285	93,94%	-17	31	37
38	Area Surabaya Kota	165	160	159	-6	-0	-3,66%	185	86,28%	-25	43	43
39	Area Surabaya Raya	427	411	410	-17	-1	-4,07%	446	91,81%	-37	45	39
40	Area Balikpapan	406	411	410	4	-1	0,87%	438	93,62%	-28	30	38
41	Area Banjarmasin	607	605	603	-4	-2	-0,67%	639	94,28%	-37	42	34
42	Area Pontianak	690	679	679	-11	-0	-1,56%	716	94,83%	-37	44	32
43	Area Makassar	1.048	1.105	1.109	60	3	5,73%	1.121	98,89%	-12	4	15
44	Area Manado	674	748	758	84	9	12,40%	732	103,51%	26	3	5
45	Area Palu	1.335	1.379	1.377	42	-3	3,13%	1.397	98,56%	-20	5	17

KINERJA CFG - GRIYA 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	766	769	47	4	6,56%	772	99,72%	-2	19	13
2	Area Lhokseumawe	235	255	255	20	-1	8,59%	280	91,09%	-25	28	43
3	Area Meulaboh	146	158	157	11	-1	7,58%	170	92,55%	-13	31	41
4	Area Batam	392	436	436	44	0	11,17%	411	106,10%	25	20	1
5	Area Medan Kota	312	314	312	0	-2	0,08%	333	93,75%	-21	35	37
6	Area Medan Raya	237	235	232	-5	-2	-1,90%	254	91,40%	-22	37	42
7	Area Pekanbaru	596	606	600	4	-6	0,61%	633	94,71%	-33	34	33
8	Area Pematangsiantar	417	393	391	-26	-2	-6,20%	433	90,39%	-42	42	45
9	Area Bandar Lampung	1.159	1.134	1.140	-18	6	-1,59%	1.158	98,49%	-17	41	18
10	Area Bengkulu	450	439	436	-14	-2	-3,14%	471	92,70%	-34	40	40
11	Area Jambi	564	553	552	-12	-1	-2,20%	585	94,36%	-33	39	34
12	Area Padang	702	719	726	25	7	3,49%	737	98,58%	-10	27	17
13	Area Palembang	1.805	1.928	1.934	128	6	7,11%	1.935	99,92%	-2	9	11
14	Area Banten	2.325	2.557	2.574	249	17	10,73%	2.512	102,47%	62	3	4
15	Area Bekasi	3.620	3.887	3.905	285	18	7,88%	3.816	102,32%	89	2	5
16	Area Jakarta Kebon Jeru	1.820	2.034	2.047	227	12	12,46%	1.972	103,79%	75	5	3
17	Area Jakarta Kelapa Gac	1.988	2.145	2.155	167	10	8,41%	2.118	101,77%	38	7	7
18	Area Jakarta Rawamang	2.552	2.669	2.674	122	4	4,78%	2.723	98,18%	-50	11	22
19	Area Jakarta Thamrin	1.804	1.836	1.840	36	3	1,99%	1.973	93,24%	-133	23	38
20	Area Bogor	2.998	3.231	3.230	231	-1	7,71%	3.328	97,04%	-98	4	27
21	Area Depok	3.661	3.834	3.828	167	-6	4,56%	3.949	96,95%	-120	8	28
22	Area Jakarta Fatmawati	2.374	2.502	2.502	128	-0	5,37%	2.499	100,11%	3	10	10
23	Area Jakarta Pondok Inc	2.034	2.206	2.205	171	-1	8,41%	2.245	98,22%	-40	6	21
24	Area Jakarta Saharjo	1.377	1.464	1.464	87	0	6,33%	1.488	98,37%	-24	15	20
25	Area Tangerang Selatan	2.471	2.586	2.591	120	4	4,87%	2.669	97,06%	-78	12	26
26	Area Bandung Kota	2.459	2.756	2.767	308	11	12,52%	2.655	104,22%	112	1	2
27	Area Bandung Raya	2.072	2.125	2.133	62	8	2,98%	2.212	96,46%	-78	17	29
28	Area Cirebon	808	842	839	31	-3	3,81%	863	97,20%	-24	26	25
29	Area Purwokerto	411	414	415	4	1	0,93%	446	93,00%	-31	33	39
30	Area Semarang Kota	966	1.004	998	33	-5	3,37%	1.014	98,46%	-16	25	19
31	Area Pekalongan	508	546	546	37	-0	7,37%	547	99,84%	-1	21	12
32	Area Solo	1.080	1.120	1.114	33	-6	3,09%	1.123	99,15%	-10	24	15
33	Area Yogyakarta	779	793	794	15	0	1,90%	825	96,20%	-31	29	30
34	Area Denpasar	1.062	1.000	998	-65	-2	-6,08%	1.101	90,62%	-103	45	44
35	Area Jember	585	584	584	-1	0	-0,20%	619	94,34%	-35	36	35
36	Area Kediri	429	439	438	9	-1	2,12%	460	95,14%	-22	32	32
37	Area Malang	1.556	1.608	1.608	52	-0	3,35%	1.616	99,49%	-8	18	14
38	Area Surabaya Kota	1.967	2.059	2.053	86	-6	4,37%	2.048	100,24%	5	16	9
39	Area Surabaya Raya	852	887	889	37	1	4,34%	908	97,82%	-20	22	24
40	Area Balikpapan	580	561	569	-11	9	-1,92%	564	100,86%	5	38	8
41	Area Banjarmasin	706	648	650	-56	2	-7,90%	689	94,32%	-39	43	36
42	Area Pontianak	1.013	956	954	-59	-2	-5,83%	1.000	95,43%	-46	44	31
43	Area Makassar	1.155	1.242	1.244	89	2	7,69%	1.255	99,14%	-11	14	16
44	Area Manado	282	293	293	11	-0	4,04%	288	101,88%	5	30	6
45	Area Palu	804	895	905	101	10	12,61%	922	98,12%	-17	13	23

KINERJA CFG - OTO 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	87	104	104	17	-1	18,95%	120	86,35%	-16	30	33
2	Area Lhokseumawe	121	158	157	36	-2	29,70%	159	98,52%	-2	12	14
3	Area Meulaboh	85	131	133	48	1	56,33%	111	119,84%	22	5	3
4	Area Batam	71	83	84	13	1	18,54%	90	93,74%	-6	35	20
5	Area Medan Kota	65	72	69	4	-3	6,53%	86	80,55%	-17	41	38
6	Area Medan Raya	34	49	50	16	2	46,45%	52	96,45%	-2	32	16
7	Area Pekanbaru	243	296	298	55	2	22,78%	280	106,38%	18	2	7
8	Area Pematangsiantar	44	78	82	38	4	85,49%	63	130,64%	19	10	2
9	Area Bandar Lampung	92	126	128	36	2	38,65%	134	94,95%	-7	13	19
10	Area Bengkulu	47	76	76	29	0	61,11%	56	135,20%	20	20	1
11	Area Jambi	64	90	91	27	1	43,09%	92	99,00%	-1	24	13
12	Area Padang	72	88	89	17	0	23,70%	103	85,80%	-15	29	34
13	Area Palembang	112	146	148	35	2	31,46%	169	87,63%	-21	15	30
14	Area Banten	174	206	209	35	3	20,41%	224	93,34%	-15	14	22
15	Area Bekasi	111	132	139	28	6	24,91%	152	90,97%	-14	23	27
16	Area Jakarta Kebon Jeru	173	213	216	43	2	24,91%	217	99,34%	-1	6	12
17	Area Jakarta Kelapa Gac	54	63	62	8	-1	14,67%	82	75,88%	-20	39	41
18	Area Jakarta Rawamang	79	106	108	28	1	35,75%	118	91,35%	-10	21	25
19	Area Jakarta Thamrin	107	142	144	37	2	34,60%	151	95,12%	-7	11	18
20	Area Bogor	199	237	241	42	5	21,07%	241	100,07%	0	7	11
21	Area Depok	139	170	178	39	8	28,27%	182	98,04%	-4	9	15
22	Area Jakarta Fatmawati	63	94	96	33	2	52,93%	104	92,13%	-8	17	23
23	Area Jakarta Pondok Inc	156	185	188	32	2	20,50%	204	91,97%	-16	19	24
24	Area Jakarta Saharjo	71	80	81	10	1	14,11%	100	80,43%	-20	37	39
25	Area Tangerang Selatan	65	95	97	32	2	49,65%	114	84,83%	-17	18	36
26	Area Bandung Kota	160	169	167	6	-2	4,02%	206	81,08%	-39	40	37
27	Area Bandung Raya	150	177	178	28	1	18,59%	164	108,28%	14	22	4
28	Area Cirebon	91	105	107	16	2	17,89%	102	104,63%	5	31	10
29	Area Purwokerto	41	45	44	4	-1	8,92%	63	70,36%	-19	42	43
30	Area Semarang Kota	88	106	106	18	1	20,43%	119	89,41%	-13	28	28
31	Area Pekalongan	147	149	149	3	-0	1,79%	171	87,31%	-22	43	32
32	Area Solo	59	60	60	1	0	1,73%	86	69,63%	-26	45	44
33	Area Yogyakarta	79	98	99	20	1	24,59%	109	91,01%	-10	27	26
34	Area Denpasar	86	109	110	24	2	28,58%	125	88,42%	-14	25	29
35	Area Jember	53	64	66	13	2	24,76%	93	71,10%	-27	34	42
36	Area Kediri	83	95	95	12	-0	14,27%	122	77,50%	-28	36	40
37	Area Malang	104	156	157	52	1	50,20%	147	106,83%	10	3	6
38	Area Surabaya Kota	128	160	161	33	1	26,06%	167	96,37%	-6	16	17
39	Area Surabaya Raya	127	144	143	16	-1	12,44%	167	85,22%	-25	33	35
40	Area Balikpapan	132	155	156	24	0	17,83%	178	87,50%	-22	26	31
41	Area Banjarmasin	199	261	263	65	2	32,49%	246	107,03%	17	1	5
42	Area Pontianak	36	44	45	9	0	24,44%	74	60,33%	-29	38	45
43	Area Makassar	152	199	202	51	3	33,34%	193	104,67%	9	4	9
44	Area Manado	23	24	25	2	0	7,56%	26	93,60%	-2	44	21
45	Area Palu	91	128	132	41	3	45,24%	124	106,05%	8	8	8

KINERJA PWG - AREA 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	419	455	222	37	95,44%	492	92,55%	-37	13	26
2	Area Lhokseumawe	317	623	668	351	45	110,77%	629	106,25%	39	4	4
3	Area Meulaboh	191	350	374	183	24	95,93%	369	101,50%	6	17	11
4	Area Batam	193	312	324	131	12	67,71%	344	94,11%	-20	34	22
5	Area Medan Kota	252	412	435	182	23	72,29%	431	100,80%	3	18	13
6	Area Medan Raya	201	337	357	156	20	77,82%	353	101,21%	4	25	12
7	Area Pekanbaru	256	508	539	283	30	110,57%	564	95,58%	-25	8	18
8	Area Pematangsiantar	259	406	423	164	17	63,43%	414	102,07%	9	22	10
9	Area Bandar Lampung	257	421	451	194	31	75,69%	485	93,17%	-33	15	23
10	Area Bengkulu	148	257	274	126	17	85,09%	295	92,92%	-21	36	24
11	Area Jambi	214	334	360	146	26	67,87%	381	94,35%	-22	30	20
12	Area Padang	305	453	483	177	30	58,09%	505	95,62%	-22	20	17
13	Area Palembang	259	389	433	174	44	67,13%	487	88,92%	-54	21	30
14	Area Banten	231	419	462	231	43	99,83%	462	100,06%	0	12	14
15	Area Bekasi	237	373	401	164	28	68,97%	450	88,97%	-50	23	28
16	Area Jakarta Kebon Jeru	224	313	334	110	21	49,38%	409	81,64%	-75	39	41
17	Area Jakarta Kelapa Gac	185	275	296	110	21	59,42%	359	82,35%	-63	40	38
18	Area Jakarta Rawamang	198	303	325	127	22	64,25%	419	77,39%	-95	35	44
19	Area Jakarta Thamrin	217	323	342	125	19	57,68%	437	78,25%	-95	37	42
20	Area Bogor	168	285	306	138	21	82,24%	367	83,41%	-61	32	37
21	Area Depok	198	321	351	154	30	77,72%	379	92,71%	-28	27	25
22	Area Jakarta Fatmawati	144	226	249	105	23	73,08%	294	84,68%	-45	41	36
23	Area Jakarta Pondok Inc	145	218	232	88	14	60,81%	307	75,65%	-75	44	45
24	Area Jakarta Saharjo	134	207	217	83	10	62,18%	278	77,91%	-61	45	43
25	Area Tangerang Selatan	136	213	230	95	18	69,58%	272	84,83%	-41	43	35
26	Area Bandung Kota	461	772	823	363	52	78,71%	771	106,85%	53	2	3
27	Area Bandung Raya	408	633	672	264	39	64,62%	714	94,13%	-42	9	21
28	Area Cirebon	463	700	751	288	51	62,30%	733	102,47%	18	7	7
29	Area Purwokerto	116	196	212	95	15	81,98%	239	88,36%	-28	42	31
30	Area Semarang Kota	276	430	455	179	24	64,90%	516	88,11%	-61	19	32
31	Area Pekalongan	154	272	286	132	14	85,89%	279	102,33%	7	33	9
32	Area Solo	180	277	297	117	20	64,80%	361	82,17%	-64	38	39
33	Area Yogyakarta	252	407	437	185	30	73,36%	504	86,73%	-67	16	33
34	Area Denpasar	712	996	1.067	354	71	49,73%	1.037	102,85%	30	3	6
35	Area Jember	189	320	351	162	31	85,47%	368	95,51%	-16	24	19
36	Area Kediri	176	302	327	151	25	86,25%	366	89,46%	-39	28	27
37	Area Malang	238	364	390	151	26	63,45%	438	88,94%	-48	29	29
38	Area Surabaya Kota	361	583	623	261	39	72,32%	635	98,09%	-12	10	16
39	Area Surabaya Raya	443	624	678	235	54	53,09%	691	98,17%	-13	11	15
40	Area Balikpapan	493	748	783	290	35	58,91%	765	102,42%	18	6	8
41	Area Banjarmasin	370	503	525	156	22	42,13%	642	81,76%	-117	26	40
42	Area Pontianak	280	390	421	141	31	50,26%	492	85,50%	-71	31	34
43	Area Makassar	1.042	1.630	1.723	680	93	65,26%	1.556	110,69%	166	1	2
44	Area Manado	418	603	635	217	32	52,00%	601	105,60%	34	14	5
45	Area Palu	491	763	809	317	46	64,58%	721	112,21%	88	5	1

KINERJA PWG -GADAI AREA 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	139	155	79	16	102,50%	123	126,10%	32	12	3
2	Area Lhokseumawe	112	209	224	112	15	100,00%	173	129,76%	51	6	1
3	Area Meulaboh	55	99	104	49	5	90,57%	87	119,80%	17	24	5
4	Area Batam	70	101	105	35	4	49,25%	98	107,04%	7	34	27
5	Area Medan Kota	141	189	200	59	11	42,25%	175	114,53%	25	19	13
6	Area Medan Raya	108	158	162	53	4	49,37%	138	116,97%	23	22	11
7	Area Pekanbaru	106	162	172	66	11	62,65%	164	104,87%	8	15	30
8	Area Pematangsiantar	131	187	195	63	8	48,27%	164	118,81%	31	18	7
9	Area Bandar Lampung	116	170	181	66	12	56,50%	163	111,07%	18	16	19
10	Area Bengkulu	50	82	86	37	4	73,33%	80	107,77%	6	29	24
11	Area Jambi	102	146	159	56	12	54,94%	141	112,37%	17	21	17
12	Area Padang	135	150	159	24	9	17,78%	181	87,69%	-22	43	41
13	Area Palembang	94	131	140	46	9	48,72%	137	102,08%	3	26	32
14	Area Banten	90	141	148	58	7	64,55%	126	117,05%	22	20	10
15	Area Bekasi	114	144	150	36	5	31,32%	147	101,93%	3	33	33
16	Area Jakarta Kebon Jeru	91	111	118	26	7	28,92%	119	98,78%	-1	40	35
17	Area Jakarta Kelapa Gac	52	66	69	17	4	32,96%	79	87,52%	-10	45	42
18	Area Jakarta Rawamang	68	100	105	38	5	55,90%	98	107,38%	7	28	26
19	Area Jakarta Thamrin	62	85	89	27	4	43,22%	101	87,52%	-13	39	43
20	Area Bogor	60	87	91	31	3	52,45%	76	118,84%	14	36	6
21	Area Depok	93	137	145	52	7	55,48%	123	118,24%	22	23	8
22	Area Jakarta Fatmawati	52	72	78	26	6	49,22%	70	111,72%	8	41	18
23	Area Jakarta Pondok Inc	48	67	69	20	1	42,15%	72	95,98%	-3	44	37
24	Area Jakarta Saharjo	69	92	93	24	2	34,63%	98	95,08%	-5	42	38
25	Area Tangerang Selatan	58	82	88	30	7	52,02%	70	126,95%	19	37	2
26	Area Bandung Kota	204	305	319	115	14	56,31%	290	110,26%	30	5	21
27	Area Bandung Raya	190	264	275	85	11	44,56%	275	100,23%	1	11	34
28	Area Cirebon	253	342	359	106	17	41,78%	330	108,76%	29	9	22
29	Area Purwokerto	36	61	66	30	5	84,92%	56	117,07%	10	38	9
30	Area Semarang Kota	123	183	192	69	9	56,21%	169	113,54%	23	13	15
31	Area Pekalongan	79	111	115	36	4	46,12%	109	105,78%	6	30	28
32	Area Solo	69	99	104	36	5	52,16%	108	96,70%	-4	32	36
33	Area Yogyakarta	92	149	156	64	7	69,11%	141	110,69%	15	17	20
34	Area Denpasar	454	621	650	196	29	43,20%	568	114,27%	81	2	14
35	Area Jember	71	112	117	46	6	64,73%	130	89,92%	-13	25	40
36	Area Kediri	66	99	104	38	5	58,27%	125	83,29%	-21	27	45
37	Area Malang	116	177	184	68	7	58,82%	180	102,45%	4	14	31
38	Area Surabaya Kota	183	272	287	104	15	56,55%	273	105,10%	14	10	29
39	Area Surabaya Raya	259	354	370	111	16	42,72%	344	107,39%	25	7	25
40	Area Balikpapan	348	497	520	172	23	49,58%	429	121,14%	91	4	4
41	Area Banjarmasin	161	192	197	36	5	22,49%	228	86,48%	-31	31	44
42	Area Pontianak	85	113	119	34	6	40,32%	126	94,22%	-7	35	39
43	Area Makassar	782	1.095	1.129	347	33	44,39%	1.001	112,80%	128	1	16
44	Area Manado	318	411	424	106	12	33,41%	392	108,00%	31	8	23
45	Area Palu	380	544	568	188	24	49,36%	487	116,73%	81	3	12

KINERJA PWG CILEM- AREA 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	280	300	144	20	91,97%	369	81,34%	-69	11	28
2	Area Lhokseumawe	205	414	444	239	30	116,65%	456	97,36%	-12	3	8
3	Area Meulaboh	136	251	270	134	19	98,07%	282	95,87%	-12	12	10
4	Area Batam	123	211	219	96	8	78,30%	246	88,95%	-27	32	21
5	Area Medan Kota	112	224	235	123	11	110,06%	257	91,46%	-22	18	15
6	Area Medan Raya	93	180	195	103	16	111,10%	215	91,05%	-19	28	17
7	Area Pekanbaru	150	347	366	216	20	144,45%	399	91,76%	-33	4	14
8	Area Pematangsiantar	128	220	228	101	9	79,04%	251	91,12%	-22	30	16
9	Area Bandar Lampung	141	251	270	129	19	91,47%	321	84,07%	-51	14	23
10	Area Bengkulu	98	175	188	90	12	91,05%	215	87,39%	-27	35	22
11	Area Jambi	112	188	201	89	13	79,68%	240	83,77%	-39	36	24
12	Area Padang	171	304	324	153	20	89,95%	324	100,05%	0	10	6
13	Area Palembang	165	258	293	128	35	77,64%	350	83,77%	-57	15	25
14	Area Banten	141	278	314	173	36	122,27%	336	93,66%	-21	7	11
15	Area Bekasi	123	228	251	128	23	103,77%	304	82,70%	-53	16	26
16	Area Jakarta Kebon Jeru	132	203	216	84	14	63,47%	290	74,61%	-74	38	40
17	Area Jakarta Kelapa Gac	133	209	226	93	17	69,78%	280	80,88%	-53	34	29
18	Area Jakarta Rawamang	130	203	219	89	16	68,60%	321	68,22%	-102	37	45
19	Area Jakarta Thamrin	155	238	254	98	16	63,45%	336	75,46%	-83	31	39
20	Area Bogor	108	197	215	107	18	98,63%	290	74,09%	-75	26	41
21	Area Depok	104	184	206	102	23	97,57%	256	80,50%	-50	29	30
22	Area Jakarta Fatmawati	92	154	171	79	17	86,69%	224	76,26%	-53	41	36
23	Area Jakarta Pondok Inc	96	151	164	67	13	70,20%	236	69,46%	-72	42	43
24	Area Jakarta Saharjo	64	115	124	59	8	91,77%	180	68,58%	-57	45	44
25	Area Tangerang Selatan	78	131	142	64	11	82,73%	202	70,31%	-60	44	42
26	Area Bandung Kota	256	466	504	248	38	96,56%	481	104,80%	23	2	2
27	Area Bandung Raya	218	369	397	179	28	82,15%	439	90,31%	-43	6	18
28	Area Cirebon	209	358	392	182	34	87,10%	403	97,32%	-11	5	9
29	Area Purwokerto	81	136	146	65	10	80,68%	183	79,56%	-37	43	32
30	Area Semarang Kota	153	247	262	110	15	71,91%	347	75,69%	-84	25	38
31	Area Pekalongan	75	161	171	96	10	127,42%	171	100,13%	0	33	5
32	Area Solo	112	178	193	81	15	72,57%	254	75,98%	-61	40	37
33	Area Yogyakarta	160	259	281	121	22	75,82%	363	77,41%	-82	19	35
34	Area Denpasar	259	375	417	158	42	61,18%	469	89,00%	-52	8	20
35	Area Jember	118	209	234	116	25	97,94%	237	98,58%	-3	22	7
36	Area Kediri	110	203	223	113	20	102,99%	241	92,66%	-18	23	13
37	Area Malang	123	187	206	83	19	67,82%	259	79,57%	-53	39	31
38	Area Surabaya Kota	178	311	336	158	24	88,57%	362	92,79%	-26	9	12
39	Area Surabaya Raya	184	270	308	124	39	67,71%	346	89,01%	-38	17	19
40	Area Balikpapan	145	250	263	118	13	81,27%	335	78,44%	-72	21	34
41	Area Banjarmasin	209	311	328	120	18	57,23%	415	79,17%	-86	20	33
42	Area Pontianak	195	277	302	107	25	54,57%	366	82,50%	-64	27	27
43	Area Makassar	261	535	594	333	59	127,87%	556	106,89%	38	1	1
44	Area Manado	100	192	212	111	20	110,81%	209	101,11%	2	24	4
45	Area Palu	111	218	240	130	22	116,83%	234	102,79%	7	13	3

KINERJA SME - AREA 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	849	792	-11	-58	-1,33%	854	92,75%	-62	40	32
2	Area Lhokseumawe	1.021	949	846	-176	-104	-17,21%	1.066	79,30%	-221	45	42
3	Area Meulaboh	762	718	700	-62	-18	-8,09%	810	86,43%	-110	43	35
4	Area Batam	123	125	127	4	1	2,95%	159	79,41%	-33	34	41
5	Area Medan Kota	188	207	208	20	1	10,56%	241	86,41%	-33	31	36
6	Area Medan Raya	80	96	100	20	4	24,41%	113	88,34%	-13	32	34
7	Area Pekanbaru	825	795	970	145	175	17,58%	896	108,24%	74	4	6
8	Area Pematangsiantar	185	243	243	59	1	31,78%	222	109,75%	22	12	5
9	Area Bandar Lampung	332	399	391	60	-8	17,99%	381	102,72%	10	10	12
10	Area Bengkulu	254	290	293	39	3	15,25%	297	98,59%	-4	22	23
11	Area Jambi	435	369	371	-64	2	-14,75%	480	77,20%	-109	44	44
12	Area Padang	355	386	387	32	1	9,07%	403	96,07%	-16	26	29
13	Area Palembang	1.061	1.048	1.030	-31	-18	-2,93%	1.131	91,05%	-101	42	33
14	Area Banten	453	496	493	39	-4	8,70%	499	98,67%	-7	21	22
15	Area Bekasi	581	655	638	57	-17	9,73%	644	99,04%	-6	13	20
16	Area Jakarta Kebon Jeru	222	259	244	22	-15	10,05%	254	96,06%	-10	29	30
17	Area Jakarta Kelapa Gac	213	268	273	60	5	28,21%	248	110,15%	25	9	4
18	Area Jakarta Rawamang	285	279	320	35	41	12,29%	321	99,64%	-1	24	18
19	Area Jakarta Thamrin	403	497	510	107	13	26,48%	458	111,33%	52	5	2
20	Area Bogor	340	351	381	42	30	12,30%	385	99,01%	-4	19	21
21	Area Depok	273	337	347	73	9	26,72%	314	110,40%	33	7	3
22	Area Jakarta Fatmawati	284	307	335	51	27	17,93%	341	98,26%	-6	16	25
23	Area Jakarta Pondok Inc	182	210	218	36	8	19,81%	211	103,60%	8	23	11
24	Area Jakarta Saharjo	233	182	215	-18	33	-7,56%	283	75,97%	-68	41	45
25	Area Tangerang Selatan	278	321	324	45	3	16,30%	318	101,87%	6	18	15
26	Area Bandung Kota	600	728	765	165	37	27,57%	662	115,54%	103	3	1
27	Area Bandung Raya	716	768	775	59	6	8,26%	775	99,92%	-1	11	17
28	Area Cirebon	371	390	407	35	17	9,43%	410	99,14%	-4	25	19
29	Area Purwokerto	300	323	321	22	-2	7,22%	330	97,22%	-9	30	27
30	Area Semarang Kota	460	480	478	18	-3	3,90%	507	94,14%	-30	33	31
31	Area Pekalongan	256	288	285	29	-2	11,40%	290	98,51%	-4	27	24
32	Area Solo	427	488	497	70	9	16,31%	472	105,25%	25	8	10
33	Area Yogyakarta	377	438	430	53	-8	13,92%	420	102,30%	10	15	13
34	Area Denpasar	346	418	374	28	-44	8,09%	387	96,56%	-13	28	28
35	Area Jember	209	196	202	-7	6	-3,29%	241	83,75%	-39	39	38
36	Area Kediri	179	197	182	3	-15	1,89%	214	85,23%	-32	35	37
37	Area Malang	233	280	282	49	2	20,86%	276	102,05%	6	17	14
38	Area Surabaya Kota	429	504	514	85	9	19,82%	478	107,55%	36	6	8
39	Area Surabaya Raya	660	713	715	55	2	8,29%	706	101,25%	9	14	16
40	Area Balikpapan	1.337	1.592	1.596	259	4	19,38%	1.480	107,83%	116	2	7
41	Area Banjarmasin	1.618	1.787	1.897	279	111	17,22%	1.790	106,01%	108	1	9
42	Area Pontianak	2.176	2.187	2.217	41	30	1,88%	2.274	97,49%	-57	20	26
43	Area Makassar	326	315	322	-4	7	-1,25%	399	80,70%	-77	38	40
44	Area Manado	210	213	213	3	0	1,54%	256	83,45%	-42	36	39
45	Area Palu	234	245	231	-3	-15	-1,18%	297	77,63%	-67	37	43

KINERJA MBG - AREA 28-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	28-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.472	1.465	-132	-7	-8,28%	1.794	81,68%	-329	45	33
2	Area Lhokseumawe	2.874	2.888	2.900	26	12	0,91%	3.247	89,31%	-347	8	8
3	Area Meulaboh	2.094	2.041	2.049	-45	8	-2,17%	2.295	89,28%	-246	41	9
4	Area Batam	311	325	326	16	2	5,00%	388	84,20%	-61	12	23
5	Area Medan Kota	159	192	194	34	2	21,52%	236	82,05%	-42	4	30
6	Area Medan Raya	368	386	387	19	1	5,12%	449	86,18%	-62	10	18
7	Area Pekanbaru	1.025	1.050	1.053	28	3	2,73%	1.196	88,08%	-143	6	12
8	Area Pematangsiantar	447	444	446	-1	1	-0,25%	538	82,85%	-92	22	29
9	Area Bandar Lampung	936	952	952	16	-1	1,74%	1.070	88,98%	-118	11	11
10	Area Bengkulu	908	944	952	44	9	4,83%	1.003	94,93%	-51	3	3
11	Area Jambi	852	915	925	72	9	8,47%	952	97,08%	-28	1	2
12	Area Padang	686	727	734	48	7	7,06%	789	93,06%	-55	2	4
13	Area Palembang	998	1.001	1.007	9	7	0,91%	1.147	87,85%	-139	13	14
14	Area Banten	554	539	544	-10	5	-1,72%	633	86,02%	-88	29	20
15	Area Bekasi	377	369	365	-12	-4	-3,06%	435	83,88%	-70	31	25
16	Area Jakarta Kebon Jeru	321	296	294	-27	-2	-8,52%	372	79,05%	-78	36	37
17	Area Jakarta Kelapa Gading	202	184	184	-18	-1	-8,96%	236	77,91%	-52	33	41
18	Area Jakarta Rawamangun	364	362	366	3	4	0,70%	423	86,65%	-56	20	17
19	Area Jakarta Thamrin	83	80	81	-3	0	-3,03%	105	77,16%	-24	23	43
20	Area Bogor	503	465	465	-38	0	-7,61%	566	82,03%	-102	39	31
21	Area Depok	174	178	181	7	3	4,28%	209	86,65%	-28	16	16
22	Area Jakarta Fatmawati	109	115	117	8	2	7,40%	133	87,71%	-16	14	15
23	Area Jakarta Pondok Indah	96	88	89	-7	1	-7,31%	118	75,72%	-29	26	45
24	Area Jakarta Saharjo	82	77	78	-4	1	-4,88%	98	79,29%	-20	24	36
25	Area Tangerang Selatan	306	315	314	8	-1	2,50%	344	91,26%	-30	15	5
26	Area Bandung Kota	726	713	717	-9	4	-1,25%	798	89,78%	-82	27	7
27	Area Bandung Raya	566	508	505	-61	-3	-10,73%	628	80,39%	-123	42	35
28	Area Cirebon	607	534	532	-75	-3	-12,40%	678	78,44%	-146	44	38
29	Area Purwokerto	556	521	521	-34	0	-6,18%	623	83,66%	-102	38	27
30	Area Semarang Kota	877	896	903	5	7	0,58%	557	162,19%	346	19	1
31	Area Pekalongan	491	488	496	5	8	1,04%	557	89,12%	-61	19	10
32	Area Solo	592	527	523	-69	-4	-11,65%	676	77,34%	-153	43	42
33	Area Yogyakarta	464	446	443	-21	-3	-4,56%	540	82,02%	-97	35	32
34	Area Denpasar	996	986	992	-4	6	-0,41%	1.126	88,07%	-134	25	13
35	Area Jember	428	387	389	-39	2	-9,05%	463	84,09%	-74	40	24
36	Area Kediri	780	747	746	-34	-1	-4,33%	882	84,61%	-136	37	22
37	Area Malang	483	459	463	-21	4	-4,31%	552	83,79%	-90	34	26
38	Area Surabaya Kota	408	396	399	-9	3	-2,27%	522	76,51%	-123	28	44
39	Area Surabaya Raya	712	724	733	21	8	2,95%	811	90,36%	-78	9	6
40	Area Balikpapan	420	443	447	27	4	6,47%	535	83,52%	-88	7	28
41	Area Banjarmasin	540	530	528	-12	-2	-2,21%	676	78,19%	-147	32	40
42	Area Pontianak	441	448	448	7	-1	1,67%	529	84,63%	-81	17	21
43	Area Makassar	643	638	643	-0	4	-0,03%	788	81,56%	-145	21	34
44	Area Manado	196	185	186	-10	1	-5,29%	237	78,26%	-52	30	39
45	Area Palu	394	421	424	29	3	7,41%	492	86,10%	-68	5	19

