



# KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 17 Dec 2025



# HIGHLIGHT KINERJA RO 2 MEDAN



# HIGHLIGHT KINERJA RO 2 MEDAN

## DPK

DPK



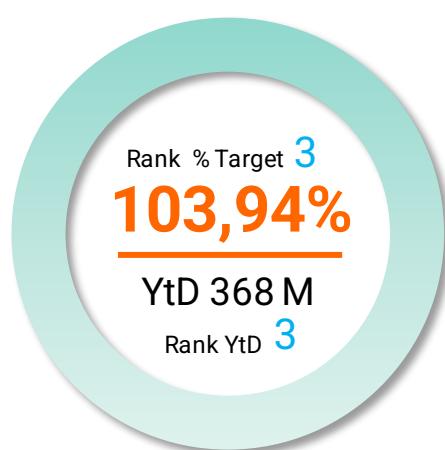
GIRO



TABUNGAN



DEPOSITO



CASA



## PEMBIAYAAN

PEMBIAYAAN RETAIL



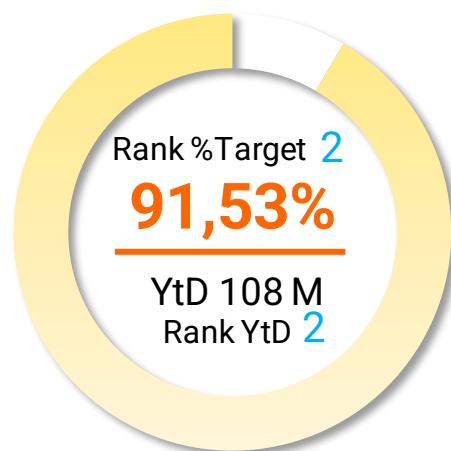
PEMBIAYAAN CFG



PEMBIAYAAN SME



PEMBIAYAAN MBG



PEMBIAYAAN PWG



PEMBIAYAAN CILEM

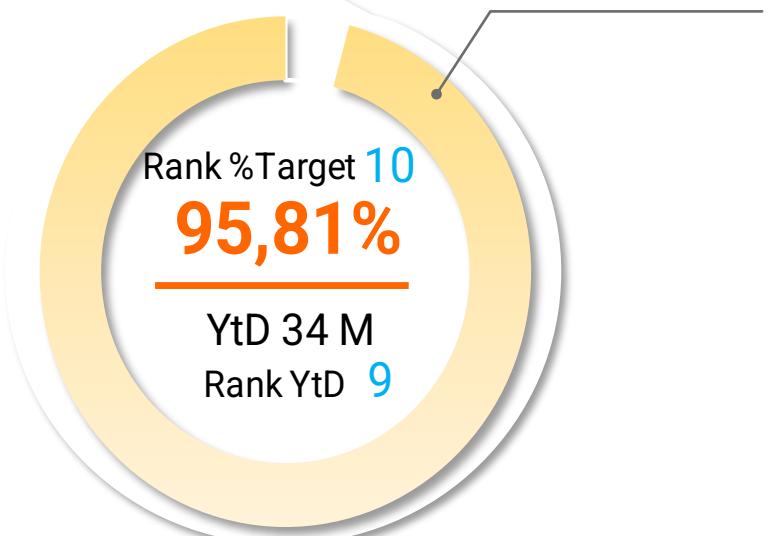
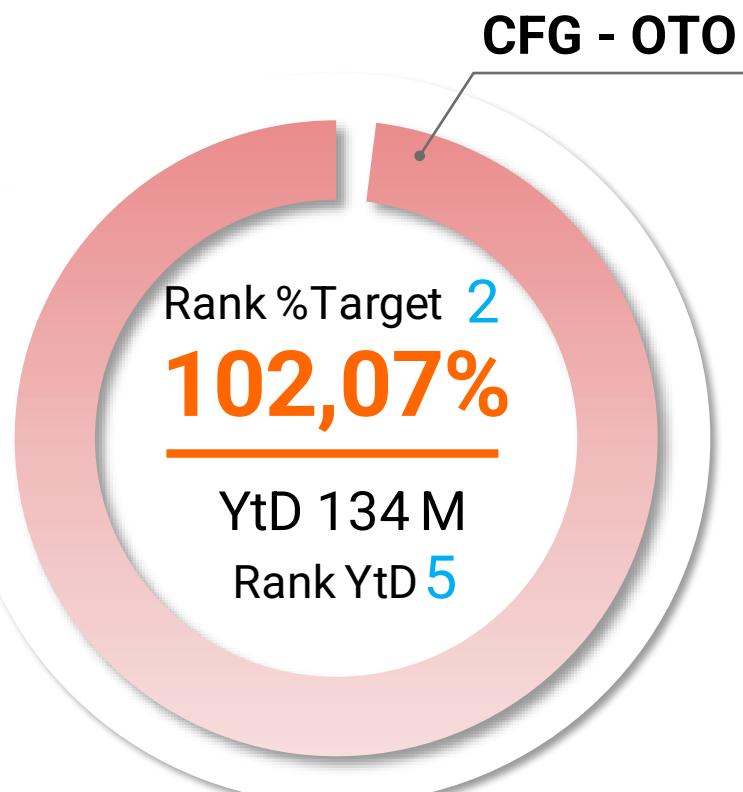
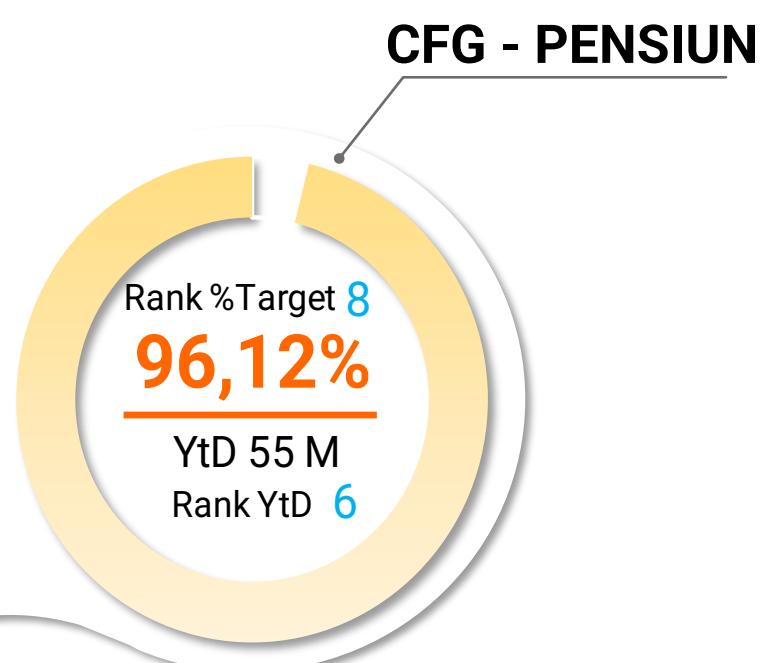
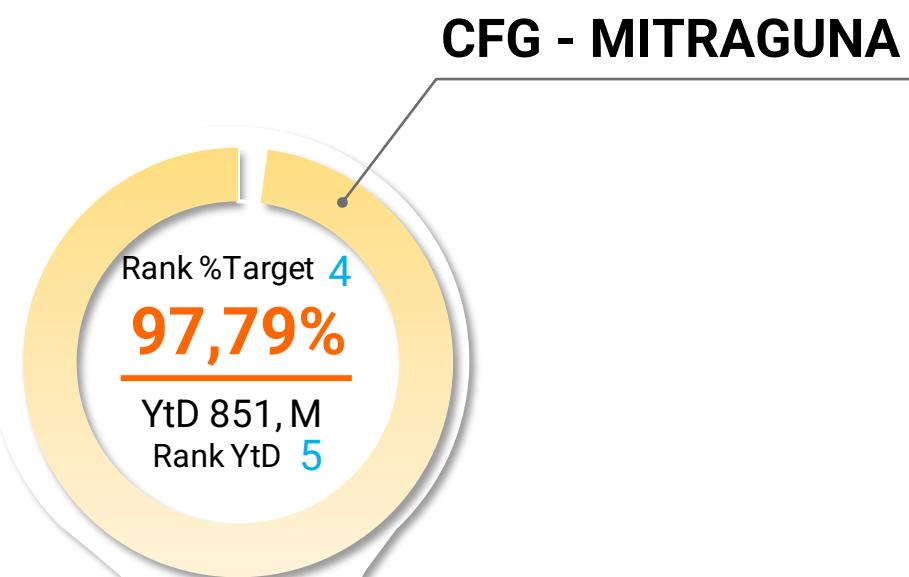


PEMBIAYAAN GADAI



# HIGHLIGHT KINERJA RO 2 MEDAN

## PEMBIAYAAN CONSUMER (CFG)



# KINERJA REGION



## KINERJA DPK RO PER 17-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.095	20.171	1.133	550	76	5,95%	21.428	94,13%	-1.257	6	6	21.428	-1.257
2	RO II/ Medan	20.912	23.519	23.357	23.329	2.416	-190	-28	11,55%	23.565	99,00%	-236	3	3	23.565	-236
3	RO III/ Palembang	20.017	21.849	22.236	22.140	2.123	291	-96	10,61%	23.017	96,19%	-877	4	5	23.017	-877
4	RO IV/ Jakarta 1	110.022	134.028	133.076	130.145	20.122	-3.883	-2.931	18,29%	115.245	112,93%	14.900	1	1	115.245	14.900
5	RO V/ Jakarta 2	49.486	54.090	57.823	58.098	8.612	4.008	275	17,40%	54.244	107,10%	3.854	2	2	54.244	3.854
6	RO VI/ Bandung	20.494	21.907	21.324	20.961	467	-946	-363	2,28%	23.960	87,48%	-2.999	7	10	23.960	-2.999
7	RO VII/ Semarang	25.381	26.479	25.717	25.624	243	-856	-94	0,96%	28.582	89,65%	-2.958	8	7	28.582	-2.958
8	RO VIII/ Surabaya	30.784	32.237	31.894	30.986	202	-1.251	-908	0,66%	35.319	87,73%	-4.333	9	8	35.319	-4.333
9	RO IX/ Kalimantan	19.302	19.885	19.465	19.428	126	-457	-37	0,65%	22.154	87,70%	-2.725	10	9	22.154	-2.725
10	RO X/ Makassar	12.017	13.875	13.771	13.758	1.741	-118	-14	14,49%	14.167	97,11%	-410	5	4	14.167	-410

## KINERJA GIRO RO PER 17-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.187	2.241	201	153	54	9,85%	2.914	76,92%	-672	8	5	2.914	-672
2	RO II/ Medan	1.894	2.448	2.530	2.502	607	54	-29	32,06%	2.952	84,75%	-450	4	4	2.952	-450
3	RO III/ Palembang	1.759	3.054	3.363	3.246	1.487	192	-118	84,56%	2.916	111,30%	330	3	2	2.916	330
4	RO IV/ Jakarta 1	32.959	37.026	38.431	37.405	4.446	379	-1.025	13,49%	35.010	106,84%	2.395	2	3	35.010	2.395
5	RO V/ Jakarta 2	8.042	13.196	17.328	17.531	9.489	4.336	203	117,99%	10.182	172,17%	7.349	1	1	10.182	7.349
6	RO VI/ Bandung	2.464	3.390	3.177	2.790	326	-600	-387	13,22%	4.219	66,14%	-1.428	5	8	4.219	-1.428
7	RO VII/ Semarang	1.674	1.497	1.453	1.455	-219	-42	3	-13,09%	2.924	49,77%	-1.469	10	10	2.924	-1.469
8	RO VIII/ Surabaya	2.806	2.866	3.091	3.059	252	193	-32	8,99%	4.255	71,89%	-1.196	6	6	4.255	-1.196
9	RO IX/ Kalimantan	1.559	1.795	1.848	1.810	251	15	-39	16,09%	2.712	66,72%	-903	7	7	2.712	-903
10	RO X/ Makassar	1.137	1.502	1.196	1.186	49	-316	-10	4,33%	1.806	65,68%	-620	9	9	1.806	-620

## KINERJA TABUNGAN RO PER 17-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.194	15.217	1.388	404	23	10,04%	15.284	99,56%	-67	2	2	15.284	-67
2	RO II/ Medan	12.343	13.809	13.775	13.785	1.441	-24	10	11,68%	13.838	99,62%	-53	1	1	13.838	-53
3	RO III/ Palembang	12.611	13.645	13.648	13.661	1.050	15	13	8,33%	14.391	94,92%	-731	7	5	14.391	-731
4	RO IV/ Jakarta 1	20.440	22.690	21.746	21.761	1.321	-928	16	6,46%	23.371	93,11%	-1.610	3	8	23.371	-1.610
5	RO V/ Jakarta 2	16.473	17.204	17.277	17.330	857	126	53	5,20%	18.885	91,77%	-1.555	8	10	18.885	-1.555
6	RO VI/ Bandung	10.950	11.892	11.697	11.717	767	-175	20	7,00%	12.494	93,78%	-776	9	6	12.494	-776
7	RO VII/ Semarang	15.386	17.124	16.568	16.553	1.167	-571	-15	7,59%	17.160	96,46%	-607	5	4	17.160	-607
8	RO VIII/ Surabaya	18.627	20.327	19.697	19.728	1.101	-598	31	5,91%	21.492	91,79%	-1.764	6	9	21.492	-1.764
9	RO IX/ Kalimantan	11.487	12.035	12.154	12.198	711	162	44	6,19%	13.073	93,31%	-875	10	7	13.073	-875
10	RO X/ Makassar	8.388	9.294	9.620	9.623	1.236	329	3	14,73%	9.786	98,34%	-163	4	3	9.786	-163

## KINERJA DEPOSITO RO PER 17-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.715	2.713	-456	-6	-1	-14,38%	3.231	83,99%	-517	5	10	3.231	-517
2	RO II/ Medan	6.675	7.262	7.052	7.042	368	-220	-9	5,51%	6.775	103,94%	267	3	3	6.775	267
3	RO III/ Palembang	5.648	5.150	5.225	5.234	-414	84	9	-7,33%	5.710	91,67%	-476	4	5	5.710	-476
4	RO IV/ Jakarta 1	56.623	74.312	72.900	70.978	14.355	-3.334	-1.922	25,35%	56.864	124,82%	14.114	1	1	56.864	14.114
5	RO V/ Jakarta 2	24.971	23.690	23.218	23.237	-1.734	-453	19	-6,95%	25.177	92,29%	-1.940	10	4	25.177	-1.940
6	RO VI/ Bandung	7.080	6.625	6.450	6.454	-626	-171	4	-8,84%	7.248	89,04%	-794	6	7	7.248	-794
7	RO VII/ Semarang	8.321	7.859	7.697	7.616	-705	-243	-81	-8,48%	8.497	89,62%	-882	7	6	8.497	-882
8	RO VIII/ Surabaya	9.350	9.044	9.106	8.198	-1.151	-846	-907	-12,31%	9.572	85,65%	-1.374	9	8	9.572	-1.374
9	RO IX/ Kalimantan	6.256	6.055	5.462	5.421	-835	-634	-42	-13,35%	6.368	85,12%	-948	8	9	6.368	-948
10	RO X/ Makassar	2.492	3.079	2.956	2.948	456	-131	-8	18,31%	2.575	114,48%	373	2	2	2.575	373

## KINERJA CASA PER 17-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.381	17.458	1.589	556	77	10,01%	18.197	95,94%	-740	5	5	18.197	-740
2	RO II/ Medan	14.238	16.257	16.305	16.286	2.049	29	-19	14,39%	16.790	97,00%	-503	4	4	16.790	-503
3	RO III/ Palembang	14.369	16.699	17.011	16.906	2.537	207	-105	17,66%	17.307	97,68%	-401	3	3	17.307	-401
4	RO IV/ Jakarta 1	53.399	59.716	60.176	59.167	5.768	-549	-1.010	10,80%	58.381	101,35%	785	2	2	58.381	785
5	RO V/ Jakarta 2	24.515	30.400	34.605	34.861	10.346	4.461	256	42,20%	29.067	119,93%	5.794	1	1	29.067	5.794
6	RO VI/ Bandung	13.415	15.282	14.874	14.507	1.093	-775	-367	8,14%	16.712	86,81%	-2.205	8	10	16.712	-2.205
7	RO VII/ Semarang	17.060	18.621	18.021	18.008	948	-613	-13	5,56%	20.085	89,66%	-2.076	10	7	20.085	-2.076
8	RO VIII/ Surabaya	21.434	23.193	22.788	22.787	1.353	-406	-1	6,31%	25.747	88,50%	-2.960	6	9	25.747	-2.960
9	RO IX/ Kalimantan	13.046	13.830	14.003	14.008	962	177	5	7,37%	15.785	88,74%	-1.778	9	8	15.785	-1.778
10	RO X/ Makassar	9.524	10.796	10.815	10.809	1.285	13	-6	13,49%	11.592	93,25%	-783	7	6	11.592	-783

## KINERJA PEMBIAYAN RETAIL RO PER 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.535	1.544	-91	7,02%	24.944	94,35%	-1.409	10	8	24.944	-1.409
2	RO II/ Medan	16.720	18.994	19.139	2.419	146	14,47%	19.772	96,80%	-633	6	4	19.772	-633
3	RO III/ Palembang	23.276	25.584	25.783	2.507	199	10,77%	26.652	96,74%	-869	5	5	26.652	-869
4	RO IV/ Jakarta 1	26.533	29.889	30.227	3.694	338	13,92%	30.928	97,73%	-701	1	2	30.928	-701
5	RO V/ Jakarta 2	22.100	24.525	24.672	2.572	147	11,64%	26.170	94,28%	-1.498	4	9	26.170	-1.498
6	RO VI/ Bandung	15.442	17.473	17.632	2.190	159	14,18%	18.080	97,52%	-448	7	3	18.080	-448
7	RO VII/ Semarang	14.637	16.121	16.224	1.586	103	10,84%	17.293	93,81%	-1.070	9	10	17.293	-1.070
8	RO VIII/ Surabaya	25.055	27.753	28.008	2.953	256	11,79%	29.100	96,25%	-1.092	3	7	29.100	-1.092
9	RO IX/ Kalimantan	16.731	18.488	18.623	1.892	134	11,31%	19.254	96,72%	-631	8	6	19.254	-631
10	RO X/ Makassar	17.143	20.176	20.402	3.259	226	19,01%	20.344	100,29%	58	2	1	20.344	58

## KINERJA CFG RO PER 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.322	1.223	-14	10,10%	13.620	97,81%	-299	6	4	13.620	-299
2	RO II/ Medan	11.848	12.865	12.921	1.074	57	9,06%	13.259	97,45%	-337	7	6	13.259	-337
3	RO III/ Palembang	15.275	16.512	16.590	1.315	78	8,61%	16.886	98,25%	-296	4	3	16.886	-296
4	RO IV/ Jakarta 1	21.183	23.341	23.472	2.289	131	10,81%	23.667	99,17%	-196	1	2	23.667	-196
5	RO V/ Jakarta 2	18.317	19.877	19.947	1.630	70	8,90%	20.885	95,51%	-938	3	10	20.885	-938
6	RO VI/ Bandung	10.525	11.523	11.577	1.053	54	10,00%	11.879	97,46%	-302	8	5	11.879	-302
7	RO VII/ Semarang	8.860	9.510	9.543	683	33	7,71%	9.959	95,82%	-417	9	9	9.959	-417
8	RO VIII/ Surabaya	17.072	18.229	18.309	1.237	80	7,24%	18.876	97,00%	-567	5	7	18.876	-567
9	RO IX/ Kalimantan	9.056	9.633	9.665	608	32	6,72%	10.047	96,19%	-383	10	8	10.047	-383
10	RO X/ Makassar	13.189	14.975	15.055	1.866	79	14,15%	14.980	100,50%	75	2	1	14.980	75

## KINERJA CFG - MITRAGUNA 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.645	874	-10	9,97%	9.826	98,16%	-181	4	3	9.826	-181
2	RO II/ Medan	7.892	8.699	8.742	851	44	10,78%	8.940	97,79%	-198	5	4	8.940	-198
3	RO III/ Palembang	8.300	9.201	9.256	956	56	11,52%	9.358	98,91%	-102	2	2	9.358	-102
4	RO IV/ Jakarta 1	5.937	6.767	6.822	885	55	14,91%	7.007	97,36%	-185	3	6	7.007	-185
5	RO V/ Jakarta 2	2.381	2.758	2.788	407	29	17,07%	3.244	85,93%	-456	10	10	3.244	-456
6	RO VI/ Bandung	4.002	4.477	4.508	506	31	12,63%	4.758	94,75%	-250	8	9	4.758	-250
7	RO VII/ Semarang	4.035	4.452	4.476	441	24	10,92%	4.683	95,57%	-207	9	8	4.683	-207
8	RO VIII/ Surabaya	6.353	7.126	7.181	827	55	13,02%	7.361	97,55%	-180	6	5	7.361	-180
9	RO IX/ Kalimantan	4.687	5.299	5.336	648	37	13,83%	5.484	97,30%	-148	7	7	5.484	-148
10	RO X/ Makassar	7.625	8.922	8.988	1.363	66	17,87%	8.864	101,40%	124	1	1	8.864	124

## KINERJA CFG - PENSIUN 17-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.933	2.104	2.099	167	-5	8,63%	2.164	96,99%	-65	2	5	2.164	-65
2	RO II/ Medan	1.545	1.605	1.600	55	-4	3,56%	1.665	96,12%	-65	6	8	1.665	-65
3	RO III/ Palembang	1.907	1.986	1.984	77	-3	4,01%	2.056	96,49%	-72	4	7	2.056	-72
4	RO IV/ Jakarta 1	440	462	461	21	-2	4,69%	486	94,74%	-26	9	9	486	-26
5	RO V/ Jakarta 2	329	369	368	40	-1	12,08%	377	97,76%	-8	8	2	377	-8
6	RO VI/ Bandung	782	847	850	68	3	8,72%	876	97,06%	-26	5	4	876	-26
7	RO VII/ Semarang	667	718	718	52	1	7,75%	743	96,66%	-25	7	6	743	-25
8	RO VIII/ Surabaya	3.688	3.793	3.791	103	-1	2,80%	3.894	97,35%	-103	3	3	3.894	-103
9	RO IX/ Kalimantan	1.703	1.690	1.684	-19	-6	-1,10%	1.807	93,21%	-123	10	10	1.807	-123
10	RO X/ Makassar	3.057	3.245	3.240	183	-5	5,98%	3.279	98,82%	-39	1	1	3.279	-39

## KINERJA CFG - GRIYA 17-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.103	1.183	1.186	83	3	7,51%	1.233	96,19%	-47	8	9	1.233	-47
2	RO II/ Medan	1.954	1.973	1.988	34	14	1,73%	2.075	95,81%	-87	9	10	2.075	-87
3	RO III/ Palembang	4.680	4.790	4.812	131	21	2,80%	4.905	98,10%	-93	7	4	4.905	-93
4	RO IV/ Jakarta 1	14.108	15.226	15.293	1.185	67	8,40%	15.212	100,53%	81	1	1	15.212	81
5	RO V/ Jakarta 2	14.915	15.862	15.896	981	33	6,58%	16.299	97,52%	-404	2	6	16.299	-404
6	RO VI/ Bandung	5.339	5.746	5.763	424	17	7,94%	5.767	99,92%	-4	3	2	5.767	-4
7	RO VII/ Semarang	3.744	3.877	3.887	143	10	3,82%	3.975	97,79%	-88	6	5	3.975	-88
8	RO VIII/ Surabaya	6.450	6.574	6.599	149	25	2,30%	6.781	97,31%	-183	5	7	6.781	-183
9	RO IX/ Kalimantan	2.300	2.178	2.179	-121	1	-5,26%	2.249	96,87%	-70	10	8	2.249	-70
10	RO X/ Makassar	2.241	2.447	2.459	218	12	9,72%	2.487	98,87%	-28	4	3	2.487	-28

## KINERJA CFG - OTO 17-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	293	394	392	99	-2	33,67%	397	98,58%	-6	8	3	397	-6
2	RO II/ Medan	457	588	591	134	3	29,31%	579	102,07%	12	5	2	579	12
3	RO III/ Palembang	387	535	538	151	3	39,12%	567	94,92%	-29	4	5	567	-29
4	RO IV/ Jakarta 1	698	885	896	199	11	28,47%	963	93,07%	-67	2	6	963	-67
5	RO V/ Jakarta 2	692	888	895	203	8	29,37%	964	92,83%	-69	1	7	964	-69
6	RO VI/ Bandung	401	453	456	55	3	13,65%	478	95,45%	-22	9	4	478	-22
7	RO VII/ Semarang	414	463	462	47	-2	11,44%	558	82,72%	-96	10	10	558	-96
8	RO VIII/ Surabaya	580	737	738	158	2	27,15%	839	87,97%	-101	3	9	839	-101
9	RO IX/ Kalimantan	366	465	466	99	1	27,15%	508	91,82%	-42	7	8	508	-42
10	RO X/ Makassar	265	361	368	103	6	38,66%	350	105,20%	18	6	1	350	18

## KINERJA PWG 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	741	1.498	1.502	761	4	102,71%	1.581	95,01%	-79	8	5	1.581	-79	
2	RO II/ Medan	1.161	2.076	2.160	999	84	86,04%	2.222	97,23%	-62	4	3	2.222	-62	
3	RO III/ Palembang	1.184	2.002	2.082	897	80	75,75%	2.270	91,68%	-189	6	6	2.270	-189	
4	RO IV/ Jakarta 1	1.292	2.159	2.249	956	90	74,02%	2.692	83,54%	-443	5	9	2.692	-443	
5	RO V/ Jakarta 2	923	1.586	1.644	720	58	77,99%	2.019	81,41%	-375	9	10	2.019	-375	
6	RO VI/ Bandung	1.332	2.246	2.338	1.007	92	75,60%	2.320	100,78%	18	3	2	2.320	18	
7	RO VII/ Semarang	978	1.686	1.749	771	63	78,89%	2.012	86,96%	-262	7	8	2.012	-262	
8	RO VIII/ Surabaya	2.120	3.436	3.574	1.454	139	68,60%	3.693	96,78%	-119	1	4	3.693	-119	
9	RO IX/ Kalimantan	1.142	1.729	1.775	633	46	55,39%	1.988	89,28%	-213	10	7	1.988	-213	
10	RO X/ Makassar	1.952	3.167	3.290	1.339	124	68,60%	2.977	110,52%	313	2	1	2.977	313	

## KINERJA PWG - GADAI 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	243	483	484	240	0	98,83%	392	123,26%	91	8	1	392	91	
2	RO II/ Medan	557	834	852	295	18	53,07%	752	113,27%	100	4	2	752	100	
3	RO III/ Palembang	497	726	749	252	23	50,61%	718	104,37%	31	5	9	718	31	
4	RO IV/ Jakarta 1	477	679	700	223	21	46,79%	685	102,22%	15	9	10	685	15	
5	RO V/ Jakarta 2	381	564	582	202	18	52,96%	517	112,65%	65	10	4	517	65	
6	RO VI/ Bandung	648	954	987	340	33	52,41%	912	108,32%	76	3	6	912	76	
7	RO VII/ Semarang	398	634	649	251	15	63,16%	596	108,99%	54	7	5	596	54	
8	RO VIII/ Surabaya	1.149	1.713	1.757	608	44	52,94%	1.654	106,23%	103	2	7	1.654	103	
9	RO IX/ Kalimantan	593	836	844	251	8	42,39%	796	106,04%	48	6	8	796	48	
10	RO X/ Makassar	1.480	2.122	2.157	677	35	45,74%	1.908	113,04%	249	1	3	1.908	249	

## KINERJA PWG CILEM 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	498	1.014	1.018	521	4	104,61%	1.189	85,69%	-170	7	6	1.189	-170	
2	RO II/ Medan	605	1.243	1.308	704	65	116,39%	1.469	89,02%	-161	3	4	1.469	-161	
3	RO III/ Palembang	687	1.276	1.333	646	57	93,95%	1.553	85,82%	-220	6	5	1.553	-220	
4	RO IV/ Jakarta 1	815	1.480	1.549	733	69	89,94%	2.007	77,17%	-458	2	9	2.007	-458	
5	RO V/ Jakarta 2	543	1.021	1.061	519	40	95,57%	1.502	70,65%	-441	9	10	1.502	-441	
6	RO VI/ Bandung	684	1.292	1.351	667	59	97,58%	1.409	95,90%	-58	4	2	1.409	-58	
7	RO VII/ Semarang	580	1.052	1.100	520	48	89,68%	1.416	77,69%	-316	8	8	1.416	-316	
8	RO VIII/ Surabaya	971	1.723	1.818	846	95	87,12%	2.040	89,11%	-222	1	3	2.040	-222	
9	RO IX/ Kalimantan	549	893	931	381	37	69,43%	1.192	78,08%	-261	10	7	1.192	-261	
10	RO X/ Makassar	472	1.045	1.134	662	89	140,29%	1.069	106,03%	65	5	1	1.069	65	

## KINERJA SME RO 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.330	-255	-54	-9,87%	2.712	85,92%	-382	10	9	2.712	-382
2	RO II/ Medan	1.401	1.647	1.639	238	-8	17,01%	1.649	99,41%	-10	6	5	1.649	-10
3	RO III/ Palembang	2.436	2.496	2.506	70	10	2,87%	2.726	91,93%	-220	8	8	2.726	-220
4	RO IV/ Jakarta 1	2.158	2.553	2.665	507	112	23,52%	2.472	107,81%	193	2	1	2.472	193
5	RO V/ Jakarta 2	1.590	1.819	1.834	243	15	15,31%	1.877	97,68%	-44	5	7	1.877	-44
6	RO VI/ Bandung	1.687	1.953	1.959	272	6	16,10%	1.858	105,41%	101	4	2	1.858	101
7	RO VII/ Semarang	1.820	2.041	2.036	217	-5	11,91%	2.050	99,35%	-13	7	6	2.050	-13
8	RO VIII/ Surabaya	2.055	2.368	2.374	319	6	15,52%	2.344	101,30%	31	3	4	2.344	31
9	RO IX/ Kalimantan	5.131	5.704	5.750	619	46	12,05%	5.597	102,73%	153	1	3	5.597	153
10	RO X/ Makassar	769	787	804	34	17	4,43%	947	84,81%	-144	9	10	947	-144

## KINERJA MBG 17-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.381	-184	-27	-2,81%	7.031	90,76%	-649	10	3	7.031	-649
2	RO II/ Medan	2.310	2.406	2.419	108	13	4,69%	2.643	91,53%	-224	2	2	2.643	-224
3	RO III/ Palembang	4.380	4.573	4.605	225	32	5,14%	4.769	96,57%	-164	1	1	4.769	-164
4	RO IV/ Jakarta 1	1.900	1.837	1.841	-59	5	-3,11%	2.096	87,84%	-255	7	8	2.096	-255
5	RO V/ Jakarta 2	1.269	1.244	1.248	-22	4	-1,71%	1.389	89,81%	-142	5	4	1.389	-142
6	RO VI/ Bandung	1.898	1.751	1.757	-141	7	-7,43%	2.022	86,89%	-265	9	10	2.022	-265
7	RO VII/ Semarang	2.980	2.883	2.895	-85	12	-2,84%	3.273	88,46%	-378	8	6	3.273	-378
8	RO VIII/ Surabaya	3.807	3.720	3.751	-57	31	-1,49%	4.187	89,58%	-436	6	5	4.187	-436
9	RO IX/ Kalimantan	1.401	1.422	1.433	32	11	2,29%	1.621	88,41%	-188	3	7	1.621	-188
10	RO X/ Makassar	1.233	1.248	1.253	20	6	1,62%	1.439	87,08%	-186	4	9	1.439	-186

# KINERJA AREA



KINERJA DPK AREA PER 17-Dec-2025														
No	Area					Growth			Growth (%)	Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.470	7.672	7.948	8.004	534	332	55	7,15%				11	
2	Area Lhokseumawe	8.074	8.067	8.225	8.210	136	143	-15	1,68%				31	
3	Area Meulaboh	3.494	3.882	3.922	3.957	463	76	35	13,26%				14	
4	Area Batam	2.849	3.274	3.258	3.201	352	-72	-57	12,37%				16	
5	Area Medan Kota	5.356	6.158	6.131	6.145	790	-13	14	14,74%				9	
6	Area Medan Raya	2.641	2.872	2.890	2.895	255	23	5	9,65%				25	
7	Area Pekanbaru	7.557	8.546	8.415	8.413	856	-134	-2	11,33%				8	
8	Area Pematangsiantar	2.510	2.668	2.663	2.674	164	5	10	6,52%				30	
9	Area Bandar Lampung	3.931	4.259	4.189	4.225	294	-34	36	7,48%				21	
10	Area Bengkulu	2.130	2.493	2.706	2.608	478	115	-98	22,42%				13	
11	Area Jambi	2.705	3.237	3.178	3.193	488	-44	15	18,06%				12	
12	Area Padang	3.909	4.248	4.224	4.210	301	-38	-15	7,69%				20	
13	Area Palembang	7.341	7.612	7.940	7.904	563	293	-35	7,67%				10	
14	Area Banten	10.556	12.172	11.573	11.566	1.009	-606	-8	9,56%				7	
15	Area Bekasi	8.947	9.796	8.891	8.885	-62	-910	-6	-0,69%				36	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.197	8.840	1.466	-660	-357	19,88%				5	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.732	13.623	1.803	-2.271	-109	15,25%				3	
18	Area Jakarta Rawamangun	10.100	10.103	10.291	10.265	165	162	-26	1,64%				29	
19	Area Jakarta Thamrin	61.226	76.564	79.391	76.966	15.740	402	-2.425	25,71%				1	
20	Area Bogor	8.049	7.662	7.678	7.694	-355	32	16	-4,41%				43	
21	Area Depok	6.943	6.872	6.929	6.948	5	77	20	0,07%				33	
22	Area Jakarta Fatmawati	11.619	13.960	13.736	13.268	1.649	-692	-468	14,19%				4	
23	Area Jakarta Pondok Indah	8.481	8.793	8.181	8.167	-314	-625	-14	-3,70%				42	
24	Area Jakarta Saharjo	8.231	11.230	15.971	16.673	8.442	5.444	702	102,56%				2	
25	Area Tangerang Selatan	6.162	5.574	5.328	5.347	-815	-227	19	-13,22%				45	
26	Area Bandung Kota	9.788	10.510	9.981	9.622	-166	-888	-359	-1,70%				40	
27	Area Bandung Raya	5.837	6.275	6.176	6.158	322	-116	-18	5,51%				17	
28	Area Cirebon	4.870	5.123	5.167	5.181	311	58	14	6,39%				18	
29	Area Purwokerto	3.175	3.446	3.371	3.359	184	-87	-12	5,80%				28	
30	Area Semarang Kota	7.056	7.135	7.008	7.029	-27	-106	21	-0,38%				35	
31	Area Pekalongan	3.560	3.638	3.113	3.058	-502	-580	-56	-14,10%				44	
32	Area Solo	4.925	5.259	5.229	5.208	283	-51	-21	5,75%				22	
33	Area Yogyakarta	6.665	7.001	6.996	6.970	304	-32	-27	4,57%				19	
34	Area Denpasar	3.788	4.181	4.133	4.048	260	-133	-85	6,86%				24	
35	Area Jember	2.822	2.836	2.846	2.846	24	10	0	0,86%				32	
36	Area Kediri	4.155	4.089	4.089	4.034	-122	-55	-55	-2,93%				38	
37	Area Malang	4.575	5.295	5.282	4.945	370	-349	-337	8,08%				15	
38	Area Surabaya Kota	7.814	7.742	7.793	7.611	-203	-131	-183	-2,60%				41	
39	Area Surabaya Raya	7.629	8.094	7.751	7.501	-127	-592	-249	-1,67%				39	
40	Area Balikpapan	8.442	8.723	8.427	8.438	-5	-286	11	-0,06%				34	
41	Area Banjarmasin	7.270	7.461	7.497	7.483	213	22	-14	2,93%				27	
42	Area Pontianak	3.590	3.702	3.541	3.508	-82	-194	-33	-2,28%				37	
43	Area Makassar	6.449	7.518	7.665	7.676	1.227	158	10	19,02%				6	
44	Area Manado	2.345	2.927	2.609	2.583	238	-344	-27	10,15%				26	
45	Area Palu	3.223	3.431	3.497	3.499	276	68	3	8,57%				23	

## KINERJA GIRO AREA PER 17-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.248	1.279	93	150	30	7,85%					19	
2	Area Lhokseumawe	528	575	535	539	11	-36	4	2,00%					31	
3	Area Meulaboh	326	384	404	424	97	39	20	29,81%					16	
4	Area Batam	238	419	443	406	168	-13	-36	70,41%					13	
5	Area Medan Kota	315	437	517	519	204	82	2	64,79%					11	
6	Area Medan Raya	156	129	164	162	6	33	-2	3,75%					32	
7	Area Pekanbaru	1.111	1.414	1.370	1.364	253	-50	-6	22,80%					10	
8	Area Pematangsiantar	74	49	36	50	-24	2	14	-32,08%					37	
9	Area Bandar Lampung	474	458	464	502	29	44	38	6,03%					28	
10	Area Bengkulu	144	93	310	212	68	120	-98	47,36%					24	
11	Area Jambi	173	181	162	163	-9	-17	2	-5,41%					34	
12	Area Padang	270	313	300	287	17	-26	-13	6,39%					30	
13	Area Palembang	698	2.010	2.128	2.081	1.382	71	-47	197,96%					3	
14	Area Banten	2.097	3.722	3.797	3.795	1.698	73	-2	80,98%					2	
15	Area Bekasi	834	871	894	897	63	26	3	7,52%					25	
16	Area Jakarta Kebon Jeruk	636	1.900	1.802	1.836	1.200	-64	34	188,51%					4	
17	Area Jakarta Kelapa Gading	576	781	657	672	96	-109	15	16,61%					18	
18	Area Jakarta Rawamangun	2.444	2.574	2.766	2.711	266	137	-55	10,90%					9	
19	Area Jakarta Thamrin	26.371	27.178	28.515	27.495	1.124	317	-1.020	4,26%					5	
20	Area Bogor	684	784	755	754	70	-29	-0	10,26%					23	
21	Area Depok	721	994	1.006	1.035	315	41	29	43,65%					8	
22	Area Jakarta Fatmawati	2.301	3.158	3.361	2.883	582	-275	-479	25,31%					6	
23	Area Jakarta Pondok Indah	957	1.238	900	877	-80	-361	-24	-8,40%					42	
24	Area Jakarta Saharjo	2.794	6.112	10.667	11.324	8.530	5.212	657	305,33%					1	
25	Area Tangerang Selatan	586	910	639	658	72	-252	20	12,33%					22	
26	Area Bandung Kota	1.112	2.126	1.904	1.522	411	-604	-382	36,93%					7	
27	Area Bandung Raya	810	783	751	739	-70	-44	-12	-8,68%					41	
28	Area Cirebon	543	481	522	529	-14	47	6	-2,65%					36	
29	Area Purwokerto	215	155	157	159	-56	4	2	-25,99%					40	
30	Area Semarang Kota	684	498	459	454	-230	-44	-5	-33,60%					45	
31	Area Pekalongan	200	174	185	186	-14	12	1	-6,84%					35	
32	Area Solo	221	228	229	225	4	-3	-4	1,68%					33	
33	Area Yogyakarta	355	442	423	431	76	-11	8	21,56%					21	
34	Area Denpasar	281	237	218	233	-48	-3	16	-17,04%					39	
35	Area Jember	67	111	124	125	57	14	1	85,28%					26	
36	Area Kediri	248	132	151	151	-97	18	-1	-39,24%					43	
37	Area Malang	232	371	394	396	165	25	3	71,09%					14	
38	Area Surabaya Kota	947	1.030	1.007	972	24	-58	-35	2,57%					29	
39	Area Surabaya Raya	1.031	986	1.198	1.182	151	196	-16	14,63%					15	
40	Area Balikpapan	580	682	665	667	87	-14	2	15,00%					20	
41	Area Banjarmasin	548	639	743	747	200	109	4	36,44%					12	
42	Area Pontianak	431	475	440	395	-36	-80	-45	-8,32%					38	
43	Area Makassar	474	648	554	570	96	-78	16	20,21%					17	
44	Area Manado	244	540	330	300	56	-240	-30	22,84%					27	
45	Area Palu	418	314	311	316	-102	2	5	-24,48%					44	

## KINERJA TABUNGAN AREA PER 17-Dec-2025

No	AREA					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.610	5.636	539	205	26	10,57%					3	
2	Area Lhokseumawe	5.942	6.260	6.427	6.409	466	149	-19	7,85%					6	
3	Area Meulaboh	2.789	3.123	3.156	3.172	383	50	16	13,74%					7	
4	Area Batam	1.733	1.904	1.896	1.886	153	-18	-10	8,85%					35	
5	Area Medan Kota	2.242	2.410	2.435	2.448	206	37	13	9,17%					25	
6	Area Medan Raya	1.804	1.981	1.980	1.989	185	8	9	10,28%					30	
7	Area Pekanbaru	4.778	5.505	5.439	5.441	663	-64	2	13,87%					2	
8	Area Pematangsiantar	1.787	2.009	2.025	2.021	234	12	-4	13,11%					20	
9	Area Bandar Lampung	2.833	3.073	3.033	3.032	199	-41	-1	7,04%					28	
10	Area Bengkulu	1.512	1.615	1.590	1.589	77	-26	-1	5,09%					41	
11	Area Jambi	1.922	2.212	2.176	2.182	260	-30	6	13,55%					15	
12	Area Padang	2.662	2.851	2.897	2.895	233	44	-2	8,76%					21	
13	Area Palembang	3.683	3.894	3.952	3.963	280	69	11	7,60%					12	
14	Area Banten	4.051	4.150	4.008	4.003	-48	-147	-5	-1,19%					45	
15	Area Bekasi	4.951	5.551	5.161	5.155	204	-396	-7	4,12%					26	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.560	2.569	230	-72	9	9,81%					22	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.475	2.483	490	144	8	24,56%					5	
18	Area Jakarta Rawamangun	3.266	3.716	3.429	3.458	193	-257	30	5,89%					29	
19	Area Jakarta Thamrin	3.839	4.293	4.112	4.093	254	-200	-19	6,61%					17	
20	Area Bogor	4.124	4.361	4.316	4.324	200	-37	8	4,85%					27	
21	Area Depok	3.364	3.471	3.526	3.527	163	56	0	4,85%					33	
22	Area Jakarta Fatmawati	2.449	2.443	2.484	2.515	65	71	30	2,67%					42	
23	Area Jakarta Pondok Indah	2.483	2.688	2.693	2.701	218	13	8	8,78%					23	
24	Area Jakarta Saharjo	1.724	1.818	1.841	1.847	123	29	6	7,11%					38	
25	Area Tangerang Selatan	2.328	2.423	2.417	2.416	88	-7	-0	3,78%					40	
26	Area Bandung Kota	4.312	4.850	4.780	4.803	491	-47	22	11,38%					4	
27	Area Bandung Raya	3.375	3.596	3.542	3.535	161	-61	-7	4,76%					34	
28	Area Cirebon	3.264	3.446	3.374	3.379	115	-67	5	3,53%					39	
29	Area Purwokerto	2.153	2.510	2.441	2.427	273	-83	-14	12,70%					13	
30	Area Semarang Kota	3.815	4.197	4.038	4.064	248	-133	25	6,51%					18	
31	Area Pekalongan	2.059	2.564	2.239	2.233	174	-331	-6	8,47%					32	
32	Area Solo	3.209	3.493	3.478	3.463	254	-30	-15	7,93%					16	
33	Area Yogyakarta	4.150	4.361	4.371	4.366	217	5	-5	5,22%					24	
34	Area Denpasar	2.751	3.056	3.068	3.066	315	10	-1	11,47%					8	
35	Area Jember	1.982	2.196	2.227	2.226	244	30	-1	12,32%					19	
36	Area Kediri	2.848	2.986	2.990	2.999	150	13	9	5,28%					36	
37	Area Malang	2.849	3.247	3.138	3.138	289	-109	-0	10,15%					10	
38	Area Surabaya Kota	3.584	3.685	3.611	3.622	38	-63	11	1,05%					44	
39	Area Surabaya Raya	4.613	5.157	4.664	4.678	64	-479	14	1,40%					43	
40	Area Balikpapan	4.745	4.974	5.007	5.016	271	42	9	5,71%					14	
41	Area Banjarmasin	4.620	4.844	4.890	4.912	292	69	22	6,32%					9	
42	Area Pontianak	2.122	2.218	2.257	2.270	148	52	13	6,97%					37	
43	Area Makassar	4.397	5.044	5.174	5.169	772	125	-5	17,56%					1	
44	Area Manado	1.697	1.767	1.870	1.874	177	107	4	10,40%					31	
45	Area Palu	2.293	2.484	2.577	2.581	287	97	4	12,52%					11	

## KINERJA DEPOSITO AREA PER 17-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.090	1.089	-98	-23	-1	-8,22%					26	
2	Area Lhokseumawe	1.604	1.232	1.263	1.263	-341	30	0	-21,26%					35	
3	Area Meulaboh	379	375	362	361	-17	-14	-1	-4,57%					20	
4	Area Batam	878	951	919	909	31	-42	-10	3,56%					15	
5	Area Medan Kota	2.799	3.311	3.179	3.179	380	-132	-0	13,58%					4	
6	Area Medan Raya	681	762	746	745	63	-18	-1	9,31%					12	
7	Area Pekanbaru	1.668	1.627	1.606	1.608	-60	-20	2	-3,62%					24	
8	Area Pematangsiantar	649	610	602	602	-47	-8	0	-7,21%					23	
9	Area Bandar Lampung	625	728	691	691	66	-37	-1	10,54%					11	
10	Area Bengkulu	475	785	806	807	332	22	1	70,03%					6	
11	Area Jambi	610	845	840	848	237	3	8	38,88%					7	
12	Area Padang	978	1.083	1.028	1.028	50	-55	0	5,12%					13	
13	Area Palembang	2.960	1.708	1.860	1.861	-1.099	152	0	-37,14%					45	
14	Area Banten	4.408	4.301	3.768	3.768	-640	-533	-0	-14,53%					41	
15	Area Bekasi	3.162	3.373	2.836	2.834	-329	-540	-2	-10,39%					34	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.836	4.435	37	-523	-401	0,84%					14	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.600	10.468	1.218	-2.306	-132	13,16%					2	
18	Area Jakarta Rawamangun	4.389	3.813	4.097	4.096	-293	283	-1	-6,68%					33	
19	Area Jakarta Thamrin	31.015	45.092	46.763	45.378	14.362	285	-1.386	46,31%					1	
20	Area Bogor	3.241	2.517	2.608	2.616	-625	98	8	-19,29%					40	
21	Area Depok	2.859	2.407	2.396	2.387	-473	-21	-10	-16,53%					39	
22	Area Jakarta Fatmawati	6.870	8.359	7.890	7.870	1.001	-488	-20	14,57%					3	
23	Area Jakarta Pondok Indah	5.041	4.866	4.588	4.589	-452	-277	1	-8,96%					38	
24	Area Jakarta Saharjo	3.713	3.300	3.463	3.503	-210	202	39	-5,67%					29	
25	Area Tangerang Selatan	3.248	2.240	2.273	2.272	-975	32	-0	-30,03%					43	
26	Area Bandung Kota	4.364	3.534	3.297	3.297	-1.067	-237	0	-24,46%					44	
27	Area Bandung Raya	1.652	1.896	1.883	1.884	231	-12	1	13,99%					8	
28	Area Cirebon	1.063	1.195	1.271	1.273	210	78	2	19,79%					9	
29	Area Purwokerto	807	781	773	773	-33	-8	0	-4,12%					21	
30	Area Semarang Kota	2.557	2.440	2.511	2.512	-46	71	0	-1,79%					22	
31	Area Pekalongan	1.301	900	689	638	-663	-262	-51	-50,94%					42	
32	Area Solo	1.495	1.538	1.521	1.520	25	-18	-1	1,67%					16	
33	Area Yogyakarta	2.161	2.199	2.202	2.173	11	-26	-30	0,53%					17	
34	Area Denpasar	756	888	848	749	-7	-140	-99	-0,99%					19	
35	Area Jember	773	529	496	496	-277	-34	-0	-35,89%					31	
36	Area Kediri	1.059	971	948	884	-175	-87	-63	-16,51%					27	
37	Area Malang	1.495	1.677	1.750	1.411	-84	-266	-339	-5,62%					25	
38	Area Surabaya Kota	3.282	3.027	3.175	3.017	-265	-10	-158	-8,07%					30	
39	Area Surabaya Raya	1.985	1.951	1.889	1.642	-343	-310	-247	-17,27%					36	
40	Area Balikpapan	3.117	3.068	2.755	2.755	-363	-313	-0	-11,63%					37	
41	Area Banjarmasin	2.102	1.978	1.864	1.823	-279	-155	-41	-13,26%					32	
42	Area Pontianak	1.037	1.009	843	843	-194	-166	-1	-18,70%					28	
43	Area Makassar	1.578	1.826	1.938	1.937	359	111	-1	22,75%					5	
44	Area Manado	403	621	409	409	6	-212	-0	1,43%					18	
45	Area Palu	511	633	609	603	92	-30	-6	17,92%					10	

## KINERJA CASA PER 17-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	6.858	6.914	632	355	56	10,05%				10	
2	Area Lhokseumawe	6.471	6.835	6.962	6.948	477	113	-15	7,37%				15	
3	Area Meulaboh	3.115	3.507	3.560	3.596	481	89	36	15,43%				13	
4	Area Batam	1.971	2.323	2.339	2.292	321	-31	-46	16,29%				20	
5	Area Medan Kota	2.557	2.848	2.952	2.967	410	119	15	16,02%				18	
6	Area Medan Raya	1.959	2.110	2.144	2.151	191	41	6	9,76%				34	
7	Area Pekanbaru	5.889	6.919	6.809	6.805	916	-114	-4	15,56%				6	
8	Area Pematangsiantar	1.861	2.058	2.061	2.071	210	14	10	11,31%				33	
9	Area Bandar Lampung	3.306	3.531	3.498	3.534	228	3	37	6,90%				30	
10	Area Bengkulu	1.656	1.708	1.900	1.801	145	93	-99	8,77%				38	
11	Area Jambi	2.094	2.392	2.338	2.345	251	-47	7	11,99%				27	
12	Area Padang	2.931	3.164	3.197	3.182	250	17	-15	8,54%				28	
13	Area Palembang	4.381	5.904	6.079	6.044	1.662	140	-36	37,94%				2	
14	Area Banten	6.148	7.871	7.805	7.798	1.650	-74	-8	26,84%				3	
15	Area Bekasi	5.785	6.422	6.055	6.052	267	-371	-4	4,61%				25	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.362	4.405	1.429	-136	43	48,02%				4	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.132	3.155	585	35	23	22,78%				11	
18	Area Jakarta Rawamangun	5.710	6.290	6.195	6.169	459	-121	-26	8,04%				16	
19	Area Jakarta Thamrin	30.210	31.471	32.628	31.588	1.378	117	-1.040	4,56%				5	
20	Area Bogor	4.808	5.145	5.070	5.078	270	-66	8	5,62%				23	
21	Area Depok	4.084	4.464	4.533	4.562	478	97	29	11,69%				14	
22	Area Jakarta Fatmawati	4.750	5.601	5.846	5.398	648	-204	-448	13,64%				9	
23	Area Jakarta Pondok Indah	3.441	3.927	3.593	3.578	138	-348	-15	4,00%				39	
24	Area Jakarta Saharjo	4.518	7.929	12.508	13.171	8.653	5.241	663	191,52%				1	
25	Area Tangerang Selatan	2.914	3.334	3.055	3.075	160	-259	19	5,50%				37	
26	Area Bandung Kota	5.424	6.976	6.684	6.325	901	-651	-359	16,62%				7	
27	Area Bandung Raya	4.184	4.379	4.293	4.275	90	-104	-19	2,16%				42	
28	Area Cirebon	3.807	3.928	3.896	3.908	101	-20	11	2,65%				41	
29	Area Purwokerto	2.368	2.665	2.598	2.586	217	-79	-12	9,18%				31	
30	Area Semarang Kota	4.499	4.695	4.497	4.518	19	-177	21	0,41%				45	
31	Area Pekalongan	2.259	2.738	2.424	2.419	161	-319	-5	7,12%				36	
32	Area Solo	3.430	3.720	3.708	3.688	258	-32	-20	7,52%				26	
33	Area Yogyakarta	4.504	4.803	4.794	4.797	293	-5	3	6,51%				22	
34	Area Denpasar	3.032	3.293	3.285	3.300	267	7	14	8,82%				24	
35	Area Jember	2.049	2.307	2.350	2.351	302	44	0	14,71%				21	
36	Area Kediri	3.096	3.118	3.141	3.149	53	31	8	1,72%				44	
37	Area Malang	3.080	3.618	3.531	3.534	454	-84	3	14,73%				17	
38	Area Surabaya Kota	4.532	4.715	4.618	4.594	62	-121	-24	1,37%				43	
39	Area Surabaya Raya	5.644	6.142	5.862	5.860	215	-283	-2	3,81%				32	
40	Area Balikpapan	5.325	5.656	5.672	5.683	358	27	11	6,72%				19	
41	Area Banjarmasin	5.168	5.482	5.633	5.660	492	177	27	9,51%				12	
42	Area Pontianak	2.553	2.693	2.698	2.665	112	-28	-33	4,39%				40	
43	Area Makassar	4.871	5.692	5.728	5.739	868	47	11	17,82%				8	
44	Area Manado	1.942	2.306	2.200	2.174	232	-132	-26	11,96%				29	
45	Area Palu	2.712	2.798	2.888	2.897	185	99	9	6,81%				35	

KINERJA PEMBIAYAN RETAIL AREA PER 17-Dec-2025												
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.212	7.762	7.716	503	-46	6,98%	8.217	93,90%	-501	23	36
2	Area Lhokseumawe	8.448	8.964	8.926	477	-39	5,65%	9.774	91,32%	-848	24	43
3	Area Meulaboh	6.330	6.900	6.894	564	-6	8,90%	7.109	96,97%	-215	18	19
4	Area Batam	2.397	2.732	2.753	356	21	14,85%	2.901	94,89%	-148	38	30
5	Area Medan Kota	2.545	2.985	3.009	464	24	18,23%	3.115	96,58%	-107	27	21
6	Area Medan Raya	2.640	3.002	3.029	389	27	14,73%	3.143	96,38%	-114	35	25
7	Area Pekanbaru	5.991	6.772	6.821	829	49	13,84%	6.974	97,81%	-153	6	12
8	Area Pematangsiantar	3.146	3.503	3.528	381	24	12,11%	3.677	95,94%	-149	36	26
9	Area Bandar Lampung	4.153	4.576	4.604	451	28	10,86%	4.866	94,61%	-262	29	32
10	Area Bengkulu	3.643	4.148	4.191	549	43	15,06%	4.183	100,21%	9	20	7
11	Area Jambi	4.260	4.605	4.637	376	31	8,84%	4.802	96,55%	-166	37	23
12	Area Padang	4.496	4.936	4.969	473	33	10,53%	5.146	96,58%	-176	25	22
13	Area Palembang	6.724	7.318	7.382	658	63	9,79%	7.656	96,42%	-274	10	24
14	Area Banten	5.229	5.961	6.064	835	102	15,97%	6.046	100,29%	18	5	6
15	Area Bekasi	5.457	6.086	6.094	637	7	11,68%	6.258	97,37%	-165	11	14
16	Area Jakarta Kebon Jeruk	3.887	4.407	4.452	565	45	14,52%	4.565	97,53%	-113	17	13
17	Area Jakarta Kelapa Gading	3.487	3.981	4.113	626	133	17,95%	4.095	100,44%	18	12	4
18	Area Jakarta Rawamangun	4.093	4.482	4.519	426	37	10,40%	4.797	94,20%	-278	32	33
19	Area Jakarta Thamrin	4.380	4.972	4.985	606	14	13,83%	5.133	97,12%	-148	13	17
20	Area Bogor	4.856	5.365	5.393	537	28	11,06%	5.744	93,88%	-351	21	37
21	Area Depok	4.779	5.320	5.345	565	24	11,83%	5.531	96,63%	-186	16	20
22	Area Jakarta Fatmawati	3.666	4.099	4.125	458	26	12,50%	4.325	95,36%	-201	28	28
23	Area Jakarta Pondok Indah	3.011	3.417	3.454	443	37	14,72%	3.689	93,63%	-235	30	38
24	Area Jakarta Saharjo	2.222	2.420	2.436	214	16	9,63%	2.694	90,41%	-258	44	45
25	Area Tangerang Selatan	3.565	3.904	3.920	354	15	9,94%	4.263	91,96%	-343	39	40
26	Area Bandung Kota	5.826	6.834	6.902	1.076	68	18,46%	6.833	101,01%	69	2	2
27	Area Bandung Raya	5.409	5.976	6.007	597	30	11,04%	6.282	95,62%	-275	14	27
28	Area Cirebon	4.206	4.662	4.723	517	61	12,30%	4.963	95,17%	-240	22	29
29	Area Purwokerto	2.362	2.554	2.564	201	10	8,53%	2.806	91,36%	-242	45	42
30	Area Semarang Kota	3.801	4.192	4.230	430	38	11,30%	4.029	105,00%	201	31	1
31	Area Pekalongan	2.273	2.553	2.565	293	12	12,88%	2.726	94,10%	-161	41	34
32	Area Solo	3.186	3.433	3.448	262	15	8,21%	3.706	93,04%	-258	42	39
33	Area Yogyakarta	3.016	3.388	3.416	401	28	13,28%	3.634	94,01%	-218	34	35
34	Area Denpasar	6.985	7.780	7.843	858	63	12,28%	7.855	99,85%	-12	4	8
35	Area Jember	2.789	3.004	3.038	249	33	8,93%	3.319	91,53%	-281	43	41
36	Area Kediri	3.187	3.458	3.489	302	31	9,47%	3.831	91,08%	-342	40	44
37	Area Malang	3.372	3.748	3.786	414	38	12,29%	3.997	94,72%	-211	33	31
38	Area Surabaya Kota	4.447	4.988	5.025	578	37	13,01%	5.176	97,09%	-150	15	18
39	Area Surabaya Raya	4.275	4.773	4.828	552	54	12,91%	4.962	97,29%	-134	19	16
40	Area Balikpapan	4.911	5.600	5.667	755	67	15,38%	5.676	99,84%	-9	7	9
41	Area Banjarmasin	5.586	6.226	6.257	670	31	12,00%	6.391	97,91%	-134	9	11
42	Area Pontianak	6.233	6.662	6.699	466	37	7,47%	6.882	97,35%	-183	26	15
43	Area Makassar	7.265	8.778	8.880	1.615	101	22,22%	8.796	100,95%	83	1	3
44	Area Manado	4.255	4.891	4.943	688	52	16,16%	4.990	99,05%	-47	8	10
45	Area Palu	5.623	6.507	6.580	957	72	17,02%	6.551	100,44%	29	3	5

# KINERJA CFG AREA PER 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.009	429	2	9,37%	5.143	97,40%	-134	9	19
2	Area Lhokseumawe	4.236	4.555	4.540	304	-15	7,17%	4.798	94,63%	-258	19	40
3	Area Meulaboh	3.283	3.774	3.773	490	-2	14,91%	3.680	102,51%	92	5	1
4	Area Batam	1.770	1.955	1.967	197	11	11,12%	2.003	98,20%	-36	30	16
5	Area Medan Kota	1.945	2.149	2.156	211	7	10,85%	2.206	97,70%	-51	26	18
6	Area Medan Raya	1.991	2.156	2.166	175	9	8,78%	2.212	97,93%	-46	34	17
7	Area Pekanbaru	3.886	4.212	4.233	347	22	8,94%	4.354	97,22%	-121	14	20
8	Area Pematangsiantar	2.256	2.392	2.400	143	7	6,36%	2.483	96,62%	-84	39	25
9	Area Bandar Lampung	2.629	2.775	2.780	151	5	5,73%	2.948	94,30%	-168	37	41
10	Area Bengkulu	2.332	2.632	2.650	317	18	13,61%	2.585	102,49%	64	17	2
11	Area Jambi	2.759	2.947	2.956	197	9	7,16%	2.987	98,95%	-31	29	12
12	Area Padang	3.150	3.331	3.337	187	6	5,93%	3.433	97,19%	-96	33	21
13	Area Palembang	4.405	4.828	4.867	463	40	10,51%	4.933	98,68%	-65	6	13
14	Area Banten	3.990	4.454	4.488	498	34	12,48%	4.443	101,01%	45	4	4
15	Area Bekasi	4.262	4.659	4.684	422	25	9,90%	4.747	98,66%	-64	10	14
16	Area Jakarta Kebon Jeruk	3.121	3.534	3.552	431	18	13,81%	3.519	100,93%	33	8	5
17	Area Jakarta Kelapa Gading	2.887	3.186	3.205	318	20	11,02%	3.218	99,61%	-13	16	8
18	Area Jakarta Rawamangun	3.247	3.470	3.484	238	14	7,32%	3.621	96,21%	-137	23	29
19	Area Jakarta Thamrin	3.676	4.039	4.059	383	20	10,42%	4.119	98,55%	-60	13	15
20	Area Bogor	3.846	4.215	4.236	390	21	10,15%	4.420	95,84%	-184	12	32
21	Area Depok	4.134	4.440	4.457	323	17	7,81%	4.623	96,41%	-166	15	26
22	Area Jakarta Fatmawati	3.130	3.399	3.413	282	13	9,02%	3.565	95,74%	-152	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.883	295	6	11,39%	3.033	95,05%	-150	20	38
24	Area Jakarta Saharjo	1.774	1.910	1.916	142	6	8,00%	2.040	93,91%	-124	40	43
25	Area Tangerang Selatan	2.845	3.035	3.043	198	8	6,96%	3.205	94,95%	-162	28	39
26	Area Bandung Kota	4.040	4.520	4.547	507	27	12,55%	4.577	99,34%	-30	3	10
27	Area Bandung Raya	3.720	4.025	4.037	317	11	8,52%	4.153	97,19%	-117	18	22
28	Area Cirebon	2.765	2.978	2.994	229	15	8,28%	3.149	95,08%	-155	24	37
29	Area Purwokerto	1.391	1.498	1.502	111	4	7,96%	1.574	95,41%	-72	43	35
30	Area Semarang Kota	2.188	2.353	2.362	174	9	7,94%	2.440	96,81%	-78	35	23
31	Area Pekalongan	1.372	1.476	1.480	109	4	7,92%	1.572	94,19%	-91	45	42
32	Area Solo	1.987	2.106	2.106	119	0	5,99%	2.211	95,25%	-105	42	36
33	Area Yogyakarta	1.922	2.076	2.092	171	16	8,88%	2.162	96,75%	-70	36	24
34	Area Denpasar	4.931	5.308	5.326	395	18	8,02%	5.292	100,65%	34	11	6
35	Area Jember	1.963	2.063	2.073	110	9	5,60%	2.228	93,04%	-155	44	44
36	Area Kediri	2.053	2.190	2.200	147	10	7,17%	2.293	95,93%	-93	38	31
37	Area Malang	2.417	2.589	2.607	190	18	7,87%	2.725	95,68%	-118	31	34
38	Area Surabaya Kota	3.249	3.442	3.455	207	13	6,37%	3.589	96,27%	-134	27	28
39	Area Surabaya Raya	2.461	2.635	2.648	187	13	7,61%	2.749	96,33%	-101	32	27
40	Area Balikpapan	2.662	2.777	2.783	121	6	4,56%	3.007	92,55%	-224	41	45
41	Area Banjarmasin	3.058	3.276	3.280	222	5	7,27%	3.415	96,06%	-134	25	30
42	Area Pontianak	3.337	3.580	3.601	264	21	7,93%	3.625	99,34%	-24	22	11
43	Area Makassar	5.254	6.086	6.121	867	35	16,50%	6.040	101,35%	82	1	3
44	Area Manado	3.431	3.858	3.869	438	11	12,75%	3.889	99,48%	-20	7	9
45	Area Palu	4.503	5.032	5.065	561	33	12,47%	5.051	100,27%	13	2	7

# KINERJA CFG - MITRAGUNA 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.506	326	3	10,26%	3.569	98,21%	-64	7	15
2	Area Lhokseumawe	3.065	3.287	3.276	211	-11	6,89%	3.454	94,83%	-178	13	28
3	Area Meulaboh	2.526	2.865	2.863	337	-2	13,33%	2.802	102,18%	61	5	7
4	Area Batam	1.212	1.336	1.338	127	3	10,44%	1.384	96,67%	-46	24	24
5	Area Medan Kota	1.384	1.570	1.577	193	7	13,96%	1.578	99,95%	-1	14	9
6	Area Medan Raya	1.475	1.606	1.615	140	9	9,52%	1.638	98,57%	-23	21	12
7	Area Pekanbaru	2.498	2.751	2.767	269	16	10,78%	2.846	97,23%	-79	10	20
8	Area Pematangsiantar	1.324	1.437	1.445	122	8	9,19%	1.494	96,72%	-49	25	23
9	Area Bandar Lampung	1.178	1.294	1.299	120	5	10,23%	1.424	91,17%	-126	26	34
10	Area Bengkulu	1.452	1.722	1.738	286	16	19,69%	1.640	106,00%	98	9	2
11	Area Jambi	1.779	1.933	1.938	159	5	8,91%	1.926	100,63%	12	18	8
12	Area Padang	1.730	1.856	1.863	133	7	7,66%	1.910	97,51%	-48	23	19
13	Area Palembang	2.161	2.396	2.419	258	23	11,96%	2.458	98,40%	-39	11	14
14	Area Banten	1.324	1.493	1.510	186	17	14,01%	1.523	99,11%	-14	16	11
15	Area Bekasi	456	537	545	89	7	19,45%	657	82,84%	-113	34	44
16	Area Jakarta Kebon Jeri	1.087	1.219	1.225	138	6	12,73%	1.264	96,90%	-39	22	22
17	Area Jakarta Kelapa Gading	795	908	914	119	6	14,97%	936	97,67%	-22	28	17
18	Area Jakarta Rawamangun	564	619	627	63	8	11,24%	726	86,48%	-98	42	39
19	Area Jakarta Thamrin	1.711	1.990	2.001	290	11	16,95%	1.900	105,30%	101	8	4
20	Area Bogor	482	549	554	71	5	14,83%	632	87,56%	-79	39	38
21	Area Depok	292	376	379	88	4	30,05%	415	91,37%	-36	35	33
22	Area Jakarta Fatmawati	672	772	782	110	10	16,32%	923	84,77%	-140	30	42
23	Area Jakarta Pondok Indah	383	459	465	82	6	21,50%	541	85,89%	-76	36	40
24	Area Jakarta Saharjo	266	292	295	29	3	10,85%	365	80,91%	-70	44	45
25	Area Tangerang Selatan	286	311	313	27	1	9,28%	368	84,94%	-55	45	41
26	Area Bandung Kota	1.235	1.378	1.388	154	11	12,43%	1.483	93,62%	-95	19	31
27	Area Bandung Raya	1.214	1.397	1.404	190	6	15,63%	1.445	97,13%	-41	15	21
28	Area Cirebon	1.554	1.702	1.716	162	14	10,46%	1.830	93,79%	-114	17	29
29	Area Purwokerto	750	819	820	70	1	9,37%	858	95,63%	-38	40	27
30	Area Semarang Kota	1.035	1.147	1.154	119	7	11,49%	1.183	97,51%	-29	29	18
31	Area Pekalongan	570	623	626	56	3	9,84%	688	91,00%	-62	43	35
32	Area Solo	763	837	839	76	2	9,99%	895	93,75%	-56	38	30
33	Area Yogyakarta	918	1.027	1.037	119	10	12,99%	1.060	97,86%	-23	27	16
34	Area Denpasar	2.026	2.357	2.374	349	17	17,21%	2.217	107,10%	157	3	1
35	Area Jember	865	950	954	89	4	10,27%	1.026	92,94%	-72	33	32
36	Area Kediri	927	1.011	1.017	90	6	9,76%	1.062	95,81%	-44	32	26
37	Area Malang	492	551	559	67	8	13,63%	664	84,14%	-105	41	43
38	Area Surabaya Kota	989	1.064	1.070	82	7	8,26%	1.176	91,00%	-106	37	36
39	Area Surabaya Raya	1.055	1.193	1.206	151	13	14,31%	1.215	99,23%	-9	20	10
40	Area Balikpapan	1.543	1.640	1.645	102	5	6,58%	1.821	90,33%	-176	31	37
41	Area Banjarmasin	1.547	1.757	1.764	217	7	14,06%	1.833	96,22%	-69	12	25
42	Area Pontianak	1.598	1.902	1.927	329	25	20,62%	1.829	105,33%	98	6	3
43	Area Makassar	2.899	3.527	3.555	656	28	22,64%	3.447	103,15%	108	1	5
44	Area Manado	2.452	2.779	2.790	338	11	13,78%	2.833	98,48%	-43	4	13
45	Area Palu	2.274	2.616	2.643	369	27	16,21%	2.585	102,25%	58	2	6

## KINERJA CFG - PENSIUN 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	628	37	-2	6,28%	674	93,18%	-46	5	33
2	Area Lhokseumawe	816	856	853	37	-3	4,50%	897	95,05%	-44	7	29
3	Area Meulaboh	525	618	618	93	1	17,67%	593	104,27%	25	2	3
4	Area Batam	95	99	98	3	-1	2,85%	115	85,19%	-17	35	41
5	Area Medan Kota	184	197	198	14	1	7,40%	206	95,89%	-8	18	23
6	Area Medan Raya	245	268	267	22	-0	8,98%	264	101,26%	3	12	6
7	Area Pekanbaru	550	560	559	9	-2	1,64%	589	94,80%	-31	24	30
8	Area Pematangsiantar	471	481	479	8	-2	1,62%	490	97,60%	-12	26	16
9	Area Bandar Lampung	200	212	212	12	0	5,92%	228	92,88%	-16	19	34
10	Area Bengkulu	383	396	397	14	0	3,69%	416	95,33%	-19	17	25
11	Area Jambi	352	369	368	16	-1	4,60%	381	96,58%	-13	16	20
12	Area Padang	646	660	658	12	-2	1,83%	677	97,23%	-19	20	19
13	Area Palembang	326	349	349	23	-0	6,92%	354	98,65%	-5	11	12
14	Area Banten	167	170	169	2	-1	1,10%	176	96,32%	-6	38	21
15	Area Bekasi	75	72	71	-4	-1	-5,94%	85	83,74%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,75%	49	91,00%	-4	34	38
17	Area Jakarta Kelapa Gac	49	53	53	3	0	7,05%	56	95,09%	-3	30	28
18	Area Jakarta Rawamanç	52	61	61	9	-0	18,13%	59	104,14%	2	22	4
19	Area Jakarta Thamrin	54	62	62	8	-0	13,92%	63	98,90%	-1	27	11
20	Area Bogor	166	185	184	18	-0	11,12%	183	100,43%	1	13	7
21	Area Depok	43	46	46	3	-0	7,96%	47	98,50%	-1	31	13
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,30%	24	113,15%	3	28	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,52%	18	98,45%	-0	36	14
24	Area Jakarta Saharjo	60	68	68	8	0	12,90%	74	92,23%	-6	25	36
25	Area Tangerang Selatan	23	25	25	1	0	5,77%	31	81,29%	-6	39	45
26	Area Bandung Kota	186	200	203	17	2	9,25%	211	96,05%	-8	15	22
27	Area Bandung Raya	284	316	317	33	1	11,57%	317	99,84%	-1	8	10
28	Area Cirebon	312	331	331	18	-0	5,83%	347	95,14%	-17	14	27
29	Area Purwokerto	189	219	218	29	-1	15,37%	202	108,10%	16	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,50%	117	83,73%	-19	40	44
31	Area Pekalongan	147	157	157	10	0	6,76%	161	97,53%	-4	21	18
32	Area Solo	86	90	91	5	0	5,86%	101	89,55%	-11	29	40
33	Area Yogyakarta	146	154	155	9	0	6,26%	162	95,31%	-8	23	26
34	Area Denpasar	1.757	1.850	1.851	94	1	5,33%	1.843	100,43%	8	1	8
35	Area Jember	460	463	463	3	-0	0,61%	484	95,72%	-21	33	24
36	Area Kediri	614	643	644	30	2	4,93%	643	100,24%	2	9	9
37	Area Malang	265	268	268	3	-1	1,22%	289	92,85%	-21	32	35
38	Area Surabaya Kota	165	159	159	-7	-1	-4,04%	188	84,60%	-29	43	42
39	Area Surabaya Raya	427	409	407	-20	-2	-4,72%	449	90,60%	-42	45	39
40	Area Balikpapan	406	410	408	2	-2	0,45%	442	92,22%	-34	37	37
41	Area Banjarmasin	607	603	601	-6	-2	-1,01%	644	93,24%	-44	42	32
42	Area Pontianak	690	678	675	-14	-3	-2,09%	720	93,79%	-45	44	31
43	Area Makassar	1.048	1.110	1.110	62	0	5,91%	1.132	98,09%	-22	4	15
44	Area Manado	674	759	758	84	-1	12,46%	741	102,33%	17	3	5
45	Area Palu	1.335	1.376	1.372	37	-5	2,76%	1.406	97,55%	-35	6	17

## KINERJA CFG - GRIYA 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	772	50	2	6,90%	776	99,42%	-5	20	14
2	Area Lhokseumawe	235	255	256	21	1	9,12%	284	90,14%	-28	28	43
3	Area Meulaboh	146	158	158	12	-0	7,92%	172	91,62%	-14	32	41
4	Area Batam	392	436	445	53	9	13,55%	413	107,90%	33	19	1
5	Area Medan Kota	312	313	312	-0	-1	-0,01%	335	93,10%	-23	36	37
6	Area Medan Raya	237	233	233	-4	1	-1,62%	256	91,07%	-23	37	42
7	Area Pekanbaru	596	601	607	11	6	1,84%	637	95,34%	-30	33	33
8	Area Pematangsiantar	417	391	391	-27	-0	-6,36%	434	89,92%	-44	42	44
9	Area Bandar Lampung	1.159	1.140	1.140	-18	-0	-1,59%	1.158	98,50%	-17	41	19
10	Area Bengkulu	450	436	436	-15	-0	-3,27%	473	92,19%	-37	40	40
11	Area Jambi	564	552	557	-7	5	-1,27%	587	94,93%	-30	39	34
12	Area Padang	702	727	727	25	1	3,63%	740	98,26%	-13	27	20
13	Area Palembang	1.805	1.935	1.951	146	17	8,09%	1.948	100,19%	4	9	10
14	Area Banten	2.325	2.580	2.593	268	13	11,55%	2.523	102,79%	70	3	4
15	Area Bekasi	3.620	3.908	3.923	303	14	8,38%	3.841	102,13%	82	2	6
16	Area Jakarta Kebon Jeruk	1.820	2.052	2.064	244	12	13,41%	1.992	103,62%	72	5	3
17	Area Jakarta Kelapa Gading	1.988	2.162	2.175	187	13	9,40%	2.136	101,81%	39	7	8
18	Area Jakarta Rawamangun	2.552	2.681	2.687	135	5	5,29%	2.718	98,85%	-31	10	16
19	Area Jakarta Thamrin	1.804	1.842	1.851	47	9	2,62%	2.002	92,49%	-150	21	39
20	Area Bogor	2.998	3.238	3.254	255	15	8,52%	3.360	96,85%	-106	4	26
21	Area Depok	3.661	3.838	3.848	187	10	5,11%	3.976	96,78%	-128	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.506	132	2	5,57%	2.511	99,82%	-4	12	12
23	Area Jakarta Pondok Indah	2.034	2.211	2.211	176	-1	8,67%	2.265	97,58%	-55	8	24
24	Area Jakarta Saharjo	1.377	1.469	1.471	95	2	6,87%	1.499	98,16%	-28	15	21
25	Area Tangerang Selatan	2.471	2.601	2.605	135	4	5,46%	2.688	96,92%	-83	11	25
26	Area Bandung Kota	2.459	2.774	2.789	330	15	13,40%	2.674	104,29%	115	1	2
27	Area Bandung Raya	2.072	2.133	2.136	65	3	3,12%	2.225	96,01%	-89	17	30
28	Area Cirebon	808	839	838	30	-1	3,70%	868	96,51%	-30	26	28
29	Area Purwokerto	411	415	418	7	3	1,71%	449	93,02%	-31	34	38
30	Area Semarang Kota	966	1.002	1.004	38	2	3,92%	1.019	98,53%	-15	24	18
31	Area Pekalongan	508	547	548	39	1	7,76%	550	99,54%	-3	23	13
32	Area Solo	1.080	1.118	1.117	37	-1	3,44%	1.127	99,12%	-10	25	15
33	Area Yogyakarta	779	795	800	21	5	2,74%	829	96,48%	-29	29	29
34	Area Denpasar	1.062	990	990	-73	-0	-6,85%	1.105	89,57%	-115	45	45
35	Area Jember	585	583	589	4	5	0,69%	622	94,68%	-33	35	36
36	Area Kediri	429	441	443	15	3	3,47%	463	95,77%	-20	30	31
37	Area Malang	1.556	1.612	1.620	64	8	4,11%	1.622	99,86%	-2	18	11
38	Area Surabaya Kota	1.967	2.058	2.065	98	7	4,98%	2.056	100,44%	9	14	9
39	Area Surabaya Raya	852	890	892	40	2	4,75%	914	97,62%	-22	22	23
40	Area Balikpapan	580	571	574	-7	2	-1,18%	563	101,91%	11	38	7
41	Area Banjarmasin	706	652	652	-54	0	-7,64%	688	94,80%	-36	43	35
42	Area Pontianak	1.013	955	953	-60	-2	-5,93%	999	95,45%	-45	44	32
43	Area Makassar	1.155	1.244	1.249	93	4	8,07%	1.265	98,74%	-16	16	17
44	Area Manado	282	295	295	13	0	4,73%	288	102,35%	7	31	5
45	Area Palu	804	908	915	111	7	13,85%	934	97,99%	-19	13	22

## KINERJA CFG - OTO 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	% Target
1	Area Banda Aceh	87	104	103	16	-1	18,30%	123	84,15%	-19	32	34
2	Area Lhokseumawe	121	157	155	34	-2	28,45%	162	95,84%	-7	16	16
3	Area Meulaboh	85	133	133	48	-0	56,92%	113	118,22%	21	5	3
4	Area Batam	71	85	85	14	1	20,47%	91	93,79%	-6	34	21
5	Area Medan Kota	65	70	69	4	-0	6,50%	88	79,08%	-18	41	39
6	Area Medan Raya	34	50	50	16	0	47,57%	53	94,76%	-3	31	19
7	Area Pekanbaru	243	300	301	58	1	24,00%	283	106,38%	18	2	7
8	Area Pematangsiantar	44	83	85	41	2	91,95%	64	132,26%	21	11	2
9	Area Bandar Lampung	92	129	129	37	0	40,01%	137	93,67%	-9	13	22
10	Area Bengkulu	47	77	79	32	2	67,94%	57	139,25%	22	21	1
11	Area Jambi	64	92	94	30	1	46,86%	94	99,32%	-1	22	14
12	Area Padang	72	89	89	17	-0	23,65%	106	83,84%	-17	30	35
13	Area Palembang	112	148	148	36	-0	31,75%	173	85,68%	-25	14	32
14	Area Banten	174	210	216	42	6	24,17%	221	97,47%	-6	10	15
15	Area Bekasi	111	142	145	34	4	30,92%	164	88,48%	-19	17	27
16	Area Jakarta Kebon Jeruk	173	218	218	46	-0	26,47%	214	102,02%	4	6	11
17	Area Jakarta Kelapa Gading	54	63	63	9	1	16,20%	90	70,22%	-27	39	41
18	Area Jakarta Rawamangun	79	108	109	30	1	37,61%	119	91,48%	-10	23	23
19	Area Jakarta Thamrin	107	144	145	38	1	35,61%	154	93,81%	-10	12	20
20	Area Bogor	199	244	244	45	1	22,59%	244	100,03%	0	7	12
21	Area Depok	139	180	184	45	4	32,25%	185	99,33%	-1	8	13
22	Area Jakarta Fatmawati	63	96	97	34	1	54,67%	107	90,48%	-10	18	25
23	Area Jakarta Pondok Indah	156	189	189	33	0	21,47%	208	91,09%	-19	20	24
24	Area Jakarta Saharjo	71	81	81	11	0	15,01%	103	79,31%	-21	37	38
25	Area Tangerang Selatan	65	98	100	35	2	54,30%	118	84,72%	-18	15	33
26	Area Bandung Kota	160	168	167	7	-1	4,25%	209	79,94%	-42	40	37
27	Area Bandung Raya	150	178	180	30	2	19,76%	166	108,64%	14	24	4
28	Area Cirebon	91	107	109	18	2	20,15%	103	105,74%	6	29	8
29	Area Purwokerto	41	45	45	4	-0	10,36%	65	69,45%	-20	42	43
30	Area Semarang Kota	88	107	107	18	-0	20,92%	121	88,08%	-14	28	28
31	Area Pekalongan	147	150	150	3	-0	2,16%	173	86,69%	-23	43	30
32	Area Solo	59	61	60	1	-1	1,12%	88	67,61%	-29	45	44
33	Area Yogyakarta	79	100	100	21	-0	26,30%	111	90,43%	-11	27	26
34	Area Denpasar	86	111	112	26	1	30,42%	128	87,63%	-16	25	29
35	Area Jember	53	67	67	14	0	26,84%	96	70,03%	-29	35	42
36	Area Kediri	83	95	95	12	-1	13,88%	125	75,42%	-31	36	40
37	Area Malang	104	158	160	56	2	53,77%	150	107,05%	11	3	5
38	Area Surabaya Kota	128	162	161	34	-1	26,50%	170	95,03%	-8	19	18
39	Area Surabaya Raya	127	143	143	16	0	12,55%	170	83,78%	-28	33	36
40	Area Balikpapan	132	156	157	25	1	18,82%	181	86,57%	-24	26	31
41	Area Banjarmasin	199	264	264	65	-1	32,77%	249	105,73%	14	1	9
42	Area Pontianak	36	45	46	10	0	26,68%	77	59,13%	-31	38	45
43	Area Makassar	152	204	207	55	3	36,59%	196	105,52%	11	4	10
44	Area Manado	23	25	25	2	1	10,40%	27	95,15%	-1	44	17
45	Area Palu	91	132	135	45	3	49,25%	127	106,82%	9	9	6

## KINERJA PWG - AREA 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	459	226	4	96,89%	524	87,58%	-65	14	28
2	Area Lhokseumawe	317	668	665	348	-3	109,70%	667	99,70%	-2	5	12
3	Area Meulaboh	191	375	379	188	4	98,22%	390	96,97%	-12	21	15
4	Area Batam	193	324	334	141	10	73,01%	363	92,13%	-29	35	22
5	Area Medan Kota	252	434	451	198	17	78,57%	453	99,45%	-2	16	13
6	Area Medan Raya	201	357	374	173	17	85,94%	371	100,57%	2	26	9
7	Area Pekanbaru	256	539	566	310	28	121,34%	601	94,20%	-35	7	19
8	Area Pematangsiantar	259	423	435	177	13	68,23%	433	100,51%	2	23	10
9	Area Bandar Lampung	257	452	471	215	20	83,50%	512	92,09%	-41	15	23
10	Area Bengkulu	148	274	287	139	13	93,81%	313	91,77%	-26	36	24
11	Area Jambi	214	360	375	161	15	74,99%	401	93,47%	-26	30	20
12	Area Padang	305	483	500	194	17	63,52%	529	94,45%	-29	18	18
13	Area Palembang	259	433	448	189	15	72,82%	515	86,99%	-67	20	29
14	Area Banten	231	462	490	259	28	111,76%	489	100,26%	1	11	11
15	Area Bekasi	237	401	413	175	12	73,98%	475	86,96%	-62	24	30
16	Area Jakarta Kebon Jeru	224	334	347	124	13	55,26%	437	79,50%	-89	39	40
17	Area Jakarta Kelapa Gac	185	295	307	121	11	65,49%	386	79,50%	-79	40	41
18	Area Jakarta Rawamang	198	324	333	136	9	68,64%	440	75,65%	-107	37	44
19	Area Jakarta Thamrin	217	342	359	142	17	65,34%	465	77,09%	-107	34	42
20	Area Bogor	168	306	319	151	13	89,87%	392	81,24%	-74	31	37
21	Area Depok	198	351	360	163	9	82,34%	401	89,81%	-41	29	25
22	Area Jakarta Fatmawati	144	249	258	114	9	79,31%	313	82,40%	-55	41	35
23	Area Jakarta Pondok Ind	145	233	243	99	11	68,30%	328	74,26%	-84	44	45
24	Area Jakarta Saharjo	134	217	226	92	9	69,02%	296	76,38%	-70	45	43
25	Area Tangerang Selatan	136	230	237	102	7	74,76%	289	82,14%	-52	43	36
26	Area Bandung Kota	461	823	852	392	29	85,00%	807	105,66%	46	3	4
27	Area Bandung Raya	408	672	698	290	26	70,98%	749	93,12%	-52	9	21
28	Area Cirebon	463	751	788	325	37	70,32%	764	103,13%	24	6	5
29	Area Purwokerto	116	211	220	104	9	89,22%	255	86,39%	-35	42	32
30	Area Semarang Kota	276	455	474	198	19	71,83%	545	86,88%	-72	17	31
31	Area Pekalongan	154	286	302	148	15	96,12%	294	102,49%	7	32	7
32	Area Solo	180	297	310	130	13	71,92%	383	80,84%	-73	38	38
33	Area Yogyakarta	252	437	444	192	7	76,32%	534	83,15%	-90	19	33
34	Area Denpasar	712	1.067	1.106	394	39	55,27%	1.073	103,06%	33	2	6
35	Area Jember	189	351	372	183	21	96,66%	388	96,02%	-15	22	17
36	Area Kediri	176	327	345	170	18	96,67%	387	89,17%	-42	27	26
37	Area Malang	238	390	408	169	18	71,04%	461	88,49%	-53	28	27
38	Area Surabaya Kota	361	623	641	280	18	77,51%	666	96,35%	-24	10	16
39	Area Surabaya Raya	443	678	701	258	23	58,33%	719	97,61%	-17	12	14
40	Area Balikpapan	493	783	803	310	20	62,87%	796	100,85%	7	8	8
41	Area Banjarmasin	370	525	545	175	20	47,41%	675	80,74%	-130	25	39
42	Area Pontianak	280	421	428	148	7	52,78%	518	82,61%	-90	33	34
43	Area Makassar	1.042	1.723	1.788	746	65	71,54%	1.611	110,98%	177	1	2
44	Area Manado	418	635	660	242	24	57,83%	621	106,15%	38	13	3
45	Area Palu	491	808	843	352	34	71,54%	745	113,19%	98	4	1

## KINERJA PWG -GADAI AREA 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	156	79	0	103,17%	126	123,25%	29	12	5
2	Area Lhokseumawe	112	224	224	112	0	100,05%	177	126,66%	47	8	3
3	Area Meulaboh	55	104	104	49	-0	90,19%	89	116,52%	15	24	12
4	Area Batam	70	105	107	36	1	51,32%	100	106,41%	6	34	28
5	Area Medan Kota	141	200	206	66	6	46,62%	177	116,45%	29	18	13
6	Area Medan Raya	108	162	168	59	6	54,91%	140	119,49%	27	22	7
7	Area Pekanbaru	106	172	175	69	3	65,53%	168	104,13%	7	16	30
8	Area Pematangsiantar	131	195	196	65	1	49,36%	166	118,04%	30	19	9
9	Area Bandar Lampung	116	182	190	74	8	63,45%	167	113,67%	23	15	17
10	Area Bengkulu	50	86	90	41	4	81,35%	82	109,83%	8	30	23
11	Area Jambi	102	159	164	62	5	60,29%	144	114,04%	20	21	16
12	Area Padang	135	159	162	27	3	20,15%	184	87,87%	-22	42	41
13	Area Palembang	94	140	143	49	3	51,68%	140	101,86%	3	25	32
14	Area Banten	90	148	156	66	8	73,22%	119	130,62%	37	17	1
15	Area Bekasi	114	150	150	36	0	31,35%	150	100,06%	0	35	35
16	Area Jakarta Kebon Jeruk	91	118	122	31	4	33,78%	121	100,51%	1	39	34
17	Area Jakarta Kelapa Gading	52	69	72	20	2	37,41%	84	85,55%	-12	45	43
18	Area Jakarta Rawamangun	68	105	109	41	3	60,96%	97	112,52%	12	29	20
19	Area Jakarta Thamrin	62	89	92	30	3	48,38%	114	80,61%	-22	40	45
20	Area Bogor	60	91	96	37	6	61,92%	78	124,30%	19	33	4
21	Area Depok	93	145	148	55	3	58,62%	125	118,63%	23	23	8
22	Area Jakarta Fatmawati	52	78	80	28	2	53,26%	71	112,75%	9	41	19
23	Area Jakarta Pondok Indah	48	69	72	24	3	49,23%	73	98,52%	-1	44	37
24	Area Jakarta Saharjo	69	93	95	26	2	37,67%	100	95,25%	-5	43	38
25	Area Tangerang Selatan	58	88	91	32	2	55,73%	70	128,57%	20	37	2
26	Area Bandung Kota	204	320	329	125	9	60,94%	296	111,22%	33	5	22
27	Area Bandung Raya	190	275	284	93	8	49,07%	281	101,18%	3	11	33
28	Area Cirebon	253	359	375	122	16	48,03%	335	111,73%	39	6	21
29	Area Purwokerto	36	66	68	32	2	90,16%	58	117,36%	10	38	11
30	Area Semarang Kota	123	192	198	75	6	61,30%	173	115,03%	26	14	15
31	Area Pekalongan	79	115	118	39	3	50,03%	111	106,54%	7	32	27
32	Area Solo	69	105	110	42	6	60,65%	111	99,54%	-1	28	36
33	Area Yogyakarta	92	156	155	63	-1	68,30%	144	107,55%	11	20	26
34	Area Denpasar	454	650	667	213	16	46,96%	577	115,63%	90	2	14
35	Area Jember	71	117	119	48	2	67,01%	134	88,34%	-16	26	40
36	Area Kediri	66	104	109	43	5	65,38%	129	84,22%	-20	27	44
37	Area Malang	116	184	192	76	7	65,43%	184	104,11%	8	13	31
38	Area Surabaya Kota	183	288	292	108	4	59,14%	279	104,43%	12	10	29
39	Area Surabaya Raya	259	370	379	120	10	46,42%	350	108,28%	29	7	24
40	Area Balikpapan	348	520	526	178	6	51,24%	435	120,87%	91	4	6
41	Area Banjarmasin	161	197	200	40	3	24,66%	232	86,23%	-32	31	42
42	Area Pontianak	85	119	118	34	-1	39,74%	129	91,71%	-11	36	39
43	Area Makassar	782	1.129	1.148	366	18	46,85%	1.016	112,99%	132	1	18
44	Area Manado	318	424	428	110	4	34,78%	398	107,66%	30	9	25
45	Area Palu	380	568	581	200	12	52,61%	494	117,47%	86	3	10

## KINERJA PWG CILEM- AREA 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	303	147	3	93,81%	397	76,23%	-94	12	34
2	Area Lhokseumawe	205	444	441	236	-3	114,96%	490	89,97%	-49	4	14
3	Area Meulaboh	136	271	275	138	4	101,42%	301	91,19%	-27	16	10
4	Area Batam	123	219	228	105	9	85,44%	263	86,69%	-35	33	21
5	Area Medan Kota	112	234	245	133	10	118,76%	276	88,55%	-32	20	17
6	Area Medan Raya	93	195	206	113	10	122,23%	231	89,07%	-25	28	16
7	Area Pekanbaru	150	366	391	241	25	160,80%	433	90,34%	-42	3	13
8	Area Pematangsiantar	128	228	239	112	11	87,66%	267	89,61%	-28	30	15
9	Area Bandar Lampung	141	270	282	141	12	99,98%	345	81,67%	-63	13	24
10	Area Bengkulu	98	188	197	98	9	100,12%	231	85,34%	-34	36	22
11	Area Jambi	112	201	211	99	10	88,41%	258	81,98%	-46	35	23
12	Area Padang	171	324	337	167	13	97,80%	344	97,97%	-7	10	7
13	Area Palembang	165	293	305	140	12	84,89%	375	81,42%	-70	14	25
14	Area Banten	141	314	334	193	20	136,27%	369	90,46%	-35	7	12
15	Area Bekasi	123	251	263	140	12	113,39%	325	80,93%	-62	15	26
16	Area Jakarta Kebon Jeruk	132	216	225	93	9	70,07%	315	71,41%	-90	39	40
17	Area Jakarta Kelapa Gading	133	226	235	102	9	76,49%	302	77,82%	-67	34	30
18	Area Jakarta Rawamangun	130	219	224	94	5	72,63%	344	65,27%	-119	37	45
19	Area Jakarta Thamrin	155	254	267	112	14	72,10%	352	75,95%	-85	29	35
20	Area Bogor	108	215	222	114	7	105,24%	315	70,62%	-92	27	41
21	Area Depok	104	206	212	108	6	103,52%	277	76,82%	-64	32	32
22	Area Jakarta Fatmawati	92	171	178	86	7	94,17%	242	73,50%	-64	41	38
23	Area Jakarta Pondok Indah	96	164	171	75	7	77,89%	254	67,27%	-83	42	42
24	Area Jakarta Saharjo	64	124	131	66	7	102,69%	196	66,74%	-65	45	44
25	Area Tangerang Selatan	78	142	147	69	5	88,99%	219	67,18%	-72	44	43
26	Area Bandung Kota	256	504	524	267	20	104,17%	511	102,45%	13	2	4
27	Area Bandung Raya	218	397	414	196	18	90,13%	469	88,31%	-55	6	19
28	Area Cirebon	209	392	413	204	22	97,25%	429	96,40%	-15	5	8
29	Area Purwokerto	81	146	152	72	7	88,80%	197	77,33%	-45	43	31
30	Area Semarang Kota	153	262	275	123	13	80,31%	373	73,86%	-97	25	37
31	Area Pekalongan	75	171	184	109	13	144,25%	184	100,04%	0	31	6
32	Area Solo	112	193	200	88	7	78,84%	273	73,25%	-73	40	39
33	Area Yogyakarta	160	281	289	129	8	80,96%	390	74,12%	-101	23	36
34	Area Denpasar	259	417	439	181	23	69,84%	497	88,47%	-57	8	18
35	Area Jember	118	234	253	135	20	114,50%	253	100,10%	0	19	5
36	Area Kediri	110	223	237	127	14	115,39%	258	91,64%	-22	24	9
37	Area Malang	123	206	216	94	11	76,34%	277	78,11%	-61	38	28
38	Area Surabaya Kota	178	335	350	172	14	96,43%	386	90,50%	-37	9	11
39	Area Surabaya Raya	184	308	322	138	14	75,13%	368	87,45%	-46	17	20
40	Area Balikpapan	145	263	277	132	14	90,74%	361	76,71%	-84	21	33
41	Area Banjarmasin	209	328	344	136	16	64,91%	442	77,85%	-98	18	29
42	Area Pontianak	195	302	310	114	7	58,44%	389	79,59%	-79	26	27
43	Area Makassar	261	594	640	379	47	145,58%	595	107,55%	45	1	1
44	Area Manado	100	211	232	131	20	130,75%	224	103,47%	8	22	3
45	Area Palu	111	240	262	151	22	136,49%	250	104,73%	12	11	2

## KINERJA SME - AREA 17-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	789	-14	-49	-1,69%	842	93,73%	-53	41	29
2	Area Lhokseumawe	1.021	844	844	-177	-1	-17,37%	1.213	69,55%	-369	45	44
3	Area Meulaboh	762	702	698	-64	-5	-8,43%	812	85,88%	-115	43	35
4	Area Batam	123	127	124	1	-3	0,71%	173	71,56%	-49	38	43
5	Area Medan Kota	188	207	208	20	1	10,66%	245	85,04%	-37	32	36
6	Area Medan Raya	80	100	100	20	0	24,63%	138	72,79%	-37	33	42
7	Area Pekanbaru	825	969	961	136	-8	16,52%	879	109,32%	82	5	9
8	Area Pematangsiantar	185	243	246	61	3	33,24%	252	97,49%	-6	15	24
9	Area Bandar Lampung	332	394	393	61	-1	18,54%	381	103,15%	12	14	16
10	Area Bengkulu	254	292	296	42	4	16,48%	313	94,56%	-17	24	28
11	Area Jambi	435	370	370	-64	-0	-14,82%	494	74,94%	-124	44	40
12	Area Padang	355	389	393	38	4	10,73%	429	91,66%	-36	26	30
13	Area Palembang	1.061	1.051	1.054	-7	3	-0,66%	1.110	94,98%	-56	40	27
14	Area Banten	453	501	537	84	36	18,49%	509	105,47%	28	7	12
15	Area Bekasi	581	661	631	50	-30	8,52%	622	101,36%	8	21	18
16	Area Jakarta Kebon Jeruk	222	245	259	37	14	16,62%	255	101,35%	3	27	19
17	Area Jakarta Kelapa Gading	213	315	417	204	102	95,68%	268	155,71%	149	3	1
18	Area Jakarta Rawamangun	285	322	336	50	14	17,71%	334	100,60%	2	20	20
19	Area Jakarta Thamrin	403	510	486	83	-24	20,54%	452	107,67%	35	8	11
20	Area Bogor	340	380	374	34	-6	10,08%	391	95,61%	-17	28	26
21	Area Depok	273	346	344	71	-2	25,87%	311	110,57%	33	11	6
22	Area Jakarta Fatmawati	284	335	337	53	2	18,60%	325	103,66%	12	18	15
23	Area Jakarta Pondok Indah	182	218	238	56	20	30,70%	220	108,53%	19	16	10
24	Area Jakarta Saharjo	233	215	216	-17	1	-7,17%	267	80,91%	-51	42	38
25	Area Tangerang Selatan	278	324	325	46	0	16,69%	440	73,87%	-115	22	41
26	Area Bandung Kota	600	775	780	180	6	30,09%	677	115,23%	103	4	3
27	Area Bandung Raya	716	775	768	53	-7	7,34%	769	99,85%	-1	19	22
28	Area Cirebon	371	403	410	39	7	10,41%	410	100,15%	1	25	21
29	Area Purwokerto	300	326	323	23	-2	7,84%	368	87,72%	-45	31	32
30	Area Semarang Kota	460	484	488	29	5	6,28%	510	95,83%	-21	29	25
31	Area Pekalongan	256	294	284	28	-10	10,92%	326	87,10%	-42	30	33
32	Area Solo	427	508	509	82	1	19,27%	462	110,14%	47	9	7
33	Area Yogyakarta	377	430	431	54	2	14,33%	422	102,32%	10	17	17
34	Area Denpasar	346	413	409	64	-3	18,38%	392	104,32%	17	13	14
35	Area Jember	209	202	203	-6	1	-2,90%	251	80,76%	-48	39	39
36	Area Kediri	179	196	191	12	-5	6,68%	291	65,42%	-101	36	45
37	Area Malang	233	307	303	70	-4	30,16%	276	110,04%	28	12	8
38	Area Surabaya Kota	429	524	529	100	5	23,33%	468	112,97%	61	6	5
39	Area Surabaya Raya	660	728	739	79	12	12,00%	704	105,02%	35	10	13
40	Area Balikpapan	1.337	1.594	1.630	293	36	21,88%	1.378	118,25%	251	1	2
41	Area Banjarmasin	1.618	1.896	1.900	282	4	17,41%	1.673	113,58%	227	2	4
42	Area Pontianak	2.176	2.214	2.220	44	6	2,03%	2.240	99,09%	-20	23	23
43	Area Makassar	326	329	329	3	-0	0,86%	405	81,07%	-77	37	37
44	Area Manado	210	213	229	19	16	9,19%	253	90,78%	-23	34	31
45	Area Palu	234	244	246	12	1	5,15%	283	86,79%	-37	35	34

## KINERJA MBG - AREA 17-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	17-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.459	-138	-4	-8,65%	1.708	85,41%	-249	45	35
2	Area Lhokseumawe	2.874	2.897	2.877	3	-20	0,11%	3.096	92,93%	-219	20	13
3	Area Meulaboh	2.094	2.049	2.045	-49	-4	-2,35%	2.226	91,87%	-181	41	17
4	Area Batam	311	326	328	17	2	5,51%	362	90,52%	-34	11	22
5	Area Medan Kota	159	195	194	35	-1	21,77%	211	92,08%	-17	5	16
6	Area Medan Raya	368	389	390	22	1	5,91%	422	92,31%	-32	10	14
7	Area Pekanbaru	1.025	1.052	1.060	35	8	3,43%	1.139	93,05%	-79	4	12
8	Area Pematangsiantar	447	445	447	-0	2	-0,07%	508	87,96%	-61	22	27
9	Area Bandar Lampung	936	955	960	24	4	2,58%	1.025	93,59%	-66	9	8
10	Area Bengkulu	908	951	959	50	8	5,55%	972	98,66%	-13	3	3
11	Area Jambi	852	928	935	83	7	9,69%	919	101,70%	16	1	2
12	Area Padang	686	733	740	54	7	7,92%	755	98,05%	-15	2	4
13	Area Palembang	998	1.006	1.012	14	6	1,36%	1.098	92,18%	-86	12	15
14	Area Banten	554	545	549	-5	4	-0,96%	605	90,68%	-56	27	21
15	Area Bekasi	377	366	367	-10	0	-2,60%	414	88,48%	-48	31	25
16	Area Jakarta Kebon Jeruk	321	294	294	-27	0	-8,34%	354	83,20%	-59	36	39
17	Area Jakarta Kelapa Gading	202	185	185	-17	-0	-8,55%	224	82,46%	-39	35	42
18	Area Jakarta Rawamangun	364	366	366	2	-0	0,57%	402	91,02%	-36	21	20
19	Area Jakarta Thamrin	83	81	81	-2	1	-2,52%	97	83,58%	-16	24	38
20	Area Bogor	503	464	464	-39	1	-7,66%	541	85,81%	-77	40	33
21	Area Depok	174	182	183	9	1	5,09%	195	93,61%	-12	15	7
22	Area Jakarta Fatmawati	109	116	118	9	2	8,53%	123	95,59%	-5	13	6
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,53%	109	82,35%	-19	28	43
24	Area Jakarta Saharjo	82	78	78	-3	0	-4,17%	91	85,53%	-13	25	34
25	Area Tangerang Selatan	306	315	315	8	0	2,72%	329	95,62%	-14	18	5
26	Area Bandung Kota	726	716	722	-4	6	-0,51%	772	93,54%	-50	26	9
27	Area Bandung Raya	566	504	504	-62	0	-10,93%	610	82,62%	-106	42	41
28	Area Cirebon	607	531	531	-76	1	-12,45%	641	82,93%	-109	44	40
29	Area Purwokerto	556	519	519	-36	0	-6,55%	610	85,18%	-90	38	36
30	Area Semarang Kota	877	901	906	8	5	0,95%	534	169,67%	372	17	1
31	Area Pekalongan	491	496	499	8	3	1,70%	534	93,48%	-35	17	10
32	Area Solo	592	522	522	-69	1	-11,71%	649	80,53%	-126	43	45
33	Area Yogyakarta	464	445	448	-16	3	-3,51%	515	86,96%	-67	34	30
34	Area Denpasar	996	992	1.001	5	9	0,51%	1.097	91,24%	-96	19	19
35	Area Jember	428	388	390	-38	2	-8,83%	452	86,20%	-62	39	32
36	Area Kediri	780	745	753	-27	8	-3,48%	859	87,70%	-106	37	28
37	Area Malang	483	462	468	-16	6	-3,25%	536	87,33%	-68	33	29
38	Area Surabaya Kota	408	400	400	-8	0	-2,07%	453	88,35%	-53	29	26
39	Area Surabaya Raya	712	733	739	27	6	3,86%	791	93,48%	-52	8	11
40	Area Balikpapan	420	446	452	32	5	7,55%	495	91,30%	-43	7	18
41	Area Banjarmasin	540	530	532	-9	2	-1,64%	628	84,62%	-97	30	37
42	Area Pontianak	441	446	450	9	3	2,08%	498	90,31%	-48	14	24
43	Area Makassar	643	640	642	-1	1	-0,14%	740	86,69%	-99	23	31
44	Area Manado	196	185	185	-11	0	-5,65%	227	81,48%	-42	32	44
45	Area Palu	394	422	426	32	4	8,11%	472	90,39%	-45	6	23

