

## Kinerja Tabungan Haji

No	RO	Realisasi				Growth			Rank	Realisasi NoA				Growth			Rank
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	
1	RO I/ Aceh	211.974	298.367	287.918	286.384	74.410	(11.983)	(1.534)	1	198.867	319.744	323.611	324.033	125.166	4.289	422	10
2	RO II/ Medan	679.382	925.633	902.280	897.742	218.360	(27.891)	(4.538)	2	323.673	482.158	491.143	491.953	168.280	9.795	810	2
3	RO III/ Palembang	961.102	1.156.872	1.104.614	1.093.293	132.191	(63.579)	(11.321)	6	531.528	619.666	626.316	626.840	95.312	7.174	524	4
4	RO IV/ Jakarta 1	2.051.747	2.327.107	2.203.200	2.185.056	133.309	(142.052)	(18.144)	8	620.508	759.506	764.763	765.366	144.858	5.860	603	7
5	RO V/ Jakarta 2	1.321.467	1.474.641	1.424.746	1.419.402	97.935	(55.239)	(5.344)	5	368.460	456.266	460.198	460.637	92.177	4.371	439	8
6	RO VI/ Bandung	1.816.444	2.046.671	1.931.838	1.924.090	107.646	(122.581)	(7.748)	7	591.385	690.046	693.980	694.409	103.024	4.363	429	9
7	RO VII/ Semarang	2.079.521	2.539.188	2.401.564	2.376.223	296.702	(162.965)	(25.341)	9	868.057	1.018.585	1.024.898	1.025.517	157.460	6.932	619	5
8	RO VIII/ Surabaya	2.951.282	3.316.248	3.159.144	3.126.748	175.466	(189.501)	(32.396)	10	1.198.316	1.389.083	1.402.591	1.403.700	205.384	14.617	1.109	1
9	RO IX/ Kalimantan	1.224.042	1.368.434	1.331.150	1.325.805	101.763	(42.629)	(5.345)	3	418.401	509.254	516.647	517.325	98.924	8.071	678	3
10	RO X/ Makassar	1.202.663	1.464.922	1.428.992	1.419.210	216.547	(45.713)	(9.782)	4	458.746	566.258	571.772	572.232	113.486	5.974	460	6
Total RO		14.499.624	16.918.084	16.175.447	16.053.953	1.554.329	(864.131)	(121.494)		5.577.941	6.810.566	6.875.919	6.882.012	1.304.071	71.446	6.093	

## Kinerja Tabungan Haji Area

No	Unit Kerja	Realisasi				Growth			Rank	Realisasi NoA				Growth NoA			Rank
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	
1	AREA BATAM	122.518	173.843	173.186	171.621	49.103	(2.221)	(1.565)	2	40.868	67.731	69.271	69.426	28.558	1.695	155	3
2	AREA MEDAN KOTA	90.517	120.571	116.189	115.667	25.150	(4.905)	(522)	4	47.485	71.752	73.395	73.518	26.033	1.766	123	2
3	AREA MEDAN RAYA	88.690	127.262	125.779	124.905	36.216	(2.357)	(873)	3	46.285	68.204	69.434	69.536	23.251	1.332	102	4
4	AREA PEKANBARU	263.790	329.337	313.863	312.967	49.177	(16.370)	(895)	5	123.076	189.892	193.402	193.751	70.675	3.859	349	1
5	AREA PEMATANGSIANTAR	113.867	174.620	173.263	172.581	58.715	(2.039)	(682)	1	65.959	84.579	85.641	85.722	19.763	1.143	80	5
RO II / Medan		679.382	925.633	902.280	897.742	218.360	(27.891)	(4.538)		323.673	482.158	491.143	491.953	168.280	9.795	809	

### Kinerja Tabungan Haji

No	Unit Kerja	Realisasi				Growth			Rank MtD	Realisasi NoA				Growth NoA			Rank MtD	
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		
	AREA BATAM	122.518	173.843	173.186	171.621	49.103	(2.221)	(1.565)		40.868	67.731	69.271	69.426	28.558	1.695	155		
1	KC BATAM WINDSOR CENTRAL	15.557	19.606	18.494	18.337	2.780	(1.269)	(158)	17	5.461	7.967	8.073	8.084	2.623	117	11	6	
2	KCP BATAM BOTANIA GARDEN	5.972	10.330	9.894	9.844	3.872	(486)	(50)	16	2.333	3.600	3.681	3.686	1.353	86	5	11	
3	KCP BATAM GRAND NIAGA MAS	3.681	8.039	7.661	7.662	3.981	(378)	(66)	1	15	1.820	3.824	3.977	3.987	2.167	163	10	2
4	KC TANJUNG PINANG	9.057	10.582	10.280	10.214	1.156	(368)	(66)	14	3.474	4.813	4.884	4.891	1.417	78	7	13	
5	KCP BATAMINDO	8.213	14.033	13.665	13.670	5.457	(364)	(66)	5	13	2.837	5.180	5.288	5.296	2.459	116	8	7
6	KCP ANAMBAS	4.048	5.592	5.372	5.310	1.262	(282)	(62)	12	1.063	1.431	1.449	1.450	387	19	1	16	
7	KCP BATAM SEKUPANG	5.591	8.437	8.273	8.357	2.766	(80)	(24)	84	11	1.914	3.301	3.394	3.405	1.491	104	11	9
8	KCP TANJUNG UBAN	4.241	5.321	5.281	5.257	1.016	(64)	(24)	10	1.156	1.954	2.046	2.056	900	102	10	10	
9	KCP ANAMBAS JEMAJA	611	1.267	1.226	1.229	618	(38)	(11)	2	9	146	402	420	420	274	18	0	17
10	KCP NATUNA	4.440	5.889	5.859	5.871	1.432	(17)	(6)	12	8	1.755	2.989	3.050	3.052	1.297	63	2	14
11	KCP TANJUNG BALAI KARIMUN 1	14.088	18.129	18.124	18.118	4.029	(11)	(6)	7	3.788	6.986	7.082	7.091	3.303	105	9	8	
12	KCP BATU AJI	7.248	10.003	10.062	10.029	2.781	26	(33)	6	2.278	4.011	4.066	4.070	1.792	59	4	15	
13	KCP BATAM BENGKONG	5.698	9.180	9.330	9.213	3.515	33	(117)	5	2.001	3.482	3.570	3.601	1.600	119	31	5	
14	KCP BATAM BATU AJI	8.137	12.312	12.310	12.388	4.252	76	79	4	2.641	4.756	4.885	4.903	2.262	147	18	3	
15	KCP BATAM RADEN PATAH	14.310	16.079	16.231	16.214	1.904	135	(17)	3	4.333	5.987	6.122	6.130	1.797	143	8	4	
16	KCP BINTAN CENTER	5.039	6.243	6.490	6.505	1.466	261	15	2	1.664	2.758	2.836	2.843	1.179	85	7	12	
17	KCP BATAM CENTER	6.588	12.800	14.633	13.405	6.817	605	(1.228)	1	2.204	4.290	4.448	4.461	2.257	171	13	1	

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No	Unit Kerja	Realisasi				Growth			Rank MtD	Realisasi NoA				Growth NoA			Rank MtD	
		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		
	AREA MEDAN KOTA	90.517	120.571	116.189	115.667	25.150	(4.905)	(522)	47.386	71.650	73.292	73.415	26.029	1.765	123			
1	KC MEDAN KEJAKSAAN	10.357	13.955	12.162	11.861	1.504	(2.094)	(300)	18	6.293	7.918	8.036	8.026	1.733	108	(10)	9	
2	KCP MEDAN ADAM MALIK	19.718	19.938	18.554	18.401	(1.317)	(1.537)	(153)	17	8.564	10.234	10.314	10.322	1.758	88	8	12	
3	KC MEDAN S PARMAN	8.113	10.805	10.071	10.122	2.009	(682)	(10)	52	16	5.428	6.731	6.843	6.854	1.426	123	11	3
4	KCP MEDAN TOMANG ELOK	3.276	5.027	4.786	4.776	1.499	(252)	(10)	15	1.539	2.856	2.912	2.915	1.376	59	3	17	
5	KCP MEDAN PULO BRAYAN	5.141	6.807	6.572	6.570	1.428	(237)	(3)	14	2.026	3.777	3.854	3.861	1.835	84	7	14	
6	KC MEDAN GAJAH MADA	4.262	6.665	6.472	6.431	2.168	(234)	(41)	13	2.635	4.149	4.270	4.280	1.645	131	10	1	
7	KCP MEDAN ISKANDAR MUDA 1	2.538	3.352	3.159	3.203	665	(149)	44	12	1.295	1.883	1.929	1.934	639	51	5	18	
8	KCP MEDAN JUANDA	7.138	8.394	8.256	8.277	1.139	(117)	21	11	2.377	3.835	3.944	3.954	1.577	119	10	4	
9	KCP MEDAN PANCA BUDI	619	1.268	1.155	1.155	536	(114)	0	10	608	2.100	2.216	2.230	1.622	130	14	2	
10	KCP MEDAN KAMPUNG BARU	8.937	11.370	11.274	11.323	2.386	(48)	48	9	5.248	6.689	6.786	6.791	1.543	102	5	10	
11	KCP MEDAN SIMPANG LIMUN	4.780	5.741	5.853	5.708	929	(33)	(145)	8	2.815	4.356	4.465	4.473	1.658	117	8	7	
12	KCP MEDAN SUKARAMAI	4.790	5.914	5.916	5.892	1.102	(22)	(24)	7	2.189	3.869	3.954	3.960	1.771	91	6	11	
13	KCP MEDAN KRAKATAU	4.619	6.989	6.984	6.982	2.364	(7)	(2)	6	2.593	4.505	4.608	4.623	2.030	118	15	5	
14	KCP MEDAN GATOT SUBROTO	1.363	4.305	4.331	4.331	2.968	26	0	5	1.138	2.068	2.148	2.155	1.017	87	7	13	
15	KCP MEDAN IMAM BONJOL	2.181	3.327	3.392	3.381	1.200	54	(11)	4	1.098	1.775	1.837	1.844	746	69	7	15	
16	KCP MEDAN SUTOMO	1	318	429	429	428	111	0	3	8	671	728	732	724	61	4	16	
17	KCP MEDAN USU	464	2.929	3.095	3.095	2.631	166	0	2	301	1.033	1.147	1.150	849	117	3	7	
18	KCP MEDAN MUCHTAR BASRI	2.145	3.394	3.646	3.648	1.503	254	2	1	1.231	3.201	3.301	3.311	2.080	110	10	8	

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		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	
	AREA MEDAN RAYA	88.690	127.262	125.779	124.905	36.216	(2.357)	(873)	46.285	68.204	69.434	69.536	23.251	1.332	102		
1	KCP STABAT KH ZAINUL ARIFIN	13.208	14.680	14.080	13.819	612	(861)	(261)	15	5.440	6.851	6.918	6.925	1.485	74	7	9
2	KCP MEDAN AKSARA	10.405	11.616	11.155	11.038	634	(578)	(117)	14	6.572	8.099	8.170	8.175	1.603	76	5	8
3	KC BINJAI	7.130	11.956	11.436	11.436	4.306	(520)	0	13	3.758	5.627	5.712	5.719	1.961	92	7	7
4	KCP BINJAI JAMIN GINTING	8.771	9.569	9.091	9.144	373	(424)	53	12	3.538	5.314	5.432	5.442	1.904	128	10	2
5	KCP TEBING TINGGI SUDIRMAN 1	6.117	8.033	7.669	7.701	1.584	(332)	32	11	2.930	4.435	4.528	4.535	1.605	100	7	6
6	KC LUBUK PAKAM	8.447	12.567	12.399	12.277	3.831	(289)	(122)	10	5.216	7.446	7.597	7.614	2.398	168	17	1
7	KCP MEDAN SETIA BUDI	7.118	9.798	9.664	9.585	2.467	(213)	(79)	9	3.327	4.830	4.955	4.957	1.630	127	2	3
8	KCP PERBAUNGAN	3.301	5.337	5.258	5.215	1.915	(122)	(42)	8	2.291	3.445	3.503	3.507	1.216	62	4	11
9	KCP PANGKALAN BRANDAN	4.452	10.706	10.750	10.589	6.138	(116)	(160)	7	1.751	3.576	3.591	3.594	1.843	18	3	15
10	KCP MEDAN RING ROAD	3.827	7.169	7.114	7.078	3.250	(92)	(37)	6	2.414	3.752	3.793	3.810	1.396	58	17	13
11	KCP MEDAN BELAWAN	2.540	3.962	4.005	3.972	1.432	9	(33)	5	1.335	2.111	2.173	2.179	844	68	6	10
12	KCP CEMARA ASRI	4.003	4.804	4.826	4.827	824	23	1	4	2.367	3.284	3.404	3.407	1.040	123	3	4
13	KCP KABANJAHE	884	2.263	2.347	2.287	1.404	24	(60)	3	832	1.666	1.721	1.723	891	57	2	14
14	KCP MEDAN A.H NASUTION	4.111	7.127	7.214	7.212	3.100	85	(3)	2	2.232	3.676	3.732	3.736	1.504	60	4	12
15	KCP MEDAN MARELAN RAYA	4.377	7.675	8.770	8.725	4.347	1.050	(45)	1	2.282	4.092	4.205	4.213	1.931	121	8	5

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		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	
	AREA PEKANBARU	263.790	329.337	313.863	312.967	49.177	(16.370)	(895)		123.076	189.892	193.402	193.751	70.675	3.859	349	
1	KCP TEMBILAHAN	24.163	33.223	30.354	29.938	5.775	(3.285)	(416)	29	7.994	9.763	9.860	9.871	1.877	108	11	20
2	KC DUMAI	20.236	22.410	21.095	20.977	741	(1.432)	(118)	28	6.871	8.879	8.979	8.994	2.123	115	15	19
3	KCP PEKANBARU PANAM	8.934	10.542	9.308	9.217	282	(1.325)	(92)	27	4.561	7.676	7.813	7.822	3.261	146	9	10
4	KCP RENGAT	13.070	15.223	13.971	14.063	993	(1.159)	93	26	4.542	6.277	6.354	6.363	1.821	86	9	25
5	KC PEKANBARU HARAPAN RAYA	9.446	10.934	10.087	10.018	572	(916)	(70)	25	4.825	7.322	7.528	7.546	2.721	224	18	3
6	KC DURI	15.265	17.283	16.285	16.370	1.106	(912)	86	24	5.765	9.243	9.490	9.515	3.750	272	25	1
7	KCP PEKANBARU NANGKA	6.786	7.114	6.254	6.232	(554)	(882)	(22)	23	4.179	6.738	6.868	6.883	2.704	145	15	11
8	KCP DURI HANG TUAH 1	7.771	9.988	9.171	9.151	1.381	(837)	(19)	22	2.966	4.660	4.749	4.761	1.795	101	12	24
9	KCP TELUK KUANTAN	9.803	15.648	14.945	14.910	5.107	(739)	(35)	21	4.578	7.036	7.208	7.261	2.683	225	53	2
10	KCP PEKANBARU SUDIRMAN ATAS	17.759	18.756	18.039	18.058	299	(698)	19	20	10.090	11.910	12.087	12.092	2.002	182	5	5
11	KCP PEKANBARU ARIFIN AHMAD	15.624	17.620	16.931	16.939	1.315	(681)	8	19	11.341	13.250	13.362	13.374	2.033	124	12	17
12	KCP SIAK	4.510	7.395	6.720	6.747	2.237	(649)	27	18	2.020	3.947	4.072	4.082	2.062	135	10	13
13	KCP UJUNG BATU 1	8.251	8.525	7.934	7.884	(367)	(641)	(50)	17	3.662	6.310	6.431	6.439	2.777	129	8	16
14	KCP PANGKALAN KERINCI MAHARAJA	16.853	20.036	19.516	19.438	2.585	(598)	(78)	16	8.907	11.418	11.568	11.575	2.668	157	7	7
15	KCP BANGKINANG	7.424	10.223	9.871	9.733	2.309	(490)	(137)	15	4.309	6.599	6.771	6.777	2.468	178	6	6
16	KCP ROKAN HULU PASIR PANGARAIAN	3.657	6.848	6.463	6.401	2.744	(446)	(61)	14	2.226	5.173	5.199	5.203	2.977	30	4	29
17	KCP FLAMBOYAN PETAPAHAN	5.186	7.141	6.821	6.822	1.636	(320)	1	13	1.933	4.146	4.240	4.248	2.315	102	8	23
18	KCP SELAT PANJANG	4.893	5.681	5.423	5.391	498	(291)	(32)	12	1.510	3.569	3.688	3.698	2.188	129	10	16
19	KC PEKANBARU SUDIRMAN 1	16.729	19.748	19.551	19.481	2.752	(268)	(70)	11	7.949	10.365	10.492	10.503	2.554	138	11	12
20	KCP PEKANBARU RUMBIAI	3.941	4.870	4.767	4.753	812	(118)	(14)	10	2.099	3.604	3.664	3.670	1.571	66	6	26
21	KCP DUMAI SUKAJADI	3.749	4.587	4.511	4.486	737	(101)	(25)	9	1.450	2.954	3.049	3.057	1.607	103	8	22
22	KCP PANAM RAYA	4.086	5.814	5.713	5.721	1.635	(94)	8	8	2.697	6.206	6.306	6.312	3.615	106	6	21
23	KCP BAGAN BATU SUDIRMAN 1	11.488	13.531	13.439	13.443	1.955	(89)	4	7	4.341	5.715	5.748	5.749	1.408	34	1	28
24	KCP DURI HANG TUAH 2	7.953	10.872	10.822	10.838	2.885	(34)	16	6	3.452	8.016	8.151	8.167	4.715	151	16	9
25	KCP PEKANBARU UIN SUSKA	312	1.146	1.159	1.170	858	24	11	5	1.316	3.892	4.033	4.044	2.728	152	11	8
26	KCP GUNUNG RAYA KANDIS	853	2.587	2.676	2.628	1.774	40	(48)	4	606	2.378	2.498	2.508	1.902	130	10	14
27	KCP PEKANBARU UIR	1.348	2.871	2.976	2.979	1.631	108	3	3	722	2.762	2.940	2.969	2.247	207	29	4
28	KCP BAGAN SIAPIAPI	7.873	11.185	11.386	11.348	3.475	164	(38)	2	3.401	5.429	5.488	5.493	2.092	64	5	27
29	KCP PEKANBARU SUDIRMAN	5.829	7.535	7.677	7.832	2.003	297	155	1	2.764	4.655	4.766	4.775	2.011	120	9	18

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		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	16-Dec-25	17-Dec-25	YtD	MtD	DtD	
	AREA PEMATANGSIANTAR	113.867	174.620	173.263	172.581	58.715	(2.039)	(682)	65.516	83.711	84.770	84.850	19.334	1.139	80		
1	KCP PANYABUNGAN	13.061	15.801	15.253	15.240	2.179	(561)	(14)	14	6.984	7.917	7.986	7.990	1.006	73	4	8
2	KCP INDRAPURA	9.597	11.332	10.987	10.928	1.332	(404)	(59)	13	4.112	5.054	5.087	5.089	977	35	2	12
3	KC RANTAU PRAPAT	18.095	24.633	24.376	24.275	6.181	(358)	(100)	12	11.456	13.478	13.602	13.612	2.156	134	10	3
4	KCP KISARAN	10.018	15.407	15.180	15.062	5.044	(345)	(118)	11	4.673	7.342	7.490	7.500	2.827	158	10	1
5	KCP GUNUNG TUA	8.031	11.758	11.461	11.418	3.387	(340)	(42)	10	5.154	5.970	6.021	6.029	875	59	8	9
6	KCP SIBUHUAN	5.558	9.450	9.462	9.206	3.648	(244)	(256)	9	5.519	7.228	7.324	7.329	1.810	101	5	5
7	KCP KOTA PINANG	7.004	16.058	15.928	15.861	8.857	(197)	(68)	8	3.908	5.242	5.349	5.359	1.451	117	10	4
8	KC PADANGSIDEMPUAN	12.883	16.735	16.591	16.655	3.772	(80)	63	7	8.829	9.774	9.821	9.827	998	53	6	10
9	KCP PEMATANGSIANTAR SUTOMO	1.893	5.374	5.268	5.308	3.415	(66)	40	6	886	2.309	2.442	2.452	1.566	143	10	2
10	KC SIBOLGA	2.802	6.028	6.020	6.024	3.222	(4)	4	5	1.273	2.667	2.689	2.693	1.420	26	4	13
11	KC PEMATANGSIANTAR PERINTIS	11.882	18.639	18.691	18.666	6.784	27	(25)	4	4.490	5.609	5.701	5.706	1.216	97	5	6
12	KCP SIPIROK	2.846	5.745	5.847	5.822	2.976	77	(25)	3	2.073	2.655	2.671	2.671	598	16	0	14
13	KCP TANJUNG BALAI	3.904	7.311	7.599	7.437	3.533	127	(162)	2	2.118	3.240	3.318	3.319	1.201	79	1	7
14	KCP AEK KANOPAN	5.836	8.806	9.069	9.150	3.314	344	81	1	4.041	5.226	5.269	5.274	1.233	48	5	11