



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 18 Dec 2025



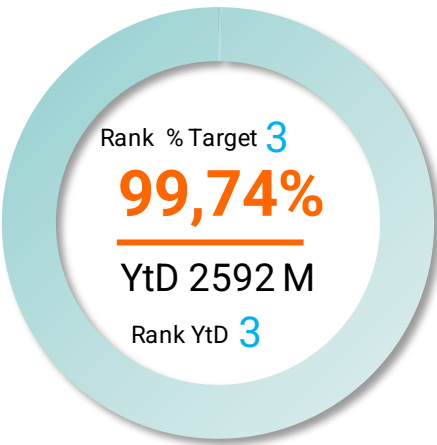
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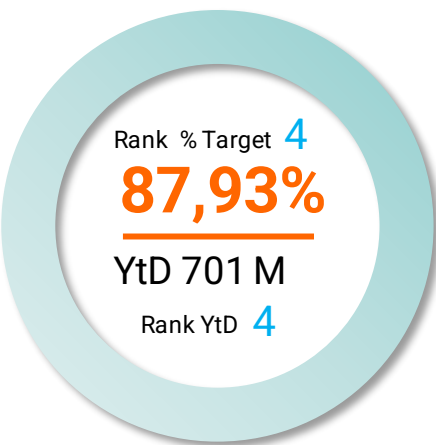
HIGHLIGHT KINERJA RO 2 MEDAN

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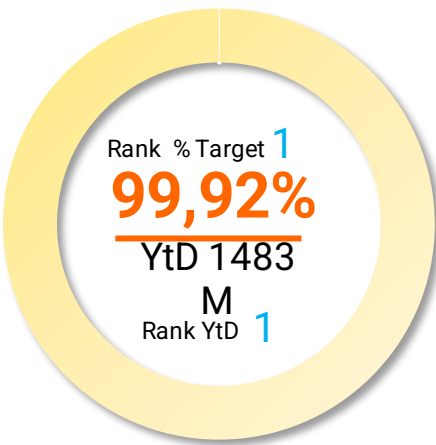
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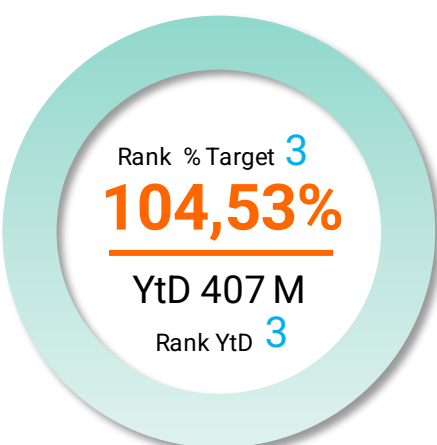
GIRO



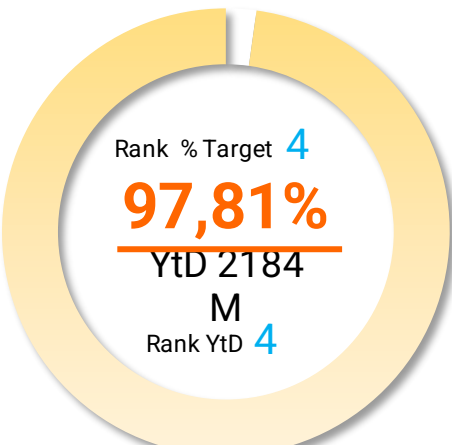
TABUNGAN



DEPOSITO

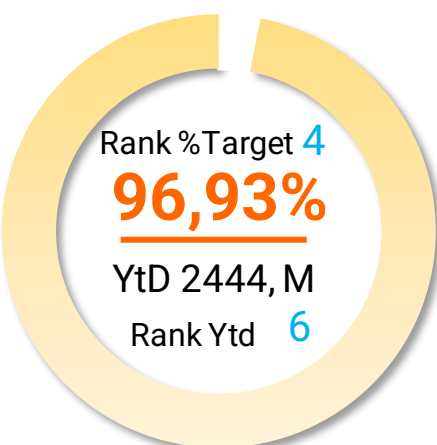


CASA

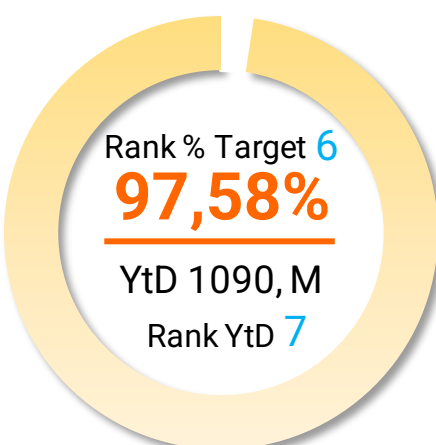


PEMBIAYAAN

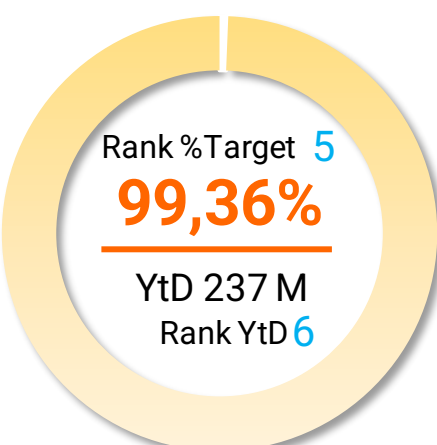
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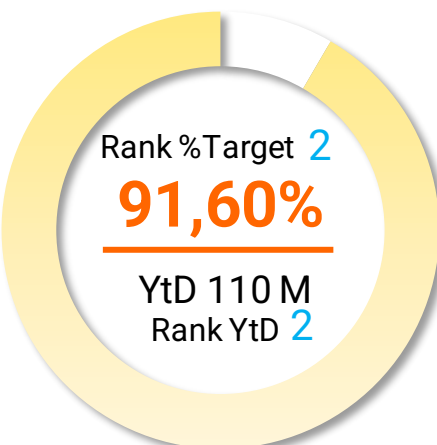
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PEMBIAYAAN SME



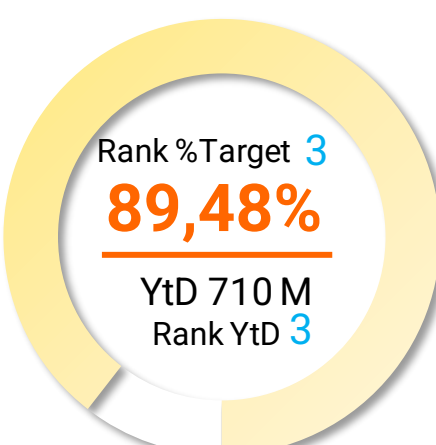
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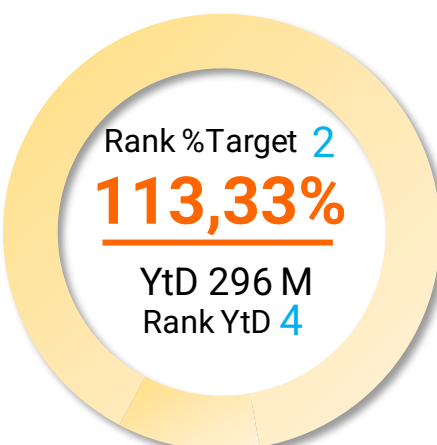
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PEMBIAYAAN CILEM



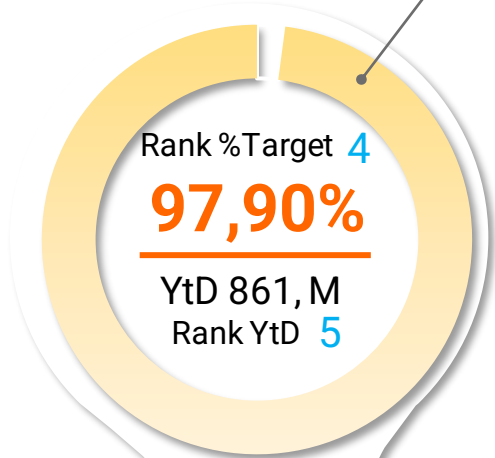
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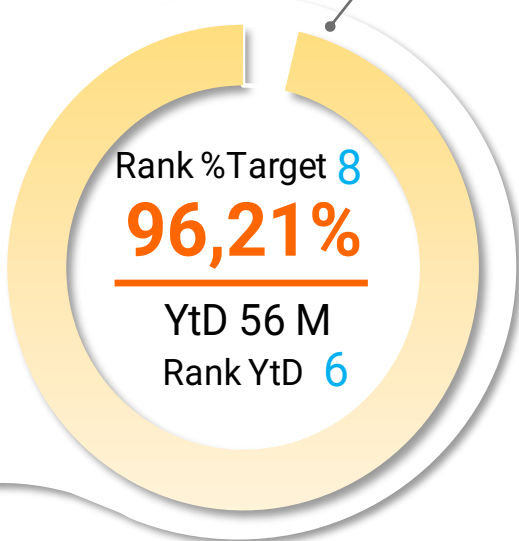
HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)

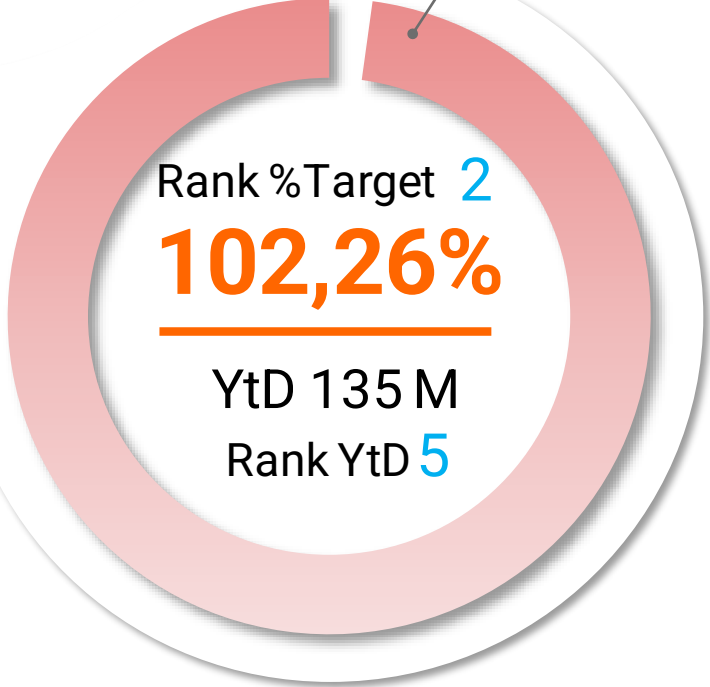
CFG - MITRAGUNA



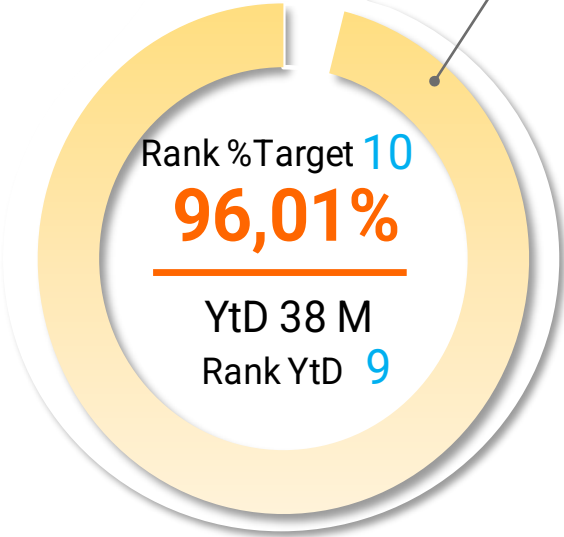
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 18-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.171	20.096	1.058	475	-75	5,56%	21.428	93,78%	-1.332	6	6	21.428	-1.332
2	RO II/ Medan	20.912	23.519	23.329	23.504	2.592	-15	175	12,39%	23.565	99,74%	-61	3	3	23.565	-61
3	RO III/ Palembang	20.017	21.849	22.140	22.214	2.197	365	74	10,98%	23.017	96,51%	-803	4	5	23.017	-803
4	RO IV/ Jakarta 1	110.022	134.028	130.145	131.864	21.841	-2.164	1.719	19,85%	115.245	114,42%	16.618	1	1	115.245	16.618
5	RO V/ Jakarta 2	49.486	54.090	58.098	58.117	8.631	4.027	19	17,44%	54.244	107,14%	3.873	2	2	54.244	3.873
6	RO VI/ Bandung	20.494	21.907	20.961	21.028	534	-880	67	2,60%	23.960	87,76%	-2.932	7	8	23.960	-2.932
7	RO VII/ Semarang	25.381	26.479	25.624	25.562	181	-917	-62	0,71%	28.582	89,43%	-3.020	8	7	28.582	-3.020
8	RO VIII/ Surabaya	30.784	32.237	30.986	30.948	164	-1.289	-38	0,53%	35.319	87,62%	-4.371	9	10	35.319	-4.371
9	RO IX/ Kalimantan	19.302	19.885	19.428	19.439	137	-447	11	0,71%	22.154	87,75%	-2.715	10	9	22.154	-2.715
10	RO X/ Makassar	12.017	13.875	13.758	13.716	1.699	-159	-42	14,14%	14.167	96,81%	-451	5	4	14.167	-451

KINERJA GIRO RO PER 18-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.241	2.238	198	150	-3	9,69%	2.914	76,81%	-676	8	5	2.914	-676
2	RO II/ Medan	1.894	2.448	2.502	2.596	701	148	94	37,02%	2.952	87,93%	-356	4	4	2.952	-356
3	RO III/ Palembang	1.759	3.054	3.246	3.286	1.527	232	40	86,83%	2.916	112,67%	370	3	2	2.916	370
4	RO IV/ Jakarta 1	32.959	37.026	37.405	37.393	4.434	367	-12	13,45%	35.010	106,81%	2.383	2	3	35.010	2.383
5	RO V/ Jakarta 2	8.042	13.196	17.531	17.439	9.397	4.243	-92	116,84%	10.182	171,27%	7.257	1	1	10.182	7.257
6	RO VI/ Bandung	2.464	3.390	2.790	2.813	348	-578	22	14,13%	4.219	66,67%	-1.406	5	8	4.219	-1.406
7	RO VII/ Semarang	1.674	1.497	1.455	1.441	-234	-56	-15	-13,97%	2.924	49,26%	-1.484	10	10	2.924	-1.484
8	RO VIII/ Surabaya	2.806	2.866	3.059	3.057	250	191	-2	8,92%	4.255	71,85%	-1.198	7	6	4.255	-1.198
9	RO IX/ Kalimantan	1.559	1.795	1.810	1.814	255	19	4	16,34%	2.712	66,86%	-899	6	7	2.712	-899
10	RO X/ Makassar	1.137	1.502	1.186	1.155	18	-347	-32	1,55%	1.806	63,93%	-651	9	9	1.806	-651

KINERJA TABUNGAN RO PER 18-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.217	15.185	1.357	372	-32	9,81%	15.284	99,35%	-99	3	2	15.284	-99
2	RO II/ Medan	12.343	13.809	13.785	13.826	1.483	17	42	12,01%	13.838	99,92%	-12	1	1	13.838	-12
3	RO III/ Palembang	12.611	13.645	13.661	13.679	1.069	34	19	8,48%	14.391	95,05%	-712	7	5	14.391	-712
4	RO IV/ Jakarta 1	20.440	22.690	21.761	21.844	1.404	-846	82	6,87%	23.371	93,47%	-1.527	2	8	23.371	-1.527
5	RO V/ Jakarta 2	16.473	17.204	17.330	17.401	928	196	71	5,63%	18.885	92,14%	-1.484	8	9	18.885	-1.484
6	RO VI/ Bandung	10.950	11.892	11.717	11.760	810	-132	43	7,39%	12.494	94,13%	-734	9	6	12.494	-734
7	RO VII/ Semarang	15.386	17.124	16.553	16.574	1.188	-550	21	7,72%	17.160	96,58%	-586	5	4	17.160	-586
8	RO VIII/ Surabaya	18.627	20.327	19.728	19.696	1.069	-630	-32	5,74%	21.492	91,64%	-1.796	6	10	21.492	-1.796
9	RO IX/ Kalimantan	11.487	12.035	12.198	12.226	738	190	28	6,43%	13.073	93,52%	-847	10	7	13.073	-847
10	RO X/ Makassar	8.388	9.294	9.623	9.652	1.264	358	29	15,07%	9.786	98,63%	-134	4	3	9.786	-134

KINERJA DEPOSITO RO PER 18-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.713	2.673	-496	-46	-40	-15,65%	3.231	82,74%	-558	5	10	3.231	-558
2	RO II/ Medan	6.675	7.262	7.042	7.082	407	-180	40	6,10%	6.775	104,53%	307	3	3	6.775	307
3	RO III/ Palembang	5.648	5.150	5.234	5.249	-399	99	15	-7,06%	5.710	91,93%	-461	4	5	5.710	-461
4	RO IV/ Jakarta 1	56.623	74.312	70.978	72.627	16.003	-1.685	1.649	28,26%	56.864	127,72%	15.763	1	1	56.864	15.763
5	RO V/ Jakarta 2	24.971	23.690	23.237	23.277	-1.694	-413	40	-6,78%	25.177	92,45%	-1.900	10	4	25.177	-1.900
6	RO VI/ Bandung	7.080	6.625	6.454	6.455	-624	-170	2	-8,82%	7.248	89,07%	-793	6	6	7.248	-793
7	RO VII/ Semarang	8.321	7.859	7.616	7.547	-774	-311	-68	-9,30%	8.497	88,82%	-950	7	7	8.497	-950
8	RO VIII/ Surabaya	9.350	9.044	8.198	8.195	-1.155	-849	-4	-12,35%	9.572	85,61%	-1.377	9	8	9.572	-1.377
9	RO IX/ Kalimantan	6.256	6.055	5.421	5.400	-856	-655	-21	-13,69%	6.368	84,79%	-969	8	9	6.368	-969
10	RO X/ Makassar	2.492	3.079	2.948	2.909	417	-170	-39	16,75%	2.575	112,97%	334	2	2	2.575	334

KINERJA CASA PER 18-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.458	17.423	1.554	521	-35	9,79%	18.197	95,74%	-774	5	5	18.197	-774
2	RO II/ Medan	14.238	16.257	16.286	16.422	2.184	165	136	15,34%	16.790	97,81%	-368	4	4	16.790	-368
3	RO III/ Palembang	14.369	16.699	16.906	16.965	2.596	266	59	18,07%	17.307	98,02%	-342	3	3	17.307	-342
4	RO IV/ Jakarta 1	53.399	59.716	59.167	59.237	5.838	-479	70	10,93%	58.381	101,47%	856	2	2	58.381	856
5	RO V/ Jakarta 2	24.515	30.400	34.861	34.840	10.325	4.440	-22	42,12%	29.067	119,86%	5.772	1	1	29.067	5.772
6	RO VI/ Bandung	13.415	15.282	14.507	14.573	1.158	-710	65	8,63%	16.712	87,20%	-2.140	8	10	16.712	-2.140
7	RO VII/ Semarang	17.060	18.621	18.008	18.015	955	-606	7	5,60%	20.085	89,69%	-2.070	10	7	20.085	-2.070
8	RO VIII/ Surabaya	21.434	23.193	22.787	22.753	1.319	-440	-34	6,16%	25.747	88,37%	-2.994	6	9	25.747	-2.994
9	RO IX/ Kalimantan	13.046	13.830	14.008	14.039	993	209	32	7,61%	15.785	88,94%	-1.746	9	8	15.785	-1.746
10	RO X/ Makassar	9.524	10.796	10.809	10.806	1.282	10	-3	13,46%	11.592	93,23%	-785	7	6	11.592	-785

KINERJA PEMBIAYAN RETAIL RO PER 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.554	1.563	-72	7,11%	24.944	94,43%	-1.389	10	8	24.944	-1.389
2	RO II/ Medan	16.720	18.994	19.164	2.444	171	14,62%	19.772	96,93%	-608	6	4	19.772	-608
3	RO III/ Palembang	23.276	25.584	25.820	2.544	236	10,93%	26.652	96,88%	-832	5	5	26.652	-832
4	RO IV/ Jakarta 1	26.533	29.889	30.267	3.734	378	14,07%	30.928	97,86%	-661	1	2	30.928	-661
5	RO V/ Jakarta 2	22.100	24.525	24.696	2.596	170	11,74%	26.170	94,37%	-1.475	4	9	26.170	-1.475
6	RO VI/ Bandung	15.442	17.473	17.672	2.231	200	14,45%	18.080	97,75%	-407	7	3	18.080	-407
7	RO VII/ Semarang	14.637	16.121	16.244	1.607	123	10,98%	17.293	93,93%	-1.049	9	10	17.293	-1.049
8	RO VIII/ Surabaya	25.055	27.753	28.061	3.006	308	12,00%	29.100	96,43%	-1.039	3	7	29.100	-1.039
9	RO IX/ Kalimantan	16.731	18.488	18.642	1.911	153	11,42%	19.254	96,82%	-612	8	6	19.254	-612
10	RO X/ Makassar	17.143	20.176	20.444	3.301	268	19,26%	20.344	100,49%		2	1	20.344	101

KINERJA CFG RO PER 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.338	1.239	2	10,24%	13.620	97,93%	-282	6	4	13.620	-282
2	RO II/ Medan	11.848	12.865	12.938	1.090	74	9,20%	13.259	97,58%	-321	7	6	13.259	-321
3	RO III/ Palembang	15.275	16.512	16.610	1.335	98	8,74%	16.886	98,36%	-276	4	3	16.886	-276
4	RO IV/ Jakarta 1	21.183	23.341	23.496	2.314	155	10,92%	23.667	99,28%	-171	1	2	23.667	-171
5	RO V/ Jakarta 2	18.317	19.877	19.958	1.641	81	8,96%	20.885	95,56%	-927	3	10	20.885	-927
6	RO VI/ Bandung	10.525	11.523	11.596	1.072	73	10,18%	11.879	97,62%	-283	8	5	11.879	-283
7	RO VII/ Semarang	8.860	9.510	9.557	697	47	7,87%	9.959	95,96%	-402	9	9	9.959	-402
8	RO VIII/ Surabaya	17.072	18.229	18.324	1.252	95	7,33%	18.876	97,08%	-552	5	7	18.876	-552
9	RO IX/ Kalimantan	9.056	9.633	9.677	621	45	6,86%	10.047	96,32%	-370	10	8	10.047	-370
10	RO X/ Makassar	13.189	14.975	15.082	1.894	107	14,36%	14.980	100,69%		2	1	14.980	103

KINERJA CFG - MITRAGUNA 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.657	887	2	10,11%	9.826	98,28%	-169	4	3	9.826	-169
2	RO II/ Medan	7.892	8.699	8.753	861	54	10,91%	8.940	97,90%	-188	5	4	8.940	-188
3	RO III/ Palembang	8.300	9.201	9.268	967	67	11,65%	9.358	99,03%	-91	2	2	9.358	-91
4	RO IV/ Jakarta 1	5.937	6.767	6.832	895	65	15,07%	7.007	97,51%	-175	3	6	7.007	-175
5	RO V/ Jakarta 2	2.381	2.758	2.794	413	36	17,34%	3.244	86,12%	-450	10	10	3.244	-450
6	RO VI/ Bandung	4.002	4.477	4.521	518	43	12,95%	4.758	95,01%	-237	8	9	4.758	-237
7	RO VII/ Semarang	4.035	4.452	4.486	451	33	11,17%	4.683	95,78%	-198	9	8	4.683	-198
8	RO VIII/ Surabaya	6.353	7.126	7.187	834	61	13,13%	7.361	97,64%	-174	6	5	7.361	-174
9	RO IX/ Kalimantan	4.687	5.299	5.346	659	47	14,05%	5.484	97,49%	-138	7	7	5.484	-138
10	RO X/ Makassar	7.625	8.922	9.011	1.386	89	18,17%	8.864	101,66%		1	1	8.864	147

KINERJA CFG - Pensiun 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.101	168	-3	8,72%	2.164	97,07%	-63	2	5	2.164	-63
2	RO II/ Medan	1.545	1.605	1.602	56	-3	3,65%	1.665	96,21%	-63	6	8	1.665	-63
3	RO III/ Palembang	1.907	1.986	1.986	78	-1	4,10%	2.056	96,57%	-71	4	7	2.056	-71
4	RO IV/ Jakarta 1	440	462	461	21	-1	4,86%	486	94,90%	-25	9	9	486	-25
5	RO V/ Jakarta 2	329	369	370	41	1	12,60%	377	98,22%	-7	8	2	377	-7
6	RO VI/ Bandung	782	847	850	69	3	8,78%	876	97,11%	-25	5	4	876	-25
7	RO VII/ Semarang	667	718	720	53	2	7,96%	743	96,86%	-23	7	6	743	-23
8	RO VIII/ Surabaya	3.688	3.793	3.796	107	3	2,91%	3.894	97,46%	-99	3	3	3.894	-99
9	RO IX/ Kalimantan	1.703	1.690	1.685	-18	-5	-1,04%	1.807	93,27%	-122	10	10	1.807	-122
10	RO X/ Makassar	3.057	3.245	3.244	187	-1	6,11%	3.279	98,93%	-35	1	1	3.279	-35

KINERJA CFG - Griya 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.187	84	4	7,62%	1.233	96,29%	-46	8	9	1.233	-46
2	RO II/ Medan	1.954	1.973	1.992	38	18	1,93%	2.075	96,01%	-83	9	10	2.075	-83
3	RO III/ Palembang	4.680	4.790	4.817	137	27	2,92%	4.905	98,22%	-88	7	4	4.905	-88
4	RO IV/ Jakarta 1	14.108	15.226	15.305	1.197	79	8,49%	15.212	100,62%	94	1	1	15.212	94
5	RO V/ Jakarta 2	14.915	15.862	15.897	982	34	6,58%	16.299	97,53%	-403	2	6	16.299	-403
6	RO VI/ Bandung	5.339	5.746	5.769	430	23	8,06%	5.767	100,03%	2	3	2	5.767	2
7	RO VII/ Semarang	3.744	3.877	3.888	144	11	3,85%	3.975	97,82%	-87	6	5	3.975	-87
8	RO VIII/ Surabaya	6.450	6.574	6.602	152	28	2,35%	6.781	97,35%	-180	5	7	6.781	-180
9	RO IX/ Kalimantan	2.300	2.178	2.179	-121	1	-5,25%	2.249	96,87%	-70	10	8	2.249	-70
10	RO X/ Makassar	2.241	2.447	2.460	219	13	9,76%	2.487	98,91%	-27	4	3	2.487	-27

KINERJA CFG - OTO 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	393	100	-1	34,03%	397	98,84%	-5	8	3	397	-5
2	RO II/ Medan	457	588	592	135	4	29,54%	579	102,26%	13	5	2	579	13
3	RO III/ Palembang	387	535	540	153	4	39,42%	567	95,13%	-28	4	5	567	-28
4	RO IV/ Jakarta 1	698	885	898	200	13	28,66%	963	93,21%	-65	2	6	963	-65
5	RO V/ Jakarta 2	692	888	897	205	10	29,66%	964	93,04%	-67	1	7	964	-67
6	RO VI/ Bandung	401	453	456	55	3	13,62%	478	95,43%	-22	9	4	478	-22
7	RO VII/ Semarang	414	463	464	49	0	11,89%	558	83,05%	-95	10	10	558	-95
8	RO VIII/ Surabaya	580	737	739	159	3	27,34%	839	88,10%	-100	3	9	839	-100
9	RO IX/ Kalimantan	366	465	467	101	2	27,44%	508	92,03%	-40	7	8	508	-40
10	RO X/ Makassar	265	361	368	103	6	38,64%	350	105,19%	18	6	1	350	18

KINERJA PWG 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.505	764	8	103,15%	1.581	95,21%	-76	8	5	1.581	-76
2	RO II/ Medan	1.161	2.076	2.167	1.006	91	86,67%	2.222	97,56%	-54	4	3	2.222	-54
3	RO III/ Palembang	1.184	2.002	2.093	909	91	76,73%	2.270	92,19%	-177	6	6	2.270	-177
4	RO IV/ Jakarta 1	1.292	2.159	2.255	962	96	74,49%	2.692	83,76%	-437	5	9	2.692	-437
5	RO V/ Jakarta 2	923	1.586	1.649	726	63	78,58%	2.019	81,68%	-370	9	10	2.019	-370
6	RO VI/ Bandung	1.332	2.246	2.347	1.016	101	76,29%	2.320	101,17%	27	3	2	2.320	27
7	RO VII/ Semarang	978	1.686	1.754	777	68	79,40%	2.012	87,21%	-257	7	8	2.012	-257
8	RO VIII/ Surabaya	2.120	3.436	3.590	1.470	154	69,32%	3.693	97,19%	-104	1	4	3.693	-104
9	RO IX/ Kalimantan	1.142	1.729	1.779	637	50	55,75%	1.988	89,48%	-209	10	7	1.988	-209
10	RO X/ Makassar	1.952	3.167	3.299	1.348	133	69,05%	2.977	110,82%	322	2	1	2.977	322

KINERJA PWG - GADAI 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	485	241	1	99,30%	392	123,56%	92	8	1	392	92
2	RO II/ Medan	557	834	852	296	19	53,15%	752	113,33%	100	4	2	752	100
3	RO III/ Palembang	497	726	752	254	26	51,17%	718	104,75%	34	5	9	718	34
4	RO IV/ Jakarta 1	477	679	701	224	22	47,06%	685	102,41%	16	9	10	685	16
5	RO V/ Jakarta 2	381	564	583	202	19	53,15%	517	112,79%	66	10	4	517	66
6	RO VI/ Bandung	648	954	992	344	38	53,17%	912	108,86%	81	3	6	912	81
7	RO VII/ Semarang	398	634	651	253	17	63,46%	596	109,19%	55	7	5	596	55
8	RO VIII/ Surabaya	1.149	1.713	1.765	616	52	53,61%	1.654	106,70%	111	2	7	1.654	111
9	RO IX/ Kalimantan	593	836	846	253	10	42,65%	796	106,23%	50	6	8	796	50
10	RO X/ Makassar	1.480	2.122	2.159	679	37	45,89%	1.908	113,15%	251	1	3	1.908	251

KINERJA PWG CILEM 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.020	523	6	105,03%	1.189	85,86%	-168	9	6	1.189	-168
2	RO II/ Medan	605	1.243	1.315	710	72	117,52%	1.469	89,48%	-155	3	3	1.469	-155
3	RO III/ Palembang	687	1.276	1.341	654	65	95,23%	1.553	86,39%	-211	6	5	1.553	-211
4	RO IV/ Jakarta 1	815	1.480	1.554	738	74	90,52%	2.007	77,40%	-454	2	9	2.007	-454
5	RO V/ Jakarta 2	543	1.021	1.066	523	45	96,43%	1.502	70,96%	-436	8	10	1.502	-436
6	RO VI/ Bandung	684	1.292	1.355	671	63	98,19%	1.409	96,20%	-54	4	2	1.409	-54
7	RO VII/ Semarang	580	1.052	1.104	524	52	90,35%	1.416	77,97%	-312	7	8	1.416	-312
8	RO VIII/ Surabaya	971	1.723	1.825	854	102	87,90%	2.040	89,48%	-215	1	4	2.040	-215
9	RO IX/ Kalimantan	549	893	933	384	40	69,90%	1.192	78,29%	-259	10	7	1.192	-259
10	RO X/ Makassar	472	1.045	1.140	669	95	141,67%	1.069	106,64%	71	5	1	1.069	71

KINERJA SME RO 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.330	-256	-54	-9,89%	2.712	85,91%	-382	10	9	2.712	-382
2	RO II/ Medan	1.401	1.647	1.638	237	-8	16,95%	1.649	99,36%	-11	6	5	1.649	-11
3	RO III/ Palembang	2.436	2.496	2.505	69	9	2,82%	2.726	91,89%	-221	8	8	2.726	-221
4	RO IV/ Jakarta 1	2.158	2.553	2.672	514	119	23,81%	2.472	108,07%	199	2	1	2.472	199
5	RO V/ Jakarta 2	1.590	1.819	1.840	250	21	15,70%	1.877	98,01%	-37	5	7	1.877	-37
6	RO VI/ Bandung	1.687	1.953	1.970	283	17	16,75%	1.858	106,00%	111	4	2	1.858	111
7	RO VII/ Semarang	1.820	2.041	2.034	215	-7	11,80%	2.050	99,26%	-15	7	6	2.050	-15
8	RO VIII/ Surabaya	2.055	2.368	2.387	331	19	16,13%	2.344	101,84%	43	3	4	2.344	43
9	RO IX/ Kalimantan	5.131	5.704	5.750	619	46	12,05%	5.597	102,72%	152	1	3	5.597	152
10	RO X/ Makassar	769	787	808	38	21	4,96%	947	85,24%	-140	9	10	947	-140

KINERJA MBG 18-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.381	-184	-27	-2,81%	7.031	90,76%	-649	10	3	7.031	-649
2	RO II/ Medan	2.310	2.406	2.421	110	15	4,78%	2.643	91,60%	-222	2	2	2.643	-222
3	RO III/ Palembang	4.380	4.573	4.612	232	39	5,29%	4.769	96,71%	-157	1	1	4.769	-157
4	RO IV/ Jakarta 1	1.900	1.837	1.844	-56	8	-2,95%	2.096	87,99%	-252	7	8	2.096	-252
5	RO V/ Jakarta 2	1.269	1.244	1.249	-21	5	-1,65%	1.389	89,87%	-141	5	4	1.389	-141
6	RO VI/ Bandung	1.898	1.751	1.759	-139	9	-7,33%	2.022	86,99%	-263	9	10	2.022	-263
7	RO VII/ Semarang	2.980	2.883	2.898	-82	15	-2,75%	3.273	88,55%	-375	8	7	3.273	-375
8	RO VIII/ Surabaya	3.807	3.720	3.760	-47	40	-1,24%	4.187	89,80%	-427	6	5	4.187	-427
9	RO IX/ Kalimantan	1.401	1.422	1.436	35	13	2,47%	1.621	88,57%	-185	3	6	1.621	-185
10	RO X/ Makassar	1.233	1.248	1.255	22	7	1,75%	1.439	87,19%	-184	4	9	1.439	-184

KINERJA AREA



KINERJA DPK AREA PER 18-Dec-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.672	8.004	8.041	571	369	37	7,65%				11	
2	Area Lhokseumawe	8.074	8.067	8.210	8.122	48	55	-88	0,59%				30	
3	Area Meulaboh	3.494	3.882	3.957	3.933	439	51	-24	12,56%				14	
4	Area Batam	2.849	3.274	3.201	3.215	366	-58	14	12,86%				16	
5	Area Medan Kota	5.356	6.158	6.145	6.287	931	129	142	17,39%				8	
6	Area Medan Raya	2.641	2.872	2.895	2.900	260	28	5	9,83%				24	
7	Area Pekanbaru	7.557	8.546	8.413	8.437	880	-109	24	11,65%				9	
8	Area Pematangsiantar	2.510	2.668	2.674	2.664	154	-4	-9	6,15%				29	
9	Area Bandar Lampung	3.931	4.259	4.225	4.192	261	-67	-33	6,63%				23	
10	Area Bengkulu	2.130	2.493	2.608	2.673	542	179	64	25,44%				12	
11	Area Jambi	2.705	3.237	3.193	3.205	500	-32	12	18,49%				13	
12	Area Padang	3.909	4.248	4.210	4.196	287	-52	-14	7,34%				19	
13	Area Palembang	7.341	7.612	7.904	7.949	607	337	44	8,27%				10	
14	Area Banten	10.556	12.172	11.566	11.871	1.315	-301	305	12,45%				6	
15	Area Bekasi	8.947	9.796	8.885	8.550	-397	-1.246	-335	-4,44%				43	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.840	8.871	1.498	-628	32	20,31%				4	
17	Area Jakarta Kelapa Gadin	11.820	15.894	13.623	13.686	1.866	-2.208	63	15,79%				3	
18	Area Jakarta Rawamangun	10.100	10.103	10.265	9.957	-143	-146	-308	-1,41%				38	
19	Area Jakarta Thamrin	61.226	76.564	76.966	78.929	17.703	2.365	1.963	28,91%				1	
20	Area Bogor	8.049	7.662	7.694	7.881	-168	219	187	-2,09%				40	
21	Area Depok	6.943	6.872	6.948	6.902	-41	31	-46	-0,59%				34	
22	Area Jakarta Fatmawati	11.619	13.960	13.268	13.035	1.415	-925	-233	12,18%				5	
23	Area Jakarta Pondok Indah	8.481	8.793	8.167	8.199	-282	-593	32	-3,32%				42	
24	Area Jakarta Saharjo	8.231	11.230	16.673	16.723	8.492	5.493	50	103,17%				2	
25	Area Tangerang Selatan	6.162	5.574	5.347	5.377	-785	-197	29	-12,74%				45	
26	Area Bandung Kota	9.788	10.510	9.622	9.651	-137	-858	30	-1,39%				36	
27	Area Bandung Raya	5.837	6.275	6.158	6.169	332	-106	10	5,69%				18	
28	Area Cirebon	4.870	5.123	5.181	5.208	338	85	27	6,94%				17	
29	Area Purwokerto	3.175	3.446	3.359	3.360	185	-86	1	5,83%				27	
30	Area Semarang Kota	7.056	7.135	7.029	7.048	-8	-87	19	-0,11%				33	
31	Area Pekalongan	3.560	3.638	3.058	3.062	-497	-576	5	-13,97%				44	
32	Area Solo	4.925	5.259	5.208	5.206	281	-53	-2	5,70%				20	
33	Area Yogyakarta	6.665	7.001	6.970	6.886	220	-116	-84	3,31%				26	
34	Area Denpasar	3.788	4.181	4.048	4.062	274	-120	14	7,22%				21	
35	Area Jember	2.822	2.836	2.846	2.819	-3	-17	-27	-0,11%				32	
36	Area Kediri	4.155	4.089	4.034	4.014	-141	-75	-19	-3,40%				37	
37	Area Malang	4.575	5.295	4.945	4.945	369	-350	-0	8,07%				15	
38	Area Surabaya Kota	7.814	7.742	7.611	7.635	-179	-107	24	-2,29%				41	
39	Area Surabaya Raya	7.629	8.094	7.501	7.474	-155	-620	-28	-2,03%				39	
40	Area Balikpapan	8.442	8.723	8.438	8.447	4	-277	9	0,05%				31	
41	Area Banjarmasin	7.270	7.461	7.483	7.446	176	-15	-37	2,42%				28	
42	Area Pontianak	3.590	3.702	3.508	3.546	-43	-155	39	-1,20%				35	
43	Area Makassar	6.449	7.518	7.676	7.648	1.199	130	-28	18,59%				7	
44	Area Manado	2.345	2.927	2.583	2.577	232	-350	-6	9,89%				25	
45	Area Palu	3.223	3.431	3.499	3.492	269	61	-8	8,34%				22	

KINERJA GIRO AREA PER 18-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.129	1.279	1.302	117	173	24	9,85%				16	
2	Area Lhokseumawe	528	575	539	496	-32	-79	-43	-6,15%				38	
3	Area Meulaboh	326	384	424	440	113	56	16	34,77%				18	
4	Area Batam	238	419	406	403	165	-16	-3	69,04%				12	
5	Area Medan Kota	315	437	519	607	292	170	88	92,79%				9	
6	Area Medan Raya	156	129	162	161	5	32	-1	3,17%				30	
7	Area Pekanbaru	1.111	1.414	1.364	1.373	262	-41	9	23,61%				10	
8	Area Pematangsiantar	74	49	50	51	-23	3	1	-30,78%				37	
9	Area Bandar Lampung	474	458	502	469	-5	11	-34	-1,06%				31	
10	Area Bengkulu	144	93	212	260	116	168	48	80,86%				17	
11	Area Jambi	173	181	163	165	-7	-16	2	-4,34%				33	
12	Area Padang	270	313	287	284	14	-29	-3	5,23%				28	
13	Area Palembang	698	2.010	2.081	2.107	1.409	98	27	201,77%				3	
14	Area Banten	2.097	3.722	3.795	4.111	2.014	390	317	96,08%				2	
15	Area Bekasi	834	871	897	929	95	58	32	11,38%				19	
16	Area Jakarta Kebon Jeruk	636	1.900	1.836	1.855	1.218	-45	19	191,44%				4	
17	Area Jakarta Kelapa Gadin	576	781	672	740	164	-41	68	28,37%				13	
18	Area Jakarta Rawamangun	2.444	2.574	2.711	2.423	-21	-151	-288	-0,88%				36	
19	Area Jakarta Thamrin	26.371	27.178	27.495	27.335	964	157	-160	3,66%				5	
20	Area Bogor	684	784	754	774	89	-10	19	13,08%				22	
21	Area Depok	721	994	1.035	1.042	322	49	7	44,67%				8	
22	Area Jakarta Fatmawati	2.301	3.158	2.883	2.752	451	-406	-131	19,60%				6	
23	Area Jakarta Pondok Indah	957	1.238	877	841	-116	-397	-36	-12,13%				43	
24	Area Jakarta Saharjo	2.794	6.112	11.324	11.372	8.578	5.260	48	307,06%				1	
25	Area Tangerang Selatan	586	910	658	659	72	-252	0	12,35%				24	
26	Area Bandung Kota	1.112	2.126	1.522	1.525	413	-601	3	37,18%				7	
27	Area Bandung Raya	810	783	739	738	-72	-45	-2	-8,89%				41	
28	Area Cirebon	543	481	529	550	7	69	21	1,26%				29	
29	Area Purwokerto	215	155	159	152	-64	-4	-8	-29,58%				40	
30	Area Semarang Kota	684	498	454	453	-230	-45	-1	-33,68%				45	
31	Area Pekalongan	200	174	186	190	-10	16	4	-4,91%				34	
32	Area Solo	221	228	225	216	-5	-11	-9	-2,27%				32	
33	Area Yogyakarta	355	442	431	429	75	-12	-2	21,13%				23	
34	Area Denpasar	281	237	233	244	-37	8	11	-13,12%				39	
35	Area Jember	67	111	125	126	59	15	1	87,45%				25	
36	Area Kediri	248	132	151	133	-115	1	-17	-46,27%				42	
37	Area Malang	232	371	396	395	163	24	-2	70,38%				14	
38	Area Surabaya Kota	947	1.030	972	996	48	-34	24	5,08%				27	
39	Area Surabaya Raya	1.031	986	1.182	1.163	132	177	-19	12,78%				15	
40	Area Balikpapan	580	682	667	672	92	-10	5	15,80%				20	
41	Area Banjarmasin	548	639	747	723	175	84	-25	31,93%				11	
42	Area Pontianak	431	475	395	419	-12	-56	24	-2,76%				35	
43	Area Makassar	474	648	570	564	90	-84	-6	18,92%				21	
44	Area Manado	244	540	300	295	51	-245	-5	20,79%				26	
45	Area Palu	418	314	316	296	-123	-19	-20	-29,35%				44	

KINERJA TABUNGAN AREA PER 18-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.431	5.636	5.649	552	218	13	10,82%				3	
2	Area Lhokseumawe	5.942	6.260	6.409	6.404	461	144	-5	7,76%				6	
3	Area Meulaboh	2.789	3.123	3.172	3.132	343	10	-40	12,31%				7	
4	Area Batam	1.733	1.904	1.886	1.904	171	-0	17	9,85%				34	
5	Area Medan Kota	2.242	2.410	2.448	2.450	208	39	2	9,26%				26	
6	Area Medan Raya	1.804	1.981	1.989	1.996	192	15	7	10,67%				29	
7	Area Pekanbaru	4.778	5.505	5.441	5.457	679	-48	16	14,20%				2	
8	Area Pematangsiantar	1.787	2.009	2.021	2.020	234	11	-0	13,08%				22	
9	Area Bandar Lampung	2.833	3.073	3.032	3.032	200	-41	0	7,05%				28	
10	Area Bengkulu	1.512	1.615	1.589	1.607	95	-8	18	6,28%				41	
11	Area Jambi	1.922	2.212	2.182	2.191	270	-20	9	14,04%				16	
12	Area Padang	2.662	2.851	2.895	2.886	224	34	-9	8,41%				23	
13	Area Palembang	3.683	3.894	3.963	3.963	280	69	0	7,61%				14	
14	Area Banten	4.051	4.150	4.003	3.992	-59	-157	-11	-1,46%				45	
15	Area Bekasi	4.951	5.551	5.155	5.135	184	-416	-20	3,71%				30	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.569	2.575	235	-66	6	10,05%				20	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.483	2.529	536	190	46	26,87%				4	
18	Area Jakarta Rawamangun	3.266	3.716	3.458	3.472	206	-244	13	6,30%				27	
19	Area Jakarta Thamrin	3.839	4.293	4.093	4.142	302	-151	48	7,88%				9	
20	Area Bogor	4.124	4.361	4.324	4.347	223	-14	23	5,42%				24	
21	Area Depok	3.364	3.471	3.527	3.519	155	48	-8	4,62%				36	
22	Area Jakarta Fatmawati	2.449	2.443	2.515	2.511	62	68	-3	2,53%				42	
23	Area Jakarta Pondok Indah	2.483	2.688	2.701	2.723	240	35	22	9,66%				18	
24	Area Jakarta Saharjo	1.724	1.818	1.847	1.854	130	37	7	7,53%				38	
25	Area Tangerang Selatan	2.328	2.423	2.416	2.446	117	22	29	5,05%				39	
26	Area Bandung Kota	4.312	4.850	4.803	4.831	519	-19	28	12,04%				5	
27	Area Bandung Raya	3.375	3.596	3.535	3.550	175	-46	14	5,19%				33	
28	Area Cirebon	3.264	3.446	3.379	3.380	116	-67	0	3,54%				40	
29	Area Purwokerto	2.153	2.510	2.427	2.433	280	-76	7	13,01%				15	
30	Area Semarang Kota	3.815	4.197	4.064	4.050	235	-147	-13	6,16%				21	
31	Area Pekalongan	2.059	2.564	2.233	2.234	175	-330	1	8,50%				32	
32	Area Solo	3.209	3.493	3.463	3.472	263	-21	9	8,19%				17	
33	Area Yogyakarta	4.150	4.361	4.366	4.385	236	24	19	5,68%				19	
34	Area Denpasar	2.751	3.056	3.066	3.069	318	12	3	11,57%				8	
35	Area Jember	1.982	2.196	2.226	2.198	216	2	-28	10,89%				25	
36	Area Kediri	2.848	2.986	2.999	2.997	149	12	-1	5,24%				37	
37	Area Malang	2.849	3.247	3.138	3.144	295	-103	6	10,36%				11	
38	Area Surabaya Kota	3.584	3.685	3.622	3.614	30	-71	-8	0,83%				44	
39	Area Surabaya Raya	4.613	5.157	4.678	4.674	61	-482	-4	1,32%				43	
40	Area Balikpapan	4.745	4.974	5.016	5.027	282	53	11	5,94%				13	
41	Area Banjarmasin	4.620	4.844	4.912	4.913	293	70	1	6,34%				12	
42	Area Pontianak	2.122	2.218	2.270	2.286	164	68	16	7,71%				35	
43	Area Makassar	4.397	5.044	5.169	5.186	789	142	17	17,94%				1	
44	Area Manado	1.697	1.767	1.874	1.873	176	107	-0	10,37%				31	
45	Area Palu	2.293	2.484	2.581	2.593	299	109	12	13,06%				10	

KINERJA DEPOSITO AREA PER 18-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.112	1.089	1.090	-97	-22	0	-8,18%				26	
2	Area Lhokseumawe	1.604	1.232	1.263	1.223	-381	-10	-40	-23,76%				36	
3	Area Meulaboh	379	375	361	361	-18	-14	-1	-4,74%				20	
4	Area Batam	878	951	909	909	31	-42	-0	3,55%				15	
5	Area Medan Kota	2.799	3.311	3.179	3.230	431	-81	51	15,41%				4	
6	Area Medan Raya	681	762	745	743	62	-19	-1	9,14%				12	
7	Area Pekanbaru	1.668	1.627	1.608	1.607	-61	-20	-1	-3,65%				23	
8	Area Pematangsiantar	649	610	602	593	-56	-18	-10	-8,70%				22	
9	Area Bandar Lampung	625	728	691	691	66	-37	0	10,56%				11	
10	Area Bengkulu	475	785	807	805	331	20	-2	69,65%				5	
11	Area Jambi	610	845	848	848	238	3	0	38,95%				7	
12	Area Padang	978	1.083	1.028	1.027	49	-57	-1	4,99%				13	
13	Area Palembang	2.960	1.708	1.861	1.878	-1.082	170	17	-36,55%				45	
14	Area Banten	4.408	4.301	3.768	3.768	-641	-533	-0	-14,54%				40	
15	Area Bekasi	3.162	3.373	2.834	2.486	-676	-887	-348	-21,38%				42	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.435	4.442	44	-516	7	1,01%				14	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.468	10.417	1.167	-2.357	-51	12,62%				2	
18	Area Jakarta Rawamangun	4.389	3.813	4.096	4.062	-327	249	-34	-7,45%				33	
19	Area Jakarta Thamrin	31.015	45.092	45.378	47.451	16.436	2.359	2.074	52,99%				1	
20	Area Bogor	3.241	2.517	2.616	2.760	-481	242	144	-14,85%				38	
21	Area Depok	2.859	2.407	2.387	2.341	-518	-66	-46	-18,13%				39	
22	Area Jakarta Fatmawati	6.870	8.359	7.870	7.772	902	-587	-98	13,14%				3	
23	Area Jakarta Pondok Indah	5.041	4.866	4.589	4.635	-405	-231	46	-8,04%				37	
24	Area Jakarta Saharjo	3.713	3.300	3.503	3.497	-216	197	-6	-5,82%				29	
25	Area Tangerang Selatan	3.248	2.240	2.272	2.272	-975	32	-0	-30,03%				43	
26	Area Bandung Kota	4.364	3.534	3.297	3.295	-1.069	-238	-1	-24,49%				44	
27	Area Bandung Raya	1.652	1.896	1.884	1.882	229	-14	-2	13,86%				8	
28	Area Cirebon	1.063	1.195	1.273	1.278	216	83	5	20,28%				9	
29	Area Purwokerto	807	781	773	775	-31	-6	2	-3,88%				21	
30	Area Semarang Kota	2.557	2.440	2.512	2.545	-13	104	33	-0,49%				19	
31	Area Pekalongan	1.301	900	638	638	-662	-261	0	-50,92%				41	
32	Area Solo	1.495	1.538	1.520	1.518	23	-20	-2	1,52%				16	
33	Area Yogyakarta	2.161	2.199	2.173	2.071	-90	-128	-101	-4,17%				25	
34	Area Denpasar	756	888	749	748	-8	-140	-0	-1,02%				18	
35	Area Jember	773	529	496	495	-278	-34	-1	-35,96%				31	
36	Area Kediri	1.059	971	884	884	-176	-87	-1	-16,58%				27	
37	Area Malang	1.495	1.677	1.411	1.406	-89	-270	-5	-5,94%				24	
38	Area Surabaya Kota	3.282	3.027	3.017	3.025	-257	-2	8	-7,83%				30	
39	Area Surabaya Raya	1.985	1.951	1.642	1.637	-348	-315	-5	-17,53%				34	
40	Area Balikpapan	3.117	3.068	2.755	2.748	-369	-320	-7	-11,85%				35	
41	Area Banjarmasin	2.102	1.978	1.823	1.810	-292	-168	-13	-13,89%				32	
42	Area Pontianak	1.037	1.009	843	842	-195	-167	-1	-18,79%				28	
43	Area Makassar	1.578	1.826	1.937	1.898	320	72	-39	20,29%				6	
44	Area Manado	403	621	409	408	5	-212	-1	1,26%				17	
45	Area Palu	511	633	603	603	92	-30	0	18,02%				10	

KINERJA CASA PER 18-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	
		31-Dec-24	30-Nov-25	17-Dec-25	18-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	6.283	6.559	6.914	6.951	668	392	37	10,64%				10		
2	Area Lhokseumawe	6.471	6.835	6.948	6.900	429	65	-48	6,63%				17		
3	Area Meulaboh	3.115	3.507	3.596	3.572	457	65	-24	14,67%				16		
4	Area Batam	1.971	2.323	2.292	2.306	335	-16	14	17,00%				19		
5	Area Medan Kota	2.557	2.848	2.967	3.057	500	209	90	19,55%				12		
6	Area Medan Raya	1.959	2.110	2.151	2.157	197	47	6	10,07%				32		
7	Area Pekanbaru	5.889	6.919	6.805	6.830	941	-89	25	15,98%				6		
8	Area Pematangsiantar	1.861	2.058	2.071	2.072	211	14	0	11,33%				31		
9	Area Bandar Lampung	3.306	3.531	3.534	3.501	195	-30	-33	5,89%				33		
10	Area Bengkulu	1.656	1.708	1.801	1.867	211	159	66	12,77%				30		
11	Area Jambi	2.094	2.392	2.345	2.357	262	-36	11	12,53%				25		
12	Area Padang	2.931	3.164	3.182	3.169	238	5	-12	8,12%				27		
13	Area Palembang	4.381	5.904	6.044	6.071	1.689	167	27	38,56%				3		
14	Area Banten	6.148	7.871	7.798	8.103	1.955	232	306	31,81%				2		
15	Area Bekasi	5.785	6.422	6.052	6.064	279	-358	12	4,82%				23		
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.405	4.429	1.453	-112	24	48,84%				4		
17	Area Jakarta Kelapa Gadin	2.570	3.120	3.155	3.269	699	149	114	27,21%				9		
18	Area Jakarta Rawamangun	5.710	6.290	6.169	5.895	184	-395	-275	3,23%				36		
19	Area Jakarta Thamrin	30.210	31.471	31.588	31.477	1.267	6	-111	4,19%				5		
20	Area Bogor	4.808	5.145	5.078	5.121	313	-24	43	6,51%				20		
21	Area Depok	4.084	4.464	4.562	4.561	477	97	-0	11,68%				13		
22	Area Jakarta Fatmawati	4.750	5.601	5.398	5.263	513	-338	-135	10,80%				11		
23	Area Jakarta Pondok Indah	3.441	3.927	3.578	3.564	124	-362	-14	3,59%				40		
24	Area Jakarta Saharjo	4.518	7.929	13.171	13.226	8.708	5.297	55	192,74%				1		
25	Area Tangerang Selatan	2.914	3.334	3.075	3.104	190	-229	29	6,51%				35		
26	Area Bandung Kota	5.424	6.976	6.325	6.356	932	-620	31	17,19%				7		
27	Area Bandung Raya	4.184	4.379	4.275	4.287	103	-91	13	2,46%				42		
28	Area Cirebon	3.807	3.928	3.908	3.929	123	2	22	3,22%				41		
29	Area Purwokerto	2.368	2.665	2.586	2.585	216	-80	-1	9,14%				29		
30	Area Semarang Kota	4.499	4.695	4.518	4.504	5	-191	-14	0,10%				45		
31	Area Pekalongan	2.259	2.738	2.419	2.424	165	-314	4	7,31%				38		
32	Area Solo	3.430	3.720	3.688	3.688	258	-33	-0	7,52%				26		
33	Area Yogyakarta	4.504	4.803	4.797	4.814	310	12	17	6,89%				21		
34	Area Denpasar	3.032	3.293	3.300	3.313	281	20	14	9,28%				22		
35	Area Jember	2.049	2.307	2.351	2.324	275	17	-27	13,41%				24		
36	Area Kediri	3.096	3.118	3.149	3.131	34	13	-19	1,11%				44		
37	Area Malang	3.080	3.618	3.534	3.538	458	-79	4	14,87%				15		
38	Area Surabaya Kota	4.532	4.715	4.594	4.610	78	-105	16	1,72%				43		
39	Area Surabaya Raya	5.644	6.142	5.860	5.837	193	-305	-23	3,41%				34		
40	Area Balikpapan	5.325	5.656	5.683	5.699	373	43	15	7,01%				18		
41	Area Banjarmasin	5.168	5.482	5.660	5.636	468	154	-24	9,06%				14		
42	Area Pontianak	2.553	2.693	2.665	2.705	152	12	40	5,94%				39		
43	Area Makassar	4.871	5.692	5.739	5.750	879	58	11	18,04%				8		
44	Area Manado	1.942	2.306	2.174	2.168	227	-138	-5	11,68%				28		
45	Area Palu	2.712	2.798	2.897	2.889	177	91	-8	6,51%				37		

KINERJA PEMBIAYAN RETAIL AREA PER 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.762	7.722	509	-40	7,06%	8.217	93,98%	-495	23	37
2	Area Lhokseumawe	8.448	8.964	8.928	479	-37	5,67%	9.774	91,35%	-846	24	43
3	Area Meulaboh	6.330	6.900	6.905	575	5	9,08%	7.109	97,13%	-204	17	19
4	Area Batam	2.397	2.732	2.755	358	24	14,95%	2.901	94,98%	-146	38	30
5	Area Medan Kota	2.545	2.985	3.014	469	29	18,44%	3.115	96,75%	-101	27	20
6	Area Medan Raya	2.640	3.002	3.032	391	30	14,82%	3.143	96,46%	-111	35	25
7	Area Pekanbaru	5.991	6.772	6.830	839	59	14,00%	6.974	97,94%	-143	6	12
8	Area Pematangsiantar	3.146	3.503	3.533	386	30	12,28%	3.677	96,09%	-144	36	26
9	Area Bandar Lampung	4.153	4.576	4.613	460	38	11,07%	4.866	94,80%	-253	29	32
10	Area Bengkulu	3.643	4.148	4.202	560	54	15,36%	4.183	100,47%	20	19	6
11	Area Jambi	4.260	4.605	4.642	382	37	8,96%	4.802	96,66%	-160	37	22
12	Area Padang	4.496	4.936	4.973	477	36	10,60%	5.146	96,64%	-173	25	23
13	Area Palembang	6.724	7.318	7.390	667	72	9,91%	7.656	96,53%	-265	10	24
14	Area Banten	5.229	5.961	6.070	841	109	16,09%	6.046	100,40%	24	5	7
15	Area Bekasi	5.457	6.086	6.103	646	16	11,85%	6.258	97,51%	-156	11	14
16	Area Jakarta Kebon Jeru	3.887	4.407	4.465	578	58	14,86%	4.565	97,82%	-100	16	13
17	Area Jakarta Kelapa Gac	3.487	3.981	4.116	629	136	18,03%	4.095	100,51%	21	12	5
18	Area Jakarta Rawamang	4.093	4.482	4.524	431	42	10,53%	4.797	94,31%	-273	32	33
19	Area Jakarta Thamrin	4.380	4.972	4.988	609	17	13,90%	5.133	97,18%	-145	14	18
20	Area Bogor	4.856	5.365	5.401	545	36	11,23%	5.744	94,03%	-343	21	36
21	Area Depok	4.779	5.320	5.346	567	26	11,86%	5.531	96,66%	-185	18	21
22	Area Jakarta Fatmawati	3.666	4.099	4.131	464	31	12,66%	4.325	95,49%	-195	28	28
23	Area Jakarta Pondok Inc	3.011	3.417	3.459	448	42	14,88%	3.689	93,76%	-230	30	38
24	Area Jakarta Saharjo	2.222	2.420	2.438	216	18	9,70%	2.694	90,47%	-257	44	45
25	Area Tangerang Selatan	3.565	3.904	3.921	356	17	9,98%	4.263	92,00%	-341	39	40
26	Area Bandung Kota	5.826	6.834	6.917	1.091	83	18,72%	6.833	101,23%	84	2	2
27	Area Bandung Raya	5.409	5.976	6.026	616	49	11,39%	6.282	95,92%	-256	13	27
28	Area Cirebon	4.206	4.662	4.730	524	67	12,46%	4.963	95,30%	-233	22	29
29	Area Purwokerto	2.362	2.554	2.567	205	13	8,66%	2.806	91,48%	-239	45	42
30	Area Semarang Kota	3.801	4.192	4.233	433	41	11,38%	4.029	105,07%	204	31	1
31	Area Pekalongan	2.273	2.553	2.567	295	14	12,97%	2.726	94,17%	-159	41	35
32	Area Solo	3.186	3.433	3.451	265	18	8,31%	3.706	93,13%	-255	42	39
33	Area Yogyakarta	3.016	3.388	3.425	410	37	13,59%	3.634	94,26%	-208	34	34
34	Area Denpasar	6.985	7.780	7.857	872	77	12,48%	7.855	100,03%	2	4	8
35	Area Jember	2.789	3.004	3.048	259	43	9,28%	3.319	91,82%	-271	43	41
36	Area Kediri	3.187	3.458	3.495	307	36	9,65%	3.831	91,23%	-336	40	44
37	Area Malang	3.372	3.748	3.792	420	44	12,46%	3.997	94,87%	-205	33	31
38	Area Surabaya Kota	4.447	4.988	5.038	591	50	13,30%	5.176	97,34%	-138	15	17
39	Area Surabaya Raya	4.275	4.773	4.831	556	58	13,00%	4.962	97,37%	-131	20	16
40	Area Balikpapan	4.911	5.600	5.674	762	74	15,52%	5.676	99,96%	-2	7	9
41	Area Banjarmasin	5.586	6.226	6.263	676	36	12,11%	6.391	98,00%	-128	9	11
42	Area Pontianak	6.233	6.662	6.705	472	43	7,57%	6.882	97,44%	-176	26	15
43	Area Makassar	7.265	8.778	8.898	1.633	119	22,47%	8.796	101,15%	101	1	3
44	Area Manado	4.255	4.891	4.949	694	58	16,31%	4.990	99,18%	-41	8	10
45	Area Palu	5.623	6.507	6.597	975	90	17,33%	6.551	100,71%	47	3	4

KINERJA CFG AREA PER 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.013	434	7	9,47%	5.143	97,49%	-129	9	19
2	Area Lhokseumawe	4.236	4.555	4.544	307	-12	7,25%	4.798	94,70%	-254	19	40
3	Area Meulaboh	3.283	3.774	3.781	498	7	15,18%	3.680	102,75%	101	5	1
4	Area Batam	1.770	1.955	1.969	199	14	11,27%	2.003	98,32%	-34	29	16
5	Area Medan Kota	1.945	2.149	2.159	214	10	11,00%	2.206	97,84%	-48	26	18
6	Area Medan Raya	1.991	2.156	2.167	176	10	8,82%	2.212	97,97%	-45	35	17
7	Area Pekanbaru	3.886	4.212	4.239	353	27	9,09%	4.354	97,36%	-115	14	21
8	Area Pematangsiantar	2.256	2.392	2.404	148	12	6,56%	2.483	96,80%	-79	39	25
9	Area Bandar Lampung	2.629	2.775	2.782	153	7	5,82%	2.948	94,38%	-166	37	41
10	Area Bengkulu	2.332	2.632	2.656	324	25	13,88%	2.585	102,73%	71	16	2
11	Area Jambi	2.759	2.947	2.959	200	11	7,24%	2.987	99,03%	-29	28	12
12	Area Padang	3.150	3.331	3.338	188	7	5,97%	3.433	97,23%	-95	33	22
13	Area Palembang	4.405	4.828	4.875	470	47	10,68%	4.933	98,84%	-57	6	13
14	Area Banten	3.990	4.454	4.492	501	38	12,57%	4.443	101,09%	48	4	5
15	Area Bekasi	4.262	4.659	4.687	425	28	9,97%	4.747	98,72%	-61	10	14
16	Area Jakarta Kebon Jeru	3.121	3.534	3.561	441	27	14,12%	3.519	101,20%	42	8	4
17	Area Jakarta Kelapa Gading	2.887	3.186	3.208	321	22	11,11%	3.218	99,69%	-10	18	8
18	Area Jakarta Rawamangun	3.247	3.470	3.487	241	17	7,41%	3.621	96,30%	-134	23	28
19	Area Jakarta Thamrin	3.676	4.039	4.061	385	22	10,48%	4.119	98,60%	-58	13	15
20	Area Bogor	3.846	4.215	4.240	394	24	10,25%	4.420	95,93%	-180	12	32
21	Area Depok	4.134	4.440	4.457	323	17	7,80%	4.623	96,41%	-166	17	26
22	Area Jakarta Fatmawati	3.130	3.399	3.415	285	16	9,11%	3.565	95,82%	-149	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.885	297	8	11,49%	3.033	95,14%	-147	20	38
24	Area Jakarta Saharjo	1.774	1.910	1.918	144	8	8,10%	2.040	94,00%	-122	40	43
25	Area Tangerang Selatan	2.845	3.035	3.043	198	8	6,96%	3.205	94,95%	-162	30	39
26	Area Bandung Kota	4.040	4.520	4.555	516	36	12,76%	4.577	99,53%	-22	3	10
27	Area Bandung Raya	3.720	4.025	4.044	324	19	8,72%	4.153	97,38%	-109	15	20
28	Area Cirebon	2.765	2.978	2.997	232	18	8,38%	3.149	95,17%	-152	24	37
29	Area Purwokerto	1.391	1.498	1.503	112	5	8,06%	1.574	95,51%	-71	44	35
30	Area Semarang Kota	2.188	2.353	2.363	175	10	7,98%	2.440	96,84%	-77	36	24
31	Area Pekalongan	1.372	1.476	1.482	110	5	8,00%	1.572	94,26%	-90	45	42
32	Area Solo	1.987	2.106	2.110	122	3	6,14%	2.211	95,39%	-102	42	36
33	Area Yogyakarta	1.922	2.076	2.100	178	24	9,28%	2.162	97,11%	-62	34	23
34	Area Denpasar	4.931	5.308	5.332	402	24	8,15%	5.292	100,77%	41	11	6
35	Area Jember	1.963	2.063	2.076	113	13	5,77%	2.228	93,19%	-152	43	44
36	Area Kediri	2.053	2.190	2.202	150	12	7,30%	2.293	96,04%	-91	38	31
37	Area Malang	2.417	2.589	2.608	191	18	7,90%	2.725	95,70%	-117	31	34
38	Area Surabaya Kota	3.249	3.442	3.456	207	14	6,39%	3.589	96,28%	-133	27	29
39	Area Surabaya Raya	2.461	2.635	2.649	189	14	7,67%	2.749	96,38%	-99	32	27
40	Area Balikpapan	2.662	2.777	2.788	126	11	4,75%	3.007	92,71%	-219	41	45
41	Area Banjarmasin	3.058	3.276	3.284	226	9	7,40%	3.415	96,18%	-131	25	30
42	Area Pontianak	3.337	3.580	3.605	268	25	8,04%	3.625	99,44%	-20	22	11
43	Area Makassar	5.254	6.086	6.131	877	45	16,69%	6.040	101,52%	92	1	3
44	Area Manado	3.431	3.858	3.874	443	17	12,92%	3.889	99,63%	-15	7	9
45	Area Palu	4.503	5.032	5.077	574	45	12,74%	5.051	100,51%	26	2	7

KINERJA CFG - MITRAGUNA 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.509	329	6	10,36%	3.569	98,30%	-61	7	16
2	Area Lhokseumawe	3.065	3.287	3.279	214	-8	6,99%	3.454	94,92%	-175	13	28
3	Area Meulaboh	2.526	2.865	2.870	343	5	13,59%	2.802	102,41%	68	4	7
4	Area Batam	1.212	1.336	1.341	129	5	10,66%	1.384	96,86%	-43	24	24
5	Area Medan Kota	1.384	1.570	1.578	194	8	14,01%	1.578	99,99%	-0	15	9
6	Area Medan Raya	1.475	1.606	1.615	140	9	9,52%	1.638	98,57%	-23	22	13
7	Area Pekanbaru	2.498	2.751	2.770	272	20	10,90%	2.846	97,34%	-76	10	21
8	Area Pematangsiantar	1.324	1.437	1.449	125	12	9,47%	1.494	96,97%	-45	25	23
9	Area Bandar Lampung	1.178	1.294	1.300	122	6	10,36%	1.424	91,28%	-124	27	34
10	Area Bengkulu	1.452	1.722	1.744	292	22	20,10%	1.640	106,37%	104	8	2
11	Area Jambi	1.779	1.933	1.938	159	5	8,91%	1.926	100,63%	12	18	8
12	Area Padang	1.730	1.856	1.863	133	8	7,70%	1.910	97,54%	-47	23	19
13	Area Palembang	2.161	2.396	2.422	262	27	12,11%	2.458	98,53%	-36	11	14
14	Area Banten	1.324	1.493	1.511	186	17	14,05%	1.523	99,15%	-13	16	11
15	Area Bekasi	456	537	545	90	8	19,64%	657	82,97%	-112	34	44
16	Area Jakarta Kebon Jeru	1.087	1.219	1.229	143	10	13,12%	1.264	97,24%	-35	21	22
17	Area Jakarta Kelapa Gac	795	908	915	120	7	15,10%	936	97,78%	-21	28	17
18	Area Jakarta Rawamang	564	619	630	66	10	11,64%	726	86,78%	-96	42	39
19	Area Jakarta Thamrin	1.711	1.990	2.002	291	12	17,01%	1.900	105,35%	102	9	4
20	Area Bogor	482	549	554	72	6	14,97%	632	87,66%	-78	39	38
21	Area Depok	292	376	380	88	4	30,23%	415	91,50%	-35	35	33
22	Area Jakarta Fatmawati	672	772	784	112	12	16,63%	923	85,00%	-138	30	41
23	Area Jakarta Pondok Inc	383	459	466	83	7	21,75%	541	86,07%	-75	36	40
24	Area Jakarta Saharjo	266	292	297	31	5	11,54%	365	81,41%	-68	44	45
25	Area Tangerang Selatan	286	311	313	27	2	9,33%	368	84,98%	-55	45	42
26	Area Bandung Kota	1.235	1.378	1.393	159	16	12,84%	1.483	93,97%	-89	19	30
27	Area Bandung Raya	1.214	1.397	1.409	195	11	16,05%	1.445	97,49%	-36	14	20
28	Area Cirebon	1.554	1.702	1.718	165	16	10,60%	1.830	93,91%	-111	17	31
29	Area Purwokerto	750	819	821	71	2	9,51%	858	95,75%	-37	40	27
30	Area Semarang Kota	1.035	1.147	1.154	120	8	11,55%	1.183	97,56%	-29	29	18
31	Area Pekalongan	570	623	626	57	4	9,96%	688	91,10%	-61	43	35
32	Area Solo	763	837	841	78	4	10,29%	895	94,00%	-54	38	29
33	Area Yogyakarta	918	1.027	1.042	125	15	13,58%	1.060	98,36%	-17	26	15
34	Area Denpasar	2.026	2.357	2.375	350	18	17,27%	2.217	107,16%	159	3	1
35	Area Jember	865	950	957	92	7	10,63%	1.026	93,24%	-69	33	32
36	Area Kediri	927	1.011	1.020	93	8	10,00%	1.062	96,02%	-42	32	26
37	Area Malang	492	551	559	67	8	13,68%	664	84,18%	-105	41	43
38	Area Surabaya Kota	989	1.064	1.070	81	6	8,17%	1.176	90,93%	-107	37	36
39	Area Surabaya Raya	1.055	1.193	1.207	151	14	14,35%	1.215	99,27%	-9	20	10
40	Area Balikpapan	1.543	1.640	1.649	106	9	6,87%	1.821	90,57%	-172	31	37
41	Area Banjarmasin	1.547	1.757	1.767	220	10	14,22%	1.833	96,36%	-67	12	25
42	Area Pontianak	1.598	1.902	1.930	333	28	20,82%	1.829	105,51%	101	6	3
43	Area Makassar	2.899	3.527	3.566	667	39	23,00%	3.447	103,45%	119	1	5
44	Area Manado	2.452	2.779	2.794	341	15	13,92%	2.833	98,61%	-39	5	12
45	Area Palu	2.274	2.616	2.652	378	36	16,61%	2.585	102,60%	67	2	6

KINERJA CFG - Pensiun 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	630	628	37	-2	6,31%	674	93,20%	-46	6	33
2	Area Lhokseumawe	816	856	853	37	-3	4,49%	897	95,04%	-45	7	29
3	Area Meulaboh	525	618	620	95	2	17,99%	593	104,55%	27	2	3
4	Area Batam	95	99	98	3	-1	2,66%	115	85,03%	-17	35	41
5	Area Medan Kota	184	197	198	14	2	7,70%	206	96,16%	-8	18	23
6	Area Medan Raya	245	268	267	22	-0	8,98%	264	101,26%	3	12	6
7	Area Pekanbaru	550	560	559	10	-1	1,73%	589	94,89%	-30	23	30
8	Area Pematangsiantar	471	481	479	8	-2	1,74%	490	97,72%	-11	25	17
9	Area Bandar Lampung	200	212	212	12	0	5,94%	228	92,90%	-16	20	34
10	Area Bengkulu	383	396	397	15	1	3,79%	416	95,42%	-19	17	26
11	Area Jambi	352	369	369	17	-1	4,84%	381	96,80%	-12	16	20
12	Area Padang	646	660	658	12	-1	1,85%	677	97,25%	-19	19	19
13	Area Palembang	326	349	349	23	0	6,98%	354	98,71%	-5	11	13
14	Area Banten	167	170	169	2	-1	1,10%	176	96,32%	-6	38	21
15	Area Bekasi	75	72	71	-4	-1	-5,94%	85	83,74%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	45	4	1	8,71%	49	92,67%	-4	31	36
17	Area Jakarta Kelapa Gac	49	53	53	3	0	7,05%	56	95,09%	-3	32	28
18	Area Jakarta Rawamang	52	61	61	9	-0	18,07%	59	104,09%	2	24	4
19	Area Jakarta Thamrin	54	62	62	8	-0	13,92%	63	98,90%	-1	27	12
20	Area Bogor	166	185	185	19	0	11,49%	183	100,76%	1	13	7
21	Area Depok	43	46	46	4	0	8,58%	47	99,07%	-0	30	11
22	Area Jakarta Fatmawati	21	27	28	7	1	33,38%	24	116,72%	4	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,52%	18	98,45%	-0	36	14
24	Area Jakarta Saharjo	60	68	68	8	0	12,89%	74	92,22%	-6	26	38
25	Area Tangerang Selatan	23	25	25	1	0	5,77%	31	81,29%	-6	39	45
26	Area Bandung Kota	186	200	203	17	3	9,41%	211	96,19%	-8	15	22
27	Area Bandung Raya	284	316	317	33	1	11,60%	317	99,87%	-0	8	10
28	Area Cirebon	312	331	331	18	-0	5,85%	347	95,16%	-17	14	27
29	Area Purwokerto	189	219	219	29	-0	15,51%	202	108,23%	17	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,50%	117	83,73%	-19	40	44
31	Area Pekalongan	147	157	157	10	1	7,09%	161	97,83%	-3	21	16
32	Area Solo	86	90	91	5	0	6,10%	101	89,75%	-10	29	40
33	Area Yogyakarta	146	154	155	10	1	6,59%	162	95,60%	-7	22	25
34	Area Denpasar	1.757	1.850	1.854	97	4	5,51%	1.843	100,60%	11	1	8
35	Area Jember	460	463	463	3	0	0,67%	484	95,77%	-20	34	24
36	Area Kediri	614	643	645	31	2	5,01%	643	100,32%	2	9	9
37	Area Malang	265	268	268	3	-0	1,27%	289	92,89%	-21	33	35
38	Area Surabaya Kota	165	159	159	-7	-1	-4,05%	188	84,59%	-29	43	42
39	Area Surabaya Raya	427	409	407	-20	-2	-4,66%	449	90,66%	-42	45	39
40	Area Balikpapan	406	410	408	2	-1	0,56%	442	92,31%	-34	37	37
41	Area Banjarmasin	607	603	601	-6	-2	-0,95%	644	93,30%	-43	42	32
42	Area Pontianak	690	678	676	-14	-2	-2,06%	720	93,82%	-44	44	31
43	Area Makassar	1.048	1.110	1.110	62	-0	5,89%	1.132	98,07%	-22	4	15
44	Area Manado	674	759	760	86	2	12,79%	741	102,64%	20	3	5
45	Area Palu	1.335	1.376	1.373	39	-3	2,90%	1.406	97,68%	-33	5	18

KINERJA CFG - GRIYA 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	773	51	3	7,04%	776	99,55%	-3	20	13
2	Area Lhokseumawe	235	255	256	22	1	9,18%	284	90,19%	-28	29	43
3	Area Meulaboh	146	158	158	12	-0	7,97%	172	91,66%	-14	33	41
4	Area Batam	392	436	446	53	9	13,60%	413	107,94%	33	19	1
5	Area Medan Kota	312	313	314	2	1	0,53%	335	93,60%	-21	36	37
6	Area Medan Raya	237	233	234	-3	1	-1,31%	256	91,35%	-22	37	42
7	Area Pekanbaru	596	601	608	12	8	2,09%	637	95,57%	-28	32	32
8	Area Pematangsiantar	417	391	391	-27	-1	-6,38%	434	89,90%	-44	42	44
9	Area Bandar Lampung	1.159	1.140	1.141	-18	0	-1,57%	1.158	98,53%	-17	41	19
10	Area Bengkulu	450	436	436	-15	-0	-3,28%	473	92,19%	-37	40	40
11	Area Jambi	564	552	558	-6	6	-1,08%	587	95,12%	-29	38	34
12	Area Padang	702	727	728	26	1	3,68%	740	98,31%	-13	27	20
13	Area Palembang	1.805	1.935	1.955	150	21	8,31%	1.948	100,39%	8	9	10
14	Area Banten	2.325	2.580	2.595	270	14	11,63%	2.523	102,86%	72	3	4
15	Area Bekasi	3.620	3.908	3.925	305	16	8,44%	3.841	102,18%	84	2	6
16	Area Jakarta Kebon Jeru	1.820	2.052	2.068	249	17	13,66%	1.992	103,84%	76	5	3
17	Area Jakarta Kelapa Gac	1.988	2.162	2.177	189	15	9,48%	2.136	101,89%	40	6	8
18	Area Jakarta Rawamang	2.552	2.681	2.688	136	6	5,32%	2.718	98,88%	-30	10	16
19	Area Jakarta Thamrin	1.804	1.842	1.853	49	11	2,71%	2.002	92,57%	-149	21	39
20	Area Bogor	2.998	3.238	3.255	257	17	8,57%	3.360	96,89%	-104	4	26
21	Area Depok	3.661	3.838	3.847	186	8	5,07%	3.976	96,74%	-130	7	27
22	Area Jakarta Fatmawati	2.374	2.504	2.506	132	3	5,57%	2.511	99,83%	-4	12	12
23	Area Jakarta Pondok Inc	2.034	2.211	2.212	178	0	8,73%	2.265	97,63%	-54	8	24
24	Area Jakarta Saharjo	1.377	1.469	1.471	95	2	6,87%	1.499	98,16%	-28	15	21
25	Area Tangerang Selatan	2.471	2.601	2.605	135	4	5,46%	2.688	96,92%	-83	11	25
26	Area Bandung Kota	2.459	2.774	2.792	333	18	13,54%	2.674	104,42%	118	1	2
27	Area Bandung Raya	2.072	2.133	2.138	67	5	3,22%	2.225	96,10%	-87	17	30
28	Area Cirebon	808	839	838	30	-0	3,76%	868	96,56%	-30	26	28
29	Area Purwokerto	411	415	418	7	3	1,78%	449	93,09%	-31	34	38
30	Area Semarang Kota	966	1.002	1.004	38	2	3,96%	1.019	98,57%	-15	24	18
31	Area Pekalongan	508	547	548	39	1	7,75%	550	99,53%	-3	23	14
32	Area Solo	1.080	1.118	1.117	37	-1	3,45%	1.127	99,13%	-10	25	15
33	Area Yogyakarta	779	795	801	22	6	2,81%	829	96,54%	-29	28	29
34	Area Denpasar	1.062	990	990	-72	0	-6,78%	1.105	89,64%	-114	45	45
35	Area Jember	585	583	589	4	5	0,68%	622	94,68%	-33	35	36
36	Area Kediri	429	441	444	15	3	3,48%	463	95,78%	-20	30	31
37	Area Malang	1.556	1.612	1.620	64	8	4,13%	1.622	99,88%	-2	18	11
38	Area Surabaya Kota	1.967	2.058	2.066	99	9	5,05%	2.056	100,51%	10	14	9
39	Area Surabaya Raya	852	890	893	41	3	4,83%	914	97,70%	-21	22	23
40	Area Balikpapan	580	571	574	-7	3	-1,14%	563	101,94%	11	39	7
41	Area Banjarmasin	706	652	652	-54	-0	-7,65%	688	94,79%	-36	43	35
42	Area Pontianak	1.013	955	953	-60	-2	-5,92%	999	95,46%	-45	44	33
43	Area Makassar	1.155	1.244	1.248	93	4	8,04%	1.265	98,71%	-16	16	17
44	Area Manado	282	295	295	13	0	4,72%	288	102,34%	7	31	5
45	Area Palu	804	908	916	113	8	14,00%	934	98,11%	-18	13	22

KINERJA CFG - OTO 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	87	104	103	16	-0	18,44%	123	84,25%	-19	32	34
2	Area Lhokseumawe	121	157	156	35	-1	28,87%	162	96,16%	-6	16	16
3	Area Meulaboh	85	133	134	49	0	57,41%	113	118,59%	21	5	3
4	Area Batam	71	85	85	14	1	20,38%	91	93,72%	-6	34	21
5	Area Medan Kota	65	70	69	4	-0	6,60%	88	79,16%	-18	41	39
6	Area Medan Raya	34	50	50	16	-0	47,48%	53	94,71%	-3	31	19
7	Area Pekanbaru	243	300	302	59	1	24,32%	283	106,65%	19	2	7
8	Area Pematangsiantar	44	83	85	41	2	92,68%	64	132,77%	21	11	2
9	Area Bandar Lampung	92	129	129	37	1	40,60%	137	94,06%	-8	13	20
10	Area Bengkulu	47	77	79	32	2	67,78%	57	139,12%	22	21	1
11	Area Jambi	64	92	94	30	2	47,46%	94	99,72%	-0	22	13
12	Area Padang	72	89	89	17	-0	23,60%	106	83,81%	-17	30	36
13	Area Palembang	112	148	148	36	0	32,07%	173	85,89%	-24	14	32
14	Area Banten	174	210	217	43	7	24,85%	221	98,00%	-4	10	15
15	Area Bekasi	111	142	146	35	4	31,09%	164	88,60%	-19	17	27
16	Area Jakarta Kebon Jeru	173	218	218	46	0	26,52%	214	102,05%	4	7	11
17	Area Jakarta Kelapa Gac	54	63	63	9	1	16,15%	90	70,18%	-27	39	41
18	Area Jakarta Rawamang	79	108	109	30	1	37,74%	119	91,57%	-10	23	24
19	Area Jakarta Thamrin	107	144	144	38	0	35,42%	154	93,68%	-10	12	22
20	Area Bogor	199	244	246	46	2	23,14%	244	100,48%	1	6	12
21	Area Depok	139	180	184	45	4	32,58%	185	99,58%	-1	8	14
22	Area Jakarta Fatmawati	63	96	96	34	0	54,31%	107	90,28%	-10	20	26
23	Area Jakarta Pondok Inc	156	189	190	34	1	21,95%	208	91,45%	-18	18	25
24	Area Jakarta Saharjo	71	81	81	11	0	14,98%	103	79,30%	-21	37	38
25	Area Tangerang Selatan	65	98	100	35	2	54,20%	118	84,67%	-18	15	33
26	Area Bandung Kota	160	168	167	6	-1	4,03%	209	79,77%	-42	40	37
27	Area Bandung Raya	150	178	180	30	2	19,89%	166	108,76%	14	24	4
28	Area Cirebon	91	107	109	18	2	20,23%	103	105,82%	6	29	9
29	Area Purwokerto	41	45	45	4	-0	10,24%	65	69,37%	-20	42	43
30	Area Semarang Kota	88	107	107	18	-0	20,83%	121	88,01%	-15	28	29
31	Area Pekalongan	147	150	150	3	-0	2,20%	173	86,73%	-23	43	30
32	Area Solo	59	61	60	1	-1	1,96%	88	68,18%	-28	45	44
33	Area Yogyakarta	79	100	102	22	1	28,08%	111	91,71%	-9	27	23
34	Area Denpasar	86	111	113	27	2	31,66%	128	88,46%	-15	25	28
35	Area Jember	53	67	67	14	0	26,71%	96	69,96%	-29	35	42
36	Area Kediri	83	95	94	11	-1	13,69%	125	75,29%	-31	36	40
37	Area Malang	104	158	160	56	2	53,68%	150	106,99%	10	3	5
38	Area Surabaya Kota	128	162	162	34	-0	26,71%	170	95,19%	-8	19	17
39	Area Surabaya Raya	127	143	143	16	0	12,62%	170	83,83%	-28	33	35
40	Area Balikpapan	132	156	157	25	1	18,73%	181	86,50%	-24	26	31
41	Area Banjarmasin	199	264	265	66	0	33,27%	249	106,13%	15	1	8
42	Area Pontianak	36	45	46	10	1	27,23%	77	59,39%	-31	38	45
43	Area Makassar	152	204	207	56	3	36,62%	196	105,54%	11	4	10
44	Area Manado	23	25	25	2	1	10,26%	27	95,03%	-1	44	18
45	Area Palu	91	132	135	45	3	49,19%	127	106,78%	9	9	6

KINERJA PWG - AREA 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	455	460	227	5	97,44%	524	87,82%	-64	14	28
2	Area Lhokseumawe	317	668	665	348	-3	109,89%	667	99,79%	-1	5	13
3	Area Meulaboh	191	375	380	189	5	98,91%	390	97,31%	-11	21	15
4	Area Batam	193	324	335	142	12	73,57%	363	92,43%	-27	35	23
5	Area Medan Kota	252	434	452	200	18	79,21%	453	99,80%	-1	16	12
6	Area Medan Raya	201	357	375	174	18	86,59%	371	100,92%	3	26	9
7	Area Pekanbaru	256	539	569	314	31	122,58%	601	94,73%	-32	7	19
8	Area Pematangsiantar	259	423	436	177	13	68,28%	433	100,54%	2	24	11
9	Area Bandar Lampung	257	452	475	218	24	85,00%	512	92,84%	-37	15	22
10	Area Bengkulu	148	274	289	141	15	95,03%	313	92,35%	-24	36	24
11	Area Jambi	214	360	377	162	17	75,71%	401	93,86%	-25	30	20
12	Area Padang	305	483	502	197	19	64,46%	529	95,00%	-26	18	18
13	Area Palembang	259	433	450	190	16	73,39%	515	87,27%	-66	20	29
14	Area Banten	231	462	492	261	30	112,69%	489	100,70%	3	11	10
15	Area Bekasi	237	401	414	177	13	74,57%	475	87,26%	-60	23	30
16	Area Jakarta Kebon Jeru	224	334	348	124	14	55,60%	437	79,67%	-89	39	40
17	Area Jakarta Kelapa Gac	185	295	307	121	11	65,46%	386	79,48%	-79	40	41
18	Area Jakarta Rawamang	198	324	334	136	10	69,06%	440	75,83%	-106	37	44
19	Area Jakarta Thamrin	217	342	360	143	18	65,76%	465	77,29%	-106	34	42
20	Area Bogor	168	306	319	151	13	89,91%	392	81,25%	-74	31	37
21	Area Depok	198	351	362	164	11	83,18%	401	90,22%	-39	29	25
22	Area Jakarta Fatmawati	144	249	260	116	11	80,84%	313	83,11%	-53	41	34
23	Area Jakarta Pondok In	145	233	244	100	11	68,85%	328	74,50%	-84	44	45
24	Area Jakarta Saharjo	134	217	226	93	10	69,24%	296	76,48%	-70	45	43
25	Area Tangerang Selatan	136	230	238	102	7	75,07%	289	82,29%	-51	43	36
26	Area Bandung Kota	461	823	855	394	32	85,56%	807	105,98%	48	3	4
27	Area Bandung Raya	408	672	701	292	29	71,62%	749	93,47%	-49	9	21
28	Area Cirebon	463	751	792	329	41	71,17%	764	103,64%	28	6	5
29	Area Purwokerto	116	211	221	105	10	90,19%	255	86,84%	-34	42	32
30	Area Semarang Kota	276	455	475	199	20	72,34%	545	87,15%	-70	17	31
31	Area Pekalongan	154	286	303	149	17	97,11%	294	103,00%	9	33	7
32	Area Solo	180	297	310	130	13	72,07%	383	80,92%	-73	38	38
33	Area Yogyakarta	252	437	445	193	8	76,59%	534	83,28%	-89	19	33
34	Area Denpasar	712	1.067	1.110	397	43	55,80%	1.073	103,41%	37	2	6
35	Area Jember	189	351	376	187	25	98,82%	388	97,08%	-11	22	16
36	Area Kediri	176	327	347	171	19	97,33%	387	89,47%	-41	28	26
37	Area Malang	238	390	410	171	20	71,72%	461	88,84%	-51	27	27
38	Area Surabaya Kota	361	623	645	283	22	78,43%	666	96,85%	-21	10	17
39	Area Surabaya Raya	443	678	703	260	25	58,65%	719	97,81%	-16	12	14
40	Area Balikpapan	493	783	804	312	21	63,22%	796	101,07%	9	8	8
41	Area Banjarmasin	370	525	545	176	20	47,53%	675	80,81%	-129	25	39
42	Area Pontianak	280	421	430	150	9	53,47%	518	82,98%	-88	32	35
43	Area Makassar	1.042	1.723	1.795	753	72	72,22%	1.611	111,42%	184	1	2
44	Area Manado	418	635	660	242	25	57,94%	621	106,23%	39	13	3
45	Area Palu	491	808	844	353	36	71,78%	745	113,35%	99	4	1

KINERJA PWG -GADAI AREA 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	155	156	79	1	103,49%	126	123,44%	30	12	5
2	Area Lhokseumawe	112	224	225	113	1	100,66%	177	127,05%	48	8	3
3	Area Meulaboh	55	104	104	49	-0	90,62%	89	116,78%	15	25	12
4	Area Batam	70	105	107	36	2	51,57%	100	106,58%	7	35	27
5	Area Medan Kota	141	200	206	66	7	46,85%	177	116,63%	29	18	13
6	Area Medan Raya	108	162	168	60	6	55,06%	140	119,61%	28	22	7
7	Area Pekanbaru	106	172	176	70	4	66,16%	168	104,52%	8	16	31
8	Area Pematangsiantar	131	195	195	64	1	48,67%	166	117,49%	29	19	10
9	Area Bandar Lampung	116	182	191	75	9	64,59%	167	114,47%	24	15	16
10	Area Bengkulu	50	86	91	41	5	82,66%	82	110,62%	9	30	23
11	Area Jambi	102	159	164	62	6	60,52%	144	114,21%	20	21	17
12	Area Padang	135	159	162	27	3	20,36%	184	88,02%	-22	41	41
13	Area Palembang	94	140	143	49	3	51,98%	140	102,06%	3	26	32
14	Area Banten	90	148	156	66	8	73,56%	119	130,87%	37	17	1
15	Area Bekasi	114	150	151	37	1	32,24%	150	100,74%	1	33	35
16	Area Jakarta Kebon Jeru	91	118	122	31	5	34,14%	121	100,79%	1	39	34
17	Area Jakarta Kelapa Gac	52	69	71	19	2	36,91%	84	85,24%	-12	45	43
18	Area Jakarta Rawamang	68	105	109	41	4	61,15%	97	112,65%	12	29	20
19	Area Jakarta Thamrin	62	89	92	30	3	48,02%	114	80,42%	-22	40	45
20	Area Bogor	60	91	96	37	5	61,55%	78	124,01%	19	34	4
21	Area Depok	93	145	149	55	4	59,34%	125	119,16%	24	23	8
22	Area Jakarta Fatmawati	52	78	80	27	2	52,50%	71	112,19%	9	42	21
23	Area Jakarta Pondok Inc	48	69	73	24	4	50,25%	73	99,19%	-1	44	37
24	Area Jakarta Saharjo	69	93	95	26	2	37,71%	100	95,29%	-5	43	38
25	Area Tangerang Selatan	58	88	91	33	2	56,03%	70	128,81%	20	37	2
26	Area Bandung Kota	204	320	330	125	10	61,37%	296	111,51%	34	5	22
27	Area Bandung Raya	190	275	285	94	9	49,54%	281	101,49%	4	11	33
28	Area Cirebon	253	359	378	125	19	49,30%	335	112,68%	43	6	19
29	Area Purwokerto	36	66	68	32	2	90,60%	58	117,63%	10	38	9
30	Area Semarang Kota	123	192	199	76	7	61,99%	173	115,52%	27	14	15
31	Area Pekalongan	79	115	118	39	3	49,96%	111	106,49%	7	31	28
32	Area Solo	69	105	110	42	6	61,02%	111	99,77%	-0	28	36
33	Area Yogyakarta	92	156	155	63	-1	68,29%	144	107,54%	11	20	25
34	Area Denpasar	454	650	668	215	18	47,30%	577	115,90%	92	2	14
35	Area Jember	71	117	121	49	3	69,54%	134	89,68%	-14	24	40
36	Area Kediri	66	104	109	43	5	65,90%	129	84,49%	-20	27	44
37	Area Malang	116	184	193	77	8	66,26%	184	104,63%	9	13	30
38	Area Surabaya Kota	183	288	294	111	7	60,45%	279	105,28%	15	9	29
39	Area Surabaya Raya	259	370	380	121	10	46,69%	350	108,49%	30	7	24
40	Area Balikpapan	348	520	526	179	6	51,44%	435	121,03%	91	4	6
41	Area Banjarmasin	161	197	200	39	3	24,32%	232	86,00%	-33	32	42
42	Area Pontianak	85	119	120	35	1	41,34%	129	92,77%	-9	36	39
43	Area Makassar	782	1.129	1.151	370	22	47,28%	1.016	113,32%	135	1	18
44	Area Manado	318	424	427	109	3	34,45%	398	107,40%	29	10	26
45	Area Palu	380	568	581	200	12	52,58%	494	117,45%	86	3	11

KINERJA PWG CILEM- AREA 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	156	300	304	148	4	94,47%	397	76,49%	-93	12	34
2	Area Lhokseumawe	205	444	441	236	-3	114,94%	490	89,96%	-49	4	15
3	Area Meulaboh	136	271	276	139	5	102,23%	301	91,56%	-25	16	10
4	Area Batam	123	219	229	106	10	86,19%	263	87,04%	-34	33	21
5	Area Medan Kota	112	234	246	134	11	119,90%	276	89,01%	-30	20	17
6	Area Medan Raya	93	195	207	114	12	123,47%	231	89,57%	-24	27	16
7	Area Pekanbaru	150	366	393	243	27	162,47%	433	90,91%	-39	3	12
8	Area Pematangsiantar	128	228	240	113	12	88,46%	267	89,99%	-27	30	14
9	Area Bandar Lampung	141	270	285	144	15	101,78%	345	82,40%	-61	13	24
10	Area Bengkulu	98	188	198	100	10	101,29%	231	85,84%	-33	36	22
11	Area Jambi	112	201	212	100	11	89,59%	258	82,49%	-45	35	23
12	Area Padang	171	324	340	169	16	99,32%	344	98,73%	-4	10	7
13	Area Palembang	165	293	306	141	13	85,61%	375	81,74%	-68	14	25
14	Area Banten	141	314	336	195	22	137,58%	369	90,96%	-33	7	11
15	Area Bekasi	123	251	263	140	12	113,71%	325	81,05%	-62	15	26
16	Area Jakarta Kebon Jeru	132	216	226	93	9	70,39%	315	71,55%	-90	39	40
17	Area Jakarta Kelapa Gac	133	226	235	102	9	76,63%	302	77,88%	-67	34	30
18	Area Jakarta Rawamang	130	219	225	95	6	73,18%	344	65,47%	-119	37	45
19	Area Jakarta Thamrin	155	254	268	113	15	72,83%	352	76,28%	-83	29	35
20	Area Bogor	108	215	222	114	8	105,51%	315	70,71%	-92	28	41
21	Area Depok	104	206	213	109	7	104,46%	277	77,18%	-63	32	32
22	Area Jakarta Fatmawati	92	171	180	89	10	97,01%	242	74,57%	-62	40	36
23	Area Jakarta Pondok Inc	96	164	171	75	8	78,21%	254	67,39%	-83	42	42
24	Area Jakarta Saharjo	64	124	131	66	7	103,10%	196	66,87%	-65	45	44
25	Area Tangerang Selatan	78	142	147	69	5	89,31%	219	67,30%	-72	44	43
26	Area Bandung Kota	256	504	525	269	21	104,83%	511	102,78%	14	2	4
27	Area Bandung Raya	218	397	416	198	19	90,93%	469	88,68%	-53	6	19
28	Area Cirebon	209	392	414	204	22	97,60%	429	96,58%	-15	5	8
29	Area Purwokerto	81	146	153	73	8	90,01%	197	77,83%	-44	43	31
30	Area Semarang Kota	153	262	276	123	14	80,69%	373	74,01%	-97	25	38
31	Area Pekalongan	75	171	185	110	14	146,35%	184	100,90%	2	31	6
32	Area Solo	112	193	200	88	7	78,87%	273	73,26%	-73	41	39
33	Area Yogyakarta	160	281	290	130	9	81,38%	390	74,29%	-100	23	37
34	Area Denpasar	259	417	442	183	25	70,69%	497	88,91%	-55	8	18
35	Area Jember	118	234	256	138	22	116,43%	253	101,00%	3	18	5
36	Area Kediri	110	223	238	128	14	116,12%	258	91,95%	-21	24	9
37	Area Malang	123	206	217	94	11	76,87%	277	78,34%	-60	38	28
38	Area Surabaya Kota	178	335	351	173	15	96,96%	386	90,75%	-36	9	13
39	Area Surabaya Raya	184	308	323	139	15	75,51%	368	87,64%	-45	17	20
40	Area Balikpapan	145	263	278	133	15	91,45%	361	77,00%	-83	22	33
41	Area Banjarmasin	209	328	345	137	17	65,39%	442	78,08%	-97	19	29
42	Area Pontianak	195	302	310	115	8	58,73%	389	79,74%	-79	26	27
43	Area Makassar	261	594	644	383	50	147,00%	595	108,17%	49	1	1
44	Area Manado	100	211	233	133	22	132,27%	224	104,15%	9	21	3
45	Area Palu	111	240	264	153	23	137,66%	250	105,25%	13	11	2

KINERJA SME - AREA 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	837	788	-14	-49	-1,76%	842	93,66%	-53	41	29
2	Area Lhokseumawe	1.021	844	844	-177	-0	-17,35%	1.213	69,58%	-369	45	44
3	Area Meulaboh	762	702	697	-64	-5	-8,44%	812	85,88%	-115	43	35
4	Area Batam	123	127	123	0	-4	0,09%	173	71,11%	-50	38	43
5	Area Medan Kota	188	207	209	21	1	10,96%	245	85,27%	-36	32	36
6	Area Medan Raya	80	100	100	20	0	24,62%	138	72,78%	-37	33	42
7	Area Pekanbaru	825	969	960	136	-9	16,44%	879	109,25%	81	5	9
8	Area Pematangsiantar	185	243	246	61	3	33,24%	252	97,49%	-6	15	24
9	Area Bandar Lampung	332	394	394	62	0	18,81%	381	103,38%	13	14	16
10	Area Bengkulu	254	292	296	42	4	16,46%	313	94,54%	-17	24	28
11	Area Jambi	435	370	370	-65	-0	-14,85%	494	74,92%	-124	44	40
12	Area Padang	355	389	391	36	2	10,24%	429	91,25%	-38	28	30
13	Area Palembang	1.061	1.051	1.054	-7	3	-0,68%	1.110	94,96%	-56	40	27
14	Area Banten	453	501	537	84	36	18,45%	509	105,44%	28	7	12
15	Area Bekasi	581	661	635	54	-26	9,22%	622	102,01%	12	19	19
16	Area Jakarta Kebon Jeru	222	245	261	39	17	17,77%	255	102,34%	6	25	18
17	Area Jakarta Kelapa Gac	213	315	417	204	102	95,73%	268	155,75%	149	3	1
18	Area Jakarta Rawamang	285	322	336	51	15	17,96%	334	100,81%	3	21	20
19	Area Jakarta Thamrin	403	510	486	82	-25	20,35%	452	107,50%	34	8	11
20	Area Bogor	340	380	377	38	-3	11,13%	391	96,52%	-14	27	25
21	Area Depok	273	346	344	71	-2	25,87%	311	110,57%	33	12	7
22	Area Jakarta Fatmawati	284	335	337	53	3	18,79%	325	103,82%	12	20	15
23	Area Jakarta Pondok Inc	182	218	240	57	21	31,44%	220	109,14%	20	17	10
24	Area Jakarta Saharjo	233	215	216	-17	1	-7,39%	267	80,72%	-52	42	39
25	Area Tangerang Selatan	278	324	326	48	2	17,18%	440	74,18%	-113	22	41
26	Area Bandung Kota	600	775	784	184	10	30,75%	677	115,82%	107	4	3
27	Area Bandung Raya	716	775	775	59	-0	8,30%	769	100,74%	6	16	21
28	Area Cirebon	371	403	410	39	7	10,42%	410	100,16%	1	26	22
29	Area Purwokerto	300	326	323	24	-2	7,95%	368	87,81%	-45	31	33
30	Area Semarang Kota	460	484	489	29	5	6,29%	510	95,84%	-21	29	26
31	Area Pekalongan	256	294	283	26	-12	10,30%	326	86,62%	-44	30	34
32	Area Solo	427	508	508	81	1	19,07%	462	109,95%	46	9	8
33	Area Yogyakarta	377	430	432	54	2	14,38%	422	102,37%	10	18	17
34	Area Denpasar	346	413	411	65	-1	18,92%	392	104,80%	19	13	13
35	Area Jember	209	202	204	-5	2	-2,21%	251	81,34%	-47	39	37
36	Area Kediri	179	196	191	12	-5	6,61%	291	65,37%	-101	36	45
37	Area Malang	233	307	306	73	-1	31,45%	276	111,13%	31	11	6
38	Area Surabaya Kota	429	524	537	109	14	25,38%	468	114,84%	69	6	4
39	Area Surabaya Raya	660	728	737	77	9	11,63%	704	104,68%	33	10	14
40	Area Balikpapan	1.337	1.594	1.629	293	36	21,88%	1.378	118,24%	251	1	2
41	Area Banjarmasin	1.618	1.896	1.900	282	4	17,41%	1.673	113,58%	227	2	5
42	Area Pontianak	2.176	2.214	2.220	44	6	2,03%	2.240	99,09%	-20	23	23
43	Area Makassar	326	329	329	3	-0	0,86%	405	81,07%	-77	37	38
44	Area Manado	210	213	230	19	16	9,26%	253	90,83%	-23	34	31
45	Area Palu	234	244	249	16	5	6,81%	283	88,16%	-33	35	32

KINERJA MBG - AREA 18-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	18-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.463	1.460	-137	-3	-8,60%	1.708	85,45%	-248	45	35
2	Area Lhokseumawe	2.874	2.897	2.875	1	-22	0,03%	3.096	92,86%	-221	21	13
3	Area Meulaboh	2.094	2.049	2.047	-48	-2	-2,29%	2.226	91,93%	-180	41	17
4	Area Batam	311	326	328	17	2	5,41%	362	90,44%	-35	11	23
5	Area Medan Kota	159	195	194	35	-1	21,77%	211	92,07%	-17	5	16
6	Area Medan Raya	368	389	390	22	1	5,96%	422	92,35%	-32	10	14
7	Area Pekanbaru	1.025	1.052	1.062	36	10	3,56%	1.139	93,17%	-78	4	12
8	Area Pematangsiantar	447	445	447	0	2	0,08%	508	88,09%	-60	22	27
9	Area Bandar Lampung	936	955	962	26	6	2,78%	1.025	93,78%	-64	9	9
10	Area Bengkulu	908	951	962	53	11	5,87%	972	98,96%	-10	3	3
11	Area Jambi	852	928	937	84	9	9,87%	919	101,86%	17	1	2
12	Area Padang	686	733	741	55	8	8,06%	755	98,17%	-14	2	4
13	Area Palembang	998	1.006	1.011	13	5	1,30%	1.098	92,12%	-86	12	15
14	Area Banten	554	545	549	-4	5	-0,80%	605	90,82%	-56	27	21
15	Area Bekasi	377	366	368	-9	1	-2,38%	414	88,68%	-47	31	25
16	Area Jakarta Kebon Jeru	321	294	295	-27	0	-8,30%	354	83,23%	-59	37	39
17	Area Jakarta Kelapa Gading	202	185	185	-17	-0	-8,58%	224	82,43%	-39	35	42
18	Area Jakarta Rawamangun	364	366	366	3	1	0,73%	402	91,16%	-36	20	20
19	Area Jakarta Thamrin	83	81	82	-1	1	-1,53%	97	84,43%	-15	24	38
20	Area Bogor	503	464	465	-38	1	-7,50%	541	85,96%	-76	40	33
21	Area Depok	174	182	183	9	1	5,28%	195	93,78%	-12	17	8
22	Area Jakarta Fatmawati	109	116	118	9	2	8,57%	123	95,63%	-5	14	5
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,63%	109	82,26%	-19	28	43
24	Area Jakarta Saharjo	82	78	78	-3	0	-4,25%	91	85,46%	-13	26	34
25	Area Tangerang Selatan	306	315	315	8	-0	2,67%	329	95,57%	-15	18	6
26	Area Bandung Kota	726	716	722	-3	6	-0,47%	772	93,58%	-50	25	11
27	Area Bandung Raya	566	504	506	-60	2	-10,60%	610	82,92%	-104	42	40
28	Area Cirebon	607	531	531	-76	0	-12,48%	641	82,91%	-109	44	41
29	Area Purwokerto	556	519	520	-36	0	-6,50%	610	85,23%	-90	38	36
30	Area Semarang Kota	877	901	907	9	6	1,06%	534	169,79%	373	16	1
31	Area Pekalongan	491	496	500	9	4	1,89%	534	93,65%	-34	16	10
32	Area Solo	592	522	523	-69	1	-11,61%	649	80,62%	-126	43	45
33	Area Yogyakarta	464	445	449	-16	3	-3,42%	515	87,05%	-67	34	30
34	Area Denpasar	996	992	1.004	7	12	0,74%	1.097	91,45%	-94	19	18
35	Area Jember	428	388	391	-37	3	-8,59%	452	86,42%	-61	39	32
36	Area Kediri	780	745	755	-25	10	-3,22%	859	87,94%	-104	36	28
37	Area Malang	483	462	469	-15	6	-3,08%	536	87,48%	-67	33	29
38	Area Surabaya Kota	408	400	400	-8	0	-2,05%	453	88,36%	-53	30	26
39	Area Surabaya Raya	712	733	742	31	10	4,30%	791	93,88%	-48	8	7
40	Area Balikpapan	420	446	452	32	6	7,64%	495	91,38%	-43	7	19
41	Area Banjarmasin	540	530	533	-7	4	-1,36%	628	84,87%	-95	29	37
42	Area Pontianak	441	446	450	10	4	2,23%	498	90,44%	-48	13	24
43	Area Makassar	643	640	643	-0	2	0,00%	740	86,80%	-98	23	31
44	Area Manado	196	185	185	-11	1	-5,56%	227	81,56%	-42	32	44
45	Area Palu	394	422	427	33	5	8,25%	472	90,50%	-45	6	22

