



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 21 Dec 2025



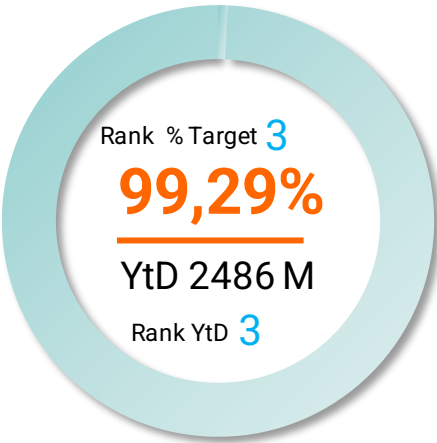
HIGHLIGHT KINERJA RO 2 MEDAN



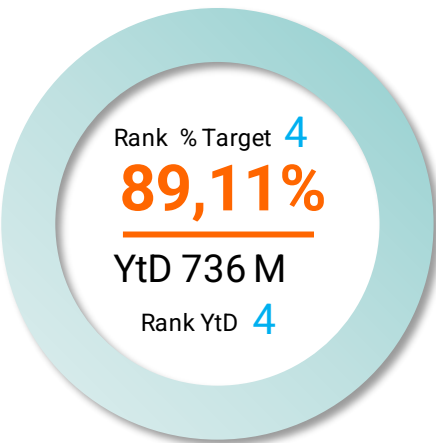
HIGHLIGHT KINERJA RO 2 MEDAN

DPK

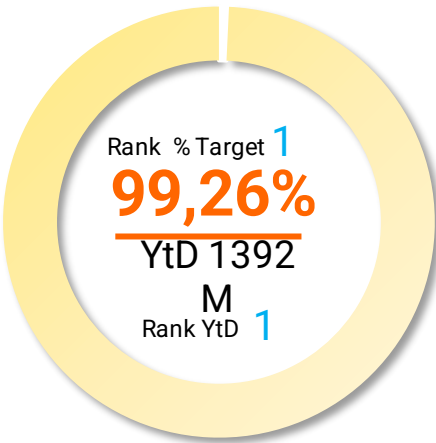
DPK



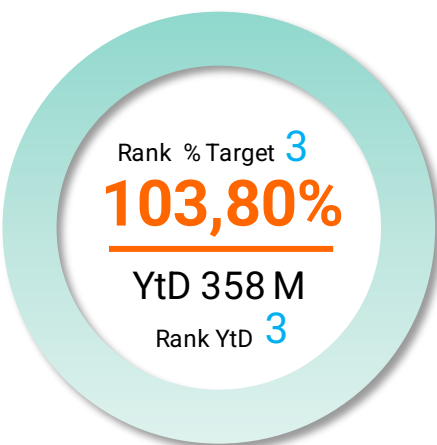
GIRO



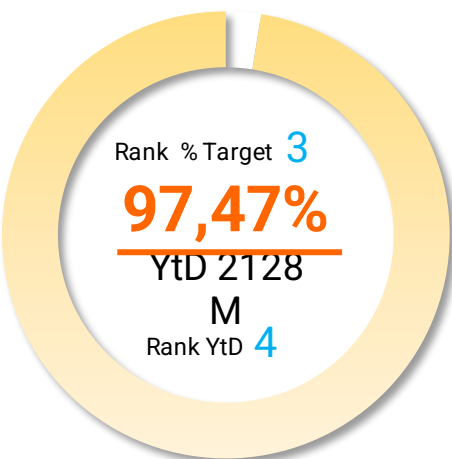
TABUNGAN



DEPOSITO

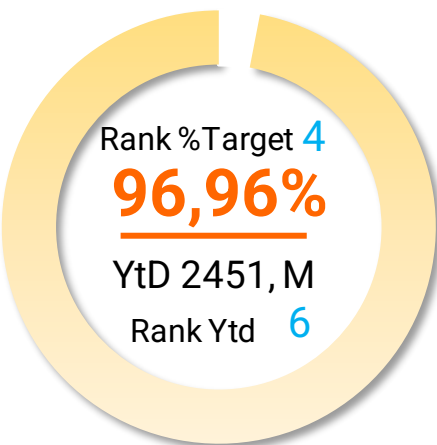


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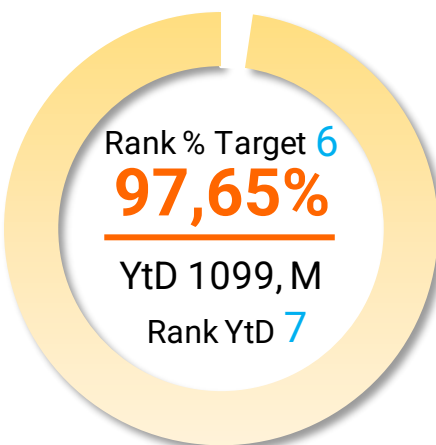


PEMBIAYAAN

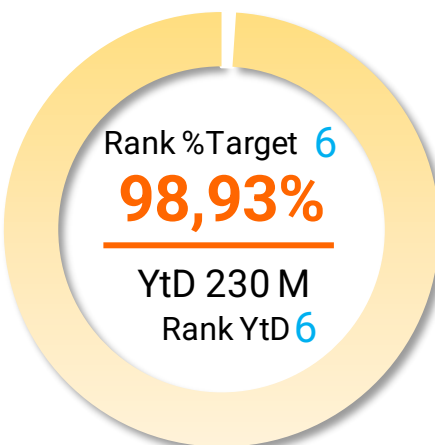
PEMBIAYAAN RETAIL



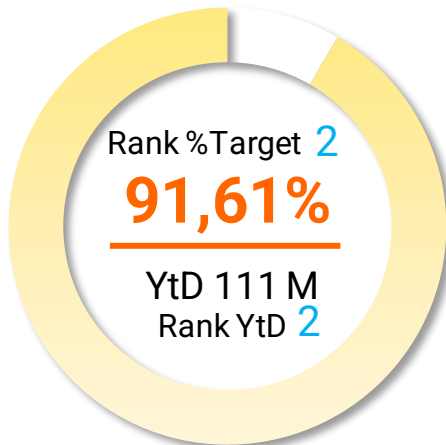
PEMBIAYAAN CFG



PEMBIAYAAN SME



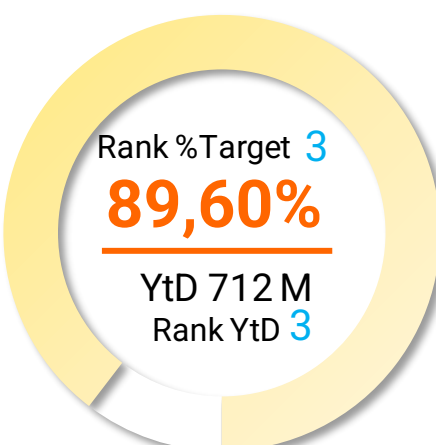
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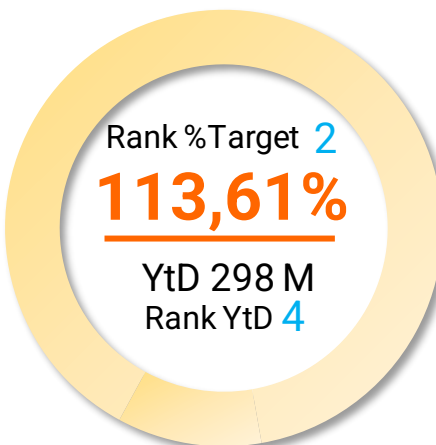
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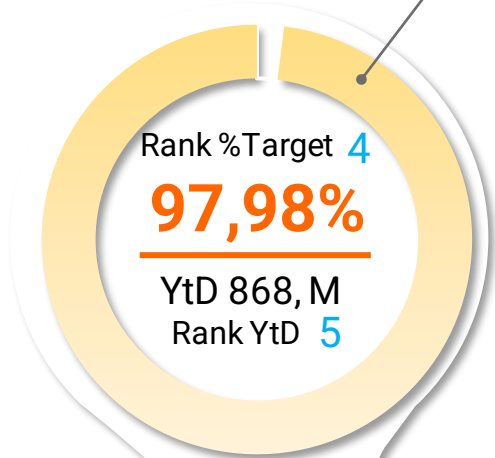
PEMBIAYAAN GADAI



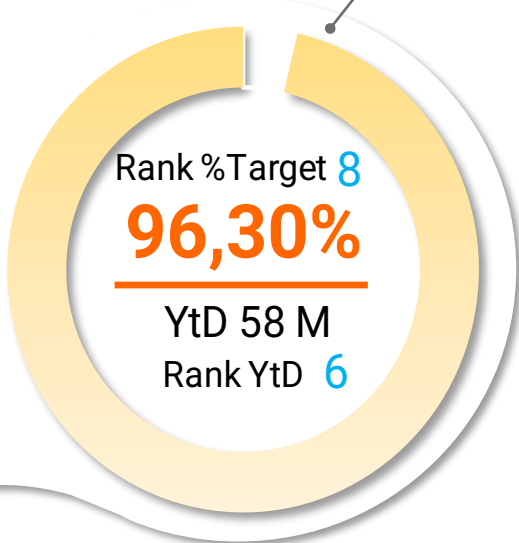
HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)

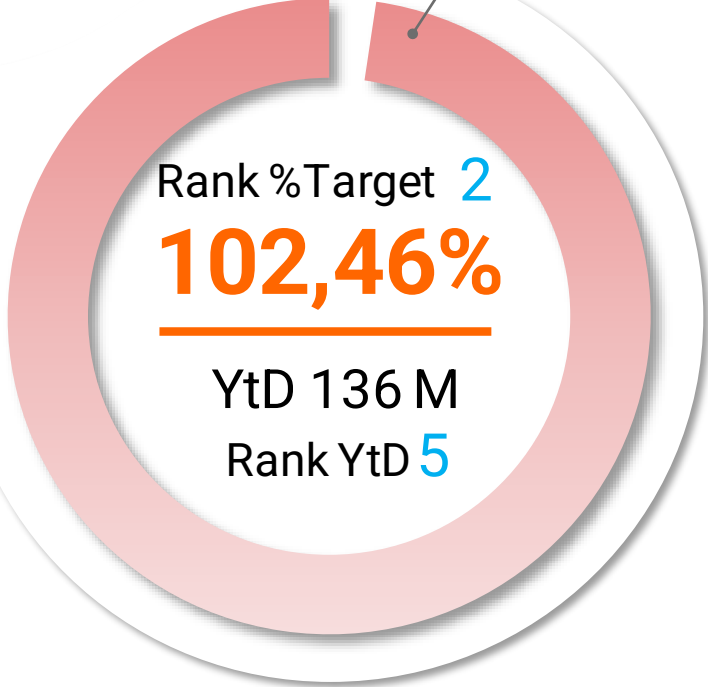
CFG - MITRAGUNA



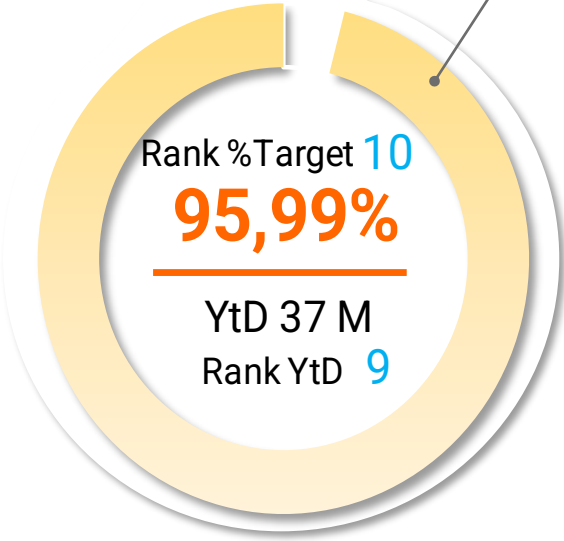
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 21-Dec-2025

| No | RO | | | | | Growth | | | Growth (%) | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|-----------|--------|--------|-----|------------|---------|---------|--------|------|------|------------------|--------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 19.038 | 19.621 | 20.069 | 19.983 | 945 | 362 | -86 | 4,97% | 21.428 | 93,26% | -1.445 | 7 | 6 | 21.428 | -1.445 |
| 2 | RO II/ Medan | 20.912 | 23.519 | 23.441 | 23.399 | 2.486 | -120 | -43 | 11,89% | 23.565 | 99,29% | -167 | 3 | 3 | 23.565 | -167 |
| 3 | RO III/ Palembang | 20.017 | 21.849 | 22.130 | 22.089 | 2.072 | 239 | -41 | 10,35% | 23.017 | 95,96% | -929 | 4 | 5 | 23.017 | -929 |
| 4 | RO IV/ Jakarta 1 | 110.022 | 134.028 | 132.387 | 132.355 | 22.333 | -1.673 | -32 | 20,30% | 115.245 | 114,85% | 17.110 | 1 | 1 | 115.245 | 17.110 |
| 5 | RO V/ Jakarta 2 | 49.486 | 54.090 | 58.710 | 58.655 | 9.169 | 4.566 | -55 | 18,53% | 54.244 | 108,13% | 4.411 | 2 | 2 | 54.244 | 4.411 |
| 6 | RO VI/ Bandung | 20.494 | 21.907 | 21.422 | 21.393 | 899 | -515 | -29 | 4,38% | 23.960 | 89,29% | -2.567 | 8 | 9 | 23.960 | -2.567 |
| 7 | RO VII/ Semarang | 25.381 | 26.479 | 25.606 | 25.584 | 203 | -895 | -22 | 0,80% | 28.582 | 89,51% | -2.998 | 9 | 8 | 28.582 | -2.998 |
| 8 | RO VIII/ Surabaya | 30.784 | 32.237 | 31.809 | 31.770 | 987 | -466 | -38 | 3,21% | 35.319 | 89,95% | -3.549 | 6 | 7 | 35.319 | -3.549 |
| 9 | RO IX/ Kalimantan | 19.302 | 19.885 | 19.392 | 19.355 | 53 | -530 | -37 | 0,28% | 22.154 | 87,37% | -2.798 | 10 | 10 | 22.154 | -2.798 |
| 10 | RO X/ Makassar | 12.017 | 13.875 | 13.740 | 13.707 | 1.691 | -168 | -32 | 14,07% | 14.167 | 96,75% | -460 | 5 | 4 | 14.167 | -460 |

KINERJA GIRO RO PER 21-Dec-2025

| No | RO | | | | | Growth | | | Growth | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|-----------|--------|-------|-----|---------|--------|---------|--------|------|------|------------------|--------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 2.040 | 2.088 | 2.191 | 2.196 | 155 | 107 | 4 | 7,61% | 2.914 | 75,35% | -718 | 7 | 5 | 2.914 | -718 |
| 2 | RO II/ Medan | 1.894 | 2.448 | 2.629 | 2.630 | 736 | 183 | 2 | 38,86% | 2.952 | 89,11% | -321 | 4 | 4 | 2.952 | -321 |
| 3 | RO III/ Palembang | 1.759 | 3.054 | 3.231 | 3.233 | 1.475 | 179 | 2 | 83,87% | 2.916 | 110,89% | 317 | 3 | 3 | 2.916 | 317 |
| 4 | RO IV/ Jakarta 1 | 32.959 | 37.026 | 41.536 | 41.544 | 8.585 | 4.518 | 8 | 26,05% | 35.010 | 118,66% | 6.534 | 2 | 2 | 35.010 | 6.534 |
| 5 | RO V/ Jakarta 2 | 8.042 | 13.196 | 17.294 | 17.277 | 9.234 | 4.081 | -17 | 114,82% | 10.182 | 169,67% | 7.094 | 1 | 1 | 10.182 | 7.094 |
| 6 | RO VI/ Bandung | 2.464 | 3.390 | 3.051 | 3.045 | 580 | -346 | -6 | 23,55% | 4.219 | 72,18% | -1.174 | 5 | 6 | 4.219 | -1.174 |
| 7 | RO VII/ Semarang | 1.674 | 1.497 | 1.436 | 1.438 | -237 | -59 | 2 | -14,13% | 2.924 | 49,17% | -1.486 | 10 | 10 | 2.924 | -1.486 |
| 8 | RO VIII/ Surabaya | 2.806 | 2.866 | 2.956 | 2.955 | 148 | 89 | -1 | 5,29% | 4.255 | 69,45% | -1.300 | 8 | 7 | 4.255 | -1.300 |
| 9 | RO IX/ Kalimantan | 1.559 | 1.795 | 1.770 | 1.768 | 209 | -27 | -2 | 13,41% | 2.712 | 65,18% | -945 | 6 | 8 | 2.712 | -945 |
| 10 | RO X/ Makassar | 1.137 | 1.502 | 1.158 | 1.158 | 21 | -344 | -0 | 1,83% | 1.806 | 64,10% | -648 | 9 | 9 | 1.806 | -648 |

KINERJA TABUNGAN RO PER 21-Dec-2025

| No | RO | | | | | Growth | | | Growth | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|-----------|--------|------|-----|--------|--------|---------|--------|------|------|------------------|--------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 13.828 | 14.813 | 15.202 | 15.112 | 1.283 | 299 | -90 | 9,28% | 15.284 | 98,87% | -172 | 3 | 2 | 15.284 | -172 |
| 2 | RO II/ Medan | 12.343 | 13.809 | 13.780 | 13.735 | 1.392 | -74 | -45 | 11,28% | 13.838 | 99,26% | -103 | 1 | 1 | 13.838 | -103 |
| 3 | RO III/ Palembang | 12.611 | 13.645 | 13.653 | 13.610 | 999 | -35 | -43 | 7,93% | 14.391 | 94,57% | -781 | 7 | 5 | 14.391 | -781 |
| 4 | RO IV/ Jakarta 1 | 20.440 | 22.690 | 21.853 | 21.811 | 1.371 | -878 | -42 | 6,71% | 23.371 | 93,33% | -1.560 | 2 | 7 | 23.371 | -1.560 |
| 5 | RO V/ Jakarta 2 | 16.473 | 17.204 | 17.451 | 17.412 | 940 | 208 | -38 | 5,70% | 18.885 | 92,20% | -1.473 | 8 | 10 | 18.885 | -1.473 |
| 6 | RO VI/ Bandung | 10.950 | 11.892 | 11.757 | 11.735 | 784 | -158 | -22 | 7,16% | 12.494 | 93,92% | -759 | 9 | 6 | 12.494 | -759 |
| 7 | RO VII/ Semarang | 15.386 | 17.124 | 16.581 | 16.557 | 1.171 | -567 | -24 | 7,61% | 17.160 | 96,48% | -604 | 6 | 4 | 17.160 | -604 |
| 8 | RO VIII/ Surabaya | 18.627 | 20.327 | 19.864 | 19.828 | 1.201 | -498 | -35 | 6,45% | 21.492 | 92,26% | -1.664 | 5 | 9 | 21.492 | -1.664 |
| 9 | RO IX/ Kalimantan | 11.487 | 12.035 | 12.227 | 12.192 | 705 | 157 | -35 | 6,14% | 13.073 | 93,26% | -881 | 10 | 8 | 13.073 | -881 |
| 10 | RO X/ Makassar | 8.388 | 9.294 | 9.675 | 9.643 | 1.255 | 348 | -32 | 14,96% | 9.786 | 98,54% | -143 | 4 | 3 | 9.786 | -143 |

KINERJA DEPOSITO RO PER 21-Dec-2025

| No | RO | | | | | Growth | | | Growth | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|-----------|--------|--------|-----|---------|--------|---------|--------|------|---------|------------------|--------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | YtD | %Target | Posisi | GAP |
| 1 | RO I/ Aceh | 3.169 | 2.719 | 2.676 | 2.676 | -493 | -43 | -0 | -15,57% | 3.231 | 82,83% | -555 | 7 | 10 | 3.231 | -555 |
| 2 | RO II/ Medan | 6.675 | 7.262 | 7.033 | 7.033 | 358 | -229 | 0 | 5,37% | 6.775 | 103,80% | 258 | 3 | 3 | 6.775 | 258 |
| 3 | RO III/ Palembang | 5.648 | 5.150 | 5.245 | 5.245 | -403 | 95 | -0 | -7,13% | 5.710 | 91,86% | -465 | 5 | 6 | 5.710 | -465 |
| 4 | RO IV/ Jakarta 1 | 56.623 | 74.312 | 68.997 | 68.999 | 12.376 | -5.312 | 2 | 21,86% | 56.864 | 121,34% | 12.136 | 1 | 1 | 56.864 | 12.136 |
| 5 | RO V/ Jakarta 2 | 24.971 | 23.690 | 23.966 | 23.966 | -1.005 | 277 | 0 | -4,02% | 25.177 | 95,19% | -1.211 | 10 | 4 | 25.177 | -1.211 |
| 6 | RO VI/ Bandung | 7.080 | 6.625 | 6.614 | 6.613 | -466 | -11 | -1 | -6,58% | 7.248 | 91,25% | -634 | 6 | 7 | 7.248 | -634 |
| 7 | RO VII/ Semarang | 8.321 | 7.859 | 7.589 | 7.589 | -732 | -269 | -0 | -8,79% | 8.497 | 89,31% | -908 | 8 | 8 | 8.497 | -908 |
| 8 | RO VIII/ Surabaya | 9.350 | 9.044 | 8.990 | 8.987 | -363 | -57 | -3 | -3,88% | 9.572 | 93,89% | -585 | 4 | 5 | 9.572 | -585 |
| 9 | RO IX/ Kalimantan | 6.256 | 6.055 | 5.395 | 5.395 | -861 | -660 | 0 | -13,76% | 6.368 | 84,72% | -973 | 9 | 9 | 6.368 | -973 |
| 10 | RO X/ Makassar | 2.492 | 3.079 | 2.907 | 2.907 | 415 | -172 | -0 | 16,65% | 2.575 | 112,87% | 332 | 2 | 2 | 2.575 | 332 |

KINERJA CASA PER 21-Dec-2025

| No | RO | | | | | Growth | | | Growth | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|-----------|--------|-------|-----|--------|--------|---------|--------|------|---------|------------------|--------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | YtD | %Target | Posisi | GAP |
| 1 | RO I/ Aceh | 15.869 | 16.901 | 17.393 | 17.307 | 1.439 | 406 | -86 | 9,07% | 18.197 | 95,11% | -890 | 5 | 5 | 18.197 | -890 |
| 2 | RO II/ Medan | 14.238 | 16.257 | 16.409 | 16.366 | 2.128 | 109 | -43 | 14,95% | 16.790 | 97,47% | -424 | 4 | 3 | 16.790 | -424 |
| 3 | RO III/ Palembang | 14.369 | 16.699 | 16.884 | 16.843 | 2.474 | 144 | -41 | 17,22% | 17.307 | 97,32% | -464 | 3 | 4 | 17.307 | -464 |
| 4 | RO IV/ Jakarta 1 | 53.399 | 59.716 | 63.390 | 63.355 | 9.956 | 3.640 | -34 | 18,65% | 58.381 | 108,52% | 4.974 | 2 | 2 | 58.381 | 4.974 |
| 5 | RO V/ Jakarta 2 | 24.515 | 30.400 | 34.744 | 34.689 | 10.174 | 4.289 | -55 | 41,50% | 29.067 | 119,34% | 5.622 | 1 | 1 | 29.067 | 5.622 |
| 6 | RO VI/ Bandung | 13.415 | 15.282 | 14.808 | 14.779 | 1.365 | -503 | -29 | 10,17% | 16.712 | 88,43% | -1.933 | 6 | 10 | 16.712 | -1.933 |
| 7 | RO VII/ Semarang | 17.060 | 18.621 | 18.017 | 17.995 | 934 | -626 | -22 | 5,48% | 20.085 | 89,59% | -2.090 | 9 | 7 | 20.085 | -2.090 |
| 8 | RO VIII/ Surabaya | 21.434 | 23.193 | 22.819 | 22.783 | 1.350 | -409 | -36 | 6,30% | 25.747 | 88,49% | -2.964 | 7 | 8 | 25.747 | -2.964 |
| 9 | RO IX/ Kalimantan | 13.046 | 13.830 | 13.997 | 13.960 | 914 | 130 | -37 | 7,01% | 15.785 | 88,44% | -1.825 | 10 | 9 | 15.785 | -1.825 |
| 10 | RO X/ Makassar | 9.524 | 10.796 | 10.832 | 10.800 | 1.276 | 4 | -32 | 13,40% | 11.592 | 93,17% | -791 | 8 | 6 | 11.592 | -791 |

KINERJA PEMBIAYAN RETAIL RO PER 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank YtD | Rank %Targ | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|--------|-------------|---------------|------------------|--------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 21.991 | 23.626 | 23.541 | 1.550 | -85 | 7,05% | 24.944 | 94,38% | -1.403 | 10 | 9 | 24.944 | -1.403 |
| 2 | RO II/ Medan | 16.720 | 18.994 | 19.171 | 2.451 | 177 | 14,66% | 19.772 | 96,96% | -601 | 6 | 4 | 19.772 | -601 |
| 3 | RO III/ Palembang | 23.276 | 25.584 | 25.805 | 2.529 | 221 | 10,86% | 26.652 | 96,82% | -847 | 5 | 5 | 26.652 | -847 |
| 4 | RO IV/ Jakarta 1 | 26.533 | 29.889 | 30.285 | 3.752 | 396 | 14,14% | 30.928 | 97,92% | -642 | 1 | 2 | 30.928 | -642 |
| 5 | RO V/ Jakarta 2 | 22.100 | 24.525 | 24.700 | 2.600 | 174 | 11,76% | 26.170 | 94,38% | -1.471 | 4 | 8 | 26.170 | -1.471 |
| 6 | RO VI/ Bandung | 15.442 | 17.473 | 17.671 | 2.229 | 198 | 14,44% | 18.080 | 97,74% | -409 | 7 | 3 | 18.080 | -409 |
| 7 | RO VII/ Semarang | 14.637 | 16.121 | 16.263 | 1.625 | 142 | 11,10% | 17.293 | 94,04% | -1.031 | 9 | 10 | 17.293 | -1.031 |
| 8 | RO VIII/ Surabaya | 25.055 | 27.753 | 28.104 | 3.049 | 352 | 12,17% | 29.100 | 96,58% | -996 | 3 | 7 | 29.100 | -996 |
| 9 | RO IX/ Kalimantan | 16.731 | 18.488 | 18.608 | 1.877 | 120 | 11,22% | 19.254 | 96,65% | -646 | 8 | 6 | 19.254 | -646 |
| 10 | RO X/ Makassar | 17.143 | 20.176 | 20.495 | 3.352 | 319 | 19,56% | 20.344 | 100,75% | | 2 | 1 | 20.344 | 152 |

KINERJA CFG RO PER 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank YtD | Rank %Targ | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|-------------|---------------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 12.099 | 13.336 | 13.343 | 1.244 | 7 | 10,28% | 13.620 | 97,96% | -278 | 6 | 4 | 13.620 | -278 |
| 2 | RO II/ Medan | 11.848 | 12.865 | 12.947 | 1.099 | 83 | 9,28% | 13.259 | 97,65% | -312 | 7 | 6 | 13.259 | -312 |
| 3 | RO III/ Palembang | 15.275 | 16.512 | 16.624 | 1.349 | 112 | 8,83% | 16.886 | 98,45% | -262 | 4 | 3 | 16.886 | -262 |
| 4 | RO IV/ Jakarta 1 | 21.183 | 23.341 | 23.509 | 2.326 | 168 | 10,98% | 23.667 | 99,33% | -159 | 1 | 2 | 23.667 | -159 |
| 5 | RO V/ Jakarta 2 | 18.317 | 19.877 | 19.961 | 1.644 | 84 | 8,98% | 20.885 | 95,58% | -923 | 3 | 10 | 20.885 | -923 |
| 6 | RO VI/ Bandung | 10.525 | 11.523 | 11.600 | 1.076 | 77 | 10,22% | 11.879 | 97,65% | -279 | 8 | 5 | 11.879 | -279 |
| 7 | RO VII/ Semarang | 8.860 | 9.510 | 9.560 | 700 | 50 | 7,90% | 9.959 | 95,99% | -399 | 9 | 9 | 9.959 | -399 |
| 8 | RO VIII/ Surabaya | 17.072 | 18.229 | 18.334 | 1.262 | 106 | 7,39% | 18.876 | 97,13% | -541 | 5 | 7 | 18.876 | -541 |
| 9 | RO IX/ Kalimantan | 9.056 | 9.633 | 9.680 | 624 | 48 | 6,89% | 10.047 | 96,35% | -367 | 10 | 8 | 10.047 | -367 |
| 10 | RO X/ Makassar | 13.189 | 14.975 | 15.105 | 1.917 | 130 | 14,53% | 14.980 | 100,84% | | 2 | 1 | 14.980 | 126 |

KINERJA CFG - MITRAGUNA 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank YtD | Rank %Targ | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|-------------|---------------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 8.770 | 9.655 | 9.659 | 889 | 4 | 10,14% | 9.826 | 98,31% | -166 | 4 | 3 | 9.826 | -166 |
| 2 | RO II/ Medan | 7.892 | 8.699 | 8.759 | 868 | 61 | 11,00% | 8.940 | 97,98% | -181 | 5 | 4 | 8.940 | -181 |
| 3 | RO III/ Palembang | 8.300 | 9.201 | 9.276 | 975 | 75 | 11,75% | 9.358 | 99,11% | -83 | 2 | 2 | 9.358 | -83 |
| 4 | RO IV/ Jakarta 1 | 5.937 | 6.767 | 6.838 | 901 | 71 | 15,18% | 7.007 | 97,60% | -168 | 3 | 6 | 7.007 | -168 |
| 5 | RO V/ Jakarta 2 | 2.381 | 2.758 | 2.795 | 414 | 37 | 17,39% | 3.244 | 86,16% | -449 | 10 | 10 | 3.244 | -449 |
| 6 | RO VI/ Bandung | 4.002 | 4.477 | 4.526 | 524 | 49 | 13,08% | 4.758 | 95,13% | -232 | 8 | 9 | 4.758 | -232 |
| 7 | RO VII/ Semarang | 4.035 | 4.452 | 4.486 | 451 | 33 | 11,17% | 4.683 | 95,78% | -198 | 9 | 8 | 4.683 | -198 |
| 8 | RO VIII/ Surabaya | 6.353 | 7.126 | 7.196 | 842 | 69 | 13,25% | 7.361 | 97,75% | -165 | 6 | 5 | 7.361 | -165 |
| 9 | RO IX/ Kalimantan | 4.687 | 5.299 | 5.349 | 662 | 50 | 14,11% | 5.484 | 97,54% | -135 | 7 | 7 | 5.484 | -135 |
| 10 | RO X/ Makassar | 7.625 | 8.922 | 9.027 | 1.402 | 105 | 18,38% | 8.864 | 101,84% | | 1 | 1 | 8.864 | 163 |

KINERJA CFG - PENSIUN 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank YtD | Rank %Targ | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|-------------|---------------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 1.933 | 2.104 | 2.104 | 171 | -0 | 8,86% | 2.164 | 97,20% | -61 | 2 | 5 | 2.164 | -61 |
| 2 | RO II/ Medan | 1.545 | 1.605 | 1.603 | 58 | -1 | 3,75% | 1.665 | 96,30% | -62 | 6 | 8 | 1.665 | -62 |
| 3 | RO III/ Palembang | 1.907 | 1.986 | 1.987 | 80 | 1 | 4,19% | 2.056 | 96,65% | -69 | 4 | 7 | 2.056 | -69 |
| 4 | RO IV/ Jakarta 1 | 440 | 462 | 462 | 22 | -0 | 5,07% | 486 | 95,09% | -24 | 9 | 9 | 486 | -24 |
| 5 | RO V/ Jakarta 2 | 329 | 369 | 370 | 41 | 1 | 12,60% | 377 | 98,22% | -7 | 8 | 2 | 377 | -7 |
| 6 | RO VI/ Bandung | 782 | 847 | 851 | 70 | 4 | 8,91% | 876 | 97,22% | -24 | 5 | 4 | 876 | -24 |
| 7 | RO VII/ Semarang | 667 | 718 | 721 | 55 | 4 | 8,18% | 743 | 97,05% | -22 | 7 | 6 | 743 | -22 |
| 8 | RO VIII/ Surabaya | 3.688 | 3.793 | 3.800 | 112 | 8 | 3,04% | 3.894 | 97,59% | -94 | 3 | 3 | 3.894 | -94 |
| 9 | RO IX/ Kalimantan | 1.703 | 1.690 | 1.686 | -17 | -4 | -0,98% | 1.807 | 93,32% | -121 | 10 | 10 | 1.807 | -121 |
| 10 | RO X/ Makassar | 3.057 | 3.245 | 3.248 | 191 | 3 | 6,23% | 3.279 | 99,05% | -31 | 1 | 1 | 3.279 | -31 |

KINERJA CFG - GRIYA 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank YtD | Rank %Targ | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|-------------|---------------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 1.103 | 1.183 | 1.187 | 84 | 4 | 7,58% | 1.233 | 96,25% | -46 | 8 | 9 | 1.233 | -46 |
| 2 | RO II/ Medan | 1.954 | 1.973 | 1.992 | 37 | 18 | 1,92% | 2.075 | 95,99% | -83 | 9 | 10 | 2.075 | -83 |
| 3 | RO III/ Palembang | 4.680 | 4.790 | 4.821 | 141 | 31 | 3,00% | 4.905 | 98,29% | -84 | 7 | 4 | 4.905 | -84 |
| 4 | RO IV/ Jakarta 1 | 14.108 | 15.226 | 15.310 | 1.202 | 84 | 8,52% | 15.212 | 100,65% | 99 | 1 | 1 | 15.212 | 99 |
| 5 | RO V/ Jakarta 2 | 14.915 | 15.862 | 15.898 | 983 | 36 | 6,59% | 16.299 | 97,54% | -401 | 2 | 6 | 16.299 | -401 |
| 6 | RO VI/ Bandung | 5.339 | 5.746 | 5.767 | 428 | 21 | 8,02% | 5.767 | 99,99% | -1 | 3 | 2 | 5.767 | -1 |
| 7 | RO VII/ Semarang | 3.744 | 3.877 | 3.890 | 146 | 13 | 3,90% | 3.975 | 97,87% | -85 | 6 | 5 | 3.975 | -85 |
| 8 | RO VIII/ Surabaya | 6.450 | 6.574 | 6.598 | 148 | 24 | 2,29% | 6.781 | 97,30% | -183 | 5 | 7 | 6.781 | -183 |
| 9 | RO IX/ Kalimantan | 2.300 | 2.178 | 2.178 | -122 | -0 | -5,30% | 2.249 | 96,82% | -72 | 10 | 8 | 2.249 | -72 |
| 10 | RO X/ Makassar | 2.241 | 2.447 | 2.462 | 221 | 15 | 9,85% | 2.487 | 98,99% | -25 | 4 | 3 | 2.487 | -25 |

KINERJA CFG - OTO 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank YtD | Rank %Targ | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|-----|-------------|---------------|------------------|-----|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | | | Posisi | GAP |
| 1 | RO I/ Aceh | 293 | 394 | 393 | 100 | -1 | 34,02% | 397 | 98,84% | -5 | 8 | 3 | 397 | -5 |
| 2 | RO II/ Medan | 457 | 588 | 593 | 136 | 5 | 29,79% | 579 | 102,46% | 14 | 5 | 2 | 579 | 14 |
| 3 | RO III/ Palembang | 387 | 535 | 540 | 153 | 5 | 39,66% | 567 | 95,29% | -27 | 4 | 5 | 567 | -27 |
| 4 | RO IV/ Jakarta 1 | 698 | 885 | 898 | 201 | 13 | 28,76% | 963 | 93,28% | -65 | 2 | 6 | 963 | -65 |
| 5 | RO V/ Jakarta 2 | 692 | 888 | 898 | 206 | 10 | 29,72% | 964 | 93,08% | -67 | 1 | 7 | 964 | -67 |
| 6 | RO VI/ Bandung | 401 | 453 | 456 | 54 | 3 | 13,55% | 478 | 95,37% | -22 | 9 | 4 | 478 | -22 |
| 7 | RO VII/ Semarang | 414 | 463 | 463 | 49 | -1 | 11,74% | 558 | 82,94% | -95 | 10 | 10 | 558 | -95 |
| 8 | RO VIII/ Surabaya | 580 | 737 | 740 | 160 | 4 | 27,55% | 839 | 88,25% | -99 | 3 | 9 | 839 | -99 |
| 9 | RO IX/ Kalimantan | 366 | 465 | 467 | 101 | 2 | 27,55% | 508 | 92,11% | -40 | 7 | 8 | 508 | -40 |
| 10 | RO X/ Makassar | 265 | 361 | 369 | 103 | 7 | 38,93% | 350 | 105,41% | 19 | 6 | 1 | 350 | 19 |

KINERJA PWG 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|------|-------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Targ | Posisi | GAP |
| 1 | RO I/ Aceh | 741 | 1.498 | 1.505 | 764 | 7 | 103,10% | 1.581 | 95,19% | -76 | 8 | 5 | 1.581 | -76 |
| 2 | RO II/ Medan | 1.161 | 2.076 | 2.171 | 1.010 | 95 | 87,00% | 2.222 | 97,73% | -50 | 4 | 3 | 2.222 | -50 |
| 3 | RO III/ Palembang | 1.184 | 2.002 | 2.092 | 908 | 91 | 76,68% | 2.270 | 92,17% | -178 | 6 | 6 | 2.270 | -178 |
| 4 | RO IV/ Jakarta 1 | 1.292 | 2.159 | 2.261 | 969 | 103 | 74,99% | 2.692 | 84,00% | -431 | 5 | 9 | 2.692 | -431 |
| 5 | RO V/ Jakarta 2 | 923 | 1.586 | 1.655 | 732 | 70 | 79,25% | 2.019 | 81,98% | -364 | 9 | 10 | 2.019 | -364 |
| 6 | RO VI/ Bandung | 1.332 | 2.246 | 2.353 | 1.022 | 107 | 76,73% | 2.320 | 101,43% | 33 | 3 | 2 | 2.320 | 33 |
| 7 | RO VII/ Semarang | 978 | 1.686 | 1.754 | 776 | 67 | 79,31% | 2.012 | 87,17% | -258 | 7 | 8 | 2.012 | -258 |
| 8 | RO VIII/ Surabaya | 2.120 | 3.436 | 3.595 | 1.475 | 159 | 69,58% | 3.693 | 97,34% | -98 | 1 | 4 | 3.693 | -98 |
| 9 | RO IX/ Kalimantan | 1.142 | 1.729 | 1.780 | 638 | 51 | 55,85% | 1.988 | 89,54% | -208 | 10 | 7 | 1.988 | -208 |
| 10 | RO X/ Makassar | 1.952 | 3.167 | 3.308 | 1.357 | 142 | 69,51% | 2.977 | 111,12% | 331 | 2 | 1 | 2.977 | 331 |

KINERJA PWG - GADAI 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|-----|------|-------|------------------|-----|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Targ | Posisi | GAP |
| 1 | RO I/ Aceh | 243 | 483 | 485 | 242 | 2 | 99,41% | 392 | 123,63% | 93 | 8 | 1 | 392 | 93 |
| 2 | RO II/ Medan | 557 | 834 | 854 | 298 | 21 | 53,53% | 752 | 113,61% | 102 | 4 | 2 | 752 | 102 |
| 3 | RO III/ Palembang | 497 | 726 | 753 | 256 | 27 | 51,41% | 718 | 104,92% | 35 | 5 | 9 | 718 | 35 |
| 4 | RO IV/ Jakarta 1 | 477 | 679 | 704 | 227 | 25 | 47,67% | 685 | 102,83% | 19 | 9 | 10 | 685 | 19 |
| 5 | RO V/ Jakarta 2 | 381 | 564 | 586 | 205 | 21 | 53,79% | 517 | 113,26% | 69 | 10 | 4 | 517 | 69 |
| 6 | RO VI/ Bandung | 648 | 954 | 998 | 351 | 44 | 54,11% | 912 | 109,52% | 87 | 3 | 5 | 912 | 87 |
| 7 | RO VII/ Semarang | 398 | 634 | 651 | 253 | 17 | 63,58% | 596 | 109,27% | 55 | 7 | 6 | 596 | 55 |
| 8 | RO VIII/ Surabaya | 1.149 | 1.713 | 1.770 | 621 | 57 | 54,07% | 1.654 | 107,01% | 116 | 2 | 7 | 1.654 | 116 |
| 9 | RO IX/ Kalimantan | 593 | 836 | 846 | 253 | 10 | 42,72% | 796 | 106,28% | 50 | 6 | 8 | 796 | 50 |
| 10 | RO X/ Makassar | 1.480 | 2.122 | 2.164 | 684 | 42 | 46,25% | 1.908 | 113,43% | 256 | 1 | 3 | 1.908 | 256 |

KINERJA PWG CILEM 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|------|-------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Targ | Posisi | GAP |
| 1 | RO I/ Aceh | 498 | 1.014 | 1.020 | 522 | 6 | 104,90% | 1.189 | 85,81% | -169 | 9 | 6 | 1.189 | -169 |
| 2 | RO II/ Medan | 605 | 1.243 | 1.317 | 712 | 74 | 117,81% | 1.469 | 89,60% | -153 | 3 | 3 | 1.469 | -153 |
| 3 | RO III/ Palembang | 687 | 1.276 | 1.340 | 653 | 64 | 94,97% | 1.553 | 86,27% | -213 | 6 | 5 | 1.553 | -213 |
| 4 | RO IV/ Jakarta 1 | 815 | 1.480 | 1.557 | 742 | 77 | 90,97% | 2.007 | 77,58% | -450 | 2 | 9 | 2.007 | -450 |
| 5 | RO V/ Jakarta 2 | 543 | 1.021 | 1.070 | 527 | 48 | 97,11% | 1.502 | 71,21% | -432 | 7 | 10 | 1.502 | -432 |
| 6 | RO VI/ Bandung | 684 | 1.292 | 1.355 | 671 | 63 | 98,16% | 1.409 | 96,19% | -54 | 5 | 2 | 1.409 | -54 |
| 7 | RO VII/ Semarang | 580 | 1.052 | 1.102 | 523 | 50 | 90,11% | 1.416 | 77,87% | -313 | 8 | 8 | 1.416 | -313 |
| 8 | RO VIII/ Surabaya | 971 | 1.723 | 1.825 | 854 | 103 | 87,92% | 2.040 | 89,49% | -214 | 1 | 4 | 2.040 | -214 |
| 9 | RO IX/ Kalimantan | 549 | 893 | 934 | 385 | 41 | 70,02% | 1.192 | 78,35% | -258 | 10 | 7 | 1.192 | -258 |
| 10 | RO X/ Makassar | 472 | 1.045 | 1.144 | 672 | 99 | 142,46% | 1.069 | 106,99% | 75 | 4 | 1 | 1.069 | 75 |

KINERJA SME RO 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|------|-------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Targ | Posisi | GAP |
| 1 | RO I/ Aceh | 2.585 | 2.384 | 2.328 | -257 | -56 | -9,95% | 2.712 | 85,84% | -384 | 10 | 10 | 2.712 | -384 |
| 2 | RO II/ Medan | 1.401 | 1.647 | 1.631 | 230 | -15 | 16,45% | 1.649 | 98,93% | -18 | 6 | 6 | 1.649 | -18 |
| 3 | RO III/ Palembang | 2.436 | 2.496 | 2.492 | 55 | -4 | 2,27% | 2.726 | 91,40% | -235 | 9 | 8 | 2.726 | -235 |
| 4 | RO IV/ Jakarta 1 | 2.158 | 2.553 | 2.669 | 511 | 116 | 23,69% | 2.472 | 107,96% | 197 | 2 | 1 | 2.472 | 197 |
| 5 | RO V/ Jakarta 2 | 1.590 | 1.819 | 1.834 | 243 | 15 | 15,31% | 1.877 | 97,68% | -44 | 5 | 7 | 1.877 | -44 |
| 6 | RO VI/ Bandung | 1.687 | 1.953 | 1.955 | 268 | 2 | 15,89% | 1.858 | 105,22% | 97 | 4 | 2 | 1.858 | 97 |
| 7 | RO VII/ Semarang | 1.820 | 2.041 | 2.049 | 230 | 8 | 12,62% | 2.050 | 99,99% | -0 | 7 | 5 | 2.050 | -0 |
| 8 | RO VIII/ Surabaya | 2.055 | 2.368 | 2.411 | 356 | 44 | 17,33% | 2.344 | 102,89% | 68 | 3 | 3 | 2.344 | 68 |
| 9 | RO IX/ Kalimantan | 5.131 | 5.704 | 5.712 | 581 | 8 | 11,32% | 5.597 | 102,05% | 115 | 1 | 4 | 5.597 | 115 |
| 10 | RO X/ Makassar | 769 | 787 | 828 | 58 | 41 | 7,57% | 947 | 87,36% | -120 | 8 | 9 | 947 | -120 |

KINERJA MBG 21-Dec-2025

| No | RO | Posisi | | | Growth | | Growth (%) | Target | | | Rank | Rank | Target Full Year | |
|----|-------------------|-----------|-----------|-----------|--------|-----|------------|--------|---------|------|------|-------|------------------|------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Targ | Posisi | GAP |
| 1 | RO I/ Aceh | 6.566 | 6.408 | 6.366 | -200 | -43 | -3,05% | 7.031 | 90,54% | -665 | 10 | 3 | 7.031 | -665 |
| 2 | RO II/ Medan | 2.310 | 2.406 | 2.421 | 111 | 15 | 4,79% | 2.643 | 91,61% | -222 | 2 | 2 | 2.643 | -222 |
| 3 | RO III/ Palembang | 4.380 | 4.573 | 4.596 | 216 | 23 | 4,93% | 4.769 | 96,38% | -173 | 1 | 1 | 4.769 | -173 |
| 4 | RO IV/ Jakarta 1 | 1.900 | 1.837 | 1.846 | -54 | 10 | -2,86% | 2.096 | 88,07% | -250 | 7 | 8 | 2.096 | -250 |
| 5 | RO V/ Jakarta 2 | 1.269 | 1.244 | 1.250 | -20 | 6 | -1,57% | 1.389 | 89,94% | -140 | 5 | 4 | 1.389 | -140 |
| 6 | RO VI/ Bandung | 1.898 | 1.751 | 1.762 | -136 | 12 | -7,16% | 2.022 | 87,14% | -260 | 9 | 10 | 2.022 | -260 |
| 7 | RO VII/ Semarang | 2.980 | 2.883 | 2.900 | -80 | 17 | -2,69% | 3.273 | 88,61% | -373 | 8 | 6 | 3.273 | -373 |
| 8 | RO VIII/ Surabaya | 3.807 | 3.720 | 3.763 | -44 | 43 | -1,16% | 4.187 | 89,88% | -424 | 6 | 5 | 4.187 | -424 |
| 9 | RO IX/ Kalimantan | 1.401 | 1.422 | 1.435 | 34 | 13 | 2,45% | 1.621 | 88,55% | -186 | 3 | 7 | 1.621 | -186 |
| 10 | RO X/ Makassar | 1.233 | 1.248 | 1.254 | 21 | 7 | 1,70% | 1.439 | 87,14% | -185 | 4 | 9 | 1.439 | -185 |

KINERJA AREA



KINERJA DPK AREA PER 21-Dec-2025

| No | AREA | | | | | Growth | | | Growth (%) | Target | | | Rank | Rank |
|----|---------------------------|-----------|-----------|-----------|-----------|--------|--------|-----|------------|--------|---------|-----|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 7.470 | 7.672 | 8.054 | 8.022 | 552 | 350 | -32 | 7,39% | | | | 12 | |
| 2 | Area Lhokseumawe | 8.074 | 8.067 | 8.108 | 8.084 | 9 | 16 | -25 | 0,11% | | | | 33 | |
| 3 | Area Meulaboh | 3.494 | 3.882 | 3.907 | 3.878 | 384 | -4 | -29 | 10,99% | | | | 15 | |
| 4 | Area Batam | 2.849 | 3.274 | 3.210 | 3.200 | 351 | -73 | -9 | 12,33% | | | | 18 | |
| 5 | Area Medan Kota | 5.356 | 6.158 | 6.307 | 6.306 | 950 | 148 | -1 | 17,74% | | | | 8 | |
| 6 | Area Medan Raya | 2.641 | 2.872 | 2.886 | 2.879 | 238 | 7 | -7 | 9,02% | | | | 24 | |
| 7 | Area Pekanbaru | 7.557 | 8.546 | 8.450 | 8.433 | 876 | -114 | -17 | 11,59% | | | | 9 | |
| 8 | Area Pematangsiantar | 2.510 | 2.668 | 2.589 | 2.581 | 71 | -87 | -8 | 2,83% | | | | 31 | |
| 9 | Area Bandar Lampung | 3.931 | 4.259 | 4.200 | 4.193 | 261 | -67 | -7 | 6,65% | | | | 22 | |
| 10 | Area Bengkulu | 2.130 | 2.493 | 2.605 | 2.599 | 469 | 106 | -6 | 22,02% | | | | 14 | |
| 11 | Area Jambi | 2.705 | 3.237 | 3.195 | 3.186 | 481 | -52 | -9 | 17,78% | | | | 13 | |
| 12 | Area Padang | 3.909 | 4.248 | 4.216 | 4.207 | 298 | -41 | -9 | 7,61% | | | | 20 | |
| 13 | Area Palembang | 7.341 | 7.612 | 7.914 | 7.904 | 563 | 292 | -10 | 7,66% | | | | 11 | |
| 14 | Area Banten | 10.556 | 12.172 | 11.903 | 11.895 | 1.339 | -277 | -8 | 12,68% | | | | 6 | |
| 15 | Area Bekasi | 8.947 | 9.796 | 8.581 | 8.576 | -371 | -1.219 | -5 | -4,15% | | | | 43 | |
| 16 | Area Jakarta Kebon Jeruk | 7.374 | 9.499 | 8.861 | 8.859 | 1.485 | -641 | -3 | 20,14% | | | | 5 | |
| 17 | Area Jakarta Kelapa Gadin | 11.820 | 15.894 | 13.696 | 13.694 | 1.875 | -2.200 | -1 | 15,86% | | | | 4 | |
| 18 | Area Jakarta Rawamangun | 10.100 | 10.103 | 9.772 | 9.761 | -338 | -341 | -11 | -3,35% | | | | 42 | |
| 19 | Area Jakarta Thamrin | 61.226 | 76.564 | 79.574 | 79.569 | 18.344 | 3.006 | -5 | 29,96% | | | | 1 | |
| 20 | Area Bogor | 8.049 | 7.662 | 7.903 | 7.893 | -156 | 231 | -10 | -1,94% | | | | 40 | |
| 21 | Area Depok | 6.943 | 6.872 | 6.895 | 6.895 | -49 | 23 | 0 | -0,70% | | | | 36 | |
| 22 | Area Jakarta Fatmawati | 11.619 | 13.960 | 13.626 | 13.588 | 1.969 | -372 | -38 | 16,94% | | | | 3 | |
| 23 | Area Jakarta Pondok Indah | 8.481 | 8.793 | 8.218 | 8.215 | -266 | -578 | -3 | -3,14% | | | | 41 | |
| 24 | Area Jakarta Saharjo | 8.231 | 11.230 | 16.618 | 16.618 | 8.387 | 5.389 | 0 | 101,90% | | | | 2 | |
| 25 | Area Tangerang Selatan | 6.162 | 5.574 | 5.450 | 5.446 | -716 | -128 | -4 | -11,62% | | | | 45 | |
| 26 | Area Bandung Kota | 9.788 | 10.510 | 10.019 | 10.005 | 217 | -505 | -14 | 2,22% | | | | 26 | |
| 27 | Area Bandung Raya | 5.837 | 6.275 | 6.162 | 6.152 | 315 | -123 | -10 | 5,40% | | | | 19 | |
| 28 | Area Cirebon | 4.870 | 5.123 | 5.241 | 5.236 | 366 | 113 | -5 | 7,52% | | | | 17 | |
| 29 | Area Purwokerto | 3.175 | 3.446 | 3.371 | 3.368 | 193 | -79 | -3 | 6,07% | | | | 28 | |
| 30 | Area Semarang Kota | 7.056 | 7.135 | 7.033 | 7.027 | -29 | -108 | -6 | -0,42% | | | | 35 | |
| 31 | Area Pekalongan | 3.560 | 3.638 | 3.105 | 3.102 | -458 | -536 | -4 | -12,86% | | | | 44 | |
| 32 | Area Solo | 4.925 | 5.259 | 5.218 | 5.214 | 289 | -45 | -4 | 5,87% | | | | 21 | |
| 33 | Area Yogyakarta | 6.665 | 7.001 | 6.879 | 6.874 | 208 | -128 | -6 | 3,13% | | | | 27 | |
| 34 | Area Denpasar | 3.788 | 4.181 | 4.171 | 4.157 | 369 | -24 | -14 | 9,74% | | | | 16 | |
| 35 | Area Jember | 2.822 | 2.836 | 2.812 | 2.808 | -15 | -29 | -4 | -0,52% | | | | 34 | |
| 36 | Area Kediri | 4.155 | 4.089 | 4.040 | 4.035 | -120 | -54 | -5 | -2,90% | | | | 38 | |
| 37 | Area Malang | 4.575 | 5.295 | 5.304 | 5.299 | 724 | 5 | -5 | 15,82% | | | | 10 | |
| 38 | Area Surabaya Kota | 7.814 | 7.742 | 7.750 | 7.749 | -65 | 7 | -2 | -0,83% | | | | 37 | |
| 39 | Area Surabaya Raya | 7.629 | 8.094 | 7.732 | 7.723 | 94 | -371 | -9 | 1,23% | | | | 30 | |
| 40 | Area Balikpapan | 8.442 | 8.723 | 8.493 | 8.481 | 39 | -242 | -12 | 0,46% | | | | 32 | |
| 41 | Area Banjarmasin | 7.270 | 7.461 | 7.444 | 7.429 | 159 | -32 | -15 | 2,19% | | | | 29 | |
| 42 | Area Pontianak | 3.590 | 3.702 | 3.455 | 3.445 | -144 | -256 | -10 | -4,02% | | | | 39 | |
| 43 | Area Makassar | 6.449 | 7.518 | 7.672 | 7.659 | 1.210 | 141 | -14 | 18,76% | | | | 7 | |
| 44 | Area Manado | 2.345 | 2.927 | 2.575 | 2.566 | 222 | -360 | -8 | 9,46% | | | | 25 | |
| 45 | Area Palu | 3.223 | 3.431 | 3.493 | 3.482 | 259 | 51 | -11 | 8,04% | | | | 23 | |

KINERJA GIRO AREA PER 21-Dec-2025

| No | AREA | | | | | Growth | | | Growth | Target | | | Rank | Rank |
|----|---------------------------|-----------|-----------|-----------|-----------|--------|-------|-----|---------|--------|---------|-----|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 1.186 | 1.129 | 1.339 | 1.342 | 157 | 213 | 3 | 13,22% | | | | 15 | |
| 2 | Area Lhokseumawe | 528 | 575 | 439 | 440 | -89 | -135 | 1 | -16,76% | | | | 40 | |
| 3 | Area Meulaboh | 326 | 384 | 413 | 413 | 87 | 29 | 0 | 26,71% | | | | 19 | |
| 4 | Area Batam | 238 | 419 | 399 | 399 | 161 | -20 | -0 | 67,50% | | | | 13 | |
| 5 | Area Medan Kota | 315 | 437 | 617 | 620 | 305 | 182 | 3 | 96,71% | | | | 8 | |
| 6 | Area Medan Raya | 156 | 129 | 158 | 159 | 3 | 30 | 0 | 1,79% | | | | 32 | |
| 7 | Area Pekanbaru | 1.111 | 1.414 | 1.421 | 1.420 | 309 | 6 | -1 | 27,82% | | | | 7 | |
| 8 | Area Pematangsiantar | 74 | 49 | 33 | 33 | -41 | -16 | -0 | -55,68% | | | | 35 | |
| 9 | Area Bandar Lampung | 474 | 458 | 497 | 500 | 26 | 41 | 2 | 5,40% | | | | 30 | |
| 10 | Area Bengkulu | 144 | 93 | 186 | 186 | 42 | 93 | -0 | 29,04% | | | | 27 | |
| 11 | Area Jambi | 173 | 181 | 159 | 159 | -14 | -22 | -0 | -7,90% | | | | 34 | |
| 12 | Area Padang | 270 | 313 | 304 | 304 | 34 | -9 | -0 | 12,72% | | | | 29 | |
| 13 | Area Palembang | 698 | 2.010 | 2.085 | 2.085 | 1.387 | 76 | 0 | 198,59% | | | | 4 | |
| 14 | Area Banten | 2.097 | 3.722 | 4.151 | 4.151 | 2.054 | 429 | -0 | 97,98% | | | | 3 | |
| 15 | Area Bekasi | 834 | 871 | 916 | 917 | 83 | 46 | 1 | 9,93% | | | | 20 | |
| 16 | Area Jakarta Kebon Jeruk | 636 | 1.900 | 1.855 | 1.858 | 1.222 | -42 | 3 | 191,99% | | | | 5 | |
| 17 | Area Jakarta Kelapa Gadin | 576 | 781 | 735 | 737 | 161 | -44 | 2 | 27,85% | | | | 14 | |
| 18 | Area Jakarta Rawamangun | 2.444 | 2.574 | 2.239 | 2.234 | -210 | -340 | -5 | -8,60% | | | | 44 | |
| 19 | Area Jakarta Thamrin | 26.371 | 27.178 | 31.640 | 31.647 | 5.276 | 4.469 | 7 | 20,01% | | | | 2 | |
| 20 | Area Bogor | 684 | 784 | 765 | 766 | 82 | -18 | 1 | 11,96% | | | | 21 | |
| 21 | Area Depok | 721 | 994 | 1.016 | 1.024 | 304 | 30 | 8 | 42,13% | | | | 9 | |
| 22 | Area Jakarta Fatmawati | 2.301 | 3.158 | 2.635 | 2.602 | 302 | -556 | -33 | 13,11% | | | | 10 | |
| 23 | Area Jakarta Pondok Indah | 957 | 1.238 | 795 | 797 | -160 | -441 | 2 | -16,70% | | | | 43 | |
| 24 | Area Jakarta Saharjo | 2.794 | 6.112 | 11.403 | 11.407 | 8.613 | 5.295 | 3 | 308,31% | | | | 1 | |
| 25 | Area Tangerang Selatan | 586 | 910 | 679 | 680 | 94 | -230 | 1 | 16,06% | | | | 17 | |
| 26 | Area Bandung Kota | 1.112 | 2.126 | 1.722 | 1.715 | 603 | -412 | -8 | 54,23% | | | | 6 | |
| 27 | Area Bandung Raya | 810 | 783 | 735 | 736 | -74 | -47 | 1 | -9,08% | | | | 38 | |
| 28 | Area Cirebon | 543 | 481 | 594 | 594 | 51 | 113 | 0 | 9,41% | | | | 25 | |
| 29 | Area Purwokerto | 215 | 155 | 149 | 149 | -66 | -7 | 0 | -30,89% | | | | 37 | |
| 30 | Area Semarang Kota | 684 | 498 | 454 | 454 | -230 | -44 | 1 | -33,58% | | | | 45 | |
| 31 | Area Pekalongan | 200 | 174 | 188 | 187 | -12 | 13 | -0 | -6,10% | | | | 33 | |
| 32 | Area Solo | 221 | 228 | 234 | 234 | 13 | 7 | 1 | 5,82% | | | | 31 | |
| 33 | Area Yogyakarta | 355 | 442 | 412 | 413 | 59 | -28 | 1 | 16,60% | | | | 23 | |
| 34 | Area Denpasar | 281 | 237 | 220 | 216 | -66 | -21 | -4 | -23,34% | | | | 36 | |
| 35 | Area Jember | 67 | 111 | 130 | 129 | 62 | 19 | -1 | 92,11% | | | | 22 | |
| 36 | Area Kediri | 248 | 132 | 130 | 130 | -118 | -2 | 0 | -47,41% | | | | 41 | |
| 37 | Area Malang | 232 | 371 | 401 | 401 | 170 | 30 | 0 | 73,27% | | | | 12 | |
| 38 | Area Surabaya Kota | 947 | 1.030 | 986 | 989 | 42 | -41 | 3 | 4,40% | | | | 28 | |
| 39 | Area Surabaya Raya | 1.031 | 986 | 1.089 | 1.089 | 58 | 104 | 0 | 5,65% | | | | 24 | |
| 40 | Area Balikpapan | 580 | 682 | 684 | 685 | 105 | 3 | 1 | 18,02% | | | | 16 | |
| 41 | Area Banjarmasin | 548 | 639 | 738 | 736 | 188 | 97 | -2 | 34,27% | | | | 11 | |
| 42 | Area Pontianak | 431 | 475 | 348 | 348 | -83 | -127 | -0 | -19,34% | | | | 39 | |
| 43 | Area Makassar | 474 | 648 | 563 | 563 | 88 | -85 | -0 | 18,61% | | | | 18 | |
| 44 | Area Manado | 244 | 540 | 294 | 294 | 50 | -245 | 0 | 20,48% | | | | 26 | |
| 45 | Area Palu | 418 | 314 | 301 | 301 | -118 | -13 | 0 | -28,09% | | | | 42 | |

KINERJA TABUNGAN AREA PER 21-Dec-2025

| No | AREA | | | | | Growth | | | Growth | Target | | | Rank | Rank |
|----|----------------------------|-----------|-----------|-----------|-----------|--------|------|-----|--------|--------|---------|-----|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 5.097 | 5.431 | 5.622 | 5.587 | 490 | 156 | -35 | 9,61% | | | | 5 | |
| 2 | Area Lhokseumawe | 5.942 | 6.260 | 6.447 | 6.422 | 480 | 162 | -25 | 8,07% | | | | 6 | |
| 3 | Area Meulaboh | 2.789 | 3.123 | 3.133 | 3.103 | 314 | -20 | -30 | 11,26% | | | | 8 | |
| 4 | Area Batam | 1.733 | 1.904 | 1.903 | 1.893 | 160 | -11 | -9 | 9,25% | | | | 34 | |
| 5 | Area Medan Kota | 2.242 | 2.410 | 2.458 | 2.454 | 212 | 43 | -4 | 9,44% | | | | 25 | |
| 6 | Area Medan Raya | 1.804 | 1.981 | 1.987 | 1.979 | 176 | -1 | -7 | 9,75% | | | | 29 | |
| 7 | Area Pekanbaru | 4.778 | 5.505 | 5.419 | 5.402 | 624 | -103 | -17 | 13,06% | | | | 2 | |
| 8 | Area Pematangsiantar | 1.787 | 2.009 | 2.015 | 2.007 | 220 | -2 | -8 | 12,32% | | | | 21 | |
| 9 | Area Bandar Lampung | 2.833 | 3.073 | 3.013 | 3.004 | 171 | -69 | -9 | 6,05% | | | | 31 | |
| 10 | Area Bengkulu | 1.512 | 1.615 | 1.615 | 1.609 | 97 | -6 | -6 | 6,43% | | | | 42 | |
| 11 | Area Jambi | 1.922 | 2.212 | 2.189 | 2.180 | 258 | -32 | -9 | 13,44% | | | | 15 | |
| 12 | Area Padang | 2.662 | 2.851 | 2.886 | 2.877 | 215 | 26 | -8 | 8,10% | | | | 23 | |
| 13 | Area Palembang | 3.683 | 3.894 | 3.951 | 3.940 | 257 | 46 | -11 | 6,98% | | | | 16 | |
| 14 | Area Banten | 4.051 | 4.150 | 3.980 | 3.970 | -81 | -179 | -10 | -1,99% | | | | 45 | |
| 15 | Area Bekasi | 4.951 | 5.551 | 5.164 | 5.158 | 207 | -393 | -6 | 4,18% | | | | 27 | |
| 16 | Area Jakarta Kebon Jeruk | 2.340 | 2.641 | 2.574 | 2.568 | 229 | -73 | -6 | 9,77% | | | | 20 | |
| 17 | Area Jakarta Kelapa Gading | 1.993 | 2.339 | 2.525 | 2.521 | 528 | 182 | -3 | 26,49% | | | | 3 | |
| 18 | Area Jakarta Rawamangun | 3.266 | 3.716 | 3.470 | 3.464 | 198 | -252 | -6 | 6,07% | | | | 28 | |
| 19 | Area Jakarta Thamrin | 3.839 | 4.293 | 4.141 | 4.129 | 290 | -163 | -11 | 7,56% | | | | 12 | |
| 20 | Area Bogor | 4.124 | 4.361 | 4.354 | 4.342 | 218 | -19 | -12 | 5,29% | | | | 22 | |
| 21 | Area Depok | 3.364 | 3.471 | 3.543 | 3.535 | 172 | 65 | -8 | 5,10% | | | | 30 | |
| 22 | Area Jakarta Fatmawati | 2.449 | 2.443 | 2.540 | 2.535 | 86 | 92 | -5 | 3,52% | | | | 43 | |
| 23 | Area Jakarta Pondok Indah | 2.483 | 2.688 | 2.735 | 2.730 | 247 | 42 | -5 | 9,93% | | | | 19 | |
| 24 | Area Jakarta Saharjo | 1.724 | 1.818 | 1.844 | 1.840 | 116 | 23 | -3 | 6,72% | | | | 39 | |
| 25 | Area Tangerang Selatan | 2.328 | 2.423 | 2.435 | 2.429 | 101 | 6 | -5 | 4,34% | | | | 40 | |
| 26 | Area Bandung Kota | 4.312 | 4.850 | 4.844 | 4.838 | 526 | -12 | -6 | 12,20% | | | | 4 | |
| 27 | Area Bandung Raya | 3.375 | 3.596 | 3.544 | 3.533 | 158 | -63 | -11 | 4,68% | | | | 35 | |
| 28 | Area Cirebon | 3.264 | 3.446 | 3.370 | 3.364 | 100 | -82 | -6 | 3,07% | | | | 41 | |
| 29 | Area Purwokerto | 2.153 | 2.510 | 2.449 | 2.445 | 292 | -64 | -4 | 13,56% | | | | 11 | |
| 30 | Area Semarang Kota | 3.815 | 4.197 | 4.033 | 4.027 | 212 | -170 | -6 | 5,55% | | | | 24 | |
| 31 | Area Pekalongan | 2.059 | 2.564 | 2.229 | 2.226 | 167 | -338 | -3 | 8,10% | | | | 33 | |
| 32 | Area Solo | 3.209 | 3.493 | 3.467 | 3.462 | 253 | -31 | -4 | 7,90% | | | | 17 | |
| 33 | Area Yogyakarta | 4.150 | 4.361 | 4.404 | 4.396 | 247 | 36 | -7 | 5,95% | | | | 18 | |
| 34 | Area Denpasar | 2.751 | 3.056 | 3.103 | 3.093 | 342 | 37 | -10 | 12,44% | | | | 7 | |
| 35 | Area Jember | 1.982 | 2.196 | 2.193 | 2.191 | 209 | -6 | -2 | 10,52% | | | | 26 | |
| 36 | Area Kediri | 2.848 | 2.986 | 3.001 | 2.996 | 148 | 10 | -5 | 5,18% | | | | 36 | |
| 37 | Area Malang | 2.849 | 3.247 | 3.156 | 3.151 | 302 | -96 | -5 | 10,61% | | | | 10 | |
| 38 | Area Surabaya Kota | 3.584 | 3.685 | 3.648 | 3.644 | 59 | -41 | -4 | 1,65% | | | | 44 | |
| 39 | Area Surabaya Raya | 4.613 | 5.157 | 4.764 | 4.755 | 141 | -402 | -9 | 3,06% | | | | 37 | |
| 40 | Area Balikpapan | 4.745 | 4.974 | 5.064 | 5.052 | 307 | 78 | -12 | 6,47% | | | | 9 | |
| 41 | Area Banjarmasin | 4.620 | 4.844 | 4.898 | 4.885 | 265 | 41 | -13 | 5,73% | | | | 14 | |
| 42 | Area Pontianak | 2.122 | 2.218 | 2.266 | 2.256 | 134 | 38 | -10 | 6,30% | | | | 38 | |
| 43 | Area Makassar | 4.397 | 5.044 | 5.211 | 5.198 | 802 | 154 | -13 | 18,23% | | | | 1 | |
| 44 | Area Manado | 1.697 | 1.767 | 1.874 | 1.866 | 169 | 99 | -8 | 9,93% | | | | 32 | |
| 45 | Area Palu | 2.293 | 2.484 | 2.589 | 2.578 | 285 | 95 | -11 | 12,43% | | | | 13 | |

KINERJA DEPOSITO AREA PER 21-Dec-2025

| No | RO | | | | | Growth | | | Growth | Target | | | Rank | Rank |
|----|----------------------------|-----------|-----------|-----------|-----------|--------|--------|-----|---------|--------|---------|-----|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 1.187 | 1.112 | 1.093 | 1.093 | -94 | -19 | 0 | -7,93% | | | | 24 | |
| 2 | Area Lhokseumawe | 1.604 | 1.232 | 1.222 | 1.222 | -382 | -11 | -0 | -23,82% | | | | 37 | |
| 3 | Area Meulaboh | 379 | 375 | 361 | 361 | -17 | -13 | 0 | -4,53% | | | | 21 | |
| 4 | Area Batam | 878 | 951 | 908 | 908 | 30 | -43 | 0 | 3,44% | | | | 17 | |
| 5 | Area Medan Kota | 2.799 | 3.311 | 3.233 | 3.233 | 434 | -78 | 0 | 15,51% | | | | 4 | |
| 6 | Area Medan Raya | 681 | 762 | 740 | 741 | 60 | -22 | 0 | 8,75% | | | | 14 | |
| 7 | Area Pekanbaru | 1.668 | 1.627 | 1.610 | 1.610 | -58 | -17 | 0 | -3,45% | | | | 23 | |
| 8 | Area Pematangsiantar | 649 | 610 | 541 | 541 | -108 | -69 | -0 | -16,62% | | | | 27 | |
| 9 | Area Bandar Lampung | 625 | 728 | 690 | 689 | 65 | -39 | -0 | 10,32% | | | | 13 | |
| 10 | Area Bengkulu | 475 | 785 | 805 | 805 | 330 | 19 | 0 | 69,51% | | | | 5 | |
| 11 | Area Jambi | 610 | 845 | 847 | 847 | 236 | 2 | -0 | 38,72% | | | | 8 | |
| 12 | Area Padang | 978 | 1.083 | 1.026 | 1.026 | 48 | -58 | -0 | 4,88% | | | | 15 | |
| 13 | Area Palembang | 2.960 | 1.708 | 1.879 | 1.879 | -1.081 | 171 | 0 | -36,53% | | | | 45 | |
| 14 | Area Banten | 4.408 | 4.301 | 3.771 | 3.774 | -635 | -527 | 3 | -14,39% | | | | 41 | |
| 15 | Area Bekasi | 3.162 | 3.373 | 2.501 | 2.501 | -661 | -872 | -0 | -20,91% | | | | 42 | |
| 16 | Area Jakarta Kebon Jeruk | 4.398 | 4.958 | 4.432 | 4.432 | 35 | -526 | 0 | 0,79% | | | | 16 | |
| 17 | Area Jakarta Kelapa Gading | 9.250 | 12.774 | 10.436 | 10.436 | 1.186 | -2.338 | -0 | 12,82% | | | | 3 | |
| 18 | Area Jakarta Rawamangun | 4.389 | 3.813 | 4.063 | 4.063 | -326 | 250 | 0 | -7,43% | | | | 33 | |
| 19 | Area Jakarta Thamrin | 31.015 | 45.092 | 43.793 | 43.793 | 12.778 | -1.299 | -0 | 41,20% | | | | 1 | |
| 20 | Area Bogor | 3.241 | 2.517 | 2.785 | 2.785 | -456 | 268 | 0 | -14,07% | | | | 38 | |
| 21 | Area Depok | 2.859 | 2.407 | 2.335 | 2.335 | -524 | -72 | 0 | -18,32% | | | | 39 | |
| 22 | Area Jakarta Fatmawati | 6.870 | 8.359 | 8.451 | 8.451 | 1.581 | 92 | -0 | 23,02% | | | | 2 | |
| 23 | Area Jakarta Pondok Indah | 5.041 | 4.866 | 4.687 | 4.687 | -353 | -178 | -0 | -7,01% | | | | 35 | |
| 24 | Area Jakarta Saharjo | 3.713 | 3.300 | 3.371 | 3.371 | -342 | 71 | 0 | -9,21% | | | | 34 | |
| 25 | Area Tangerang Selatan | 3.248 | 2.240 | 2.337 | 2.337 | -911 | 96 | -0 | -28,05% | | | | 43 | |
| 26 | Area Bandung Kota | 4.364 | 3.534 | 3.453 | 3.452 | -912 | -81 | -1 | -20,90% | | | | 44 | |
| 27 | Area Bandung Raya | 1.652 | 1.896 | 1.883 | 1.883 | 231 | -13 | -0 | 13,97% | | | | 9 | |
| 28 | Area Cirebon | 1.063 | 1.195 | 1.278 | 1.278 | 215 | 83 | 0 | 20,24% | | | | 10 | |
| 29 | Area Purwokerto | 807 | 781 | 774 | 774 | -33 | -8 | 0 | -4,08% | | | | 22 | |
| 30 | Area Semarang Kota | 2.557 | 2.440 | 2.546 | 2.546 | -12 | 105 | -0 | -0,45% | | | | 20 | |
| 31 | Area Pekalongan | 1.301 | 900 | 688 | 688 | -613 | -211 | -0 | -47,08% | | | | 40 | |
| 32 | Area Solo | 1.495 | 1.538 | 1.518 | 1.518 | 23 | -21 | -0 | 1,52% | | | | 18 | |
| 33 | Area Yogyakarta | 2.161 | 2.199 | 2.064 | 2.064 | -97 | -135 | 0 | -4,50% | | | | 25 | |
| 34 | Area Denpasar | 756 | 888 | 849 | 849 | 92 | -40 | -0 | 12,23% | | | | 11 | |
| 35 | Area Jember | 773 | 529 | 489 | 488 | -285 | -42 | -1 | -36,91% | | | | 31 | |
| 36 | Area Kediri | 1.059 | 971 | 909 | 909 | -150 | -62 | -0 | -14,21% | | | | 28 | |
| 37 | Area Malang | 1.495 | 1.677 | 1.747 | 1.747 | 252 | 70 | -0 | 16,84% | | | | 7 | |
| 38 | Area Surabaya Kota | 3.282 | 3.027 | 3.117 | 3.116 | -166 | 89 | -1 | -5,05% | | | | 29 | |
| 39 | Area Surabaya Raya | 1.985 | 1.951 | 1.879 | 1.879 | -106 | -72 | -0 | -5,32% | | | | 26 | |
| 40 | Area Balikpapan | 3.117 | 3.068 | 2.745 | 2.745 | -373 | -323 | -0 | -11,95% | | | | 36 | |
| 41 | Area Banjarmasin | 2.102 | 1.978 | 1.809 | 1.809 | -293 | -170 | 0 | -13,95% | | | | 32 | |
| 42 | Area Pontianak | 1.037 | 1.009 | 842 | 842 | -195 | -167 | 0 | -18,79% | | | | 30 | |
| 43 | Area Makassar | 1.578 | 1.826 | 1.898 | 1.898 | 320 | 72 | -0 | 20,28% | | | | 6 | |
| 44 | Area Manado | 403 | 621 | 406 | 406 | 3 | -214 | -0 | 0,78% | | | | 19 | |
| 45 | Area Palu | 511 | 633 | 603 | 603 | 92 | -30 | 0 | 17,96% | | | | 12 | |

KINERJA CASA PER 21-Dec-2025

| No | RO | | | | | Growth | | | Growth | Target | | | Rank YtD | Rank %Target |
|----|---------------------------|-----------|-----------|-----------|-----------|--------|-------|-----|---------|--------|---------|-----|-------------|-----------------|
| | | 31-Dec-24 | 30-Nov-25 | 20-Dec-25 | 21-Dec-25 | YtD | MtD | DtD | YtD | Posisi | % Achv. | GAP | | |
| 1 | Area Banda Aceh | 6.283 | 6.559 | 6.961 | 6.929 | 646 | 369 | -32 | 10,29% | | | | 10 | |
| 2 | Area Lhokseumawe | 6.471 | 6.835 | 6.886 | 6.862 | 391 | 27 | -24 | 6,05% | | | | 17 | |
| 3 | Area Meulaboh | 3.115 | 3.507 | 3.546 | 3.516 | 401 | 10 | -29 | 12,87% | | | | 16 | |
| 4 | Area Batam | 1.971 | 2.323 | 2.302 | 2.292 | 321 | -31 | -9 | 16,29% | | | | 19 | |
| 5 | Area Medan Kota | 2.557 | 2.848 | 3.074 | 3.073 | 516 | 226 | -1 | 20,19% | | | | 11 | |
| 6 | Area Medan Raya | 1.959 | 2.110 | 2.145 | 2.138 | 179 | 28 | -7 | 9,11% | | | | 34 | |
| 7 | Area Pekanbaru | 5.889 | 6.919 | 6.840 | 6.822 | 933 | -97 | -18 | 15,84% | | | | 7 | |
| 8 | Area Pematangsiantar | 1.861 | 2.058 | 2.048 | 2.040 | 179 | -18 | -8 | 9,61% | | | | 33 | |
| 9 | Area Bandar Lampung | 3.306 | 3.531 | 3.510 | 3.503 | 197 | -28 | -7 | 5,96% | | | | 31 | |
| 10 | Area Bengkulu | 1.656 | 1.708 | 1.801 | 1.795 | 139 | 87 | -6 | 8,40% | | | | 38 | |
| 11 | Area Jambi | 2.094 | 2.392 | 2.348 | 2.339 | 245 | -54 | -9 | 11,68% | | | | 27 | |
| 12 | Area Padang | 2.931 | 3.164 | 3.190 | 3.181 | 250 | 17 | -9 | 8,52% | | | | 26 | |
| 13 | Area Palembang | 4.381 | 5.904 | 6.036 | 6.025 | 1.644 | 121 | -11 | 37,52% | | | | 4 | |
| 14 | Area Banten | 6.148 | 7.871 | 8.131 | 8.121 | 1.973 | 250 | -10 | 32,10% | | | | 3 | |
| 15 | Area Bekasi | 5.785 | 6.422 | 6.080 | 6.075 | 290 | -347 | -5 | 5,01% | | | | 22 | |
| 16 | Area Jakarta Kebon Jeruk | 2.976 | 4.541 | 4.429 | 4.426 | 1.450 | -115 | -3 | 48,73% | | | | 5 | |
| 17 | Area Jakarta Kelapa Gadin | 2.570 | 3.120 | 3.260 | 3.258 | 689 | 138 | -1 | 26,80% | | | | 9 | |
| 18 | Area Jakarta Rawamangun | 5.710 | 6.290 | 5.709 | 5.698 | -12 | -592 | -11 | -0,21% | | | | 44 | |
| 19 | Area Jakarta Thamrin | 30.210 | 31.471 | 35.781 | 35.776 | 5.566 | 4.305 | -5 | 18,42% | | | | 2 | |
| 20 | Area Bogor | 4.808 | 5.145 | 5.118 | 5.108 | 300 | -36 | -10 | 6,24% | | | | 21 | |
| 21 | Area Depok | 4.084 | 4.464 | 4.559 | 4.559 | 475 | 95 | -0 | 11,63% | | | | 12 | |
| 22 | Area Jakarta Fatmawati | 4.750 | 5.601 | 5.175 | 5.138 | 388 | -464 | -37 | 8,16% | | | | 18 | |
| 23 | Area Jakarta Pondok Indah | 3.441 | 3.927 | 3.531 | 3.527 | 87 | -399 | -3 | 2,52% | | | | 40 | |
| 24 | Area Jakarta Saharjo | 4.518 | 7.929 | 13.247 | 13.247 | 8.729 | 5.318 | 0 | 193,21% | | | | 1 | |
| 25 | Area Tangerang Selatan | 2.914 | 3.334 | 3.114 | 3.109 | 195 | -224 | -4 | 6,69% | | | | 32 | |
| 26 | Area Bandung Kota | 5.424 | 6.976 | 6.566 | 6.553 | 1.129 | -423 | -13 | 20,82% | | | | 6 | |
| 27 | Area Bandung Raya | 4.184 | 4.379 | 4.279 | 4.269 | 84 | -110 | -10 | 2,02% | | | | 41 | |
| 28 | Area Cirebon | 3.807 | 3.928 | 3.964 | 3.958 | 151 | 30 | -5 | 3,97% | | | | 37 | |
| 29 | Area Purwokerto | 2.368 | 2.665 | 2.597 | 2.594 | 226 | -71 | -3 | 9,52% | | | | 28 | |
| 30 | Area Semarang Kota | 4.499 | 4.695 | 4.487 | 4.481 | -18 | -214 | -5 | -0,40% | | | | 45 | |
| 31 | Area Pekalongan | 2.259 | 2.738 | 2.417 | 2.413 | 155 | -325 | -4 | 6,85% | | | | 36 | |
| 32 | Area Solo | 3.430 | 3.720 | 3.700 | 3.696 | 266 | -24 | -4 | 7,77% | | | | 25 | |
| 33 | Area Yogyakarta | 4.504 | 4.803 | 4.816 | 4.810 | 306 | 7 | -6 | 6,79% | | | | 20 | |
| 34 | Area Denpasar | 3.032 | 3.293 | 3.322 | 3.309 | 277 | 16 | -14 | 9,12% | | | | 23 | |
| 35 | Area Jember | 2.049 | 2.307 | 2.323 | 2.320 | 271 | 13 | -3 | 13,20% | | | | 24 | |
| 36 | Area Kediri | 3.096 | 3.118 | 3.131 | 3.126 | 30 | 8 | -4 | 0,97% | | | | 43 | |
| 37 | Area Malang | 3.080 | 3.618 | 3.557 | 3.552 | 472 | -65 | -5 | 15,32% | | | | 13 | |
| 38 | Area Surabaya Kota | 4.532 | 4.715 | 4.634 | 4.633 | 101 | -82 | -1 | 2,23% | | | | 39 | |
| 39 | Area Surabaya Raya | 5.644 | 6.142 | 5.853 | 5.844 | 199 | -298 | -9 | 3,53% | | | | 30 | |
| 40 | Area Balikpapan | 5.325 | 5.656 | 5.748 | 5.736 | 411 | 81 | -12 | 7,73% | | | | 15 | |
| 41 | Area Banjarmasin | 5.168 | 5.482 | 5.636 | 5.620 | 452 | 138 | -15 | 8,75% | | | | 14 | |
| 42 | Area Pontianak | 2.553 | 2.693 | 2.613 | 2.603 | 50 | -89 | -10 | 1,98% | | | | 42 | |
| 43 | Area Makassar | 4.871 | 5.692 | 5.774 | 5.761 | 890 | 69 | -13 | 18,27% | | | | 8 | |
| 44 | Area Manado | 1.942 | 2.306 | 2.168 | 2.160 | 219 | -146 | -8 | 11,26% | | | | 29 | |
| 45 | Area Palu | 2.712 | 2.798 | 2.890 | 2.879 | 167 | 81 | -11 | 6,18% | | | | 35 | |

KINERJA PEMBIAYAN RETAIL AREA PER 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 7.212 | 7.762 | 7.721 | 508 | -41 | 7,05% | 8.217 | 93,96% | -496 | 23 | 37 |
| 2 | Area Lhokseumawe | 8.448 | 8.964 | 8.917 | 468 | -48 | 5,54% | 9.774 | 91,23% | -857 | 26 | 44 |
| 3 | Area Meulaboh | 6.330 | 6.900 | 6.904 | 574 | 4 | 9,07% | 7.109 | 97,12% | -205 | 17 | 18 |
| 4 | Area Batam | 2.397 | 2.732 | 2.754 | 357 | 22 | 14,89% | 2.901 | 94,93% | -147 | 38 | 30 |
| 5 | Area Medan Kota | 2.545 | 2.985 | 3.021 | 476 | 36 | 18,70% | 3.115 | 96,96% | -95 | 24 | 20 |
| 6 | Area Medan Raya | 2.640 | 3.002 | 3.036 | 395 | 34 | 14,97% | 3.143 | 96,59% | -107 | 35 | 23 |
| 7 | Area Pekanbaru | 5.991 | 6.772 | 6.830 | 839 | 59 | 14,00% | 6.974 | 97,94% | -143 | 6 | 11 |
| 8 | Area Pematangsiantar | 3.146 | 3.503 | 3.530 | 384 | 27 | 12,19% | 3.677 | 96,01% | -147 | 36 | 26 |
| 9 | Area Bandar Lampung | 4.153 | 4.576 | 4.614 | 461 | 38 | 11,09% | 4.866 | 94,81% | -252 | 28 | 32 |
| 10 | Area Bengkulu | 3.643 | 4.148 | 4.199 | 557 | 51 | 15,28% | 4.183 | 100,40% | 17 | 19 | 7 |
| 11 | Area Jambi | 4.260 | 4.605 | 4.640 | 380 | 35 | 8,91% | 4.802 | 96,62% | -162 | 37 | 22 |
| 12 | Area Padang | 4.496 | 4.936 | 4.969 | 473 | 33 | 10,53% | 5.146 | 96,58% | -176 | 25 | 24 |
| 13 | Area Palembang | 6.724 | 7.318 | 7.382 | 659 | 64 | 9,79% | 7.656 | 96,43% | -273 | 10 | 25 |
| 14 | Area Banten | 5.229 | 5.961 | 6.077 | 849 | 116 | 16,23% | 6.046 | 100,52% | 31 | 5 | 5 |
| 15 | Area Bekasi | 5.457 | 6.086 | 6.106 | 650 | 20 | 11,91% | 6.258 | 97,57% | -152 | 11 | 15 |
| 16 | Area Jakarta Kebon Jeru | 3.887 | 4.407 | 4.470 | 583 | 64 | 15,00% | 4.565 | 97,94% | -94 | 16 | 12 |
| 17 | Area Jakarta Kelapa Gac | 3.487 | 3.981 | 4.112 | 625 | 132 | 17,92% | 4.095 | 100,41% | 17 | 12 | 6 |
| 18 | Area Jakarta Rawamang | 4.093 | 4.482 | 4.526 | 432 | 44 | 10,56% | 4.797 | 94,34% | -272 | 31 | 34 |
| 19 | Area Jakarta Thamrin | 4.380 | 4.972 | 4.993 | 613 | 21 | 14,00% | 5.133 | 97,28% | -140 | 14 | 16 |
| 20 | Area Bogor | 4.856 | 5.365 | 5.405 | 549 | 40 | 11,30% | 5.744 | 94,09% | -339 | 21 | 36 |
| 21 | Area Depok | 4.779 | 5.320 | 5.347 | 567 | 26 | 11,87% | 5.531 | 96,67% | -184 | 18 | 21 |
| 22 | Area Jakarta Fatmawati | 3.666 | 4.099 | 4.128 | 462 | 29 | 12,60% | 4.325 | 95,44% | -197 | 27 | 28 |
| 23 | Area Jakarta Pondok Inc | 3.011 | 3.417 | 3.462 | 451 | 44 | 14,97% | 3.689 | 93,84% | -227 | 29 | 38 |
| 24 | Area Jakarta Saharjo | 2.222 | 2.420 | 2.436 | 214 | 16 | 9,63% | 2.694 | 90,41% | -258 | 44 | 45 |
| 25 | Area Tangerang Selatan | 3.565 | 3.904 | 3.922 | 357 | 18 | 10,01% | 4.263 | 92,02% | -340 | 39 | 40 |
| 26 | Area Bandung Kota | 5.826 | 6.834 | 6.918 | 1.091 | 84 | 18,73% | 6.833 | 101,24% | 85 | 2 | 3 |
| 27 | Area Bandung Raya | 5.409 | 5.976 | 6.027 | 617 | 50 | 11,41% | 6.282 | 95,94% | -255 | 13 | 27 |
| 28 | Area Cirebon | 4.206 | 4.662 | 4.727 | 521 | 64 | 12,38% | 4.963 | 95,24% | -236 | 22 | 29 |
| 29 | Area Purwokerto | 2.362 | 2.554 | 2.567 | 204 | 12 | 8,64% | 2.806 | 91,46% | -240 | 45 | 43 |
| 30 | Area Semarang Kota | 3.801 | 4.192 | 4.232 | 432 | 40 | 11,35% | 4.029 | 105,05% | 203 | 32 | 1 |
| 31 | Area Pekalongan | 2.273 | 2.553 | 2.567 | 295 | 14 | 12,96% | 2.726 | 94,16% | -159 | 41 | 35 |
| 32 | Area Solo | 3.186 | 3.433 | 3.460 | 274 | 27 | 8,59% | 3.706 | 93,37% | -246 | 42 | 39 |
| 33 | Area Yogyakarta | 3.016 | 3.388 | 3.437 | 421 | 49 | 13,97% | 3.634 | 94,58% | -197 | 34 | 33 |
| 34 | Area Denpasar | 6.985 | 7.780 | 7.876 | 891 | 96 | 12,75% | 7.855 | 100,26% | 21 | 4 | 8 |
| 35 | Area Jember | 2.789 | 3.004 | 3.051 | 262 | 46 | 9,39% | 3.319 | 91,91% | -268 | 43 | 41 |
| 36 | Area Kediri | 3.187 | 3.458 | 3.504 | 316 | 45 | 9,93% | 3.831 | 91,46% | -327 | 40 | 42 |
| 37 | Area Malang | 3.372 | 3.748 | 3.793 | 421 | 45 | 12,49% | 3.997 | 94,90% | -204 | 33 | 31 |
| 38 | Area Surabaya Kota | 4.447 | 4.988 | 5.056 | 609 | 67 | 13,69% | 5.176 | 97,68% | -120 | 15 | 14 |
| 39 | Area Surabaya Raya | 4.275 | 4.773 | 4.826 | 551 | 53 | 12,88% | 4.962 | 97,26% | -136 | 20 | 17 |
| 40 | Area Balikpapan | 4.911 | 5.600 | 5.668 | 756 | 67 | 15,40% | 5.676 | 99,86% | -8 | 7 | 9 |
| 41 | Area Banjarmasin | 5.586 | 6.226 | 6.259 | 672 | 32 | 12,03% | 6.391 | 97,94% | -132 | 9 | 13 |
| 42 | Area Pontianak | 6.233 | 6.662 | 6.682 | 449 | 20 | 7,20% | 6.882 | 97,10% | -200 | 30 | 19 |
| 43 | Area Makassar | 7.265 | 8.778 | 8.936 | 1.671 | 158 | 23,00% | 8.796 | 101,59% | 140 | 1 | 2 |
| 44 | Area Manado | 4.255 | 4.891 | 4.953 | 698 | 62 | 16,39% | 4.990 | 99,25% | -37 | 8 | 10 |
| 45 | Area Palu | 5.623 | 6.507 | 6.607 | 984 | 99 | 17,50% | 6.551 | 100,85% | 56 | 3 | 4 |

KINERJA CFG AREA PER 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank YtD | Rank %Target |
|----|----------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|-------------|-----------------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | | |
| 1 | Area Banda Aceh | 4.580 | 5.007 | 5.013 | 433 | 6 | 9,46% | 5.143 | 97,48% | -130 | 9 | 19 |
| 2 | Area Lhokseumawe | 4.236 | 4.555 | 4.544 | 308 | -11 | 7,27% | 4.798 | 94,72% | -254 | 19 | 40 |
| 3 | Area Meulaboh | 3.283 | 3.774 | 3.786 | 503 | 11 | 15,31% | 3.680 | 102,86% | 105 | 5 | 2 |
| 4 | Area Batam | 1.770 | 1.955 | 1.968 | 198 | 12 | 11,17% | 2.003 | 98,24% | -35 | 30 | 16 |
| 5 | Area Medan Kota | 1.945 | 2.149 | 2.163 | 218 | 14 | 11,21% | 2.206 | 98,02% | -44 | 26 | 18 |
| 6 | Area Medan Raya | 1.991 | 2.156 | 2.171 | 180 | 14 | 9,02% | 2.212 | 98,14% | -41 | 35 | 17 |
| 7 | Area Pekanbaru | 3.886 | 4.212 | 4.243 | 357 | 31 | 9,18% | 4.354 | 97,44% | -112 | 14 | 20 |
| 8 | Area Pematangsiantar | 2.256 | 2.392 | 2.404 | 147 | 11 | 6,53% | 2.483 | 96,78% | -80 | 39 | 25 |
| 9 | Area Bandar Lampung | 2.629 | 2.775 | 2.784 | 154 | 9 | 5,88% | 2.948 | 94,43% | -164 | 37 | 41 |
| 10 | Area Bengkulu | 2.332 | 2.632 | 2.661 | 329 | 29 | 14,09% | 2.585 | 102,93% | 76 | 15 | 1 |
| 11 | Area Jambi | 2.759 | 2.947 | 2.963 | 205 | 16 | 7,41% | 2.987 | 99,19% | -24 | 28 | 12 |
| 12 | Area Padang | 3.150 | 3.331 | 3.339 | 189 | 8 | 5,99% | 3.433 | 97,25% | -94 | 33 | 23 |
| 13 | Area Palembang | 4.405 | 4.828 | 4.877 | 473 | 50 | 10,73% | 4.933 | 98,88% | -55 | 6 | 13 |
| 14 | Area Banten | 3.990 | 4.454 | 4.496 | 506 | 42 | 12,68% | 4.443 | 101,19% | 53 | 4 | 5 |
| 15 | Area Bekasi | 4.262 | 4.659 | 4.689 | 428 | 31 | 10,04% | 4.747 | 98,78% | -58 | 10 | 14 |
| 16 | Area Jakarta Kebon Jeru | 3.121 | 3.534 | 3.566 | 445 | 32 | 14,26% | 3.519 | 101,33% | 47 | 8 | 4 |
| 17 | Area Jakarta Kelapa Gading | 2.887 | 3.186 | 3.205 | 318 | 20 | 11,02% | 3.218 | 99,61% | -13 | 18 | 9 |
| 18 | Area Jakarta Rawamangun | 3.247 | 3.470 | 3.489 | 242 | 19 | 7,46% | 3.621 | 96,34% | -132 | 23 | 28 |
| 19 | Area Jakarta Thamrin | 3.676 | 4.039 | 4.064 | 388 | 25 | 10,55% | 4.119 | 98,66% | -55 | 13 | 15 |
| 20 | Area Bogor | 3.846 | 4.215 | 4.241 | 395 | 25 | 10,28% | 4.420 | 95,95% | -179 | 12 | 32 |
| 21 | Area Depok | 4.134 | 4.440 | 4.457 | 323 | 17 | 7,81% | 4.623 | 96,41% | -166 | 17 | 26 |
| 22 | Area Jakarta Fatmawati | 3.130 | 3.399 | 3.415 | 284 | 15 | 9,09% | 3.565 | 95,80% | -150 | 21 | 33 |
| 23 | Area Jakarta Pondok Indah | 2.588 | 2.877 | 2.888 | 300 | 11 | 11,60% | 3.033 | 95,23% | -145 | 20 | 37 |
| 24 | Area Jakarta Saharjo | 1.774 | 1.910 | 1.917 | 143 | 7 | 8,08% | 2.040 | 93,98% | -123 | 40 | 43 |
| 25 | Area Tangerang Selatan | 2.845 | 3.035 | 3.043 | 199 | 8 | 6,98% | 3.205 | 94,97% | -161 | 29 | 39 |
| 26 | Area Bandung Kota | 4.040 | 4.520 | 4.558 | 518 | 38 | 12,82% | 4.577 | 99,58% | -19 | 3 | 10 |
| 27 | Area Bandung Raya | 3.720 | 4.025 | 4.046 | 326 | 20 | 8,76% | 4.153 | 97,41% | -108 | 16 | 21 |
| 28 | Area Cirebon | 2.765 | 2.978 | 2.997 | 232 | 19 | 8,39% | 3.149 | 95,17% | -152 | 24 | 38 |
| 29 | Area Purwokerto | 1.391 | 1.498 | 1.503 | 112 | 5 | 8,08% | 1.574 | 95,52% | -71 | 44 | 35 |
| 30 | Area Semarang Kota | 2.188 | 2.353 | 2.362 | 174 | 10 | 7,97% | 2.440 | 96,83% | -77 | 36 | 24 |
| 31 | Area Pekalongan | 1.372 | 1.476 | 1.482 | 110 | 5 | 8,00% | 1.572 | 94,26% | -90 | 45 | 42 |
| 32 | Area Solo | 1.987 | 2.106 | 2.109 | 121 | 3 | 6,11% | 2.211 | 95,36% | -103 | 42 | 36 |
| 33 | Area Yogyakarta | 1.922 | 2.076 | 2.104 | 182 | 27 | 9,47% | 2.162 | 97,28% | -59 | 34 | 22 |
| 34 | Area Denpasar | 4.931 | 5.308 | 5.340 | 409 | 31 | 8,29% | 5.292 | 100,90% | 48 | 11 | 6 |
| 35 | Area Jember | 1.963 | 2.063 | 2.078 | 115 | 15 | 5,86% | 2.228 | 93,27% | -150 | 43 | 44 |
| 36 | Area Kediri | 2.053 | 2.190 | 2.204 | 151 | 14 | 7,37% | 2.293 | 96,11% | -89 | 38 | 31 |
| 37 | Area Malang | 2.417 | 2.589 | 2.607 | 191 | 18 | 7,89% | 2.725 | 95,69% | -117 | 31 | 34 |
| 38 | Area Surabaya Kota | 3.249 | 3.442 | 3.456 | 207 | 13 | 6,37% | 3.589 | 96,27% | -134 | 27 | 29 |
| 39 | Area Surabaya Raya | 2.461 | 2.635 | 2.650 | 189 | 15 | 7,69% | 2.749 | 96,40% | -99 | 32 | 27 |
| 40 | Area Balikpapan | 2.662 | 2.777 | 2.788 | 126 | 11 | 4,73% | 3.007 | 92,69% | -220 | 41 | 45 |
| 41 | Area Banjarmasin | 3.058 | 3.276 | 3.287 | 229 | 12 | 7,50% | 3.415 | 96,26% | -128 | 25 | 30 |
| 42 | Area Pontianak | 3.337 | 3.580 | 3.606 | 269 | 25 | 8,06% | 3.625 | 99,46% | -20 | 22 | 11 |
| 43 | Area Makassar | 5.254 | 6.086 | 6.144 | 890 | 58 | 16,94% | 6.040 | 101,73% | 105 | 1 | 3 |
| 44 | Area Manado | 3.431 | 3.858 | 3.878 | 447 | 20 | 13,02% | 3.889 | 99,71% | -11 | 7 | 8 |
| 45 | Area Palu | 4.503 | 5.032 | 5.083 | 580 | 52 | 12,88% | 5.051 | 100,63% | 32 | 2 | 7 |

KINERJA CFG - MITRAGUNA 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 3.179 | 3.503 | 3.508 | 328 | 5 | 10,33% | 3.569 | 98,27% | -62 | 7 | 16 |
| 2 | Area Lhokseumawe | 3.065 | 3.287 | 3.279 | 214 | -8 | 7,00% | 3.454 | 94,93% | -175 | 13 | 28 |
| 3 | Area Meulaboh | 2.526 | 2.865 | 2.873 | 346 | 7 | 13,70% | 2.802 | 102,51% | 70 | 4 | 7 |
| 4 | Area Batam | 1.212 | 1.336 | 1.340 | 128 | 4 | 10,56% | 1.384 | 96,78% | -45 | 24 | 24 |
| 5 | Area Medan Kota | 1.384 | 1.570 | 1.581 | 197 | 11 | 14,26% | 1.578 | 100,22% | 3 | 15 | 9 |
| 6 | Area Medan Raya | 1.475 | 1.606 | 1.619 | 144 | 13 | 9,80% | 1.638 | 98,82% | -19 | 22 | 12 |
| 7 | Area Pekanbaru | 2.498 | 2.751 | 2.771 | 273 | 20 | 10,94% | 2.846 | 97,38% | -75 | 10 | 22 |
| 8 | Area Pematangsiantar | 1.324 | 1.437 | 1.449 | 125 | 11 | 9,43% | 1.494 | 96,93% | -46 | 26 | 23 |
| 9 | Area Bandar Lampung | 1.178 | 1.294 | 1.301 | 123 | 7 | 10,45% | 1.424 | 91,36% | -123 | 27 | 34 |
| 10 | Area Bengkulu | 1.452 | 1.722 | 1.748 | 296 | 26 | 20,38% | 1.640 | 106,61% | 108 | 8 | 2 |
| 11 | Area Jambi | 1.779 | 1.933 | 1.942 | 163 | 9 | 9,15% | 1.926 | 100,85% | 16 | 18 | 8 |
| 12 | Area Padang | 1.730 | 1.856 | 1.863 | 132 | 7 | 7,65% | 1.910 | 97,50% | -48 | 23 | 21 |
| 13 | Area Palembang | 2.161 | 2.396 | 2.422 | 261 | 26 | 12,08% | 2.458 | 98,51% | -37 | 11 | 15 |
| 14 | Area Banten | 1.324 | 1.493 | 1.510 | 186 | 17 | 14,02% | 1.523 | 99,12% | -13 | 16 | 11 |
| 15 | Area Bekasi | 456 | 537 | 549 | 93 | 12 | 20,37% | 657 | 83,48% | -109 | 34 | 44 |
| 16 | Area Jakarta Kebon Jeru | 1.087 | 1.219 | 1.234 | 147 | 15 | 13,57% | 1.264 | 97,63% | -30 | 21 | 19 |
| 17 | Area Jakarta Kelapa Gac | 795 | 908 | 914 | 119 | 6 | 14,94% | 936 | 97,65% | -22 | 29 | 18 |
| 18 | Area Jakarta Rawamang | 564 | 619 | 630 | 66 | 11 | 11,71% | 726 | 86,84% | -95 | 42 | 39 |
| 19 | Area Jakarta Thamrin | 1.711 | 1.990 | 2.001 | 290 | 11 | 16,97% | 1.900 | 105,32% | 101 | 9 | 4 |
| 20 | Area Bogor | 482 | 549 | 555 | 72 | 6 | 15,04% | 632 | 87,71% | -78 | 39 | 38 |
| 21 | Area Depok | 292 | 376 | 380 | 88 | 4 | 30,21% | 415 | 91,49% | -35 | 35 | 33 |
| 22 | Area Jakarta Fatmawati | 672 | 772 | 784 | 112 | 12 | 16,65% | 923 | 85,01% | -138 | 30 | 41 |
| 23 | Area Jakarta Pondok Inc | 383 | 459 | 468 | 85 | 9 | 22,14% | 541 | 86,34% | -74 | 36 | 40 |
| 24 | Area Jakarta Saharjo | 266 | 292 | 297 | 30 | 5 | 11,39% | 365 | 81,30% | -68 | 44 | 45 |
| 25 | Area Tangerang Selatan | 286 | 311 | 313 | 27 | 1 | 9,27% | 368 | 84,94% | -55 | 45 | 42 |
| 26 | Area Bandung Kota | 1.235 | 1.378 | 1.396 | 161 | 18 | 13,02% | 1.483 | 94,11% | -87 | 19 | 29 |
| 27 | Area Bandung Raya | 1.214 | 1.397 | 1.412 | 198 | 14 | 16,28% | 1.445 | 97,68% | -33 | 14 | 17 |
| 28 | Area Cirebon | 1.554 | 1.702 | 1.719 | 165 | 17 | 10,63% | 1.830 | 93,94% | -111 | 17 | 30 |
| 29 | Area Purwokerto | 750 | 819 | 821 | 71 | 2 | 9,52% | 858 | 95,75% | -36 | 40 | 27 |
| 30 | Area Semarang Kota | 1.035 | 1.147 | 1.154 | 120 | 8 | 11,56% | 1.183 | 97,56% | -29 | 28 | 20 |
| 31 | Area Pekalongan | 570 | 623 | 625 | 55 | 3 | 9,73% | 688 | 90,91% | -62 | 43 | 36 |
| 32 | Area Solo | 763 | 837 | 840 | 78 | 4 | 10,17% | 895 | 93,90% | -55 | 38 | 31 |
| 33 | Area Yogyakarta | 918 | 1.027 | 1.044 | 127 | 18 | 13,80% | 1.060 | 98,56% | -15 | 25 | 14 |
| 34 | Area Denpasar | 2.026 | 2.357 | 2.380 | 354 | 23 | 17,48% | 2.217 | 107,35% | 163 | 3 | 1 |
| 35 | Area Jember | 865 | 950 | 958 | 93 | 8 | 10,76% | 1.026 | 93,35% | -68 | 33 | 32 |
| 36 | Area Kediri | 927 | 1.011 | 1.021 | 94 | 10 | 10,15% | 1.062 | 96,15% | -41 | 32 | 26 |
| 37 | Area Malang | 492 | 551 | 559 | 67 | 8 | 13,65% | 664 | 84,16% | -105 | 41 | 43 |
| 38 | Area Surabaya Kota | 989 | 1.064 | 1.070 | 81 | 6 | 8,21% | 1.176 | 90,96% | -106 | 37 | 35 |
| 39 | Area Surabaya Raya | 1.055 | 1.193 | 1.208 | 153 | 15 | 14,46% | 1.215 | 99,36% | -8 | 20 | 10 |
| 40 | Area Balikpapan | 1.543 | 1.640 | 1.649 | 106 | 9 | 6,87% | 1.821 | 90,57% | -172 | 31 | 37 |
| 41 | Area Banjarmasin | 1.547 | 1.757 | 1.768 | 222 | 12 | 14,35% | 1.833 | 96,46% | -65 | 12 | 25 |
| 42 | Area Pontianak | 1.598 | 1.902 | 1.931 | 334 | 29 | 20,89% | 1.829 | 105,57% | 102 | 6 | 3 |
| 43 | Area Makassar | 2.899 | 3.527 | 3.576 | 677 | 49 | 23,36% | 3.447 | 103,75% | 129 | 1 | 5 |
| 44 | Area Manado | 2.452 | 2.779 | 2.796 | 344 | 17 | 14,02% | 2.833 | 98,69% | -37 | 5 | 13 |
| 45 | Area Palu | 2.274 | 2.616 | 2.655 | 381 | 39 | 16,75% | 2.585 | 102,73% | 70 | 2 | 6 |

KINERJA CFG - Pensiun 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|-----|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 591 | 630 | 629 | 38 | -1 | 6,48% | 674 | 93,35% | -45 | 6 | 33 |
| 2 | Area Lhokseumawe | 816 | 856 | 853 | 37 | -3 | 4,53% | 897 | 95,08% | -44 | 7 | 29 |
| 3 | Area Meulaboh | 525 | 618 | 621 | 96 | 4 | 18,27% | 593 | 104,80% | 28 | 2 | 3 |
| 4 | Area Batam | 95 | 99 | 98 | 2 | -1 | 2,59% | 115 | 84,97% | -17 | 36 | 41 |
| 5 | Area Medan Kota | 184 | 197 | 199 | 15 | 2 | 7,89% | 206 | 96,33% | -8 | 18 | 23 |
| 6 | Area Medan Raya | 245 | 268 | 268 | 22 | -0 | 9,11% | 264 | 101,39% | 4 | 12 | 6 |
| 7 | Area Pekanbaru | 550 | 560 | 560 | 10 | -1 | 1,85% | 589 | 95,00% | -29 | 22 | 30 |
| 8 | Area Pematangsiantar | 471 | 481 | 479 | 8 | -2 | 1,77% | 490 | 97,75% | -11 | 25 | 18 |
| 9 | Area Bandar Lampung | 200 | 212 | 213 | 12 | 0 | 6,08% | 228 | 93,02% | -16 | 19 | 34 |
| 10 | Area Bengkulu | 383 | 396 | 398 | 15 | 1 | 3,97% | 416 | 95,58% | -18 | 17 | 26 |
| 11 | Area Jambi | 352 | 369 | 369 | 18 | -0 | 4,98% | 381 | 96,93% | -12 | 16 | 20 |
| 12 | Area Padang | 646 | 660 | 658 | 12 | -1 | 1,85% | 677 | 97,25% | -19 | 20 | 19 |
| 13 | Area Palembang | 326 | 349 | 349 | 23 | 1 | 7,09% | 354 | 98,81% | -4 | 11 | 13 |
| 14 | Area Banten | 167 | 170 | 169 | 2 | -0 | 1,12% | 176 | 96,35% | -6 | 38 | 22 |
| 15 | Area Bekasi | 75 | 72 | 71 | -4 | -1 | -5,61% | 85 | 84,04% | -14 | 41 | 43 |
| 16 | Area Jakarta Kebon Jeru | 42 | 45 | 45 | 4 | 1 | 8,71% | 49 | 92,67% | -4 | 32 | 36 |
| 17 | Area Jakarta Kelapa Gac | 49 | 53 | 53 | 3 | 0 | 7,04% | 56 | 95,09% | -3 | 34 | 28 |
| 18 | Area Jakarta Rawamang | 52 | 61 | 61 | 10 | 0 | 18,65% | 59 | 104,60% | 3 | 23 | 4 |
| 19 | Area Jakarta Thamrin | 54 | 62 | 62 | 8 | 0 | 14,50% | 63 | 99,41% | -0 | 26 | 11 |
| 20 | Area Bogor | 166 | 185 | 185 | 19 | 0 | 11,49% | 183 | 100,76% | 1 | 13 | 7 |
| 21 | Area Depok | 43 | 46 | 46 | 4 | 0 | 8,58% | 47 | 99,07% | -0 | 31 | 12 |
| 22 | Area Jakarta Fatmawati | 21 | 27 | 28 | 7 | 1 | 33,37% | 24 | 116,71% | 4 | 28 | 1 |
| 23 | Area Jakarta Pondok Inc | 15 | 18 | 18 | 3 | -0 | 16,50% | 18 | 98,43% | -0 | 35 | 14 |
| 24 | Area Jakarta Saharjo | 60 | 68 | 68 | 8 | 0 | 12,89% | 74 | 92,22% | -6 | 27 | 38 |
| 25 | Area Tangerang Selatan | 23 | 25 | 25 | 1 | 0 | 5,76% | 31 | 81,29% | -6 | 39 | 45 |
| 26 | Area Bandung Kota | 186 | 200 | 204 | 18 | 3 | 9,71% | 211 | 96,45% | -7 | 15 | 21 |
| 27 | Area Bandung Raya | 284 | 316 | 317 | 33 | 1 | 11,56% | 317 | 99,83% | -1 | 8 | 10 |
| 28 | Area Cirebon | 312 | 331 | 331 | 19 | 0 | 6,02% | 347 | 95,31% | -16 | 14 | 27 |
| 29 | Area Purwokerto | 189 | 219 | 219 | 30 | 0 | 15,87% | 202 | 108,57% | 17 | 10 | 2 |
| 30 | Area Semarang Kota | 99 | 97 | 98 | -1 | 1 | -1,48% | 117 | 83,74% | -19 | 40 | 44 |
| 31 | Area Pekalongan | 147 | 157 | 158 | 11 | 1 | 7,54% | 161 | 98,24% | -3 | 21 | 15 |
| 32 | Area Solo | 86 | 90 | 91 | 5 | 0 | 6,10% | 101 | 89,75% | -10 | 29 | 40 |
| 33 | Area Yogyakarta | 146 | 154 | 155 | 10 | 1 | 6,62% | 162 | 95,63% | -7 | 24 | 25 |
| 34 | Area Denpasar | 1.757 | 1.850 | 1.857 | 100 | 7 | 5,67% | 1.843 | 100,75% | 14 | 1 | 8 |
| 35 | Area Jember | 460 | 463 | 464 | 4 | 1 | 0,90% | 484 | 95,99% | -19 | 30 | 24 |
| 36 | Area Kediri | 614 | 643 | 645 | 31 | 2 | 5,06% | 643 | 100,36% | 2 | 9 | 9 |
| 37 | Area Malang | 265 | 268 | 268 | 3 | -0 | 1,31% | 289 | 92,93% | -20 | 33 | 35 |
| 38 | Area Surabaya Kota | 165 | 159 | 159 | -7 | -1 | -4,04% | 188 | 84,60% | -29 | 43 | 42 |
| 39 | Area Surabaya Raya | 427 | 409 | 407 | -19 | -2 | -4,56% | 449 | 90,75% | -42 | 45 | 39 |
| 40 | Area Balikpapan | 406 | 410 | 408 | 2 | -1 | 0,55% | 442 | 92,31% | -34 | 37 | 37 |
| 41 | Area Banjarmasin | 607 | 603 | 602 | -5 | -1 | -0,83% | 644 | 93,41% | -42 | 42 | 32 |
| 42 | Area Pontianak | 690 | 678 | 676 | -14 | -2 | -2,02% | 720 | 93,87% | -44 | 44 | 31 |
| 43 | Area Makassar | 1.048 | 1.110 | 1.111 | 63 | 1 | 5,97% | 1.132 | 98,14% | -21 | 4 | 16 |
| 44 | Area Manado | 674 | 759 | 761 | 87 | 3 | 12,92% | 741 | 102,76% | 20 | 3 | 5 |
| 45 | Area Palu | 1.335 | 1.376 | 1.376 | 41 | -0 | 3,06% | 1.406 | 97,84% | -30 | 5 | 17 |

KINERJA CFG - GRIYA 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 722 | 770 | 773 | 51 | 3 | 7,01% | 776 | 99,52% | -4 | 21 | 14 |
| 2 | Area Lhokseumawe | 235 | 255 | 256 | 21 | 1 | 9,15% | 284 | 90,16% | -28 | 29 | 43 |
| 3 | Area Meulaboh | 146 | 158 | 158 | 12 | -0 | 7,89% | 172 | 91,59% | -14 | 33 | 41 |
| 4 | Area Batam | 392 | 436 | 445 | 53 | 9 | 13,49% | 413 | 107,84% | 32 | 19 | 1 |
| 5 | Area Medan Kota | 312 | 313 | 314 | 2 | 1 | 0,56% | 335 | 93,63% | -21 | 36 | 37 |
| 6 | Area Medan Raya | 237 | 233 | 234 | -3 | 1 | -1,45% | 256 | 91,23% | -22 | 37 | 42 |
| 7 | Area Pekanbaru | 596 | 601 | 609 | 13 | 8 | 2,16% | 637 | 95,64% | -28 | 32 | 32 |
| 8 | Area Pematangsiantar | 417 | 391 | 390 | -27 | -1 | -6,40% | 434 | 89,87% | -44 | 42 | 44 |
| 9 | Area Bandar Lampung | 1.159 | 1.140 | 1.141 | -18 | 0 | -1,55% | 1.158 | 98,54% | -17 | 41 | 19 |
| 10 | Area Bengkulu | 450 | 436 | 435 | -15 | -1 | -3,31% | 473 | 92,16% | -37 | 40 | 40 |
| 11 | Area Jambi | 564 | 552 | 557 | -7 | 5 | -1,22% | 587 | 94,99% | -29 | 38 | 34 |
| 12 | Area Padang | 702 | 727 | 730 | 28 | 3 | 3,93% | 740 | 98,54% | -11 | 27 | 18 |
| 13 | Area Palembang | 1.805 | 1.935 | 1.958 | 153 | 23 | 8,46% | 1.948 | 100,53% | 10 | 9 | 9 |
| 14 | Area Banten | 2.325 | 2.580 | 2.599 | 275 | 19 | 11,82% | 2.523 | 103,04% | 77 | 3 | 4 |
| 15 | Area Bekasi | 3.620 | 3.908 | 3.924 | 305 | 16 | 8,42% | 3.841 | 102,17% | 83 | 2 | 6 |
| 16 | Area Jakarta Kebon Jeru | 1.820 | 2.052 | 2.067 | 247 | 16 | 13,60% | 1.992 | 103,79% | 75 | 5 | 3 |
| 17 | Area Jakarta Kelapa Gac | 1.988 | 2.162 | 2.175 | 187 | 13 | 9,41% | 2.136 | 101,82% | 39 | 6 | 8 |
| 18 | Area Jakarta Rawamang | 2.552 | 2.681 | 2.688 | 136 | 7 | 5,34% | 2.718 | 98,90% | -30 | 10 | 16 |
| 19 | Area Jakarta Thamrin | 1.804 | 1.842 | 1.855 | 51 | 13 | 2,85% | 2.002 | 92,70% | -146 | 20 | 39 |
| 20 | Area Bogor | 2.998 | 3.238 | 3.256 | 258 | 18 | 8,59% | 3.360 | 96,91% | -104 | 4 | 26 |
| 21 | Area Depok | 3.661 | 3.838 | 3.847 | 186 | 8 | 5,07% | 3.976 | 96,74% | -130 | 7 | 27 |
| 22 | Area Jakarta Fatmawati | 2.374 | 2.504 | 2.505 | 131 | 1 | 5,52% | 2.511 | 99,78% | -6 | 12 | 12 |
| 23 | Area Jakarta Pondok Inc | 2.034 | 2.211 | 2.213 | 179 | 1 | 8,78% | 2.265 | 97,67% | -53 | 8 | 23 |
| 24 | Area Jakarta Saharjo | 1.377 | 1.469 | 1.471 | 95 | 2 | 6,88% | 1.499 | 98,17% | -27 | 15 | 22 |
| 25 | Area Tangerang Selatan | 2.471 | 2.601 | 2.606 | 136 | 5 | 5,49% | 2.688 | 96,95% | -82 | 11 | 25 |
| 26 | Area Bandung Kota | 2.459 | 2.774 | 2.792 | 333 | 18 | 13,52% | 2.674 | 104,41% | 118 | 1 | 2 |
| 27 | Area Bandung Raya | 2.072 | 2.133 | 2.138 | 66 | 4 | 3,18% | 2.225 | 96,06% | -88 | 17 | 30 |
| 28 | Area Cirebon | 808 | 839 | 838 | 29 | -1 | 3,65% | 868 | 96,46% | -31 | 26 | 29 |
| 29 | Area Purwokerto | 411 | 415 | 418 | 7 | 3 | 1,77% | 449 | 93,08% | -31 | 34 | 38 |
| 30 | Area Semarang Kota | 966 | 1.002 | 1.004 | 38 | 2 | 3,93% | 1.019 | 98,53% | -15 | 24 | 20 |
| 31 | Area Pekalongan | 508 | 547 | 548 | 40 | 2 | 7,89% | 550 | 99,66% | -2 | 23 | 13 |
| 32 | Area Solo | 1.080 | 1.118 | 1.118 | 37 | -1 | 3,47% | 1.127 | 99,15% | -10 | 25 | 15 |
| 33 | Area Yogyakarta | 779 | 795 | 802 | 23 | 7 | 3,00% | 829 | 96,72% | -27 | 28 | 28 |
| 34 | Area Denpasar | 1.062 | 990 | 990 | -72 | 0 | -6,78% | 1.105 | 89,64% | -114 | 45 | 45 |
| 35 | Area Jember | 585 | 583 | 588 | 3 | 5 | 0,56% | 622 | 94,57% | -34 | 35 | 36 |
| 36 | Area Kediri | 429 | 441 | 444 | 15 | 3 | 3,51% | 463 | 95,81% | -19 | 30 | 31 |
| 37 | Area Malang | 1.556 | 1.612 | 1.619 | 63 | 7 | 4,07% | 1.622 | 99,82% | -3 | 18 | 11 |
| 38 | Area Surabaya Kota | 1.967 | 2.058 | 2.065 | 98 | 8 | 4,99% | 2.056 | 100,45% | 9 | 14 | 10 |
| 39 | Area Surabaya Raya | 852 | 890 | 892 | 40 | 2 | 4,72% | 914 | 97,60% | -22 | 22 | 24 |
| 40 | Area Balikpapan | 580 | 571 | 573 | -7 | 2 | -1,24% | 563 | 101,84% | 10 | 39 | 7 |
| 41 | Area Banjarmasin | 706 | 652 | 652 | -54 | -0 | -7,65% | 688 | 94,79% | -36 | 43 | 35 |
| 42 | Area Pontianak | 1.013 | 955 | 953 | -61 | -2 | -5,99% | 999 | 95,39% | -46 | 44 | 33 |
| 43 | Area Makassar | 1.155 | 1.244 | 1.250 | 94 | 5 | 8,15% | 1.265 | 98,81% | -15 | 16 | 17 |
| 44 | Area Manado | 282 | 295 | 295 | 13 | -0 | 4,69% | 288 | 102,31% | 7 | 31 | 5 |
| 45 | Area Palu | 804 | 908 | 917 | 113 | 9 | 14,11% | 934 | 98,21% | -17 | 13 | 21 |

KINERJA CFG - OTO 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|-----|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 87 | 104 | 103 | 16 | -1 | 18,31% | 123 | 84,15% | -19 | 32 | 34 |
| 2 | Area Lhokseumawe | 121 | 157 | 156 | 35 | -1 | 28,87% | 162 | 96,16% | -6 | 16 | 16 |
| 3 | Area Meulaboh | 85 | 133 | 134 | 49 | 0 | 57,53% | 113 | 118,68% | 21 | 5 | 3 |
| 4 | Area Batam | 71 | 85 | 85 | 14 | 1 | 20,26% | 91 | 93,63% | -6 | 35 | 22 |
| 5 | Area Medan Kota | 65 | 70 | 69 | 4 | -0 | 6,55% | 88 | 79,12% | -18 | 41 | 39 |
| 6 | Area Medan Raya | 34 | 50 | 50 | 16 | -0 | 47,27% | 53 | 94,57% | -3 | 31 | 19 |
| 7 | Area Pekanbaru | 243 | 300 | 303 | 60 | 3 | 24,91% | 283 | 107,15% | 20 | 2 | 6 |
| 8 | Area Pematangsiantar | 44 | 83 | 85 | 41 | 2 | 92,49% | 64 | 132,64% | 21 | 11 | 2 |
| 9 | Area Bandar Lampung | 92 | 129 | 129 | 37 | 1 | 40,46% | 137 | 93,97% | -8 | 13 | 20 |
| 10 | Area Bengkulu | 47 | 77 | 80 | 32 | 3 | 68,59% | 57 | 139,80% | 23 | 21 | 1 |
| 11 | Area Jambi | 64 | 92 | 95 | 31 | 3 | 48,79% | 94 | 100,62% | 1 | 22 | 12 |
| 12 | Area Padang | 72 | 89 | 88 | 17 | -0 | 23,53% | 106 | 83,76% | -17 | 30 | 36 |
| 13 | Area Palembang | 112 | 148 | 148 | 36 | -0 | 31,95% | 173 | 85,81% | -25 | 14 | 32 |
| 14 | Area Banten | 174 | 210 | 217 | 43 | 7 | 24,94% | 221 | 98,07% | -4 | 10 | 15 |
| 15 | Area Bekasi | 111 | 142 | 145 | 34 | 4 | 30,75% | 164 | 88,36% | -19 | 20 | 28 |
| 16 | Area Jakarta Kebon Jeru | 173 | 218 | 219 | 46 | 1 | 26,85% | 214 | 102,32% | 5 | 6 | 11 |
| 17 | Area Jakarta Kelapa Gac | 54 | 63 | 63 | 9 | 1 | 16,10% | 90 | 70,15% | -27 | 39 | 42 |
| 18 | Area Jakarta Rawamang | 79 | 108 | 109 | 30 | 1 | 38,00% | 119 | 91,75% | -10 | 23 | 23 |
| 19 | Area Jakarta Thamrin | 107 | 144 | 145 | 38 | 0 | 35,57% | 154 | 93,79% | -10 | 12 | 21 |
| 20 | Area Bogor | 199 | 244 | 245 | 46 | 2 | 23,05% | 244 | 100,40% | 1 | 7 | 13 |
| 21 | Area Depok | 139 | 180 | 184 | 45 | 4 | 32,65% | 185 | 99,63% | -1 | 8 | 14 |
| 22 | Area Jakarta Fatmawati | 63 | 96 | 97 | 34 | 1 | 54,86% | 107 | 90,59% | -10 | 19 | 26 |
| 23 | Area Jakarta Pondok Inc | 156 | 189 | 190 | 34 | 1 | 22,03% | 208 | 91,51% | -18 | 18 | 25 |
| 24 | Area Jakarta Saharjo | 71 | 81 | 81 | 11 | 0 | 14,91% | 103 | 79,25% | -21 | 37 | 38 |
| 25 | Area Tangerang Selatan | 65 | 98 | 100 | 35 | 2 | 54,34% | 118 | 84,74% | -18 | 15 | 33 |
| 26 | Area Bandung Kota | 160 | 168 | 167 | 7 | -1 | 4,09% | 209 | 79,82% | -42 | 40 | 37 |
| 27 | Area Bandung Raya | 150 | 178 | 180 | 29 | 1 | 19,58% | 166 | 108,48% | 14 | 24 | 4 |
| 28 | Area Cirebon | 91 | 107 | 109 | 18 | 2 | 20,30% | 103 | 105,88% | 6 | 28 | 9 |
| 29 | Area Purwokerto | 41 | 45 | 44 | 4 | -1 | 9,00% | 65 | 68,59% | -20 | 42 | 43 |
| 30 | Area Semarang Kota | 88 | 107 | 107 | 18 | -0 | 20,71% | 121 | 87,93% | -15 | 29 | 29 |
| 31 | Area Pekalongan | 147 | 150 | 150 | 3 | -0 | 2,12% | 173 | 86,66% | -23 | 43 | 30 |
| 32 | Area Solo | 59 | 61 | 60 | 1 | -0 | 2,09% | 88 | 68,27% | -28 | 45 | 44 |
| 33 | Area Yogyakarta | 79 | 100 | 102 | 22 | 1 | 28,12% | 111 | 91,74% | -9 | 27 | 24 |
| 34 | Area Denpasar | 86 | 111 | 113 | 27 | 2 | 31,78% | 128 | 88,54% | -15 | 25 | 27 |
| 35 | Area Jember | 53 | 67 | 68 | 15 | 1 | 27,49% | 96 | 70,39% | -28 | 34 | 41 |
| 36 | Area Kediri | 83 | 95 | 94 | 11 | -1 | 13,39% | 125 | 75,10% | -31 | 36 | 40 |
| 37 | Area Malang | 104 | 158 | 161 | 57 | 3 | 54,40% | 150 | 107,48% | 11 | 3 | 5 |
| 38 | Area Surabaya Kota | 128 | 162 | 162 | 34 | 0 | 26,91% | 170 | 95,34% | -8 | 17 | 18 |
| 39 | Area Surabaya Raya | 127 | 143 | 143 | 16 | 0 | 12,56% | 170 | 83,79% | -28 | 33 | 35 |
| 40 | Area Balikpapan | 132 | 156 | 157 | 25 | 1 | 18,84% | 181 | 86,58% | -24 | 26 | 31 |
| 41 | Area Banjarmasin | 199 | 264 | 265 | 66 | 1 | 33,42% | 249 | 106,24% | 16 | 1 | 8 |
| 42 | Area Pontianak | 36 | 45 | 46 | 10 | 0 | 27,16% | 77 | 59,36% | -31 | 38 | 45 |
| 43 | Area Makassar | 152 | 204 | 208 | 56 | 3 | 36,92% | 196 | 105,78% | 11 | 4 | 10 |
| 44 | Area Manado | 23 | 25 | 26 | 3 | 1 | 11,32% | 27 | 95,94% | -1 | 44 | 17 |
| 45 | Area Palu | 91 | 132 | 136 | 45 | 3 | 49,27% | 127 | 106,84% | 9 | 9 | 7 |

KINERJA PWG - AREA 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 233 | 455 | 461 | 228 | 6 | 97,94% | 524 | 88,05% | -63 | 14 | 28 |
| 2 | Area Lhokseumawe | 317 | 668 | 664 | 347 | -4 | 109,42% | 667 | 99,57% | -3 | 5 | 13 |
| 3 | Area Meulaboh | 191 | 375 | 380 | 189 | 5 | 98,89% | 390 | 97,30% | -11 | 22 | 16 |
| 4 | Area Batam | 193 | 324 | 336 | 142 | 12 | 73,73% | 363 | 92,52% | -27 | 35 | 23 |
| 5 | Area Medan Kota | 252 | 434 | 455 | 203 | 21 | 80,31% | 453 | 100,42% | 2 | 16 | 12 |
| 6 | Area Medan Raya | 201 | 357 | 375 | 174 | 18 | 86,42% | 371 | 100,83% | 3 | 26 | 10 |
| 7 | Area Pekanbaru | 256 | 539 | 570 | 315 | 32 | 123,01% | 601 | 94,91% | -31 | 7 | 19 |
| 8 | Area Pematangsiantar | 259 | 423 | 436 | 177 | 13 | 68,27% | 433 | 100,54% | 2 | 24 | 11 |
| 9 | Area Bandar Lampung | 257 | 452 | 476 | 219 | 25 | 85,41% | 512 | 93,05% | -36 | 15 | 22 |
| 10 | Area Bengkulu | 148 | 274 | 288 | 140 | 14 | 94,65% | 313 | 92,18% | -24 | 36 | 24 |
| 11 | Area Jambi | 214 | 360 | 376 | 161 | 16 | 75,22% | 401 | 93,59% | -26 | 30 | 21 |
| 12 | Area Padang | 305 | 483 | 503 | 197 | 20 | 64,65% | 529 | 95,11% | -26 | 18 | 18 |
| 13 | Area Palembang | 259 | 433 | 449 | 190 | 16 | 73,16% | 515 | 87,16% | -66 | 20 | 30 |
| 14 | Area Banten | 231 | 462 | 494 | 262 | 31 | 113,38% | 489 | 101,03% | 5 | 11 | 9 |
| 15 | Area Bekasi | 237 | 401 | 416 | 179 | 15 | 75,35% | 475 | 87,65% | -59 | 23 | 29 |
| 16 | Area Jakarta Kebon Jeru | 224 | 334 | 348 | 125 | 15 | 55,86% | 437 | 79,81% | -88 | 39 | 40 |
| 17 | Area Jakarta Kelapa Gac | 185 | 295 | 308 | 122 | 12 | 65,95% | 386 | 79,72% | -78 | 40 | 41 |
| 18 | Area Jakarta Rawamang | 198 | 324 | 334 | 137 | 10 | 69,10% | 440 | 75,85% | -106 | 37 | 44 |
| 19 | Area Jakarta Thamrin | 217 | 342 | 361 | 144 | 19 | 66,47% | 465 | 77,62% | -104 | 34 | 42 |
| 20 | Area Bogor | 168 | 306 | 321 | 153 | 15 | 91,19% | 392 | 81,80% | -71 | 31 | 37 |
| 21 | Area Depok | 198 | 351 | 363 | 165 | 12 | 83,61% | 401 | 90,43% | -38 | 29 | 25 |
| 22 | Area Jakarta Fatmawati | 144 | 249 | 261 | 117 | 12 | 81,45% | 313 | 83,39% | -52 | 41 | 33 |
| 23 | Area Jakarta Pondok Ino | 145 | 233 | 245 | 100 | 12 | 69,17% | 328 | 74,64% | -83 | 44 | 45 |
| 24 | Area Jakarta Saharjo | 134 | 217 | 228 | 94 | 11 | 70,16% | 296 | 76,90% | -68 | 45 | 43 |
| 25 | Area Tangerang Selatan | 136 | 230 | 238 | 103 | 8 | 75,48% | 289 | 82,48% | -51 | 43 | 36 |
| 26 | Area Bandung Kota | 461 | 823 | 857 | 396 | 33 | 85,89% | 807 | 106,17% | 50 | 3 | 4 |
| 27 | Area Bandung Raya | 408 | 672 | 703 | 294 | 31 | 72,11% | 749 | 93,74% | -47 | 9 | 20 |
| 28 | Area Cirebon | 463 | 751 | 794 | 332 | 44 | 71,69% | 764 | 103,96% | 30 | 6 | 5 |
| 29 | Area Purwokerto | 116 | 211 | 221 | 105 | 10 | 90,49% | 255 | 86,97% | -33 | 42 | 32 |
| 30 | Area Semarang Kota | 276 | 455 | 475 | 199 | 20 | 72,20% | 545 | 87,07% | -70 | 17 | 31 |
| 31 | Area Pekalongan | 154 | 286 | 303 | 149 | 16 | 96,77% | 294 | 102,83% | 8 | 33 | 7 |
| 32 | Area Solo | 180 | 297 | 311 | 131 | 14 | 72,50% | 383 | 81,12% | -72 | 38 | 38 |
| 33 | Area Yogyakarta | 252 | 437 | 444 | 192 | 7 | 76,14% | 534 | 83,07% | -90 | 19 | 34 |
| 34 | Area Denpasar | 712 | 1.067 | 1.112 | 399 | 45 | 56,07% | 1.073 | 103,59% | 39 | 2 | 6 |
| 35 | Area Jember | 189 | 351 | 379 | 189 | 28 | 100,03% | 388 | 97,66% | -9 | 21 | 14 |
| 36 | Area Kediri | 176 | 327 | 347 | 171 | 20 | 97,51% | 387 | 89,55% | -40 | 28 | 26 |
| 37 | Area Malang | 238 | 390 | 411 | 172 | 21 | 72,30% | 461 | 89,14% | -50 | 27 | 27 |
| 38 | Area Surabaya Kota | 361 | 623 | 645 | 284 | 22 | 78,59% | 666 | 96,94% | -20 | 10 | 17 |
| 39 | Area Surabaya Raya | 443 | 678 | 702 | 259 | 24 | 58,41% | 719 | 97,66% | -17 | 12 | 15 |
| 40 | Area Balikpapan | 493 | 783 | 805 | 313 | 22 | 63,42% | 796 | 101,19% | 9 | 8 | 8 |
| 41 | Area Banjarmasin | 370 | 525 | 545 | 176 | 20 | 47,52% | 675 | 80,80% | -130 | 25 | 39 |
| 42 | Area Pontianak | 280 | 421 | 430 | 150 | 9 | 53,52% | 518 | 83,01% | -88 | 32 | 35 |
| 43 | Area Makassar | 1.042 | 1.723 | 1.800 | 757 | 77 | 72,65% | 1.611 | 111,70% | 188 | 1 | 2 |
| 44 | Area Manado | 418 | 635 | 662 | 244 | 26 | 58,31% | 621 | 106,47% | 40 | 13 | 3 |
| 45 | Area Palu | 491 | 808 | 847 | 356 | 39 | 72,39% | 745 | 113,75% | 102 | 4 | 1 |

KINERJA PWG -GADAI AREA 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|-----|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 77 | 155 | 157 | 80 | 2 | 104,62% | 126 | 124,13% | 31 | 12 | 5 |
| 2 | Area Lhokseumawe | 112 | 224 | 224 | 112 | 0 | 100,19% | 177 | 126,75% | 47 | 8 | 3 |
| 3 | Area Meulaboh | 55 | 104 | 104 | 49 | -0 | 90,49% | 89 | 116,70% | 15 | 25 | 13 |
| 4 | Area Batam | 70 | 105 | 107 | 36 | 2 | 51,48% | 100 | 106,52% | 7 | 35 | 27 |
| 5 | Area Medan Kota | 141 | 200 | 208 | 68 | 9 | 48,18% | 177 | 117,69% | 31 | 17 | 11 |
| 6 | Area Medan Raya | 108 | 162 | 168 | 59 | 6 | 54,87% | 140 | 119,46% | 27 | 22 | 8 |
| 7 | Area Pekanbaru | 106 | 172 | 177 | 71 | 4 | 66,81% | 168 | 104,93% | 8 | 16 | 31 |
| 8 | Area Pematangsiantar | 131 | 195 | 195 | 64 | 0 | 48,52% | 166 | 117,38% | 29 | 19 | 12 |
| 9 | Area Bandar Lampung | 116 | 182 | 192 | 76 | 10 | 65,39% | 167 | 115,03% | 25 | 15 | 16 |
| 10 | Area Bengkulu | 50 | 86 | 91 | 41 | 5 | 82,60% | 82 | 110,59% | 9 | 30 | 23 |
| 11 | Area Jambi | 102 | 159 | 163 | 61 | 5 | 59,65% | 144 | 113,59% | 20 | 21 | 17 |
| 12 | Area Padang | 135 | 159 | 163 | 29 | 5 | 21,16% | 184 | 88,61% | -21 | 41 | 41 |
| 13 | Area Palembang | 94 | 140 | 143 | 49 | 3 | 52,08% | 140 | 102,13% | 3 | 26 | 32 |
| 14 | Area Banten | 90 | 148 | 157 | 67 | 8 | 74,07% | 119 | 131,26% | 37 | 18 | 1 |
| 15 | Area Bekasi | 114 | 150 | 152 | 38 | 2 | 32,98% | 150 | 101,30% | 2 | 33 | 34 |
| 16 | Area Jakarta Kebon Jeru | 91 | 118 | 123 | 31 | 5 | 34,35% | 121 | 100,95% | 1 | 39 | 35 |
| 17 | Area Jakarta Kelapa Gac | 52 | 69 | 72 | 20 | 3 | 37,84% | 84 | 85,82% | -12 | 45 | 42 |
| 18 | Area Jakarta Rawamang | 68 | 105 | 109 | 41 | 3 | 61,07% | 97 | 112,60% | 12 | 29 | 20 |
| 19 | Area Jakarta Thamrin | 62 | 89 | 93 | 31 | 4 | 49,64% | 114 | 81,30% | -21 | 40 | 45 |
| 20 | Area Bogor | 60 | 91 | 97 | 37 | 6 | 62,60% | 78 | 124,82% | 19 | 34 | 4 |
| 21 | Area Depok | 93 | 145 | 149 | 56 | 4 | 59,99% | 125 | 119,65% | 24 | 23 | 7 |
| 22 | Area Jakarta Fatmawati | 52 | 78 | 80 | 27 | 2 | 52,20% | 71 | 111,97% | 9 | 42 | 22 |
| 23 | Area Jakarta Pondok Inc | 48 | 69 | 73 | 24 | 4 | 50,46% | 73 | 99,33% | -0 | 44 | 37 |
| 24 | Area Jakarta Saharjo | 69 | 93 | 96 | 27 | 3 | 38,69% | 100 | 95,97% | -4 | 43 | 38 |
| 25 | Area Tangerang Selatan | 58 | 88 | 91 | 33 | 3 | 57,00% | 70 | 129,61% | 21 | 37 | 2 |
| 26 | Area Bandung Kota | 204 | 320 | 331 | 127 | 12 | 62,19% | 296 | 112,08% | 36 | 6 | 21 |
| 27 | Area Bandung Raya | 190 | 275 | 286 | 96 | 11 | 50,28% | 281 | 102,00% | 6 | 11 | 33 |
| 28 | Area Cirebon | 253 | 359 | 381 | 128 | 22 | 50,46% | 335 | 113,56% | 45 | 5 | 18 |
| 29 | Area Purwokerto | 36 | 66 | 68 | 32 | 2 | 90,82% | 58 | 117,76% | 10 | 38 | 10 |
| 30 | Area Semarang Kota | 123 | 192 | 199 | 76 | 7 | 61,84% | 173 | 115,42% | 27 | 14 | 15 |
| 31 | Area Pekalongan | 79 | 115 | 117 | 39 | 2 | 49,32% | 111 | 106,04% | 7 | 31 | 28 |
| 32 | Area Solo | 69 | 105 | 111 | 43 | 7 | 62,25% | 111 | 100,53% | 1 | 28 | 36 |
| 33 | Area Yogyakarta | 92 | 156 | 155 | 63 | -1 | 68,52% | 144 | 107,69% | 11 | 20 | 25 |
| 34 | Area Denpasar | 454 | 650 | 670 | 217 | 20 | 47,81% | 577 | 116,29% | 94 | 2 | 14 |
| 35 | Area Jember | 71 | 117 | 122 | 51 | 5 | 71,96% | 134 | 90,96% | -12 | 24 | 40 |
| 36 | Area Kediri | 66 | 104 | 110 | 44 | 5 | 66,72% | 129 | 84,90% | -19 | 27 | 44 |
| 37 | Area Malang | 116 | 184 | 194 | 78 | 10 | 67,37% | 184 | 105,34% | 10 | 13 | 30 |
| 38 | Area Surabaya Kota | 183 | 288 | 295 | 111 | 7 | 60,69% | 279 | 105,44% | 15 | 9 | 29 |
| 39 | Area Surabaya Raya | 259 | 370 | 379 | 120 | 9 | 46,29% | 350 | 108,19% | 29 | 7 | 24 |
| 40 | Area Balikpapan | 348 | 520 | 527 | 179 | 7 | 51,62% | 435 | 121,18% | 92 | 4 | 6 |
| 41 | Area Banjarmasin | 161 | 197 | 199 | 38 | 2 | 23,79% | 232 | 85,63% | -33 | 32 | 43 |
| 42 | Area Pontianak | 85 | 119 | 120 | 36 | 1 | 42,09% | 129 | 93,26% | -9 | 36 | 39 |
| 43 | Area Makassar | 782 | 1.129 | 1.154 | 372 | 24 | 47,56% | 1.016 | 113,54% | 138 | 1 | 19 |
| 44 | Area Manado | 318 | 424 | 428 | 110 | 4 | 34,77% | 398 | 107,65% | 30 | 10 | 26 |
| 45 | Area Palu | 380 | 568 | 583 | 202 | 14 | 53,13% | 494 | 117,87% | 88 | 3 | 9 |

KINERJA PWG CILEM- AREA 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|----------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 156 | 300 | 304 | 148 | 5 | 94,66% | 397 | 76,57% | -93 | 12 | 34 |
| 2 | Area Lhokseumawe | 205 | 444 | 440 | 235 | -4 | 114,46% | 490 | 89,76% | -50 | 4 | 15 |
| 3 | Area Meulaboh | 136 | 271 | 276 | 139 | 5 | 102,24% | 301 | 91,56% | -25 | 16 | 10 |
| 4 | Area Batam | 123 | 219 | 229 | 106 | 10 | 86,49% | 263 | 87,18% | -34 | 33 | 21 |
| 5 | Area Medan Kota | 112 | 234 | 247 | 135 | 12 | 120,71% | 276 | 89,34% | -29 | 20 | 17 |
| 6 | Area Medan Raya | 93 | 195 | 207 | 114 | 12 | 123,32% | 231 | 89,51% | -24 | 28 | 16 |
| 7 | Area Pekanbaru | 150 | 366 | 394 | 244 | 28 | 162,74% | 433 | 91,01% | -39 | 3 | 12 |
| 8 | Area Pematangsiantar | 128 | 228 | 241 | 113 | 12 | 88,60% | 267 | 90,06% | -27 | 30 | 14 |
| 9 | Area Bandar Lampung | 141 | 270 | 285 | 144 | 15 | 101,88% | 345 | 82,44% | -61 | 13 | 23 |
| 10 | Area Bengkulu | 98 | 188 | 197 | 99 | 10 | 100,76% | 231 | 85,61% | -33 | 36 | 22 |
| 11 | Area Jambi | 112 | 201 | 212 | 100 | 11 | 89,43% | 258 | 82,42% | -45 | 35 | 24 |
| 12 | Area Padang | 171 | 324 | 340 | 169 | 16 | 99,03% | 344 | 98,58% | -5 | 10 | 7 |
| 13 | Area Palembang | 165 | 293 | 306 | 141 | 13 | 85,18% | 375 | 81,55% | -69 | 15 | 25 |
| 14 | Area Banten | 141 | 314 | 337 | 196 | 23 | 138,39% | 369 | 91,27% | -32 | 7 | 11 |
| 15 | Area Bekasi | 123 | 251 | 264 | 141 | 13 | 114,52% | 325 | 81,36% | -61 | 14 | 26 |
| 16 | Area Jakarta Kebon Jeru | 132 | 216 | 226 | 94 | 10 | 70,68% | 315 | 71,67% | -89 | 39 | 40 |
| 17 | Area Jakarta Kelapa Gading | 133 | 226 | 236 | 103 | 10 | 76,96% | 302 | 78,03% | -66 | 34 | 30 |
| 18 | Area Jakarta Rawamangun | 130 | 219 | 225 | 95 | 6 | 73,28% | 344 | 65,51% | -119 | 37 | 45 |
| 19 | Area Jakarta Thamrin | 155 | 254 | 269 | 114 | 15 | 73,18% | 352 | 76,43% | -83 | 29 | 35 |
| 20 | Area Bogor | 108 | 215 | 224 | 116 | 9 | 106,91% | 315 | 71,19% | -91 | 26 | 41 |
| 21 | Area Depok | 104 | 206 | 214 | 109 | 7 | 104,70% | 277 | 77,27% | -63 | 32 | 32 |
| 22 | Area Jakarta Fatmawati | 92 | 171 | 182 | 90 | 11 | 98,14% | 242 | 75,00% | -61 | 40 | 36 |
| 23 | Area Jakarta Pondok Indah | 96 | 164 | 172 | 76 | 8 | 78,58% | 254 | 67,53% | -83 | 42 | 42 |
| 24 | Area Jakarta Saharjo | 64 | 124 | 132 | 67 | 8 | 103,95% | 196 | 67,15% | -64 | 45 | 44 |
| 25 | Area Tangerang Selatan | 78 | 142 | 147 | 69 | 5 | 89,30% | 219 | 67,30% | -72 | 44 | 43 |
| 26 | Area Bandung Kota | 256 | 504 | 525 | 269 | 21 | 104,77% | 511 | 102,75% | 14 | 2 | 4 |
| 27 | Area Bandung Raya | 218 | 397 | 416 | 199 | 20 | 91,19% | 469 | 88,80% | -53 | 6 | 19 |
| 28 | Area Cirebon | 209 | 392 | 413 | 204 | 22 | 97,33% | 429 | 96,44% | -15 | 5 | 8 |
| 29 | Area Purwokerto | 81 | 146 | 154 | 73 | 8 | 90,34% | 197 | 77,96% | -43 | 43 | 31 |
| 30 | Area Semarang Kota | 153 | 262 | 276 | 123 | 13 | 80,55% | 373 | 73,95% | -97 | 25 | 37 |
| 31 | Area Pekalongan | 75 | 171 | 185 | 110 | 14 | 146,32% | 184 | 100,89% | 2 | 31 | 6 |
| 32 | Area Solo | 112 | 193 | 200 | 88 | 7 | 78,79% | 273 | 73,23% | -73 | 41 | 39 |
| 33 | Area Yogyakarta | 160 | 281 | 288 | 129 | 8 | 80,55% | 390 | 73,95% | -102 | 23 | 38 |
| 34 | Area Denpasar | 259 | 417 | 441 | 182 | 25 | 70,54% | 497 | 88,84% | -55 | 8 | 18 |
| 35 | Area Jember | 118 | 234 | 256 | 138 | 23 | 116,91% | 253 | 101,22% | 3 | 18 | 5 |
| 36 | Area Kediri | 110 | 223 | 237 | 127 | 14 | 115,93% | 258 | 91,87% | -21 | 24 | 9 |
| 37 | Area Malang | 123 | 206 | 217 | 94 | 11 | 76,94% | 277 | 78,38% | -60 | 38 | 28 |
| 38 | Area Surabaya Kota | 178 | 335 | 351 | 173 | 15 | 97,04% | 386 | 90,78% | -36 | 9 | 13 |
| 39 | Area Surabaya Raya | 184 | 308 | 323 | 139 | 15 | 75,50% | 368 | 87,64% | -46 | 17 | 20 |
| 40 | Area Balikpapan | 145 | 263 | 278 | 133 | 15 | 91,70% | 361 | 77,10% | -83 | 22 | 33 |
| 41 | Area Banjarmasin | 209 | 328 | 346 | 137 | 18 | 65,77% | 442 | 78,26% | -96 | 19 | 29 |
| 42 | Area Pontianak | 195 | 302 | 310 | 114 | 8 | 58,47% | 389 | 79,61% | -79 | 27 | 27 |
| 43 | Area Makassar | 261 | 594 | 646 | 385 | 53 | 147,87% | 595 | 108,55% | 51 | 1 | 1 |
| 44 | Area Manado | 100 | 211 | 234 | 133 | 22 | 132,77% | 224 | 104,37% | 10 | 21 | 3 |
| 45 | Area Palu | 111 | 240 | 264 | 154 | 24 | 138,48% | 250 | 105,61% | 14 | 11 | 2 |

KINERJA SME - AREA 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|-------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 802 | 837 | 788 | -14 | -49 | -1,74% | 842 | 93,68% | -53 | 40 | 29 |
| 2 | Area Lhokseumawe | 1.021 | 844 | 843 | -178 | -1 | -17,41% | 1.213 | 69,52% | -370 | 45 | 44 |
| 3 | Area Meulaboh | 762 | 702 | 696 | -66 | -6 | -8,62% | 812 | 85,71% | -116 | 43 | 36 |
| 4 | Area Batam | 123 | 127 | 123 | -0 | -4 | -0,14% | 173 | 70,95% | -50 | 38 | 43 |
| 5 | Area Medan Kota | 188 | 207 | 209 | 20 | 1 | 10,86% | 245 | 85,20% | -36 | 33 | 37 |
| 6 | Area Medan Raya | 80 | 100 | 100 | 19 | -0 | 24,24% | 138 | 72,56% | -38 | 34 | 42 |
| 7 | Area Pekanbaru | 825 | 969 | 956 | 131 | -14 | 15,88% | 879 | 108,73% | 77 | 5 | 10 |
| 8 | Area Pematangsiantar | 185 | 243 | 244 | 60 | 1 | 32,34% | 252 | 96,83% | -8 | 16 | 24 |
| 9 | Area Bandar Lampung | 332 | 394 | 396 | 64 | 2 | 19,41% | 381 | 103,90% | 15 | 14 | 15 |
| 10 | Area Bengkulu | 254 | 292 | 294 | 40 | 1 | 15,63% | 313 | 93,86% | -19 | 24 | 28 |
| 11 | Area Jambi | 435 | 370 | 367 | -68 | -4 | -15,61% | 494 | 74,24% | -127 | 44 | 40 |
| 12 | Area Padang | 355 | 389 | 390 | 35 | 1 | 9,76% | 429 | 90,86% | -39 | 26 | 30 |
| 13 | Area Palembang | 1.061 | 1.051 | 1.046 | -15 | -5 | -1,46% | 1.110 | 94,22% | -64 | 41 | 27 |
| 14 | Area Banten | 453 | 501 | 537 | 84 | 36 | 18,55% | 509 | 105,53% | 28 | 8 | 13 |
| 15 | Area Bekasi | 581 | 661 | 632 | 51 | -28 | 8,83% | 622 | 101,65% | 10 | 19 | 19 |
| 16 | Area Jakarta Kebon Jeru | 222 | 245 | 262 | 40 | 17 | 18,09% | 255 | 102,62% | 7 | 23 | 18 |
| 17 | Area Jakarta Kelapa Gac | 213 | 315 | 415 | 202 | 101 | 94,99% | 268 | 155,17% | 148 | 3 | 1 |
| 18 | Area Jakarta Rawamang | 285 | 322 | 336 | 51 | 15 | 17,89% | 334 | 100,75% | 2 | 20 | 20 |
| 19 | Area Jakarta Thamrin | 403 | 510 | 486 | 82 | -25 | 20,40% | 452 | 107,55% | 34 | 9 | 11 |
| 20 | Area Bogor | 340 | 380 | 378 | 38 | -2 | 11,31% | 391 | 96,68% | -13 | 25 | 25 |
| 21 | Area Depok | 273 | 346 | 344 | 70 | -3 | 25,66% | 311 | 110,38% | 32 | 13 | 8 |
| 22 | Area Jakarta Fatmawati | 284 | 335 | 335 | 51 | 0 | 17,93% | 325 | 103,07% | 10 | 21 | 17 |
| 23 | Area Jakarta Pondok Inc | 182 | 218 | 239 | 57 | 21 | 31,09% | 220 | 108,85% | 19 | 17 | 9 |
| 24 | Area Jakarta Saharjo | 233 | 215 | 213 | -20 | -2 | -8,55% | 267 | 79,71% | -54 | 42 | 39 |
| 25 | Area Tangerang Selatan | 278 | 324 | 325 | 47 | 1 | 16,97% | 440 | 74,05% | -114 | 22 | 41 |
| 26 | Area Bandung Kota | 600 | 775 | 779 | 179 | 5 | 29,89% | 677 | 115,06% | 102 | 4 | 4 |
| 27 | Area Bandung Raya | 716 | 775 | 771 | 56 | -4 | 7,80% | 769 | 100,27% | 2 | 18 | 21 |
| 28 | Area Cirebon | 371 | 403 | 405 | 33 | 2 | 8,90% | 410 | 98,78% | -5 | 27 | 22 |
| 29 | Area Purwokerto | 300 | 326 | 322 | 23 | -3 | 7,63% | 368 | 87,56% | -46 | 31 | 33 |
| 30 | Area Semarang Kota | 460 | 484 | 488 | 28 | 4 | 6,14% | 510 | 95,70% | -22 | 28 | 26 |
| 31 | Area Pekalongan | 256 | 294 | 282 | 26 | -12 | 10,10% | 326 | 86,46% | -44 | 29 | 34 |
| 32 | Area Solo | 427 | 508 | 517 | 90 | 9 | 21,05% | 462 | 111,79% | 54 | 7 | 6 |
| 33 | Area Yogyakarta | 377 | 430 | 440 | 63 | 10 | 16,67% | 422 | 104,41% | 19 | 15 | 14 |
| 34 | Area Denpasar | 346 | 413 | 420 | 75 | 8 | 21,58% | 392 | 107,14% | 28 | 10 | 12 |
| 35 | Area Jember | 209 | 202 | 204 | -5 | 2 | -2,37% | 251 | 81,21% | -47 | 39 | 38 |
| 36 | Area Kediri | 179 | 196 | 196 | 17 | 1 | 9,74% | 291 | 67,29% | -95 | 36 | 45 |
| 37 | Area Malang | 233 | 307 | 305 | 72 | -2 | 30,82% | 276 | 110,60% | 29 | 11 | 7 |
| 38 | Area Surabaya Kota | 429 | 524 | 555 | 126 | 31 | 29,42% | 468 | 118,54% | 87 | 6 | 2 |
| 39 | Area Surabaya Raya | 660 | 728 | 731 | 71 | 4 | 10,78% | 704 | 103,88% | 27 | 12 | 16 |
| 40 | Area Balikpapan | 1.337 | 1.594 | 1.623 | 286 | 29 | 21,40% | 1.378 | 117,78% | 245 | 1 | 3 |
| 41 | Area Banjarmasin | 1.618 | 1.896 | 1.892 | 273 | -4 | 16,90% | 1.673 | 113,09% | 219 | 2 | 5 |
| 42 | Area Pontianak | 2.176 | 2.214 | 2.197 | 21 | -17 | 0,98% | 2.240 | 98,07% | -43 | 32 | 23 |
| 43 | Area Makassar | 326 | 329 | 349 | 23 | 20 | 7,13% | 405 | 86,11% | -56 | 30 | 35 |
| 44 | Area Manado | 210 | 213 | 228 | 18 | 15 | 8,67% | 253 | 90,35% | -24 | 35 | 31 |
| 45 | Area Palu | 234 | 244 | 250 | 17 | 6 | 7,20% | 283 | 88,49% | -33 | 37 | 32 |

KINERJA MBG - AREA 21-Dec-2025

| No | Area | Posisi | | | Growth | | Growth(%) | Target | | | Rank | Rank |
|----|----------------------------|-----------|-----------|-----------|--------|-----|-----------|--------|---------|------|------|---------|
| | | 31-Dec-24 | 30-Nov-25 | 21-Dec-25 | YtD | MtD | YtD | Posisi | % Achv. | GAP | YtD | %Target |
| 1 | Area Banda Aceh | 1.597 | 1.463 | 1.458 | -139 | -5 | -8,72% | 1.708 | 85,34% | -250 | 45 | 35 |
| 2 | Area Lhokseumawe | 2.874 | 2.897 | 2.865 | -9 | -32 | -0,31% | 3.096 | 92,54% | -231 | 31 | 13 |
| 3 | Area Meulaboh | 2.094 | 2.049 | 2.043 | -52 | -6 | -2,48% | 2.226 | 91,75% | -184 | 41 | 17 |
| 4 | Area Batam | 311 | 326 | 328 | 17 | 2 | 5,47% | 362 | 90,48% | -34 | 11 | 22 |
| 5 | Area Medan Kota | 159 | 195 | 194 | 35 | -0 | 21,85% | 211 | 92,14% | -17 | 5 | 15 |
| 6 | Area Medan Raya | 368 | 389 | 391 | 23 | 2 | 6,15% | 422 | 92,52% | -32 | 9 | 14 |
| 7 | Area Pekanbaru | 1.025 | 1.052 | 1.062 | 36 | 10 | 3,55% | 1.139 | 93,16% | -78 | 4 | 12 |
| 8 | Area Pematangsiantar | 447 | 445 | 447 | -0 | 2 | -0,04% | 508 | 87,99% | -61 | 22 | 28 |
| 9 | Area Bandar Lampung | 936 | 955 | 958 | 22 | 3 | 2,39% | 1.025 | 93,42% | -67 | 10 | 11 |
| 10 | Area Bengkulu | 908 | 951 | 956 | 48 | 6 | 5,29% | 972 | 98,42% | -15 | 3 | 3 |
| 11 | Area Jambi | 852 | 928 | 934 | 82 | 6 | 9,58% | 919 | 101,60% | 15 | 1 | 2 |
| 12 | Area Padang | 686 | 733 | 738 | 52 | 5 | 7,63% | 755 | 97,78% | -17 | 2 | 4 |
| 13 | Area Palembang | 998 | 1.006 | 1.010 | 12 | 3 | 1,16% | 1.098 | 91,99% | -88 | 12 | 16 |
| 14 | Area Banten | 554 | 545 | 550 | -3 | 6 | -0,63% | 605 | 90,98% | -55 | 26 | 21 |
| 15 | Area Bekasi | 377 | 366 | 369 | -8 | 2 | -2,09% | 414 | 88,95% | -46 | 29 | 25 |
| 16 | Area Jakarta Kebon Jeru | 321 | 294 | 294 | -27 | 0 | -8,36% | 354 | 83,17% | -60 | 37 | 39 |
| 17 | Area Jakarta Kelapa Gading | 202 | 185 | 184 | -18 | -1 | -8,89% | 224 | 82,15% | -40 | 35 | 43 |
| 18 | Area Jakarta Rawamangun | 364 | 366 | 367 | 3 | 1 | 0,76% | 402 | 91,19% | -35 | 20 | 20 |
| 19 | Area Jakarta Thamrin | 83 | 81 | 82 | -1 | 2 | -1,07% | 97 | 84,82% | -15 | 23 | 38 |
| 20 | Area Bogor | 503 | 464 | 465 | -38 | 1 | -7,50% | 541 | 85,96% | -76 | 40 | 33 |
| 21 | Area Depok | 174 | 182 | 183 | 9 | 1 | 5,32% | 195 | 93,82% | -12 | 16 | 8 |
| 22 | Area Jakarta Fatmawati | 109 | 116 | 118 | 9 | 2 | 8,70% | 123 | 95,74% | -5 | 15 | 5 |
| 23 | Area Jakarta Pondok Indah | 96 | 89 | 90 | -6 | 1 | -6,38% | 109 | 82,48% | -19 | 28 | 42 |
| 24 | Area Jakarta Saharjo | 82 | 78 | 78 | -3 | 1 | -3,95% | 91 | 85,73% | -13 | 25 | 34 |
| 25 | Area Tangerang Selatan | 306 | 315 | 315 | 8 | 0 | 2,76% | 329 | 95,66% | -14 | 18 | 6 |
| 26 | Area Bandung Kota | 726 | 716 | 724 | -2 | 8 | -0,24% | 772 | 93,80% | -48 | 24 | 9 |
| 27 | Area Bandung Raya | 566 | 504 | 507 | -59 | 3 | -10,34% | 610 | 83,16% | -103 | 42 | 40 |
| 28 | Area Cirebon | 607 | 531 | 531 | -76 | 0 | -12,49% | 641 | 82,90% | -110 | 44 | 41 |
| 29 | Area Purwokerto | 556 | 519 | 519 | -36 | 0 | -6,53% | 610 | 85,20% | -90 | 38 | 36 |
| 30 | Area Semarang Kota | 877 | 901 | 907 | 10 | 6 | 1,14% | 534 | 169,86% | 373 | 14 | 1 |
| 31 | Area Pekalongan | 491 | 496 | 501 | 10 | 5 | 2,05% | 534 | 93,80% | -33 | 14 | 10 |
| 32 | Area Solo | 592 | 522 | 523 | -68 | 2 | -11,52% | 649 | 80,70% | -125 | 43 | 45 |
| 33 | Area Yogyakarta | 464 | 445 | 449 | -16 | 4 | -3,35% | 515 | 87,11% | -66 | 34 | 30 |
| 34 | Area Denpasar | 996 | 992 | 1.004 | 8 | 12 | 0,78% | 1.097 | 91,49% | -93 | 19 | 18 |
| 35 | Area Jember | 428 | 388 | 390 | -38 | 2 | -8,79% | 452 | 86,23% | -62 | 39 | 32 |
| 36 | Area Kediri | 780 | 745 | 756 | -24 | 11 | -3,04% | 859 | 88,11% | -102 | 36 | 27 |
| 37 | Area Malang | 483 | 462 | 470 | -14 | 8 | -2,81% | 536 | 87,72% | -66 | 33 | 29 |
| 38 | Area Surabaya Kota | 408 | 400 | 400 | -9 | 0 | -2,09% | 453 | 88,33% | -53 | 30 | 26 |
| 39 | Area Surabaya Raya | 712 | 733 | 743 | 32 | 10 | 4,43% | 791 | 93,99% | -47 | 7 | 7 |
| 40 | Area Balikpapan | 420 | 446 | 452 | 32 | 5 | 7,57% | 495 | 91,32% | -43 | 6 | 19 |
| 41 | Area Banjarmasin | 540 | 530 | 534 | -6 | 5 | -1,12% | 628 | 85,08% | -94 | 27 | 37 |
| 42 | Area Pontianak | 441 | 446 | 449 | 9 | 3 | 1,95% | 498 | 90,19% | -49 | 17 | 24 |
| 43 | Area Makassar | 643 | 640 | 643 | 1 | 3 | 0,08% | 740 | 86,88% | -97 | 21 | 31 |
| 44 | Area Manado | 196 | 185 | 185 | -11 | 0 | -5,61% | 227 | 81,51% | -42 | 32 | 44 |
| 45 | Area Palu | 394 | 422 | 426 | 31 | 3 | 7,96% | 472 | 90,26% | -46 | 8 | 23 |

