



# KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 23 Dec 2025



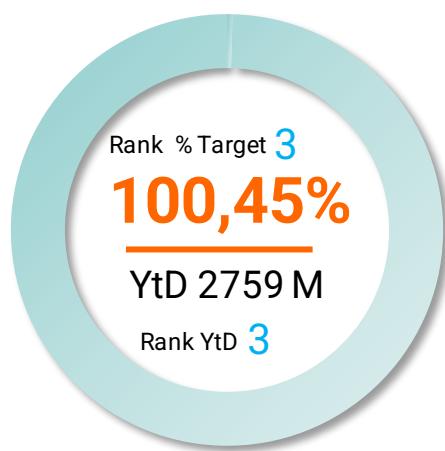
# HIGHLIGHT KINERJA RO 2 MEDAN



# HIGHLIGHT KINERJA RO 2 MEDAN

## DPK

DPK



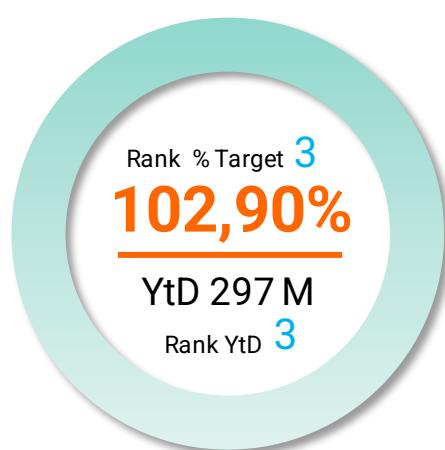
GIRO



TABUNGAN



DEPOSITO



CASA

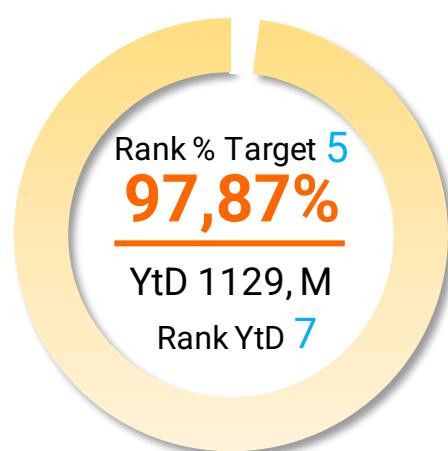


## PEMBIAYAAN

PEMBIAYAAN RETAIL



PEMBIAYAAN CFG



PEMBIAYAAN SME



PEMBIAYAAN MBG



PEMBIAYAAN PWG



PEMBIAYAAN CILEM

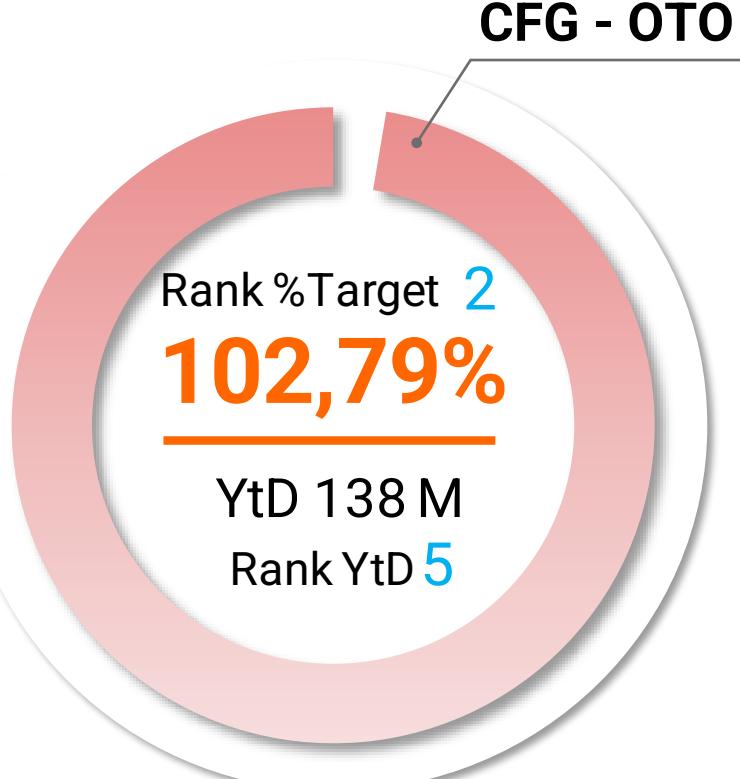
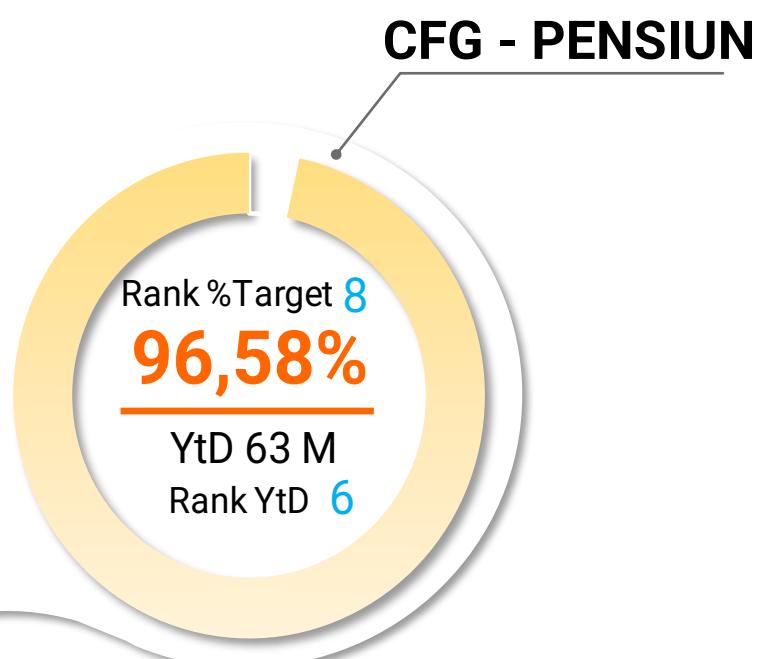
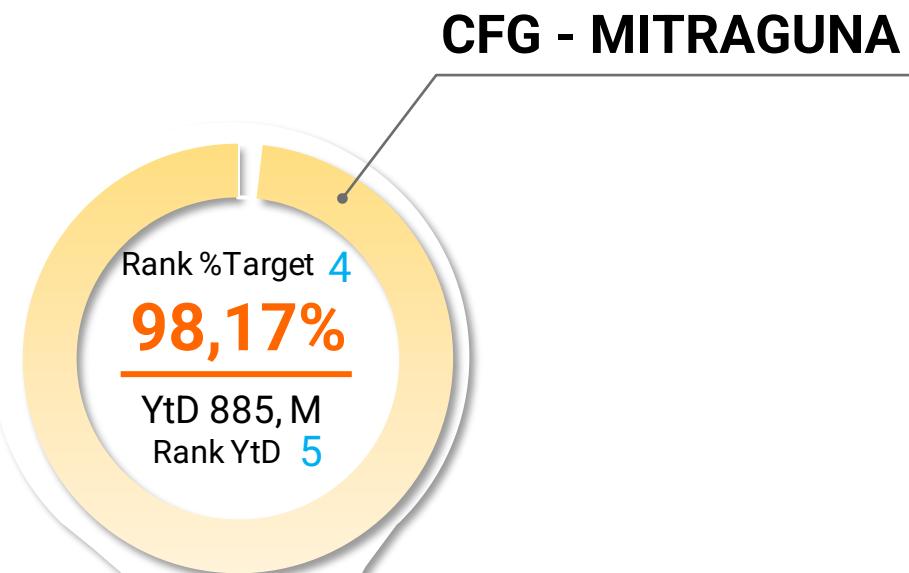


PEMBIAYAAN GADAI



# HIGHLIGHT KINERJA RO 2 MEDAN

## PEMBIAYAAN CONSUMER (CFG)



# KINERJA REGION



## KINERJA DPK RO PER 23-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.069	20.080	1.042	459	10	5,47%	21.428	93,71%	-1.348	7	6	21.428	-1.348
2	RO II/ Medan	20.912	23.519	23.461	23.671	2.759	152	210	13,19%	23.565	100,45%	106	3	3	23.565	106
3	RO III/ Palembang	20.017	21.849	22.081	21.632	1.615	-217	-448	8,07%	23.017	93,98%	-1.385	5	5	23.017	-1.385
4	RO IV/ Jakarta 1	110.022	134.028	133.669	133.434	23.411	-594	-235	21,28%	115.245	115,78%	18.189	1	1	115.245	18.189
5	RO V/ Jakarta 2	49.486	54.090	58.478	58.512	9.026	4.422	34	18,24%	54.244	107,87%	4.267	2	2	54.244	4.267
6	RO VI/ Bandung	20.494	21.907	21.498	21.489	994	-419	-9	4,85%	23.960	89,68%	-2.472	8	9	23.960	-2.472
7	RO VII/ Semarang	25.381	26.479	25.673	25.738	357	-741	65	1,41%	28.582	90,05%	-2.844	9	8	28.582	-2.844
8	RO VIII/ Surabaya	30.784	32.237	31.845	32.074	1.290	-163	229	4,19%	35.319	90,81%	-3.245	6	7	35.319	-3.245
9	RO IX/ Kalimantan	19.302	19.885	19.540	19.643	341	-243	103	1,76%	22.154	88,67%	-2.511	10	10	22.154	-2.511
10	RO X/ Makassar	12.017	13.875	13.739	13.800	1.784	-75	62	14,84%	14.167	97,41%	-367	4	4	14.167	-367

## KINERJA GIRO RO PER 23-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.223	2.132	92	44	-91	4,51%	2.914	73,18%	-781	8	6	2.914	-781
2	RO II/ Medan	1.894	2.448	2.638	2.718	823	270	79	43,46%	2.952	92,07%	-234	4	4	2.952	-234
3	RO III/ Palembang	1.759	3.054	3.241	2.770	1.012	-284	-471	57,54%	2.916	95,01%	-146	3	3	2.916	-146
4	RO IV/ Jakarta 1	32.959	37.026	42.284	40.546	7.587	3.519	-1.739	23,02%	35.010	115,81%	5.535	2	2	35.010	5.535
5	RO V/ Jakarta 2	8.042	13.196	17.582	17.756	9.714	4.561	174	120,78%	10.182	174,38%	7.574	1	1	10.182	7.574
6	RO VI/ Bandung	2.464	3.390	3.068	2.829	364	-561	-239	14,79%	4.219	67,06%	-1.390	6	8	4.219	-1.390
7	RO VII/ Semarang	1.674	1.497	1.507	1.522	-152	26	16	-9,08%	2.924	52,07%	-1.402	10	10	2.924	-1.402
8	RO VIII/ Surabaya	2.806	2.866	3.010	3.145	338	279	135	12,05%	4.255	73,91%	-1.110	7	5	4.255	-1.110
9	RO IX/ Kalimantan	1.559	1.795	1.958	1.936	377	141	-22	24,18%	2.712	71,37%	-777	5	7	2.712	-777
10	RO X/ Makassar	1.137	1.502	1.169	1.179	42	-323	10	3,70%	1.806	65,28%	-627	9	9	1.806	-627

## KINERJA TABUNGAN RO PER 23-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.185	15.294	1.465	480	109	10,60%	15.284	100,06%	10	3	2	15.284	10
2	RO II/ Medan	12.343	13.809	13.820	13.982	1.638	173	162	13,27%	13.838	101,04%	144	2	1	13.838	144
3	RO III/ Palembang	12.611	13.645	13.759	13.793	1.182	147	34	9,37%	14.391	95,84%	-599	8	5	14.391	-599
4	RO IV/ Jakarta 1	20.440	22.690	21.933	22.206	1.766	-483	273	8,64%	23.371	95,02%	-1.165	1	7	23.371	-1.165
5	RO V/ Jakarta 2	16.473	17.204	17.513	17.776	1.304	572	264	7,92%	18.885	94,13%	-1.108	7	9	18.885	-1.108
6	RO VI/ Bandung	10.950	11.892	11.795	11.947	996	54	151	9,10%	12.494	95,62%	-547	9	6	12.494	-547
7	RO VII/ Semarang	15.386	17.124	16.617	16.704	1.318	-420	86	8,57%	17.160	97,34%	-457	6	4	17.160	-457
8	RO VIII/ Surabaya	18.627	20.327	19.875	19.994	1.367	-333	119	7,34%	21.492	93,03%	-1.499	4	10	21.492	-1.499
9	RO IX/ Kalimantan	11.487	12.035	12.268	12.393	906	357	125	7,89%	13.073	94,80%	-680	10	8	13.073	-680
10	RO X/ Makassar	8.388	9.294	9.666	9.727	1.340	433	61	15,97%	9.786	99,40%	-59	5	3	9.786	-59

## KINERJA DEPOSITO RO PER 23-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.661	2.654	-515	-65	-7	-16,25%	3.231	82,15%	-577	6	10	3.231	-577
2	RO II/ Medan	6.675	7.262	7.003	6.972	297	-290	-32	4,45%	6.775	102,90%	196	3	3	6.775	196
3	RO III/ Palembang	5.648	5.150	5.081	5.069	-579	-81	-11	-10,25%	5.710	88,78%	-641	7	7	5.710	-641
4	RO IV/ Jakarta 1	56.623	74.312	69.451	70.682	14.058	-3.630	1.230	24,83%	56.864	124,30%	13.818	1	1	56.864	13.818
5	RO V/ Jakarta 2	24.971	23.690	23.383	22.979	-1.992	-711	-404	-7,98%	25.177	91,27%	-2.198	10	6	25.177	-2.198
6	RO VI/ Bandung	7.080	6.625	6.634	6.713	-366	88	79	-5,18%	7.248	92,62%	-535	4	5	7.248	-535
7	RO VII/ Semarang	8.321	7.859	7.549	7.512	-809	-347	-38	-9,72%	8.497	88,40%	-985	8	8	8.497	-985
8	RO VIII/ Surabaya	9.350	9.044	8.960	8.935	-415	-109	-25	-4,43%	9.572	93,35%	-637	5	4	9.572	-637
9	RO IX/ Kalimantan	6.256	6.055	5.314	5.314	-942	-741	-0	-15,06%	6.368	83,44%	-1.054	9	9	6.368	-1.054
10	RO X/ Makassar	2.492	3.079	2.903	2.894	402	-185	-9	16,13%	2.575	112,38%	319	2	2	2.575	319

## KINERJA CASA PER 23-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.408	17.426	1.557	524	18	9,81%	18.197	95,76%	-772	6	4	18.197	-772
2	RO II/ Medan	14.238	16.257	16.458	16.699	2.462	442	241	17,29%	16.790	99,46%	-90	3	3	16.790	-90
3	RO III/ Palembang	14.369	16.699	17.000	16.563	2.194	-136	-437	15,27%	17.307	95,70%	-744	4	5	17.307	-744
4	RO IV/ Jakarta 1	53.399	59.716	64.217	62.752	9.353	3.036	-1.465	17,52%	58.381	107,49%	4.371	2	2	58.381	4.371
5	RO V/ Jakarta 2	24.515	30.400	35.095	35.533	11.018	5.133	438	44,94%	29.067	122,24%	6.465	1	1	29.067	6.465
6	RO VI/ Bandung	13.415	15.282	14.864	14.775	1.361	-507	-88	10,14%	16.712	88,41%	-1.937	8	10	16.712	-1.937
7	RO VII/ Semarang	17.060	18.621	18.124	18.226	1.166	-395	102	6,83%	20.085	90,75%	-1.859	10	8	20.085	-1.859
8	RO VIII/ Surabaya	21.434	23.193	22.885	23.139	1.705	-54	254	7,95%	25.747	89,87%	-2.608	5	9	25.747	-2.608
9	RO IX/ Kalimantan	13.046	13.830	14.226	14.329	1.283	498	103	9,83%	15.785	90,77%	-1.457	9	7	15.785	-1.457
10	RO X/ Makassar	9.524	10.796	10.836	10.906	1.382	110	70	14,51%	11.592	94,09%	-686	7	6	11.592	-686

## KINERJA PEMBIAYAN RETAIL RO PER 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.581	1.590	-45	7,23%	24.944	94,54%	-1.362	10	9	24.944	-1.362
2	RO II/ Medan	16.720	18.994	19.237	2.517	244	15,06%	19.772	97,30%	-535	6	4	19.772	-535
3	RO III/ Palembang	23.276	25.584	25.915	2.639	331	11,34%	26.652	97,23%	-737	5	5	26.652	-737
4	RO IV/ Jakarta 1	26.533	29.889	30.408	3.875	519	14,61%	30.928	98,32%	-519	1	2	30.928	-519
5	RO V/ Jakarta 2	22.100	24.525	24.786	2.686	261	12,16%	26.170	94,71%	-1.384	4	8	26.170	-1.384
6	RO VI/ Bandung	15.442	17.473	17.738	2.296	265	14,87%	18.080	98,11%	-342	7	3	18.080	-342
7	RO VII/ Semarang	14.637	16.121	16.334	1.697	213	11,59%	17.293	94,45%	-959	9	10	17.293	-959
8	RO VIII/ Surabaya	25.055	27.753	28.201	3.146	449	12,56%	29.100	96,91%	-899	3	7	29.100	-899
9	RO IX/ Kalimantan	16.731	18.488	18.699	1.968	211	11,77%	19.254	97,12%	-555	8	6	19.254	-555
10	RO X/ Makassar	17.143	20.176	20.578	3.435	402	20,04%	20.344	101,15%	235	2	1	20.344	235

## KINERJA CFG RO PER 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.375	1.276	39	10,54%	13.620	98,20%	-246	6	4	13.620	-246
2	RO II/ Medan	11.848	12.865	12.977	1.129	112	9,53%	13.259	97,87%	-282	7	5	13.259	-282
3	RO III/ Palembang	15.275	16.512	16.667	1.392	155	9,11%	16.886	98,70%	-219	4	3	16.886	-219
4	RO IV/ Jakarta 1	21.183	23.341	23.571	2.388	230	11,27%	23.667	99,59%	-97	1	2	23.667	-97
5	RO V/ Jakarta 2	18.317	19.877	19.995	1.678	118	9,16%	20.885	95,74%	-890	3	10	20.885	-890
6	RO VI/ Bandung	10.525	11.523	11.623	1.098	100	10,44%	11.879	97,85%	-256	8	6	11.879	-256
7	RO VII/ Semarang	8.860	9.510	9.590	730	80	8,24%	9.959	96,29%	-370	9	9	9.959	-370
8	RO VIII/ Surabaya	17.072	18.229	18.363	1.291	134	7,56%	18.876	97,29%	-512	5	7	18.876	-512
9	RO IX/ Kalimantan	9.056	9.633	9.692	636	59	7,02%	10.047	96,46%	-356	10	8	10.047	-356
10	RO X/ Makassar	13.189	14.975	15.142	1.954	167	14,81%	14.980	101,09%	163	2	1	14.980	163

## KINERJA CFG - MITRAGUNA 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.689	919	34	10,48%	9.826	98,61%	-137	3	3	9.826	-137
2	RO II/ Medan	7.892	8.699	8.776	885	78	11,21%	8.940	98,17%	-164	5	4	8.940	-164
3	RO III/ Palembang	8.300	9.201	9.306	1.006	106	12,12%	9.358	99,44%	-52	2	2	9.358	-52
4	RO IV/ Jakarta 1	5.937	6.767	6.852	915	85	15,42%	7.007	97,80%	-154	4	6	7.007	-154
5	RO V/ Jakarta 2	2.381	2.758	2.809	428	51	17,96%	3.244	86,58%	-435	10	10	3.244	-435
6	RO VI/ Bandung	4.002	4.477	4.536	533	59	13,32%	4.758	95,33%	-222	8	9	4.758	-222
7	RO VII/ Semarang	4.035	4.452	4.502	467	50	11,58%	4.683	96,13%	-181	9	8	4.683	-181
8	RO VIII/ Surabaya	6.353	7.126	7.214	861	88	13,55%	7.361	98,01%	-146	6	5	7.361	-146
9	RO IX/ Kalimantan	4.687	5.299	5.357	670	59	14,29%	5.484	97,69%	-126	7	7	5.484	-126
10	RO X/ Makassar	7.625	8.922	9.053	1.428	131	18,72%	8.864	102,13%	189	1	1	8.864	189

## KINERJA CFG - PENSIUN 23-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.105	173	1	8,93%	2.164	97,26%	-59	2	5	2.164 -59
2	RO II/ Medan	1.545	1.605	1.608	63	4	4,05%	1.665	96,58%	-57	6	8	1.665 -57
3	RO III/ Palembang	1.907	1.986	1.990	83	4	4,34%	2.056	96,79%	-66	4	7	2.056 -66
4	RO IV/ Jakarta 1	440	462	463	23	1	5,24%	486	95,24%	-23	9	9	486 -23
5	RO V/ Jakarta 2	329	369	371	42	2	12,89%	377	98,47%	-6	8	2	377 -6
6	RO VI/ Bandung	782	847	853	72	6	9,15%	876	97,44%	-22	5	4	876 -22
7	RO VII/ Semarang	667	718	723	56	5	8,40%	743	97,25%	-20	7	6	743 -20
8	RO VIII/ Surabaya	3.688	3.793	3.803	115	11	3,12%	3.894	97,66%	-91	3	3	3.894 -91
9	RO IX/ Kalimantan	1.703	1.690	1.688	-15	-3	-0,91%	1.807	93,39%	-119	10	10	1.807 -119
10	RO X/ Makassar	3.057	3.245	3.254	197	9	6,43%	3.279	99,24%	-25	1	1	3.279 -25

## KINERJA CFG - GRIYA 23-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.189	86	6	7,79%	1.233	96,44%	-44	8	9	1.233 -44
2	RO II/ Medan	1.954	1.973	1.997	43	24	2,20%	2.075	96,26%	-78	9	10	2.075 -78
3	RO III/ Palembang	4.680	4.790	4.828	148	38	3,15%	4.905	98,44%	-77	7	4	4.905 -77
4	RO IV/ Jakarta 1	14.108	15.226	15.350	1.242	124	8,81%	15.212	100,91%	139	1	1	15.212 139
5	RO V/ Jakarta 2	14.915	15.862	15.913	998	50	6,69%	16.299	97,63%	-387	2	6	16.299 -387
6	RO VI/ Bandung	5.339	5.746	5.778	439	32	8,22%	5.767	100,18%	10	3	2	5.767 10
7	RO VII/ Semarang	3.744	3.877	3.900	156	23	4,17%	3.975	98,12%	-75	5	5	3.975 -75
8	RO VIII/ Surabaya	6.450	6.574	6.602	152	28	2,36%	6.781	97,36%	-179	6	7	6.781 -179
9	RO IX/ Kalimantan	2.300	2.178	2.179	-120	1	-5,23%	2.249	96,89%	-70	10	8	2.249 -70
10	RO X/ Makassar	2.241	2.447	2.466	225	19	10,04%	2.487	99,16%	-21	4	3	2.487 -21

## KINERJA CFG - OTO 23-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP
1	RO I/ Aceh	293	394	391	98	-3	33,59%	397	98,52%	-6	8	3	397 -6
2	RO II/ Medan	457	588	595	138	7	30,22%	579	102,79%	16	5	2	579 16
3	RO III/ Palembang	387	535	543	156	8	40,26%	567	95,70%	-24	4	4	567 -24
4	RO IV/ Jakarta 1	698	885	905	207	20	29,73%	963	93,99%	-58	2	6	963 -58
5	RO V/ Jakarta 2	692	888	903	210	15	30,40%	964	93,58%	-62	1	7	964 -62
6	RO VI/ Bandung	401	453	456	55	3	13,69%	478	95,49%	-22	9	5	478 -22
7	RO VII/ Semarang	414	463	465	50	1	12,14%	558	83,23%	-94	10	10	558 -94
8	RO VIII/ Surabaya	580	737	743	163	7	28,07%	839	88,61%	-96	3	9	839 -96
9	RO IX/ Kalimantan	366	465	468	101	2	27,64%	508	92,17%	-40	7	8	508 -40
10	RO X/ Makassar	265	361	370	105	8	39,42%	350	105,78%	20	6	1	350 20

## KINERJA PWG 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.512	771	14	104,01%	1.581	95,62%	-69	8	5	1.581	-69
2	RO II/ Medan	1.161	2.076	2.195	1.034	119	89,08%	2.222	98,82%	-26	4	3	2.222	-26
3	RO III/ Palembang	1.184	2.002	2.124	940	122	79,38%	2.270	93,57%	-146	6	6	2.270	-146
4	RO IV/ Jakarta 1	1.292	2.159	2.300	1.008	142	78,02%	2.692	85,46%	-391	5	9	2.692	-391
5	RO V/ Jakarta 2	923	1.586	1.688	765	103	82,84%	2.019	83,62%	-331	9	10	2.019	-331
6	RO VI/ Bandung	1.332	2.246	2.382	1.050	136	78,89%	2.320	102,66%	62	3	2	2.320	62
7	RO VII/ Semarang	978	1.686	1.780	802	94	82,03%	2.012	88,49%	-232	7	8	2.012	-232
8	RO VIII/ Surabaya	2.120	3.436	3.643	1.523	207	71,84%	3.693	98,63%	-51	1	4	3.693	-51
9	RO IX/ Kalimantan	1.142	1.729	1.797	655	68	57,31%	1.988	90,38%	-191	10	7	1.988	-191
10	RO X/ Makassar	1.952	3.167	3.341	1.389	174	71,17%	2.977	112,21%	363	2	1	2.977	363

## KINERJA PWG - GADAI 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	487	244	4	100,40%	392	124,24%	95	8	1	392	95
2	RO II/ Medan	557	834	859	302	25	54,29%	752	114,17%	107	4	2	752	107
3	RO III/ Palembang	497	726	761	264	35	53,05%	718	106,06%	43	5	9	718	43
4	RO IV/ Jakarta 1	477	679	706	229	27	48,08%	685	103,12%	21	9	10	685	21
5	RO V/ Jakarta 2	381	564	589	208	24	54,59%	517	113,85%	72	10	4	517	72
6	RO VI/ Bandung	648	954	1.004	357	51	55,04%	912	110,18%	93	3	6	912	93
7	RO VII/ Semarang	398	634	657	259	23	65,01%	596	110,22%	61	6	5	596	61
8	RO VIII/ Surabaya	1.149	1.713	1.782	634	69	55,17%	1.654	107,78%	129	2	7	1.654	129
9	RO IX/ Kalimantan	593	836	850	257	14	43,41%	796	106,80%	54	7	8	796	54
10	RO X/ Makassar	1.480	2.122	2.173	694	52	46,88%	1.908	113,93%	266	1	3	1.908	266

## KINERJA PWG CILEM 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.024	526	10	105,78%	1.189	86,18%	-164	9	6	1.189	-164
2	RO II/ Medan	605	1.243	1.337	732	94	121,12%	1.469	90,96%	-133	3	4	1.469	-133
3	RO III/ Palembang	687	1.276	1.363	676	87	98,43%	1.553	87,81%	-189	6	5	1.553	-189
4	RO IV/ Jakarta 1	815	1.480	1.594	779	114	95,53%	2.007	79,43%	-413	2	7	2.007	-413
5	RO V/ Jakarta 2	543	1.021	1.100	557	78	102,66%	1.502	73,22%	-402	7	10	1.502	-402
6	RO VI/ Bandung	684	1.292	1.378	694	86	101,49%	1.409	97,80%	-31	5	2	1.409	-31
7	RO VII/ Semarang	580	1.052	1.123	543	71	93,72%	1.416	79,35%	-292	8	9	1.416	-292
8	RO VIII/ Surabaya	971	1.723	1.861	889	138	91,55%	2.040	91,22%	-179	1	3	2.040	-179
9	RO IX/ Kalimantan	549	893	947	397	53	72,33%	1.192	79,41%	-245	10	8	1.192	-245
10	RO X/ Makassar	472	1.045	1.167	695	122	147,33%	1.069	109,14%	98	4	1	1.069	98

## KINERJA SME RO 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.324	-262	-61	-10,13%	2.712	85,68%	-388	10	10	2.712	-388
2	RO II/ Medan	1.401	1.647	1.632	232	-14	16,53%	1.649	99,00%	-16	6	6	1.649	-16
3	RO III/ Palembang	2.436	2.496	2.510	74	14	3,04%	2.726	92,08%	-216	8	8	2.726	-216
4	RO IV/ Jakarta 1	2.158	2.553	2.687	529	134	24,53%	2.472	108,69%	215	2	1	2.472	215
5	RO V/ Jakarta 2	1.590	1.819	1.845	255	27	16,05%	1.877	98,30%	-32	5	7	1.877	-32
6	RO VI/ Bandung	1.687	1.953	1.966	279	13	16,55%	1.858	105,82%	108	4	2	1.858	108
7	RO VII/ Semarang	1.820	2.041	2.051	231	10	12,72%	2.050	100,07%	1	7	5	2.050	1
8	RO VIII/ Surabaya	2.055	2.368	2.420	365	52	17,74%	2.344	103,25%	76	3	3	2.344	76
9	RO IX/ Kalimantan	5.131	5.704	5.772	641	68	12,50%	5.597	103,13%	175	1	4	5.597	175
10	RO X/ Makassar	769	787	837	68	50	8,81%	947	88,37%	-110	9	9	947	-110

## KINERJA MBG 23-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.371	-194	-37	-2,96%	7.031	90,63%	-659	10	3	7.031	-659
2	RO II/ Medan	2.310	2.406	2.433	123	27	5,32%	2.643	92,07%	-209	2	2	2.643	-209
3	RO III/ Palembang	4.380	4.573	4.613	233	39	5,31%	4.769	96,73%	-156	1	1	4.769	-156
4	RO IV/ Jakarta 1	1.900	1.837	1.850	-50	14	-2,64%	2.096	88,26%	-246	7	8	2.096	-246
5	RO V/ Jakarta 2	1.269	1.244	1.257	-12	14	-0,95%	1.389	90,50%	-132	5	4	1.389	-132
6	RO VI/ Bandung	1.898	1.751	1.766	-132	15	-6,96%	2.022	87,33%	-256	9	10	2.022	-256
7	RO VII/ Semarang	2.980	2.883	2.913	-67	30	-2,24%	3.273	89,01%	-360	8	6	3.273	-360
8	RO VIII/ Surabaya	3.807	3.720	3.775	-32	55	-0,85%	4.187	90,16%	-412	6	5	4.187	-412
9	RO IX/ Kalimantan	1.401	1.422	1.438	37	15	2,64%	1.621	88,71%	-183	3	7	1.621	-183
10	RO X/ Makassar	1.233	1.248	1.258	24	10	1,99%	1.439	87,39%	-182	4	9	1.439	-182

# KINERJA AREA



KINERJA DPK AREA PER 23-Dec-2025														
No	Area					Growth			Growth (%)	Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.470	7.672	8.077	8.033	564	361	-44	7,54%				11	
2	Area Lhokseumawe	8.074	8.067	8.092	8.151	76	83	59	0,94%				34	
3	Area Meulaboh	3.494	3.882	3.900	3.896	402	15	-4	11,52%				18	
4	Area Batam	2.849	3.274	3.225	3.225	376	-49	0	13,20%				19	
5	Area Medan Kota	5.356	6.158	6.317	6.370	1.014	211	52	18,93%				9	
6	Area Medan Raya	2.641	2.872	2.876	2.858	218	-14	-18	8,24%				28	
7	Area Pekanbaru	7.557	8.546	8.448	8.604	1.047	58	156	13,86%				8	
8	Area Pematangsiantar	2.510	2.668	2.595	2.614	104	-54	19	4,15%				33	
9	Area Bandar Lampung	3.931	4.259	4.252	4.235	304	-24	-16	7,74%				21	
10	Area Bengkulu	2.130	2.493	2.597	2.537	406	44	-60	19,08%				17	
11	Area Jambi	2.705	3.237	3.181	3.215	510	-22	34	18,87%				12	
12	Area Padang	3.909	4.248	4.219	4.190	281	-58	-29	7,18%				23	
13	Area Palembang	7.341	7.612	7.832	7.455	114	-157	-377	1,55%				31	
14	Area Banten	10.556	12.172	11.998	12.051	1.495	-121	53	14,16%				5	
15	Area Bekasi	8.947	9.796	8.601	9.432	485	-364	831	5,42%				13	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.787	8.436	1.062	-1.063	-351	14,41%				7	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.764	13.808	1.988	-2.086	43	16,82%				3	
18	Area Jakarta Rawamangun	10.100	10.103	9.956	9.762	-338	-341	-194	-3,35%				43	
19	Area Jakarta Thamrin	61.226	76.564	80.563	79.946	18.720	3.382	-617	30,58%				1	
20	Area Bogor	8.049	7.662	7.978	7.998	-51	336	20	-0,63%				38	
21	Area Depok	6.943	6.872	6.909	6.892	-51	20	-17	-0,74%				39	
22	Area Jakarta Fatmawati	11.619	13.960	13.233	13.382	1.762	-578	149	15,17%				4	
23	Area Jakarta Pondok Indah	8.481	8.793	8.272	8.303	-178	-489	31	-2,09%				42	
24	Area Jakarta Saharjo	8.231	11.230	16.661	16.528	8.297	5.298	-133	100,80%				2	
25	Area Tangerang Selatan	6.162	5.574	5.424	5.408	-754	-166	-16	-12,23%				45	
26	Area Bandung Kota	9.788	10.510	10.068	9.910	123	-599	-158	1,25%				30	
27	Area Bandung Raya	5.837	6.275	6.182	6.271	434	-4	89	7,44%				16	
28	Area Cirebon	4.870	5.123	5.248	5.307	437	184	59	8,98%				15	
29	Area Purwokerto	3.175	3.446	3.377	3.401	226	-46	24	7,11%				27	
30	Area Semarang Kota	7.056	7.135	7.017	7.033	-24	-103	15	-0,34%				37	
31	Area Pekalongan	3.560	3.638	3.162	3.173	-386	-465	11	-10,86%				44	
32	Area Solo	4.925	5.259	5.229	5.240	315	-18	11	6,40%				20	
33	Area Yogyakarta	6.665	7.001	6.888	6.891	226	-110	3	3,39%				26	
34	Area Denpasar	3.788	4.181	4.201	4.228	440	47	27	11,62%				14	
35	Area Jember	2.822	2.836	2.802	2.801	-21	-35	-1	-0,75%				36	
36	Area Kediri	4.155	4.089	4.036	4.060	-95	-29	24	-2,29%				41	
37	Area Malang	4.575	5.295	5.296	5.373	798	79	78	17,44%				10	
38	Area Surabaya Kota	7.814	7.742	7.768	7.753	-61	11	-16	-0,78%				40	
39	Area Surabaya Raya	7.629	8.094	7.742	7.858	230	-235	117	3,01%				25	
40	Area Balikpapan	8.442	8.723	8.560	8.644	201	-79	84	2,39%				29	
41	Area Banjarmasin	7.270	7.461	7.453	7.378	108	-82	-75	1,49%				32	
42	Area Pontianak	3.590	3.702	3.527	3.621	31	-81	94	0,87%				35	
43	Area Makassar	6.449	7.518	7.681	7.696	1.247	179	15	19,34%				6	
44	Area Manado	2.345	2.927	2.568	2.597	252	-330	29	10,75%				24	
45	Area Palu	3.223	3.431	3.490	3.507	284	76	17	8,82%				22	

## KINERJA GIRO AREA PER 23-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.367	1.274	88	145	-93	7,43%					20	
2	Area Lhokseumawe	528	575	448	486	-43	-90	38	-8,06%					39	
3	Area Meulaboh	326	384	409	373	47	-11	-36	14,28%					26	
4	Area Batam	238	419	397	405	167	-13	9	70,14%					15	
5	Area Medan Kota	315	437	624	641	326	204	17	103,48%					10	
6	Area Medan Raya	156	129	157	120	-36	-9	-37	-23,30%					37	
7	Area Pekanbaru	1.111	1.414	1.428	1.519	408	105	91	36,72%					8	
8	Area Pematangsiantar	74	49	32	33	-41	-16	0	-55,87%					38	
9	Area Bandar Lampung	474	458	487	463	-11	4	-24	-2,40%					33	
10	Area Bengkulu	144	93	195	122	-22	29	-74	-15,50%					35	
11	Area Jambi	173	181	145	169	-3	-11	24	-1,87%					32	
12	Area Padang	270	313	316	301	31	-13	-15	11,41%					27	
13	Area Palembang	698	2.010	2.098	1.716	1.018	-293	-382	145,78%					4	
14	Area Banten	2.097	3.722	4.261	4.084	1.988	363	-177	94,80%					3	
15	Area Bekasi	834	871	933	1.715	880	843	781	105,54%					6	
16	Area Jakarta Kebon Jeruk	636	1.900	1.852	1.218	582	-682	-634	91,42%					7	
17	Area Jakarta Kelapa Gading	576	781	784	813	236	32	29	40,97%					13	
18	Area Jakarta Rawamangun	2.444	2.574	2.334	2.075	-369	-499	-258	-15,10%					45	
19	Area Jakarta Thamrin	26.371	27.178	32.121	30.641	4.270	3.463	-1.480	16,19%					2	
20	Area Bogor	684	784	802	803	119	20	2	17,43%					17	
21	Area Depok	721	994	1.028	1.000	279	6	-28	38,75%					11	
22	Area Jakarta Fatmawati	2.301	3.158	2.869	3.189	889	31	320	38,63%					5	
23	Area Jakarta Pondok Indah	957	1.238	834	815	-142	-423	-19	-14,82%					43	
24	Area Jakarta Saharjo	2.794	6.112	11.403	11.309	8.515	5.197	-94	304,80%					1	
25	Area Tangerang Selatan	586	910	646	639	53	-271	-6	9,08%					23	
26	Area Bandung Kota	1.112	2.126	1.749	1.485	373	-641	-264	33,58%					9	
27	Area Bandung Raya	810	783	758	754	-56	-29	-4	-6,87%					40	
28	Area Cirebon	543	481	560	590	47	109	29	8,62%					25	
29	Area Purwokerto	215	155	173	192	-24	36	19	-10,93%					36	
30	Area Semarang Kota	684	498	493	521	-162	23	28	-23,72%					44	
31	Area Pekalongan	200	174	203	204	5	30	1	2,29%					31	
32	Area Solo	221	228	233	233	12	5	0	5,21%					29	
33	Area Yogyakarta	355	442	404	372	18	-69	-32	4,99%					28	
34	Area Denpasar	281	237	236	259	-22	23	24	-7,83%					34	
35	Area Jember	67	111	129	117	49	6	-12	73,36%					24	
36	Area Kediri	248	132	131	129	-119	-3	-2	-47,82%					41	
37	Area Malang	232	371	402	474	243	103	73	104,71%					12	
38	Area Surabaya Kota	947	1.030	1.010	1.056	109	26	46	11,50%					18	
39	Area Surabaya Raya	1.031	986	1.103	1.109	78	123	6	7,56%					21	
40	Area Balikpapan	580	682	740	744	164	63	5	28,26%					16	
41	Area Banjarmasin	548	639	856	754	207	116	-102	37,71%					14	
42	Area Pontianak	431	475	363	437	6	-38	75	1,49%					30	
43	Area Makassar	474	648	577	578	104	-69	1	21,96%					19	
44	Area Manado	244	540	292	301	57	-239	9	23,29%					22	
45	Area Palu	418	314	300	299	-119	-15	-1	-28,43%					42	

## KINERJA TABUNGAN AREA PER 23-Dec-2025

No	AREA					Growth		Growth		Target		Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	
1	Area Banda Aceh	5.097	5.431	5.625	5.676	579	246	52	11,37%				5
2	Area Lhokseumawe	5.942	6.260	6.429	6.465	523	205	36	8,80%				6
3	Area Meulaboh	2.789	3.123	3.130	3.152	363	29	22	13,02%				10
4	Area Batam	1.733	1.904	1.904	1.944	211	40	40	12,17%				32
5	Area Medan Kota	2.242	2.410	2.485	2.520	278	110	35	12,41%				22
6	Area Medan Raya	1.804	1.981	1.979	1.997	193	16	18	10,71%				35
7	Area Pekanbaru	4.778	5.505	5.425	5.485	707	-20	60	14,80%				2
8	Area Pematangsiantar	1.787	2.009	2.026	2.035	249	26	9	13,92%				26
9	Area Bandar Lampung	2.833	3.073	3.075	3.082	249	9	7	8,79%				25
10	Area Bengkulu	1.512	1.615	1.617	1.631	119	16	14	7,88%				43
11	Area Jambi	1.922	2.212	2.190	2.201	279	-11	11	14,53%				21
12	Area Padang	2.662	2.851	2.889	2.877	216	26	-12	8,11%				31
13	Area Palembang	3.683	3.894	3.987	4.002	319	108	15	8,66%				12
14	Area Banten	4.051	4.150	3.973	4.031	-20	-119	58	-0,50%				45
15	Area Bekasi	4.951	5.551	5.174	5.215	264	-336	42	5,34%				23
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.605	2.634	295	-7	30	12,60%				19
17	Area Jakarta Kelapa Gading	1.993	2.339	2.545	2.589	596	250	44	29,90%				3
18	Area Jakarta Rawamangun	3.266	3.716	3.460	3.522	256	-194	61	7,83%				24
19	Area Jakarta Thamrin	3.839	4.293	4.176	4.215	376	-78	39	9,79%				9
20	Area Bogor	4.124	4.361	4.364	4.427	303	66	63	7,35%				16
21	Area Depok	3.364	3.471	3.546	3.556	192	85	10	5,71%				37
22	Area Jakarta Fatmawati	2.449	2.443	2.558	2.625	176	182	68	7,19%				39
23	Area Jakarta Pondok Indah	2.483	2.688	2.752	2.805	321	116	53	12,94%				11
24	Area Jakarta Saharjo	1.724	1.818	1.851	1.892	168	75	41	9,74%				41
25	Area Tangerang Selatan	2.328	2.423	2.442	2.472	143	48	30	6,16%				42
26	Area Bandung Kota	4.312	4.850	4.845	4.898	586	48	52	13,59%				4
27	Area Bandung Raya	3.375	3.596	3.540	3.609	234	13	69	6,94%				27
28	Area Cirebon	3.264	3.446	3.410	3.440	176	-7	30	5,39%				40
29	Area Purwokerto	2.153	2.510	2.440	2.450	296	-60	9	13,77%				18
30	Area Semarang Kota	3.815	4.197	4.028	4.049	233	-148	21	6,12%				28
31	Area Pekalongan	2.059	2.564	2.243	2.253	194	-311	10	9,42%				34
32	Area Solo	3.209	3.493	3.480	3.491	283	-1	12	8,81%				20
33	Area Yogyakarta	4.150	4.361	4.426	4.461	311	100	35	7,50%				14
34	Area Denpasar	2.751	3.056	3.116	3.131	380	75	16	13,83%				8
35	Area Jember	1.982	2.196	2.188	2.199	217	3	11	10,96%				29
36	Area Kediri	2.848	2.986	2.998	3.026	177	40	28	6,22%				38
37	Area Malang	2.849	3.247	3.152	3.150	301	-97	-2	10,57%				17
38	Area Surabaya Kota	3.584	3.685	3.658	3.658	74	-27	0	2,06%				44
39	Area Surabaya Raya	4.613	5.157	4.763	4.830	216	-327	66	4,69%				30
40	Area Balikpapan	4.745	4.974	5.073	5.142	397	168	69	8,37%				7
41	Area Banjarmasin	4.620	4.844	4.891	4.928	308	85	37	6,67%				15
42	Area Pontianak	2.122	2.218	2.304	2.323	201	105	19	9,45%				33
43	Area Makassar	4.397	5.044	5.206	5.229	833	185	23	18,94%				1
44	Area Manado	1.697	1.767	1.870	1.889	192	123	20	11,32%				36
45	Area Palu	2.293	2.484	2.590	2.608	315	125	18	13,73%				13

## KINERJA DEPOSITO AREA PER 23-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.086	1.083	-104	-29	-3	-8,75%					27	
2	Area Lhokseumawe	1.604	1.232	1.214	1.200	-404	-33	-15	-25,19%					36	
3	Area Meulaboh	379	375	361	371	-7	-4	10	-1,94%					20	
4	Area Batam	878	951	924	876	-2	-75	-48	-0,23%					19	
5	Area Medan Kota	2.799	3.311	3.208	3.208	410	-102	1	14,64%					4	
6	Area Medan Raya	681	762	741	742	61	-20	1	8,92%					15	
7	Area Pekanbaru	1.668	1.627	1.594	1.600	-68	-28	6	-4,09%					23	
8	Area Pematangsiantar	649	610	537	546	-103	-65	9	-15,90%					26	
9	Area Bandar Lampung	625	728	690	691	67	-37	1	10,65%					14	
10	Area Bengkulu	475	785	785	784	310	-1	-0	65,25%					6	
11	Area Jambi	610	845	846	845	235	0	-1	38,42%					9	
12	Area Padang	978	1.083	1.014	1.012	34	-72	-2	3,46%					16	
13	Area Palembang	2.960	1.708	1.746	1.737	-1.223	29	-10	-41,33%					45	
14	Area Banten	4.408	4.301	3.764	3.936	-472	-365	172	-10,72%					38	
15	Area Bekasi	3.162	3.373	2.494	2.502	-660	-871	8	-20,88%					42	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.331	4.584	186	-374	253	4,23%					11	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.435	10.406	1.156	-2.368	-29	12,50%					2	
18	Area Jakarta Rawamangun	4.389	3.813	4.162	4.165	-225	351	2	-5,12%					30	
19	Area Jakarta Thamrin	31.015	45.092	44.265	45.090	14.074	-3	824	45,38%					1	
20	Area Bogor	3.241	2.517	2.812	2.768	-473	250	-44	-14,60%					39	
21	Area Depok	2.859	2.407	2.335	2.337	-522	-70	1	-18,27%					40	
22	Area Jakarta Fatmawati	6.870	8.359	7.806	7.567	697	-792	-239	10,15%					3	
23	Area Jakarta Pondok Indah	5.041	4.866	4.686	4.683	-357	-183	-2	-7,09%					33	
24	Area Jakarta Saharjo	3.713	3.300	3.407	3.327	-386	26	-80	-10,40%					35	
25	Area Tangerang Selatan	3.248	2.240	2.337	2.297	-950	57	-39	-29,26%					44	
26	Area Bandung Kota	4.364	3.534	3.474	3.528	-836	-6	54	-19,17%					43	
27	Area Bandung Raya	1.652	1.896	1.883	1.908	256	12	25	15,47%					7	
28	Area Cirebon	1.063	1.195	1.277	1.277	215	82	0	20,18%					10	
29	Area Purwokerto	807	781	763	759	-47	-22	-4	-5,84%					21	
30	Area Semarang Kota	2.557	2.440	2.496	2.462	-95	22	-34	-3,71%					24	
31	Area Pekalongan	1.301	900	716	716	-585	-184	0	-44,97%					41	
32	Area Solo	1.495	1.538	1.516	1.516	21	-22	-0	1,40%					17	
33	Area Yogyakarta	2.161	2.199	2.058	2.058	-103	-141	1	-4,76%					25	
34	Area Denpasar	756	888	850	838	82	-51	-12	10,79%					13	
35	Area Jember	773	529	485	485	-288	-44	-0	-37,23%					32	
36	Area Kediri	1.059	971	907	905	-154	-66	-2	-14,53%					28	
37	Area Malang	1.495	1.677	1.742	1.749	254	72	7	17,00%					8	
38	Area Surabaya Kota	3.282	3.027	3.100	3.038	-244	11	-62	-7,43%					31	
39	Area Surabaya Raya	1.985	1.951	1.876	1.920	-65	-32	44	-3,27%					22	
40	Area Balikpapan	3.117	3.068	2.748	2.758	-360	-310	10	-11,54%					34	
41	Area Banjarmasin	2.102	1.978	1.706	1.695	-407	-283	-11	-19,34%					37	
42	Area Pontianak	1.037	1.009	860	861	-176	-148	0	-16,97%					29	
43	Area Makassar	1.578	1.826	1.897	1.889	311	63	-9	19,69%					5	
44	Area Manado	403	621	406	406	3	-214	0	0,76%					18	
45	Area Palu	511	633	600	599	88	-33	-0	17,27%					12	

## KINERJA CASA PER 23-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	22-Dec-25	23-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	6.992	6.950	667	390	-42	10,62%					12
2	Area Lhokseumawe	6.471	6.835	6.877	6.951	480	116	74	7,42%					17
3	Area Meulaboh	3.115	3.507	3.539	3.525	410	18	-14	13,15%					20
4	Area Batam	1.971	2.323	2.300	2.349	378	26	49	19,18%					21
5	Area Medan Kota	2.557	2.848	3.110	3.161	604	314	52	23,63%					13
6	Area Medan Raya	1.959	2.110	2.136	2.116	157	7	-19	8,00%					41
7	Area Pekanbaru	5.889	6.919	6.854	7.004	1.115	85	151	18,94%					6
8	Area Pematangsiantar	1.861	2.058	2.059	2.068	207	10	9	11,14%					33
9	Area Bandar Lampung	3.306	3.531	3.561	3.544	238	13	-17	7,19%					31
10	Area Bengkulu	1.656	1.708	1.812	1.753	97	45	-60	5,84%					42
11	Area Jambi	2.094	2.392	2.335	2.370	276	-22	35	13,17%					26
12	Area Padang	2.931	3.164	3.205	3.178	247	14	-27	8,41%					30
13	Area Palembang	4.381	5.904	6.085	5.718	1.337	-185	-367	30,51%					4
14	Area Banten	6.148	7.871	8.233	8.115	1.967	244	-118	32,00%					3
15	Area Bekasi	5.785	6.422	6.107	6.930	1.145	508	823	19,79%					5
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.457	3.852	876	-689	-604	29,45%					10
17	Area Jakarta Kelapa Gading	2.570	3.120	3.329	3.402	832	282	73	32,38%					11
18	Area Jakarta Rawamangun	5.710	6.290	5.794	5.597	-113	-693	-197	-1,99%					45
19	Area Jakarta Thamrin	30.210	31.471	36.297	34.856	4.646	3.385	-1.441	15,38%					2
20	Area Bogor	4.808	5.145	5.166	5.230	422	86	64	8,79%					19
21	Area Depok	4.084	4.464	4.574	4.555	471	91	-19	11,54%					18
22	Area Jakarta Fatmawati	4.750	5.601	5.427	5.815	1.065	213	388	22,42%					7
23	Area Jakarta Pondok Indah	3.441	3.927	3.586	3.620	180	-306	34	5,22%					39
24	Area Jakarta Saharjo	4.518	7.929	13.254	13.201	8.683	5.272	-53	192,19%					1
25	Area Tangerang Selatan	2.914	3.334	3.088	3.111	197	-223	23	6,74%					36
26	Area Bandung Kota	5.424	6.976	6.594	6.383	959	-593	-212	17,68%					8
27	Area Bandung Raya	4.184	4.379	4.299	4.363	179	-16	64	4,27%					40
28	Area Cirebon	3.807	3.928	3.971	4.030	223	102	59	5,85%					32
29	Area Purwokerto	2.368	2.665	2.613	2.641	273	-24	28	11,52%					27
30	Area Semarang Kota	4.499	4.695	4.521	4.570	71	-125	49	1,58%					43
31	Area Pekalongan	2.259	2.738	2.447	2.457	199	-281	11	8,79%					35
32	Area Solo	3.430	3.720	3.712	3.724	294	4	12	8,58%					25
33	Area Yogyakarta	4.504	4.803	4.830	4.833	329	31	3	7,30%					23
34	Area Denpasar	3.032	3.293	3.351	3.391	358	98	39	11,82%					22
35	Area Jember	2.049	2.307	2.317	2.316	267	9	-1	13,01%					28
36	Area Kediri	3.096	3.118	3.129	3.155	59	37	26	1,90%					44
37	Area Malang	3.080	3.618	3.553	3.624	544	6	71	17,65%					15
38	Area Surabaya Kota	4.532	4.715	4.668	4.715	183	-0	47	4,04%					38
39	Area Surabaya Raya	5.644	6.142	5.866	5.939	294	-204	72	5,22%					24
40	Area Balikpapan	5.325	5.656	5.812	5.886	561	231	74	10,54%					14
41	Area Banjarmasin	5.168	5.482	5.747	5.683	515	201	-64	9,96%					16
42	Area Pontianak	2.553	2.693	2.667	2.760	207	67	93	8,11%					34
43	Area Makassar	4.871	5.692	5.784	5.808	937	116	24	19,23%					9
44	Area Manado	1.942	2.306	2.162	2.191	249	-116	29	12,82%					29
45	Area Palu	2.712	2.798	2.890	2.908	196	110	18	7,23%					37

KINERJA PEMBIAYAN RETAIL AREA PER 23-Dec-2025												
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.212	7.762	7.734	521	-28	7,23%	8.217	94,12%	-483	#N/A	37
2	Area Lhokseumawe	8.448	8.964	8.920	472	-44	5,58%	9.774	91,27%	-853	#N/A	43
3	Area Meulaboh	6.330	6.900	6.927	597	27	9,44%	7.109	97,45%	-181	#N/A	17
4	Area Batam	2.397	2.732	2.768	371	37	15,49%	2.901	95,42%	-133	#N/A	29
5	Area Medan Kota	2.545	2.985	3.031	486	46	19,09%	3.115	97,28%	-85	#N/A	19
6	Area Medan Raya	2.640	3.002	3.049	409	47	15,48%	3.143	97,01%	-94	#N/A	21
7	Area Pekanbaru	5.991	6.772	6.848	857	77	14,30%	6.974	98,20%	-125	#N/A	11
8	Area Pematangsiantar	3.146	3.503	3.541	395	38	12,55%	3.677	96,32%	-135	#N/A	26
9	Area Bandar Lampung	4.153	4.576	4.640	487	64	11,71%	4.866	95,34%	-227	#N/A	30
10	Area Bengkulu	3.643	4.148	4.217	574	68	15,75%	4.183	100,81%	34	#N/A	7
11	Area Jambi	4.260	4.605	4.658	398	53	9,34%	4.802	97,00%	-144	#N/A	22
12	Area Padang	4.496	4.936	4.985	488	48	10,86%	5.146	96,87%	-161	#N/A	23
13	Area Palembang	6.724	7.318	7.416	692	97	10,29%	7.656	96,87%	-240	#N/A	24
14	Area Banten	5.229	5.961	6.115	887	154	16,96%	6.046	101,15%	69	#N/A	5
15	Area Bekasi	5.457	6.086	6.123	667	37	12,22%	6.258	97,84%	-135	#N/A	15
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A				#N/A	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.126	639	146	18,33%	4.095	100,76%	31	#N/A	8
18	Area Jakarta Rawamangun	4.093	4.482	4.538	444	55	10,85%	4.797	94,58%	-260	#N/A	34
19	Area Jakarta Thamrin	4.380	4.972	5.022	642	50	14,67%	5.133	97,84%	-111	#N/A	14
20	Area Bogor	4.856	5.365	5.423	567	58	11,67%	5.744	94,40%	-321	#N/A	35
21	Area Depok	4.779	5.320	5.370	590	50	12,35%	5.531	97,09%	-161	#N/A	20
22	Area Jakarta Fatmawati	3.666	4.099	4.140	473	41	12,91%	4.325	95,71%	-186	#N/A	27
23	Area Jakarta Pondok Indah	3.011	3.417	3.479	468	62	15,54%	3.689	94,31%	-210	#N/A	36
24	Area Jakarta Saharjo	2.222	2.420	2.443	221	23	9,94%	2.694	90,67%	-251	#N/A	44
25	Area Tangerang Selatan	3.565	3.904	3.932	367	28	10,29%	4.263	92,25%	-330	#N/A	39
26	Area Bandung Kota	5.826	6.834	6.940	1.114	107	19,12%	6.833	101,57%	107	#N/A	3
27	Area Bandung Raya	5.409	5.976	6.051	641	74	11,85%	6.282	96,32%	-231	#N/A	25
28	Area Cirebon	4.206	4.662	4.747	541	84	12,86%	4.963	95,64%	-216	#N/A	28
29	Area Purwokerto	2.362	2.554	2.576	214	22	9,04%	2.806	91,79%	-230	#N/A	41
30	Area Semarang Kota	3.801	4.192	4.247	447	55	11,76%	4.029	105,42%	219	#N/A	1
31	Area Pekalongan	2.273	2.553	2.580	308	27	13,53%	2.726	94,64%	-146	#N/A	33
32	Area Solo	3.186	3.433	3.472	286	39	8,97%	3.706	93,69%	-234	#N/A	38
33	Area Yogyakarta	3.016	3.388	3.458	443	70	14,69%	3.634	95,18%	-175	#N/A	32
34	Area Denpasar	6.985	7.780	7.899	914	119	13,08%	7.855	100,56%	44	#N/A	9
35	Area Jember	2.789	3.004	3.061	272	56	9,75%	3.319	92,21%	-258	#N/A	40
36	Area Kediri	3.187	3.458	3.515	328	57	10,28%	3.831	91,76%	-316	#N/A	42
37	Area Malang	3.372	3.748	3.805	433	57	12,85%	3.997	95,19%	-192	#N/A	31
38	Area Surabaya Kota	4.447	4.988	5.069	623	81	14,00%	5.176	97,95%	-106	#N/A	13
39	Area Surabaya Raya	4.275	4.773	4.853	577	79	13,51%	4.962	97,80%	-109	#N/A	16
40	Area Balikpapan	4.911	5.600	5.734	823	134	16,76%	5.676	101,03%	58	#N/A	6
41	Area Banjarmasin	5.586	6.226	6.270	683	43	12,23%	6.391	98,11%	-121	#N/A	12
42	Area Pontianak	6.233	6.662	6.695	462	34	7,42%	6.882	97,29%	-186	#N/A	18
43	Area Makassar	7.265	8.778	8.976	1.711	197	23,54%	8.796	102,04%	179	#N/A	2
44	Area Manado	4.255	4.891	4.970	715	80	16,81%	4.990	99,61%	-20	#N/A	10
45	Area Palu	5.623	6.507	6.632	1.009	125	17,95%	6.551	101,24%	81	#N/A	4

# KINERJA CFG AREA PER 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.022	442	16	9,66%	5.143	97,66%	-120	#N/A	19
2	Area Lhokseumawe	4.236	4.555	4.550	313	-5	7,40%	4.798	94,83%	-248	#N/A	39
3	Area Meulaboh	3.283	3.774	3.803	520	29	15,84%	3.680	103,33%	123	#N/A	1
4	Area Batam	1.770	1.955	1.975	205	19	11,55%	2.003	98,58%	-28	#N/A	15
5	Area Medan Kota	1.945	2.149	2.166	221	17	11,37%	2.206	98,17%	-40	#N/A	17
6	Area Medan Raya	1.991	2.156	2.176	185	20	9,31%	2.212	98,40%	-35	#N/A	16
7	Area Pekanbaru	3.886	4.212	4.250	364	38	9,36%	4.354	97,60%	-105	#N/A	20
8	Area Pematangsiantar	2.256	2.392	2.410	154	18	6,81%	2.483	97,04%	-74	#N/A	23
9	Area Bandar Lampung	2.629	2.775	2.794	165	19	6,28%	2.948	94,79%	-154	#N/A	40
10	Area Bengkulu	2.332	2.632	2.671	339	40	14,52%	2.585	103,31%	86	#N/A	2
11	Area Jambi	2.759	2.947	2.971	213	24	7,71%	2.987	99,46%	-16	#N/A	11
12	Area Padang	3.150	3.331	3.346	196	15	6,21%	3.433	97,45%	-87	#N/A	22
13	Area Palembang	4.405	4.828	4.885	480	57	10,90%	4.933	99,04%	-48	#N/A	13
14	Area Banten	3.990	4.454	4.517	526	63	13,19%	4.443	101,65%	73	#N/A	4
15	Area Bekasi	4.262	4.659	4.698	436	39	10,24%	4.747	98,96%	-49	#N/A	14
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	
17	Area Jakarta Kelapa Gading	2.887	3.186	3.212	325	27	11,27%	3.218	99,83%	-5	#N/A	8
18	Area Jakarta Rawamangun	3.247	3.470	3.492	245	22	7,56%	3.621	96,43%	-129	#N/A	27
19	Area Jakarta Thamrin	3.676	4.039	4.079	403	41	10,97%	4.119	99,04%	-39	#N/A	12
20	Area Bogor	3.846	4.215	4.249	403	33	10,49%	4.420	96,13%	-171	#N/A	31
21	Area Depok	4.134	4.440	4.465	330	24	7,99%	4.623	96,57%	-159	#N/A	26
22	Area Jakarta Fatmawati	3.130	3.399	3.420	290	21	9,26%	3.565	95,95%	-144	#N/A	32
23	Area Jakarta Pondok Indah	2.588	2.877	2.895	307	18	11,88%	3.033	95,47%	-137	#N/A	36
24	Area Jakarta Saharjo	1.774	1.910	1.920	146	10	8,24%	2.040	94,13%	-120	#N/A	42
25	Area Tangerang Selatan	2.845	3.035	3.046	201	11	7,08%	3.205	95,05%	-159	#N/A	38
26	Area Bandung Kota	4.040	4.520	4.568	528	48	13,07%	4.577	99,80%	-9	#N/A	9
27	Area Bandung Raya	3.720	4.025	4.052	333	27	8,94%	4.153	97,57%	-101	#N/A	21
28	Area Cirebon	2.765	2.978	3.003	238	24	8,60%	3.149	95,36%	-146	#N/A	37
29	Area Purwokerto	1.391	1.498	1.508	117	10	8,39%	1.574	95,80%	-66	#N/A	35
30	Area Semarang Kota	2.188	2.353	2.366	178	14	8,15%	2.440	96,99%	-73	#N/A	24
31	Area Pekalongan	1.372	1.476	1.484	112	7	8,17%	1.572	94,40%	-88	#N/A	41
32	Area Solo	1.987	2.106	2.119	131	13	6,62%	2.211	95,82%	-93	#N/A	34
33	Area Yogyakarta	1.922	2.076	2.113	191	36	9,95%	2.162	97,71%	-50	#N/A	18
34	Area Denpasar	4.931	5.308	5.345	415	37	8,41%	5.292	101,01%	54	#N/A	5
35	Area Jember	1.963	2.063	2.080	117	17	5,98%	2.228	93,38%	-147	#N/A	43
36	Area Kediri	2.053	2.190	2.211	158	20	7,70%	2.293	96,40%	-82	#N/A	29
37	Area Malang	2.417	2.589	2.612	195	22	8,06%	2.725	95,85%	-113	#N/A	33
38	Area Surabaya Kota	3.249	3.442	3.460	212	18	6,52%	3.589	96,41%	-129	#N/A	28
39	Area Surabaya Raya	2.461	2.635	2.655	194	20	7,89%	2.749	96,58%	-94	#N/A	25
40	Area Balikpapan	2.662	2.777	2.790	128	13	4,80%	3.007	92,76%	-218	#N/A	44
41	Area Banjarmasin	3.058	3.276	3.291	233	15	7,61%	3.415	96,37%	-124	#N/A	30
42	Area Pontianak	3.337	3.580	3.612	275	32	8,24%	3.625	99,62%	-14	#N/A	10
43	Area Makassar	5.254	6.086	6.155	901	69	17,14%	6.040	101,91%	115	#N/A	3
44	Area Manado	3.431	3.858	3.888	457	30	13,31%	3.889	99,97%	-1	#N/A	7
45	Area Palu	4.503	5.032	5.100	597	68	13,25%	5.051	100,96%	49	#N/A	6

# KINERJA CFG - MITRAGUNA 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.516	336	13	10,58%	3.569	98,50%	-54	#N/A	16
2	Area Lhokseumawe	3.065	3.287	3.284	219	-3	7,15%	3.454	95,06%	-171	#N/A	27
3	Area Meulaboh	2.526	2.865	2.890	363	25	14,39%	2.802	103,13%	88	#N/A	6
4	Area Batam	1.212	1.336	1.343	131	7	10,84%	1.384	97,02%	-41	#N/A	23
5	Area Medan Kota	1.384	1.570	1.581	198	12	14,29%	1.578	100,24%	4	#N/A	9
6	Area Medan Raya	1.475	1.606	1.622	148	17	10,01%	1.638	99,01%	-16	#N/A	12
7	Area Pekanbaru	2.498	2.751	2.776	278	25	11,13%	2.846	97,55%	-70	#N/A	21
8	Area Pematangsiantar	1.324	1.437	1.454	130	17	9,83%	1.494	97,29%	-41	#N/A	22
9	Area Bandar Lampung	1.178	1.294	1.309	130	15	11,07%	1.424	91,87%	-116	#N/A	33
10	Area Bengkulu	1.452	1.722	1.757	305	35	21,02%	1.640	107,18%	118	#N/A	2
11	Area Jambi	1.779	1.933	1.949	170	16	9,55%	1.926	101,22%	24	#N/A	8
12	Area Padang	1.730	1.856	1.867	137	12	7,93%	1.910	97,75%	-43	#N/A	20
13	Area Palembang	2.161	2.396	2.424	263	28	12,18%	2.458	98,59%	-35	#N/A	15
14	Area Banten	1.324	1.493	1.514	190	21	14,32%	1.523	99,38%	-9	#N/A	11
15	Area Bekasi	456	537	550	94	13	20,66%	657	83,68%	-107	#N/A	43
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gading	795	908	916	121	7	15,18%	936	97,85%	-20	#N/A	19
18	Area Jakarta Rawamangun	564	619	631	67	12	11,92%	726	87,01%	-94	#N/A	38
19	Area Jakarta Thamrin	1.711	1.990	2.006	295	16	17,27%	1.900	105,58%	106	#N/A	4
20	Area Bogor	482	549	557	75	8	15,56%	632	88,11%	-75	#N/A	37
21	Area Depok	292	376	383	91	7	31,28%	415	92,24%	-32	#N/A	32
22	Area Jakarta Fatmawati	672	772	788	116	16	17,24%	923	85,44%	-134	#N/A	40
23	Area Jakarta Pondok Indah	383	459	470	87	11	22,68%	541	86,72%	-72	#N/A	39
24	Area Jakarta Saharjo	266	292	298	32	6	11,95%	365	81,71%	-67	#N/A	44
25	Area Tangerang Selatan	286	311	313	27	2	9,44%	368	85,07%	-55	#N/A	41
26	Area Bandung Kota	1.235	1.378	1.399	164	22	13,32%	1.483	94,36%	-84	#N/A	29
27	Area Bandung Raya	1.214	1.397	1.414	200	17	16,49%	1.445	97,85%	-31	#N/A	18
28	Area Cirebon	1.554	1.702	1.722	169	20	10,86%	1.830	94,13%	-107	#N/A	30
29	Area Purwokerto	750	819	824	74	4	9,80%	858	96,00%	-34	#N/A	26
30	Area Semarang Kota	1.035	1.147	1.158	123	11	11,92%	1.183	97,89%	-25	#N/A	17
31	Area Pekalongan	570	623	627	57	4	10,00%	688	91,13%	-61	#N/A	35
32	Area Solo	763	837	845	82	8	10,74%	895	94,39%	-50	#N/A	28
33	Area Yogyakarta	918	1.027	1.049	131	22	14,32%	1.060	99,01%	-11	#N/A	13
34	Area Denpasar	2.026	2.357	2.385	359	28	17,75%	2.217	107,60%	168	#N/A	1
35	Area Jember	865	950	959	94	9	10,86%	1.026	93,43%	-67	#N/A	31
36	Area Kediri	927	1.011	1.026	99	14	10,65%	1.062	96,59%	-36	#N/A	25
37	Area Malang	492	551	562	70	11	14,20%	664	84,56%	-103	#N/A	42
38	Area Surabaya Kota	989	1.064	1.073	84	9	8,51%	1.176	91,22%	-103	#N/A	34
39	Area Surabaya Raya	1.055	1.193	1.210	155	17	14,68%	1.215	99,56%	-5	#N/A	10
40	Area Balikpapan	1.543	1.640	1.650	107	10	6,93%	1.821	90,62%	-171	#N/A	36
41	Area Banjarmasin	1.547	1.757	1.772	225	15	14,55%	1.833	96,63%	-62	#N/A	24
42	Area Pontianak	1.598	1.902	1.936	338	34	21,15%	1.829	105,80%	106	#N/A	3
43	Area Makassar	2.899	3.527	3.584	685	57	23,63%	3.447	103,98%	137	#N/A	5
44	Area Manado	2.452	2.779	2.804	352	25	14,34%	2.833	98,97%	-29	#N/A	14
45	Area Palu	2.274	2.616	2.665	391	50	17,20%	2.585	103,12%	81	#N/A	7

## KINERJA CFG - PENSIUN 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	629	38	-1	6,49%	674	93,36%	-45	#N/A	33
2	Area Lhokseumawe	816	856	854	38	-2	4,61%	897	95,15%	-44	#N/A	29
3	Area Meulaboh	525	618	622	97	4	18,38%	593	104,89%	29	#N/A	3
4	Area Batam	95	99	98	3	-1	2,63%	115	85,01%	-17	#N/A	40
5	Area Medan Kota	184	197	199	15	2	8,15%	206	96,56%	-7	#N/A	23
6	Area Medan Raya	245	268	270	25	2	10,01%	264	102,23%	6	#N/A	6
7	Area Pekanbaru	550	560	561	12	1	2,12%	589	95,25%	-28	#N/A	28
8	Area Pematangsiantar	471	481	480	9	-1	1,89%	490	97,86%	-10	#N/A	18
9	Area Bandar Lampung	200	212	213	13	1	6,32%	228	93,24%	-15	#N/A	34
10	Area Bengkulu	383	396	398	15	2	4,03%	416	95,64%	-18	#N/A	26
11	Area Jambi	352	369	370	18	0	5,14%	381	97,08%	-11	#N/A	20
12	Area Padang	646	660	659	13	-1	1,95%	677	97,35%	-18	#N/A	19
13	Area Palembang	326	349	350	24	1	7,36%	354	99,06%	-3	#N/A	13
14	Area Banten	167	170	170	2	0	1,45%	176	96,66%	-6	#N/A	22
15	Area Bekasi	75	72	71	-4	-0	-5,24%	85	84,37%	-13	#N/A	42
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A		#N/A	#####	
17	Area Jakarta Kelapa Gading	49	53	53	3	0	7,04%	56	95,09%	-3	#N/A	30
18	Area Jakarta Rawamangun	52	61	62	10	0	18,78%	59	104,71%	3	#N/A	4
19	Area Jakarta Thamrin	54	62	62	8	-0	14,20%	63	99,15%	-1	#N/A	12
20	Area Bogor	166	185	185	20	1	11,84%	183	101,08%	2	#N/A	7
21	Area Depok	43	46	47	4	0	8,82%	47	99,28%	-0	#N/A	11
22	Area Jakarta Fatmawati	21	27	28	7	1	33,36%	24	116,71%	4	#N/A	1
23	Area Jakarta Pondok Indah	15	18	18	3	-0	16,50%	18	98,43%	-0	#N/A	14
24	Area Jakarta Saharjo	60	68	68	8	0	13,13%	74	92,41%	-6	#N/A	36
25	Area Tangerang Selatan	23	25	25	1	0	6,21%	31	81,63%	-6	#N/A	44
26	Area Bandung Kota	186	200	204	19	4	9,99%	211	96,69%	-7	#N/A	21
27	Area Bandung Raya	284	316	318	34	2	11,94%	317	100,17%	1	#N/A	10
28	Area Cirebon	312	331	331	19	1	6,11%	347	95,39%	-16	#N/A	27
29	Area Purwokerto	189	219	219	30	0	15,92%	202	108,62%	17	#N/A	2
30	Area Semarang Kota	99	97	98	-1	1	-1,49%	117	83,74%	-19	#N/A	43
31	Area Pekalongan	147	157	158	11	2	7,60%	161	98,30%	-3	#N/A	16
32	Area Solo	86	90	92	6	1	7,02%	101	90,53%	-10	#N/A	39
33	Area Yogyakarta	146	154	156	10	2	6,98%	162	95,95%	-7	#N/A	25
34	Area Denpasar	1.757	1.850	1.857	100	7	5,69%	1.843	100,77%	14	#N/A	8
35	Area Jember	460	463	464	4	1	0,91%	484	96,00%	-19	#N/A	24
36	Area Kediri	614	643	646	32	4	5,24%	643	100,54%	3	#N/A	9
37	Area Malang	265	268	268	4	-0	1,39%	289	93,01%	-20	#N/A	35
38	Area Surabaya Kota	165	159	159	-7	-1	-4,02%	188	84,62%	-29	#N/A	41
39	Area Surabaya Raya	427	409	408	-19	-1	-4,34%	449	90,96%	-41	#N/A	38
40	Area Balikpapan	406	410	409	3	-1	0,63%	442	92,38%	-34	#N/A	37
41	Area Banjarmasin	607	603	602	-5	-1	-0,78%	644	93,46%	-42	#N/A	32
42	Area Pontianak	690	678	677	-13	-2	-1,92%	720	93,96%	-44	#N/A	31
43	Area Makassar	1.048	1.110	1.113	65	3	6,19%	1.132	98,35%	-19	#N/A	15
44	Area Manado	674	759	763	89	5	13,23%	741	103,03%	22	#N/A	5
45	Area Palu	1.335	1.376	1.377	42	1	3,18%	1.406	97,95%	-29	#N/A	17

## KINERJA CFG - GRIYA 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	774	52	4	7,22%	776	99,72%	-2	#N/A	13
2	Area Lhokseumawe	235	255	257	22	2	9,45%	284	90,40%	-27	#N/A	42
3	Area Meulaboh	146	158	158	12	-0	7,90%	172	91,60%	-14	#N/A	40
4	Area Batam	392	436	448	56	12	14,21%	413	108,53%	35	#N/A	1
5	Area Medan Kota	312	313	316	4	4	1,42%	335	94,43%	-19	#N/A	36
6	Area Medan Raya	237	233	234	-3	1	-1,32%	256	91,34%	-22	#N/A	41
7	Area Pekanbaru	596	601	609	13	8	2,16%	637	95,63%	-28	#N/A	31
8	Area Pematangsiantar	417	391	390	-27	-1	-6,45%	434	89,83%	-44	#N/A	43
9	Area Bandar Lampung	1.159	1.140	1.142	-16	2	-1,40%	1.158	98,69%	-15	#N/A	18
10	Area Bengkulu	450	436	436	-15	-0	-3,28%	473	92,18%	-37	#N/A	39
11	Area Jambi	564	552	558	-6	5	-1,15%	587	95,06%	-29	#N/A	33
12	Area Padang	702	727	731	29	4	4,11%	740	98,71%	-10	#N/A	17
13	Area Palembang	1.805	1.935	1.962	156	27	8,66%	1.948	100,72%	14	#N/A	8
14	Area Banten	2.325	2.580	2.614	289	33	12,44%	2.523	103,62%	91	#N/A	3
15	Area Bekasi	3.620	3.908	3.930	310	21	8,56%	3.841	102,30%	88	#N/A	4
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#####	
17	Area Jakarta Kelapa Gading	1.988	2.162	2.180	192	18	9,64%	2.136	102,04%	44	#N/A	6
18	Area Jakarta Rawamangun	2.552	2.681	2.689	138	8	5,39%	2.718	98,95%	-29	#N/A	15
19	Area Jakarta Thamrin	1.804	1.842	1.865	61	23	3,40%	2.002	93,19%	-136	#N/A	38
20	Area Bogor	2.998	3.238	3.258	260	20	8,67%	3.360	96,98%	-101	#N/A	26
21	Area Depok	3.661	3.838	3.850	188	11	5,15%	3.976	96,81%	-127	#N/A	27
22	Area Jakarta Fatmawati	2.374	2.504	2.507	132	3	5,58%	2.511	99,83%	-4	#N/A	11
23	Area Jakarta Pondok Indah	2.034	2.211	2.218	183	6	9,01%	2.265	97,88%	-48	#N/A	22
24	Area Jakarta Saharjo	1.377	1.469	1.473	96	3	6,97%	1.499	98,25%	-26	#N/A	21
25	Area Tangerang Selatan	2.471	2.601	2.608	138	7	5,58%	2.688	97,03%	-80	#N/A	25
26	Area Bandung Kota	2.459	2.774	2.798	339	24	13,79%	2.674	104,65%	124	#N/A	2
27	Area Bandung Raya	2.072	2.133	2.140	68	7	3,29%	2.225	96,17%	-85	#N/A	29
28	Area Cirebon	808	839	840	31	1	3,89%	868	96,69%	-29	#N/A	28
29	Area Purwokerto	411	415	420	9	5	2,24%	449	93,51%	-29	#N/A	37
30	Area Semarang Kota	966	1.002	1.004	38	1	3,92%	1.019	98,53%	-15	#N/A	20
31	Area Pekalongan	508	547	549	41	2	8,00%	550	99,76%	-1	#N/A	12
32	Area Solo	1.080	1.118	1.122	42	4	3,90%	1.127	99,57%	-5	#N/A	14
33	Area Yogyakarta	779	795	805	26	10	3,38%	829	97,08%	-24	#N/A	24
34	Area Denpasar	1.062	990	990	-72	0	-6,78%	1.105	89,65%	-114	#N/A	44
35	Area Jember	585	583	589	4	5	0,66%	622	94,66%	-33	#N/A	35
36	Area Kediri	429	441	444	15	3	3,55%	463	95,84%	-19	#N/A	30
37	Area Malang	1.556	1.612	1.620	64	8	4,14%	1.622	99,89%	-2	#N/A	10
38	Area Surabaya Kota	1.967	2.058	2.067	100	9	5,08%	2.056	100,54%	11	#N/A	9
39	Area Surabaya Raya	852	890	892	41	2	4,77%	914	97,64%	-22	#N/A	23
40	Area Balikpapan	580	571	574	-7	3	-1,15%	563	101,94%	11	#N/A	7
41	Area Banjarmasin	706	652	652	-54	-0	-7,69%	688	94,74%	-36	#N/A	34
42	Area Pontianak	1.013	955	954	-59	-1	-5,86%	999	95,52%	-45	#N/A	32
43	Area Makassar	1.155	1.244	1.250	95	6	8,19%	1.265	98,85%	-15	#N/A	16
44	Area Manado	282	295	295	13	-0	4,65%	288	102,27%	7	#N/A	5
45	Area Palu	804	908	921	117	13	14,59%	934	98,62%	-13	#N/A	19

KINERJA CFG - OTO 23-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target	
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	87	104	103	16	-1	17,84%	123	83,82%	-20	#N/A	35	
2	Area Lhokseumawe	121	157	156	35	-2	28,52%	162	95,90%	-7	#N/A	16	
3	Area Meulaboh	85	133	133	48	-0	57,00%	113	118,28%	21	#N/A	3	
4	Area Batam	71	85	86	15	1	21,09%	91	94,27%	-5	#N/A	21	
5	Area Medan Kota	65	70	69	4	-1	6,30%	88	78,93%	-18	#N/A	38	
6	Area Medan Raya	34	50	50	16	-0	47,32%	53	94,60%	-3	#N/A	19	
7	Area Pekanbaru	243	300	304	61	4	25,26%	283	107,46%	21	#N/A	7	
8	Area Pematangsiantar	44	83	86	42	3	93,97%	64	133,65%	22	#N/A	2	
9	Area Bandar Lampung	92	129	130	38	2	41,53%	137	94,68%	-7	#N/A	18	
10	Area Bengkulu	47	77	80	33	3	69,33%	57	140,40%	23	#N/A	1	
11	Area Jambi	64	92	95	31	2	48,61%	94	100,50%	0	#N/A	12	
12	Area Padang	72	89	89	17	-0	23,75%	106	83,91%	-17	#N/A	34	
13	Area Palembang	112	148	149	37	1	32,79%	173	86,36%	-24	#N/A	31	
14	Area Banten	174	210	219	45	9	25,91%	221	98,84%	-3	#N/A	14	
15	Area Bekasi	111	142	147	36	6	32,58%	164	89,60%	-17	#N/A	26	
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####	
17	Area Jakarta Kelapa Gading	54	63	64	10	1	17,57%	90	71,04%	-26	#N/A	41	
18	Area Jakarta Rawamangun	79	108	110	31	2	39,11%	119	92,48%	-9	#N/A	23	
19	Area Jakarta Thamrin	107	144	145	39	1	36,28%	154	94,28%	-9	#N/A	20	
20	Area Bogor	199	244	248	49	4	24,45%	244	101,54%	4	#N/A	11	
21	Area Depok	139	180	186	47	6	33,67%	185	100,39%	1	#N/A	13	
22	Area Jakarta Fatmawati	63	96	97	34	1	55,13%	107	90,75%	-10	#N/A	25	
23	Area Jakarta Pondok Indah	156	189	191	35	2	22,31%	208	91,72%	-17	#N/A	24	
24	Area Jakarta Saharjo	71	81	81	11	0	14,94%	103	79,26%	-21	#N/A	37	
25	Area Tangerang Selatan	65	98	100	35	2	54,23%	118	84,68%	-18	#N/A	32	
26	Area Bandung Kota	160	168	166	6	-2	3,72%	209	79,53%	-43	#N/A	36	
27	Area Bandung Raya	150	178	181	30	2	20,23%	166	109,07%	15	#N/A	4	
28	Area Cirebon	91	107	109	19	2	20,52%	103	106,07%	6	#N/A	9	
29	Area Purwokerto	41	45	44	4	-0	9,51%	65	68,91%	-20	#N/A	42	
30	Area Semarang Kota	88	107	107	19	-0	20,97%	121	88,11%	-14	#N/A	28	
31	Area Pekalongan	147	150	150	3	-0	2,20%	173	86,73%	-23	#N/A	29	
32	Area Solo	59	61	61	1	-0	2,38%	88	68,46%	-28	#N/A	43	
33	Area Yogyakarta	79	100	103	23	2	29,28%	111	92,57%	-8	#N/A	22	
34	Area Denpasar	86	111	113	27	2	31,83%	128	88,57%	-15	#N/A	27	
35	Area Jember	53	67	69	15	2	29,20%	96	71,33%	-28	#N/A	40	
36	Area Kediri	83	95	95	12	-1	14,28%	125	75,69%	-30	#N/A	39	
37	Area Malang	104	158	161	57	3	54,60%	150	107,63%	11	#N/A	5	
38	Area Surabaya Kota	128	162	162	34	-0	26,89%	170	95,32%	-8	#N/A	17	
39	Area Surabaya Raya	127	143	144	17	1	13,49%	170	84,48%	-26	#N/A	33	
40	Area Balikpapan	132	156	157	25	1	18,94%	181	86,66%	-24	#N/A	30	
41	Area Banjarmasin	199	264	265	67	1	33,60%	249	106,39%	16	#N/A	8	
42	Area Pontianak	36	45	46	10	0	26,69%	77	59,14%	-31	#N/A	44	
43	Area Makassar	152	204	208	56	3	37,09%	196	105,91%	12	#N/A	10	
44	Area Manado	23	25	26	3	1	11,67%	27	96,24%	-1	#N/A	15	
45	Area Palu	91	132	136	46	4	50,32%	127	107,59%	10	#N/A	6	

## KINERJA PWG - AREA 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	465	232	10	99,52%	524	88,75%	-59	#N/A	30
2	Area Lhokseumawe	317	668	664	347	-4	109,57%	667	99,64%	-2	#N/A	14
3	Area Meulaboh	191	375	382	191	8	100,27%	390	97,97%	-8	#N/A	17
4	Area Batam	193	324	341	148	17	76,57%	363	94,03%	-22	#N/A	23
5	Area Medan Kota	252	434	460	207	26	82,14%	453	101,44%	7	#N/A	11
6	Area Medan Raya	201	357	379	178	22	88,55%	371	101,98%	7	#N/A	9
7	Area Pekanbaru	256	539	577	322	39	125,71%	601	96,06%	-24	#N/A	19
8	Area Pematangsiantar	259	423	438	180	16	69,40%	433	101,22%	5	#N/A	12
9	Area Bandar Lampung	257	452	483	226	31	87,97%	512	94,34%	-29	#N/A	22
10	Area Bengkulu	148	274	291	143	17	96,61%	313	93,10%	-22	#N/A	24
11	Area Jambi	214	360	381	167	22	77,87%	401	95,01%	-20	#N/A	21
12	Area Padang	305	483	509	204	26	66,67%	529	96,27%	-20	#N/A	18
13	Area Palembang	259	433	460	200	26	77,24%	515	89,21%	-56	#N/A	28
14	Area Banten	231	462	505	273	43	118,19%	489	103,31%	16	#N/A	8
15	Area Bekasi	237	401	422	185	22	78,00%	475	88,97%	-52	#N/A	29
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gading	185	295	313	127	17	68,69%	386	81,03%	-73	#N/A	40
18	Area Jakarta Rawamangun	198	324	341	144	17	72,66%	440	77,45%	-99	#N/A	43
19	Area Jakarta Thamrin	217	342	367	150	24	68,90%	465	78,76%	-99	#N/A	41
20	Area Bogor	168	306	328	161	23	95,68%	392	83,72%	-64	#N/A	36
21	Area Depok	198	351	372	174	21	88,22%	401	92,70%	-29	#N/A	25
22	Area Jakarta Fatmawati	144	249	266	123	18	85,24%	313	85,13%	-47	#N/A	33
23	Area Jakarta Pondok Indah	145	233	249	105	17	72,41%	328	76,07%	-78	#N/A	44
24	Area Jakarta Saharjo	134	217	231	97	14	72,42%	296	77,92%	-65	#N/A	42
25	Area Tangerang Selatan	136	230	242	106	11	77,97%	289	83,65%	-47	#N/A	37
26	Area Bandung Kota	461	823	866	405	42	87,85%	807	107,29%	59	#N/A	4
27	Area Bandung Raya	408	672	712	304	40	74,47%	749	95,03%	-37	#N/A	20
28	Area Cirebon	463	751	804	342	54	73,86%	764	105,27%	40	#N/A	5
29	Area Purwokerto	116	211	224	108	13	92,74%	255	88,00%	-31	#N/A	32
30	Area Semarang Kota	276	455	481	206	27	74,56%	545	88,27%	-64	#N/A	31
31	Area Pekalongan	154	286	309	155	22	100,56%	294	104,81%	14	#N/A	6
32	Area Solo	180	297	316	136	19	75,33%	383	82,45%	-67	#N/A	38
33	Area Yogyakarta	252	437	450	198	14	78,75%	534	84,30%	-84	#N/A	35
34	Area Denpasar	712	1.067	1.122	409	55	57,47%	1.073	104,52%	48	#N/A	7
35	Area Jember	189	351	386	197	36	104,19%	388	99,70%	-1	#N/A	13
36	Area Kediri	176	327	351	176	24	100,11%	387	90,73%	-36	#N/A	26
37	Area Malang	238	390	418	179	28	75,18%	461	90,63%	-43	#N/A	27
38	Area Surabaya Kota	361	623	654	293	31	81,08%	666	98,29%	-11	#N/A	16
39	Area Surabaya Raya	443	678	711	268	33	60,56%	719	98,99%	-7	#N/A	15
40	Area Balikpapan	493	783	809	317	26	64,27%	796	101,72%	14	#N/A	10
41	Area Banjarmasin	370	525	550	180	24	48,75%	675	81,47%	-125	#N/A	39
42	Area Pontianak	280	421	438	158	17	56,38%	518	84,56%	-80	#N/A	34
43	Area Makassar	1.042	1.723	1.816	774	93	74,25%	1.611	112,73%	205	#N/A	2
44	Area Manado	418	635	667	249	32	59,63%	621	107,37%	46	#N/A	3
45	Area Palu	491	808	857	366	49	74,46%	745	115,11%	113	#N/A	1

## KINERJA PWG -GADAI AREA 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	158	81	3	106,01%	126	124,97%	32	#N/A	5
2	Area Lhokseumawe	112	224	224	112	0	100,41%	177	126,89%	48	#N/A	3
3	Area Meulaboh	55	104	105	50	1	92,49%	89	117,93%	16	#N/A	11
4	Area Batam	70	105	108	38	3	54,12%	100	108,37%	8	#N/A	26
5	Area Medan Kota	141	200	208	68	9	48,28%	177	117,77%	31	#N/A	13
6	Area Medan Raya	108	162	168	60	6	55,07%	140	119,61%	28	#N/A	8
7	Area Pekanbaru	106	172	178	72	6	67,93%	168	105,64%	10	#N/A	31
8	Area Pematangsiantar	131	195	196	65	1	49,15%	166	117,87%	30	#N/A	12
9	Area Bandar Lampung	116	182	194	78	12	67,09%	167	116,21%	27	#N/A	15
10	Area Bengkulu	50	86	91	41	5	82,40%	82	110,47%	9	#N/A	23
11	Area Jambi	102	159	166	63	7	61,97%	144	115,24%	22	#N/A	17
12	Area Padang	135	159	166	31	7	23,02%	184	89,98%	-18	#N/A	40
13	Area Palembang	94	140	145	50	5	53,55%	140	103,12%	4	#N/A	32
14	Area Banten	90	148	157	67	9	74,98%	119	131,94%	38	#N/A	1
15	Area Bekasi	114	150	152	38	2	33,22%	150	101,49%	2	#N/A	35
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#####	
17	Area Jakarta Kelapa Gading	52	69	72	20	3	38,18%	84	86,03%	-12	#N/A	41
18	Area Jakarta Rawamangun	68	105	109	41	4	61,31%	97	112,76%	12	#N/A	21
19	Area Jakarta Thamrin	62	89	93	31	4	49,81%	114	81,39%	-21	#N/A	44
20	Area Bogor	60	91	97	37	6	62,93%	78	125,07%	19	#N/A	4
21	Area Depok	93	145	150	57	5	61,28%	125	120,62%	26	#N/A	7
22	Area Jakarta Fatmawati	52	78	81	29	3	54,79%	71	113,88%	10	#N/A	19
23	Area Jakarta Pondok Indah	48	69	73	25	4	51,78%	73	100,20%	0	#N/A	36
24	Area Jakarta Saharjo	69	93	96	27	3	38,79%	100	96,03%	-4	#N/A	37
25	Area Tangerang Selatan	58	88	91	33	2	56,29%	70	129,03%	20	#N/A	2
26	Area Bandung Kota	204	320	332	127	12	62,36%	296	112,20%	36	#N/A	22
27	Area Bandung Raya	190	275	288	98	13	51,30%	281	102,69%	8	#N/A	33
28	Area Cirebon	253	359	385	131	26	51,94%	335	114,68%	49	#N/A	18
29	Area Purwokerto	36	66	68	33	2	92,06%	58	118,53%	11	#N/A	10
30	Area Semarang Kota	123	192	200	77	8	62,54%	173	115,91%	27	#N/A	16
31	Area Pekalongan	79	115	119	41	4	51,99%	111	107,93%	9	#N/A	28
32	Area Solo	69	105	112	44	8	63,81%	111	101,50%	2	#N/A	34
33	Area Yogyakarta	92	156	157	64	1	69,85%	144	108,54%	12	#N/A	25
34	Area Denpasar	454	650	673	219	22	48,30%	577	116,68%	96	#N/A	14
35	Area Jember	71	117	123	52	6	72,60%	134	91,30%	-12	#N/A	39
36	Area Kediri	66	104	110	45	6	68,02%	129	85,56%	-19	#N/A	43
37	Area Malang	116	184	196	80	12	69,38%	184	106,60%	12	#N/A	30
38	Area Surabaya Kota	183	288	299	116	11	63,11%	279	107,03%	20	#N/A	29
39	Area Surabaya Raya	259	370	381	122	12	47,17%	350	108,84%	31	#N/A	24
40	Area Balikpapan	348	520	529	182	9	52,22%	435	121,66%	94	#N/A	6
41	Area Banjarmasin	161	197	199	38	2	23,81%	232	85,64%	-33	#N/A	42
42	Area Pontianak	85	119	122	38	3	44,41%	129	94,78%	-7	#N/A	38
43	Area Makassar	782	1.129	1.157	375	27	47,95%	1.016	113,84%	141	#N/A	20
44	Area Manado	318	424	430	112	6	35,28%	398	108,06%	32	#N/A	27
45	Area Palu	380	568	587	207	19	54,38%	494	118,83%	93	#N/A	9

## KINERJA PWG CILEM- AREA 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	307	151	7	96,34%	397	77,23%	-90	#N/A	35
2	Area Lhokseumawe	205	444	440	235	-4	114,57%	490	89,80%	-50	#N/A	19
3	Area Meulaboh	136	271	277	141	7	103,38%	301	92,08%	-24	#N/A	12
4	Area Batam	123	219	233	110	14	89,44%	263	88,56%	-30	#N/A	21
5	Area Medan Kota	112	234	251	139	17	124,72%	276	90,96%	-25	#N/A	15
6	Area Medan Raya	93	195	211	118	16	127,71%	231	91,26%	-20	#N/A	14
7	Area Pekanbaru	150	366	399	250	33	166,56%	433	92,33%	-33	#N/A	11
8	Area Pematangsiantar	128	228	243	115	14	90,26%	267	90,85%	-24	#N/A	16
9	Area Bandar Lampung	141	270	289	148	19	105,14%	345	83,77%	-56	#N/A	24
10	Area Bengkulu	98	188	200	102	13	103,80%	231	86,91%	-30	#N/A	22
11	Area Jambi	112	201	216	104	14	92,39%	258	83,71%	-42	#N/A	25
12	Area Padang	171	324	343	173	19	101,17%	344	99,64%	-1	#N/A	7
13	Area Palembang	165	293	315	150	22	90,76%	375	84,01%	-60	#N/A	23
14	Area Banten	141	314	348	206	33	145,66%	369	94,06%	-22	#N/A	9
15	Area Bekasi	123	251	270	147	19	119,39%	325	83,21%	-55	#N/A	26
16	Area Jakarta Kebon Jeruk	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#####	
17	Area Jakarta Kelapa Gading	133	226	241	107	15	80,63%	302	79,64%	-62	#N/A	30
18	Area Jakarta Rawamangun	130	219	232	102	13	78,57%	344	67,51%	-112	#N/A	44
19	Area Jakarta Thamrin	155	254	274	119	20	76,51%	352	77,90%	-78	#N/A	33
20	Area Bogor	108	215	231	123	16	113,68%	315	73,53%	-83	#N/A	40
21	Area Depok	104	206	222	117	15	112,26%	277	80,12%	-55	#N/A	28
22	Area Jakarta Fatmawati	92	171	186	94	15	102,61%	242	76,69%	-56	#N/A	36
23	Area Jakarta Pondok Indah	96	164	176	80	12	82,79%	254	69,12%	-79	#N/A	41
24	Area Jakarta Saharjo	64	124	134	70	11	108,53%	196	68,66%	-61	#N/A	43
25	Area Tangerang Selatan	78	142	151	73	9	94,18%	219	69,03%	-68	#N/A	42
26	Area Bandung Kota	256	504	534	277	30	108,17%	511	104,46%	23	#N/A	4
27	Area Bandung Raya	218	397	424	206	28	94,73%	469	90,44%	-45	#N/A	17
28	Area Cirebon	209	392	420	210	28	100,34%	429	97,91%	-9	#N/A	8
29	Area Purwokerto	81	146	156	75	10	93,03%	197	79,07%	-41	#N/A	32
30	Area Semarang Kota	153	262	281	129	19	84,25%	373	75,47%	-91	#N/A	37
31	Area Pekalongan	75	171	189	114	18	151,29%	184	102,93%	5	#N/A	6
32	Area Solo	112	193	204	92	11	82,41%	273	74,71%	-69	#N/A	39
33	Area Yogyakarta	160	281	294	134	13	83,90%	390	75,32%	-96	#N/A	38
34	Area Denpasar	259	417	449	190	32	73,54%	497	90,40%	-48	#N/A	18
35	Area Jember	118	234	264	146	30	123,19%	253	104,15%	11	#N/A	5
36	Area Kediri	110	223	241	131	18	119,31%	258	93,31%	-17	#N/A	10
37	Area Malang	123	206	222	99	16	80,65%	277	80,02%	-55	#N/A	29
38	Area Surabaya Kota	178	335	355	177	20	99,60%	386	91,96%	-31	#N/A	13
39	Area Surabaya Raya	184	308	330	146	22	79,44%	368	89,61%	-38	#N/A	20
40	Area Balikpapan	145	263	280	135	17	93,14%	361	77,67%	-81	#N/A	34
41	Area Banjarmasin	209	328	351	142	22	67,93%	442	79,28%	-92	#N/A	31
42	Area Pontianak	195	302	316	120	14	61,58%	389	81,17%	-73	#N/A	27
43	Area Makassar	261	594	660	399	66	153,12%	595	110,85%	65	#N/A	1
44	Area Manado	100	211	238	137	26	136,68%	224	106,13%	14	#N/A	3
45	Area Palu	111	240	270	159	30	143,35%	250	107,77%	19	#N/A	2

## KINERJA SME - AREA 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	787	-15	-50	-1,87%	842	93,56%	-54	41	29
2	Area Lhokseumawe	1.021	844	841	-181	-4	-17,68%	1.213	69,29%	-373	45	44
3	Area Meulaboh	762	702	695	-66	-7	-8,71%	812	85,62%	-117	43	36
4	Area Batam	123	127	123	-0	-4	-0,19%	173	70,92%	-50	38	43
5	Area Medan Kota	188	207	209	21	2	11,05%	245	85,35%	-36	34	37
6	Area Medan Raya	80	100	103	22	3	27,54%	138	74,49%	-35	32	41
7	Area Pekanbaru	825	969	954	129	-15	15,69%	879	108,55%	75	5	11
8	Area Pematangsiantar	185	243	244	59	1	32,22%	252	96,75%	-8	18	25
9	Area Bandar Lampung	332	394	399	67	5	20,26%	381	104,65%	18	15	16
10	Area Bengkulu	254	292	294	40	2	15,81%	313	94,01%	-19	24	28
11	Area Jambi	435	370	368	-66	-2	-15,29%	494	74,53%	-126	44	40
12	Area Padang	355	389	390	35	1	9,99%	429	91,05%	-38	27	31
13	Area Palembang	1.061	1.051	1.059	-2	8	-0,22%	1.110	95,40%	-51	39	27
14	Area Banten	453	501	541	88	41	19,47%	509	106,35%	32	8	13
15	Area Bekasi	581	661	634	53	-27	9,09%	622	101,89%	12	19	19
16	Area Jakarta Kebon Jeruk	222	245	265	43	20	19,38%	255	103,74%	10	23	17
17	Area Jakarta Kelapa Gading	213	315	416	203	101	95,29%	268	155,41%	148	3	1
18	Area Jakarta Rawamangun	285	322	337	52	16	18,29%	334	101,09%	4	20	20
19	Area Jakarta Thamrin	403	510	493	90	-17	22,30%	452	109,24%	42	7	10
20	Area Bogor	340	380	379	40	-0	11,74%	391	97,06%	-11	25	24
21	Area Depok	273	346	348	75	1	27,25%	311	111,78%	37	12	6
22	Area Jakarta Fatmawati	284	335	334	51	-0	17,84%	325	103,00%	10	21	18
23	Area Jakarta Pondok Indah	182	218	245	62	26	34,19%	220	111,43%	25	16	7
24	Area Jakarta Saharjo	233	215	213	-20	-2	-8,57%	267	79,69%	-54	42	39
25	Area Tangerang Selatan	278	324	326	48	2	17,17%	440	74,17%	-114	22	42
26	Area Bandung Kota	600	775	781	181	6	30,12%	677	115,26%	103	4	4
27	Area Bandung Raya	716	775	777	62	2	8,62%	769	101,04%	8	17	21
28	Area Cirebon	371	403	408	37	5	9,92%	410	99,71%	-1	26	22
29	Area Purwokerto	300	326	324	25	-1	8,32%	368	88,11%	-44	31	33
30	Area Semarang Kota	460	484	487	27	3	5,94%	510	95,52%	-23	29	26
31	Area Pekalongan	256	294	282	26	-13	10,02%	326	86,40%	-44	30	35
32	Area Solo	427	508	513	86	5	20,14%	462	110,95%	51	9	8
33	Area Yogyakarta	377	430	445	68	15	17,92%	422	105,53%	23	14	14
34	Area Denpasar	346	413	423	77	10	22,19%	392	107,68%	30	11	12
35	Area Jember	209	202	203	-6	1	-2,85%	251	80,80%	-48	40	38
36	Area Kediri	179	196	195	17	-0	9,27%	291	67,00%	-96	36	45
37	Area Malang	233	307	305	72	-2	30,79%	276	110,57%	29	13	9
38	Area Surabaya Kota	429	524	554	125	30	29,21%	468	118,36%	86	6	3
39	Area Surabaya Raya	660	728	740	80	13	12,15%	704	105,17%	36	10	15
40	Area Balikpapan	1.337	1.594	1.683	346	89	25,87%	1.378	122,12%	305	1	2
41	Area Banjarmasin	1.618	1.896	1.894	275	-2	17,00%	1.673	113,19%	221	2	5
42	Area Pontianak	2.176	2.214	2.196	20	-18	0,93%	2.240	98,02%	-44	35	23
43	Area Makassar	326	329	359	34	30	10,30%	405	88,66%	-46	28	32
44	Area Manado	210	213	231	21	18	9,93%	253	91,39%	-22	33	30
45	Area Palu	234	244	247	13	2	5,71%	283	87,26%	-36	37	34

## KINERJA MBG - AREA 23-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	23-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.459	-138	-4	-8,64%	1.708	85,42%	-249	45	36
2	Area Lhokseumawe	2.874	2.897	2.865	-8	-31	-0,29%	3.096	92,56%	-230	31	15
3	Area Meulaboh	2.094	2.049	2.047	-48	-2	-2,28%	2.226	91,94%	-179	41	17
4	Area Batam	311	326	330	19	4	6,17%	362	91,09%	-32	11	22
5	Area Medan Kota	159	195	196	36	1	22,82%	211	92,87%	-15	5	13
6	Area Medan Raya	368	389	391	23	3	6,35%	422	92,69%	-31	10	14
7	Area Pekanbaru	1.025	1.052	1.067	42	15	4,09%	1.139	93,65%	-72	4	12
8	Area Pematangsiantar	447	445	449	2	4	0,43%	508	88,40%	-59	22	27
9	Area Bandar Lampung	936	955	964	28	9	3,02%	1.025	93,99%	-62	9	11
10	Area Bengkulu	908	951	960	52	10	5,73%	972	98,83%	-11	3	3
11	Area Jambi	852	928	937	85	9	9,97%	919	101,95%	18	1	2
12	Area Padang	686	733	739	54	6	7,82%	755	97,95%	-15	2	4
13	Area Palembang	998	1.006	1.012	14	6	1,39%	1.098	92,21%	-86	14	16
14	Area Banten	554	545	553	-1	8	-0,25%	605	91,33%	-52	25	20
15	Area Bekasi	377	366	369	-8	2	-2,03%	414	89,00%	-46	30	25
16	Area Jakarta Kebon Jeruk	321	294	294	-27	-0	-8,52%	354	83,03%	-60	37	40
17	Area Jakarta Kelapa Gading	202	185	185	-17	0	-8,23%	224	82,75%	-39	35	42
18	Area Jakarta Rawamangun	364	366	367	3	1	0,84%	402	91,27%	-35	20	21
19	Area Jakarta Thamrin	83	81	83	-0	2	-0,38%	97	85,42%	-14	24	35
20	Area Bogor	503	464	466	-37	2	-7,35%	541	86,10%	-75	40	34
21	Area Depok	174	182	185	11	3	6,57%	195	94,93%	-10	17	7
22	Area Jakarta Fatmawati	109	116	119	10	3	9,47%	123	96,42%	-4	18	6
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,61%	109	82,27%	-19	28	43
24	Area Jakarta Saharjo	82	78	79	-2	2	-2,63%	91	86,91%	-12	26	32
25	Area Tangerang Selatan	306	315	318	12	3	3,80%	329	96,63%	-11	16	5
26	Area Bandung Kota	726	716	726	1	10	0,07%	772	94,09%	-46	23	10
27	Area Bandung Raya	566	504	509	-57	5	-10,08%	610	83,40%	-101	42	39
28	Area Cirebon	607	531	531	-76	1	-12,47%	641	82,92%	-109	44	41
29	Area Purwokerto	556	519	520	-36	1	-6,44%	610	85,28%	-90	38	37
30	Area Semarang Kota	877	901	913	15	12	1,73%	534	170,92%	379	13	1
31	Area Pekalongan	491	496	506	15	10	3,09%	534	94,76%	-28	13	8
32	Area Solo	592	522	524	-67	2	-11,41%	649	80,80%	-125	43	45
33	Area Yogyakarta	464	445	450	-14	5	-3,06%	515	87,37%	-65	34	30
34	Area Denpasar	996	992	1.009	13	17	1,27%	1.097	91,93%	-89	15	18
35	Area Jember	428	388	391	-37	3	-8,63%	452	86,38%	-62	39	33
36	Area Kediri	780	745	757	-23	12	-2,90%	859	88,23%	-101	36	28
37	Area Malang	483	462	471	-13	9	-2,65%	536	87,87%	-65	33	29
38	Area Surabaya Kota	408	400	401	-8	1	-1,84%	453	88,56%	-52	29	26
39	Area Surabaya Raya	712	733	747	35	14	4,89%	791	94,41%	-44	6	9
40	Area Balikpapan	420	446	452	32	6	7,73%	495	91,45%	-42	8	19
41	Area Banjarmasin	540	530	536	-5	6	-0,90%	628	85,27%	-93	27	38
42	Area Pontianak	441	446	450	9	3	2,12%	498	90,34%	-48	19	24
43	Area Makassar	643	640	645	2	5	0,36%	740	87,12%	-95	21	31
44	Area Manado	196	185	185	-11	0	-5,75%	227	81,39%	-42	32	44
45	Area Palu	394	422	428	33	5	8,48%	472	90,69%	-44	7	23

