



# KINERJA BISNIS

## REGION ALL OFFICE & AREA SELINDO

PER 23 Nov 2025



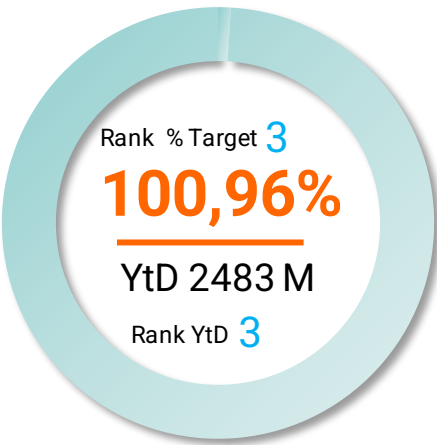
# HIGHLIGHT KINERJA RO 2 MEDAN



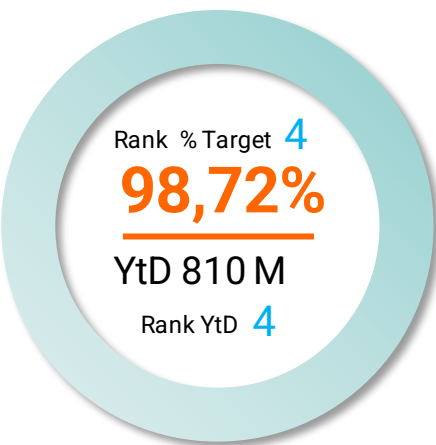
# HIGHLIGHT KINERJA RO 2 MEDAN

## DPK

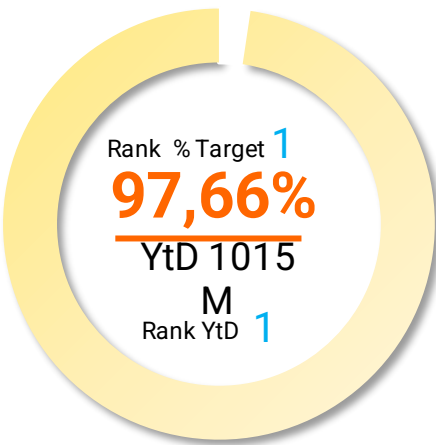
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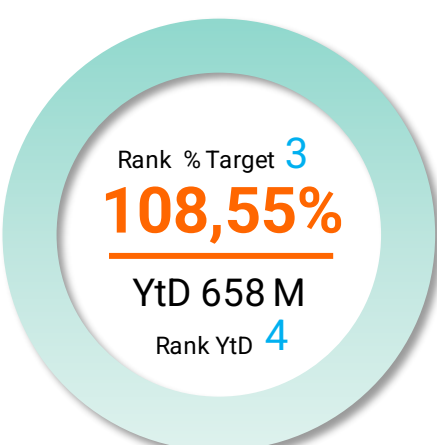
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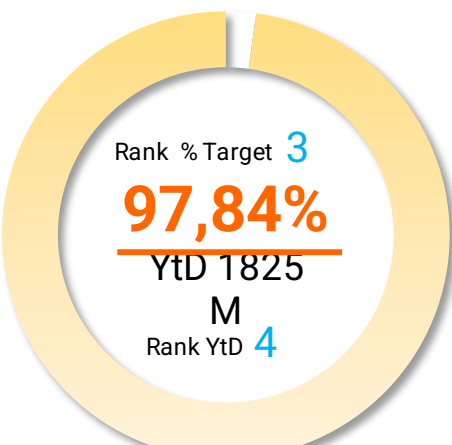
### TABUNGAN



### DEPOSITO

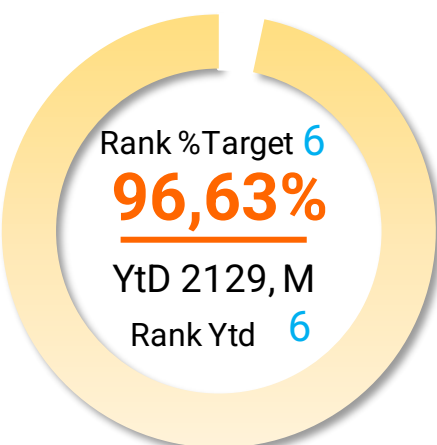


### CASA

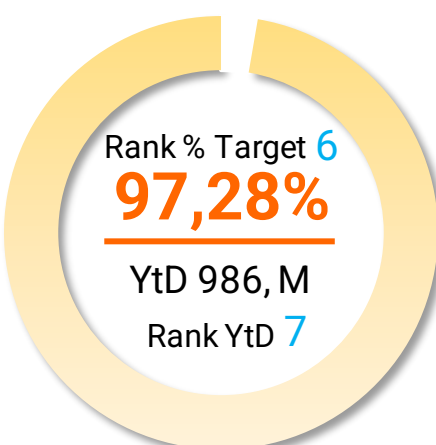


## PEMBIAYAAN

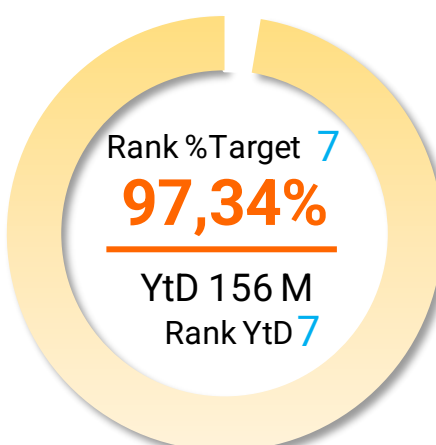
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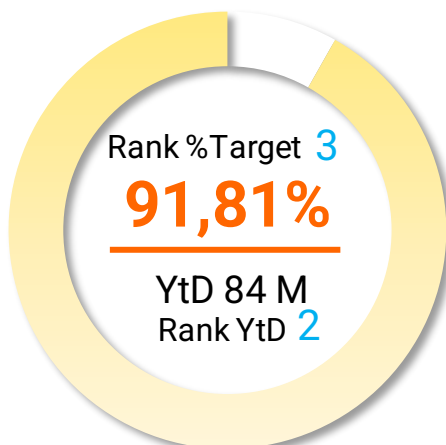
### PEMBIAYAAN CFG



### PEMBIAYAAN SME



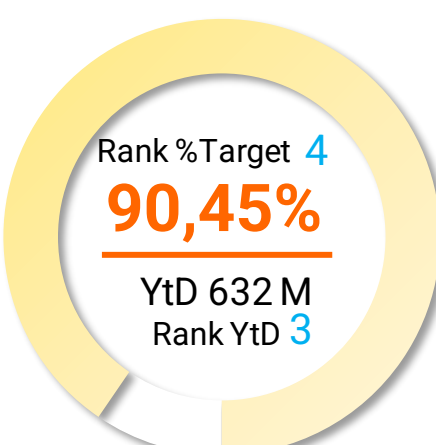
### PEMBIAYAAN MBG



### PEMBIAYAAN PWG



### PEMBIAYAAN CILEM



### PEMBIAYAAN GADAI



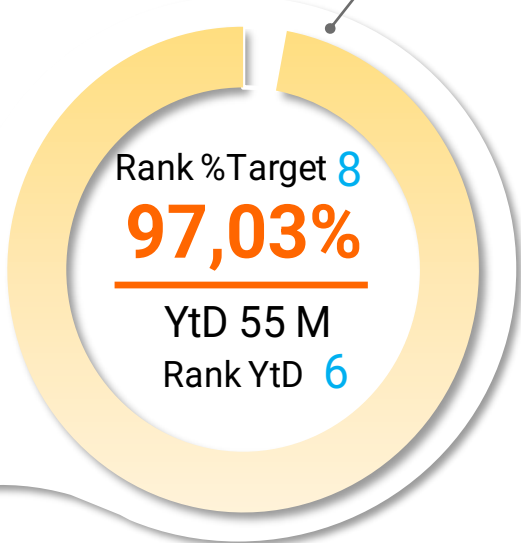
# HIGHLIGHT KINERJA RO 2 MEDAN

## PEMBIAYAAN CONSUMER (CFG)

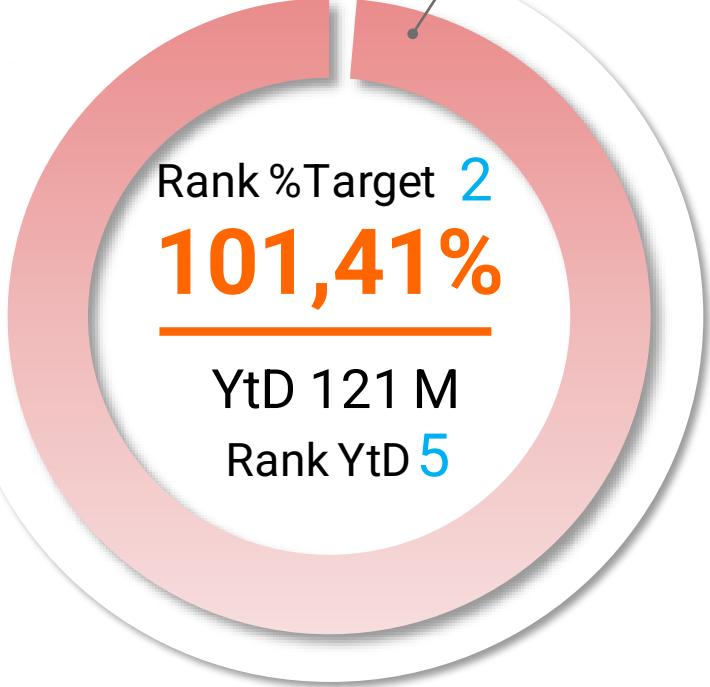
CFG - MITRAGUNA



CFG - PENSIUN



CFG - OTO



CFG - GRIYA



# KINERJA REGION



KINERJA DPK RO PER 23-Nov-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.225	18.993	18.909	-129	-316	-84	-0,68%	21.088	89,67%	-2.179	10	9	21.428	-2.519
2	RO II/ Medan	20.912	22.747	23.437	23.395	2.483	649	-42	11,87%	23.173	100,96%	222	3	3	23.565	-170
3	RO III/ Palembang	20.017	20.822	21.563	21.521	1.504	699	-42	7,51%	22.582	95,30%	-1.061	4	5	23.017	-1.497
4	RO IV/ Jakarta 1	110.022	138.413	134.633	134.486	24.464	-3.927	-146	22,24%	114.469	117,49%	20.017	1	1	115.245	19.241
5	RO V/ Jakarta 2	49.486	48.326	54.406	54.313	4.827	5.987	-93	9,75%	53.516	101,49%	797	2	2	54.244	69
6	RO VI/ Bandung	20.494	20.717	21.228	21.203	709	486	-25	3,46%	23.409	90,57%	-2.207	7	8	23.960	-2.757
7	RO VII/ Semarang	25.381	26.080	25.576	25.551	170	-530	-25	0,67%	28.106	90,91%	-2.556	8	7	28.582	-3.031
8	RO VIII/ Surabaya	30.784	32.144	31.765	31.714	931	-430	-51	3,02%	34.678	91,45%	-2.964	6	6	35.319	-3.605
9	RO IX/ Kalimantan	19.302	19.724	19.398	19.341	39	-383	-57	0,20%	21.730	89,01%	-2.389	9	10	22.154	-2.813
10	RO X/ Makassar	12.017	13.571	13.416	13.390	1.373	-181	-26	11,43%	13.867	96,56%	-477	5	4	14.167	-777

KINERJA GIRO RO PER 23-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.085	2.321	2.324	284	239	3	13,91%	2.740	84,80%	-416	6	5	2.914	-590
2	RO II/ Medan	1.894	2.544	2.700	2.704	810	160	4	42,75%	2.739	98,72%	-35	4	4	2.952	-248
3	RO III/ Palembang	1.759	2.107	3.103	3.105	1.347	998	2	76,57%	2.683	115,72%	422	3	2	2.916	189
4	RO IV/ Jakarta 1	32.959	40.570	39.704	39.654	6.695	-916	-50	20,31%	34.596	114,62%	5.059	1	3	35.010	4.644
5	RO V/ Jakarta 2	8.042	7.813	11.957	11.899	3.856	4.085	-59	47,95%	9.752	122,01%	2.146	2	1	10.182	1.716
6	RO VI/ Bandung	2.464	2.843	2.989	2.984	520	142	-4	21,10%	3.866	77,19%	-882	5	6	4.219	-1.234
7	RO VII/ Semarang	1.674	1.560	1.616	1.617	-57	57	2	-3,41%	2.673	60,50%	-1.056	9	10	2.924	-1.307
8	RO VIII/ Surabaya	2.806	2.893	2.933	2.907	100	14	-26	3,58%	3.964	73,34%	-1.057	7	7	4.255	-1.348
9	RO IX/ Kalimantan	1.559	1.736	1.669	1.655	96	-81	-14	6,14%	2.481	66,70%	-826	8	8	2.712	-1.058
10	RO X/ Makassar	1.137	1.285	1.062	1.062	-75	-224	-0	-6,62%	1.671	63,51%	-610	10	9	1.806	-744

KINERJA TABUNGAN RO PER 23-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.508	14.228	14.142	314	-366	-86	2,27%	15.129	93,48%	-986	8	5	15.284	-1.142
2	RO II/ Medan	12.343	13.296	13.403	13.358	1.015	62	-45	8,22%	13.678	97,66%	-320	1	1	13.838	-480
3	RO III/ Palembang	12.611	13.385	13.234	13.189	578	-196	-45	4,59%	14.201	92,87%	-1.012	6	6	14.391	-1.203
4	RO IV/ Jakarta 1	20.440	21.820	21.033	20.996	556	-824	-37	2,72%	23.057	91,06%	-2.061	7	9	23.371	-2.375
5	RO V/ Jakarta 2	16.473	17.020	16.693	16.660	188	-360	-33	1,14%	18.627	89,44%	-1.967	10	10	18.885	-2.225
6	RO VI/ Bandung	10.950	11.705	11.595	11.575	625	-130	-20	5,70%	12.329	93,89%	-754	5	4	12.494	-919
7	RO VII/ Semarang	15.386	16.642	16.202	16.177	791	-466	-25	5,14%	16.971	95,32%	-794	2	2	17.160	-984
8	RO VIII/ Surabaya	18.627	19.824	19.350	19.326	699	-498	-24	3,75%	21.186	91,22%	-1.860	3	7	21.492	-2.166
9	RO IX/ Kalimantan	11.487	11.866	11.794	11.751	264	-115	-43	2,30%	12.903	91,07%	-1.152	9	8	13.073	-1.322
10	RO X/ Makassar	8.388	9.013	9.111	9.086	698	73	-25	8,32%	9.636	94,29%	-551	4	3	9.786	-700



KINERJA DEPOSITO RO PER 23-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.631	2.444	2.443	-727	-188	-1	-22,92%	3.219	75,89%	-776	10	10	3.231	-788
2	RO II/ Medan	6.675	6.906	7.335	7.333	658	427	-1	9,86%	6.756	108,55%	577	4	3	6.775	558
3	RO III/ Palembang	5.648	5.330	5.226	5.227	-421	-103	1	-7,45%	5.698	91,73%	-471	7	8	5.710	-483
4	RO IV/ Jakarta 1	56.623	76.023	73.896	73.836	17.213	-2.187	-60	30,40%	56.817	129,96%	17.020	1	1	56.864	16.973
5	RO V/ Jakarta 2	24.971	23.493	25.756	25.754	783	2.261	-2	3,14%	25.137	102,46%	617	2	4	25.177	577
6	RO VI/ Bandung	7.080	6.169	6.645	6.643	-436	475	-1	-6,16%	7.215	92,08%	-571	8	7	7.248	-604
7	RO VII/ Semarang	8.321	7.877	7.758	7.757	-564	-121	-2	-6,78%	8.463	91,66%	-706	9	9	8.497	-741
8	RO VIII/ Surabaya	9.350	9.427	9.482	9.481	131	54	-1	1,41%	9.528	99,50%	-47	5	5	9.572	-91
9	RO IX/ Kalimantan	6.256	6.122	5.935	5.935	-321	-186	-0	-5,13%	6.346	93,52%	-411	6	6	6.368	-433
10	RO X/ Makassar	2.492	3.273	3.243	3.243	751	-30	-0	30,12%	2.559	126,71%	683	3	2	2.575	667

KINERJA CASA PER 23-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.594	16.548	16.466	598	-128	-82	3,77%	17.869	92,15%	-1.403	9	5	18.197	-1.731
2	RO II/ Medan	14.238	15.841	16.103	16.062	1.825	222	-41	12,82%	16.417	97,84%	-355	4	3	16.790	-728
3	RO III/ Palembang	14.369	15.492	16.337	16.294	1.925	802	-43	13,40%	16.884	96,50%	-590	3	4	17.307	-1.013
4	RO IV/ Jakarta 1	53.399	62.390	60.737	60.650	7.251	-1.740	-86	13,58%	57.653	105,20%	2.998	1	1	58.381	2.269
5	RO V/ Jakarta 2	24.515	24.833	28.650	28.559	4.044	3.725	-91	16,49%	28.379	100,63%	180	2	2	29.067	-509
6	RO VI/ Bandung	13.415	14.548	14.584	14.559	1.145	11	-24	8,53%	16.195	89,90%	-1.635	5	7	16.712	-2.153
7	RO VII/ Semarang	17.060	18.203	17.818	17.794	734	-409	-24	4,30%	19.644	90,58%	-1.850	7	6	20.085	-2.291
8	RO VIII/ Surabaya	21.434	22.717	22.283	22.233	799	-484	-50	3,73%	25.150	88,40%	-2.916	6	9	25.747	-3.514
9	RO IX/ Kalimantan	13.046	13.602	13.463	13.406	360	-196	-57	2,76%	15.384	87,14%	-1.978	10	10	15.785	-2.380
10	RO X/ Makassar	9.524	10.298	10.173	10.147	623	-151	-26	6,54%	11.308	89,74%	-1.160	8	8	11.592	-1.444

KINERJA PEMBIAYAN RETAIL RO PER 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	21.991	23.563	23.570	1.579	7	7,18%	24.672	95,53%	-1.102	9	8	24.944	-1.373
2	RO II/ Medan	16.720	18.645	18.849	2.129	204	12,73%	19.506	96,63%	-657	6	6	19.772	-923
3	RO III/ Palembang	23.276	25.287	25.449	2.173	162	9,34%	26.335	96,64%	-886	5	5	26.652	-1.203
4	RO IV/ Jakarta 1	26.533	29.424	29.649	3.116	225	11,75%	30.530	97,12%	-881	1	3	30.928	-1.278
5	RO V/ Jakarta 2	22.100	24.179	24.430	2.330	251	10,54%	25.803	94,68%	-1.373	4	9	26.170	-1.740
6	RO VI/ Bandung	15.442	17.194	17.403	1.961	209	12,70%	17.847	97,51%	-444	7	2	18.080	-677
7	RO VII/ Semarang	14.637	15.917	15.995	1.358	78	9,28%	17.032	93,91%	-1.036	10	10	17.293	-1.298
8	RO VIII/ Surabaya	25.055	27.324	27.526	2.471	202	9,86%	28.721	95,84%	-1.195	3	7	29.100	-1.574
9	RO IX/ Kalimantan	16.731	18.180	18.365	1.634	184	9,77%	19.000	96,65%	-636	8	4	19.254	-889
10	RO X/ Makassar	17.143	19.842	20.060	2.917	217	17,01%	20.085	99,88%	-25	2	1	20.344	-284

KINERJA CFG RO PER 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	12.099	13.253	13.299	1.200	46	9,92%	13.539	98,22%	-240	4	3	13.620	-321
2	RO II/ Medan	11.848	12.806	12.834	986	28	8,32%	13.192	97,28%	-358	7	6	13.259	-425
3	RO III/ Palembang	15.275	16.402	16.454	1.179	52	7,72%	16.803	97,92%	-349	5	4	16.886	-433
4	RO IV/ Jakarta 1	21.183	23.134	23.225	2.042	91	9,64%	23.514	98,77%	-289	1	2	23.667	-443
5	RO V/ Jakarta 2	18.317	19.763	19.812	1.495	48	8,16%	20.712	95,65%	-900	3	9	20.885	-1.073
6	RO VI/ Bandung	10.525	11.448	11.493	969	46	9,20%	11.801	97,39%	-308	8	5	11.879	-386
7	RO VII/ Semarang	8.860	9.441	9.452	592	11	6,68%	9.899	95,48%	-447	9	10	9.959	-507
8	RO VIII/ Surabaya	17.072	18.128	18.196	1.123	68	6,58%	18.771	96,93%	-575	6	7	18.876	-680
9	RO IX/ Kalimantan	9.056	9.553	9.589	533	36	5,88%	10.004	95,85%	-415	10	8	10.047	-458
10	RO X/ Makassar	13.189	14.829	14.914	1.725	85	13,08%	14.886	100,19%		2	1	14.980	-66

KINERJA CFG - MITRAGUNA 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	8.770	9.586	9.631	861	46	9,81%	9.794	98,34%	-163	3	2	9.826	-195
2	RO II/ Medan	7.892	8.645	8.677	786	32	9,96%	8.909	97,40%	-232	4	4	8.940	-263
3	RO III/ Palembang	8.300	9.126	9.164	864	39	10,40%	9.326	98,26%	-162	2	3	9.358	-194
4	RO IV/ Jakarta 1	5.937	6.684	6.722	785	38	13,23%	6.975	96,39%	-252	5	7	7.007	-284
5	RO V/ Jakarta 2	2.381	2.715	2.738	357	23	14,98%	3.218	85,08%	-480	10	10	3.244	-506
6	RO VI/ Bandung	4.002	4.434	4.456	454	22	11,33%	4.735	94,11%	-279	8	9	4.758	-302
7	RO VII/ Semarang	4.035	4.395	4.410	375	15	9,29%	4.664	94,55%	-254	9	8	4.683	-274
8	RO VIII/ Surabaya	6.353	7.040	7.110	756	70	11,91%	7.330	96,99%	-221	6	5	7.361	-251
9	RO IX/ Kalimantan	4.687	5.233	5.271	584	38	12,46%	5.460	96,55%	-188	7	6	5.484	-213
10	RO X/ Makassar	7.625	8.813	8.890	1.265	77	16,59%	8.827	100,72%		63	1	8.864	26



KINERJA CFG - Pensiun 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.094	2.093	161	-0	8,31%	2.134	98,09%	-41	2	3	2.164	-71
2	RO II/ Medan	1.545	1.600	1.600	55	-0	3,55%	1.649	97,03%	-49	6	8	1.665	-65
3	RO III/ Palembang	1.907	1.978	1.982	75	4	3,94%	2.037	97,34%	-54	4	6	2.056	-74
4	RO IV/ Jakarta 1	440	458	461	21	2	4,66%	480	95,91%	-20	9	9	486	-26
5	RO V/ Jakarta 2	329	364	365	36	1	11,09%	370	98,56%	-5	8	2	377	-12
6	RO VI/ Bandung	782	839	842	60	3	7,66%	863	97,49%	-22	5	5	876	-34
7	RO VII/ Semarang	667	711	711	45	1	6,72%	733	97,05%	-22	7	7	743	-32
8	RO VIII/ Surabaya	3.688	3.785	3.780	92	-5	2,49%	3.867	97,75%	-87	3	4	3.894	-114
9	RO IX/ Kalimantan	1.703	1.695	1.689	-14	-6	-0,80%	1.793	94,21%	-104	10	10	1.807	-118
10	RO X/ Makassar	3.057	3.233	3.226	169	-7	5,52%	3.250	99,27%	-24	1	1	3.279	-53

KINERJA CFG - Griya 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.180	1.180	77	1	7,01%	1.221	96,63%	-41	8	8	1.233	-52
2	RO II/ Medan	1.954	1.984	1.978	24	-6	1,24%	2.064	95,84%	-86	9	10	2.075	-96
3	RO III/ Palembang	4.680	4.772	4.779	98	6	2,10%	4.885	97,82%	-106	7	6	4.905	-126
4	RO IV/ Jakarta 1	14.108	15.129	15.169	1.061	40	7,52%	15.115	100,36%	54	1	1	15.212	-42
5	RO V/ Jakarta 2	14.915	15.823	15.834	919	11	6,16%	16.178	97,88%	-344	2	5	16.299	-465
6	RO VI/ Bandung	5.339	5.723	5.746	407	23	7,63%	5.730	100,28%	16	3	2	5.767	-21
7	RO VII/ Semarang	3.744	3.877	3.874	130	-3	3,46%	3.955	97,96%	-81	5	4	3.975	-101
8	RO VIII/ Surabaya	6.450	6.576	6.576	126	-0	1,96%	6.752	97,39%	-176	6	7	6.781	-205
9	RO IX/ Kalimantan	2.300	2.165	2.167	-133	2	-5,78%	2.254	96,14%	-87	10	9	2.249	-83
10	RO X/ Makassar	2.241	2.431	2.441	200	10	8,94%	2.465	99,03%	-24	4	3	2.487	-46

KINERJA CFG - OTO 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	394	101	0	34,61%	390	101,12%	4	6	3	397	-3
2	RO II/ Medan	457	577	578	121	1	26,58%	570	101,41%	8	5	2	579	-0
3	RO III/ Palembang	387	526	528	141	2	36,55%	555	95,28%	-26	4	4	567	-39
4	RO IV/ Jakarta 1	698	862	873	175	10	25,12%	944	92,42%	-72	2	8	963	-90
5	RO V/ Jakarta 2	692	861	875	182	13	26,36%	945	92,50%	-71	1	7	964	-90
6	RO VI/ Bandung	401	451	449	48	-2	11,96%	473	95,09%	-23	9	5	478	-29
7	RO VII/ Semarang	414	458	457	43	-1	10,35%	548	83,40%	-91	10	10	558	-101
8	RO VIII/ Surabaya	580	727	729	149	3	25,65%	821	88,84%	-92	3	9	839	-110
9	RO IX/ Kalimantan	366	460	462	95	1	25,98%	498	92,77%	-36	7	6	508	-46
10	RO X/ Makassar	265	352	356	91	5	34,26%	344	103,61%	12	8	1	350	7

KINERJA PWG 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.392	1.482	741	90	100,03%	1.489	99,51%	-7	7	3	1.581	-99
2	RO II/ Medan	1.161	1.976	2.064	903	88	77,75%	2.107	97,97%	-43	3	4	2.222	-158
3	RO III/ Palembang	1.184	1.855	1.985	801	130	67,62%	2.154	92,18%	-168	6	6	2.270	-285
4	RO IV/ Jakarta 1	1.292	2.005	2.149	857	143	66,29%	2.537	84,69%	-389	5	9	2.692	-543
5	RO V/ Jakarta 2	923	1.470	1.571	647	101	70,09%	1.897	82,81%	-326	9	10	2.019	-448
6	RO VI/ Bandung	1.332	2.105	2.226	894	121	67,14%	2.217	100,38%	8	4	2	2.320	-95
7	RO VII/ Semarang	978	1.582	1.667	689	85	70,48%	1.900	87,75%	-233	8	8	2.012	-344
8	RO VIII/ Surabaya	2.120	3.189	3.383	1.262	194	59,55%	3.534	95,71%	-152	1	5	3.693	-311
9	RO IX/ Kalimantan	1.142	1.641	1.723	580	82	50,78%	1.899	90,70%	-177	10	7	1.988	-266
10	RO X/ Makassar	1.952	2.996	3.136	1.185	141	60,71%	2.878	108,96%	258	2	1	2.977	159

KINERJA PWG - GADAI 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	447	476	233	29	95,61%	382	124,38%	93	6	1	392	83
2	RO II/ Medan	557	796	827	271	32	48,61%	739	111,88%	88	4	2	752	75
3	RO III/ Palembang	497	679	713	216	34	43,40%	703	101,41%	10	8	9	718	-5
4	RO IV/ Jakarta 1	477	646	676	199	30	41,79%	671	100,75%	5	9	10	685	-9
5	RO V/ Jakarta 2	381	537	557	177	20	46,39%	508	109,71%	49	10	4	517	40
6	RO VI/ Bandung	648	911	941	293	29	45,21%	894	105,20%	47	3	7	912	29
7	RO VII/ Semarang	398	602	624	226	22	56,87%	583	107,12%	42	7	5	596	29
8	RO VIII/ Surabaya	1.149	1.634	1.687	538	53	46,87%	1.621	104,11%	67	2	8	1.654	33
9	RO IX/ Kalimantan	593	803	827	234	24	39,48%	783	105,64%	44	5	6	796	31
10	RO X/ Makassar	1.480	2.051	2.100	620	49	41,93%	1.880	111,73%	220	1	3	1.908	192

KINERJA PWG CILEM 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	945	1.006	509	61	102,18%	1.107	90,91%	-101	7	3	1.189	-182
2	RO II/ Medan	605	1.180	1.237	632	57	104,59%	1.367	90,45%	-131	3	4	1.469	-233
3	RO III/ Palembang	687	1.176	1.272	585	96	85,16%	1.451	87,71%	-178	5	6	1.553	-281
4	RO IV/ Jakarta 1	815	1.359	1.473	657	114	80,62%	1.866	78,91%	-394	2	9	2.007	-534
5	RO V/ Jakarta 2	543	932	1.013	471	81	86,72%	1.389	72,96%	-375	8	10	1.502	-489
6	RO VI/ Bandung	684	1.193	1.285	601	92	87,91%	1.323	97,11%	-38	4	2	1.409	-124
7	RO VII/ Semarang	580	980	1.043	463	63	79,83%	1.317	79,18%	-274	9	8	1.416	-373
8	RO VIII/ Surabaya	971	1.554	1.695	724	141	74,54%	1.913	88,60%	-218	1	5	2.040	-344
9	RO IX/ Kalimantan	549	838	895	346	57	62,99%	1.116	80,22%	-221	10	7	1.192	-297
10	RO X/ Makassar	472	945	1.036	564	92	119,61%	999	103,76%	38	6	1	1.069	-33

KINERJA SME RO 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.516	2.357	-228	-159	-8,83%	2.689	87,66%	-332	10	9	2.712	-355
2	RO II/ Medan	1.401	1.466	1.556	156	91	11,11%	1.599	97,34%	-43	7	7	1.649	-92
3	RO III/ Palembang	2.436	2.492	2.467	30	-25	1,24%	2.673	92,26%	-207	8	8	2.726	-260
4	RO IV/ Jakarta 1	2.158	2.454	2.444	286	-10	13,25%	2.415	101,20%	29	2	3	2.472	-28
5	RO V/ Jakarta 2	1.590	1.709	1.813	223	104	14,03%	1.825	99,37%	-12	4	5	1.877	-64
6	RO VI/ Bandung	1.687	1.886	1.929	241	42	14,31%	1.827	105,56%	102	3	1	1.858	70
7	RO VII/ Semarang	1.820	2.016	1.998	179	-18	9,82%	2.008	99,54%	-9	6	4	2.050	-51
8	RO VIII/ Surabaya	2.055	2.309	2.242	186	-67	9,07%	2.291	97,85%	-49	5	6	2.344	-102
9	RO IX/ Kalimantan	5.131	5.565	5.631	500	66	9,75%	5.512	102,16%	119	1	2	5.597	34
10	RO X/ Makassar	769	774	765	-5	-9	-0,59%	915	83,61%	-150	9	10	947	-183

KINERJA MBG 23-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.402	6.432	-133	30	-2,03%	6.954	92,49%	-522	9	2	7.031	-598
2	RO II/ Medan	2.310	2.397	2.394	84	-3	3,64%	2.608	91,81%	-214	2	3	2.643	-248
3	RO III/ Palembang	4.380	4.538	4.544	163	5	3,73%	4.705	96,56%	-162	1	1	4.769	-225
4	RO IV/ Jakarta 1	1.900	1.830	1.832	-69	1	-3,61%	2.064	88,75%	-232	6	8	2.096	-264
5	RO V/ Jakarta 2	1.269	1.237	1.234	-35	-3	-2,77%	1.370	90,12%	-135	5	4	1.389	-155
6	RO VI/ Bandung	1.898	1.755	1.755	-143	0	-7,53%	2.002	87,68%	-247	10	10	2.022	-267
7	RO VII/ Semarang	2.980	2.878	2.878	-102	0	-3,43%	3.225	89,24%	-347	8	7	3.273	-395
8	RO VIII/ Surabaya	3.807	3.698	3.706	-101	8	-2,67%	4.125	89,84%	-419	7	5	4.187	-481
9	RO IX/ Kalimantan	1.401	1.421	1.422	21	0	1,49%	1.585	89,72%	-163	3	6	1.621	-199
10	RO X/ Makassar	1.233	1.244	1.244	11	-0	0,90%	1.406	88,53%	-161	4	9	1.439	-195

# KINERJA AREA





KINERJA DPK AREA PER 23-Nov-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.636	7.470	7.448	-22	-188	-22	-0,29%				35	
2	Area Lhokseumawe	8.074	7.797	7.760	7.721	-353	-75	-38	-4,37%				43	
3	Area Meulaboh	3.494	3.791	3.763	3.739	246	-52	-23	7,03%				22	
4	Area Batam	2.849	3.107	3.213	3.205	356	98	-8	12,50%				16	
5	Area Medan Kota	5.356	5.813	6.425	6.423	1.067	611	-2	19,93%				7	
6	Area Medan Raya	2.641	2.857	2.891	2.885	244	28	-6	9,25%				23	
7	Area Pekanbaru	7.557	8.327	8.293	8.274	717	-53	-19	9,48%				9	
8	Area Pematangsiantar	2.510	2.643	2.616	2.608	98	-35	-7	3,92%				30	
9	Area Bandar Lampung	3.931	4.135	4.138	4.128	197	-7	-10	5,02%				26	
10	Area Bengkulu	2.130	2.532	2.551	2.546	415	14	-5	19,50%				13	
11	Area Jambi	2.705	3.325	2.993	2.986	282	-339	-7	10,42%				19	
12	Area Padang	3.909	4.106	4.198	4.186	277	80	-12	7,08%				20	
13	Area Palembang	7.341	6.723	7.683	7.674	333	952	-8	4,53%				17	
14	Area Banten	10.556	11.511	11.817	11.809	1.253	299	-8	11,87%				6	
15	Area Bekasi	8.947	10.599	9.614	9.608	661	-990	-6	7,39%				10	
16	Area Jakarta Kebon Jeruk	7.374	9.308	8.763	8.762	1.388	-547	-1	18,83%				5	
17	Area Jakarta Kelapa Gadin	11.820	15.241	15.845	15.842	4.022	601	-3	34,03%				2	
18	Area Jakarta Rawamangun	10.100	10.144	10.077	10.069	-30	-74	-7	-0,30%				36	
19	Area Jakarta Thamrin	61.226	81.611	78.517	78.396	17.170	-3.215	-120	28,04%				1	
20	Area Bogor	8.049	7.519	7.742	7.732	-317	214	-10	-3,94%				42	
21	Area Depok	7.500	6.630	6.854	6.865	-634	236	11	-8,46%				45	
22	Area Jakarta Fatmawati	11.619	12.040	14.866	14.822	3.203	2.782	-44	27,56%				3	
23	Area Jakarta Pondok Indah	8.481	8.421	8.681	8.678	197	257	-3	2,32%				27	
24	Area Jakarta Saharjo	7.675	7.731	10.715	10.672	2.997	2.940	-43	39,04%				4	
25	Area Tangerang Selatan	6.162	5.985	5.549	5.544	-618	-441	-5	-10,03%				44	
26	Area Bandung Kota	9.788	9.712	9.877	9.863	75	150	-14	0,77%				32	
27	Area Bandung Raya	5.837	5.968	6.254	6.247	410	279	-7	7,03%				14	
28	Area Cirebon	4.870	5.037	5.097	5.093	223	56	-4	4,58%				25	
29	Area Purwokerto	3.175	3.420	3.407	3.401	226	-19	-5	7,12%				24	
30	Area Semarang Kota	7.056	7.112	6.911	6.904	-152	-207	-7	-2,16%				40	
31	Area Pekalongan	3.560	3.548	3.303	3.299	-260	-249	-3	-7,31%				41	
32	Area Solo	4.925	5.001	5.011	5.006	81	5	-4	1,65%				31	
33	Area Yogyakarta	6.665	6.999	6.945	6.940	275	-60	-6	4,12%				21	
34	Area Denpasar	3.788	4.202	4.082	4.080	292	-122	-2	7,70%				18	
35	Area Jember	2.822	2.761	2.810	2.805	-17	44	-5	-0,61%				34	
36	Area Kediri	4.155	4.103	4.036	4.032	-123	-71	-4	-2,97%				39	
37	Area Malang	4.575	5.141	5.089	5.057	482	-84	-31	10,53%				11	
38	Area Surabaya Kota	7.814	7.924	7.697	7.694	-119	-230	-3	-1,53%				37	
39	Area Surabaya Raya	7.629	8.013	8.051	8.046	417	33	-6	5,47%				12	
40	Area Balikpapan	8.442	8.497	8.575	8.563	121	66	-12	1,43%				29	
41	Area Banjarmasin	7.270	7.345	7.323	7.311	41	-34	-12	0,57%				33	
42	Area Pontianak	3.590	3.882	3.500	3.467	-123	-415	-33	-3,41%				38	
43	Area Makassar	6.449	7.229	7.340	7.327	878	98	-13	13,62%				8	
44	Area Manado	2.345	2.938	2.708	2.703	358	-235	-5	15,27%				15	
45	Area Palu	3.223	3.405	3.368	3.360	137	-44	-7	4,26%				28	



KINERJA GIRO AREA PER 23-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.177	1.166	1.167	-18	-9	1	-1,56%				35	
2	Area Lhokseumawe	528	504	748	750	221	246	2	41,92%				14	
3	Area Meulaboh	326	404	407	407	81	3	0	24,75%				22	
4	Area Batam	238	241	437	436	198	195	-0	83,16%				15	
5	Area Medan Kota	315	600	699	704	389	104	4	123,37%				8	
6	Area Medan Raya	156	133	151	152	-4	19	0	-2,60%				34	
7	Area Pekanbaru	1.111	1.511	1.363	1.363	252	-148	-0	22,69%				13	
8	Area Pematangsiantar	74	59	49	49	-25	-10	-0	-33,64%				36	
9	Area Bandar Lampung	474	436	477	477	3	42	0	0,72%				33	
10	Area Bengkulu	144	261	186	187	43	-75	0	29,57%				26	
11	Area Jambi	173	193	176	176	4	-17	1	2,12%				32	
12	Area Padang	270	285	304	305	35	19	0	12,91%				29	
13	Area Palembang	698	932	1.960	1.960	1.262	1.029	1	180,75%				4	
14	Area Banten	2.097	3.664	3.634	3.635	1.539	-29	1	73,38%				3	
15	Area Bekasi	834	808	975	976	142	168	1	17,06%				16	
16	Area Jakarta Kebon Jeruk	636	1.900	1.665	1.668	1.032	-232	3	162,12%				5	
17	Area Jakarta Kelapa Gadin	576	485	874	923	347	438	50	60,18%				9	
18	Area Jakarta Rawamangun	2.444	2.674	2.790	2.788	344	114	-2	14,06%				10	
19	Area Jakarta Thamrin	26.371	31.038	29.765	29.663	3.292	-1.375	-102	12,49%				1	
20	Area Bogor	684	672	727	727	42	54	-0	6,21%				27	
21	Area Depok	721	669	1.031	1.051	331	382	20	45,87%				11	
22	Area Jakarta Fatmawati	2.301	2.801	3.304	3.267	966	466	-37	42,00%				6	
23	Area Jakarta Pondok Indah	957	841	844	844	-113	2	-0	-11,86%				44	
24	Area Jakarta Saharjo	2.794	1.821	5.140	5.099	2.305	3.278	-41	82,51%				2	
25	Area Tangerang Selatan	586	1.008	911	911	325	-96	0	55,48%				12	
26	Area Bandung Kota	1.112	1.682	1.612	1.606	494	-76	-6	44,47%				7	
27	Area Bandung Raya	810	685	862	864	54	179	1	6,67%				23	
28	Area Cirebon	543	476	514	515	-28	39	1	-5,22%				38	
29	Area Purwokerto	215	154	189	189	-26	35	0	-12,18%				37	
30	Area Semarang Kota	684	514	492	492	-191	-22	0	-27,98%				45	
31	Area Pekalongan	200	198	249	248	49	50	-0	24,39%				25	
32	Area Solo	221	228	239	240	18	12	0	8,35%				30	
33	Area Yogyakarta	355	467	446	448	93	-19	1	26,27%				19	
34	Area Denpasar	281	356	226	226	-55	-130	0	-19,66%				40	
35	Area Jember	67	109	110	109	42	1	-1	62,31%				28	
36	Area Kediri	248	205	149	149	-99	-57	-0	-40,08%				43	
37	Area Malang	232	339	371	342	110	3	-29	47,66%				17	
38	Area Surabaya Kota	947	935	1.032	1.035	87	99	2	9,21%				21	
39	Area Surabaya Raya	1.031	948	1.046	1.046	15	98	1	1,50%				31	
40	Area Balikpapan	580	712	670	668	88	-44	-2	15,16%				20	
41	Area Banjarmasin	548	580	598	597	49	17	-1	8,98%				24	
42	Area Pontianak	431	443	401	389	-41	-54	-11	-9,62%				39	
43	Area Makassar	474	439	399	399	-75	-41	-0	-15,89%				41	
44	Area Manado	244	501	344	343	99	-157	-0	40,65%				18	
45	Area Palu	418	345	319	319	-99	-26	0	-23,71%				42	

KINERJA TABUNGAN AREA PER 23-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.392	5.252	5.230	133	-162	-22	2,61%				20	
2	Area Lhokseumawe	5.942	6.105	6.006	5.966	24	-139	-40	0,40%				39	
3	Area Meulaboh	2.789	3.012	2.970	2.946	157	-66	-24	5,63%				14	
4	Area Batam	1.733	1.859	1.820	1.813	80	-46	-7	4,60%				32	
5	Area Medan Kota	2.242	2.422	2.411	2.405	162	-18	-7	7,25%				12	
6	Area Medan Raya	1.804	1.929	1.940	1.935	132	6	-5	7,30%				21	
7	Area Pekanbaru	4.778	5.118	5.286	5.268	490	150	-19	10,25%				2	
8	Area Pematangsiantar	1.787	1.968	1.945	1.938	151	-30	-7	8,47%				16	
9	Area Bandar Lampung	2.833	2.948	2.920	2.910	77	-38	-10	2,73%				33	
10	Area Bengkulu	1.512	1.568	1.570	1.565	53	-3	-6	3,51%				36	
11	Area Jambi	1.922	2.213	2.095	2.087	166	-126	-8	8,63%				10	
12	Area Padang	2.662	2.788	2.801	2.789	127	1	-13	4,78%				23	
13	Area Palembang	3.683	3.867	3.847	3.838	155	-29	-9	4,21%				15	
14	Area Banten	4.051	4.065	3.930	3.920	-131	-144	-9	-3,23%				45	
15	Area Bekasi	4.951	5.276	5.064	5.057	106	-219	-7	2,14%				28	
16	Area Jakarta Kebon Jeruk	2.340	2.616	2.526	2.522	183	-94	-3	7,81%				6	
17	Area Jakarta Kelapa Gading	1.993	2.236	2.175	2.172	178	-64	-3	8,95%				8	
18	Area Jakarta Rawamangun	3.266	3.600	3.429	3.424	158	-176	-5	4,83%				13	
19	Area Jakarta Thamrin	3.839	4.028	3.910	3.900	61	-128	-9	1,59%				34	
20	Area Bogor	4.124	4.318	4.257	4.247	123	-71	-10	2,99%				25	
21	Area Depok	3.364	3.412	3.346	3.338	-26	-74	-8	-0,76%				42	
22	Area Jakarta Fatmawati	2.449	2.426	2.364	2.357	-92	-69	-6	-3,75%				44	
23	Area Jakarta Pondok Indah	2.483	2.666	2.617	2.614	131	-52	-3	5,27%				22	
24	Area Jakarta Saharjo	1.724	1.791	1.739	1.737	13	-54	-2	0,73%				41	
25	Area Tangerang Selatan	2.328	2.407	2.370	2.367	38	-40	-3	1,65%				37	
26	Area Bandung Kota	4.312	4.810	4.755	4.749	437	-61	-7	10,13%				3	
27	Area Bandung Raya	3.375	3.535	3.487	3.478	104	-56	-9	3,07%				30	
28	Area Cirebon	3.264	3.361	3.353	3.348	84	-13	-5	2,58%				31	
29	Area Purwokerto	2.153	2.434	2.424	2.419	266	-14	-4	12,35%				4	
30	Area Semarang Kota	3.815	4.022	3.946	3.939	124	-83	-7	3,24%				24	
31	Area Pekalongan	2.059	2.467	2.201	2.198	139	-269	-3	6,75%				18	
32	Area Solo	3.209	3.413	3.353	3.348	139	-65	-5	4,35%				17	
33	Area Yogyakarta	4.150	4.306	4.278	4.272	123	-34	-6	2,96%				26	
34	Area Denpasar	2.751	2.981	2.961	2.959	208	-22	-2	7,56%				5	
35	Area Jember	1.982	2.101	2.152	2.148	166	46	-4	8,36%				11	
36	Area Kediri	2.848	2.924	2.908	2.904	55	-20	-4	1,94%				35	
37	Area Malang	2.849	3.044	3.029	3.027	178	-17	-2	6,26%				9	
38	Area Surabaya Kota	3.584	3.732	3.499	3.494	-90	-238	-4	-2,51%				43	
39	Area Surabaya Raya	4.613	5.041	4.801	4.795	181	-247	-6	3,93%				7	
40	Area Balikpapan	4.745	4.915	4.860	4.850	105	-65	-10	2,22%				29	
41	Area Banjarmasin	4.620	4.773	4.768	4.757	137	-16	-11	2,96%				19	
42	Area Pontianak	2.122	2.178	2.166	2.144	22	-34	-21	1,04%				40	
43	Area Makassar	4.397	4.890	4.960	4.948	551	58	-13	12,53%				1	
44	Area Manado	1.697	1.712	1.737	1.731	34	20	-5	2,01%				38	
45	Area Palu	2.293	2.412	2.414	2.407	113	-5	-7	4,93%				27	

KINERJA DEPOSITO AREA PER 23-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.068	1.052	1.051	-136	-17	-1	-11,47%				34	
2	Area Lhokseumawe	1.604	1.188	1.006	1.006	-598	-182	-0	-37,30%				41	
3	Area Meulaboh	379	375	386	386	8	11	-0	2,06%				24	
4	Area Batam	878	1.007	956	956	78	-51	-0	8,93%				22	
5	Area Medan Kota	2.799	2.791	3.315	3.315	516	524	1	18,45%				5	
6	Area Medan Raya	681	795	799	798	117	3	-1	17,11%				18	
7	Area Pekanbaru	1.668	1.698	1.643	1.643	-25	-55	-0	-1,50%				26	
8	Area Pematangsiantar	649	616	621	621	-28	5	0	-4,29%				27	
9	Area Bandar Lampung	625	752	741	741	117	-10	0	18,65%				19	
10	Area Bengkulu	475	703	794	794	320	92	0	67,37%				8	
11	Area Jambi	610	918	722	723	112	-196	0	18,40%				21	
12	Area Padang	978	1.033	1.092	1.093	115	60	0	11,73%				20	
13	Area Palembang	2.960	1.923	1.875	1.876	-1.084	-48	0	-36,63%				45	
14	Area Banten	4.408	3.782	4.253	4.253	-155	472	-0	-3,51%				36	
15	Area Bekasi	3.162	4.515	3.575	3.575	413	-940	-0	13,05%				6	
16	Area Jakarta Kebon Jeruk	4.398	4.792	4.572	4.571	174	-221	-0	3,95%				14	
17	Area Jakarta Kelapa Gading	9.250	12.520	12.797	12.747	3.497	227	-50	37,80%				2	
18	Area Jakarta Rawamangun	4.389	3.870	3.858	3.858	-532	-12	-0	-12,12%				40	
19	Area Jakarta Thamrin	31.015	46.545	44.841	44.832	13.817	-1.713	-9	44,55%				1	
20	Area Bogor	3.241	2.528	2.758	2.758	-483	230	-0	-14,90%				39	
21	Area Depok	3.415	2.549	2.477	2.476	-939	-73	-0	-27,50%				43	
22	Area Jakarta Fatmawati	6.870	6.813	9.198	9.198	2.328	2.385	0	33,89%				3	
23	Area Jakarta Pondok Indah	5.041	4.914	5.220	5.220	179	306	0	3,56%				13	
24	Area Jakarta Saharjo	3.157	4.119	3.836	3.836	679	-283	-0	21,51%				4	
25	Area Tangerang Selatan	3.248	2.570	2.268	2.266	-981	-304	-2	-30,22%				44	
26	Area Bandung Kota	4.364	3.221	3.509	3.508	-856	287	-1	-19,61%				42	
27	Area Bandung Raya	1.652	1.748	1.905	1.905	252	157	0	15,27%				9	
28	Area Cirebon	1.063	1.200	1.230	1.230	167	31	-0	15,75%				15	
29	Area Purwokerto	807	832	794	793	-14	-39	-1	-1,70%				25	
30	Area Semarang Kota	2.557	2.575	2.473	2.473	-84	-102	-0	-3,30%				31	
31	Area Pekalongan	1.301	883	853	853	-448	-30	0	-34,43%				38	
32	Area Solo	1.495	1.360	1.418	1.418	-77	58	0	-5,12%				29	
33	Area Yogyakarta	2.161	2.226	2.220	2.220	59	-7	-1	2,71%				23	
34	Area Denpasar	756	865	895	895	139	30	-0	18,37%				16	
35	Area Jember	773	551	548	548	-225	-3	0	-29,08%				37	
36	Area Kediri	1.059	974	980	980	-79	6	0	-7,50%				30	
37	Area Malang	1.495	1.758	1.689	1.688	193	-69	-0	12,92%				12	
38	Area Surabaya Kota	3.282	3.256	3.166	3.165	-117	-91	-1	-3,56%				33	
39	Area Surabaya Raya	1.985	2.023	2.205	2.205	220	181	0	11,10%				11	
40	Area Balikpapan	3.117	2.869	3.045	3.045	-73	175	0	-2,33%				28	
41	Area Banjarmasin	2.102	1.991	1.957	1.957	-145	-34	-0	-6,89%				35	
42	Area Pontianak	1.037	1.261	934	933	-103	-328	-0	-9,95%				32	
43	Area Makassar	1.578	1.900	1.981	1.980	403	81	-0	25,51%				7	
44	Area Manado	403	726	628	628	225	-98	-0	55,73%				10	
45	Area Palu	511	648	634	634	123	-13	-0	24,13%				17	



KINERJA CASA PER 23-Nov-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	22-Nov-25	23-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.568	6.418	6.397	115	-171	-21	1,82%				36	
2	Area Lhokseumawe	6.471	6.609	6.754	6.716	245	107	-38	3,79%				18	
3	Area Meulaboh	3.115	3.416	3.376	3.353	238	-63	-23	7,63%				20	
4	Area Batam	1.971	2.101	2.256	2.249	278	149	-7	14,09%				16	
5	Area Medan Kota	2.557	3.022	3.111	3.108	551	86	-3	21,55%				9	
6	Area Medan Raya	1.959	2.062	2.092	2.087	128	25	-4	6,51%				34	
7	Area Pekanbaru	5.889	6.629	6.650	6.631	742	2	-19	12,60%				8	
8	Area Pematangsiantar	1.861	2.027	1.995	1.987	126	-40	-7	6,79%				35	
9	Area Bandar Lampung	3.306	3.384	3.397	3.387	81	3	-10	2,44%				38	
10	Area Bengkulu	1.656	1.829	1.757	1.751	96	-78	-5	5,78%				37	
11	Area Jambi	2.094	2.407	2.271	2.264	169	-143	-7	8,09%				27	
12	Area Padang	2.931	3.073	3.106	3.093	162	20	-12	5,53%				29	
13	Area Palembang	4.381	4.799	5.807	5.799	1.417	999	-9	32,35%				3	
14	Area Banten	6.148	7.729	7.564	7.556	1.408	-173	-8	22,90%				4	
15	Area Bekasi	5.785	6.084	6.039	6.033	248	-51	-6	4,29%				17	
16	Area Jakarta Kebon Jeruk	2.976	4.516	4.191	4.190	1.214	-325	-1	40,81%				5	
17	Area Jakarta Kelapa Gadin	2.570	2.721	3.049	3.095	525	374	46	20,44%				10	
18	Area Jakarta Rawamangun	5.710	6.274	6.219	6.212	501	-62	-7	8,78%				11	
19	Area Jakarta Thamrin	30.210	35.066	33.675	33.564	3.354	-1.502	-111	11,10%				1	
20	Area Bogor	4.808	4.991	4.984	4.974	166	-17	-10	3,45%				28	
21	Area Depok	4.084	4.081	4.377	4.389	305	308	12	7,46%				14	
22	Area Jakarta Fatmawati	4.750	5.228	5.668	5.624	874	397	-44	18,41%				7	
23	Area Jakarta Pondok Indah	3.441	3.507	3.461	3.458	17	-49	-3	0,50%				40	
24	Area Jakarta Saharjo	4.518	3.612	6.879	6.836	2.318	3.223	-43	51,30%				2	
25	Area Tangerang Selatan	2.914	3.415	3.281	3.278	364	-137	-3	12,47%				13	
26	Area Bandung Kota	5.424	6.492	6.367	6.355	931	-137	-13	17,17%				6	
27	Area Bandung Raya	4.184	4.220	4.350	4.342	158	122	-7	3,77%				31	
28	Area Cirebon	3.807	3.837	3.867	3.863	56	26	-4	1,47%				39	
29	Area Purwokerto	2.368	2.587	2.612	2.608	240	21	-4	10,12%				19	
30	Area Semarang Kota	4.499	4.536	4.438	4.431	-68	-105	-7	-1,50%				45	
31	Area Pekalongan	2.259	2.665	2.450	2.446	188	-219	-4	8,31%				25	
32	Area Solo	3.430	3.641	3.592	3.588	158	-53	-4	4,61%				30	
33	Area Yogyakarta	4.504	4.773	4.725	4.720	216	-53	-5	4,79%				21	
34	Area Denpasar	3.032	3.337	3.187	3.185	153	-152	-2	5,04%				32	
35	Area Jember	2.049	2.210	2.262	2.257	208	47	-5	10,13%				22	
36	Area Kediri	3.096	3.129	3.057	3.052	-44	-77	-4	-1,42%				44	
37	Area Malang	3.080	3.384	3.400	3.369	289	-15	-31	9,37%				15	
38	Area Surabaya Kota	4.532	4.668	4.531	4.529	-3	-139	-2	-0,06%				42	
39	Area Surabaya Raya	5.644	5.989	5.847	5.841	197	-148	-6	3,49%				23	
40	Area Balikpapan	5.325	5.627	5.530	5.518	193	-109	-12	3,63%				24	
41	Area Banjarmasin	5.168	5.353	5.366	5.354	186	1	-12	3,60%				26	
42	Area Pontianak	2.553	2.621	2.566	2.534	-19	-88	-33	-0,76%				43	
43	Area Makassar	4.871	5.329	5.360	5.346	476	17	-13	9,76%				12	
44	Area Manado	1.942	2.212	2.080	2.075	133	-137	-5	6,87%				33	
45	Area Palu	2.712	2.757	2.733	2.726	14	-31	-7	0,51%				41	

KINERJA PEMBIAYAN RETAIL AREA PER 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.212	7.715	7.708	496	-7	6,87%	8.252	93,41%	-544	18	37
2	Area Lhokseumawe	8.448	9.008	8.985	536	-23	6,35%	9.710	92,53%	-725	15	40
3	Area Meulaboh	6.330	6.840	6.878	548	38	8,65%	7.132	96,43%	-255	13	14
4	Area Batam	2.397	2.706	2.710	313	4	13,06%	2.883	93,99%	-173	39	32
5	Area Medan Kota	2.545	2.950	2.981	436	30	17,12%	3.102	96,07%	-122	24	17
6	Area Medan Raya	2.640	2.967	2.994	353	26	13,38%	3.116	96,06%	-123	34	18
7	Area Pekanbaru	5.991	6.546	6.667	675	120	11,27%	6.987	95,41%	-321	7	24
8	Area Pematangsiantar	3.146	3.475	3.498	352	23	11,18%	3.647	95,92%	-149	35	20
9	Area Bandar Lampung	4.153	4.528	4.553	400	24	9,62%	4.869	93,51%	-316	29	34
10	Area Bengkulu	3.643	4.099	4.129	486	30	13,35%	4.168	99,08%	-38	21	4
11	Area Jambi	4.260	4.551	4.578	318	27	7,46%	4.789	95,59%	-211	38	22
12	Area Padang	4.496	4.879	4.908	412	30	9,16%	5.115	95,96%	-207	28	19
13	Area Palembang	6.724	7.230	7.281	558	51	8,29%	7.669	94,95%	-388	11	27
14	Area Banten	5.229	5.873	5.919	690	46	13,20%	6.040	97,99%	-121	5	8
15	Area Bekasi	5.457	6.016	6.022	565	5	10,36%	6.192	97,25%	-170	9	10
16	Area Jakarta Kebon Jeru	3.887	4.363	4.380	493	18	12,68%	4.527	96,77%	-146	19	12
17	Area Jakarta Kelapa Gac	3.487	3.881	3.919	432	38	12,38%	4.024	97,39%	-105	25	9
18	Area Jakarta Rawamang	4.093	4.387	4.466	372	79	9,09%	4.782	93,39%	-316	31	39
19	Area Jakarta Thamrin	4.380	4.905	4.943	563	38	12,86%	5.114	96,67%	-170	10	13
20	Area Bogor	4.856	5.288	5.345	490	58	10,08%	5.696	93,84%	-351	20	33
21	Area Depok	4.779	5.252	5.292	513	40	10,73%	5.490	96,40%	-198	16	15
22	Area Jakarta Fatmawati	3.666	4.033	4.092	426	59	11,61%	4.309	94,96%	-217	26	26
23	Area Jakarta Pondok Inc	3.011	3.378	3.402	391	24	12,98%	3.639	93,47%	-238	30	35
24	Area Jakarta Saharjo	2.222	2.364	2.406	184	42	8,28%	2.682	89,72%	-276	44	45
25	Area Tangerang Selatan	3.565	3.863	3.893	327	30	9,18%	4.112	94,67%	-219	37	28
26	Area Bandung Kota	5.826	6.701	6.787	960	86	16,48%	6.775	100,17%	11	2	2
27	Area Bandung Raya	5.409	5.900	5.961	552	61	10,20%	6.245	95,46%	-283	12	23
28	Area Cirebon	4.206	4.593	4.655	449	62	10,67%	4.950	94,03%	-295	23	31
29	Area Purwokerto	2.362	2.529	2.534	172	5	7,27%	2.757	91,92%	-223	45	41
30	Area Semarang Kota	3.801	4.141	4.159	358	18	9,42%	4.006	103,81%	153	33	1
31	Area Pekalongan	2.273	2.514	2.527	254	13	11,18%	2.687	94,05%	-160	40	30
32	Area Solo	3.186	3.386	3.400	214	14	6,72%	3.708	91,70%	-308	42	43
33	Area Yogyakarta	3.016	3.347	3.375	360	28	11,93%	3.614	93,40%	-238	32	38
34	Area Denpasar	6.985	7.674	7.712	727	37	10,40%	7.819	98,63%	-107	4	6
35	Area Jember	2.789	2.949	2.989	200	40	7,19%	3.285	91,00%	-296	43	44
36	Area Kediri	3.187	3.421	3.438	251	17	7,86%	3.741	91,90%	-303	41	42
37	Area Malang	3.372	3.684	3.712	341	28	10,11%	3.974	93,43%	-261	36	36
38	Area Surabaya Kota	4.447	4.916	4.948	501	32	11,26%	5.204	95,08%	-256	17	25
39	Area Surabaya Raya	4.275	4.679	4.727	451	48	10,56%	4.940	95,68%	-213	22	21
40	Area Balikpapan	4.911	5.542	5.587	675	45	13,75%	5.772	96,79%	-185	6	11
41	Area Banjarmasin	5.586	6.059	6.127	541	68	9,68%	6.507	94,16%	-380	14	29
42	Area Pontianak	6.233	6.579	6.650	417	71	6,69%	6.908	96,27%	-257	27	16
43	Area Makassar	7.265	8.606	8.728	1.463	122	20,14%	8.742	99,84%	-14	1	3
44	Area Manado	4.255	4.818	4.869	614	51	14,44%	4.962	98,13%	-93	8	7
45	Area Palu	5.623	6.418	6.462	839	44	14,93%	6.529	98,98%	-67	3	5



# KINERJA CFG AREA PER 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	4.975	4.988	409	13	8,92%	5.113	97,57%	-124	8	19
2	Area Lhokseumawe	4.236	4.547	4.557	321	10	7,57%	4.768	95,57%	-211	14	35
3	Area Meulaboh	3.283	3.731	3.754	471	23	14,34%	3.659	102,60%	95	3	1
4	Area Batam	1.770	1.944	1.945	175	1	9,90%	1.992	97,65%	-47	30	18
5	Area Medan Kota	1.945	2.139	2.151	206	12	10,60%	2.194	98,03%	-43	25	15
6	Area Medan Raya	1.991	2.148	2.154	163	6	8,16%	2.201	97,83%	-48	34	17
7	Area Pekanbaru	3.886	4.193	4.196	310	3	7,99%	4.332	96,86%	-136	15	22
8	Area Pematangsiantar	2.256	2.382	2.388	132	6	5,85%	2.473	96,57%	-85	38	23
9	Area Bandar Lampung	2.629	2.756	2.764	134	7	5,12%	2.934	94,20%	-170	37	41
10	Area Bengkulu	2.332	2.609	2.620	288	12	12,34%	2.573	101,85%	48	18	2
11	Area Jambi	2.759	2.932	2.939	180	6	6,51%	2.975	98,77%	-37	28	12
12	Area Padang	3.150	3.313	3.316	166	4	5,28%	3.418	97,03%	-102	33	21
13	Area Palembang	4.405	4.792	4.815	410	23	9,31%	4.903	98,19%	-89	7	14
14	Area Banten	3.990	4.418	4.432	441	13	11,06%	4.446	99,67%	-15	5	7
15	Area Bekasi	4.262	4.620	4.639	378	19	8,86%	4.663	99,50%	-23	10	9
16	Area Jakarta Kebon Jeru	3.121	3.495	3.501	380	6	12,17%	3.492	100,25%	9	9	5
17	Area Jakarta Kelapa Gading	2.887	3.154	3.166	279	12	9,66%	3.182	99,51%	-16	19	8
18	Area Jakarta Rawamangun	3.247	3.442	3.462	216	20	6,64%	3.618	95,69%	-156	23	32
19	Area Jakarta Thamrin	3.676	4.004	4.025	349	21	9,49%	4.113	97,85%	-88	13	16
20	Area Bogor	3.846	4.188	4.197	351	9	9,13%	4.378	95,86%	-181	12	30
21	Area Depok	4.134	4.416	4.428	294	12	7,10%	4.588	96,51%	-160	16	24
22	Area Jakarta Fatmawati	3.130	3.386	3.395	265	9	8,45%	3.541	95,86%	-147	21	29
23	Area Jakarta Pondok Indah	2.588	2.861	2.866	278	5	10,76%	3.004	95,43%	-137	20	36
24	Area Jakarta Saharjo	1.774	1.898	1.901	128	3	7,19%	2.022	94,03%	-121	40	42
25	Area Tangerang Selatan	2.845	3.015	3.024	180	10	6,31%	3.179	95,15%	-154	29	38
26	Area Bandung Kota	4.040	4.488	4.506	467	19	11,55%	4.544	99,17%	-38	4	11
27	Area Bandung Raya	3.720	3.991	4.012	292	21	7,85%	4.127	97,20%	-116	17	20
28	Area Cirebon	2.765	2.969	2.975	210	6	7,60%	3.130	95,06%	-155	24	40
29	Area Purwokerto	1.391	1.489	1.491	100	2	7,19%	1.564	95,34%	-73	43	37
30	Area Semarang Kota	2.188	2.335	2.337	148	2	6,78%	2.426	96,31%	-90	35	27
31	Area Pekalongan	1.372	1.466	1.465	93	-1	6,78%	1.561	93,85%	-96	45	43
32	Area Solo	1.987	2.095	2.091	104	-4	5,23%	2.199	95,09%	-108	42	39
33	Area Yogyakarta	1.922	2.056	2.068	147	12	7,63%	2.149	96,23%	-81	36	28
34	Area Denpasar	4.931	5.275	5.296	365	21	7,41%	5.268	100,53%	28	11	4
35	Area Jember	1.963	2.046	2.058	95	12	4,82%	2.214	92,95%	-156	44	44
36	Area Kediri	2.053	2.175	2.182	129	7	6,30%	2.279	95,73%	-97	39	31
37	Area Malang	2.417	2.582	2.587	171	6	7,06%	2.707	95,57%	-120	32	34
38	Area Surabaya Kota	3.249	3.432	3.441	192	8	5,91%	3.570	96,38%	-129	27	25
39	Area Surabaya Raya	2.461	2.618	2.632	171	14	6,95%	2.732	96,31%	-101	31	26
40	Area Balikpapan	2.662	2.760	2.774	112	15	4,23%	2.992	92,71%	-218	41	45
41	Area Banjarmasin	3.058	3.240	3.251	193	11	6,30%	3.399	95,63%	-149	26	33
42	Area Pontianak	3.337	3.554	3.564	227	10	6,82%	3.613	98,66%	-49	22	13
43	Area Makassar	5.254	6.022	6.064	810	42	15,41%	5.999	101,08%	65	1	3
44	Area Manado	3.431	3.817	3.842	411	24	11,97%	3.868	99,33%	-26	6	10
45	Area Palu	4.503	4.989	5.008	505	19	11,21%	5.019	99,79%	-10	2	6

KINERJA CFG - MITRAGUNA 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.473	3.490	310	17	9,76%	3.558	98,09%	-68	6	13
2	Area Lhokseumawe	3.065	3.277	3.288	223	10	7,28%	3.443	95,50%	-155	12	25
3	Area Meulaboh	2.526	2.835	2.854	327	18	12,95%	2.794	102,14%	60	3	6
4	Area Batam	1.212	1.326	1.329	118	3	9,71%	1.379	96,39%	-50	22	21
5	Area Medan Kota	1.384	1.560	1.571	187	11	13,52%	1.572	99,94%	-1	14	9
6	Area Medan Raya	1.475	1.598	1.603	129	6	8,74%	1.634	98,16%	-30	21	12
7	Area Pekanbaru	2.498	2.730	2.736	238	6	9,54%	2.835	96,51%	-99	10	19
8	Area Pematangsiantar	1.324	1.431	1.437	114	6	8,59%	1.489	96,52%	-52	24	18
9	Area Bandar Lampung	1.178	1.286	1.291	113	5	9,57%	1.417	91,10%	-126	25	33
10	Area Bengkulu	1.452	1.698	1.711	259	13	17,82%	1.634	104,71%	77	9	2
11	Area Jambi	1.779	1.922	1.929	149	6	8,40%	1.921	100,39%	7	17	8
12	Area Padang	1.730	1.847	1.846	116	-0	6,71%	1.905	96,92%	-59	23	17
13	Area Palembang	2.161	2.372	2.387	227	15	10,49%	2.450	97,47%	-62	11	14
14	Area Banten	1.324	1.486	1.491	166	5	12,56%	1.533	97,25%	-42	16	15
15	Area Bekasi	456	529	537	81	8	17,78%	612	87,75%	-75	34	38
16	Area Jakarta Kebon Jeru	1.087	1.203	1.199	112	-4	10,34%	1.255	95,52%	-56	26	24
17	Area Jakarta Kelapa Gac	795	894	901	106	7	13,32%	927	97,19%	-26	27	16
18	Area Jakarta Rawamang	564	607	615	51	8	8,97%	719	85,47%	-105	42	40
19	Area Jakarta Thamrin	1.711	1.965	1.980	269	15	15,72%	1.928	102,70%	52	8	4
20	Area Bogor	482	538	541	59	3	12,17%	628	86,14%	-87	41	39
21	Area Depok	292	366	371	80	5	27,37%	411	90,30%	-40	35	36
22	Area Jakarta Fatmawati	672	763	768	95	5	14,18%	915	83,90%	-147	31	43
23	Area Jakarta Pondok Inc	383	452	458	75	5	19,53%	537	85,25%	-79	37	41
24	Area Jakarta Saharjo	266	288	292	25	4	9,49%	362	80,57%	-70	44	45
25	Area Tangerang Selatan	286	308	309	23	1	8,04%	365	84,54%	-56	45	42
26	Area Bandung Kota	1.235	1.366	1.371	136	5	11,00%	1.475	92,90%	-105	20	31
27	Area Bandung Raya	1.214	1.375	1.386	172	11	14,17%	1.438	96,38%	-52	15	22
28	Area Cirebon	1.554	1.694	1.699	146	6	9,38%	1.822	93,29%	-122	18	29
29	Area Purwokerto	750	814	814	64	-0	8,50%	855	95,22%	-41	39	28
30	Area Semarang Kota	1.035	1.129	1.133	98	4	9,45%	1.179	96,09%	-46	30	23
31	Area Pekalongan	570	616	616	46	0	8,10%	684	90,02%	-68	43	37
32	Area Solo	763	825	829	67	4	8,75%	891	93,11%	-61	38	30
33	Area Yogyakarta	918	1.011	1.018	100	7	10,93%	1.055	96,46%	-37	28	20
34	Area Denpasar	2.026	2.320	2.344	318	24	15,71%	2.211	106,01%	133	5	1
35	Area Jember	865	937	946	81	9	9,41%	1.021	92,65%	-75	33	32
36	Area Kediri	927	1.002	1.009	82	7	8,87%	1.058	95,40%	-49	32	26
37	Area Malang	492	550	553	61	2	12,34%	659	83,84%	-107	40	44
38	Area Surabaya Kota	989	1.054	1.066	77	12	7,82%	1.171	91,07%	-105	36	34
39	Area Surabaya Raya	1.055	1.176	1.192	137	15	12,94%	1.211	98,44%	-19	19	10
40	Area Balikpapan	1.543	1.633	1.643	100	11	6,48%	1.813	90,66%	-169	29	35
41	Area Banjarmasin	1.547	1.726	1.740	194	14	12,52%	1.825	95,37%	-84	13	27
42	Area Pontianak	1.598	1.874	1.888	290	14	18,16%	1.822	103,58%	65	7	3
43	Area Makassar	2.899	3.476	3.511	612	35	21,10%	3.430	102,35%	80	1	5
44	Area Manado	2.452	2.751	2.773	321	22	13,09%	2.822	98,29%	-48	4	11
45	Area Palu	2.274	2.586	2.606	332	20	14,61%	2.575	101,21%	31	2	7



KINERJA CFG - Pensiun 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	632	629	38	-3	6,36%	663	94,79%	-35	6	31
2	Area Lhokseumawe	816	856	855	39	-1	4,77%	887	96,45%	-31	5	22
3	Area Meulaboh	525	606	609	84	4	15,99%	584	104,34%	25	2	4
4	Area Batam	95	99	98	3	-1	3,34%	112	87,58%	-14	31	41
5	Area Medan Kota	184	194	195	11	2	6,05%	203	96,04%	-8	21	25
6	Area Medan Raya	245	267	267	21	0	8,73%	261	101,99%	5	11	6
7	Area Pekanbaru	550	561	561	11	-0	2,05%	584	96,04%	-23	20	26
8	Area Pematangsiantar	471	480	479	8	-1	1,65%	488	98,14%	-9	24	17
9	Area Bandar Lampung	200	211	212	11	1	5,68%	225	94,20%	-13	19	34
10	Area Bengkulu	383	396	396	14	0	3,56%	412	96,23%	-16	16	23
11	Area Jambi	352	367	368	16	1	4,69%	377	97,65%	-9	15	19
12	Area Padang	646	658	659	13	0	1,96%	673	97,94%	-14	17	18
13	Area Palembang	326	346	347	21	1	6,40%	350	99,19%	-3	12	13
14	Area Banten	167	169	170	2	1	1,41%	177	95,87%	-7	37	27
15	Area Bekasi	75	72	72	-3	-0	-4,57%	82	87,43%	-10	41	42
16	Area Jakarta Kebon Jeru	42	44	44	3	0	6,39%	47	93,30%	-3	34	38
17	Area Jakarta Kelapa Gac	49	52	52	3	1	6,33%	54	96,71%	-2	32	21
18	Area Jakarta Rawamang	52	60	61	9	1	17,53%	58	104,86%	3	22	3
19	Area Jakarta Thamrin	54	61	61	7	0	12,37%	61	100,27%	0	27	11
20	Area Bogor	166	182	183	18	1	10,56%	181	101,20%	2	13	7
21	Area Depok	43	45	46	3	0	6,46%	46	98,27%	-1	33	15
22	Area Jakarta Fatmawati	21	27	27	5	-0	25,33%	24	111,51%	3	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,57%	18	100,55%	0	35	9
24	Area Jakarta Saharjo	60	67	67	7	1	12,13%	72	93,86%	-4	26	35
25	Area Tangerang Selatan	23	24	24	1	0	4,24%	30	82,63%	-5	38	45
26	Area Bandung Kota	186	196	198	13	2	6,80%	208	95,41%	-10	18	30
27	Area Bandung Raya	284	314	314	30	0	10,51%	313	100,28%	1	8	10
28	Area Cirebon	312	329	330	17	1	5,58%	343	96,20%	-13	14	24
29	Area Purwokerto	189	216	217	28	1	14,62%	200	108,30%	17	9	2
30	Area Semarang Kota	99	97	97	-2	0	-2,38%	114	84,65%	-18	40	44
31	Area Pekalongan	147	155	155	8	-0	5,10%	159	97,13%	-5	25	20
32	Area Solo	86	90	90	4	-0	4,83%	99	90,51%	-9	29	40
33	Area Yogyakarta	146	153	154	8	0	5,38%	160	95,82%	-7	23	28
34	Area Denpasar	1.757	1.846	1.844	88	-2	4,98%	1.831	100,71%	13	1	8
35	Area Jember	460	461	460	0	-1	0,05%	481	95,79%	-20	39	29
36	Area Kediri	614	640	640	26	0	4,22%	639	100,15%	1	10	12
37	Area Malang	265	267	267	2	-0	0,92%	285	93,59%	-18	36	36
38	Area Surabaya Kota	165	160	159	-6	-1	-3,81%	185	86,15%	-26	43	43
39	Area Surabaya Raya	427	411	409	-18	-2	-4,19%	446	91,70%	-37	45	39
40	Area Balikpapan	406	411	409	3	-1	0,82%	438	93,57%	-28	30	37
41	Area Banjarmasin	607	605	603	-4	-2	-0,66%	639	94,29%	-36	42	33
42	Area Pontianak	690	679	677	-13	-2	-1,88%	716	94,52%	-39	44	32
43	Area Makassar	1.048	1.105	1.105	56	-1	5,36%	1.121	98,54%	-16	4	14
44	Area Manado	674	748	750	76	2	11,33%	732	102,52%	18	3	5
45	Area Palu	1.335	1.379	1.371	36	-8	2,71%	1.397	98,16%	-26	7	16

KINERJA CFG - GRIYA 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	766	766	44	0	6,12%	772	99,31%	-5	19	15
2	Area Lhokseumawe	235	255	256	22	1	9,18%	280	91,58%	-24	27	43
3	Area Meulaboh	146	158	158	12	-0	7,89%	170	92,82%	-12	30	41
4	Area Batam	392	436	435	43	-1	10,92%	411	105,86%	24	20	1
5	Area Medan Kota	312	314	314	3	0	0,81%	333	94,43%	-19	35	35
6	Area Medan Raya	237	235	234	-3	-1	-1,44%	254	91,83%	-21	37	42
7	Area Pekanbaru	596	606	603	7	-3	1,15%	633	95,22%	-30	33	33
8	Area Pematangsiantar	417	393	393	-25	-1	-5,88%	433	90,69%	-40	42	44
9	Area Bandar Lampung	1.159	1.134	1.134	-24	0	-2,10%	1.158	97,98%	-23	41	22
10	Area Bengkulu	450	439	438	-13	-1	-2,82%	471	93,01%	-33	38	40
11	Area Jambi	564	553	551	-13	-2	-2,31%	585	94,25%	-34	39	36
12	Area Padang	702	719	723	21	4	3,00%	737	98,11%	-14	28	21
13	Area Palembang	1.805	1.928	1.933	127	5	7,06%	1.935	99,87%	-2	11	11
14	Area Banten	2.325	2.557	2.561	237	4	10,18%	2.512	101,97%	49	3	5
15	Area Bekasi	3.620	3.887	3.894	275	7	7,59%	3.816	102,04%	78	2	4
16	Area Jakarta Kebon Jeru	1.820	2.034	2.043	223	8	12,24%	1.972	103,59%	71	5	3
17	Area Jakarta Kelapa Gac	1.988	2.145	2.149	161	4	8,11%	2.118	101,49%	32	8	7
18	Area Jakarta Rawamang	2.552	2.669	2.681	129	12	5,07%	2.723	98,45%	-42	10	18
19	Area Jakarta Thamrin	1.804	1.836	1.840	36	4	2,02%	1.973	93,27%	-133	23	38
20	Area Bogor	2.998	3.231	3.232	234	2	7,81%	3.328	97,13%	-96	4	28
21	Area Depok	3.661	3.834	3.837	175	3	4,79%	3.949	97,16%	-112	6	27
22	Area Jakarta Fatmawati	2.374	2.502	2.506	132	4	5,54%	2.499	100,28%	7	9	10
23	Area Jakarta Pondok Inc	2.034	2.206	2.203	169	-3	8,29%	2.245	98,11%	-42	7	20
24	Area Jakarta Saharjo	1.377	1.464	1.462	85	-2	6,21%	1.488	98,26%	-26	16	19
25	Area Tangerang Selatan	2.471	2.586	2.594	124	8	5,02%	2.669	97,20%	-75	12	26
26	Area Bandung Kota	2.459	2.756	2.770	311	13	12,63%	2.655	104,32%	115	1	2
27	Area Bandung Raya	2.072	2.125	2.136	64	11	3,09%	2.212	96,57%	-76	17	30
28	Area Cirebon	808	842	840	32	-1	4,00%	863	97,38%	-23	25	25
29	Area Purwokerto	411	414	415	4	1	1,06%	446	93,13%	-31	34	39
30	Area Semarang Kota	966	1.004	1.001	36	-2	3,69%	1.014	98,76%	-13	24	17
31	Area Pekalongan	508	546	546	37	-0	7,37%	547	99,84%	-1	21	12
32	Area Solo	1.080	1.120	1.112	32	-8	2,96%	1.123	99,03%	-11	26	16
33	Area Yogyakarta	779	793	799	20	6	2,60%	825	96,86%	-26	29	29
34	Area Denpasar	1.062	1.000	998	-65	-2	-6,09%	1.101	90,61%	-103	45	45
35	Area Jember	585	584	585	0	2	0,05%	619	94,58%	-34	36	34
36	Area Kediri	429	439	438	10	-0	2,29%	460	95,30%	-22	32	32
37	Area Malang	1.556	1.608	1.611	56	3	3,58%	1.616	99,71%	-5	18	13
38	Area Surabaya Kota	1.967	2.059	2.055	88	-4	4,47%	2.048	100,34%	7	15	8
39	Area Surabaya Raya	852	887	889	37	1	4,35%	908	97,83%	-20	22	23
40	Area Balikpapan	580	561	566	-14	5	-2,47%	564	100,30%	2	40	9
41	Area Banjarmasin	706	648	646	-60	-2	-8,54%	689	93,65%	-44	44	37
42	Area Pontianak	1.013	956	955	-58	-1	-5,75%	1.000	95,51%	-45	43	31
43	Area Makassar	1.155	1.242	1.247	92	5	7,93%	1.255	99,37%	-8	14	14
44	Area Manado	282	293	293	11	-0	4,05%	288	101,89%	5	31	6
45	Area Palu	804	895	901	97	6	12,11%	922	97,68%	-21	13	24

KINERJA CFG - OTO 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	104	16	-1	18,86%	120	86,28%	-16	30	33
2	Area Lhokseumawe	121	158	158	37	-1	30,56%	159	99,17%	-1	9	12
3	Area Meulaboh	85	131	133	48	2	56,59%	111	120,04%	22	5	3
4	Area Batam	71	83	82	12	-1	16,27%	90	91,94%	-7	35	23
5	Area Medan Kota	65	72	70	5	-2	8,09%	86	81,73%	-16	41	37
6	Area Medan Raya	34	49	50	16	1	45,93%	52	96,10%	-2	31	16
7	Area Pekanbaru	243	296	297	54	1	22,23%	280	105,90%	17	2	7
8	Area Pematangsiantar	44	78	79	35	1	79,23%	63	126,23%	16	13	2
9	Area Bandar Lampung	92	126	127	35	1	37,82%	134	94,38%	-8	15	19
10	Area Bengkulu	47	76	75	28	-0	59,75%	56	134,06%	19	20	1
11	Area Jambi	64	90	91	27	0	42,16%	92	98,36%	-2	21	14
12	Area Padang	72	88	88	17	-0	23,09%	103	85,38%	-15	29	34
13	Area Palembang	112	146	147	35	1	31,16%	169	87,42%	-21	14	31
14	Area Banten	174	206	210	36	4	20,72%	224	93,58%	-14	11	21
15	Area Bekasi	111	132	137	25	4	22,94%	152	89,53%	-16	24	27
16	Area Jakarta Kebon Jeru	173	213	215	42	1	24,32%	217	98,88%	-2	6	13
17	Area Jakarta Kelapa Gac	54	63	63	9	-0	15,77%	82	76,60%	-19	38	41
18	Area Jakarta Rawamang	79	106	106	26	-0	33,42%	118	89,78%	-12	22	25
19	Area Jakarta Thamrin	107	142	143	37	2	34,42%	151	95,00%	-8	10	18
20	Area Bogor	199	237	240	41	4	20,45%	241	99,56%	-1	7	11
21	Area Depok	139	170	174	36	4	25,68%	182	96,06%	-7	12	17
22	Area Jakarta Fatmawati	63	94	95	32	1	51,59%	104	91,32%	-9	18	24
23	Area Jakarta Pondok Inc	156	185	188	33	3	20,87%	204	92,25%	-16	17	22
24	Area Jakarta Saharjo	71	80	80	10	1	13,44%	100	79,96%	-20	37	39
25	Area Tangerang Selatan	65	95	97	32	1	48,96%	114	84,44%	-18	19	36
26	Area Bandung Kota	160	169	168	7	-1	4,60%	206	81,53%	-38	40	38
27	Area Bandung Raya	150	177	176	26	-1	17,27%	164	107,08%	12	23	4
28	Area Cirebon	91	105	105	15	1	16,17%	102	103,11%	3	33	10
29	Area Purwokerto	41	45	45	4	-0	10,55%	63	71,41%	-18	42	42
30	Area Semarang Kota	88	106	106	17	-0	19,66%	119	88,85%	-13	28	28
31	Area Pekalongan	147	149	149	2	-1	1,36%	171	86,93%	-22	43	32
32	Area Solo	59	60	60	1	0	1,73%	86	69,63%	-26	45	44
33	Area Yogyakarta	79	98	98	18	-0	22,91%	109	89,78%	-11	27	26
34	Area Denpasar	86	109	110	24	1	28,27%	125	88,20%	-15	25	29
35	Area Jember	53	64	66	13	2	24,08%	93	70,71%	-27	34	43
36	Area Kediri	83	95	94	11	-1	13,81%	122	77,19%	-28	36	40
37	Area Malang	104	156	156	52	0	49,80%	147	106,54%	10	3	6
38	Area Surabaya Kota	128	160	161	33	1	25,99%	167	96,32%	-6	16	15
39	Area Surabaya Raya	127	144	142	15	-2	12,12%	167	84,98%	-25	32	35
40	Area Balikpapan	132	155	155	23	0	17,73%	178	87,43%	-22	26	30
41	Area Banjarmasin	199	261	262	63	1	31,90%	246	106,55%	16	1	5
42	Area Pontianak	36	44	44	8	0	23,57%	74	59,90%	-30	39	45
43	Area Makassar	152	199	202	50	3	32,97%	193	104,38%	8	4	9
44	Area Manado	23	24	25	2	0	7,81%	26	93,82%	-2	44	20
45	Area Palu	91	128	130	39	1	43,10%	124	104,49%	6	8	8



KINERJA PWG - AREA 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	419	448	215	29	92,17%	492	91,00%	-44	12	26
2	Area Lhokseumawe	317	623	665	348	42	109,85%	629	105,79%	36	3	4
3	Area Meulaboh	191	350	369	178	19	93,30%	369	100,15%	1	17	11
4	Area Batam	193	312	321	128	9	66,24%	344	93,28%	-23	34	21
5	Area Medan Kota	252	412	432	179	19	70,96%	431	100,02%	0	16	13
6	Area Medan Raya	201	337	353	152	16	75,83%	353	100,08%	0	26	12
7	Area Pekanbaru	256	508	534	278	26	108,76%	564	94,76%	-30	8	17
8	Area Pematangsiantar	259	406	424	165	18	63,82%	414	102,31%	10	22	6
9	Area Bandar Lampung	257	421	447	190	27	74,11%	485	92,33%	-37	15	23
10	Area Bengkulu	148	257	272	124	14	83,53%	295	92,14%	-23	37	24
11	Area Jambi	214	334	358	143	23	66,87%	381	93,79%	-24	30	19
12	Area Padang	305	453	478	173	25	56,62%	505	94,73%	-27	20	18
13	Area Palembang	259	389	430	170	40	65,71%	487	88,17%	-58	21	30
14	Area Banten	231	419	453	222	34	95,95%	462	98,12%	-9	11	14
15	Area Bekasi	237	373	399	162	27	68,25%	450	88,59%	-51	23	28
16	Area Jakarta Kebon Jeru	224	313	332	109	19	48,61%	409	81,22%	-77	40	41
17	Area Jakarta Kelapa Gac	185	275	295	110	21	59,37%	359	82,32%	-63	39	38
18	Area Jakarta Rawamang	198	303	325	127	22	64,40%	419	77,46%	-95	35	44
19	Area Jakarta Thamrin	217	323	344	127	21	58,40%	437	78,60%	-94	36	42
20	Area Bogor	168	285	303	136	19	80,87%	367	82,78%	-63	32	37
21	Area Depok	198	321	346	149	25	75,15%	379	91,37%	-33	29	25
22	Area Jakarta Fatmawati	144	226	246	102	20	70,81%	294	83,57%	-48	41	36
23	Area Jakarta Pondok Inc	145	218	229	85	11	58,78%	307	74,69%	-78	44	45
24	Area Jakarta Saharjo	134	207	216	82	9	61,63%	278	77,65%	-62	45	43
25	Area Tangerang Selatan	136	213	230	94	17	69,00%	272	84,54%	-42	42	35
26	Area Bandung Kota	461	772	818	357	46	77,57%	771	106,17%	48	2	3
27	Area Bandung Raya	408	633	666	257	33	63,05%	714	93,23%	-48	9	22
28	Area Cirebon	463	700	742	279	42	60,35%	733	101,24%	9	7	10
29	Area Purwokerto	116	196	210	93	13	80,28%	239	87,53%	-30	43	31
30	Area Semarang Kota	276	430	450	174	20	63,20%	516	87,20%	-66	19	32
31	Area Pekalongan	154	272	284	130	12	84,62%	279	101,63%	5	33	8
32	Area Solo	180	277	294	114	17	63,15%	361	81,34%	-67	38	40
33	Area Yogyakarta	252	407	430	178	22	70,54%	504	85,32%	-74	18	33
34	Area Denpasar	712	996	1.052	340	57	47,72%	1.037	101,47%	15	4	9
35	Area Jember	189	320	343	154	23	81,43%	368	93,44%	-24	24	20
36	Area Kediri	176	302	324	149	23	84,69%	366	88,71%	-41	28	27
37	Area Malang	238	364	388	149	24	62,60%	438	88,48%	-51	27	29
38	Area Surabaya Kota	361	583	618	256	34	70,95%	635	97,31%	-17	10	15
39	Area Surabaya Raya	443	624	657	214	33	48,31%	691	95,11%	-34	13	16
40	Area Balikpapan	493	748	780	287	32	58,34%	765	102,05%	16	6	7
41	Area Banjarmasin	370	503	524	154	21	41,69%	642	81,51%	-119	25	39
42	Area Pontianak	280	390	419	139	29	49,49%	492	85,07%	-73	31	34
43	Area Makassar	1.042	1.630	1.706	664	76	63,67%	1.556	109,62%	150	1	2
44	Area Manado	418	603	630	212	27	50,73%	601	104,72%	28	14	5
45	Area Palu	491	763	800	309	38	62,92%	721	111,07%	80	5	1

KINERJA PWG -GADAI AREA 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	139	151	75	12	97,42%	123	122,94%	28	12	3
2	Area Lhokseumawe	112	209	222	110	13	98,05%	173	128,49%	49	6	1
3	Area Meulaboh	55	99	103	48	4	88,07%	87	118,23%	16	24	6
4	Area Batam	70	101	103	33	2	46,45%	98	105,03%	5	35	27
5	Area Medan Kota	141	189	198	57	9	40,53%	175	113,15%	23	20	13
6	Area Medan Raya	108	158	161	52	3	48,22%	138	116,07%	22	22	10
7	Area Pekanbaru	106	162	171	65	9	60,96%	164	103,78%	6	15	29
8	Area Pematangsiantar	131	187	195	64	9	48,77%	164	119,22%	31	16	5
9	Area Bandar Lampung	116	170	178	62	9	53,81%	163	109,16%	15	17	20
10	Area Bengkulu	50	82	84	34	2	68,92%	80	105,03%	4	32	28
11	Area Jambi	102	146	157	55	11	53,80%	141	111,54%	16	21	17
12	Area Padang	135	150	155	20	5	14,88%	181	85,53%	-26	44	43
13	Area Palembang	94	131	138	44	7	46,62%	137	100,64%	1	25	33
14	Area Banten	90	141	148	58	7	64,67%	126	117,13%	22	19	8
15	Area Bekasi	114	144	150	36	6	32,00%	147	102,46%	4	29	31
16	Area Jakarta Kebon Jeru	91	111	117	25	6	27,92%	119	98,00%	-2	39	35
17	Area Jakarta Kelapa Gac	52	66	69	17	3	32,19%	79	87,02%	-10	45	41
18	Area Jakarta Rawamang	68	100	105	37	5	55,29%	98	106,96%	7	27	24
19	Area Jakarta Thamrin	62	85	87	25	2	40,32%	101	85,75%	-14	40	42
20	Area Bogor	60	87	90	30	2	50,68%	76	117,47%	13	36	7
21	Area Depok	93	137	143	49	5	52,97%	123	116,34%	20	23	9
22	Area Jakarta Fatmawati	52	72	76	24	5	45,81%	70	109,17%	6	41	19
23	Area Jakarta Pondok Inc	48	67	69	20	1	42,03%	72	95,91%	-3	43	36
24	Area Jakarta Saharjo	69	92	93	23	1	33,74%	98	94,45%	-5	42	38
25	Area Tangerang Selatan	58	82	88	29	6	50,64%	70	125,80%	18	37	2
26	Area Bandung Kota	204	305	317	113	12	55,13%	290	109,42%	27	5	18
27	Area Bandung Raya	190	264	271	80	7	42,14%	275	98,56%	-4	11	34
28	Area Cirebon	253	342	353	100	11	39,52%	330	107,03%	23	9	23
29	Area Purwokerto	36	61	65	29	4	81,59%	56	114,96%	8	38	12
30	Area Semarang Kota	123	183	190	67	7	54,61%	169	112,38%	21	13	15
31	Area Pekalongan	79	111	114	36	3	45,40%	109	105,25%	6	30	26
32	Area Solo	69	99	103	35	4	50,58%	108	95,69%	-5	31	37
33	Area Yogyakarta	92	149	152	60	3	64,80%	141	107,88%	11	18	21
34	Area Denpasar	454	621	641	187	21	41,33%	568	112,77%	73	2	14
35	Area Jember	71	112	115	44	3	61,22%	130	88,00%	-16	26	40
36	Area Kediri	66	99	102	37	4	55,91%	125	82,04%	-22	28	45
37	Area Malang	116	177	182	67	5	57,47%	180	101,58%	3	14	32
38	Area Surabaya Kota	183	272	282	98	9	53,55%	273	103,09%	8	10	30
39	Area Surabaya Raya	259	354	365	106	11	40,90%	344	106,02%	21	7	25
40	Area Balikpapan	348	497	516	168	18	48,29%	429	120,10%	86	4	4
41	Area Banjarmasin	161	192	194	33	2	20,66%	228	85,19%	-34	33	44
42	Area Pontianak	85	113	118	33	5	39,02%	126	93,35%	-8	34	39
43	Area Makassar	782	1.095	1.118	337	23	43,07%	1.001	111,77%	118	1	16
44	Area Manado	318	411	421	103	9	32,52%	392	107,28%	29	8	22
45	Area Palu	380	544	561	180	16	47,42%	487	115,22%	74	3	11



KINERJA PWG CILEM- AREA 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	280	296	140	17	89,60%	369	80,33%	-73	11	29
2	Area Lhokseumawe	205	414	443	238	29	116,29%	456	97,20%	-13	3	7
3	Area Meulaboh	136	251	267	130	15	95,40%	282	94,58%	-15	12	10
4	Area Batam	123	211	218	95	7	77,59%	246	88,59%	-28	32	19
5	Area Medan Kota	112	224	234	122	10	109,23%	257	91,10%	-23	17	14
6	Area Medan Raya	93	180	193	100	13	108,13%	215	89,77%	-22	30	18
7	Area Pekanbaru	150	347	364	214	17	142,56%	399	91,05%	-36	4	15
8	Area Pematangsiantar	128	220	229	101	9	79,31%	251	91,26%	-22	29	13
9	Area Bandar Lampung	141	251	269	128	18	90,80%	321	83,77%	-52	14	23
10	Area Bengkulu	98	175	188	89	12	90,92%	215	87,33%	-27	36	21
11	Area Jambi	112	188	200	88	13	78,82%	240	83,37%	-40	37	24
12	Area Padang	171	304	324	153	20	89,61%	324	99,87%	-0	9	5
13	Area Palembang	165	258	292	126	33	76,60%	350	83,28%	-59	15	25
14	Area Banten	141	278	305	164	27	115,85%	336	90,95%	-30	7	16
15	Area Bekasi	123	228	249	125	20	101,75%	304	81,88%	-55	16	27
16	Area Jakarta Kebon Jeru	132	203	216	83	13	62,86%	290	74,33%	-74	38	40
17	Area Jakarta Kelapa Gac	133	209	226	93	17	70,00%	280	80,99%	-53	34	28
18	Area Jakarta Rawamang	130	203	220	90	17	69,14%	321	68,44%	-101	35	44
19	Area Jakarta Thamrin	155	238	257	102	19	65,60%	336	76,45%	-79	28	36
20	Area Bogor	108	197	214	106	16	97,47%	290	73,66%	-76	27	41
21	Area Depok	104	184	204	99	20	94,94%	256	79,43%	-53	31	31
22	Area Jakarta Fatmawati	92	154	170	78	15	85,07%	224	75,60%	-55	41	37
23	Area Jakarta Pondok Inc	96	151	161	65	10	67,21%	236	68,24%	-75	42	45
24	Area Jakarta Saharjo	64	115	124	59	8	91,58%	180	68,51%	-57	45	43
25	Area Tangerang Selatan	78	131	142	64	11	82,73%	202	70,31%	-60	43	42
26	Area Bandung Kota	256	466	501	245	35	95,46%	481	104,21%	20	2	2
27	Area Bandung Raya	218	369	395	177	26	81,32%	439	89,90%	-44	6	17
28	Area Cirebon	209	358	389	179	31	85,52%	403	96,50%	-14	5	8
29	Area Purwokerto	81	136	145	64	9	79,70%	183	79,12%	-38	44	33
30	Area Semarang Kota	153	247	260	107	12	70,13%	347	74,91%	-87	25	39
31	Area Pekalongan	75	161	170	94	9	125,59%	171	99,33%	-1	33	6
32	Area Solo	112	178	191	79	13	70,87%	254	75,24%	-63	40	38
33	Area Yogyakarta	160	259	278	118	19	73,86%	363	76,55%	-85	20	35
34	Area Denpasar	259	375	411	152	36	58,94%	469	87,76%	-57	10	20
35	Area Jember	118	209	229	111	20	93,59%	237	96,42%	-9	22	9
36	Area Kediri	110	203	222	112	19	101,91%	241	92,16%	-19	21	12
37	Area Malang	123	187	205	83	19	67,44%	259	79,39%	-53	39	32
38	Area Surabaya Kota	178	311	336	158	25	88,88%	362	92,95%	-26	8	11
39	Area Surabaya Raya	184	270	292	108	22	58,76%	346	84,26%	-54	24	22
40	Area Balikpapan	145	250	265	120	14	82,43%	335	78,94%	-71	19	34
41	Area Banjarmasin	209	311	330	121	19	57,87%	415	79,49%	-85	18	30
42	Area Pontianak	195	277	301	106	24	54,03%	366	82,22%	-65	26	26
43	Area Makassar	261	535	588	327	53	125,44%	556	105,75%	32	1	1
44	Area Manado	100	192	209	109	17	108,36%	209	99,94%	-0	23	4
45	Area Palu	111	218	240	129	21	116,08%	234	102,43%	6	13	3

KINERJA SME - AREA 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	849	800	-3	-50	-0,33%	854	93,68%	-54	37	31
2	Area Lhokseumawe	1.021	949	852	-169	-97	-16,58%	1.066	79,90%	-214	45	41
3	Area Meulaboh	762	718	705	-56	-12	-7,39%	810	87,09%	-105	43	35
4	Area Batam	123	125	119	-4	-6	-2,99%	159	74,83%	-40	38	44
5	Area Medan Kota	188	207	205	17	-1	9,17%	241	85,33%	-35	31	37
6	Area Medan Raya	80	96	100	20	4	24,89%	113	88,68%	-13	30	34
7	Area Pekanbaru	825	795	888	64	94	7,70%	896	99,14%	-8	7	19
8	Area Pematangsiantar	185	243	243	58	0	31,69%	222	109,68%	21	11	3
9	Area Bandar Lampung	332	399	388	57	-11	17,04%	381	101,89%	7	12	13
10	Area Bengkulu	254	290	291	37	1	14,69%	297	98,11%	-6	21	24
11	Area Jambi	435	369	367	-67	-1	-15,52%	480	76,51%	-113	44	43
12	Area Padang	355	386	386	31	0	8,73%	403	95,77%	-17	26	29
13	Area Palembang	1.061	1.048	1.034	-27	-14	-2,56%	1.131	91,40%	-97	42	33
14	Area Banten	453	496	492	39	-4	8,60%	499	98,58%	-7	20	23
15	Area Bekasi	581	655	617	36	-37	6,26%	644	95,90%	-26	22	28
16	Area Jakarta Kebon Jeru	222	259	253	31	-6	14,11%	254	99,60%	-1	25	18
17	Area Jakarta Kelapa Gac	213	268	274	61	6	28,47%	248	110,38%	26	10	2
18	Area Jakarta Rawamang	285	279	314	28	34	9,97%	321	97,58%	-8	29	26
19	Area Jakarta Thamrin	403	497	494	90	-4	22,36%	458	107,70%	35	4	5
20	Area Bogor	340	351	384	45	33	13,18%	385	99,78%	-1	17	16
21	Area Depok	273	337	339	65	1	23,92%	314	107,97%	25	5	4
22	Area Jakarta Fatmawati	284	307	337	53	29	18,59%	341	98,81%	-4	14	21
23	Area Jakarta Pondok Inc	182	210	217	35	7	19,23%	211	103,10%	7	23	9
24	Area Jakarta Saharjo	233	182	211	-22	29	-9,52%	283	74,36%	-73	41	45
25	Area Tangerang Selatan	278	321	325	47	4	16,98%	318	102,46%	8	16	11
26	Area Bandung Kota	600	728	746	147	18	24,42%	662	112,69%	84	3	1
27	Area Bandung Raya	716	768	777	62	9	8,62%	775	100,25%	2	9	15
28	Area Cirebon	371	390	405	33	15	8,94%	410	98,70%	-5	24	22
29	Area Purwokerto	300	323	316	16	-7	5,46%	330	95,63%	-14	32	30
30	Area Semarang Kota	460	480	472	13	-8	2,77%	507	93,11%	-35	33	32
31	Area Pekalongan	256	288	287	30	-1	11,87%	290	98,92%	-3	27	20
32	Area Solo	427	488	490	63	3	14,86%	472	103,94%	19	8	7
33	Area Yogyakarta	377	438	433	56	-5	14,78%	420	103,08%	13	13	10
34	Area Denpasar	346	418	376	30	-42	8,72%	387	97,12%	-11	28	27
35	Area Jember	209	196	200	-8	4	-4,05%	241	83,09%	-41	40	39
36	Area Kediri	179	197	185	6	-13	3,27%	214	86,38%	-29	34	36
37	Area Malang	233	280	275	42	-5	18,00%	276	99,64%	-1	19	17
38	Area Surabaya Kota	429	504	494	65	-11	15,20%	478	103,40%	16	6	8
39	Area Surabaya Raya	660	713	712	52	-1	7,83%	706	100,82%	6	15	14
40	Area Balikpapan	1.337	1.592	1.587	251	-4	18,74%	1.480	107,25%	107	1	6
41	Area Banjarmasin	1.618	1.787	1.825	206	38	12,74%	1.790	101,96%	35	2	12
42	Area Pontianak	2.176	2.187	2.219	43	32	1,99%	2.274	97,60%	-55	18	25
43	Area Makassar	326	315	320	-6	5	-1,84%	399	80,22%	-79	39	40
44	Area Manado	210	213	213	3	-0	1,39%	256	83,33%	-43	35	38
45	Area Palu	234	245	232	-1	-13	-0,62%	297	78,07%	-65	36	42

KINERJA MBG - AREA 23-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	23-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.472	1.472	-125	-0	-7,85%	1.794	82,06%	-322	45	31
2	Area Lhokseumawe	2.874	2.888	2.911	37	22	1,29%	3.247	89,65%	-336	4	6
3	Area Meulaboh	2.094	2.041	2.049	-45	8	-2,16%	2.295	89,29%	-246	41	9
4	Area Batam	311	325	324	14	-0	4,38%	388	83,70%	-63	12	26
5	Area Medan Kota	159	192	193	33	1	20,90%	236	81,63%	-43	5	32
6	Area Medan Raya	368	386	386	18	0	4,97%	449	86,06%	-63	9	17
7	Area Pekanbaru	1.025	1.050	1.048	23	-2	2,23%	1.196	87,65%	-148	8	13
8	Area Pematangsiantar	447	444	443	-4	-1	-0,88%	538	82,32%	-95	23	29
9	Area Bandar Lampung	936	952	954	18	1	1,93%	1.070	89,15%	-116	10	10
10	Area Bengkulu	908	944	946	37	2	4,13%	1.003	94,30%	-57	3	3
11	Area Jambi	852	915	914	62	-1	7,28%	952	96,01%	-38	1	2
12	Area Padang	686	727	727	42	0	6,06%	789	92,20%	-62	2	4
13	Area Palembang	998	1.001	1.003	4	2	0,43%	1.147	87,43%	-144	17	14
14	Area Banten	554	539	542	-12	3	-2,20%	633	85,60%	-91	31	18
15	Area Bekasi	377	369	366	-10	-3	-2,78%	435	84,12%	-69	28	23
16	Area Jakarta Kebon Jeru	321	296	294	-27	-1	-8,32%	372	79,23%	-77	36	37
17	Area Jakarta Kelapa Gading	202	184	184	-18	-0	-8,80%	236	78,05%	-52	33	40
18	Area Jakarta Rawamangun	364	362	365	1	3	0,29%	423	86,30%	-58	18	16
19	Area Jakarta Thamrin	83	80	81	-2	1	-2,93%	105	77,24%	-24	21	43
20	Area Bogor	503	465	461	-42	-4	-8,33%	566	81,40%	-105	40	33
21	Area Depok	174	178	179	5	1	2,97%	209	85,57%	-30	16	20
22	Area Jakarta Fatmawati	109	115	115	6	0	5,93%	133	86,50%	-18	15	15
23	Area Jakarta Pondok Indah	96	88	88	-8	0	-8,01%	118	75,15%	-29	25	45
24	Area Jakarta Saharjo	82	77	78	-4	1	-4,68%	98	79,45%	-20	22	36
25	Area Tangerang Selatan	306	315	313	7	-2	2,18%	344	90,98%	-31	14	5
26	Area Bandung Kota	726	713	716	-10	3	-1,41%	798	89,64%	-83	27	7
27	Area Bandung Raya	566	508	507	-59	-1	-10,43%	628	80,67%	-121	42	35
28	Area Cirebon	607	534	533	-74	-1	-12,14%	678	78,67%	-145	44	38
29	Area Purwokerto	556	521	518	-38	-3	-6,85%	623	83,06%	-106	38	28
30	Area Semarang Kota	877	896	900	0	4	0,05%	557	161,69%	343	20	1
31	Area Pekalongan	491	488	491	0	3	0,09%	557	88,27%	-65	20	11
32	Area Solo	592	527	525	-67	-2	-11,31%	676	77,64%	-151	43	42
33	Area Yogyakarta	464	446	444	-20	-2	-4,39%	540	82,16%	-96	34	30
34	Area Denpasar	996	986	987	-9	1	-0,89%	1.126	87,65%	-139	26	12
35	Area Jember	428	387	388	-40	1	-9,33%	463	83,83%	-75	39	24
36	Area Kediri	780	747	747	-33	-0	-4,28%	882	84,65%	-135	37	22
37	Area Malang	483	459	462	-21	4	-4,38%	552	83,73%	-90	35	25
38	Area Surabaya Kota	408	396	396	-13	-0	-3,12%	522	75,83%	-126	32	44
39	Area Surabaya Raya	712	724	726	15	2	2,06%	811	89,57%	-85	11	8
40	Area Balikpapan	420	443	445	25	2	5,95%	535	83,11%	-90	7	27
41	Area Banjarmasin	540	530	528	-12	-2	-2,22%	676	78,19%	-147	30	39
42	Area Pontianak	441	448	448	8	-0	1,79%	529	84,72%	-81	13	21
43	Area Makassar	643	638	638	-4	0	-0,68%	788	81,03%	-149	24	34
44	Area Manado	196	185	185	-11	-0	-5,77%	237	77,87%	-53	29	41
45	Area Palu	394	421	421	27	0	6,79%	492	85,60%	-71	6	19



