



KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 21 Dec 2025



HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK

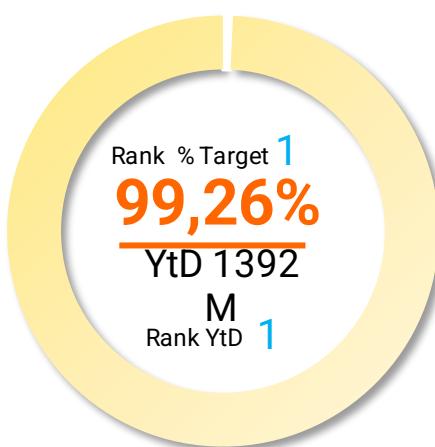
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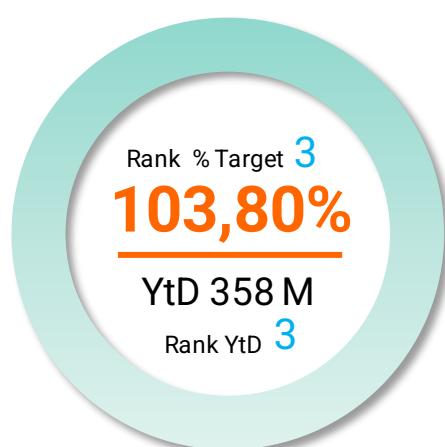
GIRO



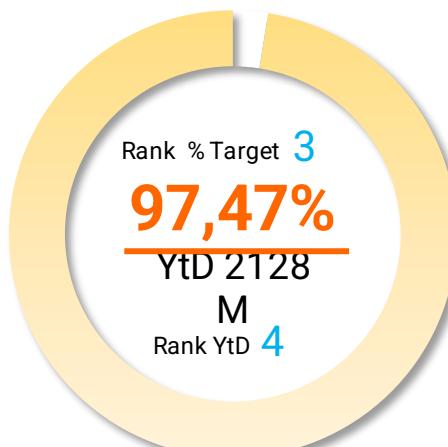
TABUNGAN



DEPOSITO



CASA

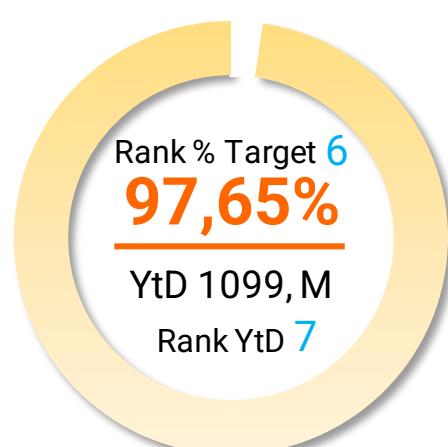


PEMBIAYAAN

PEMBIAYAAN RETAIL



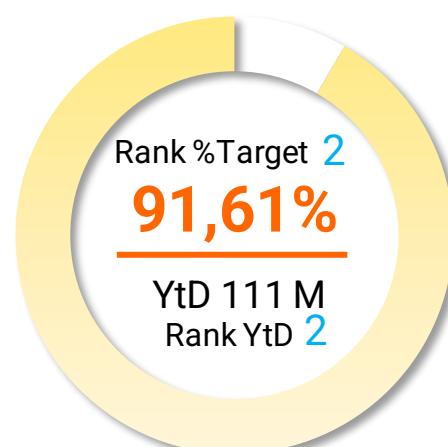
PEMBIAYAAN CFG



PEMBIAYAAN SME



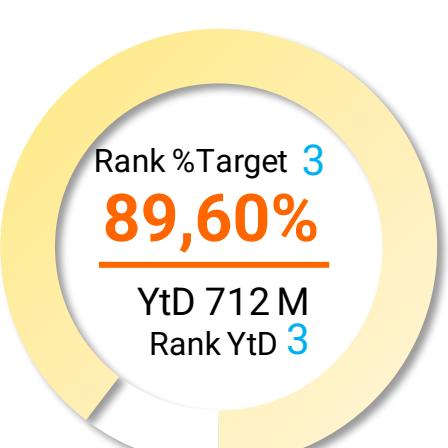
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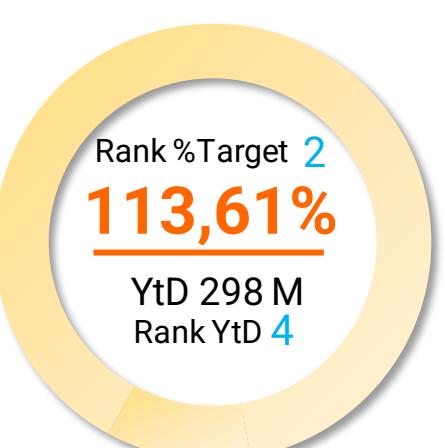
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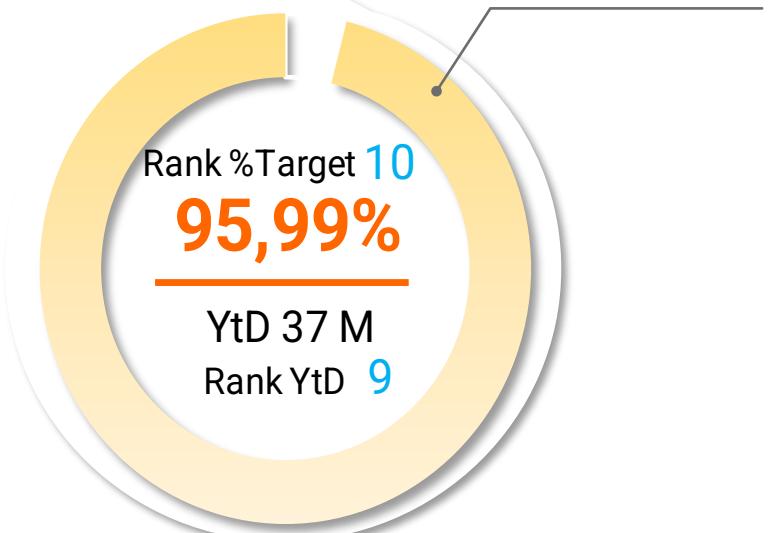
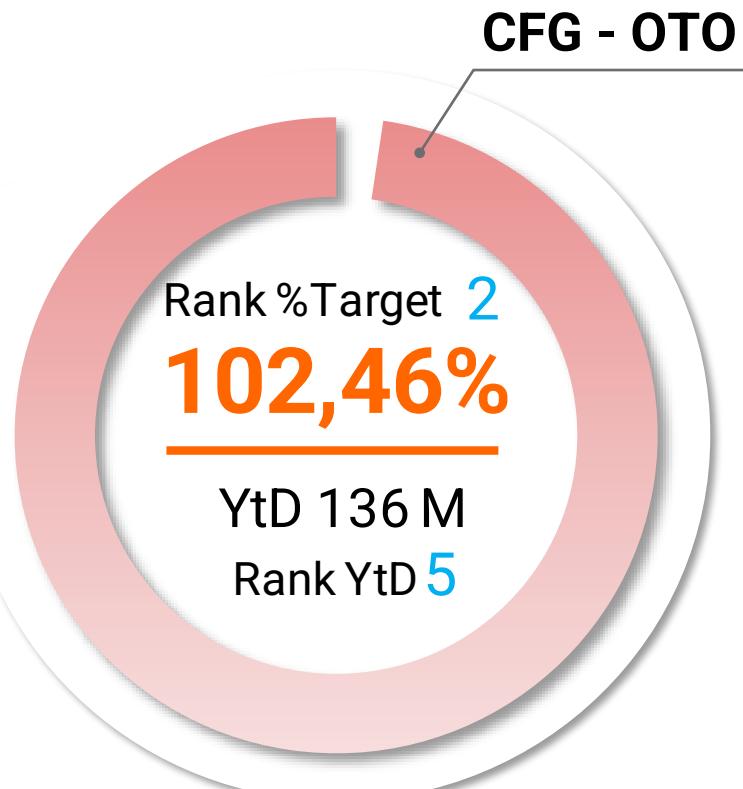
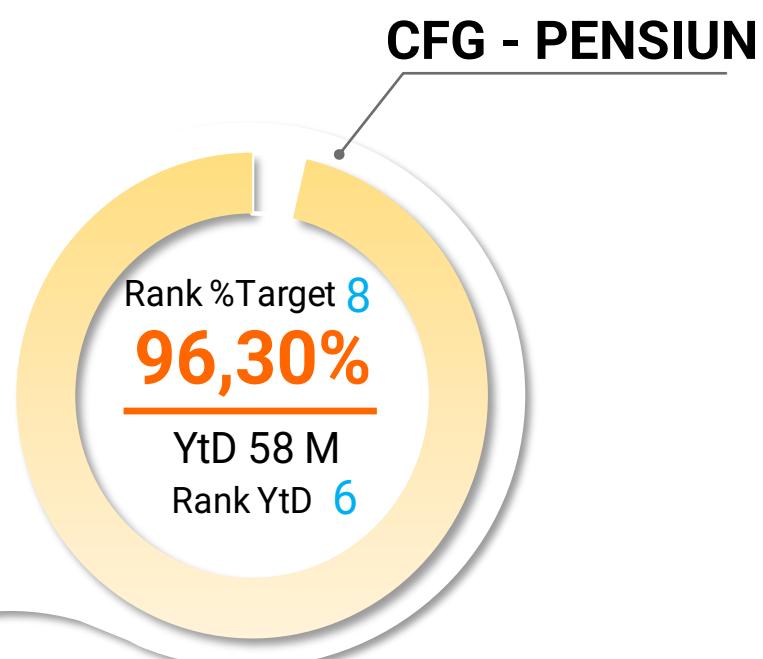
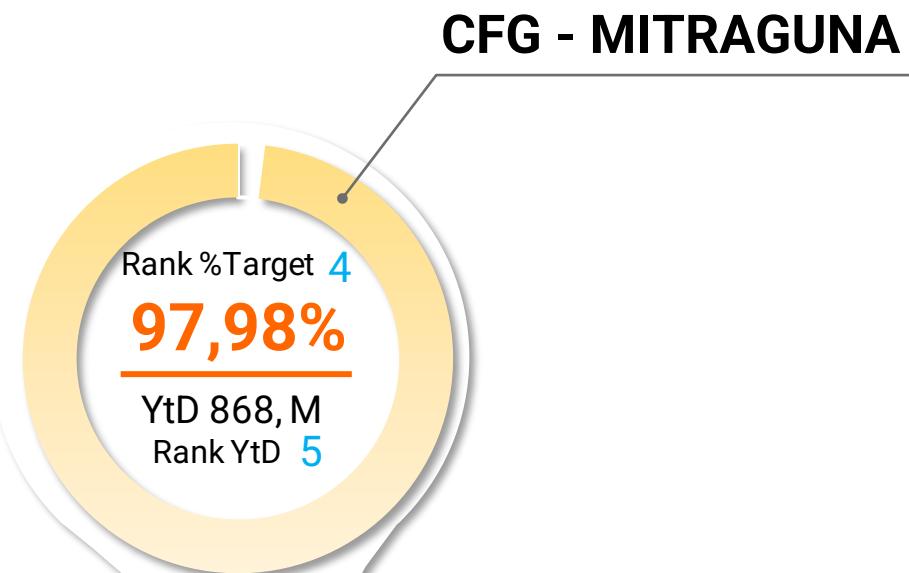


PEMBIAYAAN GADAI



HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)



KINERJA REGION



KINERJA DPK RO PER 21-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.069	19.983	945	362	-86	4,97%	21.428	93,26%	-1.445	7	6	21.428	-1.445
2	RO II/ Medan	20.912	23.519	23.441	23.399	2.486	-120	-43	11,89%	23.565	99,29%	-167	3	3	23.565	-167
3	RO III/ Palembang	20.017	21.849	22.130	22.089	2.072	239	-41	10,35%	23.017	95,96%	-929	4	5	23.017	-929
4	RO IV/ Jakarta 1	110.022	134.028	132.387	132.355	22.333	-1.673	-32	20,30%	115.245	114,85%	17.110	1	1	115.245	17.110
5	RO V/ Jakarta 2	49.486	54.090	58.710	58.655	9.169	4.566	-55	18,53%	54.244	108,13%	4.411	2	2	54.244	4.411
6	RO VI/ Bandung	20.494	21.907	21.422	21.393	899	-515	-29	4,38%	23.960	89,29%	-2.567	8	9	23.960	-2.567
7	RO VII/ Semarang	25.381	26.479	25.606	25.584	203	-895	-22	0,80%	28.582	89,51%	-2.998	9	8	28.582	-2.998
8	RO VIII/ Surabaya	30.784	32.237	31.809	31.770	987	-466	-38	3,21%	35.319	89,95%	-3.549	6	7	35.319	-3.549
9	RO IX/ Kalimantan	19.302	19.885	19.392	19.355	53	-530	-37	0,28%	22.154	87,37%	-2.798	10	10	22.154	-2.798
10	RO X/ Makassar	12.017	13.875	13.740	13.707	1.691	-168	-32	14,07%	14.167	96,75%	-460	5	4	14.167	-460

KINERJA GIRO RO PER 21-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.191	2.196	155	107	4	7,61%	2.914	75,35%	-718	7	5	2.914	-718
2	RO II/ Medan	1.894	2.448	2.629	2.630	736	183	2	38,86%	2.952	89,11%	-321	4	4	2.952	-321
3	RO III/ Palembang	1.759	3.054	3.231	3.233	1.475	179	2	83,87%	2.916	110,89%	317	3	3	2.916	317
4	RO IV/ Jakarta 1	32.959	37.026	41.536	41.544	8.585	4.518	8	26,05%	35.010	118,66%	6.534	2	2	35.010	6.534
5	RO V/ Jakarta 2	8.042	13.196	17.294	17.277	9.234	4.081	-17	114,82%	10.182	169,67%	7.094	1	1	10.182	7.094
6	RO VI/ Bandung	2.464	3.390	3.051	3.045	580	-346	-6	23,55%	4.219	72,18%	-1.174	5	6	4.219	-1.174
7	RO VII/ Semarang	1.674	1.497	1.436	1.438	-237	-59	2	-14,13%	2.924	49,17%	-1.486	10	10	2.924	-1.486
8	RO VIII/ Surabaya	2.806	2.866	2.956	2.955	148	89	-1	5,29%	4.255	69,45%	-1.300	8	7	4.255	-1.300
9	RO IX/ Kalimantan	1.559	1.795	1.770	1.768	209	-27	-2	13,41%	2.712	65,18%	-945	6	8	2.712	-945
10	RO X/ Makassar	1.137	1.502	1.158	1.158	21	-344	-0	1,83%	1.806	64,10%	-648	9	9	1.806	-648

KINERJA TABUNGAN RO PER 21-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.202	15.112	1.283	299	-90	9,28%	15.284	98,87%	-172	3	2	15.284	-172
2	RO II/ Medan	12.343	13.809	13.780	13.735	1.392	-74	-45	11,28%	13.838	99,26%	-103	1	1	13.838	-103
3	RO III/ Palembang	12.611	13.645	13.653	13.610	999	-35	-43	7,93%	14.391	94,57%	-781	7	5	14.391	-781
4	RO IV/ Jakarta 1	20.440	22.690	21.853	21.811	1.371	-878	-42	6,71%	23.371	98,33%	-1.560	2	7	23.371	-1.560
5	RO V/ Jakarta 2	16.473	17.204	17.451	17.412	940	208	-38	5,70%	18.885	92,20%	-1.473	8	10	18.885	-1.473
6	RO VI/ Bandung	10.950	11.892	11.757	11.735	784	-158	-22	7,16%	12.494	93,92%	-759	9	6	12.494	-759
7	RO VII/ Semarang	15.386	17.124	16.581	16.557	1.171	-567	-24	7,61%	17.160	96,48%	-604	6	4	17.160	-604
8	RO VIII/ Surabaya	18.627	20.327	19.864	19.828	1.201	-498	-35	6,45%	21.492	92,26%	-1.664	5	9	21.492	-1.664
9	RO IX/ Kalimantan	11.487	12.035	12.227	12.192	705	157	-35	6,14%	13.073	93,26%	-881	10	8	13.073	-881
10	RO X/ Makassar	8.388	9.294	9.675	9.643	1.255	348	-32	14,96%	9.786	98,54%	-143	4	3	9.786	-143

KINERJA DEPOSITO RO PER 21-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.676	2.676	-493	-43	-0	-15,57%	3.231	82,83%	-555	7	10	3.231	-555
2	RO II/ Medan	6.675	7.262	7.033	7.033	358	-229	0	5,37%	6.775	103,80%	258	3	3	6.775	258
3	RO III/ Palembang	5.648	5.150	5.245	5.245	-403	95	-0	-7,13%	5.710	91,86%	-465	5	6	5.710	-465
4	RO IV/ Jakarta 1	56.623	74.312	68.997	68.999	12.376	-5.312	2	21,86%	56.864	121,34%	12.136	1	1	56.864	12.136
5	RO V/ Jakarta 2	24.971	23.690	23.966	23.966	-1.005	277	0	-4,02%	25.177	95,19%	-1.211	10	4	25.177	-1.211
6	RO VI/ Bandung	7.080	6.625	6.614	6.613	-466	-11	-1	-6,58%	7.248	91,25%	-634	6	7	7.248	-634
7	RO VII/ Semarang	8.321	7.859	7.589	7.589	-732	-269	-0	-8,79%	8.497	89,31%	-908	8	8	8.497	-908
8	RO VIII/ Surabaya	9.350	9.044	8.990	8.987	-363	-57	-3	-3,88%	9.572	93,89%	-585	4	5	9.572	-585
9	RO IX/ Kalimantan	6.256	6.055	5.395	5.395	-861	-660	0	-13,76%	6.368	84,72%	-973	9	9	6.368	-973
10	RO X/ Makassar	2.492	3.079	2.907	2.907	415	-172	-0	16,65%	2.575	112,87%	332	2	2	2.575	332

KINERJA CASA PER 21-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.393	17.307	1.439	406	-86	9,07%	18.197	95,11%	-890	5	5	18.197	-890
2	RO II/ Medan	14.238	16.257	16.409	16.366	2.128	109	-43	14,95%	16.790	97,47%	-424	4	3	16.790	-424
3	RO III/ Palembang	14.369	16.699	16.884	16.843	2.474	144	-41	17,22%	17.307	97,32%	-464	3	4	17.307	-464
4	RO IV/ Jakarta 1	53.399	59.716	63.390	63.355	9.956	3.640	-34	18,65%	58.381	108,52%	4.974	2	2	58.381	4.974
5	RO V/ Jakarta 2	24.515	30.400	34.744	34.689	10.174	4.289	-55	41,50%	29.067	119,34%	5.622	1	1	29.067	5.622
6	RO VI/ Bandung	13.415	15.282	14.808	14.779	1.365	-503	-29	10,17%	16.712	88,43%	-1.933	6	10	16.712	-1.933
7	RO VII/ Semarang	17.060	18.621	18.017	17.995	934	-626	-22	5,48%	20.085	89,59%	-2.090	9	7	20.085	-2.090
8	RO VIII/ Surabaya	21.434	23.193	22.819	22.783	1.350	-409	-36	6,30%	25.747	88,49%	-2.964	7	8	25.747	-2.964
9	RO IX/ Kalimantan	13.046	13.830	13.997	13.960	914	130	-37	7,01%	15.785	88,44%	-1.825	10	9	15.785	-1.825
10	RO X/ Makassar	9.524	10.796	10.832	10.800	1.276	4	-32	13,40%	11.592	93,17%	-791	8	6	11.592	-791

KINERJA PEMBIAYAN RETAIL RO PER 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.541	1.550	-85	7,05%	24.944	94,38%	-1.403	10	9	24.944	-1.403
2	RO II/ Medan	16.720	18.994	19.171	2.451	177	14,66%	19.772	96,96%	-601	6	4	19.772	-601
3	RO III/ Palembang	23.276	25.584	25.805	2.529	221	10,86%	26.652	96,82%	-847	5	5	26.652	-847
4	RO IV/ Jakarta 1	26.533	29.889	30.285	3.752	396	14,14%	30.928	97,92%	-642	1	2	30.928	-642
5	RO V/ Jakarta 2	22.100	24.525	24.700	2.600	174	11,76%	26.170	94,38%	-1.471	4	8	26.170	-1.471
6	RO VI/ Bandung	15.442	17.473	17.671	2.229	198	14,44%	18.080	97,74%	-409	7	3	18.080	-409
7	RO VII/ Semarang	14.637	16.121	16.263	1.625	142	11,10%	17.293	94,04%	-1.031	9	10	17.293	-1.031
8	RO VIII/ Surabaya	25.055	27.753	28.104	3.049	352	12,17%	29.100	96,58%	-996	3	7	29.100	-996
9	RO IX/ Kalimantan	16.731	18.488	18.608	1.877	120	11,22%	19.254	96,65%	-646	8	6	19.254	-646
10	RO X/ Makassar	17.143	20.176	20.495	3.352	319	19,56%	20.344	100,75%	152	2	1	20.344	152

KINERJA CFG RO PER 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.343	1.244	7	10,28%	13.620	97,96%	-278	6	4	13.620	-278
2	RO II/ Medan	11.848	12.865	12.947	1.099	83	9,28%	13.259	97,65%	-312	7	6	13.259	-312
3	RO III/ Palembang	15.275	16.512	16.624	1.349	112	8,83%	16.886	98,45%	-262	4	3	16.886	-262
4	RO IV/ Jakarta 1	21.183	23.341	23.509	2.326	168	10,98%	23.667	99,33%	-159	1	2	23.667	-159
5	RO V/ Jakarta 2	18.317	19.877	19.961	1.644	84	8,98%	20.885	95,58%	-923	3	10	20.885	-923
6	RO VI/ Bandung	10.525	11.523	11.600	1.076	77	10,22%	11.879	97,65%	-279	8	5	11.879	-279
7	RO VII/ Semarang	8.860	9.510	9.560	700	50	7,90%	9.959	95,99%	-399	9	9	9.959	-399
8	RO VIII/ Surabaya	17.072	18.229	18.334	1.262	106	7,39%	18.876	97,13%	-541	5	7	18.876	-541
9	RO IX/ Kalimantan	9.056	9.633	9.680	624	48	6,89%	10.047	96,35%	-367	10	8	10.047	-367
10	RO X/ Makassar	13.189	14.975	15.105	1.917	130	14,53%	14.980	100,84%	126	2	1	14.980	126

KINERJA CFG - MITRAGUNA 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.659	889	4	10,14%	9.826	98,31%	-166	4	3	9.826	-166
2	RO II/ Medan	7.892	8.699	8.759	868	61	11,00%	8.940	97,98%	-181	5	4	8.940	-181
3	RO III/ Palembang	8.300	9.201	9.276	975	75	11,75%	9.358	99,11%	-83	2	2	9.358	-83
4	RO IV/ Jakarta 1	5.937	6.767	6.838	901	71	15,18%	7.007	97,60%	-168	3	6	7.007	-168
5	RO V/ Jakarta 2	2.381	2.758	2.795	414	37	17,39%	3.244	86,16%	-449	10	10	3.244	-449
6	RO VI/ Bandung	4.002	4.477	4.526	524	49	13,08%	4.758	95,13%	-232	8	9	4.758	-232
7	RO VII/ Semarang	4.035	4.452	4.486	451	33	11,17%	4.683	95,78%	-198	9	8	4.683	-198
8	RO VIII/ Surabaya	6.353	7.126	7.196	842	69	13,25%	7.361	97,75%	-165	6	5	7.361	-165
9	RO IX/ Kalimantan	4.687	5.299	5.349	662	50	14,11%	5.484	97,54%	-135	7	7	5.484	-135
10	RO X/ Makassar	7.625	8.922	9.027	1.402	105	18,38%	8.864	101,84%	163	1	1	8.864	163

KINERJA CFG - PENSIUN 21-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.933	2.104	2.104	171	-0	8,86%	2.164	97,20%	-61	2	5	2.164	-61
2	RO II/ Medan	1.545	1.605	1.603	58	-1	3,75%	1.665	96,30%	-62	6	8	1.665	-62
3	RO III/ Palembang	1.907	1.986	1.987	80	1	4,19%	2.056	96,65%	-69	4	7	2.056	-69
4	RO IV/ Jakarta 1	440	462	462	22	-0	5,07%	486	95,09%	-24	9	9	486	-24
5	RO V/ Jakarta 2	329	369	370	41	1	12,60%	377	98,22%	-7	8	2	377	-7
6	RO VI/ Bandung	782	847	851	70	4	8,91%	876	97,22%	-24	5	4	876	-24
7	RO VII/ Semarang	667	718	721	55	4	8,18%	743	97,05%	-22	7	6	743	-22
8	RO VIII/ Surabaya	3.688	3.793	3.800	112	8	3,04%	3.894	97,59%	-94	3	3	3.894	-94
9	RO IX/ Kalimantan	1.703	1.690	1.686	-17	-4	-0,98%	1.807	93,32%	-121	10	10	1.807	-121
10	RO X/ Makassar	3.057	3.245	3.248	191	3	6,23%	3.279	99,05%	-31	1	1	3.279	-31

KINERJA CFG - GRIYA 21-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.103	1.183	1.187	84	4	7,58%	1.233	96,25%	-46	8	9	1.233	-46
2	RO II/ Medan	1.954	1.973	1.992	37	18	1,92%	2.075	95,99%	-83	9	10	2.075	-83
3	RO III/ Palembang	4.680	4.790	4.821	141	31	3,00%	4.905	98,29%	-84	7	4	4.905	-84
4	RO IV/ Jakarta 1	14.108	15.226	15.310	1.202	84	8,52%	15.212	100,65%	99	1	1	15.212	99
5	RO V/ Jakarta 2	14.915	15.862	15.898	983	36	6,59%	16.299	97,54%	-401	2	6	16.299	-401
6	RO VI/ Bandung	5.339	5.746	5.767	428	21	8,02%	5.767	99,99%	-1	3	2	5.767	-1
7	RO VII/ Semarang	3.744	3.877	3.890	146	13	3,90%	3.975	97,87%	-85	6	5	3.975	-85
8	RO VIII/ Surabaya	6.450	6.574	6.598	148	24	2,29%	6.781	97,30%	-183	5	7	6.781	-183
9	RO IX/ Kalimantan	2.300	2.178	2.178	-122	-0	-5,30%	2.249	96,82%	-72	10	8	2.249	-72
10	RO X/ Makassar	2.241	2.447	2.462	221	15	9,85%	2.487	98,99%	-25	4	3	2.487	-25

KINERJA CFG - OTO 21-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	293	394	393	100	-1	34,02%	397	98,84%	-5	8	3	397	-5
2	RO II/ Medan	457	588	593	136	5	29,79%	579	102,46%	14	5	2	579	14
3	RO III/ Palembang	387	535	540	153	5	39,66%	567	95,29%	-27	4	5	567	-27
4	RO IV/ Jakarta 1	698	885	898	201	13	28,76%	963	93,28%	-65	2	6	963	-65
5	RO V/ Jakarta 2	692	888	898	206	10	29,72%	964	93,08%	-67	1	7	964	-67
6	RO VI/ Bandung	401	453	456	54	3	13,55%	478	95,37%	-22	9	4	478	-22
7	RO VII/ Semarang	414	463	463	49	-1	11,74%	558	82,94%	-95	10	10	558	-95
8	RO VIII/ Surabaya	580	737	740	160	4	27,55%	839	88,25%	-99	3	9	839	-99
9	RO IX/ Kalimantan	366	465	467	101	2	27,55%	508	92,11%	-40	7	8	508	-40
10	RO X/ Makassar	265	361	369	103	7	38,93%	350	105,41%	19	6	1	350	19

KINERJA PWG 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.505	764	7	103,10%	1.581	95,19%	-76	8	5	1.581	-76
2	RO II/ Medan	1.161	2.076	2.171	1.010	95	87,00%	2.222	97,73%	-50	4	3	2.222	-50
3	RO III/ Palembang	1.184	2.002	2.092	908	91	76,68%	2.270	92,17%	-178	6	6	2.270	-178
4	RO IV/ Jakarta 1	1.292	2.159	2.261	969	103	74,99%	2.692	84,00%	-431	5	9	2.692	-431
5	RO V/ Jakarta 2	923	1.586	1.655	732	70	79,25%	2.019	81,98%	-364	9	10	2.019	-364
6	RO VI/ Bandung	1.332	2.246	2.353	1.022	107	76,73%	2.320	101,43%	33	3	2	2.320	33
7	RO VII/ Semarang	978	1.686	1.754	776	67	79,31%	2.012	87,17%	-258	7	8	2.012	-258
8	RO VIII/ Surabaya	2.120	3.436	3.595	1.475	159	69,58%	3.693	97,34%	-98	1	4	3.693	-98
9	RO IX/ Kalimantan	1.142	1.729	1.780	638	51	55,85%	1.988	89,54%	-208	10	7	1.988	-208
10	RO X/ Makassar	1.952	3.167	3.308	1.357	142	69,51%	2.977	111,12%	331	2	1	2.977	331

KINERJA PWG - GADAI 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	485	242	2	99,41%	392	123,63%	93	8	1	392	93
2	RO II/ Medan	557	834	854	298	21	53,53%	752	113,61%	102	4	2	752	102
3	RO III/ Palembang	497	726	753	256	27	51,41%	718	104,92%	35	5	9	718	35
4	RO IV/ Jakarta 1	477	679	704	227	25	47,67%	685	102,83%	19	9	10	685	19
5	RO V/ Jakarta 2	381	564	586	205	21	53,79%	517	113,26%	69	10	4	517	69
6	RO VI/ Bandung	648	954	998	351	44	54,11%	912	109,52%	87	3	5	912	87
7	RO VII/ Semarang	398	634	651	253	17	63,58%	596	109,27%	55	7	6	596	55
8	RO VIII/ Surabaya	1.149	1.713	1.770	621	57	54,07%	1.654	107,01%	116	2	7	1.654	116
9	RO IX/ Kalimantan	593	836	846	253	10	42,72%	796	106,28%	50	6	8	796	50
10	RO X/ Makassar	1.480	2.122	2.164	684	42	46,25%	1.908	113,43%	256	1	3	1.908	256

KINERJA PWG CILEM 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.020	522	6	104,90%	1.189	85,81%	-169	9	6	1.189	-169
2	RO II/ Medan	605	1.243	1.317	712	74	117,81%	1.469	89,60%	-153	3	3	1.469	-153
3	RO III/ Palembang	687	1.276	1.340	653	64	94,97%	1.553	86,27%	-213	6	5	1.553	-213
4	RO IV/ Jakarta 1	815	1.480	1.557	742	77	90,97%	2.007	77,58%	-450	2	9	2.007	-450
5	RO V/ Jakarta 2	543	1.021	1.070	527	48	97,11%	1.502	71,21%	-432	7	10	1.502	-432
6	RO VI/ Bandung	684	1.292	1.355	671	63	98,16%	1.409	96,19%	-54	5	2	1.409	-54
7	RO VII/ Semarang	580	1.052	1.102	523	50	90,11%	1.416	77,87%	-313	8	8	1.416	-313
8	RO VIII/ Surabaya	971	1.723	1.825	854	103	87,92%	2.040	89,49%	-214	1	4	2.040	-214
9	RO IX/ Kalimantan	549	893	934	385	41	70,02%	1.192	78,35%	-258	10	7	1.192	-258
10	RO X/ Makassar	472	1.045	1.144	672	99	142,46%	1.069	106,99%	75	4	1	1.069	75

KINERJA SME RO 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.328	-257	-56	-9,95%	2.712	85,84%	-384	10	10	2.712	-384
2	RO II/ Medan	1.401	1.647	1.631	230	-15	16,45%	1.649	98,93%	-18	6	6	1.649	-18
3	RO III/ Palembang	2.436	2.496	2.492	55	-4	2,27%	2.726	91,40%	-235	9	8	2.726	-235
4	RO IV/ Jakarta 1	2.158	2.553	2.669	511	116	23,69%	2.472	107,96%	197	2	1	2.472	197
5	RO V/ Jakarta 2	1.590	1.819	1.834	243	15	15,31%	1.877	97,68%	-44	5	7	1.877	-44
6	RO VI/ Bandung	1.687	1.953	1.955	268	2	15,89%	1.858	105,22%	97	4	2	1.858	97
7	RO VII/ Semarang	1.820	2.041	2.049	230	8	12,62%	2.050	99,99%	-0	7	5	2.050	-0
8	RO VIII/ Surabaya	2.055	2.368	2.411	356	44	17,33%	2.344	102,89%	68	3	3	2.344	68
9	RO IX/ Kalimantan	5.131	5.704	5.712	581	8	11,32%	5.597	102,05%	115	1	4	5.597	115
10	RO X/ Makassar	769	787	828	58	41	7,57%	947	87,36%	-120	8	9	947	-120

KINERJA MBG 21-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.366	-200	-43	-3,05%	7.031	90,54%	-665	10	3	7.031	-665
2	RO II/ Medan	2.310	2.406	2.421	111	15	4,79%	2.643	91,61%	-222	2	2	2.643	-222
3	RO III/ Palembang	4.380	4.573	4.596	216	23	4,93%	4.769	96,38%	-173	1	1	4.769	-173
4	RO IV/ Jakarta 1	1.900	1.837	1.846	-54	10	-2,86%	2.096	88,07%	-250	7	8	2.096	-250
5	RO V/ Jakarta 2	1.269	1.244	1.250	-20	6	-1,57%	1.389	89,94%	-140	5	4	1.389	-140
6	RO VI/ Bandung	1.898	1.751	1.762	-136	12	-7,16%	2.022	87,14%	-260	9	10	2.022	-260
7	RO VII/ Semarang	2.980	2.883	2.900	-80	17	-2,69%	3.273	88,61%	-373	8	6	3.273	-373
8	RO VIII/ Surabaya	3.807	3.720	3.763	-44	43	-1,16%	4.187	89,88%	-424	6	5	4.187	-424
9	RO IX/ Kalimantan	1.401	1.422	1.435	34	13	2,45%	1.621	88,55%	-186	3	7	1.621	-186
10	RO X/ Makassar	1.233	1.248	1.254	21	7	1,70%	1.439	87,14%	-185	4	9	1.439	-185

KINERJA AREA



KINERJA DPK AREA PER 21-Dec-2025														
No	Area					Growth			Growth (%)	Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.470	7.672	8.054	8.022	552	350	-32	7,39%				12	
2	Area Lhokseumawe	8.074	8.067	8.108	8.084	9	16	-25	0,11%				33	
3	Area Meulaboh	3.494	3.882	3.907	3.878	384	-4	-29	10,99%				15	
4	Area Batam	2.849	3.274	3.210	3.200	351	-73	-9	12,33%				18	
5	Area Medan Kota	5.356	6.158	6.307	6.306	950	148	-1	17,74%				8	
6	Area Medan Raya	2.641	2.872	2.886	2.879	238	7	-7	9,02%				24	
7	Area Pekanbaru	7.557	8.546	8.450	8.433	876	-114	-17	11,59%				9	
8	Area Pematangsiantar	2.510	2.668	2.589	2.581	71	-87	-8	2,83%				31	
9	Area Bandar Lampung	3.931	4.259	4.200	4.193	261	-67	-7	6,65%				22	
10	Area Bengkulu	2.130	2.493	2.605	2.599	469	106	-6	22,02%				14	
11	Area Jambi	2.705	3.237	3.195	3.186	481	-52	-9	17,78%				13	
12	Area Padang	3.909	4.248	4.216	4.207	298	-41	-9	7,61%				20	
13	Area Palembang	7.341	7.612	7.914	7.904	563	292	-10	7,66%				11	
14	Area Banten	10.556	12.172	11.903	11.895	1.339	-277	-8	12,68%				6	
15	Area Bekasi	8.947	9.796	8.581	8.576	-371	-1.219	-5	-4,15%				43	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.861	8.859	1.485	-641	-3	20,14%				5	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.696	13.694	1.875	-2.200	-1	15,86%				4	
18	Area Jakarta Rawamangun	10.100	10.103	9.772	9.761	-338	-341	-11	-3,35%				42	
19	Area Jakarta Thamrin	61.226	76.564	79.574	79.569	18.344	3.006	-5	29,96%				1	
20	Area Bogor	8.049	7.662	7.903	7.893	-156	231	-10	-1,94%				40	
21	Area Depok	6.943	6.872	6.895	6.895	-49	23	0	-0,70%				36	
22	Area Jakarta Fatmawati	11.619	13.960	13.626	13.588	1.969	-372	-38	16,94%				3	
23	Area Jakarta Pondok Indah	8.481	8.793	8.218	8.215	-266	-578	-3	-3,14%				41	
24	Area Jakarta Saharjo	8.231	11.230	16.618	16.618	8.387	5.389	0	101,90%				2	
25	Area Tangerang Selatan	6.162	5.574	5.450	5.446	-716	-128	-4	-11,62%				45	
26	Area Bandung Kota	9.788	10.510	10.019	10.005	217	-505	-14	2,22%				26	
27	Area Bandung Raya	5.837	6.275	6.162	6.152	315	-123	-10	5,40%				19	
28	Area Cirebon	4.870	5.123	5.241	5.236	366	113	-5	7,52%				17	
29	Area Purwokerto	3.175	3.446	3.371	3.368	193	-79	-3	6,07%				28	
30	Area Semarang Kota	7.056	7.135	7.033	7.027	-29	-108	-6	-0,42%				35	
31	Area Pekalongan	3.560	3.638	3.105	3.102	-458	-536	-4	-12,86%				44	
32	Area Solo	4.925	5.259	5.218	5.214	289	-45	-4	5,87%				21	
33	Area Yogyakarta	6.665	7.001	6.879	6.874	208	-128	-6	3,13%				27	
34	Area Denpasar	3.788	4.181	4.171	4.157	369	-24	-14	9,74%				16	
35	Area Jember	2.822	2.836	2.812	2.808	-15	-29	-4	-0,52%				34	
36	Area Kediri	4.155	4.089	4.040	4.035	-120	-54	-5	-2,90%				38	
37	Area Malang	4.575	5.295	5.304	5.299	724	5	-5	15,82%				10	
38	Area Surabaya Kota	7.814	7.742	7.750	7.749	-65	7	-2	-0,83%				37	
39	Area Surabaya Raya	7.629	8.094	7.732	7.723	94	-371	-9	1,23%				30	
40	Area Balikpapan	8.442	8.723	8.493	8.481	39	-242	-12	0,46%				32	
41	Area Banjarmasin	7.270	7.461	7.444	7.429	159	-32	-15	2,19%				29	
42	Area Pontianak	3.590	3.702	3.455	3.445	-144	-256	-10	-4,02%				39	
43	Area Makassar	6.449	7.518	7.672	7.659	1.210	141	-14	18,76%				7	
44	Area Manado	2.345	2.927	2.575	2.566	222	-360	-8	9,46%				25	
45	Area Palu	3.223	3.431	3.493	3.482	259	51	-11	8,04%				23	

KINERJA GIRO AREA PER 21-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.339	1.342	157	213	3	13,22%					15	
2	Area Lhokseumawe	528	575	439	440	-89	-135	1	-16,76%					40	
3	Area Meulaboh	326	384	413	413	87	29	0	26,71%					19	
4	Area Batam	238	419	399	399	161	-20	-0	67,50%					13	
5	Area Medan Kota	315	437	617	620	305	182	3	96,71%					8	
6	Area Medan Raya	156	129	158	159	3	30	0	1,79%					32	
7	Area Pekanbaru	1.111	1.414	1.421	1.420	309	6	-1	27,82%					7	
8	Area Pematangsiantar	74	49	33	33	-41	-16	-0	-55,68%					35	
9	Area Bandar Lampung	474	458	497	500	26	41	2	5,40%					30	
10	Area Bengkulu	144	93	186	186	42	93	-0	29,04%					27	
11	Area Jambi	173	181	159	159	-14	-22	-0	-7,90%					34	
12	Area Padang	270	313	304	304	34	-9	-0	12,72%					29	
13	Area Palembang	698	2.010	2.085	2.085	1.387	76	0	198,59%					4	
14	Area Banten	2.097	3.722	4.151	4.151	2.054	429	-0	97,98%					3	
15	Area Bekasi	834	871	916	917	83	46	1	9,93%					20	
16	Area Jakarta Kebon Jeruk	636	1.900	1.855	1.858	1.222	-42	3	191,99%					5	
17	Area Jakarta Kelapa Gading	576	781	735	737	161	-44	2	27,85%					14	
18	Area Jakarta Rawamangun	2.444	2.574	2.239	2.234	-210	-340	-5	-8,60%					44	
19	Area Jakarta Thamrin	26.371	27.178	31.640	31.647	5.276	4.469	7	20,01%					2	
20	Area Bogor	684	784	765	766	82	-18	1	11,96%					21	
21	Area Depok	721	994	1.016	1.024	304	30	8	42,13%					9	
22	Area Jakarta Fatmawati	2.301	3.158	2.635	2.602	302	-556	-33	13,11%					10	
23	Area Jakarta Pondok Indah	957	1.238	795	797	-160	-441	2	-16,70%					43	
24	Area Jakarta Saharjo	2.794	6.112	11.403	11.407	8.613	5.295	3	308,31%					1	
25	Area Tangerang Selatan	586	910	679	680	94	-230	1	16,06%					17	
26	Area Bandung Kota	1.112	2.126	1.722	1.715	603	-412	-8	54,23%					6	
27	Area Bandung Raya	810	783	735	736	-74	-47	1	-9,08%					38	
28	Area Cirebon	543	481	594	594	51	113	0	9,41%					25	
29	Area Purwokerto	215	155	149	149	-66	-7	0	-30,89%					37	
30	Area Semarang Kota	684	498	454	454	-230	-44	1	-33,58%					45	
31	Area Pekalongan	200	174	188	187	-12	13	-0	-6,10%					33	
32	Area Solo	221	228	234	234	13	7	1	5,82%					31	
33	Area Yogyakarta	355	442	412	413	59	-28	1	16,60%					23	
34	Area Denpasar	281	237	220	216	-66	-21	-4	-23,34%					36	
35	Area Jember	67	111	130	129	62	19	-1	92,11%					22	
36	Area Kediri	248	132	130	130	-118	-2	0	-47,41%					41	
37	Area Malang	232	371	401	401	170	30	0	73,27%					12	
38	Area Surabaya Kota	947	1.030	986	989	42	-41	3	4,40%					28	
39	Area Surabaya Raya	1.031	986	1.089	1.089	58	104	0	5,65%					24	
40	Area Balikpapan	580	682	684	685	105	3	1	18,02%					16	
41	Area Banjarmasin	548	639	738	736	188	97	-2	34,27%					11	
42	Area Pontianak	431	475	348	348	-83	-127	-0	-19,34%					39	
43	Area Makassar	474	648	563	563	88	-85	-0	18,61%					18	
44	Area Manado	244	540	294	294	50	-245	0	20,48%					26	
45	Area Palu	418	314	301	301	-118	-13	0	-28,09%					42	

KINERJA TABUNGAN AREA PER 21-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.622	5.587	490	156	-35	9,61%					5	
2	Area Lhokseumawe	5.942	6.260	6.447	6.422	480	162	-25	8,07%					6	
3	Area Meulaboh	2.789	3.123	3.133	3.103	314	-20	-30	11,26%					8	
4	Area Batam	1.733	1.904	1.903	1.893	160	-11	-9	9,25%					34	
5	Area Medan Kota	2.242	2.410	2.458	2.454	212	43	-4	9,44%					25	
6	Area Medan Raya	1.804	1.981	1.987	1.979	176	-1	-7	9,75%					29	
7	Area Pekanbaru	4.778	5.505	5.419	5.402	624	-103	-17	13,06%					2	
8	Area Pematangsiantar	1.787	2.009	2.015	2.007	220	-2	-8	12,32%					21	
9	Area Bandar Lampung	2.833	3.073	3.013	3.004	171	-69	-9	6,05%					31	
10	Area Bengkulu	1.512	1.615	1.615	1.609	97	-6	-6	6,43%					42	
11	Area Jambi	1.922	2.212	2.189	2.180	258	-32	-9	13,44%					15	
12	Area Padang	2.662	2.851	2.886	2.877	215	26	-8	8,10%					23	
13	Area Palembang	3.683	3.894	3.951	3.940	257	46	-11	6,98%					16	
14	Area Banten	4.051	4.150	3.980	3.970	-81	-179	-10	-1,99%					45	
15	Area Bekasi	4.951	5.551	5.164	5.158	207	-393	-6	4,18%					27	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.574	2.568	229	-73	-6	9,77%					20	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.525	2.521	528	182	-3	26,49%					3	
18	Area Jakarta Rawamangun	3.266	3.716	3.470	3.464	198	-252	-6	6,07%					28	
19	Area Jakarta Thamrin	3.839	4.293	4.141	4.129	290	-163	-11	7,56%					12	
20	Area Bogor	4.124	4.361	4.354	4.342	218	-19	-12	5,29%					22	
21	Area Depok	3.364	3.471	3.543	3.535	172	65	-8	5,10%					30	
22	Area Jakarta Fatmawati	2.449	2.443	2.540	2.535	86	92	-5	3,52%					43	
23	Area Jakarta Pondok Indah	2.483	2.688	2.735	2.730	247	42	-5	9,93%					19	
24	Area Jakarta Saharjo	1.724	1.818	1.844	1.840	116	23	-3	6,72%					39	
25	Area Tangerang Selatan	2.328	2.423	2.435	2.429	101	6	-5	4,34%					40	
26	Area Bandung Kota	4.312	4.850	4.844	4.838	526	-12	-6	12,20%					4	
27	Area Bandung Raya	3.375	3.596	3.544	3.533	158	-63	-11	4,68%					35	
28	Area Cirebon	3.264	3.446	3.370	3.364	100	-82	-6	3,07%					41	
29	Area Purwokerto	2.153	2.510	2.449	2.445	292	-64	-4	13,56%					11	
30	Area Semarang Kota	3.815	4.197	4.033	4.027	212	-170	-6	5,55%					24	
31	Area Pekalongan	2.059	2.564	2.229	2.226	167	-338	-3	8,10%					33	
32	Area Solo	3.209	3.493	3.467	3.462	253	-31	-4	7,90%					17	
33	Area Yogyakarta	4.150	4.361	4.404	4.396	247	36	-7	5,95%					18	
34	Area Denpasar	2.751	3.056	3.103	3.093	342	37	-10	12,44%					7	
35	Area Jember	1.982	2.196	2.193	2.191	209	-6	-2	10,52%					26	
36	Area Kediri	2.848	2.986	3.001	2.996	148	10	-5	5,18%					36	
37	Area Malang	2.849	3.247	3.156	3.151	302	-96	-5	10,61%					10	
38	Area Surabaya Kota	3.584	3.685	3.648	3.644	59	-41	-4	1,65%					44	
39	Area Surabaya Raya	4.613	5.157	4.764	4.755	141	-402	-9	3,06%					37	
40	Area Balikpapan	4.745	4.974	5.064	5.052	307	78	-12	6,47%					9	
41	Area Banjarmasin	4.620	4.844	4.898	4.885	265	41	-13	5,73%					14	
42	Area Pontianak	2.122	2.218	2.266	2.256	134	38	-10	6,30%					38	
43	Area Makassar	4.397	5.044	5.211	5.198	802	154	-13	18,23%					1	
44	Area Manado	1.697	1.767	1.874	1.866	169	99	-8	9,93%					32	
45	Area Palu	2.293	2.484	2.589	2.578	285	95	-11	12,43%					13	

KINERJA DEPOSITO AREA PER 21-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.093	1.093	-94	-19	0	-7,93%					24	
2	Area Lhokseumawe	1.604	1.232	1.222	1.222	-382	-11	-0	-23,82%					37	
3	Area Meulaboh	379	375	361	361	-17	-13	0	-4,53%					21	
4	Area Batam	878	951	908	908	30	-43	0	3,44%					17	
5	Area Medan Kota	2.799	3.311	3.233	3.233	434	-78	0	15,51%					4	
6	Area Medan Raya	681	762	740	741	60	-22	0	8,75%					14	
7	Area Pekanbaru	1.668	1.627	1.610	1.610	-58	-17	0	-3,45%					23	
8	Area Pematangsiantar	649	610	541	541	-108	-69	-0	-16,62%					27	
9	Area Bandar Lampung	625	728	690	689	65	-39	-0	10,32%					13	
10	Area Bengkulu	475	785	805	805	330	19	0	69,51%					5	
11	Area Jambi	610	845	847	847	236	2	-0	38,72%					8	
12	Area Padang	978	1.083	1.026	1.026	48	-58	-0	4,88%					15	
13	Area Palembang	2.960	1.708	1.879	1.879	-1.081	171	0	-36,53%					45	
14	Area Banten	4.408	4.301	3.771	3.774	-635	-527	3	-14,39%					41	
15	Area Bekasi	3.162	3.373	2.501	2.501	-661	-872	-0	-20,91%					42	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.432	4.432	35	-526	0	0,79%					16	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.436	10.436	1.186	-2.338	-0	12,82%					3	
18	Area Jakarta Rawamangun	4.389	3.813	4.063	4.063	-326	250	0	-7,43%					33	
19	Area Jakarta Thamrin	31.015	45.092	43.793	43.793	12.778	-1.299	-0	41,20%					1	
20	Area Bogor	3.241	2.517	2.785	2.785	-456	268	0	-14,07%					38	
21	Area Depok	2.859	2.407	2.335	2.335	-524	-72	0	-18,32%					39	
22	Area Jakarta Fatmawati	6.870	8.359	8.451	8.451	1.581	92	-0	23,02%					2	
23	Area Jakarta Pondok Indah	5.041	4.866	4.687	4.687	-353	-178	-0	-7,01%					35	
24	Area Jakarta Saharjo	3.713	3.300	3.371	3.371	-342	71	0	-9,21%					34	
25	Area Tangerang Selatan	3.248	2.240	2.337	2.337	-911	96	-0	-28,05%					43	
26	Area Bandung Kota	4.364	3.534	3.453	3.452	-912	-81	-1	-20,90%					44	
27	Area Bandung Raya	1.652	1.896	1.883	1.883	231	-13	-0	13,97%					9	
28	Area Cirebon	1.063	1.195	1.278	1.278	215	83	0	20,24%					10	
29	Area Purwokerto	807	781	774	774	-33	-8	0	-4,08%					22	
30	Area Semarang Kota	2.557	2.440	2.546	2.546	-12	105	-0	-0,45%					20	
31	Area Pekalongan	1.301	900	688	688	-613	-211	-0	-47,08%					40	
32	Area Solo	1.495	1.538	1.518	1.518	23	-21	-0	1,52%					18	
33	Area Yogyakarta	2.161	2.199	2.064	2.064	-97	-135	0	-4,50%					25	
34	Area Denpasar	756	888	849	849	92	-40	-0	12,23%					11	
35	Area Jember	773	529	489	488	-285	-42	-1	-36,91%					31	
36	Area Kediri	1.059	971	909	909	-150	-62	-0	-14,21%					28	
37	Area Malang	1.495	1.677	1.747	1.747	252	70	-0	16,84%					7	
38	Area Surabaya Kota	3.282	3.027	3.117	3.116	-166	89	-1	-5,05%					29	
39	Area Surabaya Raya	1.985	1.951	1.879	1.879	-106	-72	-0	-5,32%					26	
40	Area Balikpapan	3.117	3.068	2.745	2.745	-373	-323	-0	-11,95%					36	
41	Area Banjarmasin	2.102	1.978	1.809	1.809	-293	-170	0	-13,95%					32	
42	Area Pontianak	1.037	1.009	842	842	-195	-167	0	-18,79%					30	
43	Area Makassar	1.578	1.826	1.898	1.898	320	72	-0	20,28%					6	
44	Area Manado	403	621	406	406	3	-214	-0	0,78%					19	
45	Area Palu	511	633	603	603	92	-30	0	17,96%					12	

KINERJA CASA PER 21-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	20-Dec-25	21-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	6.961	6.929	646	369	-32	10,29%				10	
2	Area Lhokseumawe	6.471	6.835	6.886	6.862	391	27	-24	6,05%				17	
3	Area Meulaboh	3.115	3.507	3.546	3.516	401	10	-29	12,87%				16	
4	Area Batam	1.971	2.323	2.302	2.292	321	-31	-9	16,29%				19	
5	Area Medan Kota	2.557	2.848	3.074	3.073	516	226	-1	20,19%				11	
6	Area Medan Raya	1.959	2.110	2.145	2.138	179	28	-7	9,11%				34	
7	Area Pekanbaru	5.889	6.919	6.840	6.822	933	-97	-18	15,84%				7	
8	Area Pematangsiantar	1.861	2.058	2.048	2.040	179	-18	-8	9,61%				33	
9	Area Bandar Lampung	3.306	3.531	3.510	3.503	197	-28	-7	5,96%				31	
10	Area Bengkulu	1.656	1.708	1.801	1.795	139	87	-6	8,40%				38	
11	Area Jambi	2.094	2.392	2.348	2.339	245	-54	-9	11,68%				27	
12	Area Padang	2.931	3.164	3.190	3.181	250	17	-9	8,52%				26	
13	Area Palembang	4.381	5.904	6.036	6.025	1.644	121	-11	37,52%				4	
14	Area Banten	6.148	7.871	8.131	8.121	1.973	250	-10	32,10%				3	
15	Area Bekasi	5.785	6.422	6.080	6.075	290	-347	-5	5,01%				22	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.429	4.426	1.450	-115	-3	48,73%				5	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.260	3.258	689	138	-1	26,80%				9	
18	Area Jakarta Rawamangun	5.710	6.290	5.709	5.698	-12	-592	-11	-0,21%				44	
19	Area Jakarta Thamrin	30.210	31.471	35.781	35.776	5.566	4.305	-5	18,42%				2	
20	Area Bogor	4.808	5.145	5.118	5.108	300	-36	-10	6,24%				21	
21	Area Depok	4.084	4.464	4.559	4.559	475	95	-0	11,63%				12	
22	Area Jakarta Fatmawati	4.750	5.601	5.175	5.138	388	-464	-37	8,16%				18	
23	Area Jakarta Pondok Indah	3.441	3.927	3.531	3.527	87	-399	-3	2,52%				40	
24	Area Jakarta Saharjo	4.518	7.929	13.247	13.247	8.729	5.318	0	193,21%				1	
25	Area Tangerang Selatan	2.914	3.334	3.114	3.109	195	-224	-4	6,69%				32	
26	Area Bandung Kota	5.424	6.976	6.566	6.553	1.129	-423	-13	20,82%				6	
27	Area Bandung Raya	4.184	4.379	4.279	4.269	84	-110	-10	2,02%				41	
28	Area Cirebon	3.807	3.928	3.964	3.958	151	30	-5	3,97%				37	
29	Area Purwokerto	2.368	2.665	2.597	2.594	226	-71	-3	9,52%				28	
30	Area Semarang Kota	4.499	4.695	4.487	4.481	-18	-214	-5	-0,40%				45	
31	Area Pekalongan	2.259	2.738	2.417	2.413	155	-325	-4	6,85%				36	
32	Area Solo	3.430	3.720	3.700	3.696	266	-24	-4	7,77%				25	
33	Area Yogyakarta	4.504	4.803	4.816	4.810	306	7	-6	6,79%				20	
34	Area Denpasar	3.032	3.293	3.322	3.309	277	16	-14	9,12%				23	
35	Area Jember	2.049	2.307	2.323	2.320	271	13	-3	13,20%				24	
36	Area Kediri	3.096	3.118	3.131	3.126	30	8	-4	0,97%				43	
37	Area Malang	3.080	3.618	3.557	3.552	472	-65	-5	15,32%				13	
38	Area Surabaya Kota	4.532	4.715	4.634	4.633	101	-82	-1	2,23%				39	
39	Area Surabaya Raya	5.644	6.142	5.853	5.844	199	-298	-9	3,53%				30	
40	Area Balikpapan	5.325	5.656	5.748	5.736	411	81	-12	7,73%				15	
41	Area Banjarmasin	5.168	5.482	5.636	5.620	452	138	-15	8,75%				14	
42	Area Pontianak	2.553	2.693	2.613	2.603	50	-89	-10	1,98%				42	
43	Area Makassar	4.871	5.692	5.774	5.761	890	69	-13	18,27%				8	
44	Area Manado	1.942	2.306	2.168	2.160	219	-146	-8	11,26%				29	
45	Area Palu	2.712	2.798	2.890	2.879	167	81	-11	6,18%				35	

KINERJA PEMBIAYAN RETAIL AREA PER 21-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target	
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.721	508	-41	7,05%	8.217	93,96%	-496	23	37	
2	Area Lhokseumawe	8.448	8.964	8.917	468	-48	5,54%	9.774	91,23%	-857	26	44	
3	Area Meulaboh	6.330	6.900	6.904	574	4	9,07%	7.109	97,12%	-205	17	18	
4	Area Batam	2.397	2.732	2.754	357	22	14,89%	2.901	94,93%	-147	38	30	
5	Area Medan Kota	2.545	2.985	3.021	476	36	18,70%	3.115	96,96%	-95	24	20	
6	Area Medan Raya	2.640	3.002	3.036	395	34	14,97%	3.143	96,59%	-107	35	23	
7	Area Pekanbaru	5.991	6.772	6.830	839	59	14,00%	6.974	97,94%	-143	6	11	
8	Area Pematangsiantar	3.146	3.503	3.530	384	27	12,19%	3.677	96,01%	-147	36	26	
9	Area Bandar Lampung	4.153	4.576	4.614	461	38	11,09%	4.866	94,81%	-252	28	32	
10	Area Bengkulu	3.643	4.148	4.199	557	51	15,28%	4.183	100,40%	17	19	7	
11	Area Jambi	4.260	4.605	4.640	380	35	8,91%	4.802	96,62%	-162	37	22	
12	Area Padang	4.496	4.936	4.969	473	33	10,53%	5.146	96,58%	-176	25	24	
13	Area Palembang	6.724	7.318	7.382	659	64	9,79%	7.656	96,43%	-273	10	25	
14	Area Banten	5.229	5.961	6.077	849	116	16,23%	6.046	100,52%	31	5	5	
15	Area Bekasi	5.457	6.086	6.106	650	20	11,91%	6.258	97,57%	-152	11	15	
16	Area Jakarta Kebon Jeruk	3.887	4.407	4.470	583	64	15,00%	4.565	97,94%	-94	16	12	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.112	625	132	17,92%	4.095	100,41%	17	12	6	
18	Area Jakarta Rawamangun	4.093	4.482	4.526	432	44	10,56%	4.797	94,34%	-272	31	34	
19	Area Jakarta Thamrin	4.380	4.972	4.993	613	21	14,00%	5.133	97,28%	-140	14	16	
20	Area Bogor	4.856	5.365	5.405	549	40	11,30%	5.744	94,09%	-339	21	36	
21	Area Depok	4.779	5.320	5.347	567	26	11,87%	5.531	96,67%	-184	18	21	
22	Area Jakarta Fatmawati	3.666	4.099	4.128	462	29	12,60%	4.325	95,44%	-197	27	28	
23	Area Jakarta Pondok Indah	3.011	3.417	3.462	451	44	14,97%	3.689	93,84%	-227	29	38	
24	Area Jakarta Saharjo	2.222	2.420	2.436	214	16	9,63%	2.694	90,41%	-258	44	45	
25	Area Tangerang Selatan	3.565	3.904	3.922	357	18	10,01%	4.263	92,02%	-340	39	40	
26	Area Bandung Kota	5.826	6.834	6.918	1.091	84	18,73%	6.833	101,24%	85	2	3	
27	Area Bandung Raya	5.409	5.976	6.027	617	50	11,41%	6.282	95,94%	-255	13	27	
28	Area Cirebon	4.206	4.662	4.727	521	64	12,38%	4.963	95,24%	-236	22	29	
29	Area Purwokerto	2.362	2.554	2.567	204	12	8,64%	2.806	91,46%	-240	45	43	
30	Area Semarang Kota	3.801	4.192	4.232	432	40	11,35%	4.029	105,05%	203	32	1	
31	Area Pekalongan	2.273	2.553	2.567	295	14	12,96%	2.726	94,16%	-159	41	35	
32	Area Solo	3.186	3.433	3.460	274	27	8,59%	3.706	93,37%	-246	42	39	
33	Area Yogyakarta	3.016	3.388	3.437	421	49	13,97%	3.634	94,58%	-197	34	33	
34	Area Denpasar	6.985	7.780	7.876	891	96	12,75%	7.855	100,26%	21	4	8	
35	Area Jember	2.789	3.004	3.051	262	46	9,39%	3.319	91,91%	-268	43	41	
36	Area Kediri	3.187	3.458	3.504	316	45	9,93%	3.831	91,46%	-327	40	42	
37	Area Malang	3.372	3.748	3.793	421	45	12,49%	3.997	94,90%	-204	33	31	
38	Area Surabaya Kota	4.447	4.988	5.056	609	67	13,69%	5.176	97,68%	-120	15	14	
39	Area Surabaya Raya	4.275	4.773	4.826	551	53	12,88%	4.962	97,26%	-136	20	17	
40	Area Balikpapan	4.911	5.600	5.668	756	67	15,40%	5.676	99,86%	-8	7	9	
41	Area Banjarmasin	5.586	6.226	6.259	672	32	12,03%	6.391	97,94%	-132	9	13	
42	Area Pontianak	6.233	6.662	6.682	449	20	7,20%	6.882	97,10%	-200	30	19	
43	Area Makassar	7.265	8.778	8.936	1.671	158	23,00%	8.796	101,59%	140	1	2	
44	Area Manado	4.255	4.891	4.953	698	62	16,39%	4.990	99,25%	-37	8	10	
45	Area Palu	5.623	6.507	6.607	984	99	17,50%	6.551	100,85%	56	3	4	

KINERJA CFG AREA PER 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.013	433	6	9,46%	5.143	97,48%	-130	9	19
2	Area Lhokseumawe	4.236	4.555	4.544	308	-11	7,27%	4.798	94,72%	-254	19	40
3	Area Meulaboh	3.283	3.774	3.786	503	11	15,31%	3.680	102,86%	105	5	2
4	Area Batam	1.770	1.955	1.968	198	12	11,17%	2.003	98,24%	-35	30	16
5	Area Medan Kota	1.945	2.149	2.163	218	14	11,21%	2.206	98,02%	-44	26	18
6	Area Medan Raya	1.991	2.156	2.171	180	14	9,02%	2.212	98,14%	-41	35	17
7	Area Pekanbaru	3.886	4.212	4.243	357	31	9,18%	4.354	97,44%	-112	14	20
8	Area Pematangsiantar	2.256	2.392	2.404	147	11	6,53%	2.483	96,78%	-80	39	25
9	Area Bandar Lampung	2.629	2.775	2.784	154	9	5,88%	2.948	94,43%	-164	37	41
10	Area Bengkulu	2.332	2.632	2.661	329	29	14,09%	2.585	102,93%	76	15	1
11	Area Jambi	2.759	2.947	2.963	205	16	7,41%	2.987	99,19%	-24	28	12
12	Area Padang	3.150	3.331	3.339	189	8	5,99%	3.433	97,25%	-94	33	23
13	Area Palembang	4.405	4.828	4.877	473	50	10,73%	4.933	98,88%	-55	6	13
14	Area Banten	3.990	4.454	4.496	506	42	12,68%	4.443	101,19%	53	4	5
15	Area Bekasi	4.262	4.659	4.689	428	31	10,04%	4.747	98,78%	-58	10	14
16	Area Jakarta Kebon Jeruk	3.121	3.534	3.566	445	32	14,26%	3.519	101,33%	47	8	4
17	Area Jakarta Kelapa Gading	2.887	3.186	3.205	318	20	11,02%	3.218	99,61%	-13	18	9
18	Area Jakarta Rawamangun	3.247	3.470	3.489	242	19	7,46%	3.621	96,34%	-132	23	28
19	Area Jakarta Thamrin	3.676	4.039	4.064	388	25	10,55%	4.119	98,66%	-55	13	15
20	Area Bogor	3.846	4.215	4.241	395	25	10,28%	4.420	95,95%	-179	12	32
21	Area Depok	4.134	4.440	4.457	323	17	7,81%	4.623	96,41%	-166	17	26
22	Area Jakarta Fatmawati	3.130	3.399	3.415	284	15	9,09%	3.565	95,80%	-150	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.888	300	11	11,60%	3.033	95,23%	-145	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.917	143	7	8,08%	2.040	93,98%	-123	40	43
25	Area Tangerang Selatan	2.845	3.035	3.043	199	8	6,98%	3.205	94,97%	-161	29	39
26	Area Bandung Kota	4.040	4.520	4.558	518	38	12,82%	4.577	99,58%	-19	3	10
27	Area Bandung Raya	3.720	4.025	4.046	326	20	8,76%	4.153	97,41%	-108	16	21
28	Area Cirebon	2.765	2.978	2.997	232	19	8,39%	3.149	95,17%	-152	24	38
29	Area Purwokerto	1.391	1.498	1.503	112	5	8,08%	1.574	95,52%	-71	44	35
30	Area Semarang Kota	2.188	2.353	2.362	174	10	7,97%	2.440	96,83%	-77	36	24
31	Area Pekalongan	1.372	1.476	1.482	110	5	8,00%	1.572	94,26%	-90	45	42
32	Area Solo	1.987	2.106	2.109	121	3	6,11%	2.211	95,36%	-103	42	36
33	Area Yogyakarta	1.922	2.076	2.104	182	27	9,47%	2.162	97,28%	-59	34	22
34	Area Denpasar	4.931	5.308	5.340	409	31	8,29%	5.292	100,90%	48	11	6
35	Area Jember	1.963	2.063	2.078	115	15	5,86%	2.228	93,27%	-150	43	44
36	Area Kediri	2.053	2.190	2.204	151	14	7,37%	2.293	96,11%	-89	38	31
37	Area Malang	2.417	2.589	2.607	191	18	7,89%	2.725	95,69%	-117	31	34
38	Area Surabaya Kota	3.249	3.442	3.456	207	13	6,37%	3.589	96,27%	-134	27	29
39	Area Surabaya Raya	2.461	2.635	2.650	189	15	7,69%	2.749	96,40%	-99	32	27
40	Area Balikpapan	2.662	2.777	2.788	126	11	4,73%	3.007	92,69%	-220	41	45
41	Area Banjarmasin	3.058	3.276	3.287	229	12	7,50%	3.415	96,26%	-128	25	30
42	Area Pontianak	3.337	3.580	3.606	269	25	8,06%	3.625	99,46%	-20	22	11
43	Area Makassar	5.254	6.086	6.144	890	58	16,94%	6.040	101,73%	105	1	3
44	Area Manado	3.431	3.858	3.878	447	20	13,02%	3.889	99,71%	-11	7	8
45	Area Palu	4.503	5.032	5.083	580	52	12,88%	5.051	100,63%	32	2	7

KINERJA CFG - MITRAGUNA 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.508	328	5	10,33%	3.569	98,27%	-62	7	16
2	Area Lhokseumawe	3.065	3.287	3.279	214	-8	7,00%	3.454	94,93%	-175	13	28
3	Area Meulaboh	2.526	2.865	2.873	346	7	13,70%	2.802	102,51%	70	4	7
4	Area Batam	1.212	1.336	1.340	128	4	10,56%	1.384	96,78%	-45	24	24
5	Area Medan Kota	1.384	1.570	1.581	197	11	14,26%	1.578	100,22%	3	15	9
6	Area Medan Raya	1.475	1.606	1.619	144	13	9,80%	1.638	98,82%	-19	22	12
7	Area Pekanbaru	2.498	2.751	2.771	273	20	10,94%	2.846	97,38%	-75	10	22
8	Area Pematangsiantar	1.324	1.437	1.449	125	11	9,43%	1.494	96,93%	-46	26	23
9	Area Bandar Lampung	1.178	1.294	1.301	123	7	10,45%	1.424	91,36%	-123	27	34
10	Area Bengkulu	1.452	1.722	1.748	296	26	20,38%	1.640	106,61%	108	8	2
11	Area Jambi	1.779	1.933	1.942	163	9	9,15%	1.926	100,85%	16	18	8
12	Area Padang	1.730	1.856	1.863	132	7	7,65%	1.910	97,50%	-48	23	21
13	Area Palembang	2.161	2.396	2.422	261	26	12,08%	2.458	98,51%	-37	11	15
14	Area Banten	1.324	1.493	1.510	186	17	14,02%	1.523	99,12%	-13	16	11
15	Area Bekasi	456	537	549	93	12	20,37%	657	83,48%	-109	34	44
16	Area Jakarta Kebon Jeri	1.087	1.219	1.234	147	15	13,57%	1.264	97,63%	-30	21	19
17	Area Jakarta Kelapa Gading	795	908	914	119	6	14,94%	936	97,65%	-22	29	18
18	Area Jakarta Rawamangun	564	619	630	66	11	11,71%	726	86,84%	-95	42	39
19	Area Jakarta Thamrin	1.711	1.990	2.001	290	11	16,97%	1.900	105,32%	101	9	4
20	Area Bogor	482	549	555	72	6	15,04%	632	87,71%	-78	39	38
21	Area Depok	292	376	380	88	4	30,21%	415	91,49%	-35	35	33
22	Area Jakarta Fatmawati	672	772	784	112	12	16,65%	923	85,01%	-138	30	41
23	Area Jakarta Pondok Indah	383	459	468	85	9	22,14%	541	86,34%	-74	36	40
24	Area Jakarta Saharjo	266	292	297	30	5	11,39%	365	81,30%	-68	44	45
25	Area Tangerang Selatan	286	311	313	27	1	9,27%	368	84,94%	-55	45	42
26	Area Bandung Kota	1.235	1.378	1.396	161	18	13,02%	1.483	94,11%	-87	19	29
27	Area Bandung Raya	1.214	1.397	1.412	198	14	16,28%	1.445	97,68%	-33	14	17
28	Area Cirebon	1.554	1.702	1.719	165	17	10,63%	1.830	93,94%	-111	17	30
29	Area Purwokerto	750	819	821	71	2	9,52%	858	95,75%	-36	40	27
30	Area Semarang Kota	1.035	1.147	1.154	120	8	11,56%	1.183	97,56%	-29	28	20
31	Area Pekalongan	570	623	625	55	3	9,73%	688	90,91%	-62	43	36
32	Area Solo	763	837	840	78	4	10,17%	895	93,90%	-55	38	31
33	Area Yogyakarta	918	1.027	1.044	127	18	13,80%	1.060	98,56%	-15	25	14
34	Area Denpasar	2.026	2.357	2.380	354	23	17,48%	2.217	107,35%	163	3	1
35	Area Jember	865	950	958	93	8	10,76%	1.026	93,35%	-68	33	32
36	Area Kediri	927	1.011	1.021	94	10	10,15%	1.062	96,15%	-41	32	26
37	Area Malang	492	551	559	67	8	13,65%	664	84,16%	-105	41	43
38	Area Surabaya Kota	989	1.064	1.070	81	6	8,21%	1.176	90,96%	-106	37	35
39	Area Surabaya Raya	1.055	1.193	1.208	153	15	14,46%	1.215	99,36%	-8	20	10
40	Area Balikpapan	1.543	1.640	1.649	106	9	6,87%	1.821	90,57%	-172	31	37
41	Area Banjarmasin	1.547	1.757	1.768	222	12	14,35%	1.833	96,46%	-65	12	25
42	Area Pontianak	1.598	1.902	1.931	334	29	20,89%	1.829	105,57%	102	6	3
43	Area Makassar	2.899	3.527	3.576	677	49	23,36%	3.447	103,75%	129	1	5
44	Area Manado	2.452	2.779	2.796	344	17	14,02%	2.833	98,69%	-37	5	13
45	Area Palu	2.274	2.616	2.655	381	39	16,75%	2.585	102,73%	70	2	6

KINERJA CFG - PENSIUN 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	629	38	-1	6,48%	674	93,35%	-45	6	33
2	Area Lhokseumawe	816	856	853	37	-3	4,53%	897	95,08%	-44	7	29
3	Area Meulaboh	525	618	621	96	4	18,27%	593	104,80%	28	2	3
4	Area Batam	95	99	98	2	-1	2,59%	115	84,97%	-17	36	41
5	Area Medan Kota	184	197	199	15	2	7,89%	206	96,33%	-8	18	23
6	Area Medan Raya	245	268	268	22	-0	9,11%	264	101,39%	4	12	6
7	Area Pekanbaru	550	560	560	10	-1	1,85%	589	95,00%	-29	22	30
8	Area Pematangsiantar	471	481	479	8	-2	1,77%	490	97,75%	-11	25	18
9	Area Bandar Lampung	200	212	213	12	0	6,08%	228	93,02%	-16	19	34
10	Area Bengkulu	383	396	398	15	1	3,97%	416	95,58%	-18	17	26
11	Area Jambi	352	369	369	18	-0	4,98%	381	96,93%	-12	16	20
12	Area Padang	646	660	658	12	-1	1,85%	677	97,25%	-19	20	19
13	Area Palembang	326	349	349	23	1	7,09%	354	98,81%	-4	11	13
14	Area Banten	167	170	169	2	-0	1,12%	176	96,35%	-6	38	22
15	Area Bekasi	75	72	71	-4	-1	-5,61%	85	84,04%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	45	4	1	8,71%	49	92,67%	-4	32	36
17	Area Jakarta Kelapa Gac	49	53	53	3	0	7,04%	56	95,09%	-3	34	28
18	Area Jakarta Rawamanç	52	61	61	10	0	18,65%	59	104,60%	3	23	4
19	Area Jakarta Thamrin	54	62	62	8	0	14,50%	63	99,41%	-0	26	11
20	Area Bogor	166	185	185	19	0	11,49%	183	100,76%	1	13	7
21	Area Depok	43	46	46	4	0	8,58%	47	99,07%	-0	31	12
22	Area Jakarta Fatmawati	21	27	28	7	1	33,37%	24	116,71%	4	28	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,50%	18	98,43%	-0	35	14
24	Area Jakarta Saharjo	60	68	68	8	0	12,89%	74	92,22%	-6	27	38
25	Area Tangerang Selatan	23	25	25	1	0	5,76%	31	81,29%	-6	39	45
26	Area Bandung Kota	186	200	204	18	3	9,71%	211	96,45%	-7	15	21
27	Area Bandung Raya	284	316	317	33	1	11,56%	317	99,83%	-1	8	10
28	Area Cirebon	312	331	331	19	0	6,02%	347	95,31%	-16	14	27
29	Area Purwokerto	189	219	219	30	0	15,87%	202	108,57%	17	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,48%	117	83,74%	-19	40	44
31	Area Pekalongan	147	157	158	11	1	7,54%	161	98,24%	-3	21	15
32	Area Solo	86	90	91	5	0	6,10%	101	89,75%	-10	29	40
33	Area Yogyakarta	146	154	155	10	1	6,62%	162	95,63%	-7	24	25
34	Area Denpasar	1.757	1.850	1.857	100	7	5,67%	1.843	100,75%	14	1	8
35	Area Jember	460	463	464	4	1	0,90%	484	95,99%	-19	30	24
36	Area Kediri	614	643	645	31	2	5,06%	643	100,36%	2	9	9
37	Area Malang	265	268	268	3	-0	1,31%	289	92,93%	-20	33	35
38	Area Surabaya Kota	165	159	159	-7	-1	-4,04%	188	84,60%	-29	43	42
39	Area Surabaya Raya	427	409	407	-19	-2	-4,56%	449	90,75%	-42	45	39
40	Area Balikpapan	406	410	408	2	-1	0,55%	442	92,31%	-34	37	37
41	Area Banjarmasin	607	603	602	-5	-1	-0,83%	644	93,41%	-42	42	32
42	Area Pontianak	690	678	676	-14	-2	-2,02%	720	93,87%	-44	44	31
43	Area Makassar	1.048	1.110	1.111	63	1	5,97%	1.132	98,14%	-21	4	16
44	Area Manado	674	759	761	87	3	12,92%	741	102,76%	20	3	5
45	Area Palu	1.335	1.376	1.376	41	-0	3,06%	1.406	97,84%	-30	5	17

KINERJA CFG - GRIYA 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	722	770	773	51	3	7,01%	776	99,52%	-4	21	14
2	Area Lhokseumawe	235	255	256	21	1	9,15%	284	90,16%	-28	29	43
3	Area Meulaboh	146	158	158	12	-0	7,89%	172	91,59%	-14	33	41
4	Area Batam	392	436	445	53	9	13,49%	413	107,84%	32	19	1
5	Area Medan Kota	312	313	314	2	1	0,56%	335	93,63%	-21	36	37
6	Area Medan Raya	237	233	234	-3	1	-1,45%	256	91,23%	-22	37	42
7	Area Pekanbaru	596	601	609	13	8	2,16%	637	95,64%	-28	32	32
8	Area Pematangsiantar	417	391	390	-27	-1	-6,40%	434	89,87%	-44	42	44
9	Area Bandar Lampung	1.159	1.140	1.141	-18	0	-1,55%	1.158	98,54%	-17	41	19
10	Area Bengkulu	450	436	435	-15	-1	-3,31%	473	92,16%	-37	40	40
11	Area Jambi	564	552	557	-7	5	-1,22%	587	94,99%	-29	38	34
12	Area Padang	702	727	730	28	3	3,93%	740	98,54%	-11	27	18
13	Area Palembang	1.805	1.935	1.958	153	23	8,46%	1.948	100,53%	10	9	9
14	Area Banten	2.325	2.580	2.599	275	19	11,82%	2.523	103,04%	77	3	4
15	Area Bekasi	3.620	3.908	3.924	305	16	8,42%	3.841	102,17%	83	2	6
16	Area Jakarta Kebon Jeruk	1.820	2.052	2.067	247	16	13,60%	1.992	103,79%	75	5	3
17	Area Jakarta Kelapa Gading	1.988	2.162	2.175	187	13	9,41%	2.136	101,82%	39	6	8
18	Area Jakarta Rawamangun	2.552	2.681	2.688	136	7	5,34%	2.718	98,90%	-30	10	16
19	Area Jakarta Thamrin	1.804	1.842	1.855	51	13	2,85%	2.002	92,70%	-146	20	39
20	Area Bogor	2.998	3.238	3.256	258	18	8,59%	3.360	96,91%	-104	4	26
21	Area Depok	3.661	3.838	3.847	186	8	5,07%	3.976	96,74%	-130	7	27
22	Area Jakarta Fatmawati	2.374	2.504	2.505	131	1	5,52%	2.511	99,78%	-6	12	12
23	Area Jakarta Pondok Indah	2.034	2.211	2.213	179	1	8,78%	2.265	97,67%	-53	8	23
24	Area Jakarta Saharjo	1.377	1.469	1.471	95	2	6,88%	1.499	98,17%	-27	15	22
25	Area Tangerang Selatan	2.471	2.601	2.606	136	5	5,49%	2.688	96,95%	-82	11	25
26	Area Bandung Kota	2.459	2.774	2.792	333	18	13,52%	2.674	104,41%	118	1	2
27	Area Bandung Raya	2.072	2.133	2.138	66	4	3,18%	2.225	96,06%	-88	17	30
28	Area Cirebon	808	839	838	29	-1	3,65%	868	96,46%	-31	26	29
29	Area Purwokerto	411	415	418	7	3	1,77%	449	93,08%	-31	34	38
30	Area Semarang Kota	966	1.002	1.004	38	2	3,93%	1.019	98,53%	-15	24	20
31	Area Pekalongan	508	547	548	40	2	7,89%	550	99,66%	-2	23	13
32	Area Solo	1.080	1.118	1.118	37	-1	3,47%	1.127	99,15%	-10	25	15
33	Area Yogyakarta	779	795	802	23	7	3,00%	829	96,72%	-27	28	28
34	Area Denpasar	1.062	990	990	-72	0	-6,78%	1.105	89,64%	-114	45	45
35	Area Jember	585	583	588	3	5	0,56%	622	94,57%	-34	35	36
36	Area Kediri	429	441	444	15	3	3,51%	463	95,81%	-19	30	31
37	Area Malang	1.556	1.612	1.619	63	7	4,07%	1.622	99,82%	-3	18	11
38	Area Surabaya Kota	1.967	2.058	2.065	98	8	4,99%	2.056	100,45%	9	14	10
39	Area Surabaya Raya	852	890	892	40	2	4,72%	914	97,60%	-22	22	24
40	Area Balikpapan	580	571	573	-7	2	-1,24%	563	101,84%	10	39	7
41	Area Banjarmasin	706	652	652	-54	-0	-7,65%	688	94,79%	-36	43	35
42	Area Pontianak	1.013	955	953	-61	-2	-5,99%	999	95,39%	-46	44	33
43	Area Makassar	1.155	1.244	1.250	94	5	8,15%	1.265	98,81%	-15	16	17
44	Area Manado	282	295	295	13	-0	4,69%	288	102,31%	7	31	5
45	Area Palu	804	908	917	113	9	14,11%	934	98,21%	-17	13	21

KINERJA CFG - OTO 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	16	-1	18,31%	123	84,15%	-19	32	34
2	Area Lhokseumawe	121	157	156	35	-1	28,87%	162	96,16%	-6	16	16
3	Area Meulaboh	85	133	134	49	0	57,53%	113	118,68%	21	5	3
4	Area Batam	71	85	85	14	1	20,26%	91	93,63%	-6	35	22
5	Area Medan Kota	65	70	69	4	-0	6,55%	88	79,12%	-18	41	39
6	Area Medan Raya	34	50	50	16	-0	47,27%	53	94,57%	-3	31	19
7	Area Pekanbaru	243	300	303	60	3	24,91%	283	107,15%	20	2	6
8	Area Pematangsiantar	44	83	85	41	2	92,49%	64	132,64%	21	11	2
9	Area Bandar Lampung	92	129	129	37	1	40,46%	137	93,97%	-8	13	20
10	Area Bengkulu	47	77	80	32	3	68,59%	57	139,80%	23	21	1
11	Area Jambi	64	92	95	31	3	48,79%	94	100,62%	1	22	12
12	Area Padang	72	89	88	17	-0	23,53%	106	83,76%	-17	30	36
13	Area Palembang	112	148	148	36	-0	31,95%	173	85,81%	-25	14	32
14	Area Banten	174	210	217	43	7	24,94%	221	98,07%	-4	10	15
15	Area Bekasi	111	142	145	34	4	30,75%	164	88,36%	-19	20	28
16	Area Jakarta Kebon Jeruk	173	218	219	46	1	26,85%	214	102,32%	5	6	11
17	Area Jakarta Kelapa Gading	54	63	63	9	1	16,10%	90	70,15%	-27	39	42
18	Area Jakarta Rawamangun	79	108	109	30	1	38,00%	119	91,75%	-10	23	23
19	Area Jakarta Thamrin	107	144	145	38	0	35,57%	154	93,79%	-10	12	21
20	Area Bogor	199	244	245	46	2	23,05%	244	100,40%	1	7	13
21	Area Depok	139	180	184	45	4	32,65%	185	99,63%	-1	8	14
22	Area Jakarta Fatmawati	63	96	97	34	1	54,86%	107	90,59%	-10	19	26
23	Area Jakarta Pondok Indah	156	189	190	34	1	22,03%	208	91,51%	-18	18	25
24	Area Jakarta Saharjo	71	81	81	11	0	14,91%	103	79,25%	-21	37	38
25	Area Tangerang Selatan	65	98	100	35	2	54,34%	118	84,74%	-18	15	33
26	Area Bandung Kota	160	168	167	7	-1	4,09%	209	79,82%	-42	40	37
27	Area Bandung Raya	150	178	180	29	1	19,58%	166	108,48%	14	24	4
28	Area Cirebon	91	107	109	18	2	20,30%	103	105,88%	6	28	9
29	Area Purwokerto	41	45	44	4	-1	9,00%	65	68,59%	-20	42	43
30	Area Semarang Kota	88	107	107	18	-0	20,71%	121	87,93%	-15	29	29
31	Area Pekalongan	147	150	150	3	-0	2,12%	173	86,66%	-23	43	30
32	Area Solo	59	61	60	1	-0	2,09%	88	68,27%	-28	45	44
33	Area Yogyakarta	79	100	102	22	1	28,12%	111	91,74%	-9	27	24
34	Area Denpasar	86	111	113	27	2	31,78%	128	88,54%	-15	25	27
35	Area Jember	53	67	68	15	1	27,49%	96	70,39%	-28	34	41
36	Area Kediri	83	95	94	11	-1	13,39%	125	75,10%	-31	36	40
37	Area Malang	104	158	161	57	3	54,40%	150	107,48%	11	3	5
38	Area Surabaya Kota	128	162	162	34	0	26,91%	170	95,34%	-8	17	18
39	Area Surabaya Raya	127	143	143	16	0	12,56%	170	83,79%	-28	33	35
40	Area Balikpapan	132	156	157	25	1	18,84%	181	86,58%	-24	26	31
41	Area Banjarmasin	199	264	265	66	1	33,42%	249	106,24%	16	1	8
42	Area Pontianak	36	45	46	10	0	27,16%	77	59,36%	-31	38	45
43	Area Makassar	152	204	208	56	3	36,92%	196	105,78%	11	4	10
44	Area Manado	23	25	26	3	1	11,32%	27	95,94%	-1	44	17
45	Area Palu	91	132	136	45	3	49,27%	127	106,84%	9	9	7

KINERJA PWG - AREA 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	461	228	6	97,94%	524	88,05%	-63	14	28
2	Area Lhokseumawe	317	668	664	347	-4	109,42%	667	99,57%	-3	5	13
3	Area Meulaboh	191	375	380	189	5	98,89%	390	97,30%	-11	22	16
4	Area Batam	193	324	336	142	12	73,73%	363	92,52%	-27	35	23
5	Area Medan Kota	252	434	455	203	21	80,31%	453	100,42%	2	16	12
6	Area Medan Raya	201	357	375	174	18	86,42%	371	100,83%	3	26	10
7	Area Pekanbaru	256	539	570	315	32	123,01%	601	94,91%	-31	7	19
8	Area Pematangsiantar	259	423	436	177	13	68,27%	433	100,54%	2	24	11
9	Area Bandar Lampung	257	452	476	219	25	85,41%	512	93,05%	-36	15	22
10	Area Bengkulu	148	274	288	140	14	94,65%	313	92,18%	-24	36	24
11	Area Jambi	214	360	376	161	16	75,22%	401	93,59%	-26	30	21
12	Area Padang	305	483	503	197	20	64,65%	529	95,11%	-26	18	18
13	Area Palembang	259	433	449	190	16	73,16%	515	87,16%	-66	20	30
14	Area Banten	231	462	494	262	31	113,38%	489	101,03%	5	11	9
15	Area Bekasi	237	401	416	179	15	75,35%	475	87,65%	-59	23	29
16	Area Jakarta Kebon Jeru	224	334	348	125	15	55,86%	437	79,81%	-88	39	40
17	Area Jakarta Kelapa Gac	185	295	308	122	12	65,95%	386	79,72%	-78	40	41
18	Area Jakarta Rawamang	198	324	334	137	10	69,10%	440	75,85%	-106	37	44
19	Area Jakarta Thamrin	217	342	361	144	19	66,47%	465	77,62%	-104	34	42
20	Area Bogor	168	306	321	153	15	91,19%	392	81,80%	-71	31	37
21	Area Depok	198	351	363	165	12	83,61%	401	90,43%	-38	29	25
22	Area Jakarta Fatmawati	144	249	261	117	12	81,45%	313	83,39%	-52	41	33
23	Area Jakarta Pondok Ind	145	233	245	100	12	69,17%	328	74,64%	-83	44	45
24	Area Jakarta Saharjo	134	217	228	94	11	70,16%	296	76,90%	-68	45	43
25	Area Tangerang Selatan	136	230	238	103	8	75,48%	289	82,48%	-51	43	36
26	Area Bandung Kota	461	823	857	396	33	85,89%	807	106,17%	50	3	4
27	Area Bandung Raya	408	672	703	294	31	72,11%	749	93,74%	-47	9	20
28	Area Cirebon	463	751	794	332	44	71,69%	764	103,96%	30	6	5
29	Area Purwokerto	116	211	221	105	10	90,49%	255	86,97%	-33	42	32
30	Area Semarang Kota	276	455	475	199	20	72,20%	545	87,07%	-70	17	31
31	Area Pekalongan	154	286	303	149	16	96,77%	294	102,83%	8	33	7
32	Area Solo	180	297	311	131	14	72,50%	383	81,12%	-72	38	38
33	Area Yogyakarta	252	437	444	192	7	76,14%	534	83,07%	-90	19	34
34	Area Denpasar	712	1.067	1.112	399	45	56,07%	1.073	103,59%	39	2	6
35	Area Jember	189	351	379	189	28	100,03%	388	97,66%	-9	21	14
36	Area Kediri	176	327	347	171	20	97,51%	387	89,55%	-40	28	26
37	Area Malang	238	390	411	172	21	72,30%	461	89,14%	-50	27	27
38	Area Surabaya Kota	361	623	645	284	22	78,59%	666	96,94%	-20	10	17
39	Area Surabaya Raya	443	678	702	259	24	58,41%	719	97,66%	-17	12	15
40	Area Balikpapan	493	783	805	313	22	63,42%	796	101,19%	9	8	8
41	Area Banjarmasin	370	525	545	176	20	47,52%	675	80,80%	-130	25	39
42	Area Pontianak	280	421	430	150	9	53,52%	518	83,01%	-88	32	35
43	Area Makassar	1.042	1.723	1.800	757	77	72,65%	1.611	111,70%	188	1	2
44	Area Manado	418	635	662	244	26	58,31%	621	106,47%	40	13	3
45	Area Palu	491	808	847	356	39	72,39%	745	113,75%	102	4	1

KINERJA PWG -GADAI AREA 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	157	80	2	104,62%	126	124,13%	31	12	5
2	Area Lhokseumawe	112	224	224	112	0	100,19%	177	126,75%	47	8	3
3	Area Meulaboh	55	104	104	49	-0	90,49%	89	116,70%	15	25	13
4	Area Batam	70	105	107	36	2	51,48%	100	106,52%	7	35	27
5	Area Medan Kota	141	200	208	68	9	48,18%	177	117,69%	31	17	11
6	Area Medan Raya	108	162	168	59	6	54,87%	140	119,46%	27	22	8
7	Area Pekanbaru	106	172	177	71	4	66,81%	168	104,93%	8	16	31
8	Area Pematangsiantar	131	195	195	64	0	48,52%	166	117,38%	29	19	12
9	Area Bandar Lampung	116	182	192	76	10	65,39%	167	115,03%	25	15	16
10	Area Bengkulu	50	86	91	41	5	82,60%	82	110,59%	9	30	23
11	Area Jambi	102	159	163	61	5	59,65%	144	113,59%	20	21	17
12	Area Padang	135	159	163	29	5	21,16%	184	88,61%	-21	41	41
13	Area Palembang	94	140	143	49	3	52,08%	140	102,13%	3	26	32
14	Area Banten	90	148	157	67	8	74,07%	119	131,26%	37	18	1
15	Area Bekasi	114	150	152	38	2	32,98%	150	101,30%	2	33	34
16	Area Jakarta Kebon Jeruk	91	118	123	31	5	34,35%	121	100,95%	1	39	35
17	Area Jakarta Kelapa Gading	52	69	72	20	3	37,84%	84	85,82%	-12	45	42
18	Area Jakarta Rawamangun	68	105	109	41	3	61,07%	97	112,60%	12	29	20
19	Area Jakarta Thamrin	62	89	93	31	4	49,64%	114	81,30%	-21	40	45
20	Area Bogor	60	91	97	37	6	62,60%	78	124,82%	19	34	4
21	Area Depok	93	145	149	56	4	59,99%	125	119,65%	24	23	7
22	Area Jakarta Fatmawati	52	78	80	27	2	52,20%	71	111,97%	9	42	22
23	Area Jakarta Pondok Indah	48	69	73	24	4	50,46%	73	99,33%	-0	44	37
24	Area Jakarta Saharjo	69	93	96	27	3	38,69%	100	95,97%	-4	43	38
25	Area Tangerang Selatan	58	88	91	33	3	57,00%	70	129,61%	21	37	2
26	Area Bandung Kota	204	320	331	127	12	62,19%	296	112,08%	36	6	21
27	Area Bandung Raya	190	275	286	96	11	50,28%	281	102,00%	6	11	33
28	Area Cirebon	253	359	381	128	22	50,46%	335	113,56%	45	5	18
29	Area Purwokerto	36	66	68	32	2	90,82%	58	117,76%	10	38	10
30	Area Semarang Kota	123	192	199	76	7	61,84%	173	115,42%	27	14	15
31	Area Pekalongan	79	115	117	39	2	49,32%	111	106,04%	7	31	28
32	Area Solo	69	105	111	43	7	62,25%	111	100,53%	1	28	36
33	Area Yogyakarta	92	156	155	63	-1	68,52%	144	107,69%	11	20	25
34	Area Denpasar	454	650	670	217	20	47,81%	577	116,29%	94	2	14
35	Area Jember	71	117	122	51	5	71,96%	134	90,96%	-12	24	40
36	Area Kediri	66	104	110	44	5	66,72%	129	84,90%	-19	27	44
37	Area Malang	116	184	194	78	10	67,37%	184	105,34%	10	13	30
38	Area Surabaya Kota	183	288	295	111	7	60,69%	279	105,44%	15	9	29
39	Area Surabaya Raya	259	370	379	120	9	46,29%	350	108,19%	29	7	24
40	Area Balikpapan	348	520	527	179	7	51,62%	435	121,18%	92	4	6
41	Area Banjarmasin	161	197	199	38	2	23,79%	232	85,63%	-33	32	43
42	Area Pontianak	85	119	120	36	1	42,09%	129	93,26%	-9	36	39
43	Area Makassar	782	1.129	1.154	372	24	47,56%	1.016	113,54%	138	1	19
44	Area Manado	318	424	428	110	4	34,77%	398	107,65%	30	10	26
45	Area Palu	380	568	583	202	14	53,13%	494	117,87%	88	3	9

KINERJA PWG CILEM- AREA 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	304	148	5	94,66%	397	76,57%	-93	12	34
2	Area Lhokseumawe	205	444	440	235	-4	114,46%	490	89,76%	-50	4	15
3	Area Meulaboh	136	271	276	139	5	102,24%	301	91,56%	-25	16	10
4	Area Batam	123	219	229	106	10	86,49%	263	87,18%	-34	33	21
5	Area Medan Kota	112	234	247	135	12	120,71%	276	89,34%	-29	20	17
6	Area Medan Raya	93	195	207	114	12	123,32%	231	89,51%	-24	28	16
7	Area Pekanbaru	150	366	394	244	28	162,74%	433	91,01%	-39	3	12
8	Area Pematangsiantar	128	228	241	113	12	88,60%	267	90,06%	-27	30	14
9	Area Bandar Lampung	141	270	285	144	15	101,88%	345	82,44%	-61	13	23
10	Area Bengkulu	98	188	197	99	10	100,76%	231	85,61%	-33	36	22
11	Area Jambi	112	201	212	100	11	89,43%	258	82,42%	-45	35	24
12	Area Padang	171	324	340	169	16	99,03%	344	98,58%	-5	10	7
13	Area Palembang	165	293	306	141	13	85,18%	375	81,55%	-69	15	25
14	Area Banten	141	314	337	196	23	138,39%	369	91,27%	-32	7	11
15	Area Bekasi	123	251	264	141	13	114,52%	325	81,36%	-61	14	26
16	Area Jakarta Kebon Jeruk	132	216	226	94	10	70,68%	315	71,67%	-89	39	40
17	Area Jakarta Kelapa Gading	133	226	236	103	10	76,96%	302	78,03%	-66	34	30
18	Area Jakarta Rawamangun	130	219	225	95	6	73,28%	344	65,51%	-119	37	45
19	Area Jakarta Thamrin	155	254	269	114	15	73,18%	352	76,43%	-83	29	35
20	Area Bogor	108	215	224	116	9	106,91%	315	71,19%	-91	26	41
21	Area Depok	104	206	214	109	7	104,70%	277	77,27%	-63	32	32
22	Area Jakarta Fatmawati	92	171	182	90	11	98,14%	242	75,00%	-61	40	36
23	Area Jakarta Pondok Indah	96	164	172	76	8	78,58%	254	67,53%	-83	42	42
24	Area Jakarta Saharjo	64	124	132	67	8	103,95%	196	67,15%	-64	45	44
25	Area Tangerang Selatan	78	142	147	69	5	89,30%	219	67,30%	-72	44	43
26	Area Bandung Kota	256	504	525	269	21	104,77%	511	102,75%	14	2	4
27	Area Bandung Raya	218	397	416	199	20	91,19%	469	88,80%	-53	6	19
28	Area Cirebon	209	392	413	204	22	97,33%	429	96,44%	-15	5	8
29	Area Purwokerto	81	146	154	73	8	90,34%	197	77,96%	-43	43	31
30	Area Semarang Kota	153	262	276	123	13	80,55%	373	73,95%	-97	25	37
31	Area Pekalongan	75	171	185	110	14	146,32%	184	100,89%	2	31	6
32	Area Solo	112	193	200	88	7	78,79%	273	73,23%	-73	41	39
33	Area Yogyakarta	160	281	288	129	8	80,55%	390	73,95%	-102	23	38
34	Area Denpasar	259	417	441	182	25	70,54%	497	88,84%	-55	8	18
35	Area Jember	118	234	256	138	23	116,91%	253	101,22%	3	18	5
36	Area Kediri	110	223	237	127	14	115,93%	258	91,87%	-21	24	9
37	Area Malang	123	206	217	94	11	76,94%	277	78,38%	-60	38	28
38	Area Surabaya Kota	178	335	351	173	15	97,04%	386	90,78%	-36	9	13
39	Area Surabaya Raya	184	308	323	139	15	75,50%	368	87,64%	-46	17	20
40	Area Balikpapan	145	263	278	133	15	91,70%	361	77,10%	-83	22	33
41	Area Banjarmasin	209	328	346	137	18	65,77%	442	78,26%	-96	19	29
42	Area Pontianak	195	302	310	114	8	58,47%	389	79,61%	-79	27	27
43	Area Makassar	261	594	646	385	53	147,87%	595	108,55%	51	1	1
44	Area Manado	100	211	234	133	22	132,77%	224	104,37%	10	21	3
45	Area Palu	111	240	264	154	24	138,48%	250	105,61%	14	11	2

KINERJA SME - AREA 21-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	788	-14	-49	-1,74%	842	93,68%	-53	40	29
2	Area Lhokseumawe	1.021	844	843	-178	-1	-17,41%	1.213	69,52%	-370	45	44
3	Area Meulaboh	762	702	696	-66	-6	-8,62%	812	85,71%	-116	43	36
4	Area Batam	123	127	123	-0	-4	-0,14%	173	70,95%	-50	38	43
5	Area Medan Kota	188	207	209	20	1	10,86%	245	85,20%	-36	33	37
6	Area Medan Raya	80	100	100	19	-0	24,24%	138	72,56%	-38	34	42
7	Area Pekanbaru	825	969	956	131	-14	15,88%	879	108,73%	77	5	10
8	Area Pematangsiantar	185	243	244	60	1	32,34%	252	96,83%	-8	16	24
9	Area Bandar Lampung	332	394	396	64	2	19,41%	381	103,90%	15	14	15
10	Area Bengkulu	254	292	294	40	1	15,63%	313	93,86%	-19	24	28
11	Area Jambi	435	370	367	-68	-4	-15,61%	494	74,24%	-127	44	40
12	Area Padang	355	389	390	35	1	9,76%	429	90,86%	-39	26	30
13	Area Palembang	1.061	1.051	1.046	-15	-5	-1,46%	1.110	94,22%	-64	41	27
14	Area Banten	453	501	537	84	36	18,55%	509	105,53%	28	8	13
15	Area Bekasi	581	661	632	51	-28	8,83%	622	101,65%	10	19	19
16	Area Jakarta Kebon Jeruk	222	245	262	40	17	18,09%	255	102,62%	7	23	18
17	Area Jakarta Kelapa Gading	213	315	415	202	101	94,99%	268	155,17%	148	3	1
18	Area Jakarta Rawamangun	285	322	336	51	15	17,89%	334	100,75%	2	20	20
19	Area Jakarta Thamrin	403	510	486	82	-25	20,40%	452	107,55%	34	9	11
20	Area Bogor	340	380	378	38	-2	11,31%	391	96,68%	-13	25	25
21	Area Depok	273	346	344	70	-3	25,66%	311	110,38%	32	13	8
22	Area Jakarta Fatmawati	284	335	335	51	0	17,93%	325	103,07%	10	21	17
23	Area Jakarta Pondok Indah	182	218	239	57	21	31,09%	220	108,85%	19	17	9
24	Area Jakarta Saharjo	233	215	213	-20	-2	-8,55%	267	79,71%	-54	42	39
25	Area Tangerang Selatan	278	324	325	47	1	16,97%	440	74,05%	-114	22	41
26	Area Bandung Kota	600	775	779	179	5	29,89%	677	115,06%	102	4	4
27	Area Bandung Raya	716	775	771	56	-4	7,80%	769	100,27%	2	18	21
28	Area Cirebon	371	403	405	33	2	8,90%	410	98,78%	-5	27	22
29	Area Purwokerto	300	326	322	23	-3	7,63%	368	87,56%	-46	31	33
30	Area Semarang Kota	460	484	488	28	4	6,14%	510	95,70%	-22	28	26
31	Area Pekalongan	256	294	282	26	-12	10,10%	326	86,46%	-44	29	34
32	Area Solo	427	508	517	90	9	21,05%	462	111,79%	54	7	6
33	Area Yogyakarta	377	430	440	63	10	16,67%	422	104,41%	19	15	14
34	Area Denpasar	346	413	420	75	8	21,58%	392	107,14%	28	10	12
35	Area Jember	209	202	204	-5	2	-2,37%	251	81,21%	-47	39	38
36	Area Kediri	179	196	196	17	1	9,74%	291	67,29%	-95	36	45
37	Area Malang	233	307	305	72	-2	30,82%	276	110,60%	29	11	7
38	Area Surabaya Kota	429	524	555	126	31	29,42%	468	118,54%	87	6	2
39	Area Surabaya Raya	660	728	731	71	4	10,78%	704	103,88%	27	12	16
40	Area Balikpapan	1.337	1.594	1.623	286	29	21,40%	1.378	117,78%	245	1	3
41	Area Banjarmasin	1.618	1.896	1.892	273	-4	16,90%	1.673	113,09%	219	2	5
42	Area Pontianak	2.176	2.214	2.197	21	-17	0,98%	2.240	98,07%	-43	32	23
43	Area Makassar	326	329	349	23	20	7,13%	405	86,11%	-56	30	35
44	Area Manado	210	213	228	18	15	8,67%	253	90,35%	-24	35	31
45	Area Palu	234	244	250	17	6	7,20%	283	88,49%	-33	37	32

KINERJA MBG - AREA 21-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	21-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.458	-139	-5	-8,72%	1.708	85,34%	-250	45	35
2	Area Lhokseumawe	2.874	2.897	2.865	-9	-32	-0,31%	3.096	92,54%	-231	31	13
3	Area Meulaboh	2.094	2.049	2.043	-52	-6	-2,48%	2.226	91,75%	-184	41	17
4	Area Batam	311	326	328	17	2	5,47%	362	90,48%	-34	11	22
5	Area Medan Kota	159	195	194	35	-0	21,85%	211	92,14%	-17	5	15
6	Area Medan Raya	368	389	391	23	2	6,15%	422	92,52%	-32	9	14
7	Area Pekanbaru	1.025	1.052	1.062	36	10	3,55%	1.139	93,16%	-78	4	12
8	Area Pematangsiantar	447	445	447	-0	2	-0,04%	508	87,99%	-61	22	28
9	Area Bandar Lampung	936	955	958	22	3	2,39%	1.025	93,42%	-67	10	11
10	Area Bengkulu	908	951	956	48	6	5,29%	972	98,42%	-15	3	3
11	Area Jambi	852	928	934	82	6	9,58%	919	101,60%	15	1	2
12	Area Padang	686	733	738	52	5	7,63%	755	97,78%	-17	2	4
13	Area Palembang	998	1.006	1.010	12	3	1,16%	1.098	91,99%	-88	12	16
14	Area Banten	554	545	550	-3	6	-0,63%	605	90,98%	-55	26	21
15	Area Bekasi	377	366	369	-8	2	-2,09%	414	88,95%	-46	29	25
16	Area Jakarta Kebon Jeruk	321	294	294	-27	0	-8,36%	354	83,17%	-60	37	39
17	Area Jakarta Kelapa Gading	202	185	184	-18	-1	-8,89%	224	82,15%	-40	35	43
18	Area Jakarta Rawamangun	364	366	367	3	1	0,76%	402	91,19%	-35	20	20
19	Area Jakarta Thamrin	83	81	82	-1	2	-1,07%	97	84,82%	-15	23	38
20	Area Bogor	503	464	465	-38	1	-7,50%	541	85,96%	-76	40	33
21	Area Depok	174	182	183	9	1	5,32%	195	93,82%	-12	16	8
22	Area Jakarta Fatmawati	109	116	118	9	2	8,70%	123	95,74%	-5	15	5
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,38%	109	82,48%	-19	28	42
24	Area Jakarta Saharjo	82	78	78	-3	1	-3,95%	91	85,73%	-13	25	34
25	Area Tangerang Selatan	306	315	315	8	0	2,76%	329	95,66%	-14	18	6
26	Area Bandung Kota	726	716	724	-2	8	-0,24%	772	93,80%	-48	24	9
27	Area Bandung Raya	566	504	507	-59	3	-10,34%	610	83,16%	-103	42	40
28	Area Cirebon	607	531	531	-76	0	-12,49%	641	82,90%	-110	44	41
29	Area Purwokerto	556	519	519	-36	0	-6,53%	610	85,20%	-90	38	36
30	Area Semarang Kota	877	901	907	10	6	1,14%	534	169,86%	373	14	1
31	Area Pekalongan	491	496	501	10	5	2,05%	534	93,80%	-33	14	10
32	Area Solo	592	522	523	-68	2	-11,52%	649	80,70%	-125	43	45
33	Area Yogyakarta	464	445	449	-16	4	-3,35%	515	87,11%	-66	34	30
34	Area Denpasar	996	992	1.004	8	12	0,78%	1.097	91,49%	-93	19	18
35	Area Jember	428	388	390	-38	2	-8,79%	452	86,23%	-62	39	32
36	Area Kediri	780	745	756	-24	11	-3,04%	859	88,11%	-102	36	27
37	Area Malang	483	462	470	-14	8	-2,81%	536	87,72%	-66	33	29
38	Area Surabaya Kota	408	400	400	-9	0	-2,09%	453	88,33%	-53	30	26
39	Area Surabaya Raya	712	733	743	32	10	4,43%	791	93,99%	-47	7	7
40	Area Balikpapan	420	446	452	32	5	7,57%	495	91,32%	-43	6	19
41	Area Banjarmasin	540	530	534	-6	5	-1,12%	628	85,08%	-94	27	37
42	Area Pontianak	441	446	449	9	3	1,95%	498	90,19%	-49	17	24
43	Area Makassar	643	640	643	1	3	0,08%	740	86,88%	-97	21	31
44	Area Manado	196	185	185	-11	0	-5,61%	227	81,51%	-42	32	44
45	Area Palu	394	422	426	31	3	7,96%	472	90,26%	-46	8	23

