



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 28 Dec 2025



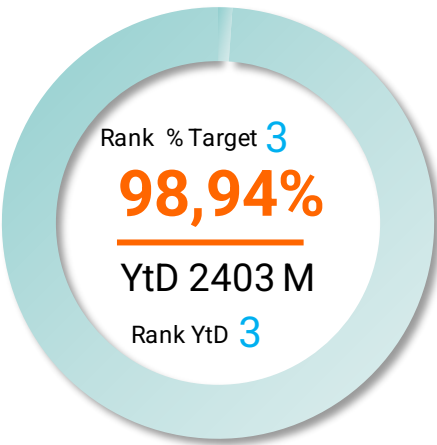
HIGHLIGHT KINERJA RO 2 MEDAN



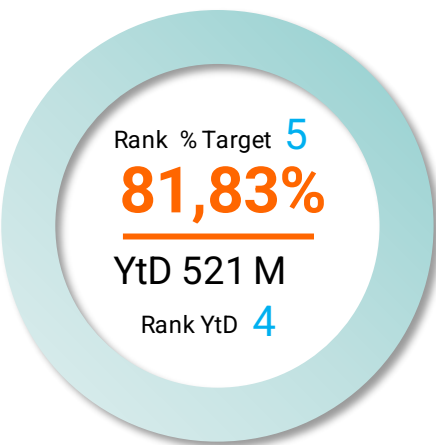
HIGHLIGHT KINERJA RO 2 MEDAN

DPK

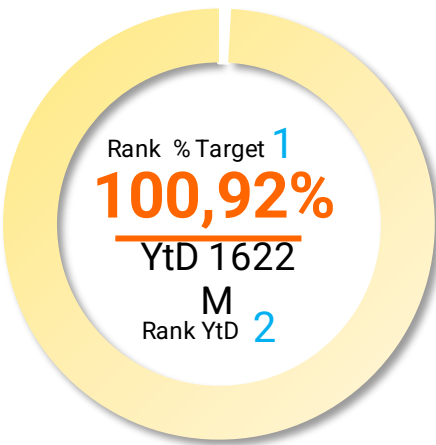
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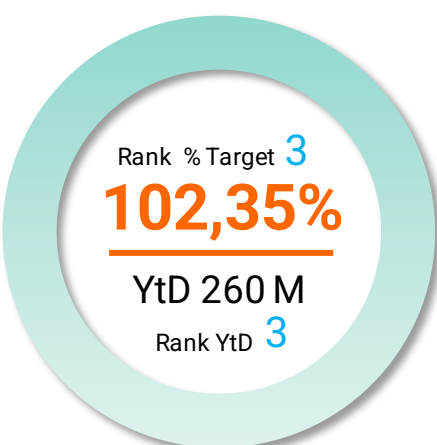
GIRO



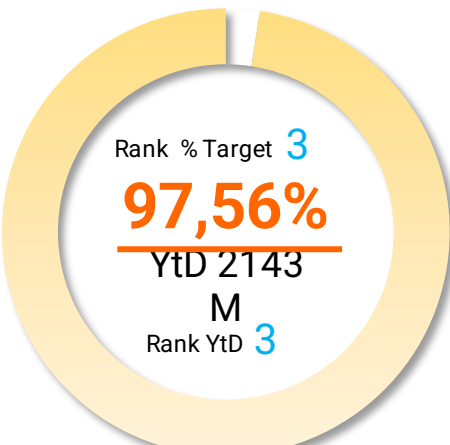
TABUNGAN



DEPOSITO

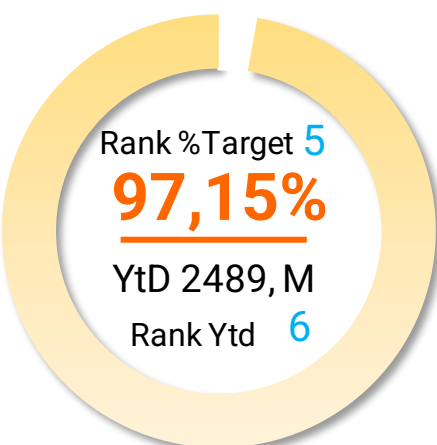


CASA

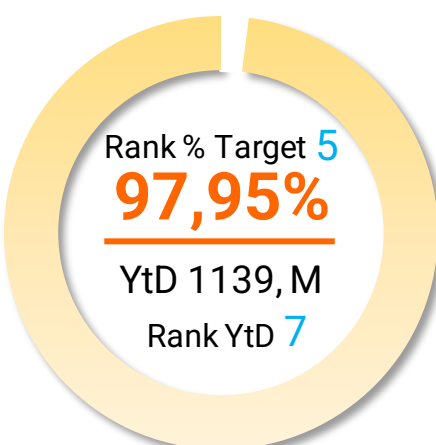


PEMBIAYAAN

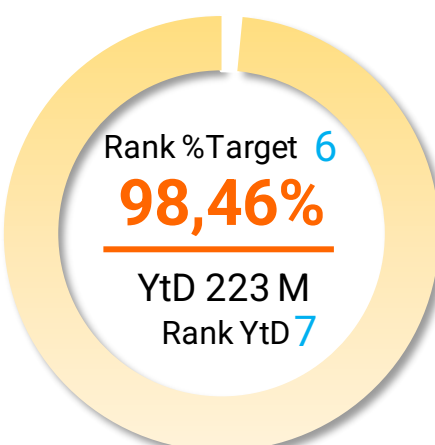
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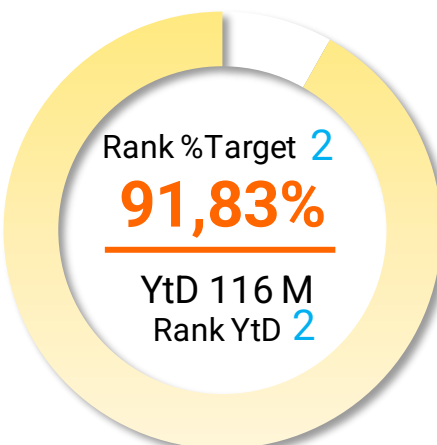
PEMBIAYAAN CFG



PEMBIAYAAN SME



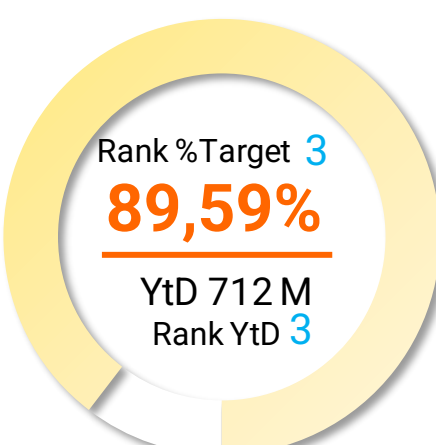
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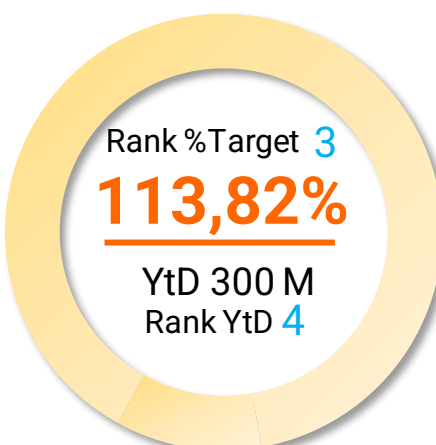
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PEMBIAYAAN CILEM



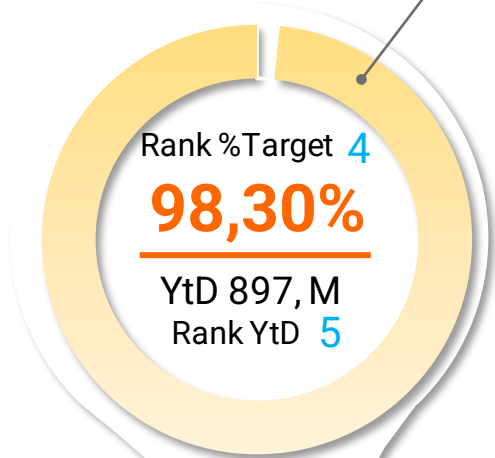
PEMBIAYAAN GADAI



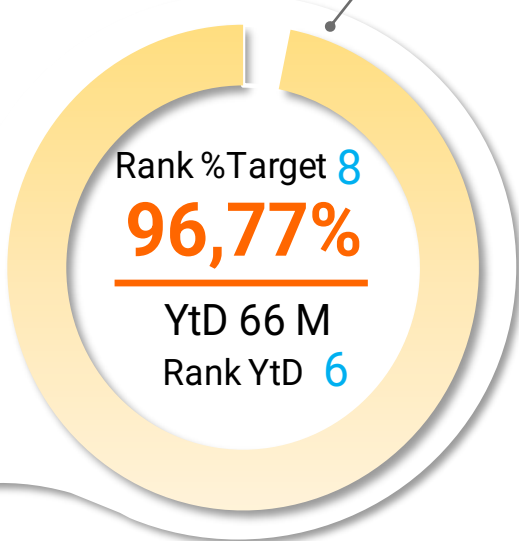
HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)

CFG - MITRAGUNA



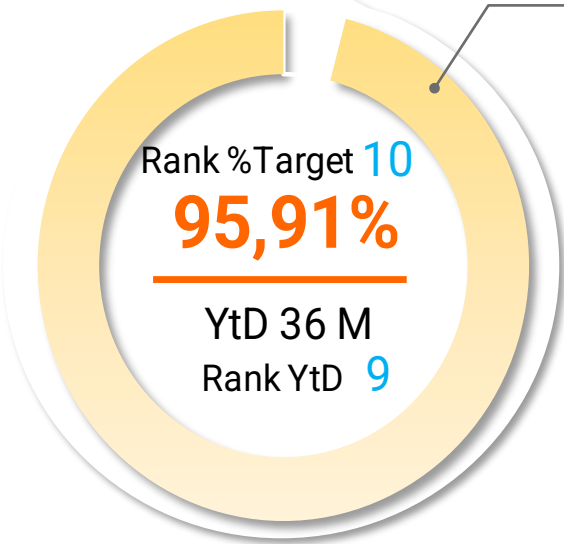
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 28-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.085	20.013	975	392	-72	5,12%	21.428	93,40%	-1.415	8	5	21.428	-1.415
2	RO II/ Medan	20.912	23.519	23.352	23.315	2.403	-204	-37	11,49%	23.565	98,94%	-250	3	3	23.565	-250
3	RO III/ Palembang	20.017	21.849	21.272	21.229	1.212	-620	-43	6,06%	23.017	92,23%	-1.788	6	6	23.017	-1.788
4	RO IV/ Jakarta 1	110.022	134.028	132.448	132.399	22.377	-1.629	-49	20,34%	115.245	114,88%	17.154	1	1	115.245	17.154
5	RO V/ Jakarta 2	49.486	54.090	58.734	58.687	9.201	4.597	-47	18,59%	54.244	108,19%	4.442	2	2	54.244	4.442
6	RO VI/ Bandung	20.494	21.907	21.610	21.570	1.076	-337	-40	5,25%	23.960	90,02%	-2.390	7	9	23.960	-2.390
7	RO VII/ Semarang	25.381	26.479	25.806	25.786	405	-693	-20	1,60%	28.582	90,22%	-2.796	9	8	28.582	-2.796
8	RO VIII/ Surabaya	30.784	32.237	32.169	32.111	1.328	-125	-57	4,31%	35.319	90,92%	-3.208	5	7	35.319	-3.208
9	RO IX/ Kalimantan	19.302	19.885	19.480	19.452	150	-433	-27	0,78%	22.154	87,81%	-2.701	10	10	22.154	-2.701
10	RO X/ Makassar	12.017	13.875	13.798	13.764	1.748	-111	-34	14,55%	14.167	97,16%	-403	4	4	14.167	-403

KINERJA GIRO RO PER 28-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.382	2.385	344	296	3	16,88%	2.914	81,84%	-529	7	4	2.914	-529
2	RO II/ Medan	1.894	2.448	2.418	2.415	521	-32	-2	27,50%	2.952	81,83%	-536	4	5	2.952	-536
3	RO III/ Palembang	1.759	3.054	2.439	2.435	676	-619	-4	38,44%	2.916	83,49%	-481	3	3	2.916	-481
4	RO IV/ Jakarta 1	32.959	37.026	38.225	38.349	5.390	1.323	124	16,35%	35.010	109,54%	3.339	2	2	35.010	3.339
5	RO V/ Jakarta 2	8.042	13.196	17.064	17.099	9.056	3.903	35	112,61%	10.182	167,92%	6.916	1	1	10.182	6.916
6	RO VI/ Bandung	2.464	3.390	2.850	2.845	380	-546	-5	15,43%	4.219	67,43%	-1.374	6	7	4.219	-1.374
7	RO VII/ Semarang	1.674	1.497	1.434	1.435	-239	-61	1	-14,28%	2.924	49,09%	-1.489	10	10	2.924	-1.489
8	RO VIII/ Surabaya	2.806	2.866	3.276	3.262	456	396	-14	16,24%	4.255	76,67%	-992	5	6	4.255	-992
9	RO IX/ Kalimantan	1.559	1.795	1.747	1.746	187	-49	-1	12,02%	2.712	64,38%	-966	8	9	2.712	-966
10	RO X/ Makassar	1.137	1.502	1.189	1.190	53	-312	1	4,67%	1.806	65,89%	-616	9	8	1.806	-616

KINERJA TABUNGAN RO PER 28-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.349	15.274	1.446	461	-75	10,46%	15.284	99,94%	-9	6	2	15.284	-9
2	RO II/ Medan	12.343	13.809	14.000	13.965	1.622	156	-34	13,14%	13.838	100,92%	127	2	1	13.838	127
3	RO III/ Palembang	12.611	13.645	13.771	13.733	1.123	88	-38	8,90%	14.391	95,43%	-658	8	7	14.391	-658
4	RO IV/ Jakarta 1	20.440	22.690	22.494	22.434	1.994	-255	-59	9,76%	23.371	95,99%	-936	1	5	23.371	-936
5	RO V/ Jakarta 2	16.473	17.204	18.011	17.976	1.503	772	-35	9,13%	18.885	95,19%	-909	3	8	18.885	-909
6	RO VI/ Bandung	10.950	11.892	12.017	11.988	1.038	96	-29	9,48%	12.494	95,95%	-505	9	6	12.494	-505
7	RO VII/ Semarang	15.386	17.124	16.862	16.841	1.455	-283	-21	9,46%	17.160	98,14%	-319	5	4	17.160	-319
8	RO VIII/ Surabaya	18.627	20.327	20.082	20.084	1.457	-243	2	7,82%	21.492	93,45%	-1.408	4	10	21.492	-1.408
9	RO IX/ Kalimantan	11.487	12.035	12.373	12.347	860	311	-26	7,48%	13.073	94,45%	-726	10	9	13.073	-726
10	RO X/ Makassar	8.388	9.294	9.718	9.683	1.296	389	-35	15,45%	9.786	98,95%	-103	7	3	9.786	-103

KINERJA DEPOSITO RO PER 28-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.354	2.354	-816	-366	0	-25,73%	3.231	72,86%	-877	8	10	3.231	-877
2	RO II/ Medan	6.675	7.262	6.934	6.934	260	-327	-0	3,89%	6.775	102,35%	159	3	3	6.775	159
3	RO III/ Palembang	5.648	5.150	5.062	5.061	-587	-88	-1	-10,38%	5.710	88,64%	-649	6	7	5.710	-649
4	RO IV/ Jakarta 1	56.623	74.312	71.730	71.615	14.992	-2.696	-114	26,48%	56.864	125,94%	14.752	1	1	56.864	14.752
5	RO V/ Jakarta 2	24.971	23.690	23.659	23.612	-1.359	-78	-47	-5,44%	25.177	93,78%	-1.565	10	4	25.177	-1.565
6	RO VI/ Bandung	7.080	6.625	6.743	6.737	-342	112	-6	-4,84%	7.248	92,95%	-511	4	5	7.248	-511
7	RO VII/ Semarang	8.321	7.859	7.510	7.510	-811	-349	0	-9,75%	8.497	88,38%	-988	7	8	8.497	-988
8	RO VIII/ Surabaya	9.350	9.044	8.810	8.765	-584	-279	-45	-6,25%	9.572	91,57%	-807	5	6	9.572	-807
9	RO IX/ Kalimantan	6.256	6.055	5.360	5.359	-897	-696	-1	-14,34%	6.368	84,15%	-1.009	9	9	6.368	-1.009
10	RO X/ Makassar	2.492	3.079	2.891	2.891	399	-188	0	16,02%	2.575	112,26%	316	2	2	2.575	316

KINERJA CASA PER 28-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.731	17.659	1.790	758	-72	11,28%	18.197	97,04%	-538	6	4	18.197	-538
2	RO II/ Medan	14.238	16.257	16.418	16.381	2.143	124	-37	15,05%	16.790	97,56%	-409	3	3	16.790	-409
3	RO III/ Palembang	14.369	16.699	16.210	16.168	1.799	-531	-42	12,52%	17.307	93,42%	-1.140	5	6	17.307	-1.140
4	RO IV/ Jakarta 1	53.399	59.716	60.718	60.783	7.384	1.068	65	13,83%	58.381	104,11%	2.402	2	2	58.381	2.402
5	RO V/ Jakarta 2	24.515	30.400	35.074	35.075	10.560	4.675	0	43,07%	29.067	120,67%	6.007	1	1	29.067	6.007
6	RO VI/ Bandung	13.415	15.282	14.867	14.833	1.418	-450	-34	10,57%	16.712	88,75%	-1.879	7	10	16.712	-1.879
7	RO VII/ Semarang	17.060	18.621	18.297	18.276	1.216	-344	-20	7,13%	20.085	91,00%	-1.808	9	7	20.085	-1.808
8	RO VIII/ Surabaya	21.434	23.193	23.359	23.346	1.912	153	-12	8,92%	25.747	90,68%	-2.401	4	8	25.747	-2.401
9	RO IX/ Kalimantan	13.046	13.830	14.119	14.093	1.047	263	-26	8,03%	15.785	89,28%	-1.692	10	9	15.785	-1.692
10	RO X/ Makassar	9.524	10.796	10.907	10.873	1.349	77	-34	14,16%	11.592	93,80%	-719	8	5	11.592	-719

KINERJA PEMBIAYAN RETAIL RO PER 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.593	1.602	-33	7,29%	24.944	94,59%	-1.351	10	8	24.944	-1.351
2	RO II/ Medan	16.720	18.994	19.209	2.489	216	14,89%	19.772	97,15%	-563	6	5	19.772	-563
3	RO III/ Palembang	23.276	25.584	25.906	2.630	322	11,30%	26.652	97,20%	-746	5	4	26.652	-746
4	RO IV/ Jakarta 1	26.533	29.889	30.340	3.807	451	14,35%	30.928	98,10%	-587	1	3	30.928	-587
5	RO V/ Jakarta 2	22.100	24.525	24.741	2.641	215	11,95%	26.170	94,54%	-1.429	4	9	26.170	-1.429
6	RO VI/ Bandung	15.442	17.473	17.739	2.297	266	14,88%	18.080	98,11%	-341	7	2	18.080	-341
7	RO VII/ Semarang	14.637	16.121	16.314	1.676	193	11,45%	17.293	94,34%	-980	9	10	17.293	-980
8	RO VIII/ Surabaya	25.055	27.753	28.173	3.118	420	12,44%	29.100	96,81%	-927	3	7	29.100	-927
9	RO IX/ Kalimantan	16.731	18.488	18.653	1.922	165	11,49%	19.254	96,88%	-600	8	6	19.254	-600
10	RO X/ Makassar	17.143	20.176	20.596	3.453	420	20,14%	20.344	101,24%		2	1	20.344	253

KINERJA CFG RO PER 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.393	1.294	57	10,70%	13.620	98,33%	-227	5	4	13.620	-227
2	RO II/ Medan	11.848	12.865	12.987	1.139	122	9,61%	13.259	97,95%	-272	7	5	13.259	-272
3	RO III/ Palembang	15.275	16.512	16.669	1.394	156	9,12%	16.886	98,71%	-218	4	3	16.886	-218
4	RO IV/ Jakarta 1	21.183	23.341	23.558	2.376	218	11,22%	23.667	99,54%	-109	1	2	23.667	-109
5	RO V/ Jakarta 2	18.317	19.877	19.981	1.664	103	9,08%	20.885	95,67%	-904	3	10	20.885	-904
6	RO VI/ Bandung	10.525	11.523	11.610	1.085	86	10,31%	11.879	97,73%	-269	8	6	11.879	-269
7	RO VII/ Semarang	8.860	9.510	9.589	729	79	8,22%	9.959	96,28%	-371	9	9	9.959	-371
8	RO VIII/ Surabaya	17.072	18.229	18.348	1.276	119	7,47%	18.876	97,21%	-527	6	7	18.876	-527
9	RO IX/ Kalimantan	9.056	9.633	9.680	623	47	6,88%	10.047	96,34%	-368	10	8	10.047	-368
10	RO X/ Makassar	13.189	14.975	15.162	1.973	187	14,96%	14.980	101,22%		2	1	14.980	182

KINERJA CFG - MITRAGUNA 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.706	936	51	10,67%	9.826	98,78%	-120	3	3	9.826	-120
2	RO II/ Medan	7.892	8.699	8.789	897	90	11,37%	8.940	98,30%	-152	5	4	8.940	-152
3	RO III/ Palembang	8.300	9.201	9.306	1.006	105	12,12%	9.358	99,44%	-52	2	2	9.358	-52
4	RO IV/ Jakarta 1	5.937	6.767	6.856	919	89	15,49%	7.007	97,85%	-150	4	6	7.007	-150
5	RO V/ Jakarta 2	2.381	2.758	2.809	428	51	17,97%	3.244	86,59%	-435	10	10	3.244	-435
6	RO VI/ Bandung	4.002	4.477	4.529	526	52	13,15%	4.758	95,18%	-229	8	9	4.758	-229
7	RO VII/ Semarang	4.035	4.452	4.504	470	52	11,64%	4.683	96,18%	-179	9	8	4.683	-179
8	RO VIII/ Surabaya	6.353	7.126	7.217	863	91	13,59%	7.361	98,04%	-144	6	5	7.361	-144
9	RO IX/ Kalimantan	4.687	5.299	5.353	665	54	14,20%	5.484	97,61%	-131	7	7	5.484	-131
10	RO X/ Makassar	7.625	8.922	9.068	1.443	146	18,92%	8.864	102,29%		1	1	8.864	203

KINERJA CFG - PENSIUN 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.107	174	3	9,03%	2.164	97,35%	-57	2	5	2.164	-57
2	RO II/ Medan	1.545	1.605	1.611	66	7	4,26%	1.665	96,77%	-54	6	8	1.665	-54
3	RO III/ Palembang	1.907	1.986	1.992	85	6	4,46%	2.056	96,90%	-64	4	7	2.056	-64
4	RO IV/ Jakarta 1	440	462	464	24	2	5,56%	486	95,53%	-22	9	9	486	-22
5	RO V/ Jakarta 2	329	369	372	44	3	13,24%	377	98,77%	-5	8	2	377	-5
6	RO VI/ Bandung	782	847	855	73	8	9,36%	876	97,63%	-21	5	4	876	-21
7	RO VII/ Semarang	667	718	723	57	6	8,51%	743	97,34%	-20	7	6	743	-20
8	RO VIII/ Surabaya	3.688	3.793	3.806	118	13	3,19%	3.894	97,73%	-88	3	3	3.894	-88
9	RO IX/ Kalimantan	1.703	1.690	1.688	-15	-3	-0,91%	1.807	93,39%	-119	10	10	1.807	-119
10	RO X/ Makassar	3.057	3.245	3.260	203	15	6,62%	3.279	99,42%	-19	1	1	3.279	-19

KINERJA CFG - GRIYA 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.189	86	6	7,76%	1.233	96,42%	-44	8	9	1.233	-44
2	RO II/ Medan	1.954	1.973	1.990	36	16	1,83%	2.075	95,91%	-85	9	10	2.075	-85
3	RO III/ Palembang	4.680	4.790	4.825	145	35	3,10%	4.905	98,38%	-79	6	4	4.905	-79
4	RO IV/ Jakarta 1	14.108	15.226	15.330	1.223	104	8,67%	15.212	100,78%	119	1	1	15.212	119
5	RO V/ Jakarta 2	14.915	15.862	15.899	984	36	6,59%	16.299	97,54%	-401	2	6	16.299	-401
6	RO VI/ Bandung	5.339	5.746	5.769	430	24	8,06%	5.767	100,03%	2	3	2	5.767	2
7	RO VII/ Semarang	3.744	3.877	3.893	149	16	3,98%	3.975	97,94%	-82	5	5	3.975	-82
8	RO VIII/ Surabaya	6.450	6.574	6.580	130	7	2,02%	6.781	97,04%	-201	7	7	6.781	-201
9	RO IX/ Kalimantan	2.300	2.178	2.170	-129	-8	-5,62%	2.249	96,49%	-79	10	8	2.249	-79
10	RO X/ Makassar	2.241	2.447	2.462	221	15	9,86%	2.487	99,00%	-25	4	3	2.487	-25

KINERJA CFG - OTO 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	391	98	-3	33,53%	397	98,47%	-6	8	3	397	-6
2	RO II/ Medan	457	588	597	140	9	30,67%	579	103,15%	18	5	2	579	18
3	RO III/ Palembang	387	535	545	158	10	40,81%	567	96,07%	-22	4	4	567	-22
4	RO IV/ Jakarta 1	698	885	907	209	22	30,02%	963	94,20%	-56	1	6	963	-56
5	RO V/ Jakarta 2	692	888	901	209	13	30,16%	964	93,40%	-64	2	7	964	-64
6	RO VI/ Bandung	401	453	457	55	3	13,74%	478	95,53%	-21	9	5	478	-21
7	RO VII/ Semarang	414	463	468	53	4	12,87%	558	83,78%	-91	10	10	558	-91
8	RO VIII/ Surabaya	580	737	746	165	9	28,43%	839	88,85%	-94	3	9	839	-94
9	RO IX/ Kalimantan	366	465	469	103	4	28,01%	508	92,44%	-38	7	8	508	-38
10	RO X/ Makassar	265	361	373	107	11	40,42%	350	106,54%	23	6	1	350	23

KINERJA PWG 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.510	769	13	103,83%	1.581	95,53%	-71	8	5	1.581	-71
2	RO II/ Medan	1.161	2.076	2.173	1.012	96	87,12%	2.222	97,79%	-49	4	4	2.222	-49
3	RO III/ Palembang	1.184	2.002	2.107	923	105	77,95%	2.270	92,83%	-163	6	6	2.270	-163
4	RO IV/ Jakarta 1	1.292	2.159	2.263	971	104	75,11%	2.692	84,06%	-429	5	9	2.692	-429
5	RO V/ Jakarta 2	923	1.586	1.662	739	77	80,00%	2.019	82,32%	-357	9	10	2.019	-357
6	RO VI/ Bandung	1.332	2.246	2.367	1.035	121	77,74%	2.320	102,01%	47	3	2	2.320	47
7	RO VII/ Semarang	978	1.686	1.766	788	80	80,56%	2.012	87,78%	-246	7	8	2.012	-246
8	RO VIII/ Surabaya	2.120	3.436	3.613	1.493	178	70,44%	3.693	97,83%	-80	1	3	3.693	-80
9	RO IX/ Kalimantan	1.142	1.729	1.786	644	57	56,37%	1.988	89,84%	-202	10	7	1.988	-202
10	RO X/ Makassar	1.952	3.167	3.331	1.380	165	70,70%	2.977	111,90%	354	2	1	2.977	354

KINERJA PWG - GADAI 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	488	245	5	100,62%	392	124,37%	96	8	1	392	96
2	RO II/ Medan	557	834	856	300	22	53,82%	752	113,82%	104	4	3	752	104
3	RO III/ Palembang	497	726	769	271	43	54,58%	718	107,11%	51	5	9	718	51
4	RO IV/ Jakarta 1	477	679	708	231	29	48,50%	685	103,41%	23	9	10	685	23
5	RO V/ Jakarta 2	381	564	588	207	24	54,42%	517	113,73%	71	10	4	517	71
6	RO VI/ Bandung	648	954	1.010	362	56	55,94%	912	110,82%	99	3	6	912	99
7	RO VII/ Semarang	398	634	661	263	27	65,98%	596	110,87%	65	7	5	596	65
8	RO VIII/ Surabaya	1.149	1.713	1.788	639	74	55,61%	1.654	108,08%	134	2	7	1.654	134
9	RO IX/ Kalimantan	593	836	858	265	22	44,67%	796	107,74%	62	6	8	796	62
10	RO X/ Makassar	1.480	2.122	2.181	701	59	47,36%	1.908	114,30%	273	1	2	1.908	273

KINERJA PWG CILEM 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.022	525	8	105,39%	1.189	86,01%	-166	9	6	1.189	-166
2	RO II/ Medan	605	1.243	1.317	712	74	117,77%	1.469	89,59%	-153	3	3	1.469	-153
3	RO III/ Palembang	687	1.276	1.339	652	63	94,86%	1.553	86,22%	-214	6	5	1.553	-214
4	RO IV/ Jakarta 1	815	1.480	1.555	739	75	90,66%	2.007	77,46%	-452	2	9	2.007	-452
5	RO V/ Jakarta 2	543	1.021	1.074	531	53	97,95%	1.502	71,51%	-428	7	10	1.502	-428
6	RO VI/ Bandung	684	1.292	1.357	673	64	98,40%	1.409	96,30%	-52	5	2	1.409	-52
7	RO VII/ Semarang	580	1.052	1.105	525	53	90,57%	1.416	78,06%	-311	8	7	1.416	-311
8	RO VIII/ Surabaya	971	1.723	1.826	855	103	87,98%	2.040	89,52%	-214	1	4	2.040	-214
9	RO IX/ Kalimantan	549	893	928	379	35	69,00%	1.192	77,88%	-264	10	8	1.192	-264
10	RO X/ Makassar	472	1.045	1.151	679	106	143,87%	1.069	107,61%	81	4	1	1.069	81

KINERJA SME RO 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.317	-268	-67	-10,37%	2.712	85,45%	-395	10	10	2.712	-395
2	RO II/ Medan	1.401	1.647	1.623	223	-23	15,89%	1.649	98,46%	-25	7	6	1.649	-25
3	RO III/ Palembang	2.436	2.496	2.522	86	26	3,52%	2.726	92,51%	-204	8	8	2.726	-204
4	RO IV/ Jakarta 1	2.158	2.553	2.673	516	120	23,89%	2.472	108,14%	201	2	1	2.472	201
5	RO V/ Jakarta 2	1.590	1.819	1.845	254	26	15,99%	1.877	98,26%	-33	5	7	1.877	-33
6	RO VI/ Bandung	1.687	1.953	2.000	313	47	18,55%	1.858	107,63%	142	4	2	1.858	142
7	RO VII/ Semarang	1.820	2.041	2.051	231	10	12,71%	2.050	100,06%	1	6	5	2.050	1
8	RO VIII/ Surabaya	2.055	2.368	2.443	388	75	18,86%	2.344	104,23%	99	3	3	2.344	99
9	RO IX/ Kalimantan	5.131	5.704	5.753	621	48	12,11%	5.597	102,77%	155	1	4	5.597	155
10	RO X/ Makassar	769	787	848	78	61	10,17%	947	89,48%	-100	9	9	947	-100

KINERJA MBG 28-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.372	-193	-36	-2,94%	7.031	90,64%	-658	10	3	7.031	-658
2	RO II/ Medan	2.310	2.406	2.427	116	21	5,04%	2.643	91,83%	-216	2	2	2.643	-216
3	RO III/ Palembang	4.380	4.573	4.608	228	34	5,19%	4.769	96,62%	-161	1	1	4.769	-161
4	RO IV/ Jakarta 1	1.900	1.837	1.846	-55	9	-2,87%	2.096	88,06%	-250	7	8	2.096	-250
5	RO V/ Jakarta 2	1.269	1.244	1.254	-16	10	-1,26%	1.389	90,23%	-136	5	4	1.389	-136
6	RO VI/ Bandung	1.898	1.751	1.763	-136	12	-7,15%	2.022	87,15%	-260	9	10	2.022	-260
7	RO VII/ Semarang	2.980	2.883	2.908	-71	25	-2,40%	3.273	88,87%	-364	8	6	3.273	-364
8	RO VIII/ Surabaya	3.807	3.720	3.768	-39	48	-1,03%	4.187	89,99%	-419	6	5	4.187	-419
9	RO IX/ Kalimantan	1.401	1.422	1.435	34	12	2,43%	1.621	88,53%	-186	3	7	1.621	-186
10	RO X/ Makassar	1.233	1.248	1.255	22	8	1,78%	1.439	87,21%	-184	4	9	1.439	-184

KINERJA AREA



KINERJA DPK AREA PER 28-Dec-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.672	8.097	8.073	604	401	-24	8,08%				11	
2	Area Lhokseumawe	8.074	8.067	8.122	8.100	25	32	-22	0,31%				32	
3	Area Meulaboh	3.494	3.882	3.866	3.840	346	-42	-26	9,91%				18	
4	Area Batam	2.849	3.274	3.197	3.188	339	-85	-9	11,91%				19	
5	Area Medan Kota	5.356	6.158	6.376	6.368	1.012	209	-9	18,89%				8	
6	Area Medan Raya	2.641	2.872	2.890	2.881	241	9	-8	9,12%				24	
7	Area Pekanbaru	7.557	8.546	8.276	8.272	715	-274	-4	9,47%				10	
8	Area Pematangsiantar	2.510	2.668	2.612	2.605	95	-63	-7	3,80%				30	
9	Area Bandar Lampung	3.931	4.259	4.219	4.206	275	-53	-13	7,00%				22	
10	Area Bengkulu	2.130	2.493	2.512	2.508	377	15	-5	17,71%				17	
11	Area Jambi	2.705	3.237	3.262	3.257	553	20	-4	20,43%				12	
12	Area Padang	3.909	4.248	4.155	4.145	236	-103	-10	6,03%				25	
13	Area Palembang	7.341	7.612	7.124	7.113	-228	-499	-11	-3,11%				41	
14	Area Banten	10.556	12.172	12.219	12.209	1.653	37	-10	15,66%				5	
15	Area Bekasi	8.947	9.796	8.861	8.853	-94	-942	-8	-1,05%				38	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.456	8.449	1.075	-1.051	-7	14,58%				7	
17	Area Jakarta Kelapa Gadin	11.820	15.894	13.722	13.716	1.897	-2.178	-6	16,05%				4	
18	Area Jakarta Rawamangun	10.100	10.103	9.800	9.794	-306	-309	-6	-3,03%				44	
19	Area Jakarta Thamrin	61.226	76.564	79.390	79.378	18.153	2.814	-12	29,65%				1	
20	Area Bogor	8.049	7.662	8.017	7.994	-55	332	-22	-0,68%				36	
21	Area Depok	6.943	6.872	6.829	6.821	-123	-51	-9	-1,77%				40	
22	Area Jakarta Fatmawati	11.619	13.960	13.797	13.789	2.169	-171	-8	18,67%				3	
23	Area Jakarta Pondok Indah	8.481	8.793	8.196	8.194	-287	-599	-2	-3,39%				42	
24	Area Jakarta Saharjo	8.231	11.230	16.536	16.536	8.305	5.306	0	100,90%				2	
25	Area Tangerang Selatan	6.162	5.574	5.359	5.353	-809	-221	-6	-13,13%				45	
26	Area Bandung Kota	9.788	10.510	9.969	9.950	162	-560	-19	1,66%				28	
27	Area Bandung Raya	5.837	6.275	6.308	6.297	460	22	-11	7,88%				13	
28	Area Cirebon	4.870	5.123	5.334	5.323	454	200	-10	9,31%				14	
29	Area Purwokerto	3.175	3.446	3.371	3.366	191	-81	-5	6,00%				26	
30	Area Semarang Kota	7.056	7.135	6.998	6.992	-65	-143	-6	-0,92%				37	
31	Area Pekalongan	3.560	3.638	3.265	3.260	-299	-378	-5	-8,41%				43	
32	Area Solo	4.925	5.259	5.319	5.316	391	58	-2	7,94%				16	
33	Area Yogyakarta	6.665	7.001	6.855	6.853	187	-149	-2	2,81%				27	
34	Area Denpasar	3.788	4.181	4.213	4.187	399	5	-26	10,53%				15	
35	Area Jember	2.822	2.836	2.798	2.793	-30	-44	-5	-1,05%				33	
36	Area Kediri	4.155	4.089	4.059	4.054	-102	-35	-5	-2,45%				39	
37	Area Malang	4.575	5.295	5.377	5.372	797	77	-5	17,41%				9	
38	Area Surabaya Kota	7.814	7.742	7.775	7.767	-46	25	-8	-0,59%				35	
39	Area Surabaya Raya	7.629	8.094	7.948	7.939	310	-155	-9	4,07%				20	
40	Area Balikpapan	8.442	8.723	8.610	8.596	154	-127	-14	1,82%				29	
41	Area Banjarmasin	7.270	7.461	7.233	7.226	-44	-234	-7	-0,60%				34	
42	Area Pontianak	3.590	3.702	3.637	3.630	41	-71	-6	1,13%				31	
43	Area Makassar	6.449	7.518	7.675	7.658	1.209	140	-17	18,75%				6	
44	Area Manado	2.345	2.927	2.614	2.607	262	-320	-7	11,17%				23	
45	Area Palu	3.223	3.431	3.509	3.500	277	69	-9	8,58%				21	

KINERJA GIRO AREA PER 28-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.129	1.311	1.312	127	183	1	10,67%				17	
2	Area Lhokseumawe	528	575	710	712	184	137	2	34,75%				13	
3	Area Meulaboh	326	384	361	361	34	-24	-0	10,50%				27	
4	Area Batam	238	419	422	421	183	2	-1	76,75%				14	
5	Area Medan Kota	315	437	635	632	317	195	-2	100,79%				8	
6	Area Medan Raya	156	129	119	119	-36	-9	0	-23,40%				35	
7	Area Pekanbaru	1.111	1.414	1.207	1.208	97	-206	1	8,71%				18	
8	Area Pematangsiantar	74	49	35	35	-40	-14	-0	-53,33%				36	
9	Area Bandar Lampung	474	458	467	467	-7	9	-0	-1,40%				33	
10	Area Bengkulu	144	93	89	89	-55	-4	0	-38,36%				39	
11	Area Jambi	173	181	202	202	30	22	0	17,21%				29	
12	Area Padang	270	313	272	271	1	-42	-1	0,48%				31	
13	Area Palembang	698	2.010	1.409	1.405	707	-604	-3	101,23%				4	
14	Area Banten	2.097	3.722	4.142	4.142	2.046	421	0	97,57%				3	
15	Area Bekasi	834	871	1.140	1.141	307	270	1	36,77%				9	
16	Area Jakarta Kebon Jeruk	636	1.900	1.193	1.192	556	-708	-0	87,37%				5	
17	Area Jakarta Kelapa Gadin	576	781	704	825	249	44	121	43,16%				10	
18	Area Jakarta Rawamangun	2.444	2.574	2.088	2.088	-357	-486	-1	-14,59%				45	
19	Area Jakarta Thamrin	26.371	27.178	28.957	28.960	2.589	1.782	3	9,82%				2	
20	Area Bogor	684	784	750	747	63	-37	-4	9,14%				24	
21	Area Depok	721	994	929	932	211	-62	3	29,33%				12	
22	Area Jakarta Fatmawati	2.301	3.158	2.762	2.787	486	-371	25	21,13%				6	
23	Area Jakarta Pondok Indah	957	1.238	749	752	-205	-486	3	-21,46%				43	
24	Area Jakarta Saharjo	2.794	6.112	11.287	11.301	8.507	5.189	13	304,51%				1	
25	Area Tangerang Selatan	586	910	586	581	-5	-330	-5	-0,93%				32	
26	Area Bandung Kota	1.112	2.126	1.480	1.472	360	-654	-8	32,39%				7	
27	Area Bandung Raya	810	783	751	750	-60	-33	-1	-7,38%				40	
28	Area Cirebon	543	481	620	623	80	142	4	14,74%				21	
29	Area Purwokerto	215	155	171	171	-45	15	-1	-20,70%				38	
30	Area Semarang Kota	684	498	474	474	-209	-24	1	-30,62%				44	
31	Area Pekalongan	200	174	178	178	-22	4	-0	-10,80%				34	
32	Area Solo	221	228	255	254	33	26	-1	14,71%				28	
33	Area Yogyakarta	355	442	356	358	4	-83	2	1,08%				30	
34	Area Denpasar	281	237	251	239	-42	3	-12	-14,92%				37	
35	Area Jember	67	111	124	123	56	12	-0	83,10%				25	
36	Area Kediri	248	132	132	131	-116	-1	-0	-46,98%				42	
37	Area Malang	232	371	470	469	237	98	-1	102,38%				11	
38	Area Surabaya Kota	947	1.030	1.112	1.110	163	80	-2	17,17%				15	
39	Area Surabaya Raya	1.031	986	1.189	1.189	158	204	0	15,36%				16	
40	Area Balikpapan	580	682	665	665	84	-17	-0	14,54%				20	
41	Area Banjarmasin	548	639	612	611	63	-27	-1	11,56%				23	
42	Area Pontianak	431	475	470	471	40	-4	0	9,21%				26	
43	Area Makassar	474	648	567	567	93	-80	0	19,63%				19	
44	Area Manado	244	540	315	316	71	-224	1	29,24%				22	
45	Area Palu	418	314	307	307	-111	-7	-0	-26,63%				41	

KINERJA TABUNGAN AREA PER 28-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.431	5.705	5.680	583	249	-25	11,43%				5	
2	Area Lhokseumawe	5.942	6.260	6.511	6.487	545	227	-24	9,16%				6	
3	Area Meulaboh	2.789	3.123	3.133	3.108	319	-15	-25	11,43%				13	
4	Area Batam	1.733	1.904	1.944	1.936	203	32	-8	11,72%				35	
5	Area Medan Kota	2.242	2.410	2.523	2.516	274	106	-7	12,23%				25	
6	Area Medan Raya	1.804	1.981	2.028	2.020	216	39	-9	11,99%				32	
7	Area Pekanbaru	4.778	5.505	5.473	5.469	691	-36	-4	14,46%				2	
8	Area Pematangsiantar	1.787	2.009	2.031	2.024	237	15	-7	13,29%				30	
9	Area Bandar Lampung	2.833	3.073	3.065	3.053	220	-20	-13	7,77%				31	
10	Area Bengkulu	1.512	1.615	1.640	1.635	123	20	-5	8,17%				43	
11	Area Jambi	1.922	2.212	2.215	2.210	289	-2	-5	15,02%				21	
12	Area Padang	2.662	2.851	2.871	2.862	201	11	-9	7,53%				36	
13	Area Palembang	3.683	3.894	3.980	3.973	290	79	-7	7,88%				20	
14	Area Banten	4.051	4.150	4.105	4.094	43	-55	-10	1,07%				45	
15	Area Bekasi	4.951	5.551	5.237	5.228	277	-323	-9	5,60%				24	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.668	2.661	322	20	-7	13,74%				12	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.607	2.595	602	256	-12	30,20%				4	
18	Area Jakarta Rawamangun	3.266	3.716	3.527	3.522	256	-194	-6	7,83%				27	
19	Area Jakarta Thamrin	3.839	4.293	4.350	4.334	495	41	-16	12,89%				7	
20	Area Bogor	4.124	4.361	4.448	4.436	312	75	-13	7,56%				15	
21	Area Depok	3.364	3.471	3.590	3.579	215	108	-11	6,40%				33	
22	Area Jakarta Fatmawati	2.449	2.443	2.741	2.733	284	290	-8	11,58%				22	
23	Area Jakarta Pondok Indah	2.483	2.688	2.830	2.834	351	146	4	14,12%				11	
24	Area Jakarta Saharjo	1.724	1.818	1.900	1.895	170	77	-5	9,89%				42	
25	Area Tangerang Selatan	2.328	2.423	2.502	2.500	172	77	-2	7,38%				41	
26	Area Bandung Kota	4.312	4.850	4.930	4.920	608	70	-11	14,09%				3	
27	Area Bandung Raya	3.375	3.596	3.630	3.621	246	25	-10	7,29%				29	
28	Area Cirebon	3.264	3.446	3.457	3.448	184	2	-9	5,64%				39	
29	Area Purwokerto	2.153	2.510	2.471	2.466	313	-43	-5	14,54%				14	
30	Area Semarang Kota	3.815	4.197	4.089	4.082	267	-114	-7	7,00%				26	
31	Area Pekalongan	2.059	2.564	2.367	2.363	304	-201	-5	14,75%				17	
32	Area Solo	3.209	3.493	3.488	3.487	278	-6	-1	8,67%				23	
33	Area Yogyakarta	4.150	4.361	4.448	4.443	294	82	-4	7,08%				19	
34	Area Denpasar	2.751	3.056	3.130	3.116	365	60	-14	13,28%				10	
35	Area Jember	1.982	2.196	2.191	2.186	204	-10	-5	10,30%				34	
36	Area Kediri	2.848	2.986	3.037	3.032	183	46	-5	6,44%				40	
37	Area Malang	2.849	3.247	3.185	3.221	372	-26	36	13,07%				9	
38	Area Surabaya Kota	3.584	3.685	3.670	3.664	80	-21	-6	2,22%				44	
39	Area Surabaya Raya	4.613	5.157	4.870	4.865	252	-291	-4	5,46%				28	
40	Area Balikpapan	4.745	4.974	5.134	5.121	377	148	-13	7,94%				8	
41	Area Banjarmasin	4.620	4.844	4.921	4.914	294	71	-6	6,37%				18	
42	Area Pontianak	2.122	2.218	2.318	2.311	189	93	-7	8,90%				37	
43	Area Makassar	4.397	5.044	5.215	5.198	801	154	-17	18,22%				1	
44	Area Manado	1.697	1.767	1.894	1.886	188	119	-8	11,10%				38	
45	Area Palu	2.293	2.484	2.608	2.599	306	116	-9	13,34%				16	

KINERJA DEPOSITO AREA PER 28-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.112	1.081	1.081	-106	-31	-0	-8,89%				25	
2	Area Lhokseumawe	1.604	1.232	901	901	-703	-332	0	-43,84%				42	
3	Area Meulaboh	379	375	372	372	-7	-3	0	-1,84%				19	
4	Area Batam	878	951	831	831	-47	-120	-0	-5,32%				20	
5	Area Medan Kota	2.799	3.311	3.219	3.219	420	-92	-0	15,01%				4	
6	Area Medan Raya	681	762	742	742	61	-20	0	8,95%				16	
7	Area Pekanbaru	1.668	1.627	1.596	1.596	-72	-32	-0	-4,33%				21	
8	Area Pematangsiantar	649	610	547	547	-102	-64	0	-15,78%				24	
9	Area Bandar Lampung	625	728	686	686	62	-42	0	9,86%				15	
10	Area Bengkulu	475	785	784	784	309	-2	0	65,12%				6	
11	Area Jambi	610	845	845	845	234	-0	-0	38,38%				8	
12	Area Padang	978	1.083	1.012	1.012	34	-72	-0	3,46%				17	
13	Area Palembang	2.960	1.708	1.735	1.735	-1.225	27	-0	-41,40%				45	
14	Area Banten	4.408	4.301	3.972	3.972	-436	-329	-0	-9,90%				38	
15	Area Bekasi	3.162	3.373	2.484	2.484	-678	-889	0	-21,45%				41	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.595	4.595	198	-363	0	4,49%				9	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.411	10.296	1.046	-2.478	-115	11,31%				3	
18	Area Jakarta Rawamangun	4.389	3.813	4.184	4.184	-205	371	0	-4,67%				30	
19	Area Jakarta Thamrin	31.015	45.092	46.083	46.084	15.068	991	1	48,58%				1	
20	Area Bogor	3.241	2.517	2.818	2.812	-429	295	-6	-13,24%				36	
21	Area Depok	2.859	2.407	2.310	2.310	-549	-97	-0	-19,21%				39	
22	Area Jakarta Fatmawati	6.870	8.359	8.295	8.269	1.400	-90	-25	20,37%				2	
23	Area Jakarta Pondok Indah	5.041	4.866	4.616	4.608	-432	-258	-8	-8,58%				37	
24	Area Jakarta Saharjo	3.713	3.300	3.349	3.341	-373	40	-8	-10,03%				34	
25	Area Tangerang Selatan	3.248	2.240	2.272	2.272	-975	32	0	-30,03%				44	
26	Area Bandung Kota	4.364	3.534	3.559	3.558	-806	25	-0	-18,46%				43	
27	Area Bandung Raya	1.652	1.896	1.927	1.926	274	30	-0	16,57%				7	
28	Area Cirebon	1.063	1.195	1.257	1.252	189	57	-5	17,83%				10	
29	Area Purwokerto	807	781	729	729	-78	-53	0	-9,65%				22	
30	Area Semarang Kota	2.557	2.440	2.435	2.435	-122	-5	0	-4,78%				27	
31	Area Pekalongan	1.301	900	719	719	-581	-180	0	-44,69%				40	
32	Area Solo	1.495	1.538	1.575	1.575	80	37	-0	5,38%				13	
33	Area Yogyakarta	2.161	2.199	2.051	2.051	-110	-148	-0	-5,10%				26	
34	Area Denpasar	756	888	831	831	75	-57	0	9,97%				14	
35	Area Jember	773	529	483	483	-290	-46	-0	-37,47%				32	
36	Area Kediri	1.059	971	891	891	-169	-80	-0	-15,92%				28	
37	Area Malang	1.495	1.677	1.723	1.682	187	5	-40	12,51%				11	
38	Area Surabaya Kota	3.282	3.027	2.993	2.993	-289	-34	0	-8,79%				31	
39	Area Surabaya Raya	1.985	1.951	1.889	1.884	-100	-67	-5	-5,04%				23	
40	Area Balikpapan	3.117	3.068	2.811	2.810	-307	-258	-1	-9,86%				33	
41	Area Banjarmasin	2.102	1.978	1.701	1.701	-401	-278	-0	-19,10%				35	
42	Area Pontianak	1.037	1.009	848	849	-188	-160	0	-18,14%				29	
43	Area Makassar	1.578	1.826	1.893	1.893	315	67	0	19,95%				5	
44	Area Manado	403	621	405	405	2	-215	0	0,55%				18	
45	Area Palu	511	633	593	593	82	-40	-0	16,07%				12	

KINERJA CASA PER 28-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	
		31-Dec-24	30-Nov-25	27-Dec-25	28-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	6.283	6.559	7.016	6.992	709	432	-24	11,29%				12		
2	Area Lhokseumawe	6.471	6.835	7.221	7.199	728	364	-22	11,25%				11		
3	Area Meulaboh	3.115	3.507	3.494	3.468	353	-38	-26	11,33%				22		
4	Area Batam	1.971	2.323	2.366	2.357	386	34	-9	19,59%				19		
5	Area Medan Kota	2.557	2.848	3.157	3.149	592	301	-9	23,14%				14		
6	Area Medan Raya	1.959	2.110	2.148	2.139	180	30	-8	9,18%				39		
7	Area Pekanbaru	5.889	6.919	6.680	6.677	788	-243	-4	13,37%				9		
8	Area Pematangsiantar	1.861	2.058	2.066	2.059	198	1	-7	10,63%				36		
9	Area Bandar Lampung	3.306	3.531	3.533	3.520	213	-11	-13	6,45%				34		
10	Area Bengkulu	1.656	1.708	1.729	1.724	68	16	-5	4,12%				42		
11	Area Jambi	2.094	2.392	2.417	2.412	318	20	-4	15,20%				24		
12	Area Padang	2.931	3.164	3.143	3.133	202	-31	-10	6,88%				35		
13	Area Palembang	4.381	5.904	5.389	5.378	997	-525	-10	22,76%				4		
14	Area Banten	6.148	7.871	8.247	8.237	2.089	366	-10	33,98%				3		
15	Area Bekasi	5.785	6.422	6.377	6.369	584	-53	-8	10,09%				15		
16	Area Jakarta Kebon Jeruk	2.976	4.541	3.861	3.854	878	-688	-7	29,49%				7		
17	Area Jakarta Kelapa Gading	2.570	3.120	3.311	3.420	851	300	109	33,10%				8		
18	Area Jakarta Rawamangun	5.710	6.290	5.616	5.609	-101	-681	-6	-1,77%				45		
19	Area Jakarta Thamrin	30.210	31.471	33.307	33.294	3.084	1.823	-13	10,21%				2		
20	Area Bogor	4.808	5.145	5.199	5.182	374	38	-17	7,79%				20		
21	Area Depok	4.084	4.464	4.519	4.511	426	46	-9	10,44%				17		
22	Area Jakarta Fatmawati	4.750	5.601	5.503	5.520	770	-81	17	16,21%				10		
23	Area Jakarta Pondok Indah	3.441	3.927	3.579	3.586	145	-341	6	4,22%				41		
24	Area Jakarta Saharjo	4.518	7.929	13.187	13.196	8.678	5.266	8	192,07%				1		
25	Area Tangerang Selatan	2.914	3.334	3.088	3.081	166	-253	-7	5,71%				40		
26	Area Bandung Kota	5.424	6.976	6.410	6.391	968	-585	-19	17,84%				5		
27	Area Bandung Raya	4.184	4.379	4.381	4.371	186	-8	-10	4,45%				38		
28	Area Cirebon	3.807	3.928	4.076	4.071	264	143	-5	6,94%				29		
29	Area Purwokerto	2.368	2.665	2.642	2.637	268	-28	-5	11,33%				28		
30	Area Semarang Kota	4.499	4.695	4.563	4.557	58	-138	-6	1,28%				44		
31	Area Pekalongan	2.259	2.738	2.546	2.541	282	-197	-5	12,49%				27		
32	Area Solo	3.430	3.720	3.743	3.741	311	20	-2	9,06%				25		
33	Area Yogyakarta	4.504	4.803	4.803	4.801	297	-1	-2	6,60%				26		
34	Area Denpasar	3.032	3.293	3.381	3.355	323	62	-26	10,67%				23		
35	Area Jember	2.049	2.307	2.314	2.309	260	2	-5	12,69%				30		
36	Area Kediri	3.096	3.118	3.168	3.163	67	45	-5	2,16%				43		
37	Area Malang	3.080	3.618	3.654	3.690	610	72	36	19,79%				13		
38	Area Surabaya Kota	4.532	4.715	4.782	4.774	242	59	-8	5,34%				32		
39	Area Surabaya Raya	5.644	6.142	6.059	6.055	410	-88	-4	7,27%				18		
40	Area Balikpapan	5.325	5.656	5.799	5.786	461	130	-13	8,66%				16		
41	Area Banjarmasin	5.168	5.482	5.532	5.525	357	43	-7	6,92%				21		
42	Area Pontianak	2.553	2.693	2.788	2.782	229	89	-6	8,96%				33		
43	Area Makassar	4.871	5.692	5.782	5.765	894	74	-17	18,36%				6		
44	Area Manado	1.942	2.306	2.209	2.201	260	-105	-7	13,38%				31		
45	Area Palu	2.712	2.798	2.916	2.906	195	108	-9	7,17%				37		

KINERJA PEMBIAYAN RETAIL AREA PER 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.762	7.736	524	-26	7,27%	8.217	94,16%	-480	23	37
2	Area Lhokseumawe	8.448	8.964	8.929	481	-35	5,69%	9.774	91,36%	-844	26	44
3	Area Meulaboh	6.330	6.900	6.928	597	27	9,44%	7.109	97,45%	-181	16	18
4	Area Batam	2.397	2.732	2.762	365	30	15,22%	2.901	95,20%	-139	38	30
5	Area Medan Kota	2.545	2.985	3.028	483	43	19,00%	3.115	97,20%	-87	25	19
6	Area Medan Raya	2.640	3.002	3.046	406	44	15,36%	3.143	96,91%	-97	35	24
7	Area Pekanbaru	5.991	6.772	6.839	847	67	14,14%	6.974	98,06%	-135	6	12
8	Area Pematangsiantar	3.146	3.503	3.535	388	31	12,34%	3.677	96,14%	-142	37	27
9	Area Bandar Lampung	4.153	4.576	4.631	477	55	11,49%	4.866	95,15%	-236	27	31
10	Area Bengkulu	3.643	4.148	4.215	573	67	15,72%	4.183	100,78%	33	20	5
11	Area Jambi	4.260	4.605	4.660	399	54	9,37%	4.802	97,03%	-143	36	21
12	Area Padang	4.496	4.936	4.989	493	53	10,96%	5.146	96,95%	-157	24	22
13	Area Palembang	6.724	7.318	7.412	688	93	10,23%	7.656	96,82%	-244	9	25
14	Area Banten	5.229	5.961	6.091	862	129	16,49%	6.046	100,74%	45	5	6
15	Area Bekasi	5.457	6.086	6.113	657	27	12,04%	6.258	97,68%	-145	11	16
16	Area Jakarta Barat	3.887	4.407	4.477	589	70	15,16%	4.565	98,08%	-88	17	11
17	Area Jakarta Kelapa Gar	3.487	3.981	4.120	633	140	18,15%	4.095	100,61%	25	13	8
18	Area Jakarta Rawamang	4.093	4.482	4.528	435	46	10,63%	4.797	94,39%	-269	31	35
19	Area Jakarta Thamrin	4.380	4.972	5.011	631	39	14,41%	5.133	97,62%	-122	14	17
20	Area Bogor	4.856	5.365	5.414	558	49	11,49%	5.744	94,25%	-330	21	36
21	Area Depok	4.779	5.320	5.360	581	40	12,15%	5.531	96,91%	-171	18	23
22	Area Jakarta Fatmawati	3.666	4.099	4.130	464	31	12,65%	4.325	95,48%	-195	28	28
23	Area Jakarta Pondok Inc	3.011	3.417	3.470	459	52	15,24%	3.689	94,06%	-219	29	38
24	Area Jakarta Saharjo	2.222	2.420	2.442	220	22	9,89%	2.694	90,62%	-253	44	45
25	Area Tangerang Selatan	3.565	3.904	3.925	360	21	10,10%	4.263	92,09%	-337	39	41
26	Area Bandung Kota	5.826	6.834	6.957	1.130	123	19,40%	6.833	101,81%	124	2	3
27	Area Bandung Raya	5.409	5.976	6.045	635	68	11,75%	6.282	96,23%	-237	12	26
28	Area Cirebon	4.206	4.662	4.737	532	75	12,64%	4.963	95,46%	-226	22	29
29	Area Purwokerto	2.362	2.554	2.581	219	27	9,27%	2.806	91,99%	-225	45	42
30	Area Semarang Kota	3.801	4.192	4.235	435	43	11,44%	4.029	105,13%	207	32	1
31	Area Pekalongan	2.273	2.553	2.589	316	36	13,90%	2.726	94,95%	-138	41	32
32	Area Solo	3.186	3.433	3.467	280	34	8,80%	3.706	93,55%	-239	42	39
33	Area Yogyakarta	3.016	3.388	3.442	426	54	14,13%	3.634	94,72%	-192	33	34
34	Area Denpasar	6.985	7.780	7.897	912	118	13,06%	7.855	100,54%	43	4	9
35	Area Jember	2.789	3.004	3.058	269	54	9,66%	3.319	92,14%	-261	43	40
36	Area Kediri	3.187	3.458	3.514	327	56	10,25%	3.831	91,73%	-317	40	43
37	Area Malang	3.372	3.748	3.791	419	43	12,44%	3.997	94,85%	-206	34	33
38	Area Surabaya Kota	4.447	4.988	5.061	614	72	13,80%	5.176	97,77%	-115	15	15
39	Area Surabaya Raya	4.275	4.773	4.852	576	78	13,48%	4.962	97,78%	-110	19	14
40	Area Balikpapan	4.911	5.600	5.716	804	115	16,38%	5.676	100,70%	40	7	7
41	Area Banjarmasin	5.586	6.226	6.250	664	24	11,88%	6.391	97,80%	-141	10	13
42	Area Pontianak	6.233	6.662	6.688	455	26	7,29%	6.882	97,18%	-194	30	20
43	Area Makassar	7.265	8.778	8.972	1.707	194	23,49%	8.796	102,00%	176	1	2
44	Area Manado	4.255	4.891	4.983	728	92	17,11%	4.990	99,86%	-7	8	10
45	Area Palu	5.623	6.507	6.641	1.018	134	18,11%	6.551	101,38%	90	3	4

KINERJA CFG AREA PER 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.028	448	21	9,78%	5.143	97,76%	-115	9	19
2	Area Lhokseumawe	4.236	4.555	4.553	317	-2	7,47%	4.798	94,90%	-245	19	40
3	Area Meulaboh	3.283	3.774	3.813	530	39	16,13%	3.680	103,60%	133	3	1
4	Area Batam	1.770	1.955	1.974	204	18	11,50%	2.003	98,53%	-29	28	16
5	Area Medan Kota	1.945	2.149	2.167	222	18	11,42%	2.206	98,21%	-39	26	18
6	Area Medan Raya	1.991	2.156	2.178	187	22	9,40%	2.212	98,49%	-33	34	17
7	Area Pekanbaru	3.886	4.212	4.256	370	44	9,53%	4.354	97,75%	-98	14	20
8	Area Pematangsiantar	2.256	2.392	2.412	155	19	6,89%	2.483	97,11%	-72	39	24
9	Area Bandar Lampung	2.629	2.775	2.794	165	19	6,28%	2.948	94,79%	-154	37	41
10	Area Bengkulu	2.332	2.632	2.674	342	43	14,65%	2.585	103,43%	89	15	2
11	Area Jambi	2.759	2.947	2.977	218	30	7,90%	2.987	99,64%	-11	27	11
12	Area Padang	3.150	3.331	3.345	195	14	6,19%	3.433	97,43%	-88	31	22
13	Area Palembang	4.405	4.828	4.879	474	51	10,76%	4.933	98,91%	-54	6	15
14	Area Banten	3.990	4.454	4.509	519	56	13,01%	4.443	101,49%	66	5	4
15	Area Bekasi	4.262	4.659	4.697	435	38	10,20%	4.747	98,93%	-51	10	14
16	Area Jakarta Barat	3.121	3.534	3.571	450	37	14,43%	3.519	101,48%	52	8	5
17	Area Jakarta Kelapa Gac	2.887	3.186	3.215	328	29	11,35%	3.218	99,91%	-3	16	9
18	Area Jakarta Rawamang	3.247	3.470	3.489	242	19	7,46%	3.621	96,34%	-133	23	29
19	Area Jakarta Thamrin	3.676	4.039	4.078	402	39	10,93%	4.119	99,00%	-41	12	13
20	Area Bogor	3.846	4.215	4.244	398	29	10,36%	4.420	96,02%	-176	13	32
21	Area Depok	4.134	4.440	4.462	327	21	7,91%	4.623	96,50%	-162	17	26
22	Area Jakarta Fatmawati	3.130	3.399	3.418	288	18	9,19%	3.565	95,89%	-147	21	33
23	Area Jakarta Pondok Inc	2.588	2.877	2.893	305	16	11,79%	3.033	95,39%	-140	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.921	147	11	8,31%	2.040	94,18%	-119	40	43
25	Area Tangerang Selatan	2.845	3.035	3.043	198	8	6,97%	3.205	94,96%	-162	30	39
26	Area Bandung Kota	4.040	4.520	4.566	527	47	13,03%	4.577	99,77%	-11	4	10
27	Area Bandung Raya	3.720	4.025	4.046	326	21	8,77%	4.153	97,42%	-107	18	23
28	Area Cirebon	2.765	2.978	2.997	232	19	8,40%	3.149	95,19%	-151	24	38
29	Area Purwokerto	1.391	1.498	1.509	118	11	8,47%	1.574	95,87%	-65	43	35
30	Area Semarang Kota	2.188	2.353	2.365	177	12	8,08%	2.440	96,93%	-75	36	25
31	Area Pekalongan	1.372	1.476	1.487	115	11	8,41%	1.572	94,61%	-85	45	42
32	Area Solo	1.987	2.106	2.120	133	14	6,69%	2.211	95,88%	-91	41	34
33	Area Yogyakarta	1.922	2.076	2.107	186	31	9,67%	2.162	97,46%	-55	35	21
34	Area Denpasar	4.931	5.308	5.351	421	43	8,53%	5.292	101,12%	59	11	7
35	Area Jember	1.963	2.063	2.081	118	17	6,00%	2.228	93,40%	-147	44	44
36	Area Kediri	2.053	2.190	2.210	157	20	7,67%	2.293	96,38%	-83	38	27
37	Area Malang	2.417	2.589	2.607	190	18	7,87%	2.725	95,68%	-118	32	36
38	Area Surabaya Kota	3.249	3.442	3.450	202	8	6,21%	3.589	96,13%	-139	29	31
39	Area Surabaya Raya	2.461	2.635	2.649	188	13	7,64%	2.749	96,36%	-100	33	28
40	Area Balikpapan	2.662	2.777	2.783	121	6	4,56%	3.007	92,55%	-224	42	45
41	Area Banjarmasin	3.058	3.276	3.288	230	12	7,52%	3.415	96,28%	-127	25	30
42	Area Pontianak	3.337	3.580	3.609	272	28	8,15%	3.625	99,54%	-17	22	12
43	Area Makassar	5.254	6.086	6.159	905	73	17,22%	6.040	101,98%	120	1	3
44	Area Manado	3.431	3.858	3.892	461	35	13,45%	3.889	100,09%	4	7	8
45	Area Palu	4.503	5.032	5.110	607	79	13,48%	5.051	101,17%	59	2	6

KINERJA CFG - MITRAGUNA 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.520	341	18	10,72%	3.569	98,62%	-49	6	15
2	Area Lhokseumawe	3.065	3.287	3.288	223	1	7,28%	3.454	95,18%	-167	13	28
3	Area Meulaboh	2.526	2.865	2.898	372	33	14,72%	2.802	103,43%	96	3	6
4	Area Batam	1.212	1.336	1.343	131	8	10,85%	1.384	97,03%	-41	25	24
5	Area Medan Kota	1.384	1.570	1.583	199	14	14,41%	1.578	100,35%	6	15	9
6	Area Medan Raya	1.475	1.606	1.624	150	19	10,16%	1.638	99,14%	-14	21	12
7	Area Pekanbaru	2.498	2.751	2.782	284	32	11,39%	2.846	97,77%	-64	10	20
8	Area Pematangsiantar	1.324	1.437	1.456	132	18	9,96%	1.494	97,40%	-39	24	23
9	Area Bandar Lampung	1.178	1.294	1.308	130	14	11,02%	1.424	91,82%	-116	26	34
10	Area Bengkulu	1.452	1.722	1.760	308	38	21,19%	1.640	107,33%	120	8	2
11	Area Jambi	1.779	1.933	1.951	172	18	9,64%	1.926	101,31%	25	17	8
12	Area Padang	1.730	1.856	1.867	137	11	7,91%	1.910	97,74%	-43	23	21
13	Area Palembang	2.161	2.396	2.420	260	25	12,02%	2.458	98,45%	-38	11	16
14	Area Banten	1.324	1.493	1.513	189	20	14,24%	1.523	99,31%	-10	16	10
15	Area Bekasi	456	537	551	95	14	20,89%	657	83,84%	-106	34	44
16	Area Jakarta Barat	1.087	1.219	1.235	149	16	13,69%	1.264	97,73%	-29	22	22
17	Area Jakarta Kelapa Gac	795	908	918	123	9	15,41%	936	98,05%	-18	29	17
18	Area Jakarta Rawamang	564	619	634	70	14	12,33%	726	87,32%	-92	41	39
19	Area Jakarta Thamrin	1.711	1.990	2.006	295	16	17,23%	1.900	105,55%	105	9	4
20	Area Bogor	482	549	558	76	9	15,75%	632	88,26%	-74	39	38
21	Area Depok	292	376	385	93	9	32,05%	415	92,78%	-30	35	33
22	Area Jakarta Fatmawati	672	772	787	115	15	17,05%	923	85,31%	-136	30	41
23	Area Jakarta Pondok Inc	383	459	469	87	11	22,64%	541	86,69%	-72	36	40
24	Area Jakarta Saharjo	266	292	298	31	6	11,75%	365	81,57%	-67	44	45
25	Area Tangerang Selatan	286	311	312	26	1	9,08%	368	84,79%	-56	45	42
26	Area Bandung Kota	1.235	1.378	1.398	163	20	13,18%	1.483	94,25%	-85	19	30
27	Area Bandung Raya	1.214	1.397	1.414	200	16	16,47%	1.445	97,84%	-31	14	19
28	Area Cirebon	1.554	1.702	1.717	164	15	10,53%	1.830	93,85%	-113	18	31
29	Area Purwokerto	750	819	825	75	6	10,04%	858	96,21%	-33	40	27
30	Area Semarang Kota	1.035	1.147	1.160	125	13	12,07%	1.183	98,02%	-23	28	18
31	Area Pekalongan	570	623	627	58	5	10,14%	688	91,25%	-60	43	35
32	Area Solo	763	837	847	84	10	11,00%	895	94,61%	-48	37	29
33	Area Yogyakarta	918	1.027	1.045	128	18	13,91%	1.060	98,65%	-14	27	14
34	Area Denpasar	2.026	2.357	2.394	368	37	18,17%	2.217	107,99%	177	4	1
35	Area Jember	865	950	961	96	11	11,10%	1.026	93,63%	-65	33	32
36	Area Kediri	927	1.011	1.027	100	16	10,81%	1.062	96,73%	-35	32	25
37	Area Malang	492	551	560	68	9	13,73%	664	84,22%	-105	42	43
38	Area Surabaya Kota	989	1.064	1.068	79	5	8,04%	1.176	90,82%	-108	38	36
39	Area Surabaya Raya	1.055	1.193	1.207	152	14	14,39%	1.215	99,31%	-8	20	11
40	Area Balikpapan	1.543	1.640	1.647	104	6	6,71%	1.821	90,43%	-174	31	37
41	Area Banjarmasin	1.547	1.757	1.772	225	15	14,55%	1.833	96,64%	-62	12	26
42	Area Pontianak	1.598	1.902	1.934	337	32	21,08%	1.829	105,74%	105	7	3
43	Area Makassar	2.899	3.527	3.589	690	62	23,81%	3.447	104,13%	142	1	5
44	Area Manado	2.452	2.779	2.807	355	28	14,46%	2.833	99,07%	-26	5	13
45	Area Palu	2.274	2.616	2.672	398	56	17,49%	2.585	103,38%	87	2	7

KINERJA CFG - Pensiun 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	630	630	39	-1	6,57%	674	93,43%	-44	6	34
2	Area Lhokseumawe	816	856	854	38	-2	4,61%	897	95,15%	-44	7	30
3	Area Meulaboh	525	618	623	98	6	18,65%	593	105,13%	30	2	3
4	Area Batam	95	99	99	4	0	4,05%	115	86,18%	-16	33	41
5	Area Medan Kota	184	197	199	15	3	8,28%	206	96,68%	-7	18	22
6	Area Medan Raya	245	268	270	25	2	10,07%	264	102,28%	6	12	6
7	Area Pekanbaru	550	560	562	12	2	2,25%	589	95,37%	-27	21	29
8	Area Pematangsiantar	471	481	481	10	-0	2,06%	490	98,02%	-10	25	18
9	Area Bandar Lampung	200	212	214	13	2	6,62%	228	93,50%	-15	19	32
10	Area Bengkulu	383	396	398	15	2	4,04%	416	95,65%	-18	17	27
11	Area Jambi	352	369	370	18	1	5,21%	381	97,14%	-11	16	21
12	Area Padang	646	660	660	13	-0	2,05%	677	97,44%	-17	20	19
13	Area Palembang	326	349	351	25	2	7,61%	354	99,29%	-3	11	12
14	Area Banten	167	170	170	2	0	1,44%	176	96,65%	-6	37	23
15	Area Bekasi	75	72	71	-4	-0	-5,24%	85	84,37%	-13	41	43
16	Area Jakarta Barat	42	45	45	4	1	8,70%	49	92,67%	-4	35	36
17	Area Jakarta Kelapa Gac	49	53	54	4	1	8,44%	56	96,33%	-2	32	24
18	Area Jakarta Rawamang	52	61	62	10	0	18,77%	59	104,70%	3	24	4
19	Area Jakarta Thamrin	54	62	63	8	1	15,57%	63	100,33%	0	26	10
20	Area Bogor	166	185	186	20	2	12,32%	183	101,51%	3	13	7
21	Area Depok	43	46	47	4	0	8,79%	47	99,26%	-0	34	13
22	Area Jakarta Fatmawati	21	27	29	7	1	35,08%	24	118,21%	4	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,50%	18	98,43%	-0	36	15
24	Area Jakarta Saharjo	60	68	68	8	0	13,16%	74	92,44%	-6	27	37
25	Area Tangerang Selatan	23	25	25	1	0	6,21%	31	81,63%	-6	39	45
26	Area Bandung Kota	186	200	205	20	5	10,56%	211	97,20%	-6	15	20
27	Area Bandung Raya	284	316	318	34	2	11,95%	317	100,18%	1	8	11
28	Area Cirebon	312	331	332	20	1	6,30%	347	95,56%	-15	14	28
29	Area Purwokerto	189	219	220	30	1	16,08%	202	108,77%	18	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,46%	117	83,76%	-19	40	44
31	Area Pekalongan	147	157	158	11	2	7,64%	161	98,34%	-3	22	16
32	Area Solo	86	90	92	6	1	7,27%	101	90,74%	-9	29	40
33	Area Yogyakarta	146	154	156	10	2	7,06%	162	96,03%	-6	23	26
34	Area Denpasar	1.757	1.850	1.859	102	9	5,78%	1.843	100,86%	16	1	8
35	Area Jember	460	463	465	5	2	1,05%	484	96,13%	-19	30	25
36	Area Kediri	614	643	646	32	3	5,18%	643	100,48%	3	9	9
37	Area Malang	265	268	269	4	1	1,65%	289	93,24%	-19	31	35
38	Area Surabaya Kota	165	159	159	-6	-0	-3,88%	188	84,74%	-29	43	42
39	Area Surabaya Raya	427	409	408	-19	-1	-4,35%	449	90,95%	-41	45	39
40	Area Balikpapan	406	410	409	2	-1	0,59%	442	92,35%	-34	38	38
41	Area Banjarmasin	607	603	602	-5	-1	-0,80%	644	93,44%	-42	42	33
42	Area Pontianak	690	678	677	-13	-1	-1,88%	720	94,00%	-43	44	31
43	Area Makassar	1.048	1.110	1.115	66	5	6,34%	1.132	98,48%	-17	4	14
44	Area Manado	674	759	765	91	7	13,55%	741	103,33%	25	3	5
45	Area Palu	1.335	1.376	1.380	45	3	3,35%	1.406	98,11%	-27	5	17

KINERJA CFG - GRIYA 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	775	53	5	7,28%	776	99,77%	-2	21	13
2	Area Lhokseumawe	235	255	256	22	2	9,27%	284	90,26%	-28	29	43
3	Area Meulaboh	146	158	158	11	-0	7,75%	172	91,47%	-15	32	41
4	Area Batam	392	436	445	53	9	13,55%	413	107,90%	33	20	1
5	Area Medan Kota	312	313	315	4	3	1,15%	335	94,18%	-19	35	36
6	Area Medan Raya	237	233	233	-4	0	-1,74%	256	90,95%	-23	38	42
7	Area Pekanbaru	596	601	607	11	6	1,82%	637	95,31%	-30	33	33
8	Area Pematangsiantar	417	391	389	-28	-2	-6,64%	434	89,64%	-45	42	44
9	Area Bandar Lampung	1.159	1.140	1.142	-17	1	-1,46%	1.158	98,63%	-16	41	17
10	Area Bengkulu	450	436	435	-15	-1	-3,34%	473	92,12%	-37	40	40
11	Area Jambi	564	552	560	-4	8	-0,65%	587	95,53%	-26	37	31
12	Area Padang	702	727	730	28	3	3,99%	740	98,60%	-10	27	19
13	Area Palembang	1.805	1.935	1.958	153	23	8,46%	1.948	100,53%	10	9	9
14	Area Banten	2.325	2.580	2.608	283	27	12,19%	2.523	103,38%	85	3	4
15	Area Bekasi	3.620	3.908	3.924	305	16	8,42%	3.841	102,16%	83	2	5
16	Area Jakarta barat	1.820	2.052	2.071	251	19	13,78%	1.992	103,95%	79	5	3
17	Area Jakarta Kelapa Gac	1.988	2.162	2.180	192	18	9,66%	2.136	102,05%	44	6	7
18	Area Jakarta Rawamang	2.552	2.681	2.684	133	3	5,20%	2.718	98,77%	-33	11	16
19	Area Jakarta Thamrin	1.804	1.842	1.863	59	21	3,26%	2.002	93,07%	-139	19	39
20	Area Bogor	2.998	3.238	3.253	254	14	8,48%	3.360	96,81%	-107	4	26
21	Area Depok	3.661	3.838	3.844	182	5	4,98%	3.976	96,66%	-133	8	28
22	Area Jakarta Fatmawati	2.374	2.504	2.505	131	1	5,52%	2.511	99,77%	-6	12	12
23	Area Jakarta Pondok Inc	2.034	2.211	2.217	183	6	9,00%	2.265	97,87%	-48	7	23
24	Area Jakarta Saharjo	1.377	1.469	1.475	98	5	7,12%	1.499	98,39%	-24	14	21
25	Area Tangerang Selatan	2.471	2.601	2.605	135	4	5,46%	2.688	96,92%	-83	10	25
26	Area Bandung Kota	2.459	2.774	2.797	338	24	13,76%	2.674	104,62%	124	1	2
27	Area Bandung Raya	2.072	2.133	2.134	62	1	3,01%	2.225	95,90%	-91	17	30
28	Area Cirebon	808	839	838	30	-1	3,70%	868	96,51%	-30	26	29
29	Area Purwokerto	411	415	419	8	4	1,85%	449	93,15%	-31	34	38
30	Area Semarang Kota	966	1.002	1.000	34	-3	3,50%	1.019	98,14%	-19	25	22
31	Area Pekalongan	508	547	551	43	5	8,48%	550	100,21%	1	22	11
32	Area Solo	1.080	1.118	1.121	41	3	3,78%	1.127	99,45%	-6	23	15
33	Area Yogyakarta	779	795	803	24	8	3,05%	829	96,77%	-27	28	27
34	Area Denpasar	1.062	990	985	-78	-5	-7,32%	1.105	89,12%	-120	45	45
35	Area Jember	585	583	587	2	3	0,29%	622	94,31%	-35	36	35
36	Area Kediri	429	441	442	13	1	3,12%	463	95,44%	-21	30	32
37	Area Malang	1.556	1.612	1.616	61	5	3,89%	1.622	99,66%	-6	18	14
38	Area Surabaya Kota	1.967	2.058	2.061	94	4	4,79%	2.056	100,26%	5	15	10
39	Area Surabaya Raya	852	890	890	38	-1	4,47%	914	97,36%	-24	24	24
40	Area Balikpapan	580	571	571	-9	0	-1,58%	563	101,49%	8	39	8
41	Area Banjarmasin	706	652	647	-59	-5	-8,29%	688	94,13%	-40	43	37
42	Area Pontianak	1.013	955	952	-62	-3	-6,08%	999	95,30%	-47	44	34
43	Area Makassar	1.155	1.244	1.246	91	2	7,87%	1.265	98,55%	-18	16	20
44	Area Manado	282	295	295	13	-0	4,53%	288	102,16%	6	31	6
45	Area Palu	804	908	921	117	13	14,59%	934	98,62%	-13	13	18

KINERJA CFG - OTO 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	87	104	103	16	-1	17,91%	123	83,87%	-20	33	35
2	Area Lhokseumawe	121	157	155	34	-2	28,19%	162	95,65%	-7	19	18
3	Area Meulaboh	85	133	133	49	0	57,19%	113	118,43%	21	5	3
4	Area Batam	71	85	86	15	1	21,34%	91	94,47%	-5	35	22
5	Area Medan Kota	65	70	69	4	-1	5,90%	88	78,63%	-19	42	39
6	Area Medan Raya	34	50	51	17	1	49,06%	53	95,72%	-2	30	17
7	Area Pekanbaru	243	300	305	63	5	25,88%	283	107,98%	23	2	7
8	Area Pematangsiantar	44	83	86	42	3	94,08%	64	133,73%	22	11	2
9	Area Bandar Lampung	92	129	131	39	2	42,41%	137	95,27%	-7	13	20
10	Area Bengkulu	47	77	81	34	4	71,17%	57	141,93%	24	20	1
11	Area Jambi	64	92	95	32	3	49,68%	94	101,22%	1	22	12
12	Area Padang	72	89	88	17	-1	23,38%	106	83,66%	-17	31	36
13	Area Palembang	112	148	149	37	1	32,82%	173	86,38%	-24	15	32
14	Area Banten	174	210	219	45	8	25,74%	221	98,70%	-3	10	15
15	Area Bekasi	111	142	150	39	8	35,03%	164	91,26%	-14	14	25
16	Area Jakarta Barat	173	218	220	47	1	27,31%	214	102,69%	6	9	11
17	Area Jakarta Kelapa Gac	54	63	63	9	1	16,62%	90	70,46%	-27	39	42
18	Area Jakarta Rawamang	79	108	109	30	1	37,93%	119	91,69%	-10	24	24
19	Area Jakarta Thamrin	107	144	146	40	2	37,13%	154	94,86%	-8	12	21
20	Area Bogor	199	244	247	48	3	23,93%	244	101,12%	3	6	13
21	Area Depok	139	180	186	48	6	34,29%	185	100,86%	2	7	14
22	Area Jakarta Fatmawati	63	96	97	35	1	55,33%	107	90,87%	-10	17	26
23	Area Jakarta Pondok Inc	156	189	189	33	-0	21,01%	208	90,75%	-19	21	27
24	Area Jakarta Saharjo	71	81	81	10	-0	14,27%	103	78,81%	-22	37	38
25	Area Tangerang Selatan	65	98	101	36	3	55,52%	118	85,38%	-17	16	33
26	Area Bandung Kota	160	168	166	6	-2	3,65%	209	79,48%	-43	40	37
27	Area Bandung Raya	150	178	180	30	2	20,02%	166	108,88%	15	23	4
28	Area Cirebon	91	107	110	19	3	21,18%	103	106,65%	7	29	9
29	Area Purwokerto	41	45	45	5	0	11,12%	65	69,92%	-19	41	43
30	Area Semarang Kota	88	107	108	20	1	22,10%	121	88,94%	-13	28	29
31	Area Pekalongan	147	150	150	3	-0	2,16%	173	86,70%	-23	43	30
32	Area Solo	59	61	61	2	0	3,40%	88	69,14%	-27	45	44
33	Area Yogyakarta	79	100	104	24	3	30,35%	111	93,34%	-7	27	23
34	Area Denpasar	86	111	114	29	3	33,42%	128	89,64%	-13	25	28
35	Area Jember	53	67	68	15	2	28,88%	96	71,16%	-28	34	41
36	Area Kediri	83	95	95	12	-0	14,60%	125	75,90%	-30	36	40
37	Area Malang	104	158	162	58	4	55,44%	150	108,21%	12	3	6
38	Area Surabaya Kota	128	162	162	35	0	27,05%	170	95,44%	-8	18	19
39	Area Surabaya Raya	127	143	144	17	1	13,11%	170	84,20%	-27	32	34
40	Area Balikpapan	132	156	157	25	1	18,74%	181	86,51%	-24	26	31
41	Area Banjarmasin	199	264	267	68	3	34,37%	249	107,00%	17	1	8
42	Area Pontianak	36	45	46	10	0	26,92%	77	59,25%	-31	38	45
43	Area Makassar	152	204	209	57	4	37,76%	196	106,43%	13	4	10
44	Area Manado	23	25	26	3	1	11,93%	27	96,47%	-1	44	16
45	Area Palu	91	132	138	47	6	52,06%	127	108,84%	11	8	5

KINERJA PWG - AREA 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	455	464	231	9	99,30%	524	88,65%	-59	14	28
2	Area Lhokseumawe	317	668	664	347	-4	109,54%	667	99,62%	-2	5	12
3	Area Meulaboh	191	375	382	191	7	99,87%	390	97,78%	-9	22	16
4	Area Batam	193	324	338	145	15	75,16%	363	93,28%	-24	34	22
5	Area Medan Kota	252	434	456	203	22	80,61%	453	100,58%	3	17	11
6	Area Medan Raya	201	357	376	175	19	87,05%	371	101,17%	4	25	9
7	Area Pekanbaru	256	539	571	315	33	123,27%	601	95,02%	-30	7	19
8	Area Pematangsiantar	259	423	431	173	9	66,71%	433	99,60%	-2	27	13
9	Area Bandar Lampung	257	452	477	220	26	85,80%	512	93,25%	-35	15	23
10	Area Bengkulu	148	274	286	138	12	93,19%	313	91,48%	-27	36	24
11	Area Jambi	214	360	378	164	18	76,45%	401	94,25%	-23	30	21
12	Area Padang	305	483	513	208	30	68,07%	529	97,08%	-15	16	18
13	Area Palembang	259	433	452	193	19	74,34%	515	87,75%	-63	21	30
14	Area Banten	231	462	496	265	34	114,47%	489	101,55%	8	11	8
15	Area Bekasi	237	401	419	182	18	76,71%	475	88,33%	-55	23	29
16	Area Jakarta Barat	224	334	347	124	13	55,26%	437	79,50%	-90	39	40
17	Area Jakarta Kelapa Gac	185	295	307	121	11	65,36%	386	79,43%	-79	40	41
18	Area Jakarta Rawamanc	198	324	336	138	11	69,82%	440	76,18%	-105	37	44
19	Area Jakarta Thamrin	217	342	358	141	16	64,97%	465	76,92%	-107	35	43
20	Area Bogor	168	306	322	154	16	91,99%	392	82,14%	-70	32	37
21	Area Depok	198	351	366	169	15	85,39%	401	91,31%	-35	29	25
22	Area Jakarta Fatmawati	144	249	262	118	13	81,99%	313	83,63%	-51	41	35
23	Area Jakarta Pondok Inc	145	233	245	100	12	69,23%	328	74,67%	-83	44	45
24	Area Jakarta Saharjo	134	217	228	94	11	70,39%	296	77,00%	-68	45	42
25	Area Tangerang Selatan	136	230	239	103	9	76,16%	289	82,80%	-50	43	36
26	Area Bandung Kota	461	823	858	397	35	86,23%	807	106,36%	51	3	4
27	Area Bandung Raya	408	672	708	300	36	73,44%	749	94,46%	-42	9	20
28	Area Cirebon	463	751	801	338	50	73,09%	764	104,80%	37	6	5
29	Area Purwokerto	116	211	221	105	10	90,45%	255	86,96%	-33	42	32
30	Area Semarang Kota	276	455	477	201	22	73,07%	545	87,51%	-68	18	31
31	Area Pekalongan	154	286	305	152	19	98,51%	294	103,74%	11	33	7
32	Area Solo	180	297	314	133	16	73,96%	383	81,80%	-70	38	38
33	Area Yogyakarta	252	437	448	196	12	77,95%	534	83,92%	-86	19	34
34	Area Denpasar	712	1.067	1.116	403	49	56,62%	1.073	103,96%	42	2	6
35	Area Jember	189	351	384	195	33	103,12%	388	99,17%	-3	20	14
36	Area Kediri	176	327	346	170	19	97,02%	387	89,33%	-41	28	27
37	Area Malang	238	390	412	174	22	72,87%	461	89,43%	-49	26	26
38	Area Surabaya Kota	361	623	648	287	25	79,44%	666	97,40%	-17	10	17
39	Area Surabaya Raya	443	678	707	264	29	59,51%	719	98,34%	-12	12	15
40	Area Balikpapan	493	783	805	312	22	63,37%	796	101,16%	9	8	10
41	Area Banjarmasin	370	525	545	175	20	47,43%	675	80,75%	-130	24	39
42	Area Pontianak	280	421	437	156	15	55,86%	518	84,28%	-81	31	33
43	Area Makassar	1.042	1.723	1.811	768	88	73,72%	1.611	112,39%	200	1	2
44	Area Manado	418	635	666	248	31	59,33%	621	107,16%	45	13	3
45	Area Palu	491	808	855	363	46	73,94%	745	114,77%	110	4	1

KINERJA PWG -GADAI AREA 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	155	158	82	3	106,38%	126	125,20%	32	12	4
2	Area Lhokseumawe	112	224	224	112	0	100,14%	177	126,72%	47	10	3
3	Area Meulaboh	55	104	106	51	1	93,51%	89	118,55%	17	26	11
4	Area Batam	70	105	109	39	4	55,05%	100	109,03%	9	34	26
5	Area Medan Kota	141	200	210	69	10	49,04%	177	118,38%	33	17	12
6	Area Medan Raya	108	162	168	59	6	54,79%	140	119,39%	27	22	8
7	Area Pekanbaru	106	172	178	72	6	67,99%	168	105,68%	10	16	31
8	Area Pematangsiantar	131	195	192	60	-3	46,04%	166	115,41%	26	21	17
9	Area Bandar Lampung	116	182	194	78	12	67,07%	167	116,19%	27	14	14
10	Area Bengkulu	50	86	90	41	4	81,41%	82	109,87%	8	32	23
11	Area Jambi	102	159	166	64	7	62,07%	144	115,31%	22	20	18
12	Area Padang	135	159	173	38	14	28,25%	184	93,79%	-11	36	40
13	Area Palembang	94	140	146	51	6	54,60%	140	103,82%	5	25	33
14	Area Banten	90	148	157	67	9	74,16%	119	131,33%	37	18	1
15	Area Bekasi	114	150	153	39	3	34,13%	150	102,18%	3	33	35
16	Area Jakarta Barat	91	118	123	32	6	35,28%	121	101,65%	2	40	36
17	Area Jakarta Kelapa Gac	52	69	72	20	3	38,61%	84	86,30%	-11	45	42
18	Area Jakarta Rawamanc	68	105	110	42	4	62,35%	97	113,49%	13	30	20
19	Area Jakarta Thamrin	62	89	93	31	4	50,36%	114	81,69%	-21	41	45
20	Area Bogor	60	91	96	37	6	62,04%	78	124,39%	19	37	5
21	Area Depok	93	145	150	57	5	61,12%	125	120,50%	26	23	7
22	Area Jakarta Fatmawati	52	78	81	28	3	54,11%	71	113,38%	10	42	21
23	Area Jakarta Pondok Inc	48	69	73	25	4	51,43%	73	99,97%	-0	44	37
24	Area Jakarta Saharjo	69	93	97	27	3	39,58%	100	96,58%	-3	43	39
25	Area Tangerang Selatan	58	88	91	33	2	56,29%	70	129,03%	20	39	2
26	Area Bandung Kota	204	320	333	129	14	63,10%	296	112,71%	38	6	22
27	Area Bandung Raya	190	275	290	99	14	52,12%	281	103,25%	9	11	34
28	Area Cirebon	253	359	387	134	28	53,03%	335	115,49%	52	5	16
29	Area Purwokerto	36	66	69	33	3	93,02%	58	119,12%	11	38	9
30	Area Semarang Kota	123	192	200	77	7	62,38%	173	115,80%	27	15	15
31	Area Pekalongan	79	115	120	41	5	52,45%	111	108,25%	9	31	28
32	Area Solo	69	105	115	46	10	67,60%	111	103,85%	4	27	32
33	Area Yogyakarta	92	156	157	65	1	70,67%	144	109,06%	13	19	25
34	Area Denpasar	454	650	675	221	25	48,75%	577	117,04%	98	2	13
35	Area Jember	71	117	124	53	6	73,95%	134	92,01%	-11	24	41
36	Area Kediri	66	104	110	45	6	67,84%	129	85,48%	-19	28	44
37	Area Malang	116	184	196	80	12	69,34%	184	106,57%	12	13	30
38	Area Surabaya Kota	183	288	300	117	13	63,72%	279	107,43%	21	8	29
39	Area Surabaya Raya	259	370	383	123	13	47,60%	350	109,16%	32	7	24
40	Area Balikpapan	348	520	531	183	11	52,65%	435	122,00%	96	4	6
41	Area Banjarmasin	161	197	199	39	2	23,96%	232	85,75%	-33	35	43
42	Area Pontianak	85	119	128	43	9	51,22%	129	99,25%	-1	29	38
43	Area Makassar	782	1.129	1.160	379	31	48,45%	1.016	114,22%	145	1	19
44	Area Manado	318	424	431	114	8	35,87%	398	108,53%	34	9	27
45	Area Palu	380	568	589	208	20	54,71%	494	119,09%	94	3	10

KINERJA PWG CILEM- AREA 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	156	300	306	150	6	95,83%	397	77,02%	-91	12	33
2	Area Lhokseumawe	205	444	440	235	-4	114,67%	490	89,85%	-50	4	15
3	Area Meulaboh	136	271	276	140	6	102,41%	301	91,64%	-25	18	10
4	Area Batam	123	219	229	106	11	86,70%	263	87,28%	-33	33	21
5	Area Medan Kota	112	234	246	134	12	120,30%	276	89,18%	-30	20	18
6	Area Medan Raya	93	195	208	116	13	124,79%	231	90,09%	-23	27	14
7	Area Pekanbaru	150	366	393	243	27	162,35%	433	90,87%	-39	3	12
8	Area Pematangsiantar	128	228	240	112	12	87,99%	267	89,77%	-27	29	16
9	Area Bandar Lampung	141	270	284	143	14	101,20%	345	82,17%	-62	14	24
10	Area Bengkulu	98	188	196	97	8	99,15%	231	84,93%	-35	36	22
11	Area Jambi	112	201	212	100	11	89,59%	258	82,49%	-45	35	23
12	Area Padang	171	324	340	170	16	99,55%	344	98,84%	-4	10	7
13	Area Palembang	165	293	306	141	13	85,60%	375	81,73%	-68	16	26
14	Area Banten	141	314	340	198	25	140,10%	369	91,93%	-30	7	9
15	Area Bekasi	123	251	266	143	15	116,08%	325	81,95%	-59	13	25
16	Area Jakarta Barat	132	216	224	91	7	69,02%	315	70,97%	-92	39	41
17	Area Jakarta Kelapa Gac	133	226	234	101	8	75,83%	302	77,53%	-68	34	32
18	Area Jakarta Rawamang	130	219	226	96	7	73,72%	344	65,67%	-118	37	45
19	Area Jakarta Thamrin	155	254	265	110	12	70,79%	352	75,38%	-87	32	35
20	Area Bogor	108	215	226	117	11	108,45%	315	71,73%	-89	26	40
21	Area Depok	104	206	216	112	10	107,05%	277	78,16%	-60	30	28
22	Area Jakarta Fatmawati	92	171	181	90	10	97,89%	242	74,90%	-61	40	36
23	Area Jakarta Pondok Inc	96	164	171	75	8	78,18%	254	67,37%	-83	42	43
24	Area Jakarta Saharjo	64	124	131	67	8	103,46%	196	66,99%	-65	45	44
25	Area Tangerang Selatan	78	142	148	71	6	91,03%	219	67,91%	-70	44	42
26	Area Bandung Kota	256	504	525	268	21	104,65%	511	102,69%	14	2	5
27	Area Bandung Raya	218	397	418	201	22	92,07%	469	89,21%	-51	6	17
28	Area Cirebon	209	392	413	204	22	97,32%	429	96,44%	-15	5	8
29	Area Purwokerto	81	146	153	72	7	89,32%	197	77,55%	-44	43	31
30	Area Semarang Kota	153	262	277	125	15	81,69%	373	74,42%	-95	25	38
31	Area Pekalongan	75	171	186	110	14	146,62%	184	101,02%	2	31	6
32	Area Solo	112	193	199	87	6	77,86%	273	72,85%	-74	41	39
33	Area Yogyakarta	160	281	291	131	10	82,17%	390	74,61%	-99	22	37
34	Area Denpasar	259	417	441	182	24	70,41%	497	88,77%	-56	8	19
35	Area Jember	118	234	261	143	27	120,66%	253	102,97%	8	15	4
36	Area Kediri	110	223	236	126	13	114,46%	258	91,25%	-23	24	11
37	Area Malang	123	206	216	93	10	76,20%	277	78,04%	-61	38	30
38	Area Surabaya Kota	178	335	348	170	13	95,64%	386	90,14%	-38	9	13
39	Area Surabaya Raya	184	308	324	140	16	76,30%	368	88,04%	-44	17	20
40	Area Balikpapan	145	263	274	129	11	89,05%	361	76,03%	-86	23	34
41	Area Banjarmasin	209	328	346	137	17	65,48%	442	78,13%	-97	19	29
42	Area Pontianak	195	302	308	113	6	57,88%	389	79,31%	-80	28	27
43	Area Makassar	261	594	650	390	57	149,50%	595	109,27%	55	1	1
44	Area Manado	100	211	234	134	23	133,58%	224	104,74%	11	21	3
45	Area Palu	111	240	266	155	26	139,93%	250	106,25%	16	11	2

KINERJA SME - AREA 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	837	782	-20	-55	-2,51%	842	92,94%	-59	42	30
2	Area Lhokseumawe	1.021	844	841	-180	-3	-17,61%	1.213	69,35%	-372	45	44
3	Area Meulaboh	762	702	694	-68	-9	-8,93%	812	85,42%	-118	44	36
4	Area Batam	123	127	121	-2	-6	-1,46%	173	70,01%	-52	39	43
5	Area Medan Kota	188	207	209	20	1	10,80%	245	85,16%	-36	35	37
6	Area Medan Raya	80	100	102	21	2	26,72%	138	74,01%	-36	34	42
7	Area Pekanbaru	825	969	948	123	-22	14,91%	879	107,82%	69	6	12
8	Area Pematangsiantar	185	243	244	60	1	32,32%	252	96,82%	-8	18	25
9	Area Bandar Lampung	332	394	397	65	3	19,71%	381	104,17%	16	15	15
10	Area Bengkulu	254	292	298	44	6	17,25%	313	95,18%	-15	23	28
11	Area Jambi	435	370	368	-67	-3	-15,38%	494	74,45%	-126	43	40
12	Area Padang	355	389	391	36	2	10,13%	429	91,17%	-38	27	31
13	Area Palembang	1.061	1.051	1.069	7	18	0,70%	1.110	96,28%	-41	38	26
14	Area Banten	453	501	537	84	36	18,53%	509	105,50%	28	9	14
15	Area Bekasi	581	661	629	48	-32	8,25%	622	101,10%	7	22	20
16	Area Jakarta Kebon Jeru	222	245	265	43	20	19,47%	255	103,83%	10	25	16
17	Area Jakarta Kelapa Gac	213	315	414	201	99	94,24%	268	154,57%	146	4	1
18	Area Jakarta Rawamang	285	322	337	52	16	18,22%	334	101,03%	3	19	21
19	Area Jakarta Thamrin	403	510	491	88	-19	21,74%	452	108,74%	39	8	10
20	Area Bogor	340	380	383	43	3	12,79%	391	97,96%	-8	24	23
21	Area Depok	273	346	347	74	0	26,88%	311	111,46%	36	12	6
22	Area Jakarta Fatmawati	284	335	332	48	-2	17,02%	325	102,28%	7	21	18
23	Area Jakarta Pondok Inc	182	218	243	60	24	33,02%	220	110,45%	23	16	8
24	Area Jakarta Saharjo	233	215	214	-19	-2	-8,35%	267	79,88%	-54	41	39
25	Area Tangerang Selatan	278	324	327	48	2	17,36%	440	74,30%	-113	20	41
26	Area Bandung Kota	600	775	808	208	33	34,64%	677	119,26%	130	3	4
27	Area Bandung Raya	716	775	782	66	6	9,24%	769	101,61%	12	14	19
28	Area Cirebon	371	403	411	39	8	10,51%	410	100,24%	1	26	22
29	Area Purwokerto	300	326	330	31	5	10,30%	368	89,72%	-38	30	32
30	Area Semarang Kota	460	484	482	22	-2	4,77%	510	94,46%	-28	33	29
31	Area Pekalongan	256	294	291	35	-3	13,57%	326	89,19%	-35	28	33
32	Area Solo	427	508	511	84	3	19,62%	462	110,46%	48	10	7
33	Area Yogyakarta	377	430	437	60	8	15,91%	422	103,73%	16	17	17
34	Area Denpasar	346	413	426	81	14	23,28%	392	108,64%	34	11	11
35	Area Jember	209	202	202	-7	0	-3,24%	251	80,48%	-49	40	38
36	Area Kediri	179	196	201	23	6	12,61%	291	69,05%	-90	32	45
37	Area Malang	233	307	302	69	-5	29,58%	276	109,55%	26	13	9
38	Area Surabaya Kota	429	524	561	133	38	30,94%	468	119,94%	93	5	3
39	Area Surabaya Raya	660	728	750	90	22	13,59%	704	106,52%	46	7	13
40	Area Balikpapan	1.337	1.594	1.675	338	82	25,32%	1.378	121,58%	297	1	2
41	Area Banjarmasin	1.618	1.896	1.883	265	-13	16,35%	1.673	112,56%	210	2	5
42	Area Pontianak	2.176	2.214	2.194	18	-20	0,84%	2.240	97,93%	-46	36	24
43	Area Makassar	326	329	359	33	30	10,15%	405	88,54%	-46	29	34
44	Area Manado	210	213	241	31	27	14,57%	253	95,25%	-12	31	27
45	Area Palu	234	244	248	15	4	6,26%	283	87,71%	-35	37	35

KINERJA MBG - AREA 28-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	28-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.463	1.462	-135	-1	-8,46%	1.708	85,58%	-246	45	36
2	Area Lhokseumawe	2.874	2.897	2.871	-3	-26	-0,10%	3.096	92,73%	-225	26	14
3	Area Meulaboh	2.094	2.049	2.040	-55	-9	-2,62%	2.226	91,61%	-187	41	17
4	Area Batam	311	326	329	18	3	5,71%	362	90,69%	-34	11	21
5	Area Medan Kota	159	195	197	37	2	23,50%	211	93,38%	-14	5	12
6	Area Medan Raya	368	389	390	22	1	5,98%	422	92,37%	-32	10	15
7	Area Pekanbaru	1.025	1.052	1.064	39	12	3,77%	1.139	93,36%	-76	4	13
8	Area Pematangsiantar	447	445	447	0	2	0,10%	508	88,11%	-60	23	27
9	Area Bandar Lampung	936	955	962	26	7	2,82%	1.025	93,81%	-63	9	11
10	Area Bengkulu	908	951	957	49	7	5,40%	972	98,52%	-14	3	3
11	Area Jambi	852	928	937	84	9	9,91%	919	101,89%	17	1	2
12	Area Padang	686	733	740	54	6	7,85%	755	97,98%	-15	2	4
13	Area Palembang	998	1.006	1.012	14	6	1,39%	1.098	92,20%	-86	14	16
14	Area Banten	554	545	548	-6	3	-1,05%	605	90,59%	-57	27	23
15	Area Bekasi	377	366	369	-8	2	-2,11%	414	88,92%	-46	31	25
16	Area Jakarta Kebon Jeru	321	294	294	-28	-1	-8,60%	354	82,95%	-60	37	40
17	Area Jakarta Kelapa Gading	202	185	185	-17	0	-8,34%	224	82,64%	-39	35	41
18	Area Jakarta Rawamangun	364	366	367	3	1	0,86%	402	91,28%	-35	20	20
19	Area Jakarta Thamrin	83	81	84	1	3	0,72%	97	86,36%	-13	22	34
20	Area Bogor	503	464	465	-38	1	-7,59%	541	85,88%	-76	40	35
21	Area Depok	174	182	185	11	3	6,56%	195	94,92%	-10	15	7
22	Area Jakarta Fatmawati	109	116	118	10	2	8,99%	123	96,00%	-5	17	6
23	Area Jakarta Pondok Indah	96	89	90	-7	0	-6,81%	109	82,10%	-20	29	43
24	Area Jakarta Saharjo	82	78	79	-2	1	-2,82%	91	86,74%	-12	25	32
25	Area Tangerang Selatan	306	315	316	10	2	3,23%	329	96,09%	-13	16	5
26	Area Bandung Kota	726	716	725	-1	8	-0,17%	772	93,87%	-47	24	10
27	Area Bandung Raya	566	504	509	-57	5	-10,00%	610	83,48%	-101	42	39
28	Area Cirebon	607	531	529	-78	-2	-12,85%	641	82,55%	-112	44	42
29	Area Purwokerto	556	519	521	-35	2	-6,27%	610	85,44%	-89	38	37
30	Area Semarang Kota	877	901	912	14	11	1,64%	534	170,73%	378	13	1
31	Area Pekalongan	491	496	505	14	9	2,93%	534	94,61%	-29	13	8
32	Area Solo	592	522	522	-70	0	-11,77%	649	80,47%	-127	43	45
33	Area Yogyakarta	464	445	449	-16	3	-3,43%	515	87,03%	-67	34	30
34	Area Denpasar	996	992	1.004	8	12	0,79%	1.097	91,50%	-93	19	18
35	Area Jember	428	388	391	-37	3	-8,62%	452	86,39%	-62	39	33
36	Area Kediri	780	745	756	-24	11	-3,03%	859	88,11%	-102	36	28
37	Area Malang	483	462	470	-14	8	-2,82%	536	87,72%	-66	33	29
38	Area Surabaya Kota	408	400	400	-8	1	-1,93%	453	88,47%	-52	30	26
39	Area Surabaya Raya	712	733	747	35	14	4,90%	791	94,41%	-44	6	9
40	Area Balikpapan	420	446	452	32	6	7,64%	495	91,38%	-43	8	19
41	Area Banjarmasin	540	530	534	-6	5	-1,14%	628	85,05%	-94	28	38
42	Area Pontianak	441	446	449	8	2	1,83%	498	90,09%	-49	18	24
43	Area Makassar	643	640	643	1	3	0,10%	740	86,89%	-97	21	31
44	Area Manado	196	185	184	-12	-1	-6,09%	227	81,10%	-43	32	44
45	Area Palu	394	422	428	33	5	8,43%	472	90,66%	-44	7	22

