

## Kinerja Tabungan Haji

No	RO	Realisasi				Growth			Rank	Realisasi NoA				Growth			Rank
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	
1	RO I/ Aceh	211.974	298.367	284.863	283.368	71.393	(15.000)	(1.495)	1	198.867	319.744	324.992	325.492	126.625	5.748	500	9
2	RO II/ Medan	679.382	925.633	895.670	893.959	214.577	(31.675)	(1.711)	2	323.673	482.158	493.323	494.100	170.427	11.942	777	2
3	RO III/ Palembang	961.102	1.156.872	1.083.338	1.072.129	111.027	(84.743)	(11.209)	6	531.528	619.666	628.012	628.739	97.211	9.073	727	4
4	RO IV/ Jakarta 1	2.051.747	2.327.107	2.177.475	2.165.801	114.054	(161.307)	(11.674)	8	620.508	759.506	766.241	766.774	146.266	7.268	533	7
5	RO V/ Jakarta 2	1.321.467	1.474.641	1.416.677	1.411.051	89.584	(63.590)	(5.626)	5	368.460	456.266	461.409	461.765	93.305	5.499	356	10
6	RO VI/ Bandung	1.816.444	2.046.671	1.917.369	1.911.495	95.051	(135.176)	(5.873)	7	591.385	690.046	695.491	695.881	104.496	5.835	390	8
7	RO VII/ Semarang	2.079.521	2.539.188	2.341.280	2.317.022	237.501	(222.166)	(24.258)	9	868.057	1.018.585	1.026.736	1.027.588	159.531	9.003	852	5
8	RO VIII/ Surabaya	2.951.282	3.316.248	3.091.301	3.062.250	110.968	(253.999)	(29.051)	10	1.198.316	1.389.083	1.406.102	1.407.378	209.062	18.295	1.276	1
9	RO IX/ Kalimantan	1.224.042	1.368.434	1.316.726	1.306.473	82.431	(61.961)	(10.253)	4	418.401	509.254	518.574	519.339	100.938	10.085	765	3
10	RO X/ Makassar	1.202.663	1.464.922	1.413.693	1.407.521	204.858	(57.402)	(6.172)	3	458.746	566.258	573.434	574.235	115.489	7.977	801	6
Total RO		14.499.624	16.918.084	15.938.389	15.831.068	1.331.444	#####	(107.322)		5.577.941	6.810.566	6.894.314	6.901.291	1.323.350	90.725	6.977	

## Kinerja Tabungan Haji Area

No	Unit Kerja	Realisasi				Growth			Rank	Realisasi NoA				Growth NoA			Rank
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	
1	AREA BATAM	122.518	173.843	170.548	169.948	47.430	(3.895)	(600)	3	40.868	67.731	69.622	69.727	28.859	1.996	105	3
2	AREA MEDAN KOTA	90.517	120.571	116.075	115.306	24.789	(5.265)	(769)	4	47.485	71.752	73.749	73.863	26.378	2.111	114	2
3	AREA MEDAN RAYA	88.690	127.262	124.606	124.390	35.700	(2.872)	(216)	2	46.285	68.204	69.721	69.841	23.556	1.637	120	4
4	AREA PEKANBARU	263.790	329.337	311.848	311.035	47.245	(18.302)	(813)	5	123.076	189.892	194.325	194.630	71.554	4.738	305	1
5	AREA PEMATANGSIANTAR	113.867	174.620	172.593	173.280	59.413	(1.340)	687	1	65.959	84.579	85.906	86.039	20.080	1.460	134	5
RO II / Medan		679.382	925.633	895.670	893.959	214.577	(31.675)	(1.711)		323.673	482.158	493.323	494.100	170.427	11.942	778	

### Kinerja Tabungan Haji

No	Unit Kerja	Realisasi				Growth			Rank MtD	Realisasi NoA				Growth NoA			Rank MtD
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	
	AREA BATAM	122.518	173.843	170.548	169.948	47.430	(3.895)	(600)	40.868	67.731	69.622	69.727	28.859	1.996	105		
1	KC BATAM WINDSOR CENTRAL	15.557	19.606	18.187	17.845	2.289	(1.761)	(341)	17	5.461	7.967	8.096	8.106	2.645	139	10	5
2	KCP BATAM BOTANIA GARDEN	5.972	10.330	9.840	9.781	3.808	(550)	(59)	16	2.333	3.600	3.699	3.710	1.377	110	11	11
3	KCP BATAMINDO	8.213	14.033	13.655	13.578	5.365	(455)	(78)	15	2.837	5.180	5.301	5.305	2.468	125	4	8
4	KCP ANAMBAS	4.048	5.592	5.270	5.161	1.113	(432)	(110)	14	1.063	1.431	1.454	1.454	391	23	0	16
5	KC TANJUNG PINANG	9.057	10.582	10.135	10.174	1.117	(408)	40	13	3.474	4.813	4.895	4.898	1.424	85	3	13
6	KCP BATAM SEKUPANG	5.591	8.437	8.257	8.103	2.512	(334)	(154)	12	1.914	3.301	3.414	3.422	1.508	121	8	10
7	KCP BATAM GRAND NIAGA MAS	3.681	8.039	7.662	7.829	4.148	(210)	167	11	1.820	3.824	4.004	4.005	2.185	181	1	2
8	KCP BATAM RADEN PATAH	14.310	16.079	15.969	15.873	1.563	(206)	(96)	10	4.333	5.987	6.147	6.158	1.825	171	11	4
9	KCP TANJUNG UBAN	4.241	5.321	5.180	5.161	920	(160)	(19)	9	1.156	1.954	2.068	2.078	922	124	10	9
10	KCP BATAM BENGKONG	5.698	9.180	9.002	9.045	3.347	(135)	43	8	2.001	3.482	3.609	3.612	1.611	130	3	7
11	KCP ANAMBAS JEMAJA	611	1.267	1.180	1.181	570	(86)	1	7	146	402	421	421	275	19	0	17
12	KCP BATAM BATU AJI	8.137	12.312	12.355	12.260	4.124	(52)	(95)	6	2.641	4.756	4.923	4.933	2.292	177	10	3
13	KCP NATUNA	4.440	5.889	5.874	5.864	1.425	(24)	(9)	5	1.755	2.989	3.059	3.061	1.306	72	2	14
14	KCP BATUAJI	7.248	10.003	10.137	10.137	2.889	133	(0)	4	2.278	4.011	4.076	4.080	1.802	69	4	15
15	KCP TANJUNG BALAI KARIMUN 1	14.088	18.129	18.225	18.318	4.229	189	92	3	3.788	6.986	7.109	7.118	3.330	132	9	6
16	KCP BATAM CENTER	6.588	12.800	13.074	13.094	6.506	294	20	2	2.204	4.290	4.487	4.500	2.296	210	13	1
17	KCP BINTAN CENTER	5.039	6.243	6.547	6.545	1.506	302	(2)	1	1.664	2.758	2.860	2.866	1.202	108	6	12

### Kinerja Tabungan Haji

No	Unit Kerja	Realisasi				Growth			Rank MtD	Realisasi NoA				Growth NoA			Rank MtD
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	
	AREA MEDAN KOTA	90.517	120.571	116.075	115.306	24.789	(5.265)	(769)		47.386	71.650	73.646	73.760	26.374	2.110	114	
1	KC MEDAN KEJAKSAAN	10.357	13.955	11.792	11.752	1.395	(2.203)	(40)	18	6.293	7.918	8.045	8.050	1.757	132	5	7
2	KCP MEDAN ADAM MALIK	19.718	19.938	18.458	18.370	(1.347)	(1.567)	(87)	17	8.564	10.234	10.334	10.337	1.773	103	3	14
3	KC MEDAN S PARMAN	8.113	10.805	10.204	9.755	1.643	(1.049)	(448)	16	5.428	6.731	6.870	6.879	1.451	148	9	4
4	KCP MEDAN PULO BRAYAN	5.141	6.807	6.534	6.525	1.384	(281)	(8)	15	2.026	3.777	3.877	3.885	1.859	108	8	12
5	KC MEDAN GAJAH MADA	4.262	6.665	6.386	6.397	2.134	(268)	11	14	2.635	4.149	4.301	4.311	1.676	162	10	1
6	KCP MEDAN TOMANG ELOK	3.276	5.027	4.751	4.806	1.530	(221)	55	13	1.539	2.856	2.921	2.923	1.384	67	2	17
7	KCP MEDAN ISKANDAR MUDA 1	2.538	3.352	3.214	3.195	658	(157)	(18)	12	1.295	1.883	1.943	1.948	653	65	5	18
8	KCP MEDAN JUANDA	7.138	8.394	8.254	8.260	1.122	(134)	6	11	2.377	3.835	3.959	3.964	1.587	129	5	8
9	KCP MEDAN PANCA BUDI	619	1.268	1.158	1.166	547	(102)	8	10	608	2.100	2.249	2.259	1.651	159	10	2
10	KCP MEDAN SIMPANG LIMUN	4.780	5.741	5.652	5.662	883	(79)	10	9	2.815	4.356	4.491	4.501	1.686	145	10	5
11	KCP MEDAN KAMPUNG BARU	8.937	11.370	11.339	11.302	2.365	(69)	(37)	8	5.248	6.689	6.804	6.812	1.564	123	8	9
12	KCP MEDAN USU	464	2.929	3.202	2.876	2.412	(52)	(325)	7	301	1.033	1.153	1.154	853	121	1	10
13	KCP MEDAN GATOT SUBROTO	1.363	4.305	4.335	4.351	2.988	46	17	6	1.138	2.068	2.166	2.172	1.034	104	6	13
14	KCP MEDAN SUKARAMAI	4.790	5.914	5.911	6.005	1.214	91	94	5	2.189	3.869	3.969	3.977	1.788	108	8	12
15	KCP MEDAN SUTOMO	1	318	429	429	428	111	0	4	8	671	740	744	736	73	4	16
16	KCP MEDAN IMAM BONJOL	2.181	3.327	3.505	3.505	1.324	177	0	3	1.098	1.775	1.852	1.855	757	80	3	15
17	KCP MEDAN KRAKATAU	4.619	6.989	7.217	7.213	2.594	224	(4)	2	2.593	4.505	4.645	4.654	2.061	149	9	3
18	KCP MEDAN MUCHTAR BASRI	2.145	3.394	3.638	3.660	1.515	266	22	1	1.231	3.201	3.327	3.335	2.104	134	8	6

### Kinerja Tabungan Haji

No	Unit Kerja	Realisasi				Growth			Rank MtD	Realisasi NoA				Growth NoA			Rank MtD
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	
	AREA MEDAN RAYA	88.690	127.262	124.606	124.390	35.700	(2.872)	(216)	46.285	68.204	69.721	69.841	23.556	1.637	120		
1	KCP STABAT KH ZAINUL ARIFIN	13.208	14.680	13.865	13.607	399	(1.074)	(258)	15	5.440	6.851	6.937	6.948	1.508	97	11	9
2	KC BINJAI	7.130	11.956	11.386	11.315	4.185	(642)	(72)	14	3.758	5.627	5.732	5.742	1.984	115	10	7
3	KCP MEDAN AKSARA	10.405	11.616	11.102	11.129	724	(487)	27	13	6.572	8.099	8.190	8.196	1.624	97	6	9
4	KCP MEDAN SETIA BUDI	7.118	9.798	9.491	9.329	2.211	(469)	(162)	12	3.327	4.830	4.977	4.986	1.659	156	9	3
5	KCP BINJAI JAMIN GINTING	8.771	9.569	9.101	9.151	380	(418)	49	11	3.538	5.314	5.460	5.470	1.932	156	10	3
6	KCP PANGKALAN BRANDAN	4.452	10.706	10.384	10.347	5.896	(358)	(37)	10	1.751	3.576	3.603	3.612	1.861	36	9	15
7	KCP TEBING TINGGI SUDIRMAN 1	6.117	8.033	7.742	7.740	1.623	(293)	(2)	9	2.930	4.435	4.551	4.561	1.631	126	10	6
8	KC LUBUK PAKAM	8.447	12.567	12.248	12.356	3.910	(210)	108	8	5.216	7.446	7.635	7.648	2.432	202	13	1
9	KCP MEDAN RING ROAD	3.827	7.169	7.100	7.047	3.219	(122)	(53)	7	2.414	3.752	3.826	3.832	1.418	80	6	10
10	KCP PERBAUNGAN	3.301	5.337	5.300	5.302	2.002	(35)	3	6	2.291	3.445	3.511	3.515	1.224	70	4	14
11	KCP MEDAN BELAWAN	2.540	3.962	3.968	3.950	1.411	(12)	(18)	5	1.335	2.111	2.182	2.185	850	74	3	13
12	KCP CEMARA ASRI	4.003	4.804	4.849	4.847	844	43	(2)	4	2.367	3.284	3.410	3.413	1.046	129	3	5
13	KCP KABANJAHE	884	2.263	2.313	2.311	1.428	48	(1)	3	832	1.666	1.734	1.740	908	74	6	13
14	KCP MEDAN A.H NASUTION	4.111	7.127	7.079	7.205	3.093	78	126	2	2.232	3.676	3.742	3.752	1.520	76	10	11
15	KCP MEDAN MARELAN RAYA	4.377	7.675	8.677	8.753	4.376	1.078	76	1	2.282	4.092	4.231	4.241	1.959	149	10	4

### Kinerja Tabungan Haji

No	Unit Kerja	Realisasi				Growth			Rank MtD	Realisasi NoA				Growth NoA			Rank MtD	
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		
	AREA PEKANBARU	263.790	329.337	311.848	311.035	47.245	(18.302)	(813)		123.076	189.892	194.325	194.630	71.554	4.738	305		
1	KCP TEMBILAHAN	24.163	33.223	29.800	29.425	5.262	(3.798)	(375)	29	7.994	9.763	9.886	9.904	1.910	141	18	20	
2	KCP RENGAT	13.070	15.223	13.824	13.634	564	(1.589)	(190)	28	4.542	6.277	6.379	6.390	1.848	113	11	25	
3	KCP PEKANBARU PANAM	8.934	10.542	9.135	9.143	209	(1.399)	(67)	8	27	4.561	7.676	7.846	7.856	3.295	180	10	11
4	KC DUMAI	20.236	22.410	20.851	21.019	783	(1.391)	(67)	168	26	6.871	8.879	9.034	9.052	2.181	173	18	13
5	KCP PEKANBARU NANGKA	6.786	7.114	6.139	6.072	(714)	(1.042)	(44)	25	4.179	6.738	6.908	6.919	2.740	181	11	10	
6	KCP DURI HANG TUAH 1	7.771	9.988	8.982	8.992	1.221	(997)	(997)	10	24	2.966	4.660	4.769	4.775	1.809	115	6	24
7	KC DURI	15.265	17.283	16.371	16.328	1.063	(955)	(44)	23	5.765	9.243	9.555	9.568	3.803	325	13	1	
8	KC PEKANBARU HARAPAN RAYA	9.446	10.934	10.014	10.013	567	(921)	(1)	22	4.825	7.322	7.577	7.587	2.762	265	10	3	
9	KCP TELUK KUANTAN	9.803	15.648	14.828	14.816	5.013	(832)	(12)	21	4.578	7.036	7.290	7.310	2.732	274	20	2	
10	KCP PEKANBARU ARIFIN AHMAD	15.624	17.620	16.862	16.866	1.243	(754)	(43)	4	20	11.341	13.250	13.390	13.391	2.050	141	1	20
11	KCP SIAK	4.510	7.395	6.698	6.683	2.173	(712)	(15)	19	2.020	3.947	4.101	4.111	2.091	164	10	14	
12	KCP PEKANBARU SUDIRMAN ATAS	17.759	18.756	17.955	18.055	296	(701)	(701)	100	18	10.090	11.910	12.113	12.122	2.032	212	9	5
13	KCP PANGKALAN KERINCI MAHARAJA	16.853	20.036	19.463	19.355	2.502	(681)	(108)	17	8.907	11.418	11.592	11.605	2.698	187	13	8	
14	KCP BANGKINANG	7.424	10.223	9.581	9.591	2.167	(633)	(633)	10	16	4.309	6.599	6.791	6.805	2.496	206	14	6
15	KCP UJUNG BATU 1	8.251	8.525	7.924	8.012	(239)	(513)	(513)	88	15	3.662	6.310	6.461	6.469	2.807	159	8	17
16	KCP ROKAN HULU PASIR PANGARAIAN	3.657	6.848	6.416	6.373	2.716	(475)	(43)	14	2.226	5.173	5.208	5.208	2.982	35	0	29	
17	KCP FLAMBOYAN PETAPAHAN	5.186	7.141	6.994	6.792	1.606	(349)	(202)	13	1.933	4.146	4.259	4.262	2.329	116	3	23	
18	KCP SELAT PANJANG	4.893	5.681	5.361	5.347	454	(335)	(14)	12	1.510	3.569	3.718	3.728	2.218	159	10	17	
19	KC PEKANBARU SUDIRMAN 1	16.729	19.748	19.451	19.423	2.694	(326)	(28)	11	7.949	10.365	10.530	10.540	2.591	175	10	12	
20	KCP PEKANBARU RUMBIAI	3.941	4.870	4.692	4.692	751	(178)	(178)	0	10	2.099	3.604	3.671	3.672	1.573	68	1	27
21	KCP BAGAN SIAPIAPI	7.873	11.185	11.149	11.028	3.154	(157)	(122)	9	3.401	5.429	5.504	5.514	2.113	85	10	26	
22	KCP DUMAI SUKAJADI	3.749	4.587	4.519	4.471	722	(116)	(48)	8	1.450	2.954	3.073	3.080	1.630	126	7	22	
23	KCP BAGAN BATU SUDIRMAN 1	11.488	13.531	13.402	13.425	1.937	(106)	(106)	23	7	4.341	5.715	5.748	5.755	1.414	40	7	28
24	KCP DURI HANG TUAH 2	7.953	10.872	10.825	10.851	2.898	(21)	(21)	27	6	3.452	8.016	8.192	8.218	4.766	202	26	7
25	KCP PANAM RAYA	4.086	5.814	5.803	5.806	1.720	(8)	(8)	3	5	2.697	6.206	6.321	6.340	3.643	134	19	21
26	KCP PEKANBARU UIN SUSKA	312	1.146	1.183	1.164	852	18	(20)	4	1.316	3.892	4.066	4.077	2.761	185	11	9	
27	KCP GUNUNG RAYA KANDIS	853	2.587	2.636	2.631	1.777	44	(5)	3	606	2.378	2.529	2.539	1.933	161	10	15	
28	KCP PEKANBARU UIR	1.348	2.871	3.082	3.002	1.654	131	(80)	2	722	2.762	3.021	3.026	2.304	264	5	4	
29	KCP PEKANBARU SUDIRMAN	5.829	7.535	7.909	8.027	2.198	493	118	1	2.764	4.655	4.793	4.807	2.043	152	14	18	

### Kinerja Tabungan Haji

No	Unit Kerja	Realisasi				Growth			Rank MtD	Realisasi NoA				Growth NoA			Rank MtD
		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD		31-Dec-24	30-Nov-25	21-Dec-25	22-Dec-25	YtD	MtD	DtD	
	AREA PEMATANGSIANTAR	113.867	174.620	172.593	173.280	59.413	(1.340)	687		65.516	83.711	85.033	85.167	19.651	1.456	134	
1	KC PADANGSIDEMPAN	12.883	16.735	16.589	16.121	3.239	(614)	(468)	14	8.829	9.774	9.838	9.852	1.023	78	14	9
2	KCP PANYABUNGAN	13.061	15.801	15.267	15.227	2.166	(573)	(40)	13	6.984	7.917	8.000	8.016	1.032	99	16	8
3	KCP INDRAPURA	9.597	11.332	10.898	10.908	1.312	(423)	11	12	4.112	5.054	5.091	5.096	984	42	5	12
4	KCP KISARAN	10.018	15.407	14.879	15.031	5.013	(376)	152	11	4.673	7.342	7.525	7.542	2.869	200	17	1
5	KCP SIBUHUAN	5.558	9.450	9.018	9.120	3.562	(329)	102	10	5.519	7.228	7.343	7.354	1.835	126	11	5
6	KC SIBOLGA	2.802	6.028	5.987	5.755	2.953	(273)	(232)	9	1.273	2.667	2.701	2.706	1.433	39	5	13
7	KCP KOTA PINANG	7.004	16.058	15.826	15.861	8.857	(198)	35	8	3.908	5.242	5.374	5.384	1.476	142	10	4
8	KCP SIPIROK	2.846	5.745	5.814	5.711	2.865	(34)	(104)	7	2.073	2.655	2.673	2.674	601	19	1	14
9	KCP PEMATANGSIANTAR SUTOMO	1.893	5.374	5.315	5.358	3.465	(16)	43	6	886	2.309	2.487	2.497	1.611	188	10	2
10	KC RANTAU PRAPAT	18.095	24.633	24.492	24.667	6.572	34	175	5	11.456	13.478	13.632	13.645	2.189	167	13	3
11	KCP GUNUNG TUA	8.031	11.758	11.390	11.823	3.792	65	433	4	5.154	5.970	6.039	6.047	893	77	8	10
12	KCP TANJUNG BALAI	3.904	7.311	7.400	7.494	3.590	183	94	3	2.118	3.240	3.327	3.341	1.223	101	14	7
13	KC PEMATANGSIANTAR PERINTIS	11.882	18.639	18.573	19.051	7.169	411	478	2	4.490	5.609	5.724	5.731	1.241	122	7	6
14	KCP AEK KANOPAN	5.836	8.806	9.538	9.544	3.708	738	6	1	4.041	5.226	5.279	5.282	1.241	56	3	11