



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 7 Dec 2025

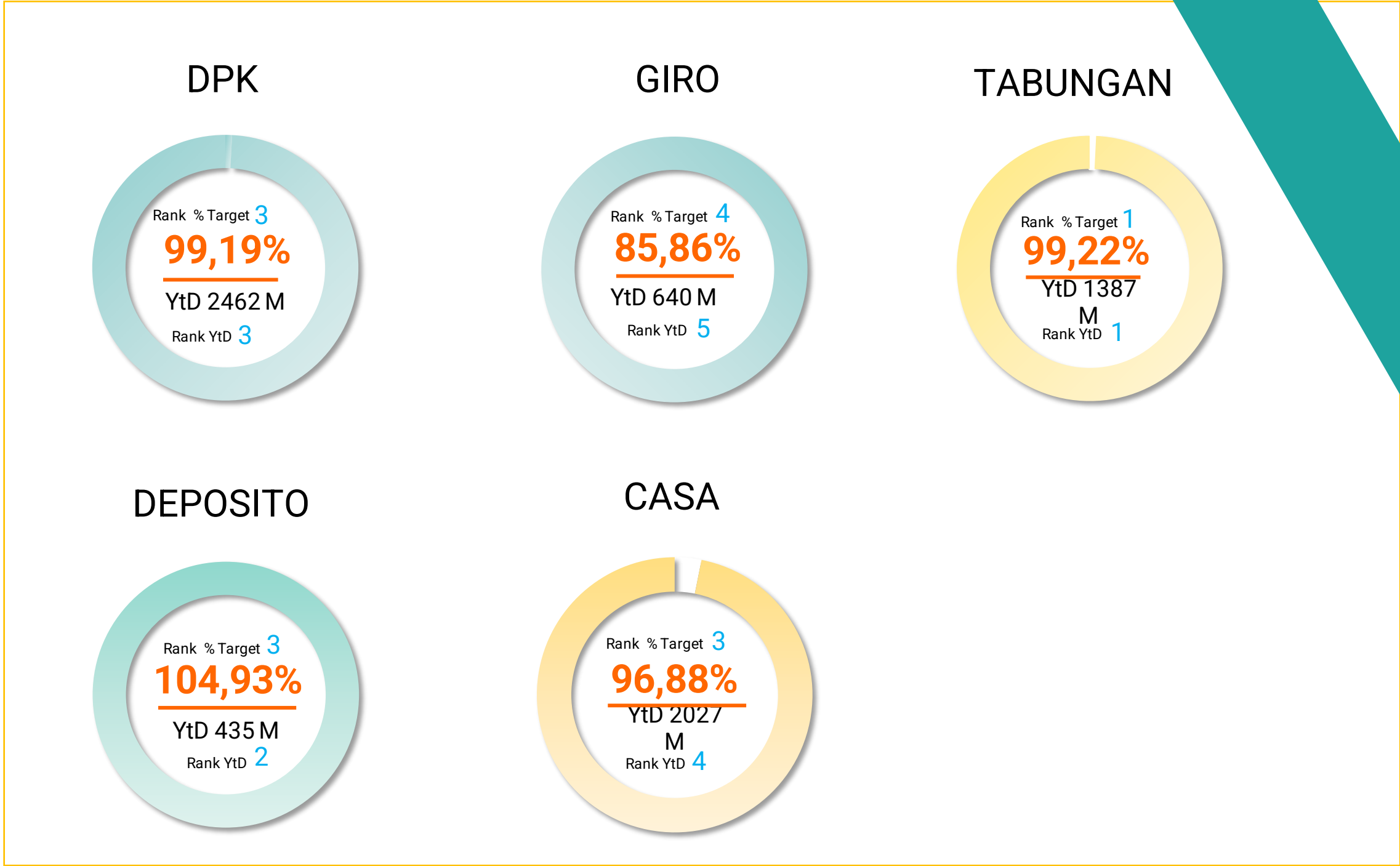


HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK



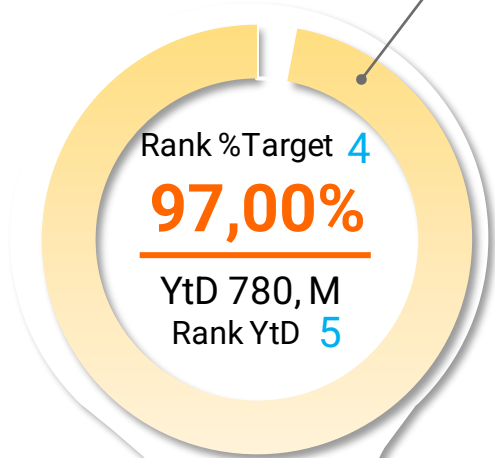
PEMBIAYAAN



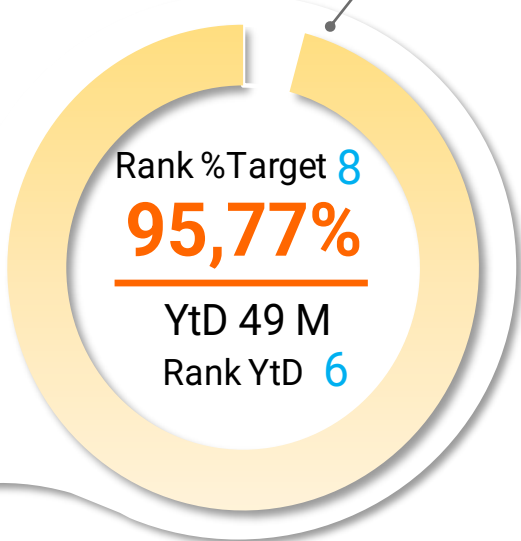
HIGHLIGHT KINERJA RO 2 MEDAN

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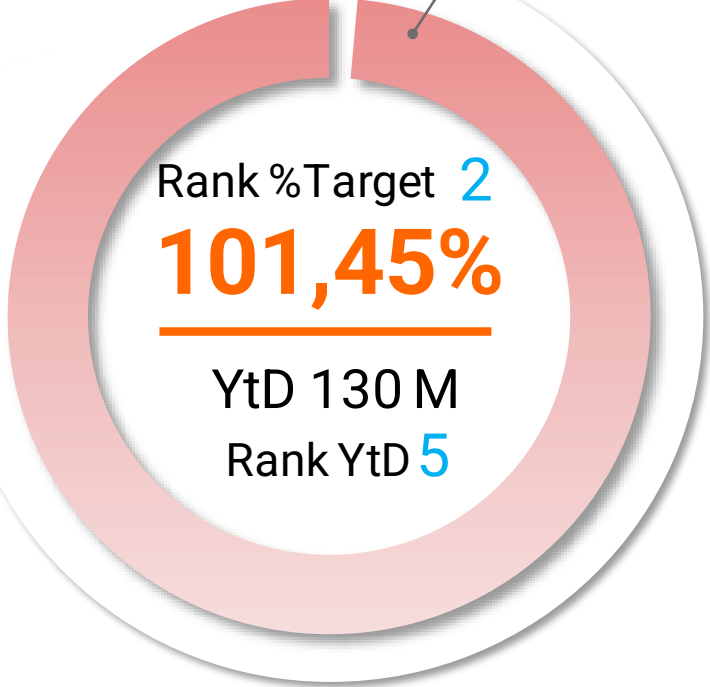
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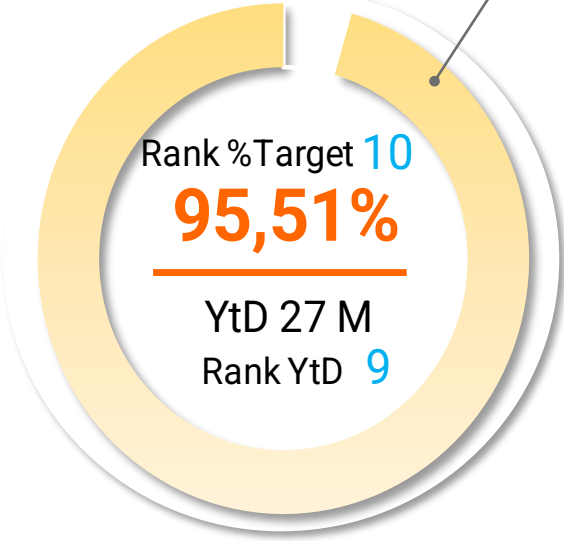
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 07-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	19.914	19.868	830	247	-46	4,36%	21.428	92,72%	-1.560	8	6	21.428	-1.560
2	RO II/ Medan	20.912	23.519	23.408	23.375	2.462	-144	-33	11,77%	23.565	99,19%	-191	3	3	23.565	-191
3	RO III/ Palembang	20.017	21.849	22.186	22.144	2.127	295	-42	10,63%	23.017	96,21%	-873	4	5	23.017	-873
4	RO IV/ Jakarta 1	110.022	134.028	133.333	133.315	23.293	-712	-17	21,17%	115.245	115,68%	18.070	1	1	115.245	18.070
5	RO V/ Jakarta 2	49.486	54.090	54.401	54.348	4.862	258	-53	9,83%	54.244	100,19%	104	2	2	54.244	104
6	RO VI/ Bandung	20.494	21.907	21.687	21.658	1.164	-249	-29	5,68%	23.960	90,39%	-2.302	6	8	23.960	-2.302
7	RO VII/ Semarang	25.381	26.479	26.041	26.015	634	-464	-26	2,50%	28.582	91,02%	-2.567	9	7	28.582	-2.567
8	RO VIII/ Surabaya	30.784	32.237	31.768	31.700	916	-537	-68	2,98%	35.319	89,75%	-3.619	7	9	35.319	-3.619
9	RO IX/ Kalimantan	19.302	19.885	19.739	19.712	410	-174	-27	2,12%	22.154	88,98%	-2.442	10	10	22.154	-2.442
10	RO X/ Makassar	12.017	13.875	13.686	13.659	1.642	-217	-27	13,67%	14.167	96,41%	-509	5	4	14.167	-509

KINERJA GIRO RO PER 07-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.130	2.132	92	44	3	4,52%	2.914	73,19%	-781	7	6	2.914	-781
2	RO II/ Medan	1.894	2.448	2.532	2.535	640	87	3	33,79%	2.952	85,86%	-417	5	4	2.952	-417
3	RO III/ Palembang	1.759	3.054	3.201	3.202	1.444	148	1	82,11%	2.916	109,82%	286	3	3	2.916	286
4	RO IV/ Jakarta 1	32.959	37.026	39.252	39.278	6.319	2.252	26	19,17%	35.010	112,19%	4.268	1	2	35.010	4.268
5	RO V/ Jakarta 2	8.042	13.196	12.749	12.744	4.701	-452	-5	58,45%	10.182	125,15%	2.561	2	1	10.182	2.561
6	RO VI/ Bandung	2.464	3.390	3.377	3.373	909	-17	-3	36,89%	4.219	79,96%	-845	4	5	4.219	-845
7	RO VII/ Semarang	1.674	1.497	1.475	1.481	-193	-16	6	-11,55%	2.924	50,65%	-1.443	10	10	2.924	-1.443
8	RO VIII/ Surabaya	2.806	2.866	2.908	2.879	72	13	-29	2,57%	4.255	67,66%	-1.376	9	8	4.255	-1.376
9	RO IX/ Kalimantan	1.559	1.795	1.632	1.632	73	-163	-0	4,66%	2.712	60,15%	-1.081	8	9	2.712	-1.081
10	RO X/ Makassar	1.137	1.502	1.268	1.269	132	-233	1	11,61%	1.806	70,26%	-537	6	7	1.806	-537

KINERJA TABUNGAN RO PER 07-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.038	14.989	1.161	176	-49	8,39%	15.284	98,07%	-294	4	2	15.284	-294
2	RO II/ Medan	12.343	13.809	13.766	13.731	1.387	-79	-35	11,24%	13.838	99,22%	-107	1	1	13.838	-107
3	RO III/ Palembang	12.611	13.645	13.524	13.481	870	-165	-43	6,90%	14.391	93,67%	-911	7	5	14.391	-911
4	RO IV/ Jakarta 1	20.440	22.690	21.772	21.730	1.290	-959	-42	6,31%	23.371	92,98%	-1.640	2	7	23.371	-1.640
5	RO V/ Jakarta 2	16.473	17.204	17.177	17.132	659	-72	-45	4,00%	18.885	90,72%	-1.753	9	10	18.885	-1.753
6	RO VI/ Bandung	10.950	11.892	11.698	11.673	722	-219	-25	6,60%	12.494	93,43%	-821	8	6	12.494	-821
7	RO VII/ Semarang	15.386	17.124	16.659	16.627	1.242	-497	-31	8,07%	17.160	96,89%	-533	3	3	17.160	-533
8	RO VIII/ Surabaya	18.627	20.327	19.742	19.706	1.079	-621	-36	5,79%	21.492	91,69%	-1.787	6	9	21.492	-1.787
9	RO IX/ Kalimantan	11.487	12.035	12.078	12.050	563	15	-28	4,90%	13.073	92,18%	-1.023	10	8	13.073	-1.023
10	RO X/ Makassar	8.388	9.294	9.497	9.469	1.081	174	-28	12,89%	9.786	96,76%	-317	5	4	9.786	-317

KINERJA DEPOSITO RO PER 07-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.746	2.746	-423	27	-0	-13,35%	3.231	85,00%	-485	8	10	3.231	-485
2	RO II/ Medan	6.675	7.262	7.110	7.109	435	-152	-1	6,51%	6.775	104,93%	334	2	3	6.775	334
3	RO III/ Palembang	5.648	5.150	5.461	5.461	-187	311	-0	-3,31%	5.710	95,64%	-249	4	5	5.710	-249
4	RO IV/ Jakarta 1	56.623	74.312	72.308	72.307	15.683	-2.005	-1	27,70%	56.864	127,16%	15.443	1	1	56.864	15.443
5	RO V/ Jakarta 2	24.971	23.690	24.476	24.473	-498	783	-3	-2,00%	25.177	97,20%	-704	10	4	25.177	-704
6	RO VI/ Bandung	7.080	6.625	6.612	6.612	-468	-13	-0	-6,60%	7.248	91,23%	-636	9	9	7.248	-636
7	RO VII/ Semarang	8.321	7.859	7.907	7.907	-414	48	-1	-4,98%	8.497	93,05%	-591	7	8	8.497	-591
8	RO VIII/ Surabaya	9.350	9.044	9.118	9.115	-234	72	-2	-2,51%	9.572	95,23%	-456	6	6	9.572	-456
9	RO IX/ Kalimantan	6.256	6.055	6.029	6.030	-226	-25	1	-3,61%	6.368	94,69%	-338	5	7	6.368	-338
10	RO X/ Makassar	2.492	3.079	2.922	2.921	429	-158	-0	17,22%	2.575	113,42%	346	3	2	2.575	346

KINERJA CASA PER 07-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.168	17.122	1.253	220	-46	7,90%	18.197	94,09%	-1.076	6	5	18.197	-1.076
2	RO II/ Medan	14.238	16.257	16.298	16.265	2.027	8	-33	14,24%	16.790	96,88%	-525	4	3	16.790	-525
3	RO III/ Palembang	14.369	16.699	16.725	16.683	2.314	-16	-41	16,11%	17.307	96,39%	-624	3	4	17.307	-624
4	RO IV/ Jakarta 1	53.399	59.716	61.025	61.009	7.610	1.293	-16	14,25%	58.381	104,50%	2.628	1	1	58.381	2.628
5	RO V/ Jakarta 2	24.515	30.400	29.925	29.875	5.360	-524	-50	21,87%	29.067	102,78%	808	2	2	29.067	808
6	RO VI/ Bandung	13.415	15.282	15.074	15.046	1.631	-236	-28	12,16%	16.712	90,03%	-1.666	5	8	16.712	-1.666
7	RO VII/ Semarang	17.060	18.621	18.134	18.108	1.048	-512	-26	6,14%	20.085	90,16%	-1.976	9	7	20.085	-1.976
8	RO VIII/ Surabaya	21.434	23.193	22.650	22.585	1.151	-608	-66	5,37%	25.747	87,72%	-3.162	8	9	25.747	-3.162
9	RO IX/ Kalimantan	13.046	13.830	13.710	13.682	636	-149	-28	4,87%	15.785	86,67%	-2.104	10	10	15.785	-2.104
10	RO X/ Makassar	9.524	10.796	10.764	10.737	1.213	-59	-27	12,74%	11.592	92,63%	-854	7	6	11.592	-854

KINERJA PEMBIAYAN RETAIL RO PER 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.481	1.490	-146	6,77%	24.944	94,13%	-1.463	9	8	24.944	-1.463
2	RO II/ Medan	16.720	18.994	18.984	2.264	-10	13,54%	19.772	96,02%	-788	6	5	19.772	-788
3	RO III/ Palembang	23.276	25.584	25.551	2.275	-33	9,78%	26.652	95,87%	-1.101	5	6	26.652	-1.101
4	RO IV/ Jakarta 1	26.533	29.889	29.928	3.395	39	12,79%	30.928	96,77%	-1.000	1	2	30.928	-1.000
5	RO V/ Jakarta 2	22.100	24.525	24.541	2.441	16	11,05%	26.170	93,77%	-1.629	4	9	26.170	-1.629
6	RO VI/ Bandung	15.442	17.473	17.476	2.034	3	13,17%	18.080	96,66%	-604	7	3	18.080	-604
7	RO VII/ Semarang	14.637	16.121	16.085	1.447	-36	9,89%	17.293	93,01%	-1.208	10	10	17.293	-1.208
8	RO VIII/ Surabaya	25.055	27.753	27.703	2.648	-49	10,57%	29.100	95,20%	-1.397	3	7	29.100	-1.397
9	RO IX/ Kalimantan	16.731	18.488	18.495	1.764	7	10,55%	19.254	96,06%	-759	8	4	19.254	-759
10	RO X/ Makassar	17.143	20.176	20.153	3.010	-23	17,56%	20.344	99,06%	-191	2	1	20.344	-191

KINERJA CFG RO PER 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.258	1.159	-78	9,58%	13.620	97,34%	-363	5	4	13.620	-363
2	RO II/ Medan	11.848	12.865	12.835	987	-29	8,33%	13.259	96,80%	-424	7	6	13.259	-424
3	RO III/ Palembang	15.275	16.512	16.468	1.193	-44	7,81%	16.886	97,52%	-419	4	3	16.886	-419
4	RO IV/ Jakarta 1	21.183	23.341	23.317	2.135	-24	10,08%	23.667	98,52%	-350	1	2	23.667	-350
5	RO V/ Jakarta 2	18.317	19.877	19.868	1.551	-9	8,47%	20.885	95,13%	-1.017	3	10	20.885	-1.017
6	RO VI/ Bandung	10.525	11.523	11.504	980	-19	9,31%	11.879	96,85%	-375	8	5	11.879	-375
7	RO VII/ Semarang	8.860	9.510	9.485	625	-25	7,06%	9.959	95,24%	-474	9	9	9.959	-474
8	RO VIII/ Surabaya	17.072	18.229	18.194	1.122	-35	6,57%	18.876	96,39%	-682	6	7	18.876	-682
9	RO IX/ Kalimantan	9.056	9.633	9.611	554	-22	6,12%	10.047	95,65%	-437	10	8	10.047	-437
10	RO X/ Makassar	13.189	14.975	14.928	1.740	-47	13,19%	14.980	99,66%	-51	2	1	14.980	-51

KINERJA CFG - MITRAGUNA 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.590	820	-64	9,35%	9.826	97,60%	-235	4	3	9.826	-235
2	RO II/ Medan	7.892	8.699	8.672	780	-27	9,89%	8.940	97,00%	-269	5	4	8.940	-269
3	RO III/ Palembang	8.300	9.201	9.170	870	-30	10,48%	9.358	97,99%	-188	2	2	9.358	-188
4	RO IV/ Jakarta 1	5.937	6.767	6.757	820	-10	13,82%	7.007	96,44%	-249	3	7	7.007	-249
5	RO V/ Jakarta 2	2.381	2.758	2.758	377	-0	15,83%	3.244	85,02%	-486	10	10	3.244	-486
6	RO VI/ Bandung	4.002	4.477	4.467	464	-11	11,60%	4.758	93,88%	-291	8	9	4.758	-291
7	RO VII/ Semarang	4.035	4.452	4.437	402	-15	9,97%	4.683	94,74%	-246	9	8	4.683	-246
8	RO VIII/ Surabaya	6.353	7.126	7.109	755	-17	11,89%	7.361	96,57%	-252	6	5	7.361	-252
9	RO IX/ Kalimantan	4.687	5.299	5.290	603	-9	12,86%	5.484	96,47%	-194	7	6	5.484	-194
10	RO X/ Makassar	7.625	8.922	8.893	1.267	-29	16,62%	8.864	100,32%		28	1	8.864	28

KINERJA CFG - Pensiun 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.092	160	-12	8,27%	2.164	96,67%	-72	2	4	2.164	-72
2	RO II/ Medan	1.545	1.605	1.595	49	-10	3,18%	1.665	95,77%	-70	6	8	1.665	-70
3	RO III/ Palembang	1.907	1.986	1.974	66	-13	3,47%	2.056	95,98%	-83	4	7	2.056	-83
4	RO IV/ Jakarta 1	440	462	458	18	-4	4,20%	486	94,29%	-28	9	9	486	-28
5	RO V/ Jakarta 2	329	369	367	38	-2	11,59%	377	97,34%	-10	8	2	377	-10
6	RO VI/ Bandung	782	847	843	61	-4	7,81%	876	96,24%	-33	5	5	876	-33
7	RO VII/ Semarang	667	718	713	47	-4	7,00%	743	95,99%	-30	7	6	743	-30
8	RO VIII/ Surabaya	3.688	3.793	3.771	83	-21	2,25%	3.894	96,84%	-123	3	3	3.894	-123
9	RO IX/ Kalimantan	1.703	1.690	1.679	-24	-12	-1,42%	1.807	92,90%	-128	10	10	1.807	-128
10	RO X/ Makassar	3.057	3.245	3.227	169	-19	5,54%	3.279	98,40%	-52	1	1	3.279	-52

KINERJA CFG - Griya 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.182	79	-1	7,14%	1.233	95,86%	-51	8	9	1.233	-51
2	RO II/ Medan	1.954	1.973	1.982	27	8	1,40%	2.075	95,51%	-93	9	10	2.075	-93
3	RO III/ Palembang	4.680	4.790	4.787	106	-3	2,27%	4.905	97,59%	-118	7	4	4.905	-118
4	RO IV/ Jakarta 1	14.108	15.226	15.215	1.107	-11	7,85%	15.212	100,02%	4	1	1	15.212	4
5	RO V/ Jakarta 2	14.915	15.862	15.857	942	-5	6,31%	16.299	97,29%	-442	2	6	16.299	-442
6	RO VI/ Bandung	5.339	5.746	5.741	402	-5	7,52%	5.767	99,53%	-27	3	2	5.767	-27
7	RO VII/ Semarang	3.744	3.877	3.873	129	-4	3,43%	3.975	97,43%	-102	5	5	3.975	-102
8	RO VIII/ Surabaya	6.450	6.574	6.578	127	4	1,97%	6.781	96,99%	-204	6	7	6.781	-204
9	RO IX/ Kalimantan	2.300	2.178	2.177	-123	-1	-5,34%	2.249	96,78%	-72	10	8	2.249	-72
10	RO X/ Makassar	2.241	2.447	2.447	206	-0	9,19%	2.487	98,39%	-40	4	3	2.487	-40

KINERJA CFG - OTO 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	393	100	-1	34,19%	397	98,96%	-4	6	3	397	-4
2	RO II/ Medan	457	588	587	130	-1	28,53%	579	101,45%	8	5	2	579	8
3	RO III/ Palembang	387	535	537	150	2	38,86%	567	94,75%	-30	4	5	567	-30
4	RO IV/ Jakarta 1	698	885	886	188	1	27,01%	963	92,02%	-77	2	6	963	-77
5	RO V/ Jakarta 2	692	888	886	194	-1	28,06%	964	91,89%	-78	1	7	964	-78
6	RO VI/ Bandung	401	453	454	53	1	13,19%	478	95,07%	-24	9	4	478	-24
7	RO VII/ Semarang	414	463	462	48	-1	11,53%	558	82,79%	-96	10	10	558	-96
8	RO VIII/ Surabaya	580	737	737	156	0	26,90%	839	87,79%	-102	3	9	839	-102
9	RO IX/ Kalimantan	366	465	465	99	-0	26,96%	508	91,68%	-42	7	8	508	-42
10	RO X/ Makassar	265	361	362	97	1	36,61%	350	103,65%	13	8	1	350	13

KINERJA PWG 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.495	754	-3	101,78%	1.581	94,58%	-86	7	3	1.581	-86
2	RO II/ Medan	1.161	2.076	2.097	936	20	80,58%	2.222	94,38%	-125	4	4	2.222	-125
3	RO III/ Palembang	1.184	2.002	2.020	836	18	70,59%	2.270	88,99%	-250	6	6	2.270	-250
4	RO IV/ Jakarta 1	1.292	2.159	2.176	883	17	68,36%	2.692	80,82%	-516	5	9	2.692	-516
5	RO V/ Jakarta 2	923	1.586	1.597	673	11	72,92%	2.019	79,09%	-422	9	10	2.019	-422
6	RO VI/ Bandung	1.332	2.246	2.270	939	24	70,49%	2.320	97,84%	-50	3	2	2.320	-50
7	RO VII/ Semarang	978	1.686	1.696	718	10	73,45%	2.012	84,32%	-315	8	8	2.012	-315
8	RO VIII/ Surabaya	2.120	3.436	3.472	1.352	36	63,77%	3.693	94,00%	-221	1	5	3.693	-221
9	RO IX/ Kalimantan	1.142	1.729	1.739	596	9	52,20%	1.988	87,44%	-250	10	7	1.988	-250
10	RO X/ Makassar	1.952	3.167	3.203	1.251	36	64,11%	2.977	107,58%	226	2	1	2.977	226

KINERJA PWG - GADAI 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	485	242	2	99,53%	392	123,70%	93	6	1	392	93
2	RO II/ Medan	557	834	839	283	6	50,79%	752	111,58%	87	4	3	752	87
3	RO III/ Palembang	497	726	734	236	8	47,55%	718	102,24%	16	8	9	718	16
4	RO IV/ Jakarta 1	477	679	687	211	9	44,20%	685	100,41%	3	9	10	685	3
5	RO V/ Jakarta 2	381	564	574	194	10	50,86%	517	111,11%	57	10	4	517	57
6	RO VI/ Bandung	648	954	968	320	14	49,35%	912	106,14%	56	3	6	912	56
7	RO VII/ Semarang	398	634	636	238	2	59,72%	596	106,69%	40	7	5	596	40
8	RO VIII/ Surabaya	1.149	1.713	1.727	578	14	50,33%	1.654	104,42%	73	2	8	1.654	73
9	RO IX/ Kalimantan	593	836	836	243	0	41,04%	796	105,03%	40	5	7	796	40
10	RO X/ Makassar	1.480	2.122	2.134	654	12	44,23%	1.908	111,87%	226	1	2	1.908	226

KINERJA PWG CILEM 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.010	512	-4	102,89%	1.189	84,96%	-179	7	5	1.189	-179
2	RO II/ Medan	605	1.243	1.257	653	15	108,01%	1.469	85,57%	-212	3	3	1.469	-212
3	RO III/ Palembang	687	1.276	1.287	600	11	87,26%	1.553	82,86%	-266	5	6	1.553	-266
4	RO IV/ Jakarta 1	815	1.480	1.488	673	8	82,49%	2.007	74,14%	-519	2	9	2.007	-519
5	RO V/ Jakarta 2	543	1.021	1.022	480	1	88,40%	1.502	68,06%	-480	9	10	1.502	-480
6	RO VI/ Bandung	684	1.292	1.303	619	11	90,52%	1.409	92,48%	-106	4	2	1.409	-106
7	RO VII/ Semarang	580	1.052	1.061	481	8	82,88%	1.416	74,91%	-355	8	8	1.416	-355
8	RO VIII/ Surabaya	971	1.723	1.745	774	22	79,67%	2.040	85,56%	-294	1	4	2.040	-294
9	RO IX/ Kalimantan	549	893	902	353	9	64,24%	1.192	75,69%	-290	10	7	1.192	-290
10	RO X/ Makassar	472	1.045	1.069	597	24	126,43%	1.069	99,92%	-1	6	1	1.069	-1

KINERJA SME RO 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.330	-255	-54	-9,87%	2.712	85,93%	-382	10	9	2.712	-382
2	RO II/ Medan	1.401	1.647	1.646	246	-0	17,53%	1.649	99,85%	-2	5	4	1.649	-2
3	RO III/ Palembang	2.436	2.496	2.490	53	-7	2,18%	2.726	91,31%	-237	8	8	2.726	-237
4	RO IV/ Jakarta 1	2.158	2.553	2.603	445	50	20,65%	2.472	105,30%	131	2	1	2.472	131
5	RO V/ Jakarta 2	1.590	1.819	1.834	244	15	15,31%	1.877	97,68%	-43	6	7	1.877	-43
6	RO VI/ Bandung	1.687	1.953	1.950	263	-3	15,56%	1.858	104,92%	91	3	2	1.858	91
7	RO VII/ Semarang	1.820	2.041	2.022	202	-19	11,13%	2.050	98,66%	-28	7	6	2.050	-28
8	RO VIII/ Surabaya	2.055	2.368	2.314	258	-54	12,57%	2.344	98,72%	-30	4	5	2.344	-30
9	RO IX/ Kalimantan	5.131	5.704	5.723	592	19	11,53%	5.597	102,25%	126	1	3	5.597	126
10	RO X/ Makassar	769	787	776	7	-10	0,88%	947	81,93%	-171	9	10	947	-171

KINERJA MBG 07-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.397	-168	-11	-2,56%	7.031	91,00%	-633	10	3	7.031	-633
2	RO II/ Medan	2.310	2.406	2.406	95	-0	4,13%	2.643	91,04%	-237	2	2	2.643	-237
3	RO III/ Palembang	4.380	4.573	4.574	193	0	4,42%	4.769	95,90%	-195	1	1	4.769	-195
4	RO IV/ Jakarta 1	1.900	1.837	1.832	-69	-5	-3,61%	2.096	87,39%	-264	6	8	2.096	-264
5	RO V/ Jakarta 2	1.269	1.244	1.243	-27	-1	-2,11%	1.389	89,45%	-147	5	4	1.389	-147
6	RO VI/ Bandung	1.898	1.751	1.752	-147	1	-7,72%	2.022	86,62%	-271	9	9	2.022	-271
7	RO VII/ Semarang	2.980	2.883	2.881	-98	-2	-3,30%	3.273	88,04%	-391	8	6	3.273	-391
8	RO VIII/ Surabaya	3.807	3.720	3.723	-84	3	-2,21%	4.187	88,92%	-464	7	5	4.187	-464
9	RO IX/ Kalimantan	1.401	1.422	1.423	22	1	1,57%	1.621	87,79%	-198	3	7	1.621	-198
10	RO X/ Makassar	1.233	1.248	1.245	12	-2	0,99%	1.439	86,53%	-194	4	10	1.439	-194

KINERJA AREA



KINERJA DPK AREA PER 07-Dec-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.672	7.831	7.814	344	142	-17	4,61%				18	
2	Area Lhokseumawe	8.074	8.067	8.186	8.177	103	110	-9	1,27%				34	
3	Area Meulaboh	3.494	3.882	3.897	3.877	383	-5	-21	10,95%				16	
4	Area Batam	2.849	3.274	3.305	3.299	450	25	-6	15,80%				14	
5	Area Medan Kota	5.356	6.158	6.041	6.038	683	-120	-3	12,74%				9	
6	Area Medan Raya	2.641	2.872	2.884	2.879	239	7	-4	9,04%				29	
7	Area Pekanbaru	7.557	8.546	8.525	8.513	956	-33	-12	12,65%				8	
8	Area Pematangsiantar	2.510	2.668	2.652	2.644	135	-24	-8	5,36%				33	
9	Area Bandar Lampung	3.931	4.259	4.186	4.177	246	-82	-8	6,26%				28	
10	Area Bengkulu	2.130	2.493	2.655	2.650	519	157	-5	24,37%				12	
11	Area Jambi	2.705	3.237	3.393	3.384	680	147	-8	25,13%				10	
12	Area Padang	3.909	4.248	4.208	4.200	291	-48	-8	7,43%				24	
13	Area Palembang	7.341	7.612	7.745	7.733	392	121	-12	5,33%				15	
14	Area Banten	10.556	12.172	12.182	12.175	1.619	3	-7	15,34%				6	
15	Area Bekasi	8.947	9.796	9.260	9.255	308	-540	-4	3,44%				22	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.347	9.344	1.971	-155	-3	26,73%				5	
17	Area Jakarta Kelapa Gadin	11.820	15.894	14.066	14.064	2.244	-1.830	-2	18,99%				4	
18	Area Jakarta Rawamangun	10.100	10.103	10.002	10.003	-96	-99	2	-0,95%				40	
19	Area Jakarta Thamrin	61.226	76.564	78.476	78.473	17.248	1.910	-3	28,17%				1	
20	Area Bogor	8.049	7.662	7.543	7.533	-516	-129	-10	-6,41%				43	
21	Area Depok	7.500	6.872	6.916	6.915	-584	44	-0	-7,79%				44	
22	Area Jakarta Fatmawati	11.619	13.960	14.055	14.024	2.405	64	-31	20,69%				3	
23	Area Jakarta Pondok Indah	8.481	8.793	8.689	8.684	203	-109	-5	2,39%				31	
24	Area Jakarta Saharjo	7.675	11.230	11.948	11.948	4.273	718	-0	55,67%				2	
25	Area Tangerang Selatan	6.162	5.574	5.250	5.244	-918	-330	-7	-14,90%				45	
26	Area Bandung Kota	9.788	10.510	10.320	10.307	519	-203	-14	5,30%				13	
27	Area Bandung Raya	5.837	6.275	6.202	6.192	356	-82	-10	6,09%				17	
28	Area Cirebon	4.870	5.123	5.164	5.159	289	36	-5	5,93%				25	
29	Area Purwokerto	3.175	3.446	3.438	3.434	259	-13	-4	8,14%				27	
30	Area Semarang Kota	7.056	7.135	7.021	7.016	-41	-119	-5	-0,58%				39	
31	Area Pekalongan	3.560	3.638	3.323	3.320	-240	-318	-3	-6,73%				42	
32	Area Solo	4.925	5.259	5.259	5.251	326	-8	-8	6,62%				21	
33	Area Yogyakarta	6.665	7.001	7.000	6.995	330	-7	-5	4,95%				19	
34	Area Denpasar	3.788	4.181	4.153	4.114	326	-67	-38	8,61%				20	
35	Area Jember	2.822	2.836	2.851	2.847	25	11	-4	0,89%				36	
36	Area Kediri	4.155	4.089	4.151	4.144	-11	55	-7	-0,27%				37	
37	Area Malang	4.575	5.295	5.253	5.246	671	-48	-7	14,66%				11	
38	Area Surabaya Kota	7.814	7.742	7.678	7.675	-139	-67	-3	-1,78%				41	
39	Area Surabaya Raya	7.629	8.094	7.681	7.673	44	-421	-8	0,58%				35	
40	Area Balikpapan	8.442	8.723	8.724	8.714	272	-9	-10	3,22%				26	
41	Area Banjarmasin	7.270	7.461	7.454	7.444	174	-16	-9	2,40%				32	
42	Area Pontianak	3.590	3.702	3.561	3.553	-37	-149	-8	-1,02%				38	
43	Area Makassar	6.449	7.518	7.576	7.564	1.116	47	-11	17,30%				7	
44	Area Manado	2.345	2.927	2.655	2.649	304	-278	-5	12,98%				23	
45	Area Palu	3.223	3.431	3.456	3.445	222	14	-11	6,89%				30	

KINERJA GIRO AREA PER 07-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.129	1.165	1.166	-19	37	1	-1,62%				35	
2	Area Lhokseumawe	528	575	567	569	41	-6	2	7,75%				25	
3	Area Meulaboh	326	384	397	397	70	13	-0	21,58%				19	
4	Area Batam	238	419	473	472	234	54	-0	98,27%				10	
5	Area Medan Kota	315	437	486	486	171	49	1	54,43%				11	
6	Area Medan Raya	156	129	127	128	-28	-1	1	-17,98%				36	
7	Area Pekanbaru	1.111	1.414	1.402	1.403	292	-11	1	26,28%				8	
8	Area Pematangsiantar	74	49	45	45	-29	-4	0	-39,69%				37	
9	Area Bandar Lampung	474	458	461	462	-12	4	1	-2,55%				32	
10	Area Bengkulu	144	93	261	261	117	168	0	81,14%				15	
11	Area Jambi	173	181	160	160	-12	-20	0	-7,12%				33	
12	Area Padang	270	313	300	301	31	-13	0	11,41%				27	
13	Area Palembang	698	2.010	2.019	2.019	1.321	9	-0	189,13%				5	
14	Area Banten	2.097	3.722	3.875	3.878	1.782	157	4	84,99%				3	
15	Area Bekasi	834	871	882	886	52	15	4	6,20%				23	
16	Area Jakarta Kebon Jeruk	636	1.900	1.996	1.999	1.362	99	3	214,08%				4	
17	Area Jakarta Kelapa Gadin	576	781	705	706	129	-75	1	22,45%				13	
18	Area Jakarta Rawamangun	2.444	2.574	2.529	2.537	92	-37	8	3,78%				16	
19	Area Jakarta Thamrin	26.371	27.178	29.266	29.273	2.902	2.094	7	11,00%				2	
20	Area Bogor	684	784	714	717	33	-67	3	4,79%				26	
21	Area Depok	721	994	1.000	1.005	285	12	6	39,54%				9	
22	Area Jakarta Fatmawati	2.301	3.158	2.789	2.763	462	-395	-26	20,09%				7	
23	Area Jakarta Pondok Indah	957	1.238	901	908	-50	-331	7	-5,18%				42	
24	Area Jakarta Saharjo	2.794	6.112	6.711	6.716	3.922	604	5	140,39%				1	
25	Area Tangerang Selatan	586	910	635	635	49	-276	0	8,32%				24	
26	Area Bandung Kota	1.112	2.126	2.109	2.104	993	-22	-5	89,29%				6	
27	Area Bandung Raya	810	783	771	772	-38	-11	1	-4,70%				39	
28	Area Cirebon	543	481	497	497	-46	16	0	-8,40%				40	
29	Area Purwokerto	215	155	202	202	-13	47	0	-6,18%				34	
30	Area Semarang Kota	684	498	441	442	-242	-56	2	-35,34%				45	
31	Area Pekalongan	200	174	193	193	-7	18	-0	-3,56%				31	
32	Area Solo	221	228	215	217	-4	-11	1	-1,96%				29	
33	Area Yogyakarta	355	442	425	428	73	-14	3	20,59%				18	
34	Area Denpasar	281	237	267	236	-46	-1	-32	-16,22%				41	
35	Area Jember	67	111	123	123	56	12	0	82,83%				21	
36	Area Kediri	248	132	158	158	-90	26	-0	-36,19%				43	
37	Area Malang	232	371	363	360	129	-11	-2	55,59%				14	
38	Area Surabaya Kota	947	1.030	1.004	1.007	60	-23	4	6,31%				20	
39	Area Surabaya Raya	1.031	986	993	994	-37	8	1	-3,57%				38	
40	Area Balikpapan	580	682	633	634	53	-48	1	9,21%				22	
41	Area Banjarmasin	548	639	574	574	26	-65	-0	4,73%				28	
42	Area Pontianak	431	475	425	424	-7	-51	-0	-1,56%				30	
43	Area Makassar	474	648	548	549	75	-99	1	15,72%				17	
44	Area Manado	244	540	401	401	157	-139	0	64,19%				12	
45	Area Palu	418	314	319	319	-99	5	0	-23,73%				44	

KINERJA TABUNGAN AREA PER 07-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.431	5.550	5.532	435	102	-18	8,54%				4	
2	Area Lhokseumawe	5.942	6.260	6.375	6.364	421	104	-11	7,09%				6	
3	Area Meulaboh	2.789	3.123	3.114	3.093	304	-29	-20	10,91%				9	
4	Area Batam	1.733	1.904	1.894	1.888	155	-16	-6	8,93%				32	
5	Area Medan Kota	2.242	2.410	2.360	2.357	114	-54	-3	5,10%				37	
6	Area Medan Raya	1.804	1.981	1.991	1.985	182	5	-6	10,08%				27	
7	Area Pekanbaru	4.778	5.505	5.514	5.502	724	-4	-12	15,14%				2	
8	Area Pematangsiantar	1.787	2.009	2.007	1.999	213	-10	-8	11,91%				19	
9	Area Bandar Lampung	2.833	3.073	3.024	3.015	182	-58	-9	6,44%				26	
10	Area Bengkulu	1.512	1.615	1.587	1.583	71	-33	-5	4,68%				42	
11	Area Jambi	1.922	2.212	2.139	2.130	208	-82	-9	10,85%				22	
12	Area Padang	2.662	2.851	2.879	2.871	209	20	-8	7,87%				21	
13	Area Palembang	3.683	3.894	3.894	3.882	199	-12	-12	5,41%				25	
14	Area Banten	4.051	4.150	4.052	4.043	-8	-106	-9	-0,19%				43	
15	Area Bekasi	4.951	5.551	5.179	5.170	220	-380	-9	4,44%				17	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.563	2.558	218	-83	-6	9,33%				18	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.485	2.482	489	143	-3	24,52%				3	
18	Area Jakarta Rawamangun	3.266	3.716	3.410	3.404	138	-312	-6	4,22%				36	
19	Area Jakarta Thamrin	3.839	4.293	4.083	4.073	234	-220	-10	6,09%				13	
20	Area Bogor	4.124	4.361	4.312	4.299	176	-62	-13	4,26%				29	
21	Area Depok	3.364	3.471	3.468	3.462	98	-9	-7	2,91%				39	
22	Area Jakarta Fatmawati	2.449	2.443	2.422	2.416	-33	-27	-5	-1,34%				45	
23	Area Jakarta Pondok Indah	2.483	2.688	2.666	2.659	176	-29	-7	7,09%				28	
24	Area Jakarta Saharjo	1.724	1.818	1.882	1.876	152	59	-6	8,81%				33	
25	Area Tangerang Selatan	2.328	2.423	2.426	2.419	91	-4	-7	3,89%				40	
26	Area Bandung Kota	4.312	4.850	4.746	4.737	425	-113	-9	9,85%				5	
27	Area Bandung Raya	3.375	3.596	3.543	3.532	158	-64	-11	4,67%				31	
28	Area Cirebon	3.264	3.446	3.409	3.404	140	-43	-5	4,28%				35	
29	Area Purwokerto	2.153	2.510	2.473	2.468	315	-41	-4	14,63%				8	
30	Area Semarang Kota	3.815	4.197	4.049	4.042	227	-154	-7	5,95%				14	
31	Area Pekalongan	2.059	2.564	2.266	2.262	204	-301	-3	9,88%				24	
32	Area Solo	3.209	3.493	3.501	3.492	283	-1	-9	8,83%				10	
33	Area Yogyakarta	4.150	4.361	4.370	4.362	213	1	-8	5,12%				20	
34	Area Denpasar	2.751	3.056	3.004	2.998	247	-59	-7	8,97%				12	
35	Area Jember	1.982	2.196	2.206	2.202	220	6	-4	11,10%				16	
36	Area Kediri	2.848	2.986	3.020	3.014	166	28	-6	5,82%				30	
37	Area Malang	2.849	3.247	3.207	3.203	355	-43	-3	12,45%				7	
38	Area Surabaya Kota	3.584	3.685	3.572	3.565	-20	-120	-7	-0,55%				44	
39	Area Surabaya Raya	4.613	5.157	4.734	4.725	111	-432	-9	2,41%				38	
40	Area Balikpapan	4.745	4.974	5.007	4.996	251	22	-11	5,30%				11	
41	Area Banjarmasin	4.620	4.844	4.856	4.846	226	2	-10	4,89%				15	
42	Area Pontianak	2.122	2.218	2.215	2.208	86	-10	-7	4,05%				41	
43	Area Makassar	4.397	5.044	5.146	5.134	737	90	-12	16,76%				1	
44	Area Manado	1.697	1.767	1.843	1.838	140	71	-6	8,27%				34	
45	Area Palu	2.293	2.484	2.508	2.497	204	13	-11	8,88%				23	

KINERJA DEPOSITO AREA PER 07-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.112	1.115	1.115	-72	3	-0	-6,04%				31	
2	Area Lhokseumawe	1.604	1.232	1.244	1.244	-360	12	0	-22,43%				39	
3	Area Meulaboh	379	375	387	387	8	12	0	2,15%				23	
4	Area Batam	878	951	939	939	61	-12	-0	6,97%				18	
5	Area Medan Kota	2.799	3.311	3.195	3.195	397	-115	0	14,18%				5	
6	Area Medan Raya	681	762	766	766	85	4	0	12,48%				15	
7	Area Pekanbaru	1.668	1.627	1.610	1.609	-59	-19	-1	-3,56%				30	
8	Area Pematangsiantar	649	610	600	600	-49	-10	0	-7,51%				29	
9	Area Bandar Lampung	625	728	701	701	76	-27	-0	12,15%				17	
10	Area Bengkulu	475	785	806	806	332	21	-0	69,88%				7	
11	Area Jambi	610	845	1.094	1.094	484	249	0	79,21%				4	
12	Area Padang	978	1.083	1.028	1.028	51	-55	-0	5,16%				19	
13	Area Palembang	2.960	1.708	1.832	1.832	-1.129	123	-0	-38,12%				45	
14	Area Banten	4.408	4.301	4.255	4.253	-155	-48	-2	-3,52%				35	
15	Area Bekasi	3.162	3.373	3.199	3.199	37	-174	0	1,16%				22	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.787	4.788	390	-170	0	8,87%				6	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.876	10.876	1.626	-1.898	1	17,58%				3	
18	Area Jakarta Rawamangun	4.389	3.813	4.063	4.063	-326	250	-1	-7,44%				38	
19	Area Jakarta Thamrin	31.015	45.092	45.128	45.128	14.112	35	-0	45,50%				1	
20	Area Bogor	3.241	2.517	2.517	2.517	-724	-1	-0	-22,35%				41	
21	Area Depok	3.415	2.407	2.447	2.448	-967	41	1	-28,31%				43	
22	Area Jakarta Fatmawati	6.870	8.359	8.845	8.845	1.975	486	0	28,75%				2	
23	Area Jakarta Pondok Indah	5.041	4.866	5.122	5.117	76	251	-5	1,52%				16	
24	Area Jakarta Saharjo	3.157	3.300	3.355	3.356	199	55	0	6,30%				10	
25	Area Tangerang Selatan	3.248	2.240	2.190	2.190	-1.057	-50	0	-32,56%				44	
26	Area Bandung Kota	4.364	3.534	3.465	3.466	-898	-68	0	-20,59%				42	
27	Area Bandung Raya	1.652	1.896	1.889	1.889	236	-7	-0	14,29%				9	
28	Area Cirebon	1.063	1.195	1.258	1.258	195	62	-1	18,33%				11	
29	Area Purwokerto	807	781	764	763	-43	-18	-0	-5,35%				28	
30	Area Semarang Kota	2.557	2.440	2.531	2.531	-26	91	-0	-1,02%				25	
31	Area Pekalongan	1.301	900	865	865	-436	-35	0	-33,51%				40	
32	Area Solo	1.495	1.538	1.542	1.542	47	4	-0	3,14%				20	
33	Area Yogyakarta	2.161	2.199	2.206	2.205	44	6	-0	2,04%				21	
34	Area Denpasar	756	888	881	881	125	-7	0	16,53%				13	
35	Area Jember	773	529	522	522	-251	-7	-0	-32,44%				37	
36	Area Kediri	1.059	971	973	972	-87	1	-1	-8,22%				33	
37	Area Malang	1.495	1.677	1.684	1.683	187	6	-1	12,54%				12	
38	Area Surabaya Kota	3.282	3.027	3.103	3.103	-179	76	0	-5,45%				36	
39	Area Surabaya Raya	1.985	1.951	1.954	1.954	-30	3	0	-1,52%				26	
40	Area Balikpapan	3.117	3.068	3.084	3.085	-33	17	0	-1,05%				27	
41	Area Banjarmasin	2.102	1.978	2.024	2.025	-77	46	1	-3,68%				32	
42	Area Pontianak	1.037	1.009	921	921	-116	-88	0	-11,18%				34	
43	Area Makassar	1.578	1.826	1.882	1.882	304	56	-0	19,26%				8	
44	Area Manado	403	621	411	411	7	-210	-0	1,82%				24	
45	Area Palu	511	633	629	629	118	-4	-0	23,05%				14	

KINERJA CASA PER 07-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	6-Dec-25	7-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	6.716	6.699	416	139	-17	6,62%				13	
2	Area Lhokseumawe	6.471	6.835	6.941	6.933	462	98	-9	7,14%				11	
3	Area Meulaboh	3.115	3.507	3.511	3.490	375	-17	-21	12,02%				16	
4	Area Batam	1.971	2.323	2.367	2.360	389	37	-6	19,73%				14	
5	Area Medan Kota	2.557	2.848	2.846	2.843	286	-5	-3	11,18%				20	
6	Area Medan Raya	1.959	2.110	2.118	2.113	154	4	-5	7,85%				35	
7	Area Pekanbaru	5.889	6.919	6.916	6.905	1.016	-15	-11	17,25%				7	
8	Area Pematangsiantar	1.861	2.058	2.052	2.044	183	-14	-8	9,85%				33	
9	Area Bandar Lampung	3.306	3.531	3.485	3.477	170	-54	-8	5,15%				34	
10	Area Bengkulu	1.656	1.708	1.848	1.843	188	136	-5	11,33%				32	
11	Area Jambi	2.094	2.392	2.299	2.290	196	-102	-8	9,37%				31	
12	Area Padang	2.931	3.164	3.179	3.171	240	7	-8	8,19%				26	
13	Area Palembang	4.381	5.904	5.913	5.901	1.520	-2	-12	34,69%				5	
14	Area Banten	6.148	7.871	7.927	7.922	1.774	51	-5	28,86%				3	
15	Area Bekasi	5.785	6.422	6.061	6.056	271	-366	-4	4,69%				24	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.560	4.557	1.581	15	-3	53,11%				4	
17	Area Jakarta Kelapa Gadin	2.570	3.120	3.190	3.188	618	68	-3	24,05%				9	
18	Area Jakarta Rawamangun	5.710	6.290	5.938	5.940	230	-349	2	4,03%				27	
19	Area Jakarta Thamrin	30.210	31.471	33.349	33.346	3.136	1.875	-3	10,38%				2	
20	Area Bogor	4.808	5.145	5.026	5.016	208	-128	-9	4,33%				28	
21	Area Depok	4.084	4.464	4.468	4.467	383	3	-1	9,37%				15	
22	Area Jakarta Fatmawati	4.750	5.601	5.211	5.179	429	-422	-32	9,04%				12	
23	Area Jakarta Pondok Indah	3.441	3.927	3.567	3.567	127	-360	0	3,68%				37	
24	Area Jakarta Saharjo	4.518	7.929	8.593	8.592	4.074	663	-1	90,17%				1	
25	Area Tangerang Selatan	2.914	3.334	3.061	3.054	139	-280	-7	4,78%				36	
26	Area Bandung Kota	5.424	6.976	6.855	6.841	1.418	-135	-14	26,14%				6	
27	Area Bandung Raya	4.184	4.379	4.314	4.304	120	-75	-10	2,86%				38	
28	Area Cirebon	3.807	3.928	3.906	3.901	94	-27	-5	2,47%				40	
29	Area Purwokerto	2.368	2.665	2.674	2.670	302	5	-4	12,74%				18	
30	Area Semarang Kota	4.499	4.695	4.490	4.485	-15	-210	-5	-0,32%				45	
31	Area Pekalongan	2.259	2.738	2.459	2.455	196	-283	-4	8,70%				30	
32	Area Solo	3.430	3.720	3.717	3.709	279	-11	-8	8,14%				22	
33	Area Yogyakarta	4.504	4.803	4.794	4.790	286	-13	-5	6,34%				21	
34	Area Denpasar	3.032	3.293	3.272	3.233	201	-60	-38	6,64%				29	
35	Area Jember	2.049	2.307	2.329	2.325	276	18	-4	13,45%				23	
36	Area Kediri	3.096	3.118	3.178	3.172	76	54	-6	2,45%				42	
37	Area Malang	3.080	3.618	3.569	3.564	483	-54	-6	15,69%				10	
38	Area Surabaya Kota	4.532	4.715	4.575	4.572	40	-143	-3	0,88%				44	
39	Area Surabaya Raya	5.644	6.142	5.727	5.719	74	-423	-8	1,32%				43	
40	Area Balikpapan	5.325	5.656	5.640	5.630	305	-26	-10	5,72%				17	
41	Area Banjarmasin	5.168	5.482	5.430	5.420	252	-62	-10	4,87%				25	
42	Area Pontianak	2.553	2.693	2.640	2.632	79	-61	-8	3,10%				41	
43	Area Makassar	4.871	5.692	5.694	5.683	812	-9	-11	16,66%				8	
44	Area Manado	1.942	2.306	2.244	2.239	297	-68	-5	15,30%				19	
45	Area Palu	2.712	2.798	2.827	2.816	104	18	-10	3,85%				39	

KINERJA PEMBIAYAN RETAIL AREA PER 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.212	7.762	7.691	478	-71	6,63%	8.217	93,60%	-526	23	33
2	Area Lhokseumawe	8.448	8.964	8.930	481	-35	5,69%	9.774	91,36%	-844	22	41
3	Area Meulaboh	6.330	6.900	6.860	530	-40	8,38%	7.109	96,51%	-248	17	15
4	Area Batam	2.397	2.732	2.733	336	1	14,01%	2.901	94,20%	-168	38	29
5	Area Medan Kota	2.545	2.985	2.986	441	1	17,35%	3.115	95,86%	-129	25	21
6	Area Medan Raya	2.640	3.002	2.997	357	-5	13,51%	3.143	95,35%	-146	35	25
7	Area Pekanbaru	5.991	6.772	6.770	778	-2	12,99%	6.974	97,07%	-204	4	12
8	Area Pematangsiantar	3.146	3.503	3.499	352	-5	11,19%	3.677	95,16%	-178	36	26
9	Area Bandar Lampung	4.153	4.576	4.566	412	-10	9,93%	4.866	93,82%	-301	30	32
10	Area Bengkulu	3.643	4.148	4.142	499	-7	13,70%	4.183	99,02%	-41	20	7
11	Area Jambi	4.260	4.605	4.594	334	-11	7,84%	4.802	95,67%	-208	39	23
12	Area Padang	4.496	4.936	4.929	433	-7	9,63%	5.146	95,80%	-216	26	22
13	Area Palembang	6.724	7.318	7.320	597	2	8,88%	7.656	95,62%	-335	11	24
14	Area Banten	5.229	5.961	5.991	763	30	14,59%	6.046	99,10%	-55	5	5
15	Area Bekasi	5.457	6.086	6.061	605	-25	11,09%	6.258	96,85%	-197	10	13
16	Area Jakarta Kebon Jeru	3.887	4.407	4.395	507	-12	13,05%	4.565	96,28%	-170	18	17
17	Area Jakarta Kelapa Gac	3.487	3.981	4.078	590	97	16,93%	4.095	99,57%	-18	12	4
18	Area Jakarta Rawamang	4.093	4.482	4.479	386	-3	9,42%	4.797	93,36%	-318	32	34
19	Area Jakarta Thamrin	4.380	4.972	4.923	543	-49	12,41%	5.133	95,91%	-210	14	20
20	Area Bogor	4.856	5.365	5.363	507	-2	10,44%	5.744	93,36%	-381	19	35
21	Area Depok	4.779	5.320	5.320	541	0	11,32%	5.531	96,20%	-210	16	19
22	Area Jakarta Fatmawati	3.666	4.099	4.099	432	-1	11,79%	4.325	94,75%	-227	27	28
23	Area Jakarta Pondok Inc	3.011	3.417	3.435	424	18	14,10%	3.689	93,12%	-254	28	36
24	Area Jakarta Saharjo	2.222	2.420	2.419	197	-1	8,86%	2.694	89,78%	-275	44	45
25	Area Tangerang Selatan	3.565	3.904	3.905	340	1	9,53%	4.263	91,61%	-357	37	40
26	Area Bandung Kota	5.826	6.834	6.839	1.012	5	17,38%	6.833	100,08%	6	2	2
27	Area Bandung Raya	5.409	5.976	5.969	560	-7	10,35%	6.282	95,02%	-313	13	27
28	Area Cirebon	4.206	4.662	4.668	462	6	10,99%	4.963	94,06%	-295	24	30
29	Area Purwokerto	2.362	2.554	2.546	184	-8	7,79%	2.806	90,74%	-260	45	42
30	Area Semarang Kota	3.801	4.192	4.190	390	-2	10,25%	4.029	104,01%	161	31	1
31	Area Pekalongan	2.273	2.553	2.539	266	-14	11,70%	2.726	93,11%	-188	40	37
32	Area Solo	3.186	3.433	3.427	241	-6	7,56%	3.706	92,49%	-278	42	39
33	Area Yogyakarta	3.016	3.388	3.382	367	-6	12,16%	3.634	93,08%	-251	34	38
34	Area Denpasar	6.985	7.780	7.730	745	-50	10,67%	7.855	98,41%	-125	6	9
35	Area Jember	2.789	3.004	3.003	214	-2	7,67%	3.319	90,47%	-316	43	43
36	Area Kediri	3.187	3.458	3.453	266	-5	8,34%	3.831	90,14%	-378	41	44
37	Area Malang	3.372	3.748	3.756	384	8	11,40%	3.997	93,98%	-241	33	31
38	Area Surabaya Kota	4.447	4.988	4.988	541	-0	12,17%	5.176	96,37%	-188	15	16
39	Area Surabaya Raya	4.275	4.773	4.773	498	-0	11,65%	4.962	96,20%	-189	21	18
40	Area Balikpapan	4.911	5.600	5.602	690	1	14,05%	5.676	98,69%	-74	7	8
41	Area Banjarmasin	5.586	6.226	6.238	652	12	11,67%	6.391	97,61%	-152	8	11
42	Area Pontianak	6.233	6.662	6.655	422	-6	6,78%	6.882	96,71%	-226	29	14
43	Area Makassar	7.265	8.778	8.779	1.514	1	20,84%	8.796	99,81%	-17	1	3
44	Area Manado	4.255	4.891	4.884	629	-7	14,78%	4.990	97,88%	-106	9	10
45	Area Palu	5.623	6.507	6.489	867	-18	15,41%	6.551	99,06%	-61	3	6

KINERJA CFG AREA PER 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	4.979	400	-27	8,73%	5.143	96,83%	-163	9	19
2	Area Lhokseumawe	4.236	4.555	4.529	293	-26	6,92%	4.798	94,41%	-268	18	40
3	Area Meulaboh	3.283	3.774	3.749	466	-25	14,19%	3.680	101,87%	69	4	1
4	Area Batam	1.770	1.955	1.956	186	1	10,53%	2.003	97,68%	-47	29	16
5	Area Medan Kota	1.945	2.149	2.145	200	-4	10,28%	2.206	97,20%	-62	26	17
6	Area Medan Raya	1.991	2.156	2.149	158	-7	7,95%	2.212	97,18%	-62	35	18
7	Area Pekanbaru	3.886	4.212	4.200	314	-12	8,08%	4.354	96,45%	-155	14	22
8	Area Pematangsiantar	2.256	2.392	2.385	129	-7	5,71%	2.483	96,03%	-99	40	24
9	Area Bandar Lampung	2.629	2.775	2.764	135	-11	5,13%	2.948	93,76%	-184	37	41
10	Area Bengkulu	2.332	2.632	2.622	290	-10	12,41%	2.585	101,42%	37	19	2
11	Area Jambi	2.759	2.947	2.937	178	-10	6,45%	2.987	98,30%	-51	30	12
12	Area Padang	3.150	3.331	3.320	170	-11	5,39%	3.433	96,70%	-113	32	20
13	Area Palembang	4.405	4.828	4.825	421	-2	9,55%	4.933	97,83%	-107	6	15
14	Area Banten	3.990	4.454	4.449	459	-5	11,50%	4.443	100,13%	6	5	4
15	Area Bekasi	4.262	4.659	4.661	399	2	9,36%	4.747	98,18%	-86	10	13
16	Area Jakarta Kebon Jeru	3.121	3.534	3.522	401	-12	12,85%	3.519	100,08%	3	8	5
17	Area Jakarta Kelapa Gading	2.887	3.186	3.185	298	-1	10,31%	3.218	98,97%	-33	16	8
18	Area Jakarta Rawamangun	3.247	3.470	3.466	219	-4	6,76%	3.621	95,71%	-155	23	28
19	Area Jakarta Thamrin	3.676	4.039	4.035	359	-4	9,76%	4.119	97,96%	-84	13	14
20	Area Bogor	3.846	4.215	4.216	371	1	9,64%	4.420	95,40%	-203	11	31
21	Area Depok	4.134	4.440	4.439	304	-2	7,36%	4.623	96,01%	-185	15	25
22	Area Jakarta Fatmawati	3.130	3.399	3.399	269	-1	8,58%	3.565	95,35%	-166	21	32
23	Area Jakarta Pondok Indah	2.588	2.877	2.871	283	-6	10,92%	3.033	94,65%	-162	20	38
24	Area Jakarta Saharjo	1.774	1.910	1.909	135	-1	7,60%	2.040	93,57%	-131	38	43
25	Area Tangerang Selatan	2.845	3.035	3.035	190	-0	6,68%	3.205	94,70%	-170	28	37
26	Area Bandung Kota	4.040	4.520	4.516	476	-3	11,79%	4.577	98,67%	-61	3	10
27	Area Bandung Raya	3.720	4.025	4.015	295	-10	7,94%	4.153	96,68%	-138	17	21
28	Area Cirebon	2.765	2.978	2.973	208	-6	7,52%	3.149	94,41%	-176	24	39
29	Area Purwokerto	1.391	1.498	1.493	102	-5	7,32%	1.574	94,85%	-81	43	36
30	Area Semarang Kota	2.188	2.353	2.349	161	-4	7,34%	2.440	96,27%	-91	34	23
31	Area Pekalongan	1.372	1.476	1.471	99	-5	7,25%	1.572	93,60%	-101	44	42
32	Area Solo	1.987	2.106	2.098	111	-8	5,59%	2.211	94,89%	-113	42	35
33	Area Yogyakarta	1.922	2.076	2.074	152	-3	7,92%	2.162	95,90%	-89	36	26
34	Area Denpasar	4.931	5.308	5.290	359	-18	7,29%	5.292	99,97%	-2	12	6
35	Area Jember	1.963	2.063	2.057	94	-6	4,79%	2.228	92,33%	-171	45	44
36	Area Kediri	2.053	2.190	2.183	131	-7	6,36%	2.293	95,20%	-110	39	33
37	Area Malang	2.417	2.589	2.591	175	2	7,23%	2.725	95,11%	-133	31	34
38	Area Surabaya Kota	3.249	3.442	3.442	194	-0	5,96%	3.589	95,90%	-147	27	27
39	Area Surabaya Raya	2.461	2.635	2.630	170	-5	6,89%	2.749	95,69%	-118	33	29
40	Area Balikpapan	2.662	2.777	2.773	111	-4	4,18%	3.007	92,21%	-234	41	45
41	Area Banjarmasin	3.058	3.276	3.264	206	-11	6,75%	3.415	95,59%	-151	25	30
42	Area Pontianak	3.337	3.580	3.573	237	-7	7,10%	3.625	98,57%	-52	22	11
43	Area Makassar	5.254	6.086	6.068	813	-18	15,48%	6.040	100,46%	28	1	3
44	Area Manado	3.431	3.858	3.846	415	-11	12,10%	3.889	98,90%	-43	7	9
45	Area Palu	4.503	5.032	5.015	511	-17	11,35%	5.051	99,27%	-37	2	7

KINERJA CFG - MITRAGUNA 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.480	301	-22	9,46%	3.569	97,50%	-89	7	14
2	Area Lhokseumawe	3.065	3.287	3.266	202	-21	6,58%	3.454	94,56%	-188	13	28
3	Area Meulaboh	2.526	2.865	2.844	318	-21	12,57%	2.802	101,49%	42	5	6
4	Area Batam	1.212	1.336	1.330	118	-6	9,77%	1.384	96,09%	-54	24	22
5	Area Medan Kota	1.384	1.570	1.567	183	-3	13,24%	1.578	99,32%	-11	14	9
6	Area Medan Raya	1.475	1.606	1.600	126	-5	8,53%	1.638	97,67%	-38	21	13
7	Area Pekanbaru	2.498	2.751	2.741	243	-10	9,74%	2.846	96,32%	-105	10	20
8	Area Pematangsiantar	1.324	1.437	1.434	110	-4	8,30%	1.494	95,93%	-61	27	23
9	Area Bandar Lampung	1.178	1.294	1.288	110	-5	9,37%	1.424	90,46%	-136	26	33
10	Area Bengkulu	1.452	1.722	1.714	262	-8	18,04%	1.640	104,54%	74	9	3
11	Area Jambi	1.779	1.933	1.925	145	-9	8,18%	1.926	99,95%	-1	18	8
12	Area Padang	1.730	1.856	1.850	120	-6	6,93%	1.910	96,84%	-60	23	18
13	Area Palembang	2.161	2.396	2.393	232	-3	10,75%	2.458	97,34%	-65	11	15
14	Area Banten	1.324	1.493	1.491	166	-3	12,55%	1.523	97,84%	-33	16	11
15	Area Bekasi	456	537	539	83	2	18,22%	657	81,99%	-118	33	44
16	Area Jakarta Kebon Jeru	1.087	1.219	1.211	124	-8	11,41%	1.264	95,77%	-54	22	24
17	Area Jakarta Kelapa Gading	795	908	909	114	0	14,28%	936	97,08%	-27	25	16
18	Area Jakarta Rawamangun	564	619	618	54	-1	9,65%	726	85,24%	-107	42	39
19	Area Jakarta Thamrin	1.711	1.990	1.990	279	0	16,31%	1.900	104,72%	90	8	2
20	Area Bogor	482	549	547	65	-2	13,39%	632	86,46%	-86	40	38
21	Area Depok	292	376	375	84	-0	28,72%	415	90,44%	-40	32	34
22	Area Jakarta Fatmawati	672	772	774	101	2	15,09%	923	83,88%	-149	30	42
23	Area Jakarta Pondok Indah	383	459	460	77	1	20,07%	541	84,88%	-82	36	40
24	Area Jakarta Saharjo	266	292	292	26	0	9,79%	365	80,14%	-72	44	45
25	Area Tangerang Selatan	286	311	310	24	-1	8,46%	368	84,31%	-58	45	41
26	Area Bandung Kota	1.235	1.378	1.375	140	-3	11,35%	1.483	92,72%	-108	19	31
27	Area Bandung Raya	1.214	1.397	1.391	177	-6	14,59%	1.445	96,26%	-54	15	21
28	Area Cirebon	1.554	1.702	1.701	147	-1	9,45%	1.830	92,93%	-129	17	29
29	Area Purwokerto	750	819	816	66	-3	8,83%	858	95,15%	-42	39	26
30	Area Semarang Kota	1.035	1.147	1.144	109	-3	10,52%	1.183	96,66%	-40	28	19
31	Area Pekalongan	570	623	620	50	-3	8,78%	688	90,12%	-68	43	36
32	Area Solo	763	837	831	68	-6	8,96%	895	92,88%	-64	38	30
33	Area Yogyakarta	918	1.027	1.026	109	-1	11,83%	1.060	96,85%	-33	29	17
34	Area Denpasar	2.026	2.357	2.349	323	-8	15,97%	2.217	105,97%	132	3	1
35	Area Jember	865	950	945	80	-5	9,29%	1.026	92,11%	-81	34	32
36	Area Kediri	927	1.011	1.007	80	-4	8,64%	1.062	94,84%	-55	35	27
37	Area Malang	492	551	554	62	3	12,54%	664	83,34%	-111	41	43
38	Area Surabaya Kota	989	1.064	1.062	73	-1	7,42%	1.176	90,30%	-114	37	35
39	Area Surabaya Raya	1.055	1.193	1.191	136	-2	12,91%	1.215	98,02%	-24	20	10
40	Area Balikpapan	1.543	1.640	1.638	95	-2	6,16%	1.821	89,97%	-183	31	37
41	Area Banjarmasin	1.547	1.757	1.750	204	-6	13,16%	1.833	95,46%	-83	12	25
42	Area Pontianak	1.598	1.902	1.902	304	-0	19,03%	1.829	103,94%	72	6	4
43	Area Makassar	2.899	3.527	3.515	616	-12	21,25%	3.447	101,98%	68	1	5
44	Area Manado	2.452	2.779	2.771	319	-8	13,00%	2.833	97,81%	-62	4	12
45	Area Palu	2.274	2.616	2.607	333	-9	14,63%	2.585	100,86%	22	2	7

KINERJA CFG - Pensiun 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	630	627	35	-4	6,00%	674	92,93%	-48	5	32
2	Area Lhokseumawe	816	856	852	35	-5	4,34%	897	94,90%	-46	6	23
3	Area Meulaboh	525	618	614	89	-3	16,93%	593	103,60%	21	1	3
4	Area Batam	95	99	98	3	-1	2,69%	115	85,06%	-17	33	41
5	Area Medan Kota	184	197	195	11	-1	6,15%	206	94,77%	-11	18	26
6	Area Medan Raya	245	268	266	21	-1	8,54%	264	100,86%	2	11	6
7	Area Pekanbaru	550	560	557	8	-3	1,38%	589	94,57%	-32	24	28
8	Area Pematangsiantar	471	481	478	7	-3	1,43%	490	97,42%	-13	27	16
9	Area Bandar Lampung	200	212	210	10	-2	4,96%	228	92,05%	-18	19	35
10	Area Bengkulu	383	396	394	12	-2	3,06%	416	94,75%	-22	17	27
11	Area Jambi	352	369	367	15	-3	4,28%	381	96,28%	-14	15	20
12	Area Padang	646	660	655	9	-4	1,40%	677	96,82%	-22	20	18
13	Area Palembang	326	349	347	20	-2	6,26%	354	98,05%	-7	12	14
14	Area Banten	167	170	169	1	-1	0,73%	176	95,98%	-7	36	21
15	Area Bekasi	75	72	71	-4	-1	-5,91%	85	83,77%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,31%	49	90,63%	-5	32	38
17	Area Jakarta Kelapa Gac	49	53	52	3	-0	5,86%	56	94,04%	-3	31	30
18	Area Jakarta Rawamang	52	61	61	9	-1	17,04%	59	103,18%	2	21	4
19	Area Jakarta Thamrin	54	62	62	7	-1	13,49%	63	98,53%	-1	25	11
20	Area Bogor	166	185	183	18	-1	10,69%	183	100,04%	0	13	7
21	Area Depok	43	46	46	3	-0	7,77%	47	98,33%	-1	30	13
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,26%	24	113,12%	3	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,52%	18	98,45%	-0	34	12
24	Area Jakarta Saharjo	60	68	67	7	-1	11,91%	74	91,42%	-6	26	37
25	Area Tangerang Selatan	23	25	25	1	-0	4,93%	31	80,65%	-6	38	45
26	Area Bandung Kota	186	200	199	13	-1	7,24%	211	94,27%	-12	16	29
27	Area Bandung Raya	284	316	314	30	-2	10,72%	317	99,09%	-3	8	10
28	Area Cirebon	312	331	330	17	-1	5,50%	347	94,84%	-18	14	24
29	Area Purwokerto	189	219	217	28	-2	14,78%	202	107,56%	15	9	2
30	Area Semarang Kota	99	97	97	-3	-1	-2,66%	117	82,74%	-20	40	44
31	Area Pekalongan	147	157	156	9	-1	5,97%	161	96,81%	-5	22	19
32	Area Solo	86	90	90	4	-1	5,01%	101	88,83%	-11	29	40
33	Area Yogyakarta	146	154	154	8	-0	5,68%	162	94,78%	-8	23	25
34	Area Denpasar	1.757	1.850	1.841	84	-9	4,76%	1.843	99,88%	-2	2	8
35	Area Jember	460	463	461	1	-2	0,25%	484	95,37%	-22	37	22
36	Area Kediri	614	643	640	26	-3	4,24%	643	99,58%	-3	10	9
37	Area Malang	265	268	266	2	-2	0,63%	289	92,31%	-22	35	34
38	Area Surabaya Kota	165	159	158	-8	-2	-4,68%	188	84,04%	-30	42	42
39	Area Surabaya Raya	427	409	405	-22	-4	-5,08%	449	90,26%	-44	45	39
40	Area Balikpapan	406	410	406	0	-3	0,09%	442	91,88%	-36	39	36
41	Area Banjarmasin	607	603	599	-8	-4	-1,37%	644	92,90%	-46	43	33
42	Area Pontianak	690	678	674	-16	-5	-2,37%	720	93,53%	-47	44	31
43	Area Makassar	1.048	1.110	1.104	55	-6	5,29%	1.132	97,51%	-28	4	15
44	Area Manado	674	759	755	81	-3	12,03%	741	101,94%	14	3	5
45	Area Palu	1.335	1.376	1.367	33	-9	2,45%	1.406	97,26%	-39	7	17

KINERJA CFG - GRIYA 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	769	47	-0	6,57%	776	99,11%	-7	20	15
2	Area Lhokseumawe	235	255	255	20	-0	8,54%	284	89,66%	-29	28	44
3	Area Meulaboh	146	158	158	11	-1	7,69%	172	91,42%	-15	32	41
4	Area Batam	392	436	444	52	8	13,17%	413	107,54%	31	19	1
5	Area Medan Kota	312	313	312	1	-0	0,17%	335	93,26%	-23	35	37
6	Area Medan Raya	237	233	233	-4	-0	-1,87%	256	90,83%	-23	37	42
7	Area Pekanbaru	596	601	602	6	1	1,04%	637	94,58%	-34	33	34
8	Area Pematangsiantar	417	391	391	-27	-0	-6,36%	434	89,92%	-44	42	43
9	Area Bandar Lampung	1.159	1.140	1.137	-21	-3	-1,85%	1.158	98,24%	-20	41	19
10	Area Bengkulu	450	436	435	-16	-1	-3,51%	473	91,97%	-38	40	39
11	Area Jambi	564	552	552	-12	0	-2,07%	587	94,17%	-34	39	35
12	Area Padang	702	727	726	24	-1	3,37%	740	98,01%	-15	27	20
13	Area Palembang	1.805	1.935	1.937	132	2	7,29%	1.948	99,45%	-11	9	12
14	Area Banten	2.325	2.580	2.578	253	-3	10,89%	2.523	102,18%	55	3	5
15	Area Bekasi	3.620	3.908	3.909	290	1	8,00%	3.841	101,77%	68	2	6
16	Area Jakarta Kebon Jeru	1.820	2.052	2.049	229	-3	12,61%	1.992	102,88%	57	5	3
17	Area Jakarta Kelapa Gac	1.988	2.162	2.161	173	-1	8,69%	2.136	101,16%	25	7	8
18	Area Jakarta Rawamang	2.552	2.681	2.679	127	-2	5,00%	2.718	98,58%	-39	12	16
19	Area Jakarta Thamrin	1.804	1.842	1.839	35	-3	1,93%	2.002	91,87%	-163	25	40
20	Area Bogor	2.998	3.238	3.243	245	5	8,16%	3.360	96,53%	-117	4	26
21	Area Depok	3.661	3.838	3.836	175	-2	4,78%	3.976	96,48%	-140	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.502	128	-2	5,38%	2.511	99,64%	-9	11	10
23	Area Jakarta Pondok Inc	2.034	2.211	2.205	171	-6	8,41%	2.265	97,34%	-60	8	23
24	Area Jakarta Saharjo	1.377	1.469	1.469	92	-1	6,67%	1.499	97,98%	-30	15	21
25	Area Tangerang Selatan	2.471	2.601	2.602	131	1	5,32%	2.688	96,79%	-86	10	25
26	Area Bandung Kota	2.459	2.774	2.775	316	1	12,83%	2.674	103,77%	101	1	2
27	Area Bandung Raya	2.072	2.133	2.130	59	-3	2,83%	2.225	95,74%	-95	17	29
28	Area Cirebon	808	839	835	27	-3	3,39%	868	96,22%	-33	26	28
29	Area Purwokerto	411	415	414	3	-1	0,82%	449	92,20%	-35	34	38
30	Area Semarang Kota	966	1.002	1.001	36	-1	3,69%	1.019	98,31%	-17	24	18
31	Area Pekalongan	508	547	546	37	-1	7,35%	550	99,16%	-5	22	13
32	Area Solo	1.080	1.118	1.117	37	-1	3,44%	1.127	99,12%	-10	23	14
33	Area Yogyakarta	779	795	794	15	-1	1,94%	829	95,73%	-35	29	30
34	Area Denpasar	1.062	990	988	-74	-2	-6,99%	1.105	89,44%	-117	45	45
35	Area Jember	585	583	584	-1	0	-0,17%	622	93,88%	-38	36	36
36	Area Kediri	429	441	441	12	-0	2,82%	463	95,17%	-22	31	32
37	Area Malang	1.556	1.612	1.614	58	2	3,71%	1.622	99,48%	-8	18	11
38	Area Surabaya Kota	1.967	2.058	2.061	94	3	4,78%	2.056	100,25%	5	14	9
39	Area Surabaya Raya	852	890	890	39	0	4,54%	914	97,42%	-24	21	22
40	Area Balikpapan	580	571	572	-8	1	-1,42%	563	101,66%	9	38	7
41	Area Banjarmasin	706	652	651	-55	-1	-7,73%	688	94,70%	-36	43	33
42	Area Pontianak	1.013	955	953	-60	-2	-5,92%	999	95,46%	-45	44	31
43	Area Makassar	1.155	1.244	1.244	89	-0	7,68%	1.265	98,38%	-21	16	17
44	Area Manado	282	295	295	13	-0	4,65%	288	102,27%	7	30	4
45	Area Palu	804	908	908	104	-0	12,95%	934	97,21%	-26	13	24

KINERJA CFG - OTO 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	87	104	103	16	-0	18,44%	123	84,25%	-19	32	34
2	Area Lhokseumawe	121	157	157	36	-0	29,63%	162	96,73%	-5	15	15
3	Area Meulaboh	85	133	133	48	-0	56,88%	113	118,19%	20	5	3
4	Area Batam	71	85	85	14	0	19,55%	91	93,08%	-6	34	21
5	Area Medan Kota	65	70	70	5	0	7,46%	88	79,79%	-18	41	38
6	Area Medan Raya	34	50	50	16	-0	46,96%	53	94,37%	-3	33	19
7	Area Pekanbaru	243	300	300	57	-1	23,45%	283	105,90%	17	2	6
8	Area Pematangsiantar	44	83	83	39	0	87,46%	64	129,17%	19	10	2
9	Area Bandar Lampung	92	129	128	36	-1	39,09%	137	93,05%	-10	14	22
10	Area Bengkulu	47	77	79	32	2	67,13%	57	138,58%	22	20	1
11	Area Jambi	64	92	93	29	1	45,61%	94	98,47%	-1	23	13
12	Area Padang	72	89	89	17	0	24,27%	106	84,26%	-17	29	33
13	Area Palembang	112	148	149	36	0	32,29%	173	86,03%	-24	13	32
14	Area Banten	174	210	212	38	2	22,03%	221	95,79%	-9	11	16
15	Area Bekasi	111	142	142	31	0	27,76%	164	86,34%	-22	21	30
16	Area Jakarta Kebon Jeru	173	218	217	45	-1	26,04%	214	101,67%	4	6	11
17	Area Jakarta Kelapa Gac	54	63	63	8	0	15,27%	90	69,65%	-27	39	41
18	Area Jakarta Rawamang	79	108	108	29	-1	36,08%	119	90,47%	-11	24	23
19	Area Jakarta Thamrin	107	144	144	38	0	35,17%	154	93,51%	-10	12	20
20	Area Bogor	199	244	243	44	-1	21,90%	244	99,46%	-1	7	12
21	Area Depok	139	180	181	42	1	30,33%	185	97,89%	-4	8	14
22	Area Jakarta Fatmawati	63	96	96	33	-0	53,23%	107	89,64%	-11	18	26
23	Area Jakarta Pondok Inc	156	189	188	32	-1	20,64%	208	90,47%	-20	19	24
24	Area Jakarta Saharjo	71	81	80	10	-0	13,63%	103	78,36%	-22	37	39
25	Area Tangerang Selatan	65	98	98	33	0	51,43%	118	83,14%	-20	17	36
26	Area Bandung Kota	160	168	168	7	-0	4,56%	209	80,18%	-41	40	37
27	Area Bandung Raya	150	178	179	29	1	19,44%	166	108,36%	14	22	4
28	Area Cirebon	91	107	107	16	0	18,12%	103	103,96%	4	30	10
29	Area Purwokerto	41	45	45	4	-0	10,47%	65	69,52%	-20	42	42
30	Area Semarang Kota	88	107	107	19	0	21,28%	121	88,34%	-14	28	27
31	Area Pekalongan	147	150	150	3	-0	2,22%	173	86,75%	-23	43	29
32	Area Solo	59	61	60	1	-0	2,20%	88	68,34%	-28	45	44
33	Area Yogyakarta	79	100	100	20	-1	25,38%	111	89,77%	-11	27	25
34	Area Denpasar	86	111	112	26	1	30,91%	128	87,96%	-15	25	28
35	Area Jember	53	67	67	13	-0	25,43%	96	69,25%	-30	35	43
36	Area Kediri	83	95	95	12	-0	14,79%	125	76,02%	-30	36	40
37	Area Malang	104	158	158	54	-1	51,42%	150	105,41%	8	3	7
38	Area Surabaya Kota	128	162	161	34	-0	26,53%	170	95,05%	-8	16	17
39	Area Surabaya Raya	127	143	143	16	1	12,94%	170	84,07%	-27	31	35
40	Area Balikpapan	132	156	156	24	0	18,30%	181	86,19%	-25	26	31
41	Area Banjarmasin	199	264	264	66	-0	33,03%	249	105,93%	15	1	5
42	Area Pontianak	36	45	45	9	-0	25,27%	77	58,47%	-32	38	45
43	Area Makassar	152	204	205	53	0	35,05%	196	104,33%	8	4	9
44	Area Manado	23	25	25	2	0	9,64%	27	94,49%	-1	44	18
45	Area Palu	91	132	133	42	0	46,04%	127	104,52%	6	9	8

KINERJA PWG - AREA 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	455	454	221	-1	95,01%	524	86,75%	-69	14	26
2	Area Lhokseumawe	317	668	668	351	-0	110,69%	667	100,17%	1	4	6
3	Area Meulaboh	191	375	373	182	-2	95,28%	390	95,53%	-17	19	14
4	Area Batam	193	324	326	132	2	68,60%	363	89,79%	-37	34	22
5	Area Medan Kota	252	434	440	187	5	74,20%	453	97,02%	-14	16	11
6	Area Medan Raya	201	357	359	158	2	78,67%	371	96,64%	-12	27	12
7	Area Pekanbaru	256	539	546	290	7	113,44%	601	90,84%	-55	8	19
8	Area Pematangsiantar	259	423	426	168	4	64,75%	433	98,44%	-7	22	9
9	Area Bandar Lampung	257	452	456	199	4	77,48%	512	89,07%	-56	15	23
10	Area Bengkulu	148	274	277	129	3	86,83%	313	88,47%	-36	36	24
11	Area Jambi	214	360	364	150	4	69,91%	401	90,76%	-37	30	20
12	Area Padang	305	483	486	181	4	59,24%	529	91,98%	-42	20	17
13	Area Palembang	259	433	437	177	3	68,41%	515	84,77%	-78	21	30
14	Area Banten	231	462	472	240	9	103,86%	489	96,52%	-17	11	13
15	Area Bekasi	237	401	402	165	2	69,64%	475	84,79%	-72	24	29
16	Area Jakarta Kebon Jeru	224	334	335	112	2	50,03%	437	76,82%	-101	39	40
17	Area Jakarta Kelapa Gac	185	295	296	110	0	59,57%	386	76,65%	-90	40	41
18	Area Jakarta Rawamanc	198	324	324	126	-1	63,80%	440	73,48%	-117	37	44
19	Area Jakarta Thamrin	217	342	347	130	4	59,67%	465	74,45%	-119	35	42
20	Area Bogor	168	306	309	141	3	84,14%	392	78,78%	-83	31	37
21	Area Depok	198	351	352	155	1	78,24%	401	87,79%	-49	29	25
22	Area Jakarta Fatmawati	144	249	250	107	2	74,08%	313	80,00%	-63	41	35
23	Area Jakarta Pondok Inc	145	233	235	91	3	62,79%	328	71,83%	-92	44	45
24	Area Jakarta Saharjo	134	217	219	85	2	63,44%	296	73,86%	-77	45	43
25	Area Tangerang Selatan	136	230	231	95	1	70,19%	289	80,00%	-58	43	36
26	Area Bandung Kota	461	823	832	372	9	80,66%	807	103,19%	26	2	3
27	Area Bandung Raya	408	672	676	268	4	65,63%	749	90,21%	-73	9	21
28	Area Cirebon	463	751	762	299	11	64,65%	764	99,70%	-2	6	7
29	Area Purwokerto	116	211	213	97	1	83,07%	255	83,58%	-42	42	32
30	Area Semarang Kota	276	455	460	184	5	66,76%	545	84,32%	-85	17	31
31	Area Pekalongan	154	286	289	135	3	88,08%	294	98,28%	-5	33	10
32	Area Solo	180	297	299	119	2	66,07%	383	78,09%	-84	38	39
33	Area Yogyakarta	252	437	435	183	-2	72,70%	534	81,45%	-99	18	33
34	Area Denpasar	712	1.067	1.076	363	9	51,02%	1.073	100,24%	3	3	5
35	Area Jember	189	351	356	167	5	88,17%	388	91,87%	-32	23	18
36	Area Kediri	176	327	332	156	5	88,91%	387	85,65%	-56	28	28
37	Area Malang	238	390	397	159	7	66,48%	461	86,13%	-64	26	27
38	Area Surabaya Kota	361	623	629	267	6	73,96%	666	94,42%	-37	10	16
39	Area Surabaya Raya	443	678	683	240	5	54,12%	719	95,02%	-36	12	15
40	Area Balikpapan	493	783	787	295	4	59,79%	796	98,94%	-8	7	8
41	Area Banjarmasin	370	525	531	161	5	43,58%	675	78,64%	-144	25	38
42	Area Pontianak	280	421	421	141	-0	50,22%	518	81,23%	-97	32	34
43	Area Makassar	1.042	1.723	1.743	700	20	67,19%	1.611	108,17%	132	1	2
44	Area Manado	418	635	640	222	5	53,14%	621	103,00%	19	13	4
45	Area Palu	491	808	820	329	12	66,89%	745	110,12%	75	5	1

KINERJA PWG -GADAI AREA 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	155	156	80	1	103,79%	126	123,62%	30	12	4
2	Area Lhokseumawe	112	224	226	114	2	101,70%	177	127,71%	49	6	3
3	Area Meulaboh	55	104	103	49	-1	89,06%	89	115,83%	14	24	11
4	Area Batam	70	105	105	35	0	49,30%	100	104,98%	5	34	27
5	Area Medan Kota	141	200	203	63	3	44,47%	177	114,74%	26	18	13
6	Area Medan Raya	108	162	163	54	1	50,28%	140	115,92%	22	22	10
7	Area Pekanbaru	106	172	173	67	1	63,58%	168	102,90%	5	16	30
8	Area Pematangsiantar	131	195	195	64	0	48,48%	166	117,35%	29	17	8
9	Area Bandar Lampung	116	182	185	69	3	59,39%	167	110,85%	18	15	19
10	Area Bengkulu	50	86	87	38	1	75,48%	82	106,28%	5	29	25
11	Area Jambi	102	159	160	58	2	56,63%	144	111,44%	16	21	17
12	Area Padang	135	159	160	25	1	18,30%	184	86,52%	-25	43	41
13	Area Palembang	94	140	142	47	1	50,23%	140	100,89%	1	25	32
14	Area Banten	90	148	152	62	4	69,47%	119	127,79%	33	19	2
15	Area Bekasi	114	150	149	35	-0	31,15%	150	99,91%	-0	33	33
16	Area Jakarta Kebon Jeru	91	118	117	26	-0	28,78%	121	96,76%	-4	41	35
17	Area Jakarta Kelapa Gac	52	69	70	18	1	34,49%	84	83,74%	-14	45	43
18	Area Jakarta Rawamang	68	105	107	39	1	57,58%	97	110,16%	10	28	20
19	Area Jakarta Thamrin	62	89	91	30	3	47,75%	114	80,27%	-22	39	45
20	Area Bogor	60	91	93	34	3	56,78%	78	120,35%	16	36	5
21	Area Depok	93	145	147	53	2	57,37%	125	117,69%	22	23	7
22	Area Jakarta Fatmawati	52	78	79	27	1	51,13%	71	111,19%	8	40	18
23	Area Jakarta Pondok Inc	48	69	71	22	2	46,49%	73	96,70%	-2	44	36
24	Area Jakarta Saharjo	69	93	94	25	1	36,22%	100	94,26%	-6	42	38
25	Area Tangerang Selatan	58	88	90	32	2	55,22%	70	128,14%	20	37	1
26	Area Bandung Kota	204	320	325	121	5	58,98%	296	109,87%	29	5	21
27	Area Bandung Raya	190	275	277	87	2	45,65%	281	98,86%	-3	11	34
28	Area Cirebon	253	359	365	112	7	44,36%	335	108,95%	30	8	22
29	Area Purwokerto	36	66	66	31	1	86,69%	58	115,21%	9	38	12
30	Area Semarang Kota	123	192	194	71	2	57,79%	173	112,53%	22	14	15
31	Area Pekalongan	79	115	115	36	-0	46,19%	111	103,81%	4	32	28
32	Area Solo	69	105	106	37	1	54,47%	111	95,71%	-5	30	37
33	Area Yogyakarta	92	156	154	62	-2	67,33%	144	106,93%	10	20	23
34	Area Denpasar	454	650	654	200	4	44,16%	577	113,42%	77	2	14
35	Area Jember	71	117	117	46	-0	64,26%	134	86,89%	-18	26	40
36	Area Kediri	66	104	106	40	1	60,58%	129	81,78%	-24	27	44
37	Area Malang	116	184	189	73	5	62,98%	184	102,57%	5	13	31
38	Area Surabaya Kota	183	288	290	106	2	57,99%	279	103,67%	10	10	29
39	Area Surabaya Raya	259	370	372	113	2	43,63%	350	106,22%	22	7	26
40	Area Balikpapan	348	520	520	173	0	49,63%	435	119,58%	85	4	6
41	Area Banjarmasin	161	197	197	37	0	22,87%	232	84,99%	-35	31	42
42	Area Pontianak	85	119	119	34	-0	40,29%	129	92,07%	-10	35	39
43	Area Makassar	782	1.129	1.137	355	7	45,42%	1.016	111,89%	121	1	16
44	Area Manado	318	424	424	107	0	33,55%	398	106,68%	27	9	24
45	Area Palu	380	568	573	193	5	50,69%	494	115,99%	79	3	9

KINERJA PWG CILEM- AREA 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	298	142	-2	90,70%	397	75,01%	-99	11	30
2	Area Lhokseumawe	205	444	442	237	-2	115,59%	490	90,23%	-48	3	9
3	Area Meulaboh	136	271	270	133	-1	97,76%	301	89,53%	-32	13	10
4	Area Batam	123	219	221	98	2	79,67%	263	83,99%	-42	33	21
5	Area Medan Kota	112	234	237	125	2	111,60%	276	85,65%	-40	18	16
6	Area Medan Raya	93	195	196	104	1	111,87%	231	84,92%	-35	29	19
7	Area Pekanbaru	150	366	373	223	7	148,70%	433	86,15%	-60	4	15
8	Area Pematangsiantar	128	228	231	104	3	81,50%	267	86,67%	-36	28	13
9	Area Bandar Lampung	141	270	271	130	1	92,36%	345	78,56%	-74	14	25
10	Area Bengkulu	98	188	189	91	2	92,57%	231	82,12%	-41	36	22
11	Area Jambi	112	201	204	92	3	82,04%	258	79,21%	-54	35	23
12	Area Padang	171	324	327	156	3	91,61%	344	94,91%	-18	10	6
13	Area Palembang	165	293	295	130	2	78,79%	375	78,74%	-80	15	24
14	Area Banten	141	314	319	178	5	125,72%	369	86,43%	-50	7	14
15	Area Bekasi	123	251	253	130	2	105,21%	325	77,83%	-72	16	26
16	Area Jakarta Kebon Jeru	132	216	218	86	2	64,67%	315	69,14%	-97	39	40
17	Area Jakarta Kelapa Gading	133	226	226	92	-0	69,38%	302	74,68%	-76	34	31
18	Area Jakarta Rawamangun	130	219	217	87	-2	67,04%	344	63,15%	-127	37	45
19	Area Jakarta Thamrin	155	254	255	100	2	64,42%	352	72,57%	-96	31	35
20	Area Bogor	108	215	216	107	1	99,18%	315	68,53%	-99	26	41
21	Area Depok	104	206	206	101	-1	96,88%	277	74,32%	-71	30	33
22	Area Jakarta Fatmawati	92	171	171	80	1	87,18%	242	70,85%	-71	41	39
23	Area Jakarta Pondok Indah	96	164	164	68	1	70,99%	254	64,66%	-90	42	42
24	Area Jakarta Saharjo	64	124	124	60	1	92,67%	196	63,44%	-72	45	44
25	Area Tangerang Selatan	78	142	141	63	-1	81,40%	219	64,48%	-78	44	43
26	Area Bandung Kota	256	504	508	251	4	97,94%	511	99,32%	-3	2	2
27	Area Bandung Raya	218	397	399	181	2	83,09%	469	85,03%	-70	6	17
28	Area Cirebon	209	392	396	187	5	89,17%	429	92,45%	-32	5	8
29	Area Purwokerto	81	146	146	66	1	81,47%	197	74,33%	-51	43	32
30	Area Semarang Kota	153	262	266	113	3	73,99%	373	71,27%	-107	25	37
31	Area Pekalongan	75	171	174	99	3	131,83%	184	94,96%	-9	32	5
32	Area Solo	112	193	193	82	1	73,19%	273	70,94%	-79	40	38
33	Area Yogyakarta	160	281	281	121	0	75,80%	390	72,01%	-109	22	36
34	Area Denpasar	259	417	422	163	5	63,05%	497	84,94%	-75	8	18
35	Area Jember	118	234	239	121	6	102,55%	253	94,52%	-14	21	7
36	Area Kediri	110	223	226	116	3	105,85%	258	87,58%	-32	23	12
37	Area Malang	123	206	208	86	3	69,78%	277	75,20%	-69	38	29
38	Area Surabaya Kota	178	335	339	161	4	90,40%	386	87,73%	-47	9	11
39	Area Surabaya Raya	184	308	310	127	2	68,91%	368	84,35%	-58	17	20
40	Area Balikpapan	145	263	267	122	4	84,14%	361	74,06%	-94	20	34
41	Area Banjarmasin	209	328	333	124	5	59,51%	442	75,31%	-109	19	28
42	Area Pontianak	195	302	302	107	-0	54,53%	389	77,63%	-87	27	27
43	Area Makassar	261	594	606	345	12	132,49%	595	101,82%	11	1	1
44	Area Manado	100	211	216	116	5	115,10%	224	96,45%	-8	24	4
45	Area Palu	111	240	247	136	7	122,47%	250	98,52%	-4	12	3

KINERJA SME - AREA 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	837	797	-6	-41	-0,74%	842	94,63%	-45	39	28
2	Area Lhokseumawe	1.021	844	841	-180	-3	-17,63%	1.213	69,34%	-372	45	44
3	Area Meulaboh	762	702	693	-69	-10	-9,08%	812	85,28%	-120	44	33
4	Area Batam	123	127	126	3	-1	2,08%	173	72,53%	-48	37	43
5	Area Medan Kota	188	207	207	19	0	10,24%	245	84,72%	-37	33	34
6	Area Medan Raya	80	100	100	20	0	24,65%	138	72,80%	-37	32	42
7	Area Pekanbaru	825	969	970	145	1	17,62%	879	110,36%	91	5	8
8	Area Pematangsiantar	185	243	243	59	-0	31,77%	252	96,41%	-9	14	22
9	Area Bandar Lampung	332	394	391	60	-3	17,96%	381	102,64%	10	12	13
10	Area Bengkulu	254	292	292	38	-0	15,06%	313	93,40%	-21	23	29
11	Area Jambi	435	370	366	-68	-4	-15,76%	494	74,12%	-128	43	40
12	Area Padang	355	389	388	33	-1	9,43%	429	90,58%	-40	25	30
13	Area Palembang	1.061	1.051	1.052	-10	1	-0,91%	1.110	94,74%	-58	41	26
14	Area Banten	453	501	527	74	26	16,31%	509	103,53%	18	8	11
15	Area Bekasi	581	661	632	51	-28	8,81%	622	101,62%	10	17	16
16	Area Jakarta Kebon Jeru	222	245	243	21	-1	9,64%	255	95,28%	-12	31	24
17	Area Jakarta Kelapa Gac	213	315	413	200	99	94,08%	268	154,44%	146	3	1
18	Area Jakarta Rawamang	285	322	325	40	4	14,09%	334	97,51%	-8	21	21
19	Area Jakarta Thamrin	403	510	462	58	-48	14,48%	452	102,25%	10	15	15
20	Area Bogor	340	380	375	35	-5	10,33%	391	95,84%	-16	24	23
21	Area Depok	273	346	347	74	1	26,99%	311	111,56%	36	9	5
22	Area Jakarta Fatmawati	284	335	333	49	-2	17,23%	325	102,46%	8	19	14
23	Area Jakarta Pondok Inc	182	218	240	58	22	31,72%	220	109,38%	21	16	10
24	Area Jakarta Saharjo	233	215	214	-19	-1	-8,02%	267	80,17%	-53	42	38
25	Area Tangerang Selatan	278	324	325	47	0	16,74%	440	73,90%	-115	20	41
26	Area Bandung Kota	600	775	772	172	-3	28,63%	677	113,94%	94	4	4
27	Area Bandung Raya	716	775	775	59	-1	8,24%	769	100,68%	5	13	18
28	Area Cirebon	371	403	403	32	0	8,57%	410	98,49%	-6	26	20
29	Area Purwokerto	300	326	322	23	-3	7,52%	368	87,46%	-46	30	31
30	Area Semarang Kota	460	484	483	23	-1	5,06%	510	94,72%	-27	29	27
31	Area Pekalongan	256	294	282	26	-12	10,10%	326	86,46%	-44	28	32
32	Area Solo	427	508	507	81	-0	18,87%	462	109,77%	45	7	9
33	Area Yogyakarta	377	430	428	50	-2	13,32%	422	101,42%	6	18	17
34	Area Denpasar	346	413	372	27	-40	7,69%	392	94,90%	-20	27	25
35	Area Jember	209	202	201	-8	-1	-3,97%	251	79,87%	-51	40	39
36	Area Kediri	179	196	191	12	-4	6,92%	291	65,56%	-100	34	45
37	Area Malang	233	307	304	71	-3	30,56%	276	110,38%	29	10	7
38	Area Surabaya Kota	429	524	518	90	-5	20,90%	468	110,74%	50	6	6
39	Area Surabaya Raya	660	728	727	67	-0	10,15%	704	103,29%	23	11	12
40	Area Balikpapan	1.337	1.594	1.594	257	1	19,26%	1.378	115,70%	216	2	2
41	Area Banjarmasin	1.618	1.896	1.914	296	18	18,26%	1.673	114,41%	241	1	3
42	Area Pontianak	2.176	2.214	2.214	39	0	1,78%	2.240	98,84%	-26	22	19
43	Area Makassar	326	329	330	4	1	1,35%	405	81,47%	-75	35	37
44	Area Manado	210	213	214	4	1	1,78%	253	84,61%	-39	36	35
45	Area Palu	234	244	232	-1	-12	-0,59%	283	82,06%	-51	38	36

KINERJA MBG - AREA 07-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	7-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.463	1.460	-137	-3	-8,57%	1.708	85,48%	-248	45	34
2	Area Lhokseumawe	2.874	2.897	2.891	17	-6	0,60%	3.096	93,38%	-205	11	8
3	Area Meulaboh	2.094	2.049	2.046	-48	-3	-2,31%	2.226	91,90%	-180	41	16
4	Area Batam	311	326	325	14	-1	4,57%	362	89,71%	-37	12	23
5	Area Medan Kota	159	195	194	35	-0	21,95%	211	92,21%	-16	4	14
6	Area Medan Raya	368	389	389	20	-0	5,56%	422	92,00%	-34	9	15
7	Area Pekanbaru	1.025	1.052	1.054	29	2	2,80%	1.139	92,48%	-86	5	13
8	Area Pematangsiantar	447	445	444	-3	-1	-0,66%	508	87,44%	-64	21	27
9	Area Bandar Lampung	936	955	955	19	-1	2,03%	1.025	93,09%	-71	10	9
10	Area Bengkulu	908	951	951	43	0	4,70%	972	97,87%	-21	3	3
11	Area Jambi	852	928	927	75	-1	8,76%	919	100,84%	8	1	2
12	Area Padang	686	733	734	49	1	7,10%	755	97,30%	-20	2	4
13	Area Palembang	998	1.006	1.007	8	0	0,83%	1.098	91,69%	-91	14	17
14	Area Banten	554	545	544	-10	-1	-1,84%	605	89,87%	-61	29	21
15	Area Bekasi	377	366	366	-10	-0	-2,79%	414	88,31%	-48	30	25
16	Area Jakarta Kebon Jeru	321	294	294	-27	0	-8,38%	354	83,16%	-60	36	38
17	Area Jakarta Kelapa Gading	202	185	184	-18	-1	-8,89%	224	82,15%	-40	33	42
18	Area Jakarta Rawamangun	364	366	364	0	-2	0,06%	402	90,56%	-38	20	18
19	Area Jakarta Thamrin	83	81	80	-3	-1	-3,92%	97	82,38%	-17	22	41
20	Area Bogor	503	464	463	-40	-1	-7,98%	541	85,51%	-78	40	33
21	Area Depok	174	182	182	8	0	4,86%	195	93,41%	-13	13	7
22	Area Jakarta Fatmawati	109	116	117	8	0	7,38%	123	94,58%	-7	15	6
23	Area Jakarta Pondok Indah	96	89	89	-7	0	-7,04%	109	81,89%	-20	26	43
24	Area Jakarta Saharjo	82	78	78	-4	-0	-4,95%	91	84,84%	-14	24	36
25	Area Tangerang Selatan	306	315	314	8	-1	2,51%	329	95,42%	-15	16	5
26	Area Bandung Kota	726	716	718	-8	2	-1,04%	772	93,05%	-54	27	10
27	Area Bandung Raya	566	504	503	-62	-1	-11,03%	610	82,52%	-107	42	40
28	Area Cirebon	607	531	530	-77	-0	-12,62%	641	82,77%	-110	44	39
29	Area Purwokerto	556	519	519	-37	-0	-6,63%	610	85,11%	-91	38	35
30	Area Semarang Kota	877	901	899	5	-2	0,59%	534	168,30%	365	19	1
31	Area Pekalongan	491	496	496	5	-0	1,06%	534	92,89%	-38	19	11
32	Area Solo	592	522	522	-70	0	-11,78%	649	80,46%	-127	43	45
33	Area Yogyakarta	464	445	446	-19	1	-4,04%	515	86,49%	-70	34	30
34	Area Denpasar	996	992	992	-4	-0	-0,43%	1.097	90,38%	-106	25	19
35	Area Jember	428	388	389	-39	1	-9,05%	452	85,98%	-63	39	32
36	Area Kediri	780	745	747	-33	2	-4,27%	859	86,98%	-112	37	28
37	Area Malang	483	462	463	-20	1	-4,15%	536	86,52%	-72	35	29
38	Area Surabaya Kota	408	400	399	-9	-1	-2,26%	453	88,17%	-54	28	26
39	Area Surabaya Raya	712	733	733	22	0	3,03%	791	92,74%	-57	8	12
40	Area Balikpapan	420	446	447	27	0	6,41%	495	90,34%	-48	7	20
41	Area Banjarmasin	540	530	529	-11	-0	-2,07%	628	84,26%	-99	31	37
42	Area Pontianak	441	446	447	6	0	1,42%	498	89,72%	-51	17	22
43	Area Makassar	643	640	639	-4	-1	-0,58%	740	86,30%	-101	23	31
44	Area Manado	196	185	184	-12	-1	-6,17%	227	81,02%	-43	32	44
45	Area Palu	394	422	422	28	0	7,11%	472	89,55%	-49	6	24

