

## Kinerja Tabungan Haji

| No       | RO                | Realisasi  |            |            |            | Growth    |           |       | Rank | Realisasi NoA |           |           |           | Growth    |         |     | Rank |
|----------|-------------------|------------|------------|------------|------------|-----------|-----------|-------|------|---------------|-----------|-----------|-----------|-----------|---------|-----|------|
|          |                   | 31-Dec-24  | 30-Nov-25  | 27-Dec-25  | 28-Dec-25  | YtD       | MtD       | DtD   |      | 31-Dec-24     | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD       | MtD     | DtD |      |
| 1        | RO I/ Aceh        | 211.974    | 298.367    | 285.786    | 285.989    | 74.015    | (12.378)  | 203   | 1    | 198.867       | 319.744   | 326.570   | 326.570   | 127.703   | 6.826   | 0   | 8    |
| 2        | RO II/ Medan      | 679.382    | 925.633    | 894.573    | 894.997    | 215.615   | (30.636)  | 424   | 2    | 323.673       | 482.158   | 495.588   | 495.594   | 171.921   | 13.436  | 6   | 2    |
| 3        | RO III/ Palembang | 961.102    | 1.156.872  | 1.074.539  | 1.075.026  | 113.924   | (81.845)  | 488   | 6    | 531.528       | 619.666   | 630.130   | 630.148   | 98.620    | 10.482  | 18  | 4    |
| 4        | RO IV/ Jakarta 1  | 2.051.747  | 2.327.107  | 2.173.314  | 2.174.730  | 122.983   | (152.378) | 1.416 | 8    | 620.508       | 759.506   | 767.798   | 767.803   | 147.295   | 8.297   | 5   | 7    |
| 5        | RO V/ Jakarta 2   | 1.321.467  | 1.474.641  | 1.414.923  | 1.416.019  | 94.553    | (58.621)  | 1.096 | 4    | 368.460       | 456.266   | 462.435   | 462.445   | 93.985    | 6.179   | 10  | 10   |
| 6        | RO VI/ Bandung    | 1.816.444  | 2.046.671  | 1.913.308  | 1.914.062  | 97.618    | (132.609) | 754   | 7    | 591.385       | 690.046   | 696.690   | 696.695   | 105.310   | 6.649   | 5   | 9    |
| 7        | RO VII/ Semarang  | 2.079.521  | 2.539.188  | 2.325.308  | 2.326.350  | 246.829   | (212.838) | 1.042 | 9    | 868.057       | 1.018.585 | 1.028.996 | 1.029.009 | 160.952   | 10.424  | 13  | 5    |
| 8        | RO VIII/ Surabaya | 2.951.282  | 3.316.248  | 3.063.728  | 3.064.679  | 113.397   | (251.569) | 951   | 10   | 1.198.316     | 1.389.083 | 1.409.706 | 1.409.718 | 211.402   | 20.635  | 12  | 1    |
| 9        | RO IX/ Kalimantan | 1.224.042  | 1.368.434  | 1.304.706  | 1.305.170  | 81.128    | (63.263)  | 465   | 5    | 418.401       | 509.254   | 520.723   | 520.732   | 102.331   | 11.478  | 9   | 3    |
| 10       | RO X/ Makassar    | 1.202.663  | 1.464.922  | 1.411.523  | 1.411.914  | 209.251   | (53.008)  | 391   | 3    | 458.746       | 566.258   | 575.208   | 575.211   | 116.465   | 8.953   | 3   | 6    |
| Total RO |                   | 14.499.624 | 16.918.084 | 15.861.707 | 15.868.938 | 1.369.314 | #####     | 7.231 |      | 5.577.941     | 6.810.566 | 6.913.844 | 6.913.925 | 1.335.984 | 103.359 | 81  |      |

## Kinerja Tabungan Haji Area

| No            | Unit Kerja           | Realisasi |           |           |           | Growth  |          |     | Rank | Realisasi NoA |           |           |           | Growth NoA |        |     | Rank |
|---------------|----------------------|-----------|-----------|-----------|-----------|---------|----------|-----|------|---------------|-----------|-----------|-----------|------------|--------|-----|------|
|               |                      | 31-Dec-24 | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD     | MtD      | DtD |      | 31-Dec-24     | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD        | MtD    | DtD |      |
| 1             | AREA BATAM           | 122.518   | 173.843   | 168.622   | 168.702   | 46.184  | (5.141)  | 80  | 4    | 40.868        | 67.731    | 69.960    | 69.960    | 29.092     | 2.229  | 0   | 3    |
| 2             | AREA MEDAN KOTA      | 90.517    | 120.571   | 115.436   | 115.496   | 24.979  | (5.075)  | 60  | 3    | 47.485        | 71.752    | 74.110    | 74.113    | 26.628     | 2.361  | 3   | 2    |
| 3             | AREA MEDAN RAYA      | 88.690    | 127.262   | 125.001   | 125.092   | 36.402  | (2.171)  | 90  | 2    | 46.285        | 68.204    | 70.040    | 70.041    | 23.756     | 1.837  | 1   | 4    |
| 4             | AREA PEKANBARU       | 263.790   | 329.337   | 312.659   | 312.829   | 49.039  | (16.508) | 170 | 5    | 123.076       | 189.892   | 195.239   | 195.241   | 72.165     | 5.349  | 2   | 1    |
| 5             | AREA PEMATANGSIANTAR | 113.867   | 174.620   | 172.855   | 172.879   | 59.012  | (1.741)  | 24  | 1    | 65.959        | 84.579    | 86.239    | 86.239    | 20.280     | 1.660  | 0   | 5    |
| RO II / Medan |                      | 679.382   | 925.633   | 894.573   | 894.997   | 215.615 | (30.636) | 424 |      | 323.673       | 482.158   | 495.588   | 495.594   | 171.921    | 13.436 | 6   |      |

### Kinerja Tabungan Haji

| No | Unit Kerja                  | Realisasi |           |           |           | Growth |         |     | Rank MtD | Realisasi NoA |           |           |           | Growth NoA |       |     | Rank MtD |   |
|----|-----------------------------|-----------|-----------|-----------|-----------|--------|---------|-----|----------|---------------|-----------|-----------|-----------|------------|-------|-----|----------|---|
|    |                             | 31-Dec-24 | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD    | MtD     | DtD |          | 31-Dec-24     | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD        | MtD   | DtD |          |   |
|    | AREA BATAM                  | 122.518   | 173.843   | 168.622   | 168.702   | 46.184 | (5.141) | 80  |          | 40.868        | 67.731    | 69.960    | 69.960    | 29.092     | 2.229 | -   |          |   |
| 1  | KC BATAM WINDSOR CENTRAL    | 15.557    | 19.606    | 17.742    | 17.739    | 2.183  | (1.867) | (3) | 17       | 5.461         | 7.967     | 8.122     | 8.122     | 2.661      | 155   | 0   | 5        |   |
| 2  | KCP BATAMINDO               | 8.213     | 14.033    | 13.007    | 13.015    | 4.802  | (1.018) | 8   | 16       | 2.837         | 5.180     | 5.319     | 5.319     | 2.482      | 139   | 0   | 9        |   |
| 3  | KCP BATAM BOTANIA GARDEN    | 5.972     | 10.330    | 9.697     | 9.705     | 3.733  | (625)   | 8   | 15       | 2.333         | 3.600     | 3.733     | 3.733     | 1.400      | 133   | 0   | 11       |   |
| 4  | KC TANJUNG PINANG           | 9.057     | 10.582    | 10.116    | 10.125    | 1.067  | (458)   | 9   | 14       | 3.474         | 4.813     | 4.916     | 4.916     | 1.442      | 103   | 0   | 13       |   |
| 5  | KCP BATAM SEKUPANG          | 5.591     | 8.437     | 7.977     | 7.980     | 2.389  | (457)   | 2   | 13       | 1.914         | 3.301     | 3.437     | 3.437     | 1.523      | 136   | 0   | 10       |   |
| 6  | KCP ANAMBAS                 | 4.048     | 5.592     | 5.237     | 5.238     | 1.190  | (355)   | 1   | 12       | 1.063         | 1.431     | 1.455     | 1.455     | 392        | 24    | 0   | 16       |   |
| 7  | KCP BATAM RADEN PATAH       | 14.310    | 16.079    | 15.773    | 15.773    | 1.464  | (305)   | 1   | 11       | 4.333         | 5.987     | 6.179     | 6.179     | 1.846      | 192   | 0   | 3        |   |
| 8  | KCP BATAM CENTER            | 6.588     | 12.800    | 12.542    | 12.544    | 5.956  | (256)   | 2   | 10       | 2.204         | 4.290     | 4.526     | 4.526     | 4.526      | 2.322 | 236 | 0        | 1 |
| 9  | KCP BATAM BENGKONG          | 5.698     | 9.180     | 8.997     | 8.997     | 3.299  | (183)   | 0   | 9        | 2.001         | 3.482     | 3.622     | 3.622     | 1.621      | 140   | 0   | 8        |   |
| 10 | KCP BATAM GRAND NIAGA MAS   | 3.681     | 8.039     | 7.843     | 7.861     | 4.180  | (178)   | 18  | 8        | 1.820         | 3.824     | 4.010     | 4.010     | 2.190      | 186   | 0   | 4        |   |
| 11 | KCP TANJUNG UBAN            | 4.241     | 5.321     | 5.171     | 5.172     | 931    | (149)   | 1   | 7        | 1.156         | 1.954     | 2.096     | 2.096     | 940        | 142   | 0   | 7        |   |
| 12 | KCP ANAMBAS JEMAJA          | 611       | 1.267     | 1.173     | 1.174     | 563    | (93)    | 1   | 6        | 146           | 402       | 421       | 421       | 275        | 19    | 0   | 17       |   |
| 13 | KCP BATAM BATU AJI          | 8.137     | 12.312    | 12.321    | 12.323    | 4.187  | 11      | 3   | 5        | 2.641         | 4.756     | 4.955     | 4.955     | 2.314      | 199   | 0   | 2        |   |
| 14 | KCP NATUNA                  | 4.440     | 5.889     | 5.951     | 5.953     | 1.513  | 64      | 2   | 4        | 1.755         | 2.989     | 3.068     | 3.068     | 1.313      | 79    | 0   | 15       |   |
| 15 | KCP TANJUNG BALAI KARIMUN 1 | 14.088    | 18.129    | 18.282    | 18.294    | 4.205  | 165     | 11  | 3        | 3.788         | 6.986     | 7.133     | 7.133     | 3.345      | 147   | 0   | 6        |   |
| 16 | KCP BATU AJI                | 7.248     | 10.003    | 10.234    | 10.250    | 3.002  | 247     | 16  | 2        | 2.278         | 4.011     | 4.093     | 4.093     | 1.815      | 82    | 0   | 14       |   |
| 17 | KCP BINTAN CENTER           | 5.039     | 6.243     | 6.558     | 6.559     | 1.520  | 316     | 1   | 1        | 1.664         | 2.758     | 2.875     | 2.875     | 1.211      | 117   | 0   | 12       |   |

### Kinerja Tabungan Haji

| No | Unit Kerja                | Realisasi |           |           |           | Growth  |         |     | Rank MtD | Realisasi NoA |           |           |           | Growth NoA |       |     | Rank MtD |
|----|---------------------------|-----------|-----------|-----------|-----------|---------|---------|-----|----------|---------------|-----------|-----------|-----------|------------|-------|-----|----------|
|    |                           | 31-Dec-24 | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD     | MtD     | DtD |          | 31-Dec-24     | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD        | MtD   | DtD |          |
|    | AREA MEDAN KOTA           | 90.517    | 120.571   | 115.436   | 115.496   | 24.979  | (5.075) | 60  |          | 47.386        | 71.650    | 74.007    | 74.010    | 26.624     | 2.360 | 3   |          |
| 1  | KC MEDAN KEJAKSAAN        | 10.357    | 13.955    | 11.825    | 11.826    | 1.469   | (2.129) | 2   | 18       | 6.293         | 7.918     | 8.074     | 8.074     | 1.781      | 156   | 0   | 6        |
| 2  | KCP MEDAN ADAM MALIK      | 19.718    | 19.938    | 18.357    | 18.356    | (1.362) | (1.582) | (1) | 17       | 8.564         | 10.234    | 10.344    | 10.344    | 1.780      | 110   | 0   | 14       |
| 3  | KC MEDAN S PARMAN         | 8.113     | 10.805    | 9.978     | 10.004    | 1.892   | (800)   | 26  | 16       | 5.428         | 6.731     | 6.902     | 6.902     | 1.474      | 171   | 0   | 3        |
| 4  | KCP MEDAN PULO BRAYAN     | 5.141     | 6.807     | 6.387     | 6.396     | 1.255   | (411)   | 9   | 15       | 2.026         | 3.777     | 3.899     | 3.899     | 1.873      | 122   | 0   | 12       |
| 5  | KC MEDAN GAJAH MADA       | 4.262     | 6.665     | 6.378     | 6.378     | 2.116   | (286)   | 0   | 14       | 2.635         | 4.149     | 4.331     | 4.331     | 1.696      | 182   | 0   | 1        |
| 6  | KCP MEDAN USU             | 464       | 2.929     | 2.705     | 2.708     | 2.244   | (221)   | 3   | 13       | 301           | 1.033     | 1.156     | 1.156     | 855        | 123   | 0   | 11       |
| 7  | KCP MEDAN JUANDA          | 7.138     | 8.394     | 8.260     | 8.260     | 1.122   | (134)   | 0   | 12       | 2.377         | 3.835     | 3.972     | 3.974     | 1.597      | 139   | 2   | 8        |
| 8  | KCP MEDAN KAMPUNG BARU    | 8.937     | 11.370    | 11.241    | 11.252    | 2.315   | (119)   | 11  | 11       | 5.248         | 6.689     | 6.824     | 6.825     | 1.577      | 136   | 1   | 9        |
| 9  | KCP MEDAN TOMANG ELOK     | 3.276     | 5.027     | 4.924     | 4.927     | 1.651   | (100)   | 3   | 10       | 1.539         | 2.856     | 2.931     | 2.931     | 1.392      | 75    | 0   | 17       |
| 10 | KCP MEDAN PANCA BUDI      | 619       | 1.268     | 1.169     | 1.169     | 550     | (100)   | 0   | 9        | 608           | 2.100     | 2.279     | 2.279     | 1.671      | 179   | 0   | 2        |
| 11 | KCP MEDAN ISKANDAR MUDA 1 | 2.538     | 3.352     | 3.289     | 3.289     | 752     | (63)    | 0   | 8        | 1.295         | 1.883     | 1.957     | 1.957     | 662        | 74    | 0   | 18       |
| 12 | KCP MEDAN GATOT SUBROTO   | 1.363     | 4.305     | 4.243     | 4.243     | 2.879   | (63)    | 0   | 7        | 1.138         | 2.068     | 2.179     | 2.179     | 1.041      | 111   | 0   | 13       |
| 13 | KCP MEDAN SIMPANG LIMUN   | 4.780     | 5.741     | 5.699     | 5.700     | 920     | (42)    | 1   | 6        | 2.815         | 4.356     | 4.520     | 4.520     | 1.705      | 164   | 0   | 5        |
| 14 | KCP MEDAN SUTOMO          | 1         | 318       | 429       | 429       | 428     | 111     | 0   | 5        | 8             | 671       | 754       | 754       | 746        | 83    | 0   | 16       |
| 15 | KCP MEDAN IMAM BONJOL     | 2.181     | 3.327     | 3.518     | 3.518     | 1.337   | 191     | 0   | 4        | 1.098         | 1.775     | 1.862     | 1.862     | 764        | 87    | 0   | 15       |
| 16 | KCP MEDAN KRAKATAU        | 4.619     | 6.989     | 7.198     | 7.198     | 2.579   | 209     | 0   | 3        | 2.593         | 4.505     | 4.674     | 4.674     | 2.081      | 169   | 0   | 4        |
| 17 | KCP MEDAN SUKARAMAI       | 4.790     | 5.914     | 6.126     | 6.130     | 1.340   | 216     | 4   | 2        | 2.189         | 3.869     | 3.996     | 3.996     | 1.807      | 127   | 0   | 10       |
| 18 | KCP MEDAN MUCHTAR BASRI   | 2.145     | 3.394     | 3.632     | 3.635     | 1.490   | 241     | 2   | 1        | 1.231         | 3.201     | 3.353     | 3.353     | 2.122      | 152   | 0   | 7        |

### Kinerja Tabungan Haji

| No | Unit Kerja                   | Realisasi |           |           |           | Growth |         |     | Rank MtD | Realisasi NoA |           |           |           |        |       | Growth NoA |    |  | Rank MtD |
|----|------------------------------|-----------|-----------|-----------|-----------|--------|---------|-----|----------|---------------|-----------|-----------|-----------|--------|-------|------------|----|--|----------|
|    |                              | 31-Dec-24 | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD    | MtD     | DtD |          | 31-Dec-24     | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD    | MtD   | DtD        |    |  |          |
|    | AREA MEDAN RAYA              | 88.690    | 127.262   | 125.001   | 125.092   | 36.402 | (2.171) | 90  |          | 46.285        | 68.204    | 70.040    | 70.041    | 23.756 | 1.837 | 1          |    |  |          |
| 1  | KC BINJAI                    | 7.130     | 11.956    | 11.290    | 11.362    | 4.232  | (595)   | 71  | 15       | 3.758         | 5.627     | 5.754     | 5.754     | 1.996  | 127   | 0          | 7  |  |          |
| 2  | KCP BINJAI JAMIN GINTING     | 8.771     | 9.569     | 9.013     | 9.013     | 242    | (555)   | 0   | 14       | 3.538         | 5.314     | 5.490     | 5.491     | 1.953  | 177   | 1          | 2  |  |          |
| 3  | KCP MEDAN AKSARA             | 10.405    | 11.616    | 11.166    | 11.166    | 762    | (450)   | 0   | 13       | 6.572         | 8.099     | 8.210     | 8.210     | 1.638  | 111   | 0          | 9  |  |          |
| 4  | KCP MEDAN SETIA BUDI         | 7.118     | 9.798     | 9.362     | 9.363     | 2.245  | (435)   | 1   | 12       | 3.327         | 4.830     | 5.006     | 5.006     | 1.679  | 176   | 0          | 3  |  |          |
| 5  | KCP PANGKALAN BRANDAN        | 4.452     | 10.706    | 10.310    | 10.310    | 5.859  | (395)   | 0   | 11       | 1.751         | 3.576     | 3.620     | 3.620     | 1.869  | 44    | 0          | 15 |  |          |
| 6  | KCP STABAT KH ZAINUL ARIFIN  | 13.208    | 14.680    | 14.295    | 14.297    | 1.089  | (383)   | 2   | 10       | 5.440         | 6.851     | 6.973     | 6.973     | 1.533  | 122   | 0          | 8  |  |          |
| 7  | KCP TEBING TINGGI SUDIRMAN 1 | 6.117     | 8.033     | 7.714     | 7.715     | 1.598  | (318)   | 1   | 9        | 2.930         | 4.435     | 4.577     | 4.577     | 1.647  | 142   | 0          | 5  |  |          |
| 8  | KCP MEDAN RING ROAD          | 3.827     | 7.169     | 7.028     | 7.029     | 3.202  | (140)   | 1   | 8        | 2.414         | 3.752     | 3.841     | 3.841     | 1.427  | 89    | 0          | 10 |  |          |
| 9  | KCP MEDAN BELAWAN            | 2.540     | 3.962     | 3.827     | 3.827     | 1.287  | (135)   | 0   | 7        | 1.335         | 2.111     | 2.188     | 2.188     | 853    | 77    | 0          | 13 |  |          |
| 10 | KCP MEDAN A.H NASUTION       | 4.111     | 7.127     | 7.031     | 7.032     | 2.920  | (96)    | 1   | 6        | 2.232         | 3.676     | 3.760     | 3.760     | 1.528  | 84    | 0          | 12 |  |          |
| 11 | KCP PERBAUNGAN               | 3.301     | 5.337     | 5.296     | 5.297     | 1.996  | (40)    | 0   | 5        | 2.291         | 3.445     | 3.518     | 3.518     | 1.227  | 73    | 0          | 14 |  |          |
| 12 | KCP CEMARA ASRI              | 4.003     | 4.804     | 4.864     | 4.865     | 861    | 60      | 0   | 4        | 2.367         | 3.284     | 3.424     | 3.424     | 1.057  | 140   | 0          | 6  |  |          |
| 13 | KCP KABANJAHE                | 884       | 2.263     | 2.323     | 2.326     | 1.442  | 63      | 3   | 3        | 832           | 1.666     | 1.751     | 1.751     | 919    | 85    | 0          | 11 |  |          |
| 14 | KC LUBUK PAKAM               | 8.447     | 12.567    | 12.776    | 12.779    | 4.332  | 212     | 2   | 2        | 5.216         | 7.446     | 7.668     | 7.668     | 2.452  | 222   | 0          | 1  |  |          |
| 15 | KCP MEDAN MARELAN RAYA       | 4.377     | 7.675     | 8.704     | 8.711     | 4.334  | 1.036   | 7   | 1        | 2.282         | 4.092     | 4.260     | 4.260     | 1.978  | 168   | 0          | 4  |  |          |

### Kinerja Tabungan Haji

| No | Unit Kerja                      | Realisasi |           |           |           | Growth |          |     | Rank MtD | Realisasi NoA |           |           |           | Growth NoA |       |     | Rank MtD |
|----|---------------------------------|-----------|-----------|-----------|-----------|--------|----------|-----|----------|---------------|-----------|-----------|-----------|------------|-------|-----|----------|
|    |                                 | 31-Dec-24 | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD    | MtD      | DtD |          | 31-Dec-24     | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD        | MtD   | DtD |          |
|    | AREA PEKANBARU                  | 263.790   | 329.337   | 312.659   | 312.829   | 49.039 | (16.508) | 170 |          | 123.076       | 189.892   | 195.239   | 195.241   | 72.165     | 5.349 | 2   |          |
| 1  | KCP TEMBILAHAN                  | 24.163    | 33.223    | 29.525    | 29.529    | 5.366  | (3.694)  | 4   | 29       | 7.994         | 9.763     | 9.937     | 9.937     | 1.943      | 174   | 0   | 19       |
| 2  | KCP RENGAT                      | 13.070    | 15.223    | 13.615    | 13.617    | 547    | (1.605)  | 2   | 28       | 4.542         | 6.277     | 6.401     | 6.401     | 1.859      | 124   | 0   | 24       |
| 3  | KCP PEKANBARU PANAM             | 8.934     | 10.542    | 9.259     | 9.266     | 332    | (1.276)  | 7   | 27       | 4.561         | 7.676     | 7.880     | 7.880     | 3.319      | 204   | 0   | 12       |
| 4  | KC DUMAI                        | 20.236    | 22.410    | 21.220    | 21.261    | 1.025  | (1.149)  | 41  | 26       | 6.871         | 8.879     | 9.083     | 9.083     | 2.212      | 204   | 0   | 12       |
| 5  | KCP DURI HANG TUAH 1            | 7.771     | 9.988     | 8.949     | 8.950     | 1.179  | (1.039)  | 0   | 25       | 2.966         | 4.660     | 4.782     | 4.782     | 1.816      | 122   | 0   | 25       |
| 6  | KCP PEKANBARU NANGKA            | 6.786     | 7.114     | 6.088     | 6.088     | (698)  | (1.026)  | (0) | 24       | 4.179         | 6.738     | 6.946     | 6.946     | 2.767      | 208   | 0   | 10       |
| 7  | KC PEKANBARU HARAPAN RAYA       | 9.446     | 10.934    | 10.031    | 10.033    | 587    | (901)    | 2   | 23       | 4.825         | 7.322     | 7.618     | 7.618     | 2.793      | 296   | 0   | 3        |
| 8  | KC DURI                         | 15.265    | 17.283    | 16.425    | 16.435    | 1.171  | (847)    | 10  | 22       | 5.765         | 9.243     | 9.609     | 9.609     | 3.844      | 366   | 0   | 1        |
| 9  | KCP TELUK KUANTAN               | 9.803     | 15.648    | 14.820    | 14.826    | 5.023  | (822)    | 6   | 21       | 4.578         | 7.036     | 7.347     | 7.347     | 2.769      | 311   | 0   | 2        |
| 10 | KCP SIAK                        | 4.510     | 7.395     | 6.721     | 6.724     | 2.214  | (672)    | 3   | 20       | 2.020         | 3.947     | 4.130     | 4.130     | 2.110      | 183   | 0   | 14       |
| 11 | KCP PEKANBARU ARIFIN AHMAD      | 15.624    | 17.620    | 16.956    | 16.964    | 1.341  | (656)    | 9   | 19       | 11.341        | 13.250    | 13.396    | 13.396    | 2.055      | 146   | 0   | 20       |
| 12 | KCP PANGKALAN KERINCI MAHARAJA  | 16.853    | 20.036    | 19.429    | 19.430    | 2.577  | (606)    | 1   | 18       | 8.907         | 11.418    | 11.645    | 11.645    | 2.738      | 227   | 0   | 8        |
| 13 | KCP BANGKINANG                  | 7.424     | 10.223    | 9.621     | 9.624     | 2.200  | (600)    | 3   | 17       | 4.309         | 6.599     | 6.827     | 6.827     | 2.518      | 228   | 0   | 7        |
| 14 | KCP UJUNG BATU 1                | 8.251     | 8.525     | 8.030     | 8.029     | (222)  | (496)    | (1) | 16       | 3.662         | 6.310     | 6.489     | 6.489     | 2.827      | 179   | 0   | 17       |
| 15 | KCP ROKAN HULU PASIR PANGARAIAN | 3.657     | 6.848     | 6.399     | 6.403     | 2.746  | (445)    | 4   | 15       | 2.226         | 5.173     | 5.210     | 5.210     | 2.984      | 37    | 0   | 29       |
| 16 | KCP PEKANBARU SUDIRMAN ATAS     | 17.759    | 18.756    | 18.410    | 18.409    | 650    | (347)    | (0) | 14       | 10.090        | 11.910    | 12.139    | 12.139    | 2.049      | 229   | 0   | 6        |
| 17 | KCP SELAT PANJANG               | 4.893     | 5.681     | 5.345     | 5.346     | 453    | (336)    | 0   | 13       | 1.510         | 3.569     | 3.749     | 3.749     | 2.239      | 180   | 0   | 16       |
| 18 | KCP FLAMBOYAN PETAPAHAN         | 5.186     | 7.141     | 6.849     | 6.849     | 1.663  | (292)    | 1   | 12       | 1.933         | 4.146     | 4.272     | 4.272     | 2.339      | 126   | 0   | 23       |
| 19 | KC PEKANBARU SUDIRMAN 1         | 16.729    | 19.748    | 19.471    | 19.494    | 2.765  | (254)    | 23  | 11       | 7.949         | 10.365    | 10.559    | 10.560    | 2.611      | 195   | 1   | 13       |
| 20 | KCP DUMAI SUKAJADI              | 3.749     | 4.587     | 4.499     | 4.524     | 775    | (62)     | 25  | 10       | 1.450         | 2.954     | 3.097     | 3.097     | 1.647      | 143   | 0   | 22       |
| 21 | KCP BAGAN SIAPIAPI              | 7.873     | 11.185    | 11.126    | 11.133    | 3.259  | (52)     | 7   | 9        | 3.401         | 5.429     | 5.541     | 5.541     | 2.140      | 112   | 0   | 26       |
| 22 | KCP PANAM RAYA                  | 4.086     | 5.814     | 5.817     | 5.819     | 1.733  | 5        | 2   | 8        | 2.697         | 6.206     | 6.351     | 6.351     | 3.654      | 145   | 0   | 21       |
| 23 | KCP PEKANBARU RUMBIAI           | 3.941     | 4.870     | 4.876     | 4.876     | 935    | 6        | 1   | 7        | 2.099         | 3.604     | 3.681     | 3.681     | 1.582      | 77    | 0   | 27       |
| 24 | KCP PEKANBARU UIN SUSKA         | 312       | 1.146     | 1.158     | 1.163     | 851    | 17       | 5   | 6        | 1.316         | 3.892     | 4.100     | 4.100     | 2.784      | 208   | 0   | 10       |
| 25 | KCP BAGAN BATU SUDIRMAN 1       | 11.488    | 13.531    | 13.556    | 13.561    | 2.073  | 30       | 5   | 5        | 4.341         | 5.715     | 5.765     | 5.765     | 1.424      | 50    | 0   | 28       |
| 26 | KCP DURI HANG TUAH 2            | 7.953     | 10.872    | 10.921    | 10.922    | 2.969  | 50       | 1   | 4        | 3.452         | 8.016     | 8.253     | 8.253     | 4.801      | 237   | 0   | 5        |
| 27 | KCP GUNUNG RAYA KANDIS          | 853       | 2.587     | 2.643     | 2.643     | 1.790  | 56       | 0   | 3        | 606           | 2.378     | 2.559     | 2.559     | 1.953      | 181   | 0   | 15       |
| 28 | KCP PEKANBARU UIR               | 1.348     | 2.871     | 3.036     | 3.041     | 1.693  | 170      | 5   | 2        | 722           | 2.762     | 3.042     | 3.042     | 2.320      | 280   | 0   | 4        |
| 29 | KCP PEKANBARU SUDIRMAN          | 5.829     | 7.535     | 7.863     | 7.868     | 2.039  | 334      | 5   | 1        | 2.764         | 4.655     | 4.831     | 4.832     | 2.068      | 177   | 1   | 18       |

### Kinerja Tabungan Haji

| No | Unit Kerja                  | Realisasi |           |           |           | Growth |         |     | Rank MtD | Realisasi NoA |           |           |           | Growth NoA |       |     | Rank MtD |
|----|-----------------------------|-----------|-----------|-----------|-----------|--------|---------|-----|----------|---------------|-----------|-----------|-----------|------------|-------|-----|----------|
|    |                             | 31-Dec-24 | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD    | MtD     | DtD |          | 31-Dec-24     | 30-Nov-25 | 27-Dec-25 | 28-Dec-25 | YtD        | MtD   | DtD |          |
|    | AREA PEMATANGSIANTAR        | 113.867   | 174.620   | 172.855   | 172.879   | 59.012 | (1.741) | 24  |          | 65.516        | 83.711    | 85.366    | 85.366    | 19.850     | 1.655 | -   |          |
| 1  | KC PADANGSIDEMPAN           | 12.883    | 16.735    | 15.352    | 15.353    | 2.471  | (1.381) | 1   | 14       | 8.829         | 9.774     | 9.862     | 9.862     | 1.033      | 88    | 0   | 10       |
| 2  | KCP SIBUHUAN                | 5.558     | 9.450     | 8.700     | 8.700     | 3.142  | (750)   | 1   | 13       | 5.519         | 7.228     | 7.366     | 7.366     | 1.847      | 138   | 0   | 6        |
| 3  | KCP PANYABUNGAN             | 13.061    | 15.801    | 15.240    | 15.241    | 2.180  | (560)   | 1   | 12       | 6.984         | 7.917     | 8.026     | 8.026     | 1.042      | 109   | 0   | 8        |
| 4  | KCP KISARAN                 | 10.018    | 15.407    | 15.027    | 15.029    | 5.011  | (378)   | 2   | 11       | 4.673         | 7.342     | 7.565     | 7.565     | 2.892      | 223   | 0   | 1        |
| 5  | KC SIBOLGA                  | 2.802     | 6.028     | 5.756     | 5.757     | 2.954  | (271)   | 0   | 10       | 1.273         | 2.667     | 2.718     | 2.718     | 1.445      | 51    | 0   | 13       |
| 6  | KCP INDRAPURA               | 9.597     | 11.332    | 11.062    | 11.069    | 1.472  | (263)   | 7   | 9        | 4.112         | 5.054     | 5.107     | 5.107     | 995        | 53    | 0   | 12       |
| 7  | KCP KOTA PINANG             | 7.004     | 16.058    | 16.058    | 16.056    | 9.052  | (2)     | (2) | 8        | 3.908         | 5.242     | 5.404     | 5.404     | 1.496      | 162   | 0   | 4        |
| 8  | KCP SIPIROK                 | 2.846     | 5.745     | 5.777     | 5.776     | 2.931  | 32      | (0) | 7        | 2.073         | 2.655     | 2.675     | 2.675     | 602        | 20    | 0   | 14       |
| 9  | KCP PEMATANGSIANTAR SUTOMO  | 1.893     | 5.374     | 5.413     | 5.413     | 3.520  | 39      | 0   | 6        | 886           | 2.309     | 2.517     | 2.517     | 1.631      | 208   | 0   | 2        |
| 10 | KCP TANJUNG BALAI           | 3.904     | 7.311     | 7.380     | 7.380     | 3.476  | 69      | (1) | 5        | 2.118         | 3.240     | 3.351     | 3.351     | 1.233      | 111   | 0   | 7        |
| 11 | KCP GUNUNG TUA              | 8.031     | 11.758    | 11.919    | 11.919    | 3.887  | 160     | 0   | 4        | 5.154         | 5.970     | 6.063     | 6.063     | 909        | 93    | 0   | 9        |
| 12 | KC RANTAU PRAPAT            | 18.095    | 24.633    | 24.824    | 24.826    | 6.731  | 193     | 2   | 3        | 11.456        | 13.478    | 13.674    | 13.674    | 2.218      | 196   | 0   | 3        |
| 13 | KC PEMATANGSIANTAR PERINTIS | 11.882    | 18.639    | 19.147    | 19.159    | 7.277  | 519     | 12  | 2        | 4.490         | 5.609     | 5.747     | 5.747     | 1.257      | 138   | 0   | 6        |
| 14 | KCP AEK KANOPAN             | 5.836     | 8.806     | 9.576     | 9.577     | 3.741  | 770     | 1   | 1        | 4.041         | 5.226     | 5.291     | 5.291     | 1.250      | 65    | 0   | 11       |