



KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 31 Dec 2025



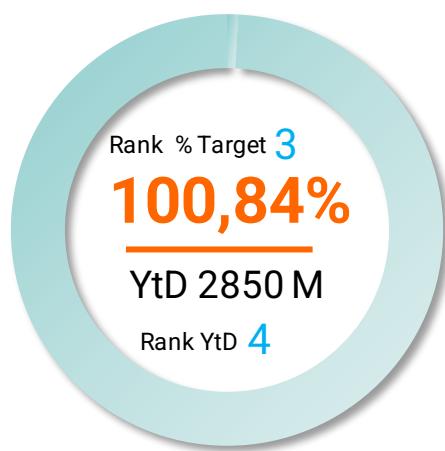
HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

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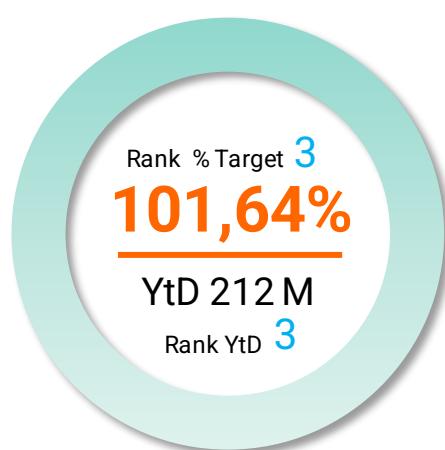
GIRO



TABUNGAN



DEPOSITO



CASA

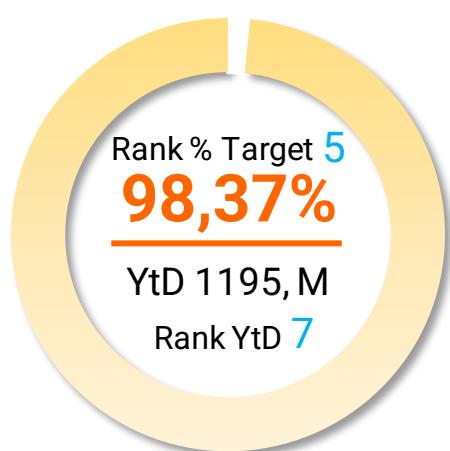


PEMBIAYAAN

PEMBIAYAAN RETAIL



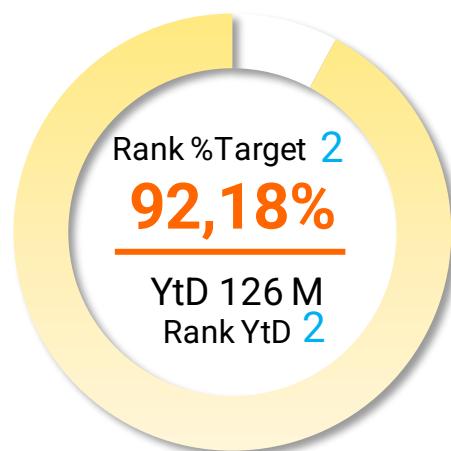
PEMBIAYAAN CFG



PEMBIAYAAN SME



PEMBIAYAAN MBG



PEMBIAYAAN PWG



PEMBIAYAAN CILEM

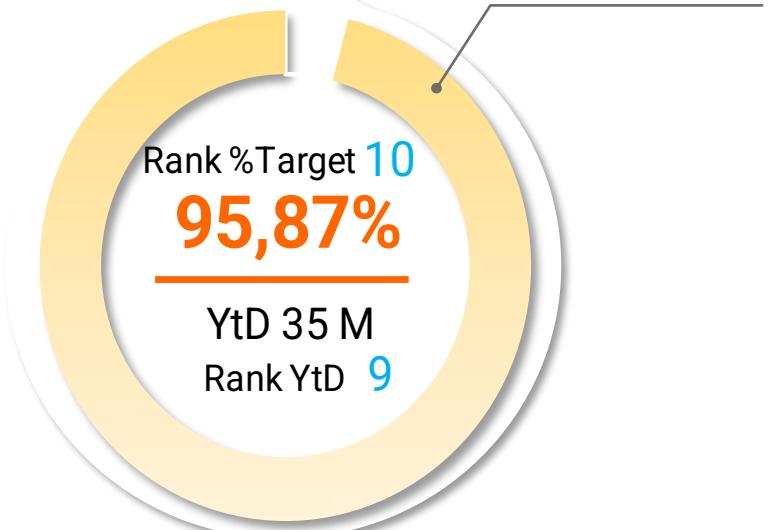
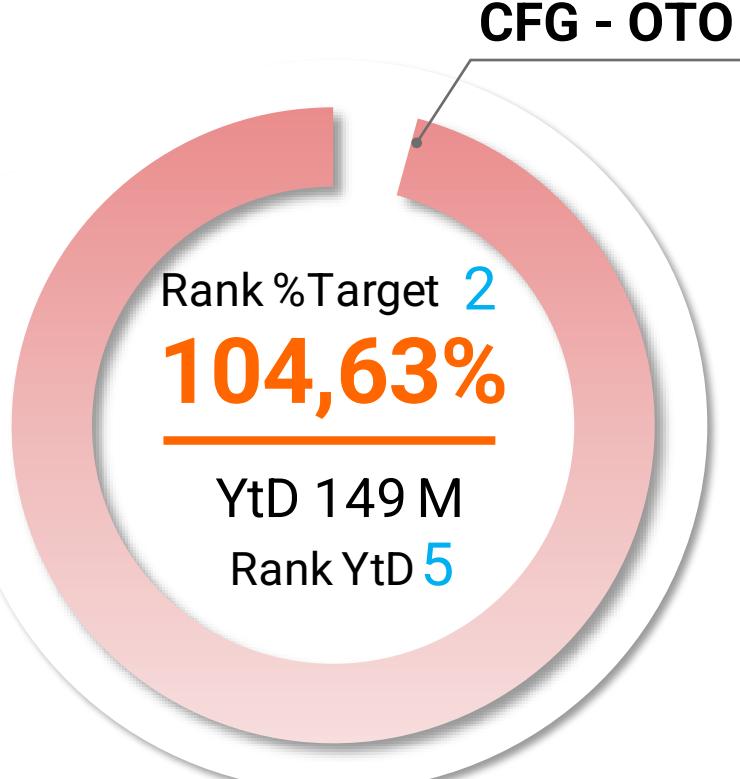
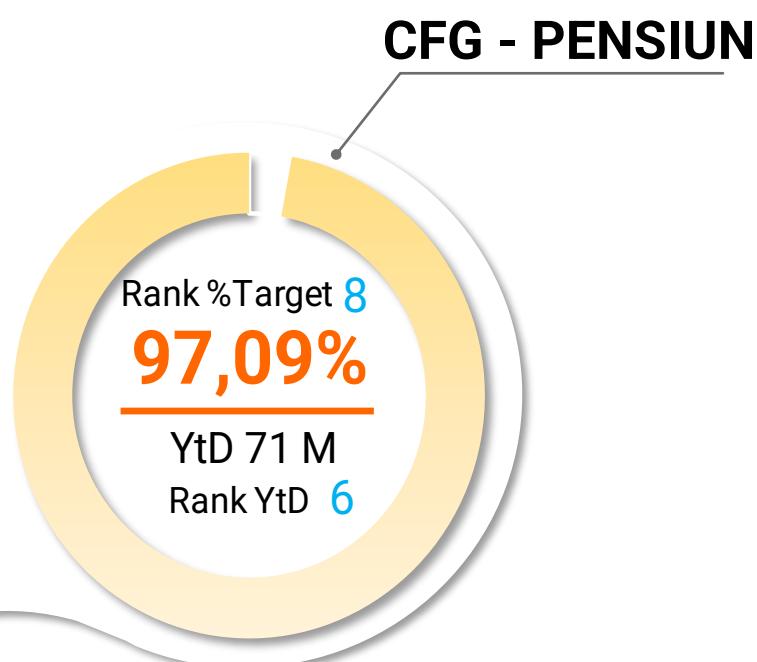
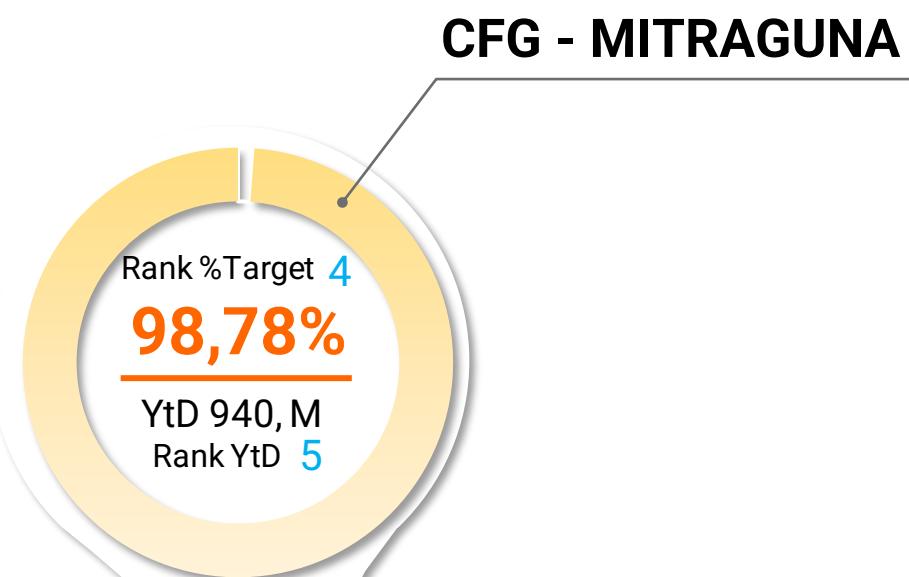


PEMBIAYAAN GADAI



HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)



KINERJA REGION



KINERJA DPK RO PER 31-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.415	20.677	1.639	1.056	263	8,61%	21.428	96,50%	-751	8	5	21.428	-751
2	RO II/ Medan	20.912	23.519	23.470	23.762	2.850	243	292	13,63%	23.565	100,84%	197	4	3	23.565	197
3	RO III/ Palembang	20.017	21.849	21.491	21.779	1.762	-70	288	8,80%	23.017	94,62%	-1.239	7	7	23.017	-1.239
4	RO IV/ Jakarta 1	110.022	134.028	134.597	137.000	26.978	2.973	2.403	24,52%	115.245	118,88%	21.755	1	1	115.245	21.755
5	RO V/ Jakarta 2	49.486	54.090	59.006	59.941	10.455	5.851	935	21,13%	54.244	110,50%	5.697	2	2	54.244	5.697
6	RO VI/ Bandung	20.494	21.907	22.136	22.610	2.116	703	474	10,32%	23.960	94,37%	-1.350	6	8	23.960	-1.350
7	RO VII/ Semarang	25.381	26.479	26.354	26.742	1.361	262	388	5,36%	28.582	93,56%	-1.840	9	9	28.582	-1.840
8	RO VIII/ Surabaya	30.784	32.237	32.796	33.726	2.942	1.489	930	9,56%	35.319	95,49%	-1.593	3	6	35.319	-1.593
9	RO IX/ Kalimantan	19.302	19.885	19.799	20.093	791	208	294	4,10%	22.154	90,70%	-2.061	10	10	22.154	-2.061
10	RO X/ Makassar	12.017	13.875	13.941	14.210	2.194	335	270	18,26%	14.167	100,30%	43	5	4	14.167	43

KINERJA GIRO RO PER 31-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.408	2.331	290	242	-77	14,23%	2.914	79,99%	-583	8	6	2.914	-583
2	RO II/ Medan	1.894	2.448	2.675	2.543	648	95	-133	34,22%	2.952	86,14%	-409	4	3	2.952	-409
3	RO III/ Palembang	1.759	3.054	2.695	2.424	666	-630	-271	37,85%	2.916	83,13%	-492	3	4	2.916	-492
4	RO IV/ Jakarta 1	32.959	37.026	37.885	36.619	3.660	-407	-1.266	11,10%	35.010	104,59%	1.609	2	2	35.010	1.609
5	RO V/ Jakarta 2	8.042	13.196	16.974	16.672	8.630	3.477	-301	107,31%	10.182	163,74%	6.490	1	1	10.182	6.490
6	RO VI/ Bandung	2.464	3.390	2.897	3.035	571	-355	138	23,16%	4.219	71,94%	-1.184	6	7	4.219	-1.184
7	RO VII/ Semarang	1.674	1.497	1.555	1.657	-18	160	102	-1,05%	2.924	56,66%	-1.267	10	10	2.924	-1.267
8	RO VIII/ Surabaya	2.806	2.866	3.298	3.410	604	544	112	21,51%	4.255	80,16%	-844	5	5	4.255	-844
9	RO IX/ Kalimantan	1.559	1.795	1.867	1.873	314	78	6	20,17%	2.712	69,07%	-839	7	9	2.712	-839
10	RO X/ Makassar	1.137	1.502	1.239	1.263	126	-238	24	11,11%	1.806	69,95%	-543	9	8	1.806	-543

KINERJA TABUNGAN RO PER 31-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.689	16.007	2.179	1.194	319	15,76%	15.284	104,73%	724	5	1	15.284	724
2	RO II/ Medan	12.343	13.809	14.126	14.333	1.989	524	206	16,12%	13.838	103,58%	495	6	3	13.838	495
3	RO III/ Palembang	12.611	13.645	14.083	14.269	1.658	624	186	13,15%	14.391	99,15%	-123	8	9	14.391	-123
4	RO IV/ Jakarta 1	20.440	22.690	23.220	24.089	3.649	1.400	869	17,85%	23.371	103,07%	718	1	5	23.371	718
5	RO V/ Jakarta 2	16.473	17.204	18.525	18.918	2.445	1.714	393	14,84%	18.885	100,17%	33	3	8	18.885	33
6	RO VI/ Bandung	10.950	11.892	12.286	12.585	1.634	692	298	14,92%	12.494	100,73%	91	9	7	12.494	91
7	RO VII/ Semarang	15.386	17.124	17.467	17.828	2.443	705	361	15,88%	17.160	103,89%	668	4	2	17.160	668
8	RO VIII/ Surabaya	18.627	20.327	20.852	21.702	3.075	1.375	850	16,51%	21.492	100,97%	209	2	6	21.492	209
9	RO IX/ Kalimantan	11.487	12.035	12.666	12.814	1.327	779	148	11,55%	13.073	98,02%	-259	10	10	13.073	-259
10	RO X/ Makassar	8.388	9.294	9.843	10.118	1.730	824	275	20,63%	9.786	103,39%	332	7	4	9.786	332

KINERJA DEPOSITO RO PER 31-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.318	2.339	-830	-380	21	-26,19%	3.231	72,41%	-891	8	10	3.231	-891
2	RO II/ Medan	6.675	7.262	6.669	6.887	212	-375	218	3,18%	6.775	101,64%	111	3	3	6.775	111
3	RO III/ Palembang	5.648	5.150	4.714	5.086	-562	-64	372	-9,95%	5.710	89,07%	-624	5	7	5.710	-624
4	RO IV/ Jakarta 1	56.623	74.312	73.492	76.292	19.669	1.980	2.800	34,74%	56.864	134,17%	19.428	1	1	56.864	19.428
5	RO V/ Jakarta 2	24.971	23.690	23.507	24.351	-620	661	844	-2,48%	25.177	96,72%	-826	6	4	25.177	-826
6	RO VI/ Bandung	7.080	6.625	6.953	6.991	-89	366	38	-1,25%	7.248	96,45%	-257	4	5	7.248	-257
7	RO VII/ Semarang	8.321	7.859	7.332	7.256	-1.065	-602	-76	-12,79%	8.497	85,40%	-1.241	10	8	8.497	-1.241
8	RO VIII/ Surabaya	9.350	9.044	8.646	8.613	-736	-430	-32	-7,88%	9.572	89,99%	-959	7	6	9.572	-959
9	RO IX/ Kalimantan	6.256	6.055	5.266	5.406	-850	-650	140	-13,59%	6.368	84,88%	-963	9	9	6.368	-963
10	RO X/ Makassar	2.492	3.079	2.859	2.829	337	-250	-30	13,53%	2.575	109,85%	254	2	2	2.575	254

KINERJA CASA PER 31-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	18.096	18.338	2.469	1.436	241	15,56%	18.197	100,77%	141	5	3	18.197	141
2	RO II/ Medan	14.238	16.257	16.802	16.875	2.638	619	74	18,53%	16.790	100,51%	86	4	4	16.790	86
3	RO III/ Palembang	14.369	16.699	16.777	16.693	2.324	-6	-84	16,17%	17.307	96,45%	-614	7	8	17.307	-614
4	RO IV/ Jakarta 1	53.399	59.716	61.105	60.708	7.309	993	-396	13,69%	58.381	103,99%	2.327	2	2	58.381	2.327
5	RO V/ Jakarta 2	24.515	30.400	35.499	35.590	11.075	5.190	91	45,18%	29.067	122,44%	6.523	1	1	29.067	6.523
6	RO VI/ Bandung	13.415	15.282	15.183	15.620	2.205	337	436	16,44%	16.712	93,46%	-1.093	8	9	16.712	-1.093
7	RO VII/ Semarang	17.060	18.621	19.022	19.485	2.425	865	464	14,22%	20.085	97,02%	-599	6	7	20.085	-599
8	RO VIII/ Surabaya	21.434	23.193	24.150	25.112	3.678	1.919	962	17,16%	25.747	97,53%	-635	3	6	25.747	-635
9	RO IX/ Kalimantan	13.046	13.830	14.533	14.688	1.642	857	154	12,58%	15.785	93,04%	-1.098	10	10	15.785	-1.098
10	RO X/ Makassar	9.524	10.796	11.082	11.381	1.857	585	299	19,49%	11.592	98,18%	-211	9	5	11.592	-211

KINERJA PEMBIAYAN RETAIL RO PER 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.671	1.680	45	7,64%	24.944	94,90%	-1.272	10	10	24.944	-1.272
2	RO II/ Medan	16.720	18.994	19.318	2.598	324	15,54%	19.772	97,70%	-454	6	4	19.772	-454
3	RO III/ Palembang	23.276	25.584	26.018	2.742	434	11,78%	26.652	97,62%	-634	5	5	26.652	-634
4	RO IV/ Jakarta 1	26.533	29.889	30.583	4.050	694	15,26%	30.928	98,89%	-345	1	2	30.928	-345
5	RO V/ Jakarta 2	22.100	24.525	24.896	2.796	370	12,65%	26.170	95,13%	-1.275	4	9	26.170	-1.275
6	RO VI/ Bandung	15.442	17.473	17.839	2.397	366	15,52%	18.080	98,67%	-241	7	3	18.080	-241
7	RO VII/ Semarang	14.637	16.121	16.576	1.939	455	13,24%	17.293	95,85%	-717	9	8	17.293	-717
8	RO VIII/ Surabaya	25.055	27.753	28.353	3.298	600	13,16%	29.100	97,43%	-747	3	6	29.100	-747
9	RO IX/ Kalimantan	16.731	18.488	18.706	1.975	217	11,80%	19.254	97,15%	-548	8	7	19.254	-548
10	RO X/ Makassar	17.143	20.176	20.730	3.587	553	20,92%	20.344	101,90%	386	2	1	20.344	386

KINERJA CFG RO PER 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.436	1.337	100	11,05%	13.620	98,64%	-185	6	4	13.620	-185
2	RO II/ Medan	11.848	12.865	13.042	1.195	178	10,08%	13.259	98,37%	-216	7	5	13.259	-216
3	RO III/ Palembang	15.275	16.512	16.718	1.443	206	9,45%	16.886	99,00%	-168	4	3	16.886	-168
4	RO IV/ Jakarta 1	21.183	23.341	23.637	2.455	297	11,59%	23.667	99,87%	-30	1	2	23.667	-30
5	RO V/ Jakarta 2	18.317	19.877	20.050	1.733	173	9,46%	20.885	96,00%	-835	3	10	20.885	-835
6	RO VI/ Bandung	10.525	11.523	11.652	1.128	129	10,71%	11.879	98,09%	-227	8	6	11.879	-227
7	RO VII/ Semarang	8.860	9.510	9.671	812	161	9,16%	9.959	97,11%	-288	9	8	9.959	-288
8	RO VIII/ Surabaya	17.072	18.229	18.411	1.339	182	7,84%	18.876	97,54%	-465	5	7	18.876	-465
9	RO IX/ Kalimantan	9.056	9.633	9.700	644	68	7,11%	10.047	96,54%	-347	10	9	10.047	-347
10	RO X/ Makassar	13.189	14.975	15.198	2.010	223	15,24%	14.980	101,46%	219	2	1	14.980	219

KINERJA CFG - MITRAGUNA 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.737	967	82	11,02%	9.826	99,10%	-89	3	3	9.826	-89
2	RO II/ Medan	7.892	8.699	8.831	940	132	11,91%	8.940	98,78%	-109	5	4	8.940	-109
3	RO III/ Palembang	8.300	9.201	9.348	1.047	147	12,62%	9.358	99,89%	-11	2	2	9.358	-11
4	RO IV/ Jakarta 1	5.937	6.767	6.879	942	112	15,86%	7.007	98,17%	-128	4	6	7.007	-128
5	RO V/ Jakarta 2	2.381	2.758	2.831	450	73	18,89%	3.244	87,26%	-413	10	10	3.244	-413
6	RO VI/ Bandung	4.002	4.477	4.553	550	76	13,75%	4.758	95,69%	-205	8	9	4.758	-205
7	RO VII/ Semarang	4.035	4.452	4.557	522	105	12,95%	4.683	97,32%	-126	9	8	4.683	-126
8	RO VIII/ Surabaya	6.353	7.126	7.235	881	109	13,87%	7.361	98,28%	-126	6	5	7.361	-126
9	RO IX/ Kalimantan	4.687	5.299	5.366	679	67	14,48%	5.484	97,85%	-118	7	7	5.484	-118
10	RO X/ Makassar	7.625	8.922	9.091	1.465	169	19,22%	8.864	102,55%	226	1	1	8.864	226

KINERJA CFG - PENSIUN 31-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD					Posisi	GAP		
1	RO I/ Aceh	1.933	2.104	2.115	182	11	9,42%	2.164	97,70%	-50	2	6	2.164	-50
2	RO II/ Medan	1.545	1.605	1.617	71	12	4,60%	1.665	97,09%	-48	6	8	1.665	-48
3	RO III/ Palembang	1.907	1.986	1.997	89	10	4,68%	2.056	97,11%	-59	4	7	2.056	-59
4	RO IV/ Jakarta 1	440	462	465	25	3	5,67%	486	95,63%	-21	9	9	486	-21
5	RO V/ Jakarta 2	329	369	374	45	5	13,81%	377	99,27%	-3	8	2	377	-3
6	RO VI/ Bandung	782	847	859	77	11	9,83%	876	98,04%	-17	5	3	876	-17
7	RO VII/ Semarang	667	718	727	60	9	8,99%	743	97,78%	-17	7	5	743	-17
8	RO VIII/ Surabaya	3.688	3.793	3.817	129	24	3,49%	3.894	98,01%	-78	3	4	3.894	-78
9	RO IX/ Kalimantan	1.703	1.690	1.689	-14	-1	-0,82%	1.807	93,48%	-118	10	10	1.807	-118
10	RO X/ Makassar	3.057	3.245	3.269	211	24	6,92%	3.279	99,69%	-10	1	1	3.279	-10

KINERJA CFG - GRIYA 31-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD					Posisi	GAP		
1	RO I/ Aceh	1.103	1.183	1.192	89	10	8,11%	1.233	96,73%	-40	8	8	1.233	-40
2	RO II/ Medan	1.954	1.973	1.989	35	16	1,79%	2.075	95,87%	-86	9	10	2.075	-86
3	RO III/ Palembang	4.680	4.790	4.821	140	31	3,00%	4.905	98,29%	-84	7	5	4.905	-84
4	RO IV/ Jakarta 1	14.108	15.226	15.374	1.266	147	8,97%	15.212	101,07%	162	1	1	15.212	162
5	RO V/ Jakarta 2	14.915	15.862	15.930	1.015	67	6,80%	16.299	97,73%	-370	2	6	16.299	-370
6	RO VI/ Bandung	5.339	5.746	5.782	443	36	8,29%	5.767	100,25%	14	3	2	5.767	14
7	RO VII/ Semarang	3.744	3.877	3.916	172	39	4,60%	3.975	98,52%	-59	5	4	3.975	-59
8	RO VIII/ Surabaya	6.450	6.574	6.596	146	23	2,27%	6.781	97,27%	-185	6	7	6.781	-185
9	RO IX/ Kalimantan	2.300	2.178	2.170	-129	-8	-5,63%	2.249	96,49%	-79	10	9	2.249	-79
10	RO X/ Makassar	2.241	2.447	2.465	224	18	10,01%	2.487	99,13%	-22	4	3	2.487	-22

KINERJA CFG - OTO 31-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD					Posisi	GAP		
1	RO I/ Aceh	293	394	392	99	-3	33,62%	397	98,54%	-6	8	3	397	-6
2	RO II/ Medan	457	588	606	149	18	32,55%	579	104,63%	27	5	2	579	27
3	RO III/ Palembang	387	535	553	166	18	42,86%	567	97,47%	-14	4	4	567	-14
4	RO IV/ Jakarta 1	698	885	920	222	35	31,88%	963	95,54%	-43	2	6	963	-43
5	RO V/ Jakarta 2	692	888	915	223	28	32,23%	964	94,89%	-49	1	7	964	-49
6	RO VI/ Bandung	401	453	459	57	6	14,31%	478	96,01%	-19	9	5	478	-19
7	RO VII/ Semarang	414	463	471	57	8	13,77%	558	84,44%	-87	10	10	558	-87
8	RO VIII/ Surabaya	580	737	763	183	27	31,45%	839	90,94%	-76	3	9	839	-76
9	RO IX/ Kalimantan	366	465	475	108	9	29,58%	508	93,57%	-33	7	8	508	-33
10	RO X/ Makassar	265	361	374	109	13	40,97%	350	106,96%	24	6	1	350	24

KINERJA PWG 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.529	788	31	106,36%	1.581	96,72%	-52	8	5	1.581	-52
2	RO II/ Medan	1.161	2.076	2.203	1.042	127	89,75%	2.222	99,17%	-18	4	4	2.222	-18
3	RO III/ Palembang	1.184	2.002	2.145	960	143	81,07%	2.270	94,46%	-126	6	6	2.270	-126
4	RO IV/ Jakarta 1	1.292	2.159	2.300	1.008	142	78,01%	2.692	85,45%	-392	5	9	2.692	-392
5	RO V/ Jakarta 2	923	1.586	1.680	757	94	81,94%	2.019	83,21%	-339	9	10	2.019	-339
6	RO VI/ Bandung	1.332	2.246	2.399	1.067	153	80,17%	2.320	103,40%	79	3	2	2.320	79
7	RO VII/ Semarang	978	1.686	1.796	818	110	83,63%	2.012	89,27%	-216	7	8	2.012	-216
8	RO VIII/ Surabaya	2.120	3.436	3.664	1.544	228	72,82%	3.693	99,20%	-30	1	3	3.693	-30
9	RO IX/ Kalimantan	1.142	1.729	1.809	666	79	58,32%	1.988	90,96%	-180	10	7	1.988	-180
10	RO X/ Makassar	1.952	3.167	3.376	1.424	209	72,97%	2.977	113,39%	399	2	1	2.977	399

KINERJA PWG - GADAI 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	496	253	13	103,90%	392	126,40%	104	8	1	392	104
2	RO II/ Medan	557	834	864	307	30	55,20%	752	114,84%	112	4	3	752	112
3	RO III/ Palembang	497	726	783	286	57	57,42%	718	109,09%	65	5	8	718	65
4	RO IV/ Jakarta 1	477	679	716	240	37	50,24%	685	104,62%	32	9	10	685	32
5	RO V/ Jakarta 2	381	564	589	208	24	54,59%	517	113,86%	72	10	4	517	72
6	RO VI/ Bandung	648	954	1.023	376	70	57,98%	912	112,28%	112	3	6	912	112
7	RO VII/ Semarang	398	634	673	275	39	69,12%	596	112,97%	77	6	5	596	77
8	RO VIII/ Surabaya	1.149	1.713	1.809	660	96	57,45%	1.654	109,36%	155	2	7	1.654	155
9	RO IX/ Kalimantan	593	836	864	271	28	45,64%	796	108,46%	67	7	9	796	67
10	RO X/ Makassar	1.480	2.122	2.205	725	83	49,00%	1.908	115,57%	297	1	2	1.908	297

KINERJA PWG CILEM 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.033	535	19	107,57%	1.189	86,93%	-155	9	6	1.189	-155
2	RO II/ Medan	605	1.243	1.339	735	97	121,57%	1.469	91,15%	-130	3	3	1.469	-130
3	RO III/ Palembang	687	1.276	1.362	675	86	98,19%	1.553	87,70%	-191	6	5	1.553	-191
4	RO IV/ Jakarta 1	815	1.480	1.584	769	104	94,24%	2.007	78,91%	-423	2	9	2.007	-423
5	RO V/ Jakarta 2	543	1.021	1.091	549	70	101,13%	1.502	72,66%	-411	7	10	1.502	-411
6	RO VI/ Bandung	684	1.292	1.376	692	84	101,19%	1.409	97,65%	-33	5	2	1.409	-33
7	RO VII/ Semarang	580	1.052	1.123	543	70	93,59%	1.416	79,30%	-293	8	7	1.416	-293
8	RO VIII/ Surabaya	971	1.723	1.855	884	132	91,00%	2.040	90,96%	-184	1	4	2.040	-184
9	RO IX/ Kalimantan	549	893	945	396	52	72,01%	1.192	79,26%	-247	10	8	1.192	-247
10	RO X/ Makassar	472	1.045	1.171	699	126	148,13%	1.069	109,49%	102	4	1	1.069	102

KINERJA SME RO 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.337	-248	-47	-9,60%	2.712	86,18%	-375	10	10	2.712	-375
2	RO II/ Medan	1.401	1.647	1.636	236	-10	16,81%	1.649	99,24%	-12	7	7	1.649	-12
3	RO III/ Palembang	2.436	2.496	2.544	108	48	4,41%	2.726	93,31%	-182	9	9	2.726	-182
4	RO IV/ Jakarta 1	2.158	2.553	2.796	638	243	29,57%	2.472	113,10%	324	1	1	2.472	324
5	RO V/ Jakarta 2	1.590	1.819	1.910	320	92	20,12%	1.877	101,76%	33	6	6	1.877	33
6	RO VI/ Bandung	1.687	1.953	2.028	341	76	20,23%	1.858	109,16%	170	5	2	1.858	170
7	RO VII/ Semarang	1.820	2.041	2.199	380	158	20,86%	2.050	107,30%	150	4	3	2.050	150
8	RO VIII/ Surabaya	2.055	2.368	2.498	442	130	21,52%	2.344	106,57%	154	3	4	2.344	154
9	RO IX/ Kalimantan	5.131	5.704	5.767	636	63	12,39%	5.597	103,04%	170	2	5	5.597	170
10	RO X/ Makassar	769	787	904	134	117	17,46%	947	95,39%	-44	8	8	947	-44

KINERJA MBG 31-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.369	-196	-39	-2,99%	7.031	90,60%	-661	10	3	7.031	-661
2	RO II/ Medan	2.310	2.406	2.436	126	30	5,44%	2.643	92,18%	-207	2	2	2.643	-207
3	RO III/ Palembang	4.380	4.573	4.611	231	38	5,27%	4.769	96,69%	-158	1	1	4.769	-158
4	RO IV/ Jakarta 1	1.900	1.837	1.850	-51	13	-2,68%	2.096	88,23%	-247	7	7	2.096	-247
5	RO V/ Jakarta 2	1.269	1.244	1.255	-14	11	-1,12%	1.389	90,35%	-134	5	4	1.389	-134
6	RO VI/ Bandung	1.898	1.751	1.759	-139	8	-7,34%	2.022	86,97%	-263	9	9	2.022	-263
7	RO VII/ Semarang	2.980	2.883	2.910	-70	26	-2,36%	3.273	88,90%	-363	8	6	3.273	-363
8	RO VIII/ Surabaya	3.807	3.720	3.781	-27	61	-0,70%	4.187	90,29%	-407	6	5	4.187	-407
9	RO IX/ Kalimantan	1.401	1.422	1.429	29	7	2,04%	1.621	88,19%	-191	3	8	1.621	-191
10	RO X/ Makassar	1.233	1.248	1.251	18	4	1,48%	1.439	86,95%	-188	4	10	1.439	-188

KINERJA AREA



KINERJA DPK AREA PER 31-Dec-2025

No	Area					Growth			Growth (%)		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.470	7.672	8.254	8.338	868	666	84	11,63%					11	
2	Area Lhokseumawe	8.074	8.067	8.256	8.372	298	305	116	3,69%					32	
3	Area Meulaboh	3.494	3.882	3.905	3.967	473	85	62	13,54%					21	
4	Area Batam	2.849	3.274	3.251	3.296	447	22	44	15,68%					22	
5	Area Medan Kota	5.356	6.158	6.273	6.274	918	115	0	17,14%					8	
6	Area Medan Raya	2.641	2.872	2.942	3.016	375	144	74	14,21%					25	
7	Area Pekanbaru	7.557	8.546	8.369	8.419	863	-127	51	11,41%					12	
8	Area Pematangsiantar	2.510	2.668	2.634	2.757	247	89	123	9,85%					34	
9	Area Bandar Lampung	3.931	4.259	4.249	4.321	390	62	72	9,92%					24	
10	Area Bengkulu	2.130	2.493	2.573	2.568	438	75	-4	20,56%					23	
11	Area Jambi	2.705	3.237	3.288	3.349	644	112	61	23,82%					16	
12	Area Padang	3.909	4.248	4.119	4.207	298	-40	88	7,63%					31	
13	Area Palembang	7.341	7.612	7.262	7.333	-9	-279	70	-0,12%					43	
14	Area Banten	10.556	12.172	12.268	11.545	989	-627	-722	9,37%					7	
15	Area Bekasi	8.947	9.796	9.165	9.438	490	-358	273	5,48%					20	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.441	8.713	1.339	-787	272	18,16%					6	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.857	16.056	4.236	161	2.199	35,84%					3	
18	Area Jakarta Rawamangun	10.100	10.103	10.120	10.188	88	85	68	0,87%					41	
19	Area Jakarta Thamrin	61.226	76.564	80.747	81.062	19.836	4.498	314	32,40%					1	
20	Area Bogor	8.049	7.662	8.373	8.404	355	742	31	4,41%					27	
21	Area Depok	6.943	6.872	6.924	7.032	89	161	108	1,28%					40	
22	Area Jakarta Fatmawati	11.619	13.960	13.145	13.855	2.236	-105	710	19,24%					4	
23	Area Jakarta Pondok Indah	8.481	8.793	8.445	8.663	182	-130	218	2,14%					38	
24	Area Jakarta Saharjo	8.231	11.230	16.594	16.188	7.957	4.958	-406	96,66%					2	
25	Area Tangerang Selatan	6.162	5.574	5.525	5.799	-363	225	274	-5,89%					45	
26	Area Bandung Kota	9.788	10.510	10.256	10.587	799	77	331	8,17%					13	
27	Area Bandung Raya	5.837	6.275	6.371	6.506	669	231	135	11,47%					14	
28	Area Cirebon	4.870	5.123	5.509	5.517	647	394	8	13,29%					15	
29	Area Purwokerto	3.175	3.446	3.449	3.498	323	52	49	10,19%					29	
30	Area Semarang Kota	7.056	7.135	7.227	7.416	360	281	190	5,10%					26	
31	Area Pekalongan	3.560	3.638	3.350	3.400	-160	-238	50	-4,49%					44	
32	Area Solo	4.925	5.259	5.397	5.441	516	182	43	10,47%					19	
33	Area Yogyakarta	6.665	7.001	6.931	6.986	321	-15	55	4,82%					30	
34	Area Denpasar	3.788	4.181	4.233	4.321	532	139	88	14,05%					17	
35	Area Jember	2.822	2.836	2.895	2.921	98	84	26	3,49%					39	
36	Area Kediri	4.155	4.089	4.222	4.399	244	310	177	5,87%					36	
37	Area Malang	4.575	5.295	5.391	5.482	907	188	92	19,83%					10	
38	Area Surabaya Kota	7.814	7.742	7.967	8.059	245	317	92	3,14%					35	
39	Area Surabaya Raya	7.629	8.094	8.089	8.544	915	450	455	11,99%					9	
40	Area Balikpapan	8.442	8.723	8.801	8.959	517	236	159	6,12%					18	
41	Area Banjarmasin	7.270	7.461	7.288	7.340	70	-121	52	0,96%					42	
42	Area Pontianak	3.590	3.702	3.710	3.794	204	92	84	5,69%					37	
43	Area Makassar	6.449	7.518	7.853	8.009	1.560	491	156	24,19%					5	
44	Area Manado	2.345	2.927	2.629	2.628	283	-299	-1	12,08%					33	
45	Area Palu	3.223	3.431	3.459	3.574	351	143	115	10,88%					28	

KINERJA GIRO AREA PER 31-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.336	1.353	167	224	16	14,09%					16	
2	Area Lhokseumawe	528	575	744	674	146	99	-70	27,55%					17	
3	Area Meulaboh	326	384	328	304	-22	-80	-24	-6,82%					36	
4	Area Batam	238	419	435	309	70	-110	-126	29,54%					23	
5	Area Medan Kota	315	437	772	764	449	326	-8	142,42%					6	
6	Area Medan Raya	156	129	140	129	-27	0	-11	-17,03%					38	
7	Area Pekanbaru	1.111	1.414	1.290	1.306	195	-108	17	17,57%					14	
8	Area Pematangsiantar	74	49	39	35	-39	-14	-4	-53,01%					41	
9	Area Bandar Lampung	474	458	472	453	-21	-6	-20	-4,51%					35	
10	Area Bengkulu	144	93	183	109	-35	17	-73	-24,17%					40	
11	Area Jambi	173	181	230	219	46	38	-11	26,91%					26	
12	Area Padang	270	313	267	246	-24	-68	-22	-8,95%					37	
13	Area Palembang	698	2.010	1.542	1.398	700	-612	-145	100,17%					4	
14	Area Banten	2.097	3.722	4.078	3.244	1.148	-477	-834	54,75%					3	
15	Area Bekasi	834	871	1.235	1.053	219	182	-182	26,23%					13	
16	Area Jakarta Kebon Jeruk	636	1.900	1.183	1.082	446	-818	-101	70,05%					7	
17	Area Jakarta Kelapa Gading	576	781	685	621	45	-160	-64	7,78%					27	
18	Area Jakarta Rawamangun	2.444	2.574	2.379	2.288	-157	-287	-91	-6,42%					44	
19	Area Jakarta Thamrin	26.371	27.178	28.325	28.331	1.960	1.152	6	7,43%					2	
20	Area Bogor	684	784	732	767	83	-16	35	12,15%					21	
21	Area Depok	721	994	954	971	250	-23	17	34,75%					10	
22	Area Jakarta Fatmawati	2.301	3.158	2.174	2.624	323	-534	450	14,06%					8	
23	Area Jakarta Pondok Indah	957	1.238	919	1.025	68	-213	106	7,07%					24	
24	Area Jakarta Saharjo	2.794	6.112	11.550	10.600	7.806	4.488	-951	279,41%					1	
25	Area Tangerang Selatan	586	910	645	686	99	-225	41	16,97%					20	
26	Area Bandung Kota	1.112	2.126	1.459	1.609	498	-517	150	44,75%					5	
27	Area Bandung Raya	810	783	779	802	-8	19	23	-0,94%					34	
28	Area Cirebon	543	481	658	624	81	143	-35	14,87%					22	
29	Area Purwokerto	215	155	169	158	-57	3	-11	-26,42%					42	
30	Area Semarang Kota	684	498	533	680	-4	182	147	-0,52%					33	
31	Area Pekalongan	200	174	213	218	18	43	5	8,95%					30	
32	Area Solo	221	228	255	243	21	15	-13	9,63%					29	
33	Area Yogyakarta	355	442	385	358	4	-83	-27	1,05%					32	
34	Area Denpasar	281	237	255	286	4	49	31	1,57%					31	
35	Area Jember	67	111	133	132	65	22	-0	96,64%					25	
36	Area Kediri	248	132	190	187	-61	54	-3	-24,73%					43	
37	Area Malang	232	371	454	456	225	85	2	96,99%					12	
38	Area Surabaya Kota	947	1.030	1.192	1.183	236	153	-8	24,91%					11	
39	Area Surabaya Raya	1.031	986	1.075	1.166	135	180	91	13,08%					18	
40	Area Balikpapan	580	682	731	769	189	87	38	32,53%					15	
41	Area Banjarmasin	548	639	661	649	101	10	-12	18,45%					19	
42	Area Pontianak	431	475	475	456	25	-19	-19	5,72%					28	
43	Area Makassar	474	648	699	791	317	143	92	66,79%					9	
44	Area Manado	244	540	279	215	-29	-324	-64	-11,92%					39	
45	Area Palu	418	314	261	257	-161	-57	-4	-38,56%					45	

KINERJA TABUNGAN AREA PER 31-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.833	5.900	803	470	67	15,76%					6	
2	Area Lhokseumawe	5.942	6.260	6.621	6.778	836	518	157	14,06%					5	
3	Area Meulaboh	2.789	3.123	3.235	3.329	540	207	95	19,37%					14	
4	Area Batam	1.733	1.904	1.964	2.013	280	109	49	16,17%					42	
5	Area Medan Kota	2.242	2.410	2.573	2.589	347	179	16	15,48%					32	
6	Area Medan Raya	1.804	1.981	2.058	2.141	338	160	83	18,72%					35	
7	Area Pekanbaru	4.778	5.505	5.482	5.497	719	-8	15	15,05%					8	
8	Area Pematangsiantar	1.787	2.009	2.049	2.092	306	83	44	17,10%					38	
9	Area Bandar Lampung	2.833	3.073	3.126	3.211	378	138	85	13,36%					29	
10	Area Bengkulu	1.512	1.615	1.675	1.711	199	95	35	13,15%					44	
11	Area Jambi	1.922	2.212	2.379	2.371	450	160	-7	23,41%					23	
12	Area Padang	2.662	2.851	2.909	2.950	289	99	41	10,85%					40	
13	Area Palembang	3.683	3.894	3.994	4.026	343	131	32	9,30%					34	
14	Area Banten	4.051	4.150	4.175	4.235	184	85	60	4,53%					45	
15	Area Bekasi	4.951	5.551	5.282	5.750	799	199	468	16,14%					7	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.746	2.843	504	202	97	21,53%					16	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.656	2.572	579	233	-84	29,03%					13	
18	Area Jakarta Rawamangun	3.266	3.716	3.773	3.866	600	150	93	18,36%					11	
19	Area Jakarta Thamrin	3.839	4.293	4.588	4.824	985	531	236	25,64%					1	
20	Area Bogor	4.124	4.361	4.520	4.567	443	206	46	10,74%					25	
21	Area Depok	3.364	3.471	3.645	3.659	295	188	14	8,78%					39	
22	Area Jakarta Fatmawati	2.449	2.443	2.772	2.822	373	379	50	15,21%					31	
23	Area Jakarta Pondok Indah	2.483	2.688	3.082	3.086	602	397	4	24,25%					10	
24	Area Jakarta Saharjo	1.724	1.818	1.911	1.957	232	139	46	13,48%					43	
25	Area Tangerang Selatan	2.328	2.423	2.595	2.828	500	405	233	21,47%					17	
26	Area Bandung Kota	4.312	4.850	5.010	5.177	865	327	166	20,05%					4	
27	Area Bandung Raya	3.375	3.596	3.662	3.750	375	154	88	11,12%					30	
28	Area Cirebon	3.264	3.446	3.614	3.658	394	212	44	12,08%					28	
29	Area Purwokerto	2.153	2.510	2.576	2.629	476	119	53	22,09%					19	
30	Area Semarang Kota	3.815	4.197	4.358	4.455	640	258	97	16,77%					9	
31	Area Pekalongan	2.059	2.564	2.452	2.501	442	-63	49	21,45%					26	
32	Area Solo	3.209	3.493	3.568	3.647	438	154	79	13,64%					27	
33	Area Yogyakarta	4.150	4.361	4.514	4.597	448	236	84	10,79%					24	
34	Area Denpasar	2.751	3.056	3.152	3.210	459	154	58	16,70%					21	
35	Area Jember	1.982	2.196	2.284	2.309	327	113	25	16,50%					36	
36	Area Kediri	2.848	2.986	3.133	3.317	469	331	184	16,47%					20	
37	Area Malang	2.849	3.247	3.296	3.384	536	137	88	18,80%					15	
38	Area Surabaya Kota	3.584	3.685	3.828	3.929	344	244	101	9,61%					33	
39	Area Surabaya Raya	4.613	5.157	5.159	5.552	939	396	393	20,36%					2	
40	Area Balikpapan	4.745	4.974	5.269	5.328	583	354	59	12,29%					12	
41	Area Banjarmasin	4.620	4.844	5.010	5.076	455	232	65	9,86%					22	
42	Area Pontianak	2.122	2.218	2.387	2.410	288	192	23	13,59%					41	
43	Area Makassar	4.397	5.044	5.248	5.332	935	288	84	21,27%					3	
44	Area Manado	1.697	1.767	1.946	2.009	312	243	64	18,38%					37	
45	Area Palu	2.293	2.484	2.649	2.777	483	293	128	21,07%					18	

KINERJA DEPOSITO AREA PER 31-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.084	1.085	-102	-27	1	-8,58%					25	
2	Area Lhokseumawe	1.604	1.232	891	920	-683	-312	29	-42,61%					43	
3	Area Meulaboh	379	375	343	334	-45	-41	-9	-11,86%					21	
4	Area Batam	878	951	852	974	96	23	122	10,96%					12	
5	Area Medan Kota	2.799	3.311	2.929	2.921	122	-390	-8	4,37%					11	
6	Area Medan Raya	681	762	744	745	64	-17	1	9,43%					14	
7	Area Pekanbaru	1.668	1.627	1.597	1.616	-52	-11	19	-3,11%					22	
8	Area Pematangsiantar	649	610	547	630	-19	20	84	-2,91%					20	
9	Area Bandar Lampung	625	728	651	658	33	-70	7	5,27%					17	
10	Area Bengkulu	475	785	715	749	274	-37	34	57,72%					7	
11	Area Jambi	610	845	679	758	148	-86	79	24,25%					9	
12	Area Padang	978	1.083	943	1.011	34	-72	69	3,43%					16	
13	Area Palembang	2.960	1.708	1.726	1.909	-1.051	201	183	-35,50%					45	
14	Area Banten	4.408	4.301	4.014	4.066	-342	-235	52	-7,77%					35	
15	Area Bekasi	3.162	3.373	2.648	2.635	-527	-738	-13	-16,68%					40	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.511	4.787	389	-171	276	8,86%					4	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.515	12.862	3.612	88	2.347	39,05%					2	
18	Area Jakarta Rawamangun	4.389	3.813	3.968	4.034	-355	221	67	-8,09%					36	
19	Area Jakarta Thamrin	31.015	45.092	47.835	47.907	16.892	2.815	72	54,46%					1	
20	Area Bogor	3.241	2.517	3.121	3.070	-171	553	-50	-5,27%					30	
21	Area Depok	2.859	2.407	2.326	2.402	-457	-5	77	-15,98%					37	
22	Area Jakarta Fatmawati	6.870	8.359	8.198	8.409	1.539	50	211	22,41%					3	
23	Area Jakarta Pondok Indah	5.041	4.866	4.445	4.552	-488	-313	107	-9,68%					39	
24	Area Jakarta Saharjo	3.713	3.300	3.133	3.631	-82	331	499	-2,20%					23	
25	Area Tangerang Selatan	3.248	2.240	2.285	2.285	-962	45	1	-29,63%					44	
26	Area Bandung Kota	4.364	3.534	3.786	3.801	-563	268	15	-12,90%					41	
27	Area Bandung Raya	1.652	1.896	1.930	1.954	302	58	24	18,27%					6	
28	Area Cirebon	1.063	1.195	1.237	1.235	172	40	-2	16,19%					8	
29	Area Purwokerto	807	781	704	711	-95	-70	7	-11,82%					24	
30	Area Semarang Kota	2.557	2.440	2.336	2.281	-276	-159	-55	-10,80%					32	
31	Area Pekalongan	1.301	900	686	682	-619	-218	-4	-47,60%					42	
32	Area Solo	1.495	1.538	1.574	1.552	57	13	-23	3,79%					15	
33	Area Yogyakarta	2.161	2.199	2.033	2.031	-130	-168	-2	-6,03%					27	
34	Area Denpasar	756	888	826	825	69	-64	-1	9,07%					13	
35	Area Jember	773	529	478	479	-294	-50	1	-38,01%					33	
36	Area Kediri	1.059	971	899	895	-164	-75	-4	-15,46%					29	
37	Area Malang	1.495	1.677	1.640	1.642	147	-35	2	9,82%					10	
38	Area Surabaya Kota	3.282	3.027	2.947	2.947	-335	-80	-0	-10,21%					34	
39	Area Surabaya Raya	1.985	1.951	1.855	1.825	-159	-126	-30	-8,01%					28	
40	Area Balikpapan	3.117	3.068	2.801	2.862	-255	-206	62	-8,19%					31	
41	Area Banjarmasin	2.102	1.978	1.617	1.616	-486	-363	-1	-23,14%					38	
42	Area Pontianak	1.037	1.009	848	928	-109	-81	80	-10,50%					26	
43	Area Makassar	1.578	1.826	1.906	1.886	308	60	-20	19,52%					5	
44	Area Manado	403	621	405	404	0	-217	-1	0,10%					19	
45	Area Palu	511	633	548	540	29	-93	-8	5,61%					18	

KINERJA CASA PER 31-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	31-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	7.170	7.253	970	693	83	15,44%				10	
2	Area Lhokseumawe	6.471	6.835	7.365	7.452	981	617	87	15,16%				9	
3	Area Meulaboh	3.115	3.507	3.562	3.633	518	126	71	16,62%				25	
4	Area Batam	1.971	2.323	2.399	2.322	351	-1	-77	17,78%				38	
5	Area Medan Kota	2.557	2.848	3.345	3.353	796	505	8	31,11%				13	
6	Area Medan Raya	1.959	2.110	2.198	2.271	311	161	72	15,87%				41	
7	Area Pekanbaru	5.889	6.919	6.772	6.803	914	-116	31	15,53%				12	
8	Area Pematangsiantar	1.861	2.058	2.088	2.127	266	69	39	14,31%				43	
9	Area Bandar Lampung	3.306	3.531	3.598	3.663	357	132	66	10,80%				37	
10	Area Bengkulu	1.656	1.708	1.858	1.820	164	112	-38	9,91%				45	
11	Area Jambi	2.094	2.392	2.609	2.591	496	198	-18	23,70%				26	
12	Area Padang	2.931	3.164	3.177	3.196	265	32	19	9,02%				44	
13	Area Palembang	4.381	5.904	5.536	5.423	1.042	-480	-113	23,78%				7	
14	Area Banten	6.148	7.871	8.254	7.479	1.332	-392	-774	21,66%				4	
15	Area Bekasi	5.785	6.422	6.517	6.803	1.018	381	286	17,59%				8	
16	Area Jakarta Kebon Jeruk	2.976	4.541	3.929	3.926	950	-616	-4	31,91%				11	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.341	3.193	624	73	-148	24,26%				19	
18	Area Jakarta Rawamangun	5.710	6.290	6.152	6.153	443	-137	1	7,75%				32	
19	Area Jakarta Thamrin	30.210	31.471	32.913	33.154	2.944	1.683	242	9,75%				2	
20	Area Bogor	4.808	5.145	5.252	5.334	526	189	82	10,94%				24	
21	Area Depok	4.084	4.464	4.599	4.630	546	165	31	13,36%				23	
22	Area Jakarta Fatmawati	4.750	5.601	4.946	5.446	696	-155	500	14,65%				16	
23	Area Jakarta Pondok Indah	3.441	3.927	4.000	4.110	670	184	110	19,47%				17	
24	Area Jakarta Saharjo	4.518	7.929	13.461	12.556	8.038	4.627	-905	177,91%				1	
25	Area Tangerang Selatan	2.914	3.334	3.240	3.514	599	180	274	20,56%				20	
26	Area Bandung Kota	5.424	6.976	6.469	6.786	1.362	-190	317	25,12%				3	
27	Area Bandung Raya	4.184	4.379	4.441	4.552	368	173	110	8,78%				36	
28	Area Cirebon	3.807	3.928	4.273	4.282	475	354	9	12,48%				27	
29	Area Purwokerto	2.368	2.665	2.745	2.787	419	122	42	17,68%				33	
30	Area Semarang Kota	4.499	4.695	4.891	5.135	636	440	244	14,14%				18	
31	Area Pekalongan	2.259	2.738	2.664	2.718	460	-20	54	20,35%				29	
32	Area Solo	3.430	3.720	3.823	3.889	459	169	66	13,38%				30	
33	Area Yogyakarta	4.504	4.803	4.898	4.956	451	153	57	10,02%				31	
34	Area Denpasar	3.032	3.293	3.407	3.496	464	203	89	15,30%				28	
35	Area Jember	2.049	2.307	2.416	2.442	392	135	25	19,14%				35	
36	Area Kediri	3.096	3.118	3.323	3.504	408	386	181	13,17%				34	
37	Area Malang	3.080	3.618	3.750	3.840	760	223	90	24,68%				15	
38	Area Surabaya Kota	4.532	4.715	5.019	5.112	580	397	93	12,81%				21	
39	Area Surabaya Raya	5.644	6.142	6.234	6.718	1.074	576	484	19,03%				6	
40	Area Balikpapan	5.325	5.656	6.000	6.097	772	442	97	14,50%				14	
41	Area Banjarmasin	5.168	5.482	5.671	5.724	556	242	53	10,77%				22	
42	Area Pontianak	2.553	2.693	2.862	2.866	313	173	4	12,26%				40	
43	Area Makassar	4.871	5.692	5.947	6.123	1.252	431	176	25,70%				5	
44	Area Manado	1.942	2.306	2.225	2.224	283	-82	-0	14,57%				42	
45	Area Palu	2.712	2.798	2.911	3.034	322	236	123	11,87%				39	

KINERJA PEMBIAYAN RETAIL AREA PER 31-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target	
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.772	559	10	7,75%	8.217	94,59%	-445	23	37	
2	Area Lhokseumawe	8.448	8.964	8.942	493	-23	5,84%	9.774	91,49%	-832	29	45	
3	Area Meulaboh	6.330	6.900	6.958	628	58	9,92%	7.109	97,88%	-151	17	18	
4	Area Batam	2.397	2.732	2.778	381	46	15,88%	2.901	95,74%	-124	38	32	
5	Area Medan Kota	2.545	2.985	3.046	502	62	19,71%	3.115	97,79%	-69	27	19	
6	Area Medan Raya	2.640	3.002	3.069	429	67	16,24%	3.143	97,65%	-74	35	21	
7	Area Pekanbaru	5.991	6.772	6.876	884	104	14,76%	6.974	98,59%	-98	6	14	
8	Area Pematangsiantar	3.146	3.503	3.549	403	46	12,80%	3.677	96,53%	-128	37	28	
9	Area Bandar Lampung	4.153	4.576	4.645	492	70	11,85%	4.866	95,46%	-221	30	33	
10	Area Bengkulu	3.643	4.148	4.236	593	88	16,28%	4.183	101,27%	53	21	6	
11	Area Jambi	4.260	4.605	4.686	426	81	9,99%	4.802	97,58%	-116	36	22	
12	Area Padang	4.496	4.936	5.025	529	89	11,76%	5.146	97,66%	-121	24	20	
13	Area Palembang	6.724	7.318	7.425	702	107	10,44%	7.656	96,99%	-230	10	26	
14	Area Banten	5.229	5.961	6.127	898	165	17,18%	6.046	101,34%	81	5	5	
15	Area Bekasi	5.457	6.086	6.184	728	98	13,34%	6.258	98,82%	-74	9	12	
16	Area Jakarta Barat	3.887	4.407	4.520	633	114	16,28%	4.565	99,02%	-45	16	11	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.138	650	157	18,65%	4.095	101,03%	42	15	9	
18	Area Jakarta Rawamangun	4.093	4.482	4.561	468	79	11,44%	4.797	95,08%	-236	33	35	
19	Area Jakarta Thamrin	4.380	4.972	5.053	673	81	15,36%	5.133	98,43%	-80	12	15	
20	Area Bogor	4.856	5.365	5.452	596	88	12,28%	5.744	94,92%	-292	20	36	
21	Area Depok	4.779	5.320	5.385	606	65	12,68%	5.531	97,37%	-146	18	24	
22	Area Jakarta Fatmawati	3.666	4.099	4.160	494	61	13,47%	4.325	96,18%	-165	28	30	
23	Area Jakarta Pondok Indah	3.011	3.417	3.480	469	63	15,57%	3.689	94,33%	-209	32	39	
24	Area Jakarta Saharjo	2.222	2.420	2.473	250	53	11,27%	2.694	91,77%	-222	45	44	
25	Area Tangerang Selatan	3.565	3.904	3.945	380	41	10,65%	4.263	92,56%	-317	39	41	
26	Area Bandung Kota	5.826	6.834	6.979	1.153	145	19,78%	6.833	102,14%	146	2	4	
27	Area Bandung Raya	5.409	5.976	6.081	671	104	12,41%	6.282	96,79%	-201	13	27	
28	Area Cirebon	4.206	4.662	4.779	573	117	13,63%	4.963	96,30%	-184	22	29	
29	Area Purwokerto	2.362	2.554	2.619	256	65	10,86%	2.806	93,32%	-187	44	40	
30	Area Semarang Kota	3.801	4.192	4.303	502	111	13,22%	4.029	106,80%	274	26	1	
31	Area Pekalongan	2.273	2.553	2.620	347	67	15,29%	2.726	96,10%	-106	41	31	
32	Area Solo	3.186	3.433	3.503	317	70	9,94%	3.706	94,53%	-203	42	38	
33	Area Yogyakarta	3.016	3.388	3.531	516	143	17,10%	3.634	97,18%	-103	25	25	
34	Area Denpasar	6.985	7.780	7.945	960	166	13,75%	7.855	101,15%	91	4	7	
35	Area Jember	2.789	3.004	3.072	283	67	10,15%	3.319	92,55%	-247	43	42	
36	Area Kediri	3.187	3.458	3.542	355	83	11,12%	3.831	92,46%	-289	40	43	
37	Area Malang	3.372	3.748	3.813	442	65	13,10%	3.997	95,41%	-183	34	34	
38	Area Surabaya Kota	4.447	4.988	5.108	661	119	14,86%	5.176	98,69%	-68	14	13	
39	Area Surabaya Raya	4.275	4.773	4.873	598	100	13,98%	4.962	98,21%	-89	19	16	
40	Area Balikpapan	4.911	5.600	5.739	828	139	16,86%	5.676	101,12%	63	7	8	
41	Area Banjarmasin	5.586	6.226	6.260	674	34	12,06%	6.391	97,96%	-131	11	17	
42	Area Pontianak	6.233	6.662	6.706	473	44	7,59%	6.882	97,45%	-175	31	23	
43	Area Makassar	7.265	8.778	9.032	1.767	254	24,32%	8.796	102,68%	236	1	2	
44	Area Manado	4.255	4.891	4.998	743	107	17,45%	4.990	100,16%	8	8	10	
45	Area Palu	5.623	6.507	6.700	1.077	193	19,16%	6.551	102,28%	149	3	3	

KINERJA CFG AREA PER 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.045	465	38	10,16%	5.143	98,10%	-98	8	20
2	Area Lhokseumawe	4.236	4.555	4.558	322	3	7,60%	4.798	95,01%	-239	19	42
3	Area Meulaboh	3.283	3.774	3.832	550	58	16,74%	3.680	104,14%	152	3	1
4	Area Batam	1.770	1.955	1.982	212	27	11,99%	2.003	98,96%	-21	29	17
5	Area Medan Kota	1.945	2.149	2.178	234	30	12,01%	2.206	98,72%	-28	26	18
6	Area Medan Raya	1.991	2.156	2.189	198	33	9,94%	2.212	98,97%	-23	35	16
7	Area Pekanbaru	3.886	4.212	4.275	389	63	10,00%	4.354	98,17%	-80	14	19
8	Area Pematangsiantar	2.256	2.392	2.418	162	26	7,19%	2.483	97,38%	-65	39	25
9	Area Bandar Lampung	2.629	2.775	2.801	172	26	6,54%	2.948	95,02%	-147	37	41
10	Area Bengkulu	2.332	2.632	2.685	353	54	15,13%	2.585	103,87%	100	15	2
11	Area Jambi	2.759	2.947	2.989	231	42	8,36%	2.987	100,06%	2	27	10
12	Area Padang	3.150	3.331	3.356	206	25	6,54%	3.433	97,76%	-77	31	24
13	Area Palembang	4.405	4.828	4.886	481	58	10,93%	4.933	99,06%	-46	6	15
14	Area Banten	3.990	4.454	4.524	534	71	13,39%	4.443	101,82%	81	5	5
15	Area Bekasi	4.262	4.659	4.708	446	49	10,48%	4.747	99,18%	-39	10	14
16	Area Jakarta Barat	3.121	3.534	3.585	465	51	14,88%	3.519	101,89%	66	9	4
17	Area Jakarta Kelapa Gajah	2.887	3.186	3.226	339	40	11,74%	3.218	100,26%	8	17	9
18	Area Jakarta Rawamangun	3.247	3.470	3.502	255	32	7,86%	3.621	96,70%	-120	23	28
19	Area Jakarta Thamrin	3.676	4.039	4.092	415	53	11,30%	4.119	99,34%	-27	13	13
20	Area Bogor	3.846	4.215	4.266	420	51	10,93%	4.420	96,52%	-154	12	33
21	Area Depok	4.134	4.440	4.472	338	32	8,17%	4.623	96,74%	-151	18	27
22	Area Jakarta Fatmawati	3.130	3.399	3.432	302	33	9,66%	3.565	96,30%	-132	21	35
23	Area Jakarta Pondok Indah	2.588	2.877	2.900	312	23	12,06%	3.033	95,62%	-133	20	39
24	Area Jakarta Saharjo	1.774	1.910	1.926	152	16	8,56%	2.040	94,40%	-114	40	43
25	Area Tangerang Selatan	2.845	3.035	3.054	209	19	7,34%	3.205	95,29%	-151	30	40
26	Area Bandung Kota	4.040	4.520	4.579	539	59	13,35%	4.577	100,04%	2	4	11
27	Area Bandung Raya	3.720	4.025	4.060	340	35	9,15%	4.153	97,76%	-93	16	23
28	Area Cirebon	2.765	2.978	3.013	248	35	8,97%	3.149	95,69%	-136	24	38
29	Area Purwokerto	1.391	1.498	1.523	132	25	9,47%	1.574	96,75%	-51	43	26
30	Area Semarang Kota	2.188	2.353	2.387	199	34	9,10%	2.440	97,84%	-53	33	22
31	Area Pekalongan	1.372	1.476	1.506	134	30	9,80%	1.572	95,83%	-66	42	37
32	Area Solo	1.987	2.106	2.136	148	29	7,46%	2.211	96,57%	-76	41	31
33	Area Yogyakarta	1.922	2.076	2.120	198	43	10,31%	2.162	98,03%	-43	34	21
34	Area Denpasar	4.931	5.308	5.371	440	63	8,93%	5.292	101,50%	79	11	6
35	Area Jember	1.963	2.063	2.086	123	23	6,28%	2.228	93,64%	-142	45	44
36	Area Kediri	2.053	2.190	2.216	164	26	7,97%	2.293	96,65%	-77	38	29
37	Area Malang	2.417	2.589	2.618	201	28	8,32%	2.725	96,08%	-107	32	36
38	Area Surabaya Kota	3.249	3.442	3.465	216	22	6,65%	3.589	96,52%	-125	28	32
39	Area Surabaya Raya	2.461	2.635	2.655	194	20	7,89%	2.749	96,58%	-94	36	30
40	Area Balikpapan	2.662	2.777	2.786	125	9	4,69%	3.007	92,65%	-221	44	45
41	Area Banjarmasin	3.058	3.276	3.294	236	19	7,72%	3.415	96,47%	-121	25	34
42	Area Pontianak	3.337	3.580	3.620	283	39	8,48%	3.625	99,84%	-6	22	12
43	Area Makassar	5.254	6.086	6.180	926	94	17,61%	6.040	102,32%	140	1	3
44	Area Manado	3.431	3.858	3.900	469	43	13,68%	3.889	100,30%	12	7	8
45	Area Palu	4.503	5.032	5.118	615	86	13,66%	5.051	101,33%	67	2	7

KINERJA CFG - MITRAGUNA 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.534	354	31	11,14%	3.569	99,00%	-36	6	16
2	Area Lhokseumawe	3.065	3.287	3.293	228	6	7,45%	3.454	95,33%	-161	12	29
3	Area Meulaboh	2.526	2.865	2.910	384	45	15,20%	2.802	103,86%	108	3	6
4	Area Batam	1.212	1.336	1.350	138	14	11,39%	1.384	97,51%	-35	26	24
5	Area Medan Kota	1.384	1.570	1.591	207	21	14,98%	1.578	100,85%	13	15	9
6	Area Medan Raya	1.475	1.606	1.631	156	25	10,61%	1.638	99,55%	-7	20	11
7	Area Pekanbaru	2.498	2.751	2.797	300	47	12,00%	2.846	98,31%	-48	10	20
8	Area Pematangsiantar	1.324	1.437	1.462	138	25	10,45%	1.494	97,83%	-32	25	23
9	Area Bandar Lampung	1.178	1.294	1.314	136	20	11,50%	1.424	92,23%	-111	27	35
10	Area Bengkulu	1.452	1.722	1.770	318	48	21,89%	1.640	107,95%	130	8	2
11	Area Jambi	1.779	1.933	1.961	182	28	10,23%	1.926	101,85%	36	17	8
12	Area Padang	1.730	1.856	1.876	146	20	8,42%	1.910	98,20%	-34	23	21
13	Area Palembang	2.161	2.396	2.427	266	31	12,32%	2.458	98,72%	-31	11	17
14	Area Banten	1.324	1.493	1.517	192	24	14,53%	1.523	99,57%	-7	16	10
15	Area Bekasi	456	537	553	97	16	21,28%	657	84,11%	-104	35	44
16	Area Jakarta Barat	1.087	1.219	1.239	152	20	14,02%	1.264	98,01%	-25	22	22
17	Area Jakarta Kelapa Gading	795	908	922	127	14	15,97%	936	98,52%	-14	29	18
18	Area Jakarta Rawamangun	564	619	635	71	16	12,61%	726	87,54%	-90	42	39
19	Area Jakarta Thamrin	1.711	1.990	2.013	302	23	17,63%	1.900	105,92%	112	9	4
20	Area Bogor	482	549	563	81	14	16,77%	632	89,04%	-69	39	38
21	Area Depok	292	376	389	98	14	33,58%	415	93,85%	-26	34	33
22	Area Jakarta Fatmawati	672	772	797	124	24	18,46%	923	86,33%	-126	30	41
23	Area Jakarta Pondok Indah	383	459	472	89	13	23,34%	541	87,19%	-69	37	40
24	Area Jakarta Saharjo	266	292	298	31	5	11,69%	365	81,52%	-67	44	45
25	Area Tangerang Selatan	286	311	312	27	1	9,27%	368	84,93%	-55	45	42
26	Area Bandung Kota	1.235	1.378	1.404	169	26	13,68%	1.483	94,66%	-79	19	30
27	Area Bandung Raya	1.214	1.397	1.422	208	25	17,15%	1.445	98,41%	-23	14	19
28	Area Cirebon	1.554	1.702	1.727	173	25	11,16%	1.830	94,38%	-103	18	31
29	Area Purwokerto	750	819	830	80	11	10,71%	858	96,79%	-28	40	27
30	Area Semarang Kota	1.035	1.147	1.177	142	30	13,75%	1.183	99,48%	-6	24	12
31	Area Pekalongan	570	623	642	72	19	12,63%	688	93,31%	-46	41	34
32	Area Solo	763	837	856	93	19	12,24%	895	95,67%	-39	36	28
33	Area Yogyakarta	918	1.027	1.052	135	25	14,66%	1.060	99,30%	-7	28	14
34	Area Denpasar	2.026	2.357	2.401	376	44	18,55%	2.217	108,33%	185	4	1
35	Area Jember	865	950	965	100	14	11,52%	1.026	93,99%	-62	33	32
36	Area Kediri	927	1.011	1.029	102	18	11,02%	1.062	96,91%	-33	32	25
37	Area Malang	492	551	560	68	10	13,90%	664	84,34%	-104	43	43
38	Area Surabaya Kota	989	1.064	1.071	82	7	8,32%	1.176	91,06%	-105	38	36
39	Area Surabaya Raya	1.055	1.193	1.208	153	15	14,50%	1.215	99,40%	-7	21	13
40	Area Balikpapan	1.543	1.640	1.648	104	7	6,76%	1.821	90,48%	-173	31	37
41	Area Banjarmasin	1.547	1.757	1.775	228	18	14,75%	1.833	96,80%	-59	13	26
42	Area Pontianak	1.598	1.902	1.944	346	42	21,67%	1.829	106,25%	114	7	3
43	Area Makassar	2.899	3.527	3.602	704	76	24,27%	3.447	104,52%	156	1	5
44	Area Manado	2.452	2.779	2.811	358	32	14,62%	2.833	99,21%	-22	5	15
45	Area Palu	2.274	2.616	2.677	403	62	17,74%	2.585	103,59%	93	2	7

KINERJA CFG - PENSIUN 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	631	40	1	6,83%	674	93,66%	-43	6	33
2	Area Lhokseumawe	816	856	855	39	-2	4,73%	897	95,26%	-43	7	30
3	Area Meulaboh	525	618	629	103	11	19,64%	593	106,01%	36	2	3
4	Area Batam	95	99	100	4	1	4,63%	115	86,66%	-15	33	41
5	Area Medan Kota	184	197	200	16	3	8,66%	206	97,02%	-6	18	23
6	Area Medan Raya	245	268	271	26	4	10,70%	264	102,86%	8	11	6
7	Area Pekanbaru	550	560	563	13	3	2,43%	589	95,54%	-26	21	29
8	Area Pematangsiantar	471	481	482	11	1	2,37%	490	98,33%	-8	23	16
9	Area Bandar Lampung	200	212	215	14	3	7,23%	228	94,03%	-14	20	32
10	Area Bengkulu	383	396	399	16	2	4,19%	416	95,78%	-18	17	28
11	Area Jambi	352	369	371	19	1	5,40%	381	97,32%	-10	16	21
12	Area Padang	646	660	661	15	1	2,24%	677	97,62%	-16	19	19
13	Area Palembang	326	349	352	25	3	7,76%	354	99,43%	-2	12	12
14	Area Banten	167	170	170	3	0	1,52%	176	96,73%	-6	37	24
15	Area Bekasi	75	72	71	-4	-0	-5,36%	85	84,26%	-13	41	43
16	Area Jakarta Barat	42	45	45	4	1	8,85%	49	92,79%	-4	35	36
17	Area Jakarta Kelapa Gac	49	53	54	5	1	9,27%	56	97,06%	-2	32	22
18	Area Jakarta Rawamanç	52	61	62	10	0	18,77%	59	104,70%	3	25	4
19	Area Jakarta Thamrin	54	62	63	8	1	15,57%	63	100,33%	0	26	11
20	Area Bogor	166	185	188	22	3	13,34%	183	102,44%	4	13	7
21	Area Depok	43	46	47	4	0	8,79%	47	99,26%	-0	34	13
22	Area Jakarta Fatmawati	21	27	29	7	1	35,08%	24	118,21%	4	28	1
23	Area Jakarta Pondok Ind	15	18	18	2	-0	15,71%	18	97,77%	-0	38	18
24	Area Jakarta Saharjo	60	68	68	8	0	13,55%	74	92,76%	-5	27	37
25	Area Tangerang Selatan	23	25	25	2	0	6,43%	31	81,80%	-6	39	45
26	Area Bandung Kota	186	200	206	20	6	11,05%	211	97,62%	-5	15	20
27	Area Bandung Raya	284	316	319	35	3	12,42%	317	100,61%	2	8	10
28	Area Cirebon	312	331	333	21	3	6,75%	347	95,96%	-14	14	27
29	Area Purwokerto	189	219	220	31	2	16,51%	202	109,17%	19	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,47%	117	83,76%	-19	40	44
31	Area Pekalongan	147	157	159	12	2	8,21%	161	98,86%	-2	22	14
32	Area Solo	86	90	93	7	2	8,33%	101	91,64%	-8	29	39
33	Area Yogyakarta	146	154	157	11	2	7,53%	162	96,44%	-6	24	25
34	Area Denpasar	1.757	1.850	1.864	107	14	6,11%	1.843	101,17%	21	1	8
35	Area Jember	460	463	465	5	2	1,15%	484	96,22%	-18	30	26
36	Area Kediri	614	643	649	34	6	5,60%	643	100,88%	6	9	9
37	Area Malang	265	268	270	5	1	1,88%	289	93,45%	-19	31	35
38	Area Surabaya Kota	165	159	159	-6	-0	-3,79%	188	84,82%	-28	43	42
39	Area Surabaya Raya	427	409	410	-17	1	-3,98%	449	91,31%	-39	45	40
40	Area Balikpapan	406	410	409	3	-1	0,67%	442	92,42%	-34	36	38
41	Area Banjarmasin	607	603	602	-5	-0	-0,76%	644	93,48%	-42	42	34
42	Area Pontianak	690	678	678	-12	-0	-1,74%	720	94,13%	-42	44	31
43	Area Makassar	1.048	1.110	1.119	70	8	6,70%	1.132	98,82%	-13	4	15
44	Area Manado	674	759	769	95	10	14,10%	741	103,83%	28	3	5
45	Area Palu	1.335	1.376	1.381	46	5	3,46%	1.406	98,21%	-25	5	17

KINERJA CFG - GRIYA 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	722	770	777	55	7	7,64%	776	100,11%	1	20	12
2	Area Lhokseumawe	235	255	256	22	2	9,20%	284	90,20%	-28	29	43
3	Area Meulaboh	146	158	159	13	1	8,69%	172	92,27%	-13	33	40
4	Area Batam	392	436	447	54	10	13,89%	413	108,22%	34	21	1
5	Area Medan Kota	312	313	317	5	5	1,74%	335	94,72%	-18	35	36
6	Area Medan Raya	237	233	234	-3	1	-1,36%	256	91,31%	-22	37	42
7	Area Pekanbaru	596	601	606	10	5	1,61%	637	95,12%	-31	34	34
8	Area Pematangsiantar	417	391	386	-31	-5	-7,53%	434	88,80%	-49	42	45
9	Area Bandar Lampung	1.159	1.140	1.141	-18	0	-1,56%	1.158	98,53%	-17	40	21
10	Area Bengkulu	450	436	432	-19	-4	-4,11%	473	91,39%	-41	41	41
11	Area Jambi	564	552	560	-4	8	-0,70%	587	95,49%	-26	38	32
12	Area Padang	702	727	731	29	4	4,13%	740	98,74%	-9	27	18
13	Area Palembang	1.805	1.935	1.957	152	23	8,42%	1.948	100,49%	10	9	11
14	Area Banten	2.325	2.580	2.617	293	37	12,59%	2.523	103,75%	95	3	4
15	Area Bekasi	3.620	3.908	3.931	311	23	8,60%	3.841	102,34%	90	2	5
16	Area Jakarta barat	1.820	2.052	2.078	258	26	14,19%	1.992	104,33%	86	5	3
17	Area Jakarta Kelapa Gac	1.988	2.162	2.186	198	24	9,95%	2.136	102,32%	50	6	7
18	Area Jakarta Rawamang	2.552	2.681	2.694	142	12	5,56%	2.718	99,11%	-24	11	16
19	Area Jakarta Thamrin	1.804	1.842	1.868	64	25	3,53%	2.002	93,31%	-134	19	39
20	Area Bogor	2.998	3.238	3.265	266	26	8,89%	3.360	97,18%	-95	4	27
21	Area Depok	3.661	3.838	3.847	186	9	5,08%	3.976	96,75%	-129	7	29
22	Area Jakarta Fatmawati	2.374	2.504	2.507	133	3	5,61%	2.511	99,86%	-4	12	15
23	Area Jakarta Pondok Ind	2.034	2.211	2.219	185	7	9,07%	2.265	97,94%	-47	8	23
24	Area Jakarta Saharjo	1.377	1.469	1.479	102	9	7,40%	1.499	98,65%	-20	14	19
25	Area Tangerang Selatan	2.471	2.601	2.613	143	12	5,78%	2.688	97,21%	-75	10	26
26	Area Bandung Kota	2.459	2.774	2.802	343	29	13,96%	2.674	104,81%	128	1	2
27	Area Bandung Raya	2.072	2.133	2.139	67	6	3,24%	2.225	96,12%	-86	18	30
28	Area Cirebon	808	839	841	32	2	4,02%	868	96,80%	-28	26	28
29	Area Purwokerto	411	415	426	15	11	3,66%	449	94,81%	-23	30	35
30	Area Semarang Kota	966	1.002	1.003	37	1	3,86%	1.019	98,48%	-16	25	22
31	Area Pekalongan	508	547	555	46	8	9,10%	550	100,78%	4	22	9
32	Area Solo	1.080	1.118	1.126	46	7	4,23%	1.127	99,88%	-1	23	14
33	Area Yogyakarta	779	795	807	28	12	3,56%	829	97,25%	-23	28	25
34	Area Denpasar	1.062	990	987	-76	-3	-7,13%	1.105	89,31%	-118	45	44
35	Area Jember	585	583	587	2	3	0,32%	622	94,34%	-35	36	37
36	Area Kediri	429	441	443	15	2	3,42%	463	95,72%	-20	31	31
37	Area Malang	1.556	1.612	1.623	67	11	4,31%	1.622	100,06%	1	17	13
38	Area Surabaya Kota	1.967	2.058	2.066	99	8	5,04%	2.056	100,50%	10	15	10
39	Area Surabaya Raya	852	890	891	39	1	4,61%	914	97,49%	-23	24	24
40	Area Balikpapan	580	571	572	-8	1	-1,44%	563	101,64%	9	39	8
41	Area Banjarmasin	706	652	647	-59	-6	-8,42%	688	93,99%	-41	43	38
42	Area Pontianak	1.013	955	952	-62	-3	-6,08%	999	95,30%	-47	44	33
43	Area Makassar	1.155	1.244	1.249	94	5	8,11%	1.265	98,77%	-15	16	17
44	Area Manado	282	295	295	13	0	4,71%	288	102,33%	7	32	6
45	Area Palu	804	908	921	117	13	14,60%	934	98,63%	-13	13	20

KINERJA CFG - OTO 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	15	-1	17,67%	123	83,70%	-20	34	36
2	Area Lhokseumawe	121	157	155	34	-3	27,71%	162	95,29%	-8	21	21
3	Area Meulaboh	85	133	134	50	1	58,44%	113	119,37%	22	8	3
4	Area Batam	71	85	86	15	1	21,61%	91	94,68%	-5	35	22
5	Area Medan Kota	65	70	70	5	0	7,40%	88	79,75%	-18	42	38
6	Area Medan Raya	34	50	53	18	2	53,80%	53	98,76%	-1	31	17
7	Area Pekanbaru	243	300	309	66	8	27,21%	283	109,12%	26	2	6
8	Area Pematangsiantar	44	83	88	44	6	99,94%	64	137,77%	24	11	2
9	Area Bandar Lampung	92	129	132	40	3	43,49%	137	96,00%	-6	15	20
10	Area Bengkulu	47	77	85	38	8	79,71%	57	149,02%	28	18	1
11	Area Jambi	64	92	97	33	5	52,39%	94	103,06%	3	22	12
12	Area Padang	72	89	89	17	-0	23,57%	106	83,79%	-17	32	35
13	Area Palembang	112	148	150	38	2	33,73%	173	86,96%	-23	17	33
14	Area Banten	174	210	220	46	10	26,75%	221	99,50%	-1	10	15
15	Area Bekasi	111	142	153	42	12	37,88%	164	93,18%	-11	12	26
16	Area Jakarta Barat	173	218	223	50	4	29,09%	214	104,13%	9	7	11
17	Area Jakarta Kelapa Gading	54	63	64	10	2	17,97%	90	71,28%	-26	39	42
18	Area Jakarta Rawamangun	79	108	112	32	3	40,77%	119	93,58%	-8	24	25
19	Area Jakarta Thamrin	107	144	148	42	4	38,98%	154	96,15%	-6	13	19
20	Area Bogor	199	244	250	51	7	25,50%	244	102,40%	6	5	13
21	Area Depok	139	180	189	50	9	36,21%	185	102,31%	4	6	14
22	Area Jakarta Fatmawati	63	96	100	38	4	60,15%	107	93,69%	-7	19	24
23	Area Jakarta Pondok Indah	156	189	191	36	3	22,89%	208	92,15%	-16	20	28
24	Area Jakarta Saharjo	71	81	81	11	0	14,99%	103	79,30%	-21	37	39
25	Area Tangerang Selatan	65	98	103	38	5	58,77%	118	87,17%	-15	16	32
26	Area Bandung Kota	160	168	167	7	-1	4,06%	209	79,79%	-42	40	37
27	Area Bandung Raya	150	178	180	30	2	19,78%	166	108,66%	14	25	7
28	Area Cirebon	91	107	112	21	5	23,40%	103	108,61%	9	28	8
29	Area Purwokerto	41	45	46	5	1	12,72%	65	70,93%	-19	41	43
30	Area Semarang Kota	88	107	109	21	2	23,68%	121	90,09%	-12	29	29
31	Area Pekalongan	147	150	151	4	1	2,80%	173	87,24%	-22	43	30
32	Area Solo	59	61	61	2	0	3,41%	88	69,15%	-27	45	44
33	Area Yogyakarta	79	100	104	25	4	31,24%	111	93,97%	-7	27	23
34	Area Denpasar	86	111	119	33	8	38,60%	128	93,13%	-9	23	27
35	Area Jember	53	67	70	17	3	31,30%	96	72,49%	-26	33	41
36	Area Kediri	83	95	95	12	0	14,97%	125	76,14%	-30	36	40
37	Area Malang	104	158	165	61	7	58,21%	150	110,14%	15	3	4
38	Area Surabaya Kota	128	162	168	41	7	32,04%	170	99,19%	-1	14	16
39	Area Surabaya Raya	127	143	146	19	3	14,89%	170	85,52%	-25	30	34
40	Area Balikpapan	132	156	158	26	2	19,70%	181	87,21%	-23	26	31
41	Area Banjarmasin	199	264	271	72	6	36,32%	249	108,55%	21	1	9
42	Area Pontianak	36	45	46	10	1	28,62%	77	60,04%	-31	38	45
43	Area Makassar	152	204	209	58	5	38,19%	196	106,76%	13	4	10
44	Area Manado	23	25	26	3	1	11,63%	27	96,20%	-1	44	18
45	Area Palu	91	132	139	48	7	53,03%	127	109,53%	12	9	5

KINERJA PWG - AREA 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	472	239	17	102,69%	524	90,16%	-52	14	28
2	Area Lhokseumawe	317	668	667	350	-1	110,49%	667	100,08%	1	6	14
3	Area Meulaboh	191	375	390	199	15	103,99%	390	99,79%	-1	22	17
4	Area Batam	193	324	344	151	20	78,21%	363	94,90%	-18	34	22
5	Area Medan Kota	252	434	460	207	25	82,06%	453	101,39%	6	18	11
6	Area Medan Raya	201	357	383	182	26	90,60%	371	103,09%	11	25	8
7	Area Pekanbaru	256	539	581	325	42	127,03%	601	96,62%	-20	7	19
8	Area Pematangsiantar	259	423	436	177	13	68,37%	433	100,60%	3	27	13
9	Area Bandar Lampung	257	452	483	226	31	87,89%	512	94,29%	-29	15	23
10	Area Bengkulu	148	274	291	142	17	96,21%	313	92,91%	-22	37	24
11	Area Jambi	214	360	384	170	24	79,11%	401	95,67%	-17	30	21
12	Area Padang	305	483	528	223	45	72,94%	529	99,89%	-1	16	16
13	Area Palembang	259	433	459	199	25	76,88%	515	89,03%	-57	21	31
14	Area Banten	231	462	503	272	41	117,56%	489	103,01%	15	12	9
15	Area Bekasi	237	401	426	189	26	79,76%	475	89,85%	-48	23	29
16	Area Jakarta Barat	224	334	355	132	22	59,01%	437	81,42%	-81	39	40
17	Area Jakarta Kelapa Gac	185	295	311	125	15	67,62%	386	80,52%	-75	40	41
18	Area Jakarta Rawamang	198	324	341	143	16	72,43%	440	77,35%	-100	36	44
19	Area Jakarta Thamrin	217	342	363	146	21	67,45%	465	78,08%	-102	35	42
20	Area Bogor	168	306	326	158	21	94,47%	392	83,20%	-66	32	37
21	Area Depok	198	351	370	173	19	87,48%	401	92,34%	-31	29	25
22	Area Jakarta Fatmawati	144	249	262	118	13	81,96%	313	83,62%	-51	41	36
23	Area Jakarta Pondok Ind	145	233	248	103	15	71,56%	328	75,70%	-80	44	45
24	Area Jakarta Saharjo	134	217	230	96	13	72,00%	296	77,73%	-66	45	43
25	Area Tangerang Selatan	136	230	244	108	13	79,23%	289	84,24%	-46	43	35
26	Area Bandung Kota	461	823	867	406	44	88,19%	807	107,49%	60	3	4
27	Area Bandung Raya	408	672	719	310	47	76,03%	749	95,87%	-31	9	20
28	Area Cirebon	463	751	813	351	63	75,83%	764	106,46%	49	5	5
29	Area Purwokerto	116	211	227	110	15	95,04%	255	89,05%	-28	42	30
30	Area Semarang Kota	276	455	484	208	29	75,52%	545	88,75%	-61	17	32
31	Area Pekalongan	154	286	310	156	24	101,68%	294	105,40%	16	33	6
32	Area Solo	180	297	319	138	22	76,82%	383	83,15%	-65	38	38
33	Area Yogyakarta	252	437	456	204	20	81,11%	534	85,41%	-78	19	34
34	Area Denpasar	712	1.067	1.130	418	64	58,70%	1.073	105,34%	57	2	7
35	Area Jember	189	351	391	202	40	106,72%	388	100,93%	4	20	12
36	Area Kediri	176	327	350	175	23	99,52%	387	90,46%	-37	28	27
37	Area Malang	238	390	417	179	27	74,91%	461	90,49%	-44	26	26
38	Area Surabaya Kota	361	623	657	295	34	81,73%	666	98,64%	-9	10	18
39	Area Surabaya Raya	443	678	718	275	40	62,07%	719	99,92%	-1	11	15
40	Area Balikpapan	493	783	814	321	31	65,22%	796	102,31%	18	8	10
41	Area Banjarmasin	370	525	552	182	27	49,38%	675	81,82%	-123	24	39
42	Area Pontianak	280	421	443	162	21	57,98%	518	85,43%	-75	31	33
43	Area Makassar	1.042	1.723	1.838	796	115	76,38%	1.611	114,11%	227	1	2
44	Area Manado	418	635	673	255	37	60,93%	621	108,23%	51	13	3
45	Area Palu	491	808	865	373	56	76,00%	745	116,13%	120	4	1

KINERJA PWG -GADAI AREA 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	162	85	7	111,08%	126	128,05%	35	12	3
2	Area Lhokseumawe	112	224	225	113	1	101,26%	177	127,43%	48	10	4
3	Area Meulaboh	55	104	109	54	5	99,20%	89	122,04%	20	24	8
4	Area Batam	70	105	111	40	6	57,48%	100	110,74%	11	35	25
5	Area Medan Kota	141	200	211	70	11	49,92%	177	119,08%	34	17	12
6	Area Medan Raya	108	162	170	61	8	56,60%	140	120,79%	29	22	10
7	Area Pekanbaru	106	172	180	74	7	69,54%	168	106,65%	11	16	31
8	Area Pematangsiantar	131	195	193	62	-2	46,88%	166	116,08%	27	21	17
9	Area Bandar Lampung	116	182	197	81	15	69,96%	167	118,20%	30	14	14
10	Area Bengkulu	50	86	92	42	6	84,66%	82	111,84%	10	33	22
11	Area Jambi	102	159	166	64	8	62,36%	144	115,52%	22	20	19
12	Area Padang	135	159	180	45	21	33,13%	184	97,37%	-5	30	39
13	Area Palembang	94	140	148	54	8	57,03%	140	105,46%	8	25	33
14	Area Banten	90	148	160	70	11	77,36%	119	133,74%	40	18	1
15	Area Bekasi	114	150	155	41	5	35,96%	150	103,57%	5	34	35
16	Area Jakarta Barat	91	118	124	33	6	35,94%	121	102,14%	3	40	36
17	Area Jakarta Kelapa Gac	52	69	74	22	5	41,84%	84	88,31%	-10	45	42
18	Area Jakarta Rawamang	68	105	111	43	5	63,44%	97	114,26%	14	32	20
19	Area Jakarta Thamrin	62	89	93	31	5	50,88%	114	81,97%	-21	41	45
20	Area Bogor	60	91	97	37	6	62,86%	78	125,02%	19	37	5
21	Area Depok	93	145	151	58	6	62,11%	125	121,24%	26	23	9
22	Area Jakarta Fatmawati	52	78	77	25	-1	47,42%	71	108,46%	6	44	29
23	Area Jakarta Pondok Ind	48	69	74	26	5	53,77%	73	101,51%	1	43	37
24	Area Jakarta Saharjo	69	93	97	28	4	40,10%	100	96,94%	-3	42	40
25	Area Tangerang Selatan	58	88	92	34	4	58,49%	70	130,84%	22	39	2
26	Area Bandung Kota	204	320	336	131	16	64,24%	296	113,50%	40	6	21
27	Area Bandung Raya	190	275	295	104	19	54,79%	281	105,06%	14	11	34
28	Area Cirebon	253	359	393	140	34	55,33%	335	117,23%	58	5	15
29	Area Purwokerto	36	66	71	35	5	98,74%	58	122,65%	13	38	6
30	Area Semarang Kota	123	192	202	79	9	64,03%	173	116,98%	29	15	16
31	Area Pekalongan	79	115	122	44	7	55,49%	111	110,41%	12	31	26
32	Area Solo	69	105	117	49	13	70,95%	111	105,92%	7	27	32
33	Area Yogyakarta	92	156	161	69	5	74,76%	144	111,68%	17	19	23
34	Area Denpasar	454	650	683	230	33	50,62%	577	118,51%	107	2	13
35	Area Jember	71	117	124	53	7	74,76%	134	92,44%	-10	26	41
36	Area Kediri	66	104	111	45	7	68,94%	129	86,03%	-18	29	44
37	Area Malang	116	184	197	81	13	70,23%	184	107,14%	13	13	30
38	Area Surabaya Kota	183	288	304	121	16	65,79%	279	108,79%	25	8	28
39	Area Surabaya Raya	259	370	389	130	19	50,12%	350	111,02%	39	7	24
40	Area Balikpapan	348	520	533	186	13	53,43%	435	122,62%	98	4	7
41	Area Banjarmasin	161	197	200	40	3	24,66%	232	86,23%	-32	36	43
42	Area Pontianak	85	119	130	45	11	53,51%	129	100,75%	1	28	38
43	Area Makassar	782	1.129	1.176	394	46	50,43%	1.016	115,74%	160	1	18
44	Area Manado	318	424	436	119	12	37,35%	398	109,72%	39	9	27
45	Area Palu	380	568	593	212	24	55,81%	494	119,93%	99	3	11

KINERJA PWG CILEM- AREA 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	310	154	11	98,57%	397	78,10%	-87	12	33
2	Area Lhokseumawe	205	444	442	237	-2	115,54%	490	90,21%	-48	4	17
3	Area Meulaboh	136	271	281	144	10	105,91%	301	93,22%	-20	18	9
4	Area Batam	123	219	233	111	15	90,09%	263	88,86%	-29	33	21
5	Area Medan Kota	112	234	249	137	14	122,49%	276	90,06%	-27	20	18
6	Area Medan Raya	93	195	213	121	18	130,37%	231	92,33%	-18	27	13
7	Area Pekanbaru	150	366	401	251	35	167,68%	433	92,72%	-32	3	11
8	Area Pematangsiantar	128	228	243	115	15	90,50%	267	90,97%	-24	29	15
9	Area Bandar Lampung	141	270	286	145	16	102,63%	345	82,75%	-60	17	26
10	Area Bengkulu	98	188	199	100	11	102,06%	231	86,16%	-32	36	22
11	Area Jambi	112	201	218	106	17	94,41%	258	84,59%	-40	34	23
12	Area Padang	171	324	349	178	25	104,41%	344	101,25%	4	9	7
13	Area Palembang	165	293	311	146	18	88,21%	375	82,88%	-64	15	25
14	Area Banten	141	314	344	202	30	143,12%	369	93,08%	-26	7	10
15	Area Bekasi	123	251	271	148	20	120,27%	325	83,54%	-53	14	24
16	Area Jakarta Barat	132	216	232	99	15	74,91%	315	73,44%	-84	38	40
17	Area Jakarta Kelapa Gajah	133	226	237	104	11	77,70%	302	78,35%	-65	35	32
18	Area Jakarta Rawamangun	130	219	230	100	11	77,11%	344	66,96%	-114	37	45
19	Area Jakarta Thamrin	155	254	270	115	17	74,06%	352	76,82%	-82	31	35
20	Area Bogor	108	215	229	121	14	111,85%	315	72,89%	-85	26	41
21	Area Depok	104	206	219	115	13	110,13%	277	79,32%	-57	30	30
22	Area Jakarta Fatmawati	92	171	185	93	14	101,67%	242	76,33%	-57	40	36
23	Area Jakarta Pondok Indah	96	164	174	77	10	80,52%	254	68,26%	-81	42	43
24	Area Jakarta Saharjo	64	124	133	69	9	106,25%	196	67,91%	-63	45	44
25	Area Tangerang Selatan	78	142	151	74	9	94,74%	219	69,23%	-67	44	42
26	Area Bandung Kota	256	504	532	275	28	107,28%	511	104,01%	20	2	5
27	Area Bandung Raya	218	397	424	206	27	94,59%	469	90,38%	-45	6	16
28	Area Cirebon	209	392	420	211	29	100,60%	429	98,04%	-8	5	8
29	Area Purwokerto	81	146	156	75	10	93,41%	197	79,22%	-41	43	31
30	Area Semarang Kota	153	262	282	129	20	84,77%	373	75,68%	-91	25	37
31	Area Pekalongan	75	171	188	113	17	149,94%	184	102,37%	4	32	6
32	Area Solo	112	193	201	90	9	80,43%	273	73,90%	-71	41	39
33	Area Yogyakarta	160	281	295	135	14	84,77%	390	75,68%	-95	23	38
34	Area Denpasar	259	417	447	188	31	72,86%	497	90,05%	-49	8	19
35	Area Jember	118	234	267	149	33	125,95%	253	105,44%	14	13	4
36	Area Kediri	110	223	239	129	16	117,81%	258	92,67%	-19	24	12
37	Area Malang	123	206	220	97	14	79,32%	277	79,43%	-57	39	29
38	Area Surabaya Kota	178	335	353	175	17	98,15%	386	91,30%	-34	10	14
39	Area Surabaya Raya	184	308	329	145	21	78,92%	368	89,35%	-39	16	20
40	Area Balikpapan	145	263	281	136	18	93,48%	361	77,81%	-80	22	34
41	Area Banjarmasin	209	328	352	143	23	68,40%	442	79,50%	-91	19	28
42	Area Pontianak	195	302	312	117	10	59,92%	389	80,34%	-76	28	27
43	Area Makassar	261	594	663	402	69	154,20%	595	111,33%	67	1	1
44	Area Manado	100	211	236	136	25	135,51%	224	105,60%	13	21	3
45	Area Palu	111	240	272	161	32	145,27%	250	108,62%	22	11	2

KINERJA SME - AREA 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	792	-11	-46	-1,36%	842	94,04%	-50	42	32
2	Area Lhokseumawe	1.021	844	848	-173	4	-16,96%	1.213	69,90%	-365	45	45
3	Area Meulaboh	762	702	698	-64	-5	-8,40%	812	85,91%	-114	44	37
4	Area Batam	123	127	122	-1	-4	-0,42%	173	70,75%	-51	40	44
5	Area Medan Kota	188	207	210	22	2	11,49%	245	85,69%	-35	37	38
6	Area Medan Raya	80	100	104	24	5	29,90%	138	75,87%	-33	35	40
7	Area Pekanbaru	825	969	955	131	-14	15,83%	879	108,68%	76	6	15
8	Area Pematangsiantar	185	243	244	60	1	32,39%	252	96,87%	-8	22	27
9	Area Bandar Lampung	332	394	400	68	6	20,52%	381	104,87%	19	17	19
10	Area Bengkulu	254	292	303	49	11	19,30%	313	96,85%	-10	28	28
11	Area Jambi	435	370	373	-62	2	-14,29%	494	75,40%	-122	43	42
12	Area Padang	355	389	398	43	9	12,16%	429	92,84%	-31	32	33
13	Area Palembang	1.061	1.051	1.071	9	20	0,88%	1.110	96,46%	-39	38	29
14	Area Banten	453	501	552	99	51	21,74%	509	108,36%	43	11	16
15	Area Bekasi	581	661	680	99	20	17,07%	622	109,35%	58	10	14
16	Area Jakarta Kebon Jeruk	222	245	287	65	42	29,15%	255	112,24%	31	19	10
17	Area Jakarta Kelapa Gading	213	315	415	202	100	94,65%	268	154,90%	147	4	1
18	Area Jakarta Rawamangun	285	322	349	64	28	22,50%	334	104,69%	16	20	20
19	Area Jakarta Thamrin	403	510	513	110	3	27,25%	452	113,67%	62	8	8
20	Area Bogor	340	380	393	53	13	15,70%	391	100,50%	2	27	25
21	Area Depok	273	346	356	83	10	30,33%	311	114,49%	45	14	6
22	Area Jakarta Fatmawati	284	335	349	65	14	22,98%	325	107,49%	24	18	17
23	Area Jakarta Pondok Indah	182	218	243	60	24	33,01%	220	110,45%	23	21	13
24	Area Jakarta Saharjo	233	215	237	5	22	1,94%	267	88,85%	-30	39	36
25	Area Tangerang Selatan	278	324	332	54	8	19,36%	440	75,56%	-107	25	41
26	Area Bandung Kota	600	775	809	209	34	34,87%	677	119,46%	132	3	5
27	Area Bandung Raya	716	775	794	79	19	10,98%	769	103,23%	25	15	22
28	Area Cirebon	371	403	425	54	22	14,42%	410	103,80%	16	26	21
29	Area Purwokerto	300	326	347	47	21	15,72%	368	94,13%	-22	30	31
30	Area Semarang Kota	460	484	519	59	35	12,85%	510	101,75%	9	23	24
31	Area Pekalongan	256	294	300	43	5	16,94%	326	91,84%	-27	31	35
32	Area Solo	427	508	528	101	20	23,58%	462	114,12%	65	9	7
33	Area Yogyakarta	377	430	507	129	77	34,29%	422	120,18%	85	7	4
34	Area Denpasar	346	413	435	89	22	25,74%	392	110,80%	42	13	12
35	Area Jember	209	202	203	-6	1	-2,96%	251	80,71%	-48	41	39
36	Area Kediri	179	196	217	38	21	21,38%	291	74,43%	-75	33	43
37	Area Malang	233	307	309	76	2	32,46%	276	111,98%	33	16	11
38	Area Surabaya Kota	429	524	584	155	60	36,17%	468	124,73%	116	5	2
39	Area Surabaya Raya	660	728	751	91	23	13,73%	704	106,65%	47	12	18
40	Area Balikpapan	1.337	1.594	1.688	351	94	26,28%	1.378	122,52%	310	1	3
41	Area Banjarmasin	1.618	1.896	1.881	263	-15	16,24%	1.673	112,45%	208	2	9
42	Area Pontianak	2.176	2.214	2.198	22	-17	1,00%	2.240	98,09%	-43	36	26
43	Area Makassar	326	329	374	48	45	14,71%	405	92,20%	-32	29	34
44	Area Manado	210	213	242	32	28	15,00%	253	95,61%	-11	34	30
45	Area Palu	234	244	288	55	44	23,51%	283	101,95%	6	24	23

KINERJA MBG - AREA 31-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	31-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.463	-134	0	-8,41%	1.708	85,63%	-245	45	37
2	Area Lhokseumawe	2.874	2.897	2.868	-5	-28	-0,19%	3.096	92,65%	-228	26	15
3	Area Meulaboh	2.094	2.049	2.038	-56	-11	-2,69%	2.226	91,55%	-188	41	19
4	Area Batam	311	326	329	18	3	5,73%	362	90,71%	-34	11	22
5	Area Medan Kota	159	195	199	39	4	24,67%	211	94,27%	-12	5	10
6	Area Medan Raya	368	389	393	25	4	6,74%	422	93,04%	-29	10	14
7	Area Pekanbaru	1.025	1.052	1.065	40	13	3,90%	1.139	93,48%	-74	4	13
8	Area Pematangsiantar	447	445	451	4	6	0,82%	508	88,74%	-57	21	27
9	Area Bandar Lampung	936	955	962	26	7	2,82%	1.025	93,81%	-64	9	11
10	Area Bengkulu	908	951	957	49	6	5,36%	972	98,48%	-15	3	3
11	Area Jambi	852	928	940	88	12	10,30%	919	102,26%	-21	1	2
12	Area Padang	686	733	742	57	9	8,28%	755	98,37%	-12	2	4
13	Area Palembang	998	1.006	1.010	11	3	1,15%	1.098	91,99%	-88	16	16
14	Area Banten	554	545	547	-6	3	-1,17%	605	90,48%	-58	28	23
15	Area Bekasi	377	366	369	-7	3	-1,88%	414	89,13%	-45	30	25
16	Area Jakarta Kebon Jeruk	321	294	293	-28	-1	-8,83%	354	82,75%	-61	37	41
17	Area Jakarta Kelapa Gading	202	185	186	-16	1	-7,77%	224	83,16%	-38	34	40
18	Area Jakarta Rawamangun	364	366	370	6	4	1,58%	402	91,93%	-32	20	18
19	Area Jakarta Thamrin	83	81	84	1	4	1,21%	97	86,78%	-13	22	32
20	Area Bogor	503	464	467	-36	3	-7,09%	541	86,34%	-74	39	35
21	Area Depok	174	182	186	12	4	6,98%	195	95,30%	-9	15	6
22	Area Jakarta Fatmawati	109	116	117	9	1	7,94%	123	95,07%	-6	18	7
23	Area Jakarta Pondok Indah	96	89	89	-7	0	-6,97%	109	81,95%	-20	29	43
24	Area Jakarta Saharjo	82	78	79	-2	2	-2,57%	91	86,96%	-12	23	31
25	Area Tangerang Selatan	306	315	316	9	1	3,10%	329	95,97%	-13	17	5
26	Area Bandung Kota	726	716	724	-2	7	-0,30%	772	93,74%	-48	24	12
27	Area Bandung Raya	566	504	508	-58	4	-10,24%	610	83,26%	-102	42	39
28	Area Cirebon	607	531	527	-79	-3	-13,07%	641	82,35%	-113	44	42
29	Area Purwokerto	556	519	523	-33	4	-5,91%	610	85,76%	-87	38	36
30	Area Semarang Kota	877	901	913	13	12	1,51%	534	171,00%	379	13	1
31	Area Pekalongan	491	496	504	13	8	2,69%	534	94,39%	-30	13	9
32	Area Solo	592	522	521	-71	-1	-11,93%	649	80,33%	-128	43	45
33	Area Yogyakarta	464	445	448	-16	3	-3,49%	515	86,99%	-67	35	30
34	Area Denpasar	996	992	1.009	13	17	1,29%	1.097	91,95%	-88	14	17
35	Area Jember	428	388	391	-36	3	-8,46%	452	86,54%	-61	40	33
36	Area Kediri	780	745	758	-22	13	-2,82%	859	88,30%	-100	36	28
37	Area Malang	483	462	470	-14	8	-2,83%	536	87,71%	-66	33	29
38	Area Surabaya Kota	408	400	403	-6	3	-1,37%	453	88,98%	-50	27	26
39	Area Surabaya Raya	712	733	750	38	17	5,32%	791	94,79%	-41	6	8
40	Area Balikpapan	420	446	450	30	4	7,23%	495	91,03%	-44	8	20
41	Area Banjarmasin	540	530	533	-8	3	-1,45%	628	84,78%	-96	31	38
42	Area Pontianak	441	446	447	6	0	1,37%	498	89,68%	-51	19	24
43	Area Makassar	643	640	640	-3	-0	-0,44%	740	86,43%	-101	25	34
44	Area Manado	196	185	183	-13	-1	-6,58%	227	80,67%	-44	32	44
45	Area Palu	394	422	428	34	6	8,61%	472	90,80%	-43	7	21

