



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 26 Dec 2025

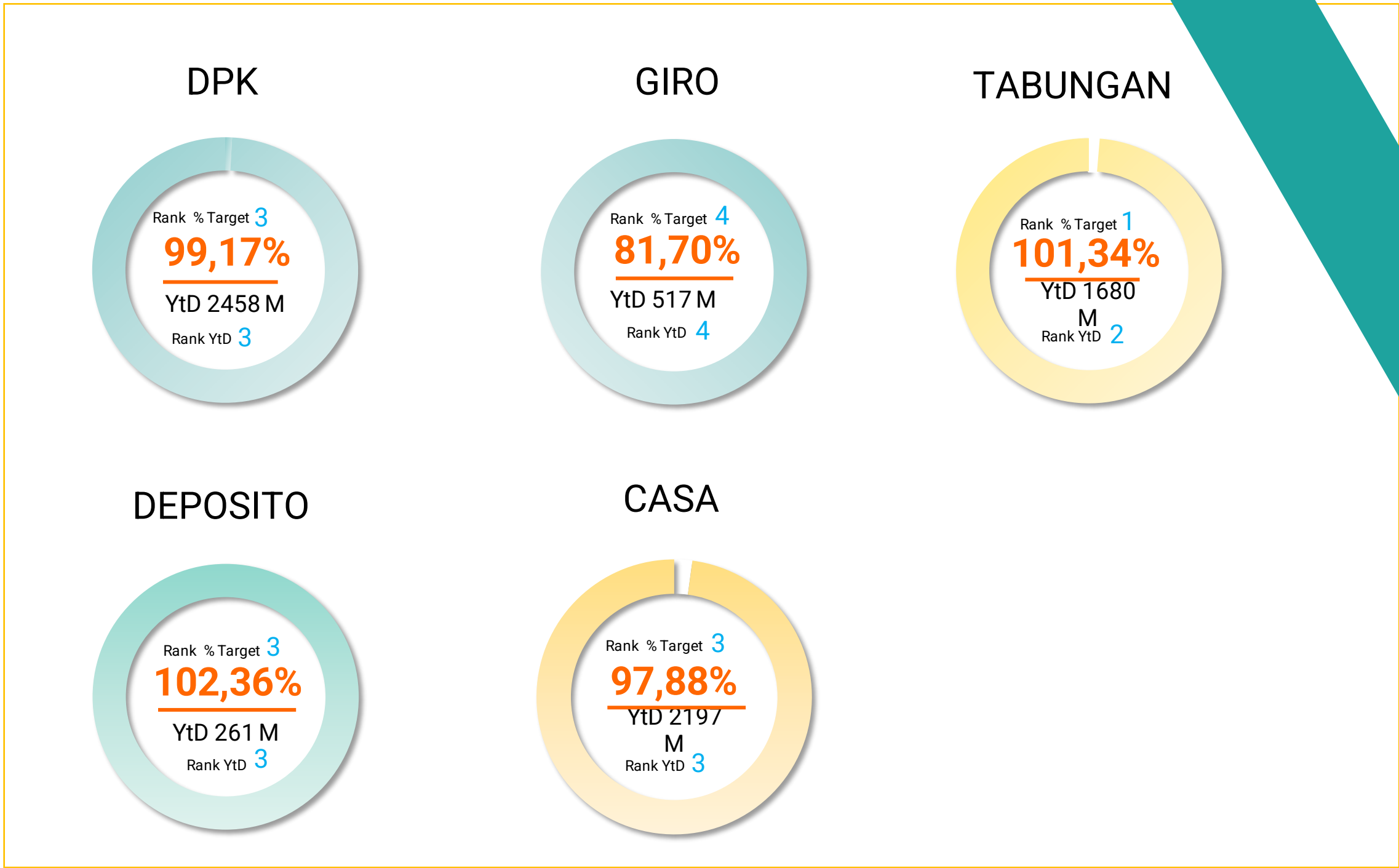


HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK



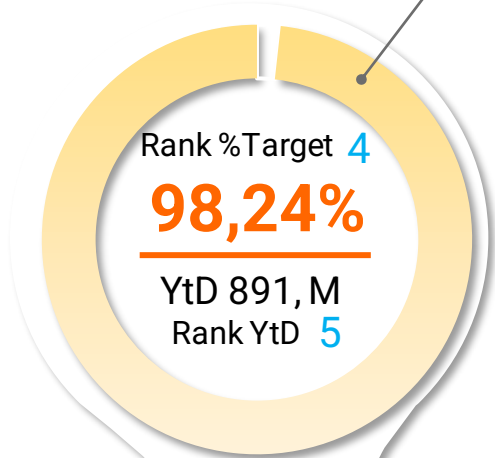
PEMBIAYAAN



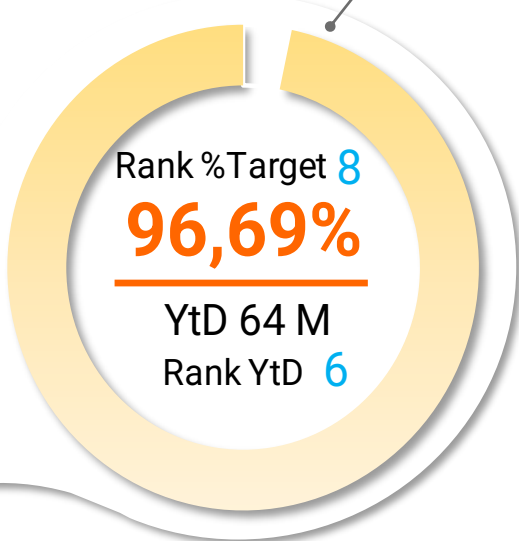
HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)

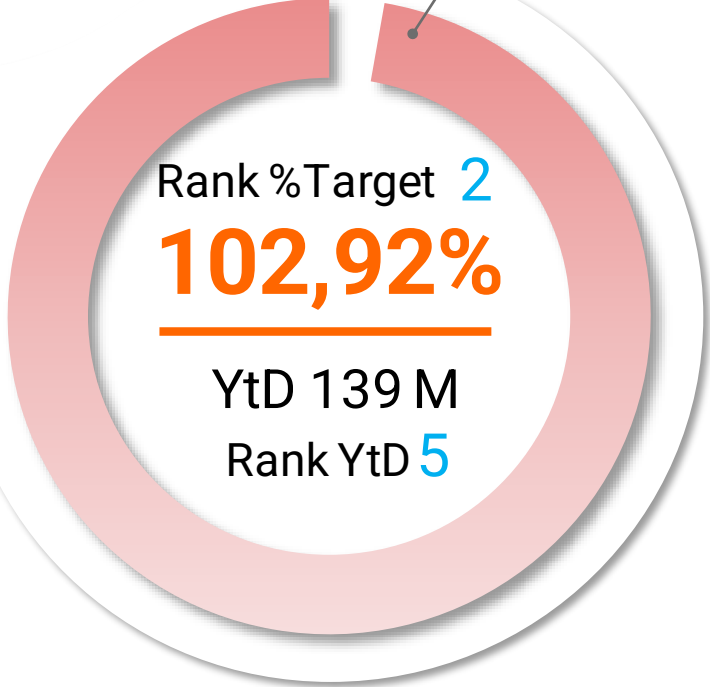
CFG - MITRAGUNA



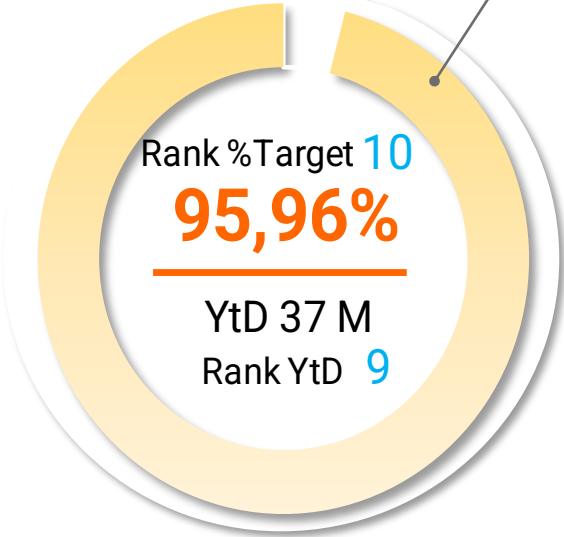
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 26-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.232	20.150	1.112	529	-82	5,84%	21.428	94,04%	-1.278	7	5	21.428	-1.278
2	RO II/ Medan	20.912	23.519	23.415	23.370	2.458	-149	-45	11,75%	23.565	99,17%	-195	3	3	23.565	-195
3	RO III/ Palembang	20.017	21.849	21.367	21.316	1.299	-534	-51	6,49%	23.017	92,61%	-1.702	6	6	23.017	-1.702
4	RO IV/ Jakarta 1	110.022	134.028	132.434	132.498	22.476	-1.529	64	20,43%	115.245	114,97%	17.253	1	1	115.245	17.253
5	RO V/ Jakarta 2	49.486	54.090	58.844	58.802	9.316	4.712	-42	18,82%	54.244	108,40%	4.557	2	2	54.244	4.557
6	RO VI/ Bandung	20.494	21.907	21.626	21.601	1.107	-306	-24	5,40%	23.960	90,16%	-2.359	8	9	23.960	-2.359
7	RO VII/ Semarang	25.381	26.479	25.842	25.831	450	-648	-11	1,77%	28.582	90,38%	-2.751	9	8	28.582	-2.751
8	RO VIII/ Surabaya	30.784	32.237	32.247	32.192	1.409	-44	-54	4,58%	35.319	91,15%	-3.126	5	7	35.319	-3.126
9	RO IX/ Kalimantan	19.302	19.885	19.544	19.510	208	-376	-34	1,08%	22.154	88,07%	-2.644	10	10	22.154	-2.644
10	RO X/ Makassar	12.017	13.875	13.848	13.811	1.795	-64	-37	14,94%	14.167	97,49%	-356	4	4	14.167	-356

KINERJA GIRO RO PER 26-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.375	2.373	333	285	-2	16,31%	2.914	81,44%	-541	7	5	2.914	-541
2	RO II/ Medan	1.894	2.448	2.406	2.412	517	-36	5	27,31%	2.952	81,70%	-540	4	4	2.952	-540
3	RO III/ Palembang	1.759	3.054	2.447	2.437	679	-617	-10	38,60%	2.916	83,59%	-479	3	3	2.916	-479
4	RO IV/ Jakarta 1	32.959	37.026	38.200	38.221	5.262	1.195	21	15,97%	35.010	109,17%	3.211	2	2	35.010	3.211
5	RO V/ Jakarta 2	8.042	13.196	17.132	17.086	9.043	3.890	-46	112,44%	10.182	167,80%	6.903	1	1	10.182	6.903
6	RO VI/ Bandung	2.464	3.390	2.854	2.858	394	-532	4	15,97%	4.219	67,75%	-1.361	6	7	4.219	-1.361
7	RO VII/ Semarang	1.674	1.497	1.442	1.437	-237	-60	-5	-14,17%	2.924	49,15%	-1.487	10	10	2.924	-1.487
8	RO VIII/ Surabaya	2.806	2.866	3.268	3.255	449	389	-13	15,98%	4.255	76,51%	-1.000	5	6	4.255	-1.000
9	RO IX/ Kalimantan	1.559	1.795	1.755	1.754	195	-41	-1	12,52%	2.712	64,67%	-958	8	9	2.712	-958
10	RO X/ Makassar	1.137	1.502	1.187	1.185	48	-317	-2	4,21%	1.806	65,60%	-621	9	8	1.806	-621

KINERJA TABUNGAN RO PER 26-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.504	15.424	1.595	611	-81	11,54%	15.284	100,92%	140	3	2	15.284	140
2	RO II/ Medan	12.343	13.809	14.074	14.023	1.680	214	-51	13,61%	13.838	101,34%	185	2	1	13.838	185
3	RO III/ Palembang	12.611	13.645	13.857	13.815	1.205	170	-42	9,55%	14.391	96,00%	-576	8	7	14.391	-576
4	RO IV/ Jakarta 1	20.440	22.690	22.508	22.552	2.112	-138	44	10,33%	23.371	96,50%	-819	1	5	23.371	-819
5	RO V/ Jakarta 2	16.473	17.204	18.052	18.057	1.584	853	5	9,62%	18.885	95,62%	-828	4	8	18.885	-828
6	RO VI/ Bandung	10.950	11.892	12.030	12.000	1.050	108	-30	9,59%	12.494	96,05%	-493	9	6	12.494	-493
7	RO VII/ Semarang	15.386	17.124	16.882	16.880	1.495	-244	-2	9,71%	17.160	98,37%	-280	5	4	17.160	-280
8	RO VIII/ Surabaya	18.627	20.327	20.140	20.102	1.475	-224	-38	7,92%	21.492	93,53%	-1.390	6	10	21.492	-1.390
9	RO IX/ Kalimantan	11.487	12.035	12.419	12.386	899	351	-33	7,83%	13.073	94,75%	-687	10	9	13.073	-687
10	RO X/ Makassar	8.388	9.294	9.765	9.730	1.342	435	-36	16,00%	9.786	99,43%	-56	7	3	9.786	-56

KINERJA DEPOSITO RO PER 26-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.353	2.354	-816	-366	0	-25,74%	3.231	72,85%	-877	8	10	3.231	-877
2	RO II/ Medan	6.675	7.262	6.935	6.935	261	-327	-0	3,90%	6.775	102,36%	160	3	3	6.775	160
3	RO III/ Palembang	5.648	5.150	5.062	5.063	-585	-87	0	-10,36%	5.710	88,66%	-647	6	7	5.710	-647
4	RO IV/ Jakarta 1	56.623	74.312	71.726	71.725	15.102	-2.586	-1	26,67%	56.864	126,14%	14.861	1	1	56.864	14.861
5	RO V/ Jakarta 2	24.971	23.690	23.660	23.659	-1.312	-31	-1	-5,25%	25.177	93,97%	-1.518	10	4	25.177	-1.518
6	RO VI/ Bandung	7.080	6.625	6.741	6.743	-337	118	2	-4,75%	7.248	93,04%	-505	4	5	7.248	-505
7	RO VII/ Semarang	8.321	7.859	7.517	7.513	-808	-345	-4	-9,71%	8.497	88,42%	-984	7	8	8.497	-984
8	RO VIII/ Surabaya	9.350	9.044	8.839	8.835	-515	-209	-4	-5,51%	9.572	92,30%	-737	5	6	9.572	-737
9	RO IX/ Kalimantan	6.256	6.055	5.370	5.370	-886	-685	0	-14,17%	6.368	84,32%	-999	9	9	6.368	-999
10	RO X/ Makassar	2.492	3.079	2.896	2.897	405	-182	1	16,24%	2.575	112,48%	321	2	2	2.575	321

KINERJA CASA PER 26-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.879	17.797	1.928	895	-83	12,15%	18.197	97,80%	-401	4	4	18.197	-401
2	RO II/ Medan	14.238	16.257	16.480	16.435	2.197	178	-45	15,43%	16.790	97,88%	-355	3	3	16.790	-355
3	RO III/ Palembang	14.369	16.699	16.304	16.253	1.884	-446	-52	13,11%	17.307	93,91%	-1.055	6	6	17.307	-1.055
4	RO IV/ Jakarta 1	53.399	59.716	60.708	60.773	7.374	1.057	65	13,81%	58.381	104,10%	2.392	2	2	58.381	2.392
5	RO V/ Jakarta 2	24.515	30.400	35.183	35.143	10.628	4.743	-41	43,35%	29.067	120,90%	6.075	1	1	29.067	6.075
6	RO VI/ Bandung	13.415	15.282	14.884	14.858	1.444	-424	-26	10,76%	16.712	88,91%	-1.854	7	10	16.712	-1.854
7	RO VII/ Semarang	17.060	18.621	18.325	18.318	1.257	-303	-7	7,37%	20.085	91,20%	-1.767	9	7	20.085	-1.767
8	RO VIII/ Surabaya	21.434	23.193	23.408	23.357	1.924	165	-51	8,97%	25.747	90,72%	-2.390	5	8	25.747	-2.390
9	RO IX/ Kalimantan	13.046	13.830	14.174	14.140	1.094	310	-34	8,39%	15.785	89,58%	-1.645	10	9	15.785	-1.645
10	RO X/ Makassar	9.524	10.796	10.952	10.914	1.390	118	-38	14,59%	11.592	94,16%	-677	8	5	11.592	-677

KINERJA PEMBIAYAN RETAIL RO PER 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.598	1.607	-28	7,31%	24.944	94,60%	-1.346	10	8	24.944	-1.346
2	RO II/ Medan	16.720	18.994	19.204	2.484	210	14,86%	19.772	97,13%	-568	6	5	19.772	-568
3	RO III/ Palembang	23.276	25.584	25.900	2.624	316	11,27%	26.652	97,18%	-752	5	4	26.652	-752
4	RO IV/ Jakarta 1	26.533	29.889	30.350	3.817	461	14,39%	30.928	98,13%	-577	1	2	30.928	-577
5	RO V/ Jakarta 2	22.100	24.525	24.745	2.645	220	11,97%	26.170	94,55%	-1.425	4	9	26.170	-1.425
6	RO VI/ Bandung	15.442	17.473	17.717	2.276	245	14,74%	18.080	97,99%	-363	7	3	18.080	-363
7	RO VII/ Semarang	14.637	16.121	16.311	1.674	191	11,44%	17.293	94,32%	-982	9	10	17.293	-982
8	RO VIII/ Surabaya	25.055	27.753	28.169	3.114	416	12,43%	29.100	96,80%	-931	3	7	29.100	-931
9	RO IX/ Kalimantan	16.731	18.488	18.656	1.925	167	11,50%	19.254	96,89%	-598	8	6	19.254	-598
10	RO X/ Makassar	17.143	20.176	20.583	3.440	407	20,07%	20.344	101,18%		2	1	20.344	240

KINERJA CFG RO PER 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.392	1.293	56	10,69%	13.620	98,32%	-228	5	4	13.620	-228
2	RO II/ Medan	11.848	12.865	12.979	1.131	115	9,55%	13.259	97,89%	-280	7	5	13.259	-280
3	RO III/ Palembang	15.275	16.512	16.661	1.385	148	9,07%	16.886	98,66%	-226	4	3	16.886	-226
4	RO IV/ Jakarta 1	21.183	23.341	23.560	2.377	219	11,22%	23.667	99,54%	-108	1	2	23.667	-108
5	RO V/ Jakarta 2	18.317	19.877	19.977	1.660	100	9,06%	20.885	95,65%	-907	3	10	20.885	-907
6	RO VI/ Bandung	10.525	11.523	11.608	1.084	85	10,30%	11.879	97,72%	-271	8	6	11.879	-271
7	RO VII/ Semarang	8.860	9.510	9.583	723	73	8,17%	9.959	96,23%	-376	9	9	9.959	-376
8	RO VIII/ Surabaya	17.072	18.229	18.345	1.273	116	7,46%	18.876	97,19%	-531	6	7	18.876	-531
9	RO IX/ Kalimantan	9.056	9.633	9.675	619	43	6,84%	10.047	96,30%	-372	10	8	10.047	-372
10	RO X/ Makassar	13.189	14.975	15.153	1.965	178	14,90%	14.980	101,16%		2	1	14.980	174

KINERJA CFG - MITRAGUNA 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.706	936	51	10,67%	9.826	98,78%	-120	3	3	9.826	-120
2	RO II/ Medan	7.892	8.699	8.783	891	84	11,29%	8.940	98,24%	-158	5	4	8.940	-158
3	RO III/ Palembang	8.300	9.201	9.305	1.004	104	12,10%	9.358	99,42%	-54	2	2	9.358	-54
4	RO IV/ Jakarta 1	5.937	6.767	6.863	926	96	15,59%	7.007	97,94%	-144	4	6	7.007	-144
5	RO V/ Jakarta 2	2.381	2.758	2.811	430	52	18,05%	3.244	86,64%	-433	10	10	3.244	-433
6	RO VI/ Bandung	4.002	4.477	4.529	526	52	13,15%	4.758	95,18%	-229	8	9	4.758	-229
7	RO VII/ Semarang	4.035	4.452	4.502	467	50	11,57%	4.683	96,13%	-181	9	8	4.683	-181
8	RO VIII/ Surabaya	6.353	7.126	7.214	861	88	13,55%	7.361	98,01%	-146	6	5	7.361	-146
9	RO IX/ Kalimantan	4.687	5.299	5.350	662	51	14,13%	5.484	97,56%	-134	7	7	5.484	-134
10	RO X/ Makassar	7.625	8.922	9.062	1.437	141	18,85%	8.864	102,23%		1	1	8.864	198

KINERJA CFG - PENSIUN 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.104	2.107	174	2	9,00%	2.164	97,32%	-58	2	6	2.164	-58
2	RO II/ Medan	1.545	1.605	1.610	64	5	4,16%	1.665	96,69%	-55	6	8	1.665	-55
3	RO III/ Palembang	1.907	1.986	1.992	85	6	4,45%	2.056	96,89%	-64	4	7	2.056	-64
4	RO IV/ Jakarta 1	440	462	464	24	1	5,42%	486	95,40%	-22	9	9	486	-22
5	RO V/ Jakarta 2	329	369	372	43	3	13,11%	377	98,66%	-5	8	2	377	-5
6	RO VI/ Bandung	782	847	854	73	7	9,29%	876	97,56%	-21	5	4	876	-21
7	RO VII/ Semarang	667	718	723	57	6	8,51%	743	97,34%	-20	7	5	743	-20
8	RO VIII/ Surabaya	3.688	3.793	3.806	118	13	3,19%	3.894	97,72%	-89	3	3	3.894	-89
9	RO IX/ Kalimantan	1.703	1.690	1.687	-16	-3	-0,91%	1.807	93,39%	-120	10	10	1.807	-120
10	RO X/ Makassar	3.057	3.245	3.258	201	13	6,58%	3.279	99,38%	-20	1	1	3.279	-20

KINERJA CFG - GRIYA 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.183	1.189	86	6	7,76%	1.233	96,41%	-44	8	9	1.233	-44
2	RO II/ Medan	1.954	1.973	1.991	37	17	1,88%	2.075	95,96%	-84	9	10	2.075	-84
3	RO III/ Palembang	4.680	4.790	4.821	141	31	3,01%	4.905	98,30%	-83	6	4	4.905	-83
4	RO IV/ Jakarta 1	14.108	15.226	15.328	1.220	102	8,65%	15.212	100,77%	117	1	1	15.212	117
5	RO V/ Jakarta 2	14.915	15.862	15.894	979	32	6,56%	16.299	97,51%	-405	2	6	16.299	-405
6	RO VI/ Bandung	5.339	5.746	5.769	430	23	8,06%	5.767	100,03%	2	3	2	5.767	2
7	RO VII/ Semarang	3.744	3.877	3.893	149	16	3,98%	3.975	97,95%	-82	5	5	3.975	-82
8	RO VIII/ Surabaya	6.450	6.574	6.581	131	7	2,02%	6.781	97,04%	-201	7	7	6.781	-201
9	RO IX/ Kalimantan	2.300	2.178	2.171	-129	-7	-5,61%	2.249	96,51%	-79	10	8	2.249	-79
10	RO X/ Makassar	2.241	2.447	2.462	222	15	9,89%	2.487	99,02%	-24	4	3	2.487	-24

KINERJA CFG - OTO 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	391	98	-3	33,42%	397	98,39%	-6	8	3	397	-6
2	RO II/ Medan	457	588	596	139	8	30,38%	579	102,92%	17	5	2	579	17
3	RO III/ Palembang	387	535	542	155	7	40,18%	567	95,64%	-25	4	4	567	-25
4	RO IV/ Jakarta 1	698	885	905	207	20	29,72%	963	93,98%	-58	2	6	963	-58
5	RO V/ Jakarta 2	692	888	901	209	13	30,15%	964	93,39%	-64	1	7	964	-64
6	RO VI/ Bandung	401	453	456	55	3	13,60%	478	95,41%	-22	9	5	478	-22
7	RO VII/ Semarang	414	463	465	51	1	12,22%	558	83,30%	-93	10	10	558	-93
8	RO VIII/ Surabaya	580	737	744	164	8	28,20%	839	88,69%	-95	3	9	839	-95
9	RO IX/ Kalimantan	366	465	468	101	2	27,60%	508	92,14%	-40	7	8	508	-40
10	RO X/ Makassar	265	361	370	105	9	39,59%	350	105,91%	21	6	1	350	21

KINERJA PWG 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.510	770	13	103,86%	1.581	95,55%	-70	8	5	1.581	-70
2	RO II/ Medan	1.161	2.076	2.173	1.012	97	87,14%	2.222	97,81%	-49	4	4	2.222	-49
3	RO III/ Palembang	1.184	2.002	2.106	922	104	77,85%	2.270	92,78%	-164	6	6	2.270	-164
4	RO IV/ Jakarta 1	1.292	2.159	2.266	974	107	75,36%	2.692	84,18%	-426	5	9	2.692	-426
5	RO V/ Jakarta 2	923	1.586	1.664	740	78	80,18%	2.019	82,40%	-355	9	10	2.019	-355
6	RO VI/ Bandung	1.332	2.246	2.367	1.036	121	77,79%	2.320	102,03%	47	3	2	2.320	47
7	RO VII/ Semarang	978	1.686	1.766	789	80	80,63%	2.012	87,81%	-245	7	8	2.012	-245
8	RO VIII/ Surabaya	2.120	3.436	3.616	1.496	181	70,58%	3.693	97,91%	-77	1	3	3.693	-77
9	RO IX/ Kalimantan	1.142	1.729	1.788	646	59	56,51%	1.988	89,92%	-201	10	7	1.988	-201
10	RO X/ Makassar	1.952	3.167	3.333	1.381	166	70,76%	2.977	111,94%	355	2	1	2.977	355

KINERJA PWG - GADAI 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	488	245	5	100,61%	392	124,37%	96	8	1	392	96
2	RO II/ Medan	557	834	855	298	21	53,61%	752	113,67%	103	4	4	752	103
3	RO III/ Palembang	497	726	766	269	40	54,01%	718	106,72%	48	5	9	718	48
4	RO IV/ Jakarta 1	477	679	708	231	29	48,47%	685	103,39%	23	9	10	685	23
5	RO V/ Jakarta 2	381	564	588	207	24	54,38%	517	113,70%	71	10	3	517	71
6	RO VI/ Bandung	648	954	1.009	361	55	55,74%	912	110,68%	97	3	6	912	97
7	RO VII/ Semarang	398	634	660	262	26	65,83%	596	110,77%	64	7	5	596	64
8	RO VIII/ Surabaya	1.149	1.713	1.787	638	74	55,57%	1.654	108,06%	133	2	7	1.654	133
9	RO IX/ Kalimantan	593	836	858	265	22	44,68%	796	107,74%	62	6	8	796	62
10	RO X/ Makassar	1.480	2.122	2.180	700	58	47,33%	1.908	114,28%	272	1	2	1.908	272

KINERJA PWG CILEM 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.023	525	8	105,45%	1.189	86,04%	-166	9	6	1.189	-166
2	RO II/ Medan	605	1.243	1.318	713	75	118,02%	1.469	89,69%	-152	3	3	1.469	-152
3	RO III/ Palembang	687	1.276	1.341	653	64	95,09%	1.553	86,33%	-212	6	5	1.553	-212
4	RO IV/ Jakarta 1	815	1.480	1.558	743	78	91,08%	2.007	77,63%	-449	2	9	2.007	-449
5	RO V/ Jakarta 2	543	1.021	1.076	533	55	98,28%	1.502	71,63%	-426	7	10	1.502	-426
6	RO VI/ Bandung	684	1.292	1.358	675	66	98,68%	1.409	96,43%	-50	5	2	1.409	-50
7	RO VII/ Semarang	580	1.052	1.106	527	54	90,80%	1.416	78,15%	-309	8	7	1.416	-309
8	RO VIII/ Surabaya	971	1.723	1.829	858	106	88,32%	2.040	89,68%	-210	1	4	2.040	-210
9	RO IX/ Kalimantan	549	893	930	381	37	69,27%	1.192	78,00%	-262	10	8	1.192	-262
10	RO X/ Makassar	472	1.045	1.152	681	107	144,21%	1.069	107,77%	83	4	1	1.069	83

KINERJA SME RO 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.319	-266	-65	-10,29%	2.712	85,52%	-393	10	10	2.712	-393
2	RO II/ Medan	1.401	1.647	1.623	223	-23	15,89%	1.649	98,46%	-25	7	6	1.649	-25
3	RO III/ Palembang	2.436	2.496	2.521	84	25	3,46%	2.726	92,46%	-206	8	8	2.726	-206
4	RO IV/ Jakarta 1	2.158	2.553	2.675	518	122	23,99%	2.472	108,22%	203	2	1	2.472	203
5	RO V/ Jakarta 2	1.590	1.819	1.848	258	29	16,22%	1.877	98,45%	-29	5	7	1.877	-29
6	RO VI/ Bandung	1.687	1.953	1.976	289	24	17,15%	1.858	106,36%	118	4	2	1.858	118
7	RO VII/ Semarang	1.820	2.041	2.047	228	6	12,51%	2.050	99,89%	-2	6	5	2.050	-2
8	RO VIII/ Surabaya	2.055	2.368	2.435	380	67	18,49%	2.344	103,91%	92	3	3	2.344	92
9	RO IX/ Kalimantan	5.131	5.704	5.755	623	50	12,15%	5.597	102,81%	157	1	4	5.597	157
10	RO X/ Makassar	769	787	840	71	54	9,21%	947	88,69%	-107	9	9	947	-107

KINERJA MBG 26-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.376	-189	-32	-2,88%	7.031	90,69%	-654	10	3	7.031	-654
2	RO II/ Medan	2.310	2.406	2.429	118	23	5,12%	2.643	91,90%	-214	2	2	2.643	-214
3	RO III/ Palembang	4.380	4.573	4.613	232	39	5,31%	4.769	96,72%	-156	1	1	4.769	-156
4	RO IV/ Jakarta 1	1.900	1.837	1.849	-51	13	-2,70%	2.096	88,21%	-247	7	8	2.096	-247
5	RO V/ Jakarta 2	1.269	1.244	1.256	-14	12	-1,07%	1.389	90,40%	-133	5	4	1.389	-133
6	RO VI/ Bandung	1.898	1.751	1.765	-133	15	-7,01%	2.022	87,29%	-257	9	10	2.022	-257
7	RO VII/ Semarang	2.980	2.883	2.914	-66	31	-2,21%	3.273	89,04%	-359	8	6	3.273	-359
8	RO VIII/ Surabaya	3.807	3.720	3.772	-35	52	-0,93%	4.187	90,09%	-415	6	5	4.187	-415
9	RO IX/ Kalimantan	1.401	1.422	1.438	37	15	2,62%	1.621	88,69%	-183	3	7	1.621	-183
10	RO X/ Makassar	1.233	1.248	1.257	24	9	1,92%	1.439	87,33%	-182	4	9	1.439	-182

KINERJA AREA



KINERJA DPK AREA PER 26-Dec-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.672	8.147	8.118	648	446	-29	8,68%				11	
2	Area Lhokseumawe	8.074	8.067	8.172	8.141	67	74	-30	0,83%				31	
3	Area Meulaboh	3.494	3.882	3.913	3.891	397	9	-22	11,37%				17	
4	Area Batam	2.849	3.274	3.219	3.207	359	-66	-12	12,58%				19	
5	Area Medan Kota	5.356	6.158	6.364	6.370	1.014	211	6	18,93%				8	
6	Area Medan Raya	2.641	2.872	2.900	2.892	251	20	-8	9,50%				25	
7	Area Pekanbaru	7.557	8.546	8.311	8.289	732	-257	-21	9,69%				10	
8	Area Pematangsiantar	2.510	2.668	2.622	2.612	102	-56	-10	4,06%				30	
9	Area Bandar Lampung	3.931	4.259	4.242	4.229	297	-31	-13	7,56%				21	
10	Area Bengkulu	2.130	2.493	2.524	2.516	385	23	-9	18,08%				18	
11	Area Jambi	2.705	3.237	3.270	3.266	561	28	-5	20,74%				12	
12	Area Padang	3.909	4.248	4.177	4.166	257	-82	-11	6,57%				24	
13	Area Palembang	7.341	7.612	7.153	7.140	-202	-472	-14	-2,75%				41	
14	Area Banten	10.556	12.172	12.250	12.235	1.679	63	-15	15,91%				5	
15	Area Bekasi	8.947	9.796	8.884	8.878	-70	-918	-6	-0,78%				38	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.469	8.462	1.089	-1.037	-6	14,77%				7	
17	Area Jakarta Kelapa Gadin	11.820	15.894	13.730	13.728	1.908	-2.166	-2	16,14%				4	
18	Area Jakarta Rawamangun	10.100	10.103	9.813	9.807	-293	-296	-7	-2,90%				44	
19	Area Jakarta Thamrin	61.226	76.564	79.287	79.389	18.163	2.825	101	29,67%				1	
20	Area Bogor	8.049	7.662	8.048	8.034	-15	372	-14	-0,18%				33	
21	Area Depok	6.943	6.872	6.867	6.851	-92	-21	-16	-1,33%				39	
22	Area Jakarta Fatmawati	11.619	13.960	13.874	13.830	2.211	-130	-44	19,03%				3	
23	Area Jakarta Pondok Indah	8.481	8.793	8.200	8.204	-277	-588	4	-3,26%				42	
24	Area Jakarta Saharjo	8.231	11.230	16.485	16.519	8.288	5.290	34	100,69%				2	
25	Area Tangerang Selatan	6.162	5.574	5.370	5.363	-799	-211	-7	-12,97%				45	
26	Area Bandung Kota	9.788	10.510	10.010	9.983	196	-526	-26	2,00%				27	
27	Area Bandung Raya	5.837	6.275	6.319	6.310	473	35	-8	8,11%				13	
28	Area Cirebon	4.870	5.123	5.297	5.308	438	185	11	9,00%				15	
29	Area Purwokerto	3.175	3.446	3.373	3.371	196	-76	-2	6,16%				26	
30	Area Semarang Kota	7.056	7.135	7.010	7.005	-51	-130	-5	-0,72%				37	
31	Area Pekalongan	3.560	3.638	3.279	3.270	-289	-368	-9	-8,13%				43	
32	Area Solo	4.925	5.259	5.311	5.324	399	65	13	8,10%				16	
33	Area Yogyakarta	6.665	7.001	6.870	6.861	195	-141	-9	2,93%				28	
34	Area Denpasar	3.788	4.181	4.251	4.230	442	49	-21	11,68%				14	
35	Area Jember	2.822	2.836	2.802	2.798	-25	-39	-5	-0,87%				34	
36	Area Kediri	4.155	4.089	4.068	4.062	-94	-27	-6	-2,25%				40	
37	Area Malang	4.575	5.295	5.383	5.381	805	86	-2	17,60%				9	
38	Area Surabaya Kota	7.814	7.742	7.775	7.767	-47	25	-8	-0,60%				36	
39	Area Surabaya Raya	7.629	8.094	7.967	7.955	326	-139	-13	4,27%				20	
40	Area Balikpapan	8.442	8.723	8.637	8.624	182	-99	-12	2,16%				29	
41	Area Banjarmasin	7.270	7.461	7.255	7.243	-27	-218	-13	-0,38%				35	
42	Area Pontianak	3.590	3.702	3.652	3.643	53	-59	-9	1,48%				32	
43	Area Makassar	6.449	7.518	7.707	7.688	1.239	170	-19	19,21%				6	
44	Area Manado	2.345	2.927	2.619	2.611	266	-316	-8	11,37%				23	
45	Area Palu	3.223	3.431	3.522	3.512	289	81	-10	8,98%				22	

KINERJA GIRO AREA PER 26-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.129	1.309	1.307	121	178	-2	10,25%				17	
2	Area Lhokseumawe	528	575	706	705	177	130	-1	33,52%				13	
3	Area Meulaboh	326	384	359	360	34	-24	1	10,46%				28	
4	Area Batam	238	419	428	428	189	9	-1	79,45%				12	
5	Area Medan Kota	315	437	619	626	311	188	6	98,62%				9	
6	Area Medan Raya	156	129	121	119	-37	-10	-2	-23,44%				36	
7	Area Pekanbaru	1.111	1.414	1.205	1.204	93	-210	-1	8,38%				18	
8	Area Pematangsiantar	74	49	33	35	-39	-14	2	-52,89%				37	
9	Area Bandar Lampung	474	458	466	465	-9	7	-1	-1,92%				33	
10	Area Bengkulu	144	93	90	89	-55	-3	-1	-38,02%				39	
11	Area Jambi	173	181	208	202	29	21	-7	16,84%				29	
12	Area Padang	270	313	275	273	4	-40	-2	1,33%				30	
13	Area Palembang	698	2.010	1.408	1.408	710	-601	0	101,69%				4	
14	Area Banten	2.097	3.722	4.154	4.145	2.049	424	-9	97,72%				3	
15	Area Bekasi	834	871	1.129	1.146	312	275	18	37,40%				8	
16	Area Jakarta Kebon Jeruk	636	1.900	1.200	1.198	561	-702	-3	88,20%				5	
17	Area Jakarta Kelapa Gadin	576	781	701	704	127	-77	3	22,10%				16	
18	Area Jakarta Rawamangun	2.444	2.574	2.088	2.088	-356	-486	0	-14,57%				45	
19	Area Jakarta Thamrin	26.371	27.178	28.928	28.940	2.569	1.762	12	9,74%				2	
20	Area Bogor	684	784	761	758	74	-26	-3	10,77%				21	
21	Area Depok	721	994	951	942	222	-51	-9	30,78%				10	
22	Area Jakarta Fatmawati	2.301	3.158	2.844	2.790	489	-368	-55	21,26%				6	
23	Area Jakarta Pondok Indah	957	1.238	752	749	-208	-489	-3	-21,72%				43	
24	Area Jakarta Saharjo	2.794	6.112	11.239	11.262	8.469	5.150	24	303,13%				1	
25	Area Tangerang Selatan	586	910	584	584	-2	-326	-0	-0,35%				32	
26	Area Bandung Kota	1.112	2.126	1.510	1.495	383	-631	-15	34,45%				7	
27	Area Bandung Raya	810	783	753	751	-59	-32	-2	-7,27%				40	
28	Area Cirebon	543	481	592	612	69	131	20	12,79%				24	
29	Area Purwokerto	215	155	171	172	-43	17	1	-19,90%				38	
30	Area Semarang Kota	684	498	473	474	-209	-24	1	-30,62%				44	
31	Area Pekalongan	200	174	183	180	-20	6	-3	-9,88%				35	
32	Area Solo	221	228	256	257	36	29	1	16,06%				27	
33	Area Yogyakarta	355	442	358	354	-1	-88	-5	-0,23%				31	
34	Area Denpasar	281	237	274	263	-18	27	-11	-6,35%				34	
35	Area Jember	67	111	123	124	57	13	1	84,28%				25	
36	Area Kediri	248	132	130	130	-118	-2	-0	-47,64%				42	
37	Area Malang	232	371	450	449	218	78	-1	93,96%				11	
38	Area Surabaya Kota	947	1.030	1.097	1.100	153	70	3	16,11%				15	
39	Area Surabaya Raya	1.031	986	1.194	1.188	158	203	-6	15,28%				14	
40	Area Balikpapan	580	682	668	669	88	-13	0	15,23%				19	
41	Area Banjarmasin	548	639	617	617	70	-21	-0	12,70%				23	
42	Area Pontianak	431	475	470	468	37	-7	-2	8,63%				26	
43	Area Makassar	474	648	564	563	88	-85	-2	18,62%				20	
44	Area Manado	244	540	316	315	71	-224	-1	29,20%				22	
45	Area Palu	418	314	306	307	-112	-8	0	-26,72%				41	

KINERJA TABUNGAN AREA PER 26-Dec-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.431	5.756	5.729	632	298	-27	12,40%				3	
2	Area Lhokseumawe	5.942	6.260	6.565	6.535	593	276	-30	9,98%				6	
3	Area Meulaboh	2.789	3.123	3.183	3.159	370	37	-24	13,27%				10	
4	Area Batam	1.733	1.904	1.960	1.949	216	45	-11	12,46%				35	
5	Area Medan Kota	2.242	2.410	2.527	2.526	284	116	-1	12,66%				24	
6	Area Medan Raya	1.804	1.981	2.037	2.031	227	50	-6	12,59%				33	
7	Area Pekanbaru	4.778	5.505	5.507	5.487	709	-18	-20	14,84%				2	
8	Area Pematangsiantar	1.787	2.009	2.043	2.031	244	22	-12	13,65%				31	
9	Area Bandar Lampung	2.833	3.073	3.090	3.077	245	4	-13	8,63%				30	
10	Area Bengkulu	1.512	1.615	1.650	1.642	130	27	-8	8,63%				43	
11	Area Jambi	1.922	2.212	2.217	2.219	297	7	2	15,48%				21	
12	Area Padang	2.662	2.851	2.890	2.881	219	30	-9	8,24%				34	
13	Area Palembang	3.683	3.894	4.010	3.996	313	102	-14	8,51%				17	
14	Area Banten	4.051	4.150	4.123	4.118	66	-32	-5	1,64%				45	
15	Area Bekasi	4.951	5.551	5.271	5.247	296	-304	-24	5,99%				23	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.678	2.674	334	33	-4	14,29%				14	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.619	2.613	620	274	-6	31,08%				4	
18	Area Jakarta Rawamangun	3.266	3.716	3.543	3.534	268	-182	-8	8,22%				27	
19	Area Jakarta Thamrin	3.839	4.293	4.275	4.366	527	73	91	13,72%				7	
20	Area Bogor	4.124	4.361	4.468	4.459	335	98	-10	8,12%				13	
21	Area Depok	3.364	3.471	3.606	3.599	235	128	-7	6,98%				32	
22	Area Jakarta Fatmawati	2.449	2.443	2.735	2.746	297	303	11	12,11%				22	
23	Area Jakarta Pondok Indah	2.483	2.688	2.831	2.838	355	150	7	14,29%				11	
24	Area Jakarta Saharjo	1.724	1.818	1.897	1.908	184	91	11	10,66%				40	
25	Area Tangerang Selatan	2.328	2.423	2.514	2.508	179	84	-6	7,71%				41	
26	Area Bandung Kota	4.312	4.850	4.942	4.930	618	80	-12	14,34%				5	
27	Area Bandung Raya	3.375	3.596	3.640	3.632	258	37	-7	7,64%				29	
28	Area Cirebon	3.264	3.446	3.448	3.438	174	-8	-10	5,33%				42	
29	Area Purwokerto	2.153	2.510	2.470	2.469	316	-40	-1	14,67%				16	
30	Area Semarang Kota	3.815	4.197	4.101	4.096	281	-101	-5	7,35%				26	
31	Area Pekalongan	2.059	2.564	2.376	2.371	312	-193	-5	15,14%				18	
32	Area Solo	3.209	3.493	3.479	3.492	283	-1	13	8,82%				25	
33	Area Yogyakarta	4.150	4.361	4.458	4.453	304	92	-4	7,32%				20	
34	Area Denpasar	2.751	3.056	3.146	3.136	385	79	-10	14,00%				9	
35	Area Jember	1.982	2.196	2.194	2.189	207	-7	-5	10,46%				36	
36	Area Kediri	2.848	2.986	3.047	3.040	192	54	-7	6,74%				39	
37	Area Malang	2.849	3.247	3.191	3.190	341	-57	-1	11,97%				12	
38	Area Surabaya Kota	3.584	3.685	3.682	3.674	89	-11	-8	2,49%				44	
39	Area Surabaya Raya	4.613	5.157	4.881	4.874	260	-283	-7	5,64%				28	
40	Area Balikpapan	4.745	4.974	5.157	5.145	400	171	-12	8,43%				8	
41	Area Banjarmasin	4.620	4.844	4.937	4.924	304	80	-13	6,58%				19	
42	Area Pontianak	2.122	2.218	2.325	2.317	195	99	-8	9,19%				37	
43	Area Makassar	4.397	5.044	5.246	5.228	831	184	-18	18,90%				1	
44	Area Manado	1.697	1.767	1.896	1.890	192	123	-7	11,32%				38	
45	Area Palu	2.293	2.484	2.623	2.612	319	129	-11	13,91%				15	

KINERJA DEPOSITO AREA PER 26-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.112	1.081	1.081	-106	-31	0	-8,89%				25	
2	Area Lhokseumawe	1.604	1.232	900	901	-703	-332	0	-43,84%				42	
3	Area Meulaboh	379	375	371	372	-7	-3	0	-1,86%				19	
4	Area Batam	878	951	831	831	-47	-120	0	-5,32%				20	
5	Area Medan Kota	2.799	3.311	3.218	3.218	420	-93	0	14,99%				4	
6	Area Medan Raya	681	762	742	742	60	-21	-0	8,87%				16	
7	Area Pekanbaru	1.668	1.627	1.598	1.598	-70	-29	-0	-4,18%				21	
8	Area Pematangsiantar	649	610	546	546	-103	-64	-0	-15,86%				24	
9	Area Bandar Lampung	625	728	686	687	62	-41	1	9,92%				15	
10	Area Bengkulu	475	785	784	784	309	-1	0	65,20%				6	
11	Area Jambi	610	845	845	845	234	0	-0	38,41%				9	
12	Area Padang	978	1.083	1.012	1.012	34	-72	-0	3,48%				17	
13	Area Palembang	2.960	1.708	1.735	1.735	-1.225	27	0	-41,39%				45	
14	Area Banten	4.408	4.301	3.974	3.972	-436	-328	-1	-9,89%				38	
15	Area Bekasi	3.162	3.373	2.484	2.484	-678	-889	0	-21,45%				41	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.591	4.591	193	-367	-0	4,39%				11	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.411	10.411	1.161	-2.363	0	12,55%				3	
18	Area Jakarta Rawamangun	4.389	3.813	4.183	4.184	-205	371	1	-4,68%				30	
19	Area Jakarta Thamrin	31.015	45.092	46.084	46.083	15.067	990	-2	48,58%				1	
20	Area Bogor	3.241	2.517	2.819	2.818	-423	300	-1	-13,06%				36	
21	Area Depok	2.859	2.407	2.309	2.310	-549	-97	1	-19,20%				39	
22	Area Jakarta Fatmawati	6.870	8.359	8.294	8.295	1.425	-64	0	20,74%				2	
23	Area Jakarta Pondok Indah	5.041	4.866	4.617	4.617	-424	-249	-0	-8,41%				37	
24	Area Jakarta Saharjo	3.713	3.300	3.349	3.349	-364	49	-0	-9,81%				34	
25	Area Tangerang Selatan	3.248	2.240	2.272	2.271	-977	31	-1	-30,07%				44	
26	Area Bandung Kota	4.364	3.534	3.558	3.559	-806	25	1	-18,46%				43	
27	Area Bandung Raya	1.652	1.896	1.926	1.927	274	31	1	16,61%				7	
28	Area Cirebon	1.063	1.195	1.257	1.257	195	62	0	18,31%				10	
29	Area Purwokerto	807	781	732	729	-78	-52	-3	-9,61%				22	
30	Area Semarang Kota	2.557	2.440	2.436	2.435	-122	-5	-1	-4,77%				27	
31	Area Pekalongan	1.301	900	720	720	-581	-180	-0	-44,69%				40	
32	Area Solo	1.495	1.538	1.576	1.576	81	37	-0	5,40%				13	
33	Area Yogyakarta	2.161	2.199	2.054	2.054	-107	-145	0	-4,97%				26	
34	Area Denpasar	756	888	831	831	75	-57	0	9,93%				14	
35	Area Jember	773	529	485	484	-289	-45	-1	-37,35%				32	
36	Area Kediri	1.059	971	891	892	-168	-79	0	-15,82%				28	
37	Area Malang	1.495	1.677	1.742	1.742	247	65	-0	16,51%				8	
38	Area Surabaya Kota	3.282	3.027	2.997	2.993	-288	-33	-3	-8,79%				31	
39	Area Surabaya Raya	1.985	1.951	1.892	1.893	-92	-59	0	-4,63%				23	
40	Area Balikpapan	3.117	3.068	2.812	2.811	-306	-257	-1	-9,83%				33	
41	Area Banjarmasin	2.102	1.978	1.701	1.701	-401	-277	0	-19,07%				35	
42	Area Pontianak	1.037	1.009	857	858	-179	-151	0	-17,28%				29	
43	Area Makassar	1.578	1.826	1.897	1.897	320	72	1	20,25%				5	
44	Area Manado	403	621	406	406	3	-214	-0	0,75%				18	
45	Area Palu	511	633	593	593	82	-40	0	16,08%				12	

KINERJA CASA PER 26-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	25-Dec-25	26-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.559	7.066	7.036	754	477	-29	11,99%				11	
2	Area Lhokseumawe	6.471	6.835	7.272	7.241	770	406	-31	11,90%				10	
3	Area Meulaboh	3.115	3.507	3.542	3.520	404	13	-22	12,98%				21	
4	Area Batam	1.971	2.323	2.388	2.376	405	54	-12	20,56%				20	
5	Area Medan Kota	2.557	2.848	3.146	3.152	594	304	6	23,25%				14	
6	Area Medan Raya	1.959	2.110	2.158	2.150	190	40	-8	9,72%				39	
7	Area Pekanbaru	5.889	6.919	6.712	6.691	802	-228	-21	13,62%				8	
8	Area Pematangsiantar	1.861	2.058	2.076	2.066	205	8	-10	11,00%				37	
9	Area Bandar Lampung	3.306	3.531	3.556	3.542	235	11	-14	7,12%				33	
10	Area Bengkulu	1.656	1.708	1.740	1.731	76	24	-9	4,57%				42	
11	Area Jambi	2.094	2.392	2.425	2.421	326	28	-4	15,59%				24	
12	Area Padang	2.931	3.164	3.165	3.154	223	-10	-11	7,60%				35	
13	Area Palembang	4.381	5.904	5.418	5.405	1.023	-499	-14	23,36%				4	
14	Area Banten	6.148	7.871	8.277	8.263	2.115	392	-14	34,41%				3	
15	Area Bekasi	5.785	6.422	6.400	6.393	608	-29	-6	10,52%				13	
16	Area Jakarta Kebon Jeruk	2.976	4.541	3.878	3.872	896	-670	-6	30,10%				7	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.319	3.317	747	197	-3	29,07%				12	
18	Area Jakarta Rawamangun	5.710	6.290	5.631	5.622	-88	-667	-8	-1,54%				45	
19	Area Jakarta Thamrin	30.210	31.471	33.203	33.306	3.096	1.835	103	10,25%				2	
20	Area Bogor	4.808	5.145	5.229	5.217	409	72	-13	8,50%				19	
21	Area Depok	4.084	4.464	4.557	4.541	457	76	-16	11,18%				17	
22	Area Jakarta Fatmawati	4.750	5.601	5.580	5.536	786	-66	-44	16,54%				9	
23	Area Jakarta Pondok Indah	3.441	3.927	3.583	3.587	147	-339	5	4,27%				41	
24	Area Jakarta Saharjo	4.518	7.929	13.136	13.170	8.652	5.241	34	191,51%				1	
25	Area Tangerang Selatan	2.914	3.334	3.098	3.092	177	-242	-6	6,09%				40	
26	Area Bandung Kota	5.424	6.976	6.452	6.425	1.001	-551	-27	18,46%				5	
27	Area Bandung Raya	4.184	4.379	4.393	4.383	199	5	-9	4,76%				38	
28	Area Cirebon	3.807	3.928	4.040	4.050	244	123	10	6,40%				31	
29	Area Purwokerto	2.368	2.665	2.641	2.642	273	-23	1	11,53%				28	
30	Area Semarang Kota	4.499	4.695	4.574	4.570	71	-125	-4	1,58%				44	
31	Area Pekalongan	2.259	2.738	2.559	2.551	292	-187	-8	12,93%				27	
32	Area Solo	3.430	3.720	3.735	3.748	318	28	14	9,28%				25	
33	Area Yogyakarta	4.504	4.803	4.816	4.807	303	4	-9	6,72%				26	
34	Area Denpasar	3.032	3.293	3.420	3.399	367	106	-21	12,11%				23	
35	Area Jember	2.049	2.307	2.317	2.314	264	6	-4	12,89%				29	
36	Area Kediri	3.096	3.118	3.177	3.170	74	52	-7	2,39%				43	
37	Area Malang	3.080	3.618	3.640	3.639	559	21	-2	18,14%				15	
38	Area Surabaya Kota	4.532	4.715	4.779	4.774	242	59	-5	5,34%				32	
39	Area Surabaya Raya	5.644	6.142	6.075	6.062	418	-80	-13	7,40%				18	
40	Area Balikpapan	5.325	5.656	5.825	5.813	488	158	-12	9,17%				16	
41	Area Banjarmasin	5.168	5.482	5.555	5.542	374	59	-13	7,23%				22	
42	Area Pontianak	2.553	2.693	2.795	2.785	232	93	-9	9,10%				34	
43	Area Makassar	4.871	5.692	5.810	5.790	919	99	-20	18,87%				6	
44	Area Manado	1.942	2.306	2.213	2.205	263	-101	-8	13,57%				30	
45	Area Palu	2.712	2.798	2.930	2.919	207	121	-10	7,64%				36	

KINERJA PEMBIAYAN RETAIL AREA PER 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.762	7.737	525	-25	7,28%	8.217	94,17%	-479	#N/A	36
2	Area Lhokseumawe	8.448	8.964	8.930	482	-34	5,70%	9.774	91,37%	-843	#N/A	43
3	Area Meulaboh	6.330	6.900	6.931	601	31	9,49%	7.109	97,49%	-178	#N/A	17
4	Area Batam	2.397	2.732	2.762	365	30	15,22%	2.901	95,20%	-139	#N/A	29
5	Area Medan Kota	2.545	2.985	3.026	481	41	18,91%	3.115	97,13%	-89	#N/A	19
6	Area Medan Raya	2.640	3.002	3.044	404	42	15,30%	3.143	96,86%	-99	#N/A	23
7	Area Pekanbaru	5.991	6.772	6.838	846	66	14,13%	6.974	98,05%	-136	#N/A	11
8	Area Pematangsiantar	3.146	3.503	3.534	387	31	12,31%	3.677	96,12%	-143	#N/A	26
9	Area Bandar Lampung	4.153	4.576	4.630	477	55	11,49%	4.866	95,15%	-236	#N/A	30
10	Area Bengkulu	3.643	4.148	4.214	571	65	15,68%	4.183	100,75%	31	#N/A	7
11	Area Jambi	4.260	4.605	4.657	397	52	9,32%	4.802	96,98%	-145	#N/A	20
12	Area Padang	4.496	4.936	4.987	490	50	10,91%	5.146	96,91%	-159	#N/A	22
13	Area Palembang	6.724	7.318	7.412	689	94	10,24%	7.656	96,82%	-243	#N/A	24
14	Area Banten	5.229	5.961	6.097	868	135	16,60%	6.046	100,84%	51	#N/A	5
15	Area Bekasi	5.457	6.086	6.114	657	27	12,04%	6.258	97,68%	-145	#N/A	14
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A				#N/A	
17	Area Jakarta Kelapa Gac	3.487	3.981	4.120	632	139	18,13%	4.095	100,59%	24	#N/A	8
18	Area Jakarta Rawamang	4.093	4.482	4.529	436	47	10,65%	4.797	94,41%	-268	#N/A	34
19	Area Jakarta Thamrin	4.380	4.972	5.011	632	40	14,42%	5.133	97,63%	-122	#N/A	16
20	Area Bogor	4.856	5.365	5.418	563	54	11,59%	5.744	94,33%	-326	#N/A	35
21	Area Depok	4.779	5.320	5.361	582	41	12,17%	5.531	96,93%	-170	#N/A	21
22	Area Jakarta Fatmawati	3.666	4.099	4.128	462	29	12,60%	4.325	95,44%	-197	#N/A	28
23	Area Jakarta Pondok Inc	3.011	3.417	3.472	461	55	15,32%	3.689	94,12%	-217	#N/A	37
24	Area Jakarta Saharjo	2.222	2.420	2.441	219	22	9,87%	2.694	90,61%	-253	#N/A	44
25	Area Tangerang Selatan	3.565	3.904	3.924	358	19	10,05%	4.263	92,05%	-339	#N/A	40
26	Area Bandung Kota	5.826	6.834	6.933	1.107	99	19,00%	6.833	101,47%	100	#N/A	3
27	Area Bandung Raya	5.409	5.976	6.044	634	67	11,73%	6.282	96,21%	-238	#N/A	25
28	Area Cirebon	4.206	4.662	4.740	535	78	12,71%	4.963	95,52%	-223	#N/A	27
29	Area Purwokerto	2.362	2.554	2.578	215	23	9,11%	2.806	91,85%	-229	#N/A	41
30	Area Semarang Kota	3.801	4.192	4.237	437	45	11,49%	4.029	105,18%	209	#N/A	1
31	Area Pekalongan	2.273	2.553	2.589	316	36	13,92%	2.726	94,96%	-137	#N/A	31
32	Area Solo	3.186	3.433	3.465	279	33	8,76%	3.706	93,51%	-240	#N/A	38
33	Area Yogyakarta	3.016	3.388	3.442	426	54	14,14%	3.634	94,72%	-192	#N/A	33
34	Area Denpasar	6.985	7.780	7.899	914	119	13,09%	7.855	100,56%	44	#N/A	9
35	Area Jember	2.789	3.004	3.058	269	54	9,66%	3.319	92,14%	-261	#N/A	39
36	Area Kediri	3.187	3.458	3.512	325	53	10,18%	3.831	91,68%	-319	#N/A	42
37	Area Malang	3.372	3.748	3.793	422	45	12,51%	3.997	94,91%	-203	#N/A	32
38	Area Surabaya Kota	4.447	4.988	5.054	607	65	13,65%	5.176	97,64%	-122	#N/A	15
39	Area Surabaya Raya	4.275	4.773	4.853	577	79	13,50%	4.962	97,80%	-109	#N/A	13
40	Area Balikpapan	4.911	5.600	5.719	807	118	16,44%	5.676	100,75%	43	#N/A	6
41	Area Banjarmasin	5.586	6.226	6.251	665	25	11,90%	6.391	97,82%	-139	#N/A	12
42	Area Pontianak	6.233	6.662	6.685	452	24	7,26%	6.882	97,15%	-196	#N/A	18
43	Area Makassar	7.265	8.778	8.972	1.707	194	23,49%	8.796	102,00%	176	#N/A	2
44	Area Manado	4.255	4.891	4.975	720	84	16,92%	4.990	99,70%	-15	#N/A	10
45	Area Palu	5.623	6.507	6.636	1.014	129	18,03%	6.551	101,31%	86	#N/A	4

KINERJA CFG AREA PER 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.027	448	21	9,78%	5.143	97,76%	-115	#N/A	18
2	Area Lhokseumawe	4.236	4.555	4.553	317	-2	7,48%	4.798	94,90%	-245	#N/A	38
3	Area Meulaboh	3.283	3.774	3.811	529	37	16,10%	3.680	103,57%	131	#N/A	1
4	Area Batam	1.770	1.955	1.973	203	17	11,45%	2.003	98,49%	-30	#N/A	15
5	Area Medan Kota	1.945	2.149	2.166	221	17	11,37%	2.206	98,16%	-41	#N/A	17
6	Area Medan Raya	1.991	2.156	2.177	185	20	9,31%	2.212	98,41%	-35	#N/A	16
7	Area Pekanbaru	3.886	4.212	4.253	368	42	9,46%	4.354	97,68%	-101	#N/A	19
8	Area Pematangsiantar	2.256	2.392	2.410	154	18	6,84%	2.483	97,06%	-73	#N/A	23
9	Area Bandar Lampung	2.629	2.775	2.792	163	17	6,20%	2.948	94,72%	-156	#N/A	40
10	Area Bengkulu	2.332	2.632	2.672	340	41	14,56%	2.585	103,35%	87	#N/A	2
11	Area Jambi	2.759	2.947	2.974	215	27	7,80%	2.987	99,55%	-14	#N/A	10
12	Area Padang	3.150	3.331	3.345	195	14	6,19%	3.433	97,43%	-88	#N/A	22
13	Area Palembang	4.405	4.828	4.877	473	50	10,73%	4.933	98,88%	-55	#N/A	14
14	Area Banten	3.990	4.454	4.513	523	59	13,10%	4.443	101,57%	70	#N/A	4
15	Area Bekasi	4.262	4.659	4.696	434	37	10,19%	4.747	98,92%	-51	#N/A	13
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	
17	Area Jakarta Kelapa Gading	2.887	3.186	3.213	326	27	11,28%	3.218	99,84%	-5	#N/A	8
18	Area Jakarta Rawamangun	3.247	3.470	3.488	242	18	7,44%	3.621	96,33%	-133	#N/A	28
19	Area Jakarta Thamrin	3.676	4.039	4.077	401	39	10,91%	4.119	98,99%	-42	#N/A	12
20	Area Bogor	3.846	4.215	4.247	401	32	10,44%	4.420	96,09%	-173	#N/A	31
21	Area Depok	4.134	4.440	4.462	328	22	7,93%	4.623	96,52%	-161	#N/A	25
22	Area Jakarta Fatmawati	3.130	3.399	3.415	285	16	9,10%	3.565	95,81%	-149	#N/A	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.895	307	18	11,85%	3.033	95,45%	-138	#N/A	36
24	Area Jakarta Saharjo	1.774	1.910	1.919	145	9	8,16%	2.040	94,06%	-121	#N/A	42
25	Area Tangerang Selatan	2.845	3.035	3.040	195	5	6,85%	3.205	94,85%	-165	#N/A	39
26	Area Bandung Kota	4.040	4.520	4.564	524	44	12,97%	4.577	99,71%	-13	#N/A	9
27	Area Bandung Raya	3.720	4.025	4.047	327	22	8,80%	4.153	97,44%	-106	#N/A	21
28	Area Cirebon	2.765	2.978	2.997	233	19	8,41%	3.149	95,19%	-151	#N/A	37
29	Area Purwokerto	1.391	1.498	1.508	117	10	8,40%	1.574	95,81%	-66	#N/A	32
30	Area Semarang Kota	2.188	2.353	2.364	176	11	8,05%	2.440	96,90%	-76	#N/A	24
31	Area Pekalongan	1.372	1.476	1.486	114	10	8,32%	1.572	94,54%	-86	#N/A	41
32	Area Solo	1.987	2.106	2.118	131	12	6,57%	2.211	95,77%	-93	#N/A	34
33	Area Yogyakarta	1.922	2.076	2.107	186	31	9,67%	2.162	97,46%	-55	#N/A	20
34	Area Denpasar	4.931	5.308	5.350	419	42	8,50%	5.292	101,10%	58	#N/A	5
35	Area Jember	1.963	2.063	2.080	117	16	5,96%	2.228	93,36%	-148	#N/A	43
36	Area Kediri	2.053	2.190	2.210	157	20	7,66%	2.293	96,37%	-83	#N/A	26
37	Area Malang	2.417	2.589	2.608	191	18	7,90%	2.725	95,71%	-117	#N/A	35
38	Area Surabaya Kota	3.249	3.442	3.449	201	7	6,17%	3.589	96,09%	-140	#N/A	30
39	Area Surabaya Raya	2.461	2.635	2.648	188	13	7,63%	2.749	96,35%	-100	#N/A	27
40	Area Balikpapan	2.662	2.777	2.783	121	6	4,56%	3.007	92,55%	-224	#N/A	44
41	Area Banjarmasin	3.058	3.276	3.287	229	11	7,49%	3.415	96,26%	-128	#N/A	29
42	Area Pontianak	3.337	3.580	3.605	269	25	8,05%	3.625	99,45%	-20	#N/A	11
43	Area Makassar	5.254	6.086	6.157	903	71	17,18%	6.040	101,94%	117	#N/A	3
44	Area Manado	3.431	3.858	3.890	459	32	13,37%	3.889	100,03%	1	#N/A	7
45	Area Palu	4.503	5.032	5.107	603	75	13,40%	5.051	101,10%	55	#N/A	6

KINERJA CFG - MITRAGUNA 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.520	341	18	10,72%	3.569	98,62%	-49	#N/A	15
2	Area Lhokseumawe	3.065	3.287	3.288	223	0	7,28%	3.454	95,18%	-167	#N/A	27
3	Area Meulaboh	2.526	2.865	2.898	372	33	14,71%	2.802	103,42%	96	#N/A	6
4	Area Batam	1.212	1.336	1.343	131	7	10,81%	1.384	97,00%	-42	#N/A	23
5	Area Medan Kota	1.384	1.570	1.582	198	12	14,34%	1.578	100,29%	5	#N/A	9
6	Area Medan Raya	1.475	1.606	1.623	148	17	10,06%	1.638	99,05%	-15	#N/A	12
7	Area Pekanbaru	2.498	2.751	2.780	282	30	11,30%	2.846	97,69%	-66	#N/A	21
8	Area Pematangsiantar	1.324	1.437	1.455	131	18	9,91%	1.494	97,36%	-39	#N/A	22
9	Area Bandar Lampung	1.178	1.294	1.309	131	15	11,12%	1.424	91,91%	-115	#N/A	33
10	Area Bengkulu	1.452	1.722	1.759	307	37	21,11%	1.640	107,26%	119	#N/A	2
11	Area Jambi	1.779	1.933	1.949	170	16	9,57%	1.926	101,24%	24	#N/A	8
12	Area Padang	1.730	1.856	1.867	137	11	7,90%	1.910	97,73%	-43	#N/A	20
13	Area Palembang	2.161	2.396	2.420	260	25	12,01%	2.458	98,45%	-38	#N/A	16
14	Area Banten	1.324	1.493	1.516	191	22	14,45%	1.523	99,49%	-8	#N/A	10
15	Area Bekasi	456	537	552	96	15	21,13%	657	84,00%	-105	#N/A	43
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gac	795	908	917	122	9	15,35%	936	97,99%	-19	#N/A	17
18	Area Jakarta Rawamang	564	619	634	70	14	12,33%	726	87,32%	-92	#N/A	38
19	Area Jakarta Thamrin	1.711	1.990	2.008	297	18	17,37%	1.900	105,68%	108	#N/A	3
20	Area Bogor	482	549	558	76	9	15,76%	632	88,26%	-74	#N/A	37
21	Area Depok	292	376	385	94	10	32,17%	415	92,87%	-30	#N/A	32
22	Area Jakarta Fatmawati	672	772	787	115	15	17,11%	923	85,35%	-135	#N/A	40
23	Area Jakarta Pondok Inc	383	459	470	87	11	22,77%	541	86,78%	-72	#N/A	39
24	Area Jakarta Saharjo	266	292	298	32	6	11,86%	365	81,64%	-67	#N/A	44
25	Area Tangerang Selatan	286	311	312	26	1	9,15%	368	84,84%	-56	#N/A	41
26	Area Bandung Kota	1.235	1.378	1.397	162	20	13,15%	1.483	94,22%	-86	#N/A	29
27	Area Bandung Raya	1.214	1.397	1.414	200	16	16,46%	1.445	97,83%	-31	#N/A	19
28	Area Cirebon	1.554	1.702	1.718	164	16	10,56%	1.830	93,88%	-112	#N/A	30
29	Area Purwokerto	750	819	825	75	6	10,01%	858	96,18%	-33	#N/A	26
30	Area Semarang Kota	1.035	1.147	1.159	125	13	12,04%	1.183	97,98%	-24	#N/A	18
31	Area Pekalongan	570	623	626	57	4	9,93%	688	91,08%	-61	#N/A	34
32	Area Solo	763	837	845	83	9	10,84%	895	94,47%	-49	#N/A	28
33	Area Yogyakarta	918	1.027	1.046	128	19	13,95%	1.060	98,69%	-14	#N/A	14
34	Area Denpasar	2.026	2.357	2.393	367	35	18,12%	2.217	107,93%	176	#N/A	1
35	Area Jember	865	950	960	95	10	10,99%	1.026	93,54%	-66	#N/A	31
36	Area Kediri	927	1.011	1.028	101	16	10,85%	1.062	96,77%	-34	#N/A	24
37	Area Malang	492	551	560	68	9	13,76%	664	84,23%	-105	#N/A	42
38	Area Surabaya Kota	989	1.064	1.068	79	4	8,01%	1.176	90,79%	-108	#N/A	35
39	Area Surabaya Raya	1.055	1.193	1.207	152	14	14,37%	1.215	99,29%	-9	#N/A	11
40	Area Balikpapan	1.543	1.640	1.647	104	7	6,75%	1.821	90,46%	-174	#N/A	36
41	Area Banjarmasin	1.547	1.757	1.771	225	15	14,54%	1.833	96,63%	-62	#N/A	25
42	Area Pontianak	1.598	1.902	1.931	333	29	20,87%	1.829	105,55%	101	#N/A	4
43	Area Makassar	2.899	3.527	3.588	689	61	23,77%	3.447	104,10%	141	#N/A	5
44	Area Manado	2.452	2.779	2.805	353	26	14,40%	2.833	99,02%	-28	#N/A	13
45	Area Palu	2.274	2.616	2.669	395	53	17,36%	2.585	103,26%	84	#N/A	7

KINERJA CFG - Pensiun 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	630	630	39	-1	6,57%	674	93,43%	-44	#N/A	34
2	Area Lhokseumawe	816	856	854	38	-2	4,61%	897	95,15%	-44	#N/A	30
3	Area Meulaboh	525	618	623	97	5	18,55%	593	105,04%	30	#N/A	3
4	Area Batam	95	99	99	3	-0	3,47%	115	85,70%	-16	#N/A	40
5	Area Medan Kota	184	197	199	15	3	8,28%	206	96,68%	-7	#N/A	22
6	Area Medan Raya	245	268	270	25	2	10,07%	264	102,28%	6	#N/A	6
7	Area Pekanbaru	550	560	562	12	1	2,17%	589	95,30%	-28	#N/A	29
8	Area Pematangsiantar	471	481	480	9	-1	1,95%	490	97,92%	-10	#N/A	18
9	Area Bandar Lampung	200	212	214	13	2	6,62%	228	93,50%	-15	#N/A	32
10	Area Bengkulu	383	396	398	15	2	4,04%	416	95,65%	-18	#N/A	27
11	Area Jambi	352	369	370	18	1	5,21%	381	97,15%	-11	#N/A	20
12	Area Padang	646	660	660	13	-0	2,05%	677	97,44%	-17	#N/A	19
13	Area Palembang	326	349	351	24	2	7,50%	354	99,18%	-3	#N/A	13
14	Area Banten	167	170	170	2	0	1,44%	176	96,65%	-6	#N/A	23
15	Area Bekasi	75	72	71	-4	-0	-5,24%	85	84,37%	-13	#N/A	42
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gac	49	53	54	4	1	8,44%	56	96,33%	-2	#N/A	24
18	Area Jakarta Rawamang	52	61	62	10	0	18,77%	59	104,70%	3	#N/A	4
19	Area Jakarta Thamrin	54	62	62	8	-0	14,46%	63	99,37%	-0	#N/A	11
20	Area Bogor	166	185	186	20	1	12,07%	183	101,28%	2	#N/A	7
21	Area Depok	43	46	47	4	0	8,80%	47	99,27%	-0	#N/A	12
22	Area Jakarta Fatmawati	21	27	29	7	1	35,08%	24	118,22%	4	#N/A	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,50%	18	98,43%	-0	#N/A	15
24	Area Jakarta Saharjo	60	68	68	8	0	13,16%	74	92,44%	-6	#N/A	36
25	Area Tangerang Selatan	23	25	25	1	0	6,21%	31	81,63%	-6	#N/A	44
26	Area Bandung Kota	186	200	205	19	4	10,24%	211	96,91%	-7	#N/A	21
27	Area Bandung Raya	284	316	318	34	2	11,95%	317	100,18%	1	#N/A	10
28	Area Cirebon	312	331	332	20	1	6,30%	347	95,56%	-15	#N/A	28
29	Area Purwokerto	189	219	220	30	1	16,08%	202	108,77%	18	#N/A	2
30	Area Semarang Kota	99	97	98	-1	1	-1,46%	117	83,76%	-19	#N/A	43
31	Area Pekalongan	147	157	158	11	2	7,64%	161	98,34%	-3	#N/A	16
32	Area Solo	86	90	92	6	1	7,27%	101	90,74%	-9	#N/A	39
33	Area Yogyakarta	146	154	156	10	2	7,06%	162	96,03%	-6	#N/A	26
34	Area Denpasar	1.757	1.850	1.859	102	9	5,79%	1.843	100,86%	16	#N/A	8
35	Area Jember	460	463	465	5	2	1,01%	484	96,10%	-19	#N/A	25
36	Area Kediri	614	643	646	32	3	5,19%	643	100,48%	3	#N/A	9
37	Area Malang	265	268	269	4	1	1,63%	289	93,23%	-20	#N/A	35
38	Area Surabaya Kota	165	159	159	-6	-0	-3,88%	188	84,74%	-29	#N/A	41
39	Area Surabaya Raya	427	409	408	-19	-1	-4,34%	449	90,96%	-41	#N/A	38
40	Area Balikpapan	406	410	409	2	-1	0,59%	442	92,35%	-34	#N/A	37
41	Area Banjarmasin	607	603	602	-5	-1	-0,80%	644	93,44%	-42	#N/A	33
42	Area Pontianak	690	678	677	-13	-1	-1,90%	720	93,98%	-43	#N/A	31
43	Area Makassar	1.048	1.110	1.115	66	4	6,32%	1.132	98,46%	-17	#N/A	14
44	Area Manado	674	759	764	90	6	13,39%	741	103,18%	24	#N/A	5
45	Area Palu	1.335	1.376	1.379	45	3	3,35%	1.406	98,10%	-27	#N/A	17

KINERJA CFG - GRIYA 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	775	53	5	7,29%	776	99,78%	-2	#N/A	11
2	Area Lhokseumawe	235	255	256	22	2	9,27%	284	90,26%	-28	#N/A	42
3	Area Meulaboh	146	158	158	11	-1	7,65%	172	91,39%	-15	#N/A	40
4	Area Batam	392	436	446	54	9	13,67%	413	108,01%	33	#N/A	1
5	Area Medan Kota	312	313	316	4	3	1,19%	335	94,21%	-19	#N/A	35
6	Area Medan Raya	237	233	233	-4	0	-1,69%	256	91,00%	-23	#N/A	41
7	Area Pekanbaru	596	601	607	11	6	1,85%	637	95,34%	-30	#N/A	32
8	Area Pematangsiantar	417	391	390	-28	-2	-6,62%	434	89,67%	-45	#N/A	43
9	Area Bandar Lampung	1.159	1.140	1.139	-20	-1	-1,72%	1.158	98,38%	-19	#N/A	19
10	Area Bengkulu	450	436	435	-15	-1	-3,30%	473	92,16%	-37	#N/A	39
11	Area Jambi	564	552	560	-4	7	-0,79%	587	95,40%	-27	#N/A	31
12	Area Padang	702	727	730	28	3	4,02%	740	98,62%	-10	#N/A	17
13	Area Palembang	1.805	1.935	1.957	152	23	8,43%	1.948	100,50%	10	#N/A	8
14	Area Banten	2.325	2.580	2.609	284	29	12,23%	2.523	103,42%	86	#N/A	3
15	Area Bekasi	3.620	3.908	3.924	305	16	8,42%	3.841	102,16%	83	#N/A	5
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gac	1.988	2.162	2.178	190	16	9,57%	2.136	101,97%	42	#N/A	6
18	Area Jakarta Rawamang	2.552	2.681	2.684	132	2	5,17%	2.718	98,74%	-34	#N/A	15
19	Area Jakarta Thamrin	1.804	1.842	1.861	57	19	3,18%	2.002	92,99%	-140	#N/A	38
20	Area Bogor	2.998	3.238	3.256	258	18	8,60%	3.360	96,92%	-104	#N/A	24
21	Area Depok	3.661	3.838	3.844	183	6	5,00%	3.976	96,68%	-132	#N/A	27
22	Area Jakarta Fatmawati	2.374	2.504	2.502	128	-2	5,38%	2.511	99,65%	-9	#N/A	13
23	Area Jakarta Pondok Inc	2.034	2.211	2.217	183	6	8,99%	2.265	97,86%	-48	#N/A	22
24	Area Jakarta Saharjo	1.377	1.469	1.472	95	2	6,89%	1.499	98,18%	-27	#N/A	20
25	Area Tangerang Selatan	2.471	2.601	2.603	132	2	5,36%	2.688	96,83%	-85	#N/A	25
26	Area Bandung Kota	2.459	2.774	2.796	337	22	13,69%	2.674	104,56%	122	#N/A	2
27	Area Bandung Raya	2.072	2.133	2.135	64	2	3,07%	2.225	95,96%	-90	#N/A	29
28	Area Cirebon	808	839	838	30	-1	3,69%	868	96,50%	-30	#N/A	28
29	Area Purwokerto	411	415	419	8	4	1,89%	449	93,18%	-31	#N/A	37
30	Area Semarang Kota	966	1.002	1.000	34	-2	3,53%	1.019	98,16%	-19	#N/A	21
31	Area Pekalongan	508	547	551	43	5	8,49%	550	100,21%	1	#N/A	10
32	Area Solo	1.080	1.118	1.121	40	2	3,74%	1.127	99,41%	-7	#N/A	14
33	Area Yogyakarta	779	795	803	24	8	3,06%	829	96,78%	-27	#N/A	26
34	Area Denpasar	1.062	990	985	-77	-5	-7,28%	1.105	89,16%	-120	#N/A	44
35	Area Jember	585	583	587	2	3	0,31%	622	94,33%	-35	#N/A	34
36	Area Kediri	429	441	442	13	1	3,08%	463	95,41%	-21	#N/A	30
37	Area Malang	1.556	1.612	1.617	61	5	3,92%	1.622	99,68%	-5	#N/A	12
38	Area Surabaya Kota	1.967	2.058	2.061	94	3	4,78%	2.056	100,25%	5	#N/A	9
39	Area Surabaya Raya	852	890	889	38	-1	4,44%	914	97,33%	-24	#N/A	23
40	Area Balikpapan	580	571	571	-9	-0	-1,61%	563	101,46%	8	#N/A	7
41	Area Banjarmasin	706	652	648	-58	-4	-8,26%	688	94,16%	-40	#N/A	36
42	Area Pontianak	1.013	955	952	-61	-3	-6,05%	999	95,33%	-47	#N/A	33
43	Area Makassar	1.155	1.244	1.247	91	2	7,89%	1.265	98,57%	-18	#N/A	18
44	Area Manado	282	295	295	13	-0	4,56%	288	102,18%	6	#N/A	4
45	Area Palu	804	908	921	118	14	14,63%	934	98,66%	-13	#N/A	16

KINERJA CFG - OTO 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	15	-1	17,67%	123	83,70%	-20	#N/A	34
2	Area Lhokseumawe	121	157	155	34	-2	28,29%	162	95,73%	-7	#N/A	16
3	Area Meulaboh	85	133	133	48	-0	56,94%	113	118,24%	21	#N/A	3
4	Area Batam	71	85	86	15	1	20,91%	91	94,14%	-5	#N/A	21
5	Area Medan Kota	65	70	69	4	-1	5,74%	88	78,51%	-19	#N/A	38
6	Area Medan Raya	34	50	51	16	0	47,96%	53	95,01%	-3	#N/A	18
7	Area Pekanbaru	243	300	305	62	5	25,67%	283	107,81%	22	#N/A	7
8	Area Pematangsiantar	44	83	86	42	3	93,97%	64	133,65%	22	#N/A	2
9	Area Bandar Lampung	92	129	131	39	2	42,05%	137	95,03%	-7	#N/A	17
10	Area Bengkulu	47	77	80	33	3	68,96%	57	140,11%	23	#N/A	1
11	Area Jambi	64	92	95	31	3	48,70%	94	100,56%	1	#N/A	13
12	Area Padang	72	89	88	17	-0	23,43%	106	83,70%	-17	#N/A	35
13	Area Palembang	112	148	149	36	0	32,39%	173	86,10%	-24	#N/A	31
14	Area Banten	174	210	218	45	8	25,63%	221	98,62%	-3	#N/A	14
15	Area Bekasi	111	142	148	37	7	33,50%	164	90,22%	-16	#N/A	26
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gac	54	63	63	9	1	16,69%	90	70,51%	-27	#N/A	41
18	Area Jakarta Rawamang	79	108	110	30	1	38,34%	119	91,97%	-10	#N/A	23
19	Area Jakarta Thamrin	107	144	145	39	1	36,44%	154	94,39%	-9	#N/A	20
20	Area Bogor	199	244	247	48	3	23,88%	244	101,08%	3	#N/A	11
21	Area Depok	139	180	186	47	6	34,08%	185	100,71%	1	#N/A	12
22	Area Jakarta Fatmawati	63	96	97	34	1	55,14%	107	90,76%	-10	#N/A	25
23	Area Jakarta Pondok Inc	156	189	190	34	1	21,90%	208	91,41%	-18	#N/A	24
24	Area Jakarta Saharjo	71	81	81	10	0	14,69%	103	79,09%	-21	#N/A	37
25	Area Tangerang Selatan	65	98	100	35	1	53,57%	118	84,32%	-19	#N/A	33
26	Area Bandung Kota	160	168	166	6	-2	3,61%	209	79,45%	-43	#N/A	36
27	Area Bandung Raya	150	178	180	30	2	19,93%	166	108,80%	15	#N/A	4
28	Area Cirebon	91	107	110	19	3	20,76%	103	106,29%	6	#N/A	9
29	Area Purwokerto	41	45	44	4	-1	8,90%	65	68,53%	-20	#N/A	42
30	Area Semarang Kota	88	107	107	19	0	21,42%	121	88,44%	-14	#N/A	28
31	Area Pekalongan	147	150	150	3	-0	2,16%	173	86,69%	-23	#N/A	29
32	Area Solo	59	61	60	1	-0	2,26%	88	68,38%	-28	#N/A	43
33	Area Yogyakarta	79	100	103	24	3	29,71%	111	92,88%	-8	#N/A	22
34	Area Denpasar	86	111	114	28	2	32,71%	128	89,17%	-14	#N/A	27
35	Area Jember	53	67	69	15	2	29,16%	96	71,31%	-28	#N/A	40
36	Area Kediri	83	95	95	12	-1	14,00%	125	75,50%	-31	#N/A	39
37	Area Malang	104	158	162	58	4	55,62%	150	108,33%	12	#N/A	5
38	Area Surabaya Kota	128	162	161	34	-1	26,40%	170	94,95%	-9	#N/A	19
39	Area Surabaya Raya	127	143	144	17	1	13,32%	170	84,35%	-27	#N/A	32
40	Area Balikpapan	132	156	156	24	0	18,41%	181	86,27%	-25	#N/A	30
41	Area Banjarmasin	199	264	266	67	2	33,88%	249	106,61%	16	#N/A	8
42	Area Pontianak	36	45	46	10	0	26,64%	77	59,11%	-31	#N/A	44
43	Area Makassar	152	204	208	56	3	37,11%	196	105,93%	12	#N/A	10
44	Area Manado	23	25	26	3	1	11,23%	27	95,86%	-1	#N/A	15
45	Area Palu	91	132	137	46	5	50,89%	127	108,00%	10	#N/A	6

KINERJA PWG - AREA 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	455	464	231	9	99,34%	524	88,67%	-59	#N/A	28
2	Area Lhokseumawe	317	668	664	347	-4	109,55%	667	99,63%	-2	#N/A	13
3	Area Meulaboh	191	375	382	191	7	99,95%	390	97,82%	-9	#N/A	16
4	Area Batam	193	324	339	145	15	75,31%	363	93,36%	-24	#N/A	22
5	Area Medan Kota	252	434	455	203	21	80,38%	453	100,46%	2	#N/A	11
6	Area Medan Raya	201	357	376	175	19	87,16%	371	101,23%	5	#N/A	10
7	Area Pekanbaru	256	539	571	315	33	123,31%	601	95,04%	-30	#N/A	19
8	Area Pematangsiantar	259	423	432	173	9	66,81%	433	99,67%	-1	#N/A	12
9	Area Bandar Lampung	257	452	478	221	26	85,84%	512	93,27%	-34	#N/A	23
10	Area Bengkulu	148	274	286	138	12	93,37%	313	91,57%	-26	#N/A	24
11	Area Jambi	214	360	378	164	19	76,51%	401	94,28%	-23	#N/A	21
12	Area Padang	305	483	511	206	28	67,32%	529	96,65%	-18	#N/A	18
13	Area Palembang	259	433	453	193	19	74,57%	515	87,87%	-63	#N/A	30
14	Area Banten	231	462	497	266	35	114,92%	489	101,76%	9	#N/A	8
15	Area Bekasi	237	401	420	182	19	76,87%	475	88,41%	-55	#N/A	29
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gac	185	295	307	122	12	65,84%	386	79,66%	-78	#N/A	40
18	Area Jakarta Rawamang	198	324	336	138	11	69,91%	440	76,22%	-105	#N/A	43
19	Area Jakarta Thamrin	217	342	359	142	16	65,20%	465	77,03%	-107	#N/A	42
20	Area Bogor	168	306	322	155	17	92,18%	392	82,22%	-70	#N/A	37
21	Area Depok	198	351	367	169	15	85,57%	401	91,40%	-35	#N/A	25
22	Area Jakarta Fatmawati	144	249	262	118	13	82,18%	313	83,72%	-51	#N/A	35
23	Area Jakarta Pondok Ino	145	233	245	100	12	69,42%	328	74,75%	-83	#N/A	44
24	Area Jakarta Saharjo	134	217	228	94	11	70,56%	296	77,08%	-68	#N/A	41
25	Area Tangerang Selatan	136	230	240	104	9	76,30%	289	82,87%	-50	#N/A	36
26	Area Bandung Kota	461	823	859	398	35	86,39%	807	106,46%	52	#N/A	4
27	Area Bandung Raya	408	672	708	300	36	73,38%	749	94,43%	-42	#N/A	20
28	Area Cirebon	463	751	801	338	50	73,11%	764	104,82%	37	#N/A	5
29	Area Purwokerto	116	211	222	105	10	90,59%	255	87,02%	-33	#N/A	32
30	Area Semarang Kota	276	455	478	202	23	73,24%	545	87,60%	-68	#N/A	31
31	Area Pekalongan	154	286	306	152	19	98,64%	294	103,80%	11	#N/A	7
32	Area Solo	180	297	314	134	17	74,09%	383	81,86%	-70	#N/A	38
33	Area Yogyakarta	252	437	448	196	11	77,82%	534	83,86%	-86	#N/A	34
34	Area Denpasar	712	1.067	1.116	404	49	56,68%	1.073	104,00%	43	#N/A	6
35	Area Jember	189	351	384	195	33	103,04%	388	99,13%	-3	#N/A	14
36	Area Kediri	176	327	346	171	19	97,24%	387	89,43%	-41	#N/A	27
37	Area Malang	238	390	413	174	23	73,06%	461	89,53%	-48	#N/A	26
38	Area Surabaya Kota	361	623	649	288	26	79,65%	666	97,51%	-17	#N/A	17
39	Area Surabaya Raya	443	678	708	265	30	59,74%	719	98,48%	-11	#N/A	15
40	Area Balikpapan	493	783	806	313	23	63,50%	796	101,24%	10	#N/A	9
41	Area Banjarmasin	370	525	545	176	20	47,52%	675	80,80%	-130	#N/A	39
42	Area Pontianak	280	421	437	157	16	56,07%	518	84,39%	-81	#N/A	33
43	Area Makassar	1.042	1.723	1.811	769	88	73,78%	1.611	112,43%	200	#N/A	2
44	Area Manado	418	635	666	248	31	59,40%	621	107,21%	45	#N/A	3
45	Area Palu	491	808	855	364	47	74,02%	745	114,82%	110	#N/A	1

KINERJA PWG -GADAI AREA 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	155	158	82	3	106,36%	126	125,18%	32	#N/A	4
2	Area Lhokseumawe	112	224	224	112	0	100,13%	177	126,71%	47	#N/A	3
3	Area Meulaboh	55	104	106	51	1	93,48%	89	118,54%	16	#N/A	11
4	Area Batam	70	105	109	39	4	54,99%	100	108,99%	9	#N/A	25
5	Area Medan Kota	141	200	209	68	9	48,42%	177	117,88%	32	#N/A	12
6	Area Medan Raya	108	162	168	59	6	54,74%	140	119,35%	27	#N/A	8
7	Area Pekanbaru	106	172	178	72	5	67,82%	168	105,57%	9	#N/A	31
8	Area Pematangsiantar	131	195	192	60	-3	46,02%	166	115,40%	26	#N/A	16
9	Area Bandar Lampung	116	182	193	78	12	66,85%	167	116,04%	27	#N/A	14
10	Area Bengkulu	50	86	90	41	4	81,40%	82	109,86%	8	#N/A	23
11	Area Jambi	102	159	166	63	7	61,90%	144	115,19%	22	#N/A	18
12	Area Padang	135	159	171	36	12	26,49%	184	92,51%	-14	#N/A	39
13	Area Palembang	94	140	146	51	6	54,59%	140	103,82%	5	#N/A	32
14	Area Banten	90	148	157	67	9	74,13%	119	131,31%	37	#N/A	1
15	Area Bekasi	114	150	153	39	3	34,10%	150	102,16%	3	#N/A	35
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gac	52	69	72	20	3	38,56%	84	86,27%	-11	#N/A	41
18	Area Jakarta Rawamang	68	105	110	42	4	62,33%	97	113,48%	13	#N/A	20
19	Area Jakarta Thamrin	62	89	93	31	4	50,29%	114	81,65%	-21	#N/A	44
20	Area Bogor	60	91	96	37	6	61,93%	78	124,30%	19	#N/A	5
21	Area Depok	93	145	150	57	5	61,10%	125	120,48%	26	#N/A	7
22	Area Jakarta Fatmawati	52	78	81	28	3	54,09%	71	113,37%	9	#N/A	21
23	Area Jakarta Pondok Inc	48	69	73	25	4	51,40%	73	99,95%	-0	#N/A	36
24	Area Jakarta Saharjo	69	93	97	27	3	39,55%	100	96,56%	-3	#N/A	38
25	Area Tangerang Selatan	58	88	91	33	2	56,25%	70	128,99%	20	#N/A	2
26	Area Bandung Kota	204	320	333	129	14	63,09%	296	112,70%	38	#N/A	22
27	Area Bandung Raya	190	275	289	98	13	51,67%	281	102,95%	8	#N/A	34
28	Area Cirebon	253	359	387	134	28	52,86%	335	115,37%	52	#N/A	17
29	Area Purwokerto	36	66	69	33	3	93,00%	58	119,11%	11	#N/A	9
30	Area Semarang Kota	123	192	200	77	7	62,41%	173	115,82%	27	#N/A	15
31	Area Pekalongan	79	115	120	41	5	52,43%	111	108,25%	9	#N/A	28
32	Area Solo	69	105	115	46	10	67,49%	111	103,78%	4	#N/A	33
33	Area Yogyakarta	92	156	157	65	1	70,09%	144	108,69%	13	#N/A	26
34	Area Denpasar	454	650	675	221	24	48,73%	577	117,02%	98	#N/A	13
35	Area Jember	71	117	123	52	6	73,32%	134	91,68%	-11	#N/A	40
36	Area Kediri	66	104	111	45	6	68,18%	129	85,65%	-19	#N/A	43
37	Area Malang	116	184	196	81	12	69,54%	184	106,70%	12	#N/A	30
38	Area Surabaya Kota	183	288	300	117	13	63,70%	279	107,42%	21	#N/A	29
39	Area Surabaya Raya	259	370	382	123	12	47,49%	350	109,07%	32	#N/A	24
40	Area Balikpapan	348	520	531	183	11	52,68%	435	122,03%	96	#N/A	6
41	Area Banjarmasin	161	197	199	38	2	23,94%	232	85,73%	-33	#N/A	42
42	Area Pontianak	85	119	128	43	9	51,19%	129	99,23%	-1	#N/A	37
43	Area Makassar	782	1.129	1.160	378	31	48,41%	1.016	114,19%	144	#N/A	19
44	Area Manado	318	424	431	114	7	35,83%	398	108,50%	34	#N/A	27
45	Area Palu	380	568	589	208	20	54,73%	494	119,10%	94	#N/A	10

KINERJA PWG CILEM- AREA 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	306	150	7	95,89%	397	77,05%	-91	#N/A	33
2	Area Lhokseumawe	205	444	440	235	-4	114,68%	490	89,85%	-50	#N/A	16
3	Area Meulaboh	136	271	276	140	6	102,53%	301	91,69%	-25	#N/A	10
4	Area Batam	123	219	229	107	11	86,95%	263	87,40%	-33	#N/A	21
5	Area Medan Kota	112	234	247	135	12	120,58%	276	89,29%	-30	#N/A	18
6	Area Medan Raya	93	195	208	116	13	125,08%	231	90,21%	-23	#N/A	14
7	Area Pekanbaru	150	366	393	244	27	162,55%	433	90,94%	-39	#N/A	12
8	Area Pematangsiantar	128	228	240	112	12	88,22%	267	89,88%	-27	#N/A	15
9	Area Bandar Lampung	141	270	284	143	14	101,46%	345	82,27%	-61	#N/A	24
10	Area Bengkulu	98	188	196	98	8	99,43%	231	85,04%	-34	#N/A	22
11	Area Jambi	112	201	213	101	12	89,85%	258	82,61%	-45	#N/A	23
12	Area Padang	171	324	341	170	16	99,60%	344	98,87%	-4	#N/A	7
13	Area Palembang	165	293	307	142	14	85,98%	375	81,90%	-68	#N/A	26
14	Area Banten	141	314	341	199	26	140,86%	369	92,22%	-29	#N/A	9
15	Area Bekasi	123	251	267	143	16	116,41%	325	82,08%	-58	#N/A	25
16	Area Jakarta Kebon Jeru	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A			#N/A	#####
17	Area Jakarta Kelapa Gading	133	226	235	102	9	76,51%	302	77,83%	-67	#N/A	31
18	Area Jakarta Rawamangun	130	219	226	96	7	73,86%	344	65,73%	-118	#N/A	44
19	Area Jakarta Thamrin	155	254	266	110	12	71,15%	352	75,54%	-86	#N/A	35
20	Area Bogor	108	215	226	118	11	108,82%	315	71,85%	-89	#N/A	40
21	Area Depok	104	206	217	112	10	107,41%	277	78,29%	-60	#N/A	28
22	Area Jakarta Fatmawati	92	171	182	90	11	98,21%	242	75,02%	-60	#N/A	36
23	Area Jakarta Pondok Indah	96	164	172	75	8	78,49%	254	67,49%	-83	#N/A	42
24	Area Jakarta Saharjo	64	124	131	67	8	103,85%	196	67,12%	-64	#N/A	43
25	Area Tangerang Selatan	78	142	149	71	7	91,30%	219	68,00%	-70	#N/A	41
26	Area Bandung Kota	256	504	526	269	22	104,96%	511	102,85%	15	#N/A	5
27	Area Bandung Raya	218	397	419	201	22	92,34%	469	89,33%	-50	#N/A	17
28	Area Cirebon	209	392	414	204	22	97,57%	429	96,56%	-15	#N/A	8
29	Area Purwokerto	81	146	153	72	7	89,53%	197	77,63%	-44	#N/A	32
30	Area Semarang Kota	153	262	278	125	15	81,97%	373	74,54%	-95	#N/A	38
31	Area Pekalongan	75	171	186	111	15	146,89%	184	101,13%	2	#N/A	6
32	Area Solo	112	193	199	87	6	78,14%	273	72,97%	-74	#N/A	39
33	Area Yogyakarta	160	281	291	131	10	82,29%	390	74,67%	-99	#N/A	37
34	Area Denpasar	259	417	441	183	25	70,61%	497	88,88%	-55	#N/A	19
35	Area Jember	118	234	261	143	27	120,91%	253	103,09%	8	#N/A	4
36	Area Kediri	110	223	236	126	13	114,62%	258	91,32%	-22	#N/A	11
37	Area Malang	123	206	216	94	11	76,39%	277	78,13%	-61	#N/A	30
38	Area Surabaya Kota	178	335	349	171	14	96,09%	386	90,35%	-37	#N/A	13
39	Area Surabaya Raya	184	308	325	142	17	77,02%	368	88,40%	-43	#N/A	20
40	Area Balikpapan	145	263	275	130	12	89,41%	361	76,18%	-86	#N/A	34
41	Area Banjarmasin	209	328	346	137	18	65,67%	442	78,21%	-96	#N/A	29
42	Area Pontianak	195	302	309	114	7	58,18%	389	79,46%	-80	#N/A	27
43	Area Makassar	261	594	651	391	58	149,86%	595	109,42%	56	#N/A	1
44	Area Manado	100	211	235	134	23	133,97%	224	104,91%	11	#N/A	3
45	Area Palu	111	240	266	155	26	140,21%	250	106,38%	16	#N/A	2

KINERJA SME - AREA 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	837	783	-19	-54	-2,42%	842	93,03%	-59	42	29
2	Area Lhokseumawe	1.021	844	842	-179	-3	-17,57%	1.213	69,39%	-371	45	44
3	Area Meulaboh	762	702	694	-67	-8	-8,84%	812	85,50%	-118	44	36
4	Area Batam	123	127	121	-2	-5	-1,38%	173	70,07%	-52	39	43
5	Area Medan Kota	188	207	209	20	1	10,87%	245	85,20%	-36	34	37
6	Area Medan Raya	80	100	102	22	2	26,75%	138	74,03%	-36	33	42
7	Area Pekanbaru	825	969	948	123	-21	14,94%	879	107,85%	69	6	12
8	Area Pematangsiantar	185	243	244	59	0	32,01%	252	96,59%	-9	18	25
9	Area Bandar Lampung	332	394	397	66	3	19,80%	381	104,24%	16	14	15
10	Area Bengkulu	254	292	297	42	4	16,73%	313	94,76%	-16	25	27
11	Area Jambi	435	370	368	-67	-2	-15,34%	494	74,48%	-126	43	41
12	Area Padang	355	389	390	35	1	9,97%	429	91,03%	-38	27	31
13	Area Palembang	1.061	1.051	1.069	8	18	0,71%	1.110	96,29%	-41	38	26
14	Area Banten	453	501	538	85	37	18,70%	509	105,66%	29	9	14
15	Area Bekasi	581	661	629	48	-31	8,30%	622	101,15%	7	22	20
16	Area Jakarta Kebon Jeru	222	245	265	43	21	19,56%	255	103,90%	10	24	16
17	Area Jakarta Kelapa Gac	213	315	414	201	99	94,29%	268	154,61%	146	3	1
18	Area Jakarta Rawamang	285	322	337	52	16	18,32%	334	101,12%	4	19	21
19	Area Jakarta Thamrin	403	510	492	88	-19	21,83%	452	108,83%	40	8	10
20	Area Bogor	340	380	383	44	3	12,85%	391	98,02%	-8	23	23
21	Area Depok	273	346	347	74	1	26,91%	311	111,48%	36	12	6
22	Area Jakarta Fatmawati	284	335	332	49	-2	17,16%	325	102,40%	8	21	18
23	Area Jakarta Pondok Inc	182	218	243	61	24	33,18%	220	110,59%	23	16	7
24	Area Jakarta Saharjo	233	215	215	-18	0	-7,55%	267	80,58%	-52	41	38
25	Area Tangerang Selatan	278	324	327	49	3	17,68%	440	74,50%	-112	20	40
26	Area Bandung Kota	600	775	785	185	10	30,85%	677	115,91%	108	4	4
27	Area Bandung Raya	716	775	779	63	4	8,86%	769	101,26%	10	15	19
28	Area Cirebon	371	403	412	41	9	11,00%	410	100,69%	3	26	22
29	Area Purwokerto	300	326	326	26	1	8,84%	368	88,53%	-42	30	34
30	Area Semarang Kota	460	484	482	22	-2	4,81%	510	94,50%	-28	32	28
31	Area Pekalongan	256	294	291	35	-3	13,63%	326	89,23%	-35	28	32
32	Area Solo	427	508	511	84	3	19,68%	462	110,52%	49	10	8
33	Area Yogyakarta	377	430	438	60	8	15,94%	422	103,76%	16	17	17
34	Area Denpasar	346	413	427	81	14	23,37%	392	108,72%	34	11	11
35	Area Jember	209	202	202	-7	0	-3,18%	251	80,53%	-49	40	39
36	Area Kediri	179	196	198	20	3	10,94%	291	68,03%	-93	35	45
37	Area Malang	233	307	302	69	-5	29,72%	276	109,67%	27	13	9
38	Area Surabaya Kota	429	524	556	127	32	29,62%	468	118,73%	88	5	3
39	Area Surabaya Raya	660	728	750	90	23	13,65%	704	106,57%	46	7	13
40	Area Balikpapan	1.337	1.594	1.677	340	83	25,42%	1.378	121,68%	299	1	2
41	Area Banjarmasin	1.618	1.896	1.884	265	-12	16,39%	1.673	112,60%	211	2	5
42	Area Pontianak	2.176	2.214	2.194	18	-20	0,84%	2.240	97,93%	-46	36	24
43	Area Makassar	326	329	359	33	30	10,26%	405	88,62%	-46	29	33
44	Area Manado	210	213	235	25	22	11,78%	253	92,93%	-18	31	30
45	Area Palu	234	244	246	13	2	5,43%	283	87,02%	-37	37	35

KINERJA MBG - AREA 26-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	26-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.463	1.462	-135	-1	-8,44%	1.708	85,60%	-246	45	37
2	Area Lhokseumawe	2.874	2.897	2.871	-3	-26	-0,10%	3.096	92,74%	-225	26	14
3	Area Meulaboh	2.094	2.049	2.043	-52	-6	-2,46%	2.226	91,77%	-183	41	17
4	Area Batam	311	326	329	18	3	5,88%	362	90,84%	-33	11	21
5	Area Medan Kota	159	195	196	37	1	23,04%	211	93,04%	-15	5	13
6	Area Medan Raya	368	389	390	22	1	5,95%	422	92,34%	-32	10	15
7	Area Pekanbaru	1.025	1.052	1.065	40	13	3,92%	1.139	93,50%	-74	4	12
8	Area Pematangsiantar	447	445	448	1	3	0,26%	508	88,25%	-60	22	27
9	Area Bandar Lampung	936	955	963	28	8	2,96%	1.025	93,94%	-62	9	11
10	Area Bengkulu	908	951	959	51	8	5,58%	972	98,69%	-13	3	3
11	Area Jambi	852	928	937	85	9	9,92%	919	101,91%	18	1	2
12	Area Padang	686	733	740	54	7	7,93%	755	98,05%	-15	2	4
13	Area Palembang	998	1.006	1.013	15	7	1,52%	1.098	92,32%	-84	14	16
14	Area Banten	554	545	549	-5	4	-0,93%	605	90,70%	-56	28	23
15	Area Bekasi	377	366	369	-8	2	-2,08%	414	88,95%	-46	30	25
16	Area Jakarta Kebon Jeru	321	294	294	-27	0	-8,36%	354	83,17%	-60	37	40
17	Area Jakarta Kelapa Gac	202	185	186	-16	1	-8,09%	224	82,87%	-38	35	41
18	Area Jakarta Rawamanc	364	366	368	4	2	1,11%	402	91,51%	-34	20	20
19	Area Jakarta Thamrin	83	81	84	1	3	0,99%	97	86,59%	-13	23	33
20	Area Bogor	503	464	466	-37	2	-7,37%	541	86,08%	-75	40	35
21	Area Depok	174	182	185	11	3	6,41%	195	94,79%	-10	15	8
22	Area Jakarta Fatmawati	109	116	119	10	2	9,31%	123	96,28%	-5	18	6
23	Area Jakarta Pondok Inc	96	89	90	-6	1	-6,55%	109	82,32%	-19	29	43
24	Area Jakarta Saharjo	82	78	79	-2	2	-2,69%	91	86,85%	-12	25	32
25	Area Tangerang Selatan	306	315	317	11	3	3,51%	329	96,36%	-12	16	5
26	Area Bandung Kota	726	716	726	-0	9	-0,03%	772	94,00%	-46	24	10
27	Area Bandung Raya	566	504	510	-56	6	-9,85%	610	83,61%	-100	42	39
28	Area Cirebon	607	531	530	-77	-1	-12,70%	641	82,70%	-111	44	42
29	Area Purwokerto	556	519	522	-33	3	-6,02%	610	85,66%	-87	38	36
30	Area Semarang Kota	877	901	914	16	13	1,78%	534	171,12%	380	13	1
31	Area Pekalongan	491	496	507	16	10	3,18%	534	94,85%	-28	13	7
32	Area Solo	592	522	523	-69	1	-11,66%	649	80,58%	-126	43	45
33	Area Yogyakarta	464	445	449	-16	4	-3,35%	515	87,11%	-66	34	30
34	Area Denpasar	996	992	1.006	10	14	1,03%	1.097	91,71%	-91	17	18
35	Area Jember	428	388	392	-36	3	-8,43%	452	86,57%	-61	39	34
36	Area Kediri	780	745	757	-23	12	-2,96%	859	88,18%	-102	36	28
37	Area Malang	483	462	471	-13	9	-2,61%	536	87,90%	-65	33	29
38	Area Surabaya Kota	408	400	400	-9	0	-2,09%	453	88,32%	-53	31	26
39	Area Surabaya Raya	712	733	747	35	14	4,89%	791	94,41%	-44	6	9
40	Area Balikpapan	420	446	453	33	6	7,84%	495	91,55%	-42	8	19
41	Area Banjarmasin	540	530	536	-5	6	-0,91%	628	85,25%	-93	27	38
42	Area Pontianak	441	446	449	9	3	1,96%	498	90,20%	-49	19	24
43	Area Makassar	643	640	644	2	4	0,27%	740	87,04%	-96	21	31
44	Area Manado	196	185	184	-12	-1	-6,13%	227	81,06%	-43	32	44
45	Area Palu	394	422	428	34	6	8,62%	472	90,81%	-43	7	22

