



KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 16 Dec 2025



HIGHLIGHT KINERJA RO 2 MEDAN



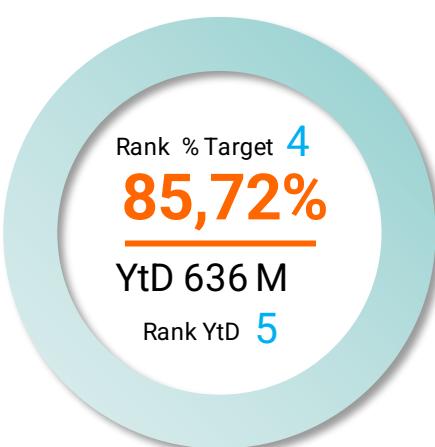
HIGHLIGHT KINERJA RO 2 MEDAN

DPK

DPK



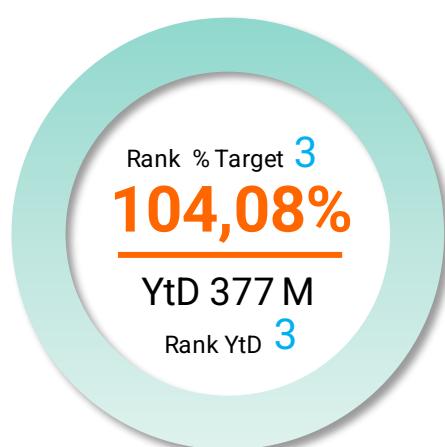
GIRO



TABUNGAN



DEPOSITO

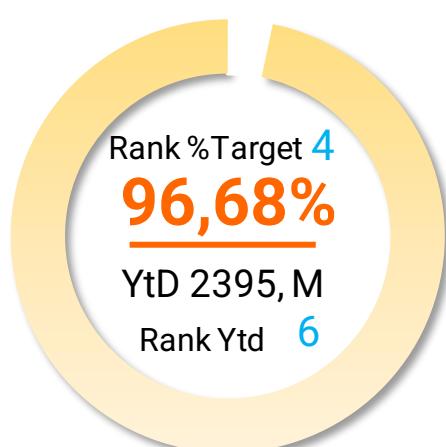


CASA

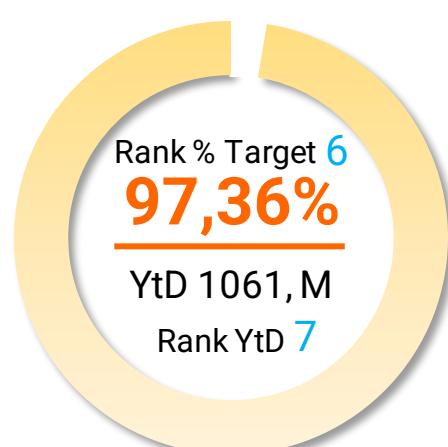


PEMBIAYAAN

PEMBIAYAAN RETAIL



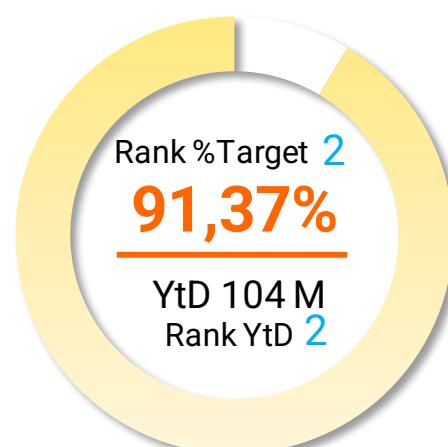
PEMBIAYAAN CFG



PEMBIAYAAN SME



PEMBIAYAAN MBG



PEMBIAYAAN PWG



PEMBIAYAAN CILEM

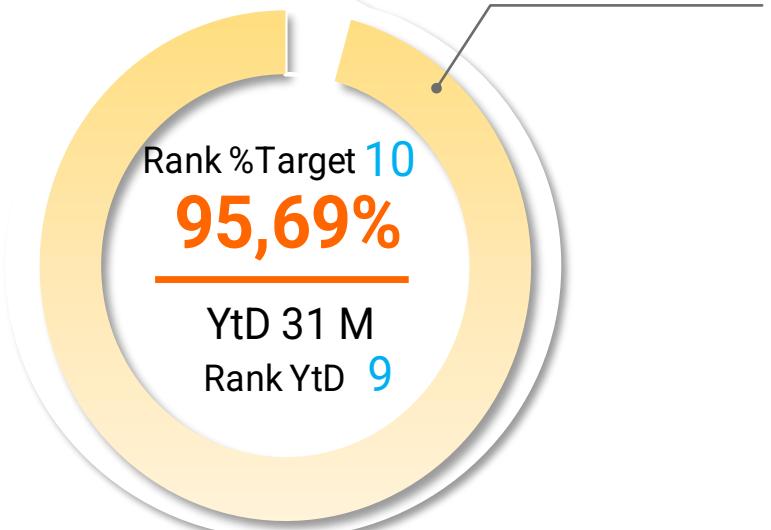
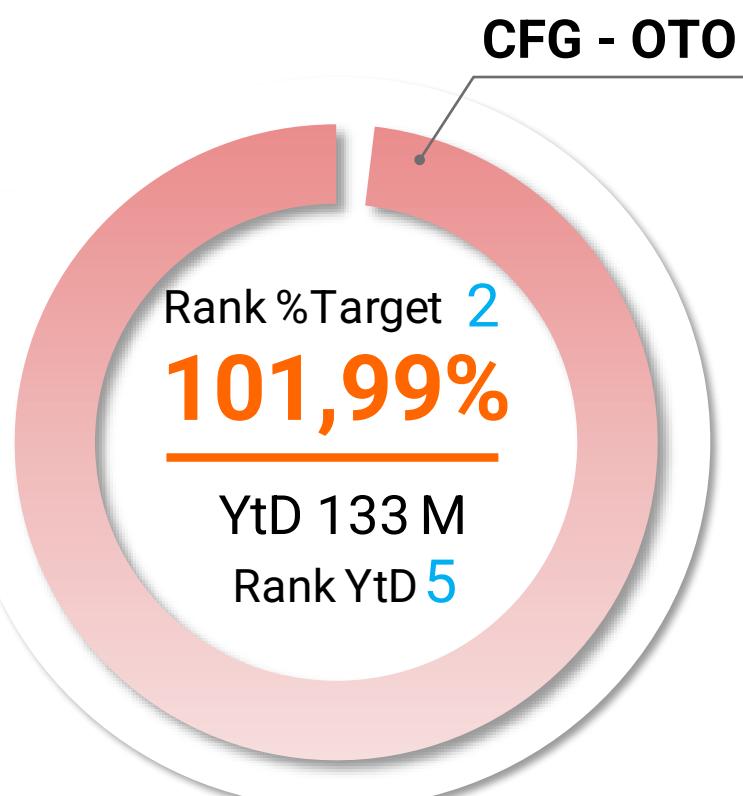
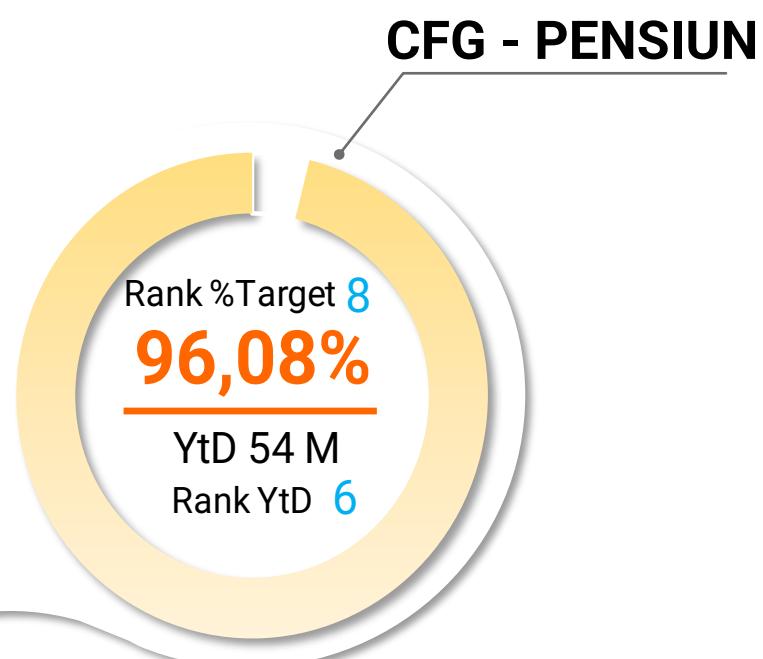
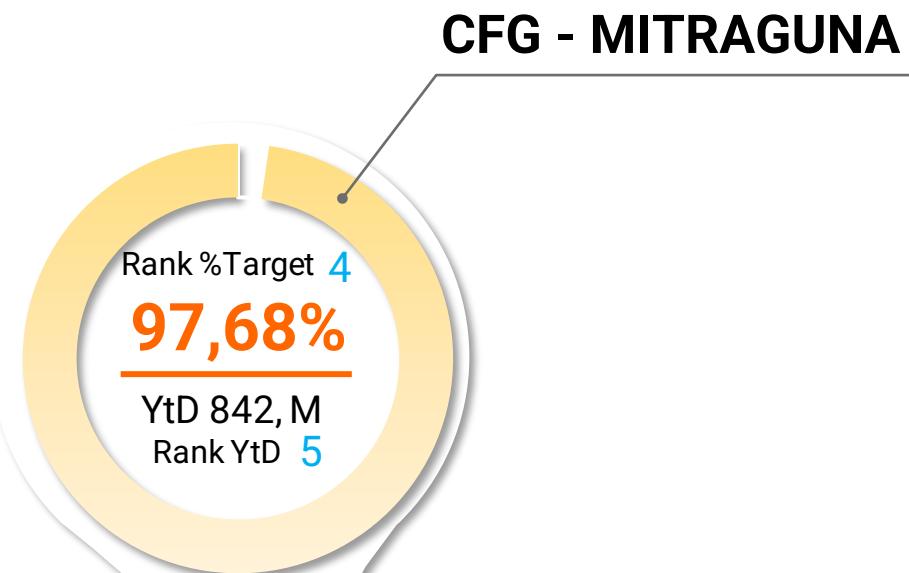


PEMBIAYAAN GADAI



HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)



KINERJA REGION



KINERJA DPK RO PER 16-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.141	20.095	1.057	474	-46	5,55%	21.428	93,78%	-1.333	7	6	21.428	-1.333
2	RO II/ Medan	20.912	23.519	23.314	23.357	2.445	-162	43	11,69%	23.565	99,12%	-208	3	3	23.565	-208
3	RO III/ Palembang	20.017	21.849	21.975	22.236	2.219	387	261	11,09%	23.017	96,61%	-781	4	5	23.017	-781
4	RO IV/ Jakarta 1	110.022	134.028	132.455	133.076	23.054	-951	621	20,95%	115.245	115,47%	17.831	1	1	115.245	17.831
5	RO V/ Jakarta 2	49.486	54.090	57.554	57.823	8.337	3.734	270	16,85%	54.244	106,60%	3.579	2	2	54.244	3.579
6	RO VI/ Bandung	20.494	21.907	21.327	21.324	830	-584	-3	4,05%	23.960	89,00%	-2.636	8	9	23.960	-2.636
7	RO VII/ Semarang	25.381	26.479	25.758	25.717	336	-762	-40	1,33%	28.582	89,98%	-2.864	9	8	28.582	-2.864
8	RO VIII/ Surabaya	30.784	32.237	31.977	31.894	1.110	-343	-83	3,61%	35.319	90,30%	-3.425	6	7	35.319	-3.425
9	RO IX/ Kalimantan	19.302	19.885	19.692	19.465	163	-420	-227	0,84%	22.154	87,86%	-2.689	10	10	22.154	-2.689
10	RO X/ Makassar	12.017	13.875	13.797	13.771	1.755	-104	-25	14,60%	14.167	97,21%	-396	5	4	14.167	-396

KINERJA GIRO RO PER 16-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.209	2.187	147	99	-22	7,19%	2.914	75,06%	-727	8	6	2.914	-727
2	RO II/ Medan	1.894	2.448	2.509	2.530	636	82	22	33,56%	2.952	85,72%	-422	5	4	2.952	-422
3	RO III/ Palembang	1.759	3.054	3.194	3.363	1.605	309	169	91,24%	2.916	115,33%	447	3	2	2.916	447
4	RO IV/ Jakarta 1	32.959	37.026	38.486	38.431	5.472	1.404	-55	16,60%	35.010	109,77%	3.420	2	3	35.010	3.420
5	RO V/ Jakarta 2	8.042	13.196	17.112	17.328	9.286	4.132	216	115,46%	10.182	170,18%	7.146	1	1	10.182	7.146
6	RO VI/ Bandung	2.464	3.390	3.205	3.177	713	-213	-28	28,93%	4.219	75,31%	-1.041	4	5	4.219	-1.041
7	RO VII/ Semarang	1.674	1.497	1.446	1.453	-222	-44	7	-13,25%	2.924	49,68%	-1.472	10	10	2.924	-1.472
8	RO VIII/ Surabaya	2.806	2.866	3.061	3.091	285	225	30	10,14%	4.255	72,65%	-1.164	7	7	4.255	-1.164
9	RO IX/ Kalimantan	1.559	1.795	1.841	1.848	290	54	8	18,57%	2.712	68,15%	-864	6	8	2.712	-864
10	RO X/ Makassar	1.137	1.502	1.208	1.196	59	-306	-12	5,16%	1.806	66,20%	-610	9	9	1.806	-610

KINERJA TABUNGAN RO PER 16-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.228	15.194	1.365	380	-35	9,87%	15.284	99,41%	-90	2	2	15.284	-90
2	RO II/ Medan	12.343	13.809	13.752	13.775	1.432	-34	23	11,60%	13.838	99,55%	-63	1	1	13.838	-63
3	RO III/ Palembang	12.611	13.645	13.610	13.648	1.037	3	38	8,23%	14.391	94,83%	-743	7	5	14.391	-743
4	RO IV/ Jakarta 1	20.440	22.690	21.644	21.746	1.306	-944	102	6,39%	23.371	93,05%	-1.625	3	7	23.371	-1.625
5	RO V/ Jakarta 2	16.473	17.204	17.224	17.277	805	73	53	4,89%	18.885	91,49%	-1.608	8	10	18.885	-1.608
6	RO VI/ Bandung	10.950	11.892	11.699	11.697	746	-195	-3	6,82%	12.494	93,62%	-797	9	6	12.494	-797
7	RO VII/ Semarang	15.386	17.124	16.601	16.568	1.183	-556	-33	7,69%	17.160	96,55%	-592	5	4	17.160	-592
8	RO VIII/ Surabaya	18.627	20.327	19.791	19.697	1.070	-630	-93	5,74%	21.492	91,65%	-1.795	6	9	21.492	-1.795
9	RO IX/ Kalimantan	11.487	12.035	12.170	12.154	667	119	-16	5,81%	13.073	92,97%	-919	10	8	13.073	-919
10	RO X/ Makassar	8.388	9.294	9.619	9.620	1.232	325	1	14,69%	9.786	98,30%	-166	4	3	9.786	-166

KINERJA DEPOSITO RO PER 16-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.704	2.715	-455	-5	10	-14,34%	3.231	84,03%	-516	6	10	3.231	-516
2	RO II/ Medan	6.675	7.262	7.054	7.052	377	-210	-2	5,65%	6.775	104,08%	276	3	3	6.775	276
3	RO III/ Palembang	5.648	5.150	5.171	5.225	-423	75	55	-7,48%	5.710	91,51%	-485	5	6	5.710	-485
4	RO IV/ Jakarta 1	56.623	74.312	72.326	72.900	16.277	-1.412	574	28,75%	56.864	128,20%	16.036	1	1	56.864	16.036
5	RO V/ Jakarta 2	24.971	23.690	23.218	23.218	-1.753	-472	0	-7,02%	25.177	92,22%	-1.959	10	5	25.177	-1.959
6	RO VI/ Bandung	7.080	6.625	6.423	6.450	-630	-175	27	-8,89%	7.248	88,99%	-798	8	8	7.248	-798
7	RO VII/ Semarang	8.321	7.859	7.710	7.697	-624	-162	-14	-7,50%	8.497	90,58%	-801	7	7	8.497	-801
8	RO VIII/ Surabaya	9.350	9.044	9.125	9.106	-244	62	-20	-2,61%	9.572	95,13%	-466	4	4	9.572	-466
9	RO IX/ Kalimantan	6.256	6.055	5.681	5.462	-794	-593	-218	-12,69%	6.368	85,77%	-906	9	9	6.368	-906
10	RO X/ Makassar	2.492	3.079	2.970	2.956	464	-123	-14	18,61%	2.575	114,78%	381	2	2	2.575	381

KINERJA CASA PER 16-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.437	17.381	1.512	479	-56	9,53%	18.197	95,51%	-817	5	5	18.197	-817
2	RO II/ Medan	14.238	16.257	16.260	16.305	2.067	48	45	14,52%	16.790	97,11%	-485	4	4	16.790	-485
3	RO III/ Palembang	14.369	16.699	16.804	17.011	2.642	312	207	18,39%	17.307	98,29%	-296	3	3	17.307	-296
4	RO IV/ Jakarta 1	53.399	59.716	60.129	60.176	6.777	460	47	12,69%	58.381	103,07%	1.795	2	2	58.381	1.795
5	RO V/ Jakarta 2	24.515	30.400	34.336	34.605	10.090	4.205	269	41,16%	29.067	119,05%	5.538	1	1	29.067	5.538
6	RO VI/ Bandung	13.415	15.282	14.904	14.874	1.459	-408	-30	10,88%	16.712	89,00%	-1.838	6	8	16.712	-1.838
7	RO VII/ Semarang	17.060	18.621	18.047	18.021	961	-600	-26	5,63%	20.085	89,73%	-2.064	9	7	20.085	-2.064
8	RO VIII/ Surabaya	21.434	23.193	22.851	22.788	1.354	-405	-63	6,32%	25.747	88,51%	-2.959	7	10	25.747	-2.959
9	RO IX/ Kalimantan	13.046	13.830	14.011	14.003	957	172	-8	7,33%	15.785	88,71%	-1.783	10	9	15.785	-1.783
10	RO X/ Makassar	9.524	10.796	10.827	10.815	1.291	19	-12	13,55%	11.592	93,30%	-776	8	6	11.592	-776

KINERJA PEMBIAYAN RETAIL RO PER 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP	
1	RO I/ Aceh	21.991	23.626	23.515	1.524	-111	6,93%	24.944	94,27%	-1.429	10	8	24.944	-1.429	
2	RO II/ Medan	16.720	18.994	19.115	2.395	121	14,32%	19.772	96,68%	-657	6	4	19.772	-657	
3	RO III/ Palembang	23.276	25.584	25.749	2.473	165	10,62%	26.652	96,61%	-903	5	6	26.652	-903	
4	RO IV/ Jakarta 1	26.533	29.889	30.202	3.669	313	13,83%	30.928	97,65%	-726	1	2	30.928	-726	
5	RO V/ Jakarta 2	22.100	24.525	24.660	2.560	135	11,58%	26.170	94,23%	-1.510	4	9	26.170	-1.510	
6	RO VI/ Bandung	15.442	17.473	17.614	2.172	141	14,07%	18.080	97,42%	-466	7	3	18.080	-466	
7	RO VII/ Semarang	14.637	16.121	16.206	1.569	86	10,72%	17.293	93,71%	-1.087	9	10	17.293	-1.087	
8	RO VIII/ Surabaya	25.055	27.753	27.970	2.915	217	11,63%	29.100	96,12%	-1.130	3	7	29.100	-1.130	
9	RO IX/ Kalimantan	16.731	18.488	18.609	1.878	120	11,22%	19.254	96,65%	-645	8	5	19.254	-645	
10	RO X/ Makassar	17.143	20.176	20.372	3.229	196	18,83%	20.344	100,14%		28	2	1	20.344	28

KINERJA CFG RO PER 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP	
1	RO I/ Aceh	12.099	13.336	13.310	1.211	-26	10,01%	13.620	97,72%	-310	6	4	13.620	-310	
2	RO II/ Medan	11.848	12.865	12.909	1.061	44	8,95%	13.259	97,36%	-350	7	6	13.259	-350	
3	RO III/ Palembang	15.275	16.512	16.572	1.297	59	8,49%	16.886	98,14%	-315	4	3	16.886	-315	
4	RO IV/ Jakarta 1	21.183	23.341	23.454	2.272	114	10,72%	23.667	99,10%	-213	1	2	23.667	-213	
5	RO V/ Jakarta 2	18.317	19.877	19.937	1.620	59	8,84%	20.885	95,46%	-948	3	10	20.885	-948	
6	RO VI/ Bandung	10.525	11.523	11.568	1.044	45	9,92%	11.879	97,39%	-310	8	5	11.879	-310	
7	RO VII/ Semarang	8.860	9.510	9.536	676	26	7,63%	9.959	95,75%	-423	9	9	9.959	-423	
8	RO VIII/ Surabaya	17.072	18.229	18.301	1.228	72	7,20%	18.876	96,95%	-575	5	7	18.876	-575	
9	RO IX/ Kalimantan	9.056	9.633	9.655	599	22	6,61%	10.047	96,09%	-392	10	8	10.047	-392	
10	RO X/ Makassar	13.189	14.975	15.036	1.847	61	14,01%	14.980	100,38%		56	2	1	14.980	56

KINERJA CFG - MITRAGUNA 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP	
1	RO I/ Aceh	8.770	9.655	9.635	865	-20	9,86%	9.826	98,06%	-191	4	3	9.826	-191	
2	RO II/ Medan	7.892	8.699	8.733	842	34	10,67%	8.940	97,68%	-207	5	4	8.940	-207	
3	RO III/ Palembang	8.300	9.201	9.243	942	42	11,35%	9.358	98,76%	-116	2	2	9.358	-116	
4	RO IV/ Jakarta 1	5.937	6.767	6.812	874	44	14,73%	7.007	97,21%	-195	3	6	7.007	-195	
5	RO V/ Jakarta 2	2.381	2.758	2.785	404	26	16,95%	3.244	85,84%	-460	10	10	3.244	-460	
6	RO VI/ Bandung	4.002	4.477	4.502	500	25	12,49%	4.758	94,63%	-256	8	9	4.758	-256	
7	RO VII/ Semarang	4.035	4.452	4.472	437	20	10,84%	4.683	95,49%	-211	9	8	4.683	-211	
8	RO VIII/ Surabaya	6.353	7.126	7.176	823	50	12,95%	7.361	97,49%	-185	6	5	7.361	-185	
9	RO IX/ Kalimantan	4.687	5.299	5.329	642	31	13,70%	5.484	97,18%	-154	7	7	5.484	-154	
10	RO X/ Makassar	7.625	8.922	8.976	1.351	54	17,72%	8.864	101,26%		112	1	1	8.864	112

KINERJA CFG - PENSIUN 16-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.933	2.104	2.098	166	-6	8,58%	2.164	96,95%	-66	2	4	2.164	-66
2	RO II/ Medan	1.545	1.605	1.600	54	-5	3,52%	1.665	96,08%	-65	6	8	1.665	-65
3	RO III/ Palembang	1.907	1.986	1.983	76	-3	3,97%	2.056	96,44%	-73	4	7	2.056	-73
4	RO IV/ Jakarta 1	440	462	461	20	-2	4,66%	486	94,71%	-26	9	9	486	-26
5	RO V/ Jakarta 2	329	369	368	39	-1	11,96%	377	97,66%	-9	8	2	377	-9
6	RO VI/ Bandung	782	847	849	67	2	8,59%	876	96,94%	-27	5	5	876	-27
7	RO VII/ Semarang	667	718	718	51	1	7,72%	743	96,64%	-25	7	6	743	-25
8	RO VIII/ Surabaya	3.688	3.793	3.789	101	-3	2,74%	3.894	97,30%	-105	3	3	3.894	-105
9	RO IX/ Kalimantan	1.703	1.690	1.683	-20	-8	-1,18%	1.807	93,13%	-124	10	10	1.807	-124
10	RO X/ Makassar	3.057	3.245	3.238	180	-7	5,90%	3.279	98,74%	-41	1	1	3.279	-41

KINERJA CFG - GRIYA 16-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	1.103	1.183	1.185	82	2	7,43%	1.233	96,12%	-48	8	9	1.233	-48
2	RO II/ Medan	1.954	1.973	1.985	31	12	1,60%	2.075	95,69%	-89	9	10	2.075	-89
3	RO III/ Palembang	4.680	4.790	4.809	129	19	2,76%	4.905	98,05%	-95	7	4	4.905	-95
4	RO IV/ Jakarta 1	14.108	15.226	15.287	1.179	60	8,36%	15.212	100,49%	75	1	1	15.212	75
5	RO V/ Jakarta 2	14.915	15.862	15.890	975	28	6,54%	16.299	97,49%	-409	2	6	16.299	-409
6	RO VI/ Bandung	5.339	5.746	5.761	422	15	7,90%	5.767	99,88%	-7	3	2	5.767	-7
7	RO VII/ Semarang	3.744	3.877	3.884	140	7	3,73%	3.975	97,71%	-91	6	5	3.975	-91
8	RO VIII/ Surabaya	6.450	6.574	6.598	148	24	2,29%	6.781	97,30%	-183	5	7	6.781	-183
9	RO IX/ Kalimantan	2.300	2.178	2.177	-123	-1	-5,33%	2.249	96,79%	-72	10	8	2.249	-72
10	RO X/ Makassar	2.241	2.447	2.456	215	9	9,59%	2.487	98,75%	-31	4	3	2.487	-31

KINERJA CFG - OTO 16-Dec-2025

No	RO	Posisi			Growth		Target			Rank YtD	Rank %Targ	Target Full Year		
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.			Posisi	GAP	
1	RO I/ Aceh	293	394	392	99	-2	33,73%	397	98,62%	-5	8	3	397	-5
2	RO II/ Medan	457	588	590	133	2	29,21%	579	101,99%	12	5	2	579	12
3	RO III/ Palembang	387	535	537	150	2	38,74%	567	94,66%	-30	4	5	567	-30
4	RO IV/ Jakarta 1	698	885	895	198	11	28,37%	963	93,00%	-67	2	6	963	-67
5	RO V/ Jakarta 2	692	888	894	202	6	29,18%	964	92,70%	-70	1	7	964	-70
6	RO VI/ Bandung	401	453	456	55	3	13,71%	478	95,50%	-22	9	4	478	-22
7	RO VII/ Semarang	414	463	462	48	-1	11,53%	558	82,79%	-96	10	10	558	-96
8	RO VIII/ Surabaya	580	737	737	157	1	27,01%	839	87,87%	-102	3	9	839	-102
9	RO IX/ Kalimantan	366	465	466	99	0	27,09%	508	91,77%	-42	7	8	508	-42
10	RO X/ Makassar	265	361	367	101	5	38,17%	350	104,84%	17	6	1	350	17

KINERJA PWG 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.500	759	3	102,50%	1.581	94,91%	-80	8	5	1.581	-80
2	RO II/ Medan	1.161	2.076	2.151	990	75	85,28%	2.222	96,83%	-70	4	3	2.222	-70
3	RO III/ Palembang	1.184	2.002	2.074	890	73	75,16%	2.270	91,37%	-196	6	6	2.270	-196
4	RO IV/ Jakarta 1	1.292	2.159	2.244	951	85	73,63%	2.692	83,35%	-448	5	9	2.692	-448
5	RO V/ Jakarta 2	923	1.586	1.640	717	55	77,64%	2.019	81,24%	-379	9	10	2.019	-379
6	RO VI/ Bandung	1.332	2.246	2.330	999	84	75,00%	2.320	100,43%	10	3	2	2.320	10
7	RO VII/ Semarang	978	1.686	1.743	765	57	78,23%	2.012	86,64%	-269	7	8	2.012	-269
8	RO VIII/ Surabaya	2.120	3.436	3.565	1.445	129	68,14%	3.693	96,51%	-129	1	4	3.693	-129
9	RO IX/ Kalimantan	1.142	1.729	1.772	630	43	55,12%	1.988	89,12%	-216	10	7	1.988	-216
10	RO X/ Makassar	1.952	3.167	3.280	1.328	113	68,05%	2.977	110,16%	302	2	1	2.977	302

KINERJA PWG - GADAI 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	484	241	0	98,92%	392	123,32%	91	8	1	392	91
2	RO II/ Medan	557	834	851	294	17	52,87%	752	113,12%	99	4	2	752	99
3	RO III/ Palembang	497	726	748	251	22	50,51%	718	104,30%	31	5	9	718	31
4	RO IV/ Jakarta 1	477	679	700	223	21	46,73%	685	102,17%	15	9	10	685	15
5	RO V/ Jakarta 2	381	564	582	201	18	52,87%	517	112,59%	65	10	4	517	65
6	RO VI/ Bandung	648	954	985	337	31	52,04%	912	108,05%	73	3	6	912	73
7	RO VII/ Semarang	398	634	647	249	13	62,64%	596	108,64%	51	7	5	596	51
8	RO VIII/ Surabaya	1.149	1.713	1.753	605	40	52,63%	1.654	106,01%	99	2	7	1.654	99
9	RO IX/ Kalimantan	593	836	844	251	8	42,32%	796	105,99%	48	6	8	796	48
10	RO X/ Makassar	1.480	2.122	2.153	673	31	45,49%	1.908	112,84%	245	1	3	1.908	245

KINERJA PWG CILEM 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.017	519	2	104,25%	1.189	85,54%	-172	7	5	1.189	-172
2	RO II/ Medan	605	1.243	1.300	696	58	115,12%	1.469	88,50%	-169	3	4	1.469	-169
3	RO III/ Palembang	687	1.276	1.326	639	50	93,00%	1.553	85,40%	-227	6	6	1.553	-227
4	RO IV/ Jakarta 1	815	1.480	1.544	729	64	89,36%	2.007	76,93%	-463	2	9	2.007	-463
5	RO V/ Jakarta 2	543	1.021	1.058	516	37	95,02%	1.502	70,45%	-444	9	10	1.502	-444
6	RO VI/ Bandung	684	1.292	1.345	662	53	96,75%	1.409	95,50%	-63	4	2	1.409	-63
7	RO VII/ Semarang	580	1.052	1.096	516	43	88,93%	1.416	77,39%	-320	8	8	1.416	-320
8	RO VIII/ Surabaya	971	1.723	1.811	840	89	86,49%	2.040	88,81%	-228	1	3	2.040	-228
9	RO IX/ Kalimantan	549	893	928	379	35	68,95%	1.192	77,85%	-264	10	7	1.192	-264
10	RO X/ Makassar	472	1.045	1.127	655	82	138,79%	1.069	105,37%	57	5	1	1.069	57

KINERJA SME RO 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.323	-262	-61	-10,14%	2.712	85,66%	-389	10	9	2.712	-389
2	RO II/ Medan	1.401	1.647	1.641	240	-6	17,12%	1.649	99,51%	-8	6	5	1.649	-8
3	RO III/ Palembang	2.436	2.496	2.505	69	9	2,82%	2.726	91,88%	-221	8	8	2.726	-221
4	RO IV/ Jakarta 1	2.158	2.553	2.665	508	112	23,52%	2.472	107,81%	193	2	1	2.472	193
5	RO V/ Jakarta 2	1.590	1.819	1.837	247	18	15,50%	1.877	97,84%	-40	5	7	1.877	-40
6	RO VI/ Bandung	1.687	1.953	1.960	273	7	16,17%	1.858	105,47%	102	4	2	1.858	102
7	RO VII/ Semarang	1.820	2.041	2.037	217	-4	11,93%	2.050	99,37%	-13	7	6	2.050	-13
8	RO VIII/ Surabaya	2.055	2.368	2.359	303	-9	14,75%	2.344	100,63%	15	3	4	2.344	15
9	RO IX/ Kalimantan	5.131	5.704	5.750	619	46	12,06%	5.597	102,73%	153	1	3	5.597	153
10	RO X/ Makassar	769	787	806	36	19	4,73%	947	85,05%	-142	9	10	947	-142

KINERJA MBG 16-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.381	-184	-27	-2,81%	7.031	90,77%	-649	10	3	7.031	-649
2	RO II/ Medan	2.310	2.406	2.415	104	8	4,51%	2.643	91,37%	-228	2	2	2.643	-228
3	RO III/ Palembang	4.380	4.573	4.597	217	24	4,96%	4.769	96,40%	-172	1	1	4.769	-172
4	RO IV/ Jakarta 1	1.900	1.837	1.839	-62	2	-3,26%	2.096	87,71%	-258	7	8	2.096	-258
5	RO V/ Jakarta 2	1.269	1.244	1.246	-23	2	-1,84%	1.389	89,69%	-143	5	4	1.389	-143
6	RO VI/ Bandung	1.898	1.751	1.755	-143	5	-7,54%	2.022	86,79%	-267	9	10	2.022	-267
7	RO VII/ Semarang	2.980	2.883	2.890	-89	7	-3,00%	3.273	88,32%	-382	8	7	3.273	-382
8	RO VIII/ Surabaya	3.807	3.720	3.746	-61	26	-1,61%	4.187	89,46%	-441	6	5	4.187	-441
9	RO IX/ Kalimantan	1.401	1.422	1.432	31	9	2,18%	1.621	88,32%	-189	3	6	1.621	-189
10	RO X/ Makassar	1.233	1.248	1.250	17	3	1,37%	1.439	86,86%	-189	4	9	1.439	-189

KINERJA AREA



KINERJA DPK AREA PER 16-Dec-2025														
No	Area					Growth			Growth (%)	Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	7.470	7.672	7.941	7.948	479	276	8	6,41%				13	
2	Area Lhokseumawe	8.074	8.067	8.232	8.225	150	157	-7	1,86%				32	
3	Area Meulaboh	3.494	3.882	3.969	3.922	428	40	-47	12,26%				15	
4	Area Batam	2.849	3.274	3.235	3.258	409	-16	22	14,35%				16	
5	Area Medan Kota	5.356	6.158	6.117	6.131	775	-27	14	14,48%				9	
6	Area Medan Raya	2.641	2.872	2.894	2.890	249	18	-4	9,44%				26	
7	Area Pekanbaru	7.557	8.546	8.409	8.415	858	-131	6	11,35%				8	
8	Area Pematangsiantar	2.510	2.668	2.659	2.663	153	-5	4	6,10%				31	
9	Area Bandar Lampung	3.931	4.259	4.191	4.189	258	-70	-3	6,55%				25	
10	Area Bengkulu	2.130	2.493	2.669	2.706	575	213	36	27,00%				12	
11	Area Jambi	2.705	3.237	3.148	3.178	473	-59	30	17,50%				14	
12	Area Padang	3.909	4.248	4.213	4.224	315	-23	11	8,06%				20	
13	Area Palembang	7.341	7.612	7.753	7.940	598	328	187	8,15%				11	
14	Area Banten	10.556	12.172	11.570	11.573	1.017	-599	4	9,64%				7	
15	Area Bekasi	8.947	9.796	8.952	8.891	-56	-904	-61	-0,63%				40	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.217	9.197	1.824	-302	-20	24,73%				5	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.718	13.732	1.912	-2.163	14	16,17%				4	
18	Area Jakarta Rawamangun	10.100	10.103	10.421	10.291	192	189	-129	1,90%				30	
19	Area Jakarta Thamrin	61.226	76.564	78.578	79.391	18.165	2.827	813	29,67%				1	
20	Area Bogor	8.049	7.662	7.652	7.678	-371	16	27	-4,61%				43	
21	Area Depok	6.943	6.872	6.965	6.929	-15	57	-36	-0,21%				35	
22	Area Jakarta Fatmawati	11.619	13.960	13.417	13.736	2.117	-224	320	18,22%				3	
23	Area Jakarta Pondok Indah	8.481	8.793	8.121	8.181	-300	-611	60	-3,54%				42	
24	Area Jakarta Saharjo	8.231	11.230	16.106	15.971	7.740	4.742	-134	94,04%				2	
25	Area Tangerang Selatan	6.162	5.574	5.294	5.328	-834	-246	34	-13,53%				45	
26	Area Bandung Kota	9.788	10.510	9.974	9.981	193	-529	6	1,97%				29	
27	Area Bandung Raya	5.837	6.275	6.179	6.176	339	-99	-3	5,81%				18	
28	Area Cirebon	4.870	5.123	5.174	5.167	297	44	-7	6,11%				22	
29	Area Purwokerto	3.175	3.446	3.378	3.371	196	-75	-7	6,17%				28	
30	Area Semarang Kota	7.056	7.135	7.008	7.008	-48	-127	-0	-0,68%				38	
31	Area Pekalongan	3.560	3.638	3.134	3.113	-446	-525	-21	-12,54%				44	
32	Area Solo	4.925	5.259	5.234	5.229	304	-30	-5	6,17%				21	
33	Area Yogyakarta	6.665	7.001	7.004	6.996	331	-5	-8	4,97%				19	
34	Area Denpasar	3.788	4.181	4.137	4.133	345	-49	-4	9,10%				17	
35	Area Jember	2.822	2.836	2.848	2.846	24	10	-2	0,85%				34	
36	Area Kediri	4.155	4.089	4.103	4.089	-67	-0	-14	-1,60%				41	
37	Area Malang	4.575	5.295	5.296	5.282	706	-13	-14	15,44%				10	
38	Area Surabaya Kota	7.814	7.742	7.751	7.793	-20	52	43	-0,26%				37	
39	Area Surabaya Raya	7.629	8.094	7.843	7.751	122	-343	-92	1,60%				33	
40	Area Balikpapan	8.442	8.723	8.623	8.427	-15	-296	-196	-0,18%				36	
41	Area Banjarmasin	7.270	7.461	7.518	7.497	227	36	-22	3,12%				27	
42	Area Pontianak	3.590	3.702	3.550	3.541	-49	-161	-9	-1,35%				39	
43	Area Makassar	6.449	7.518	7.693	7.665	1.217	148	-27	18,86%				6	
44	Area Manado	2.345	2.927	2.605	2.609	265	-318	4	11,28%				24	
45	Area Palu	3.223	3.431	3.499	3.497	274	66	-2	8,49%				23	

KINERJA GIRO AREA PER 16-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.246	1.248	63	120	3	5,31%					24	
2	Area Lhokseumawe	528	575	552	535	6	-40	-17	1,23%					33	
3	Area Meulaboh	326	384	411	404	77	19	-7	23,70%					21	
4	Area Batam	238	419	431	443	204	24	12	85,73%					11	
5	Area Medan Kota	315	437	519	517	202	80	-1	64,21%					12	
6	Area Medan Raya	156	129	165	164	8	35	-2	5,11%					32	
7	Area Pekanbaru	1.111	1.414	1.357	1.370	259	-44	13	23,32%					10	
8	Area Pematangsiantar	74	49	36	36	-38	-12	-0	-50,91%					38	
9	Area Bandar Lampung	474	458	463	464	-10	6	2	-2,02%					34	
10	Area Bengkulu	144	93	274	310	166	217	36	115,08%					15	
11	Area Jambi	173	181	155	162	-11	-19	7	-6,31%					35	
12	Area Padang	270	313	305	300	30	-14	-5	11,12%					29	
13	Area Palembang	698	2.010	1.998	2.128	1.429	118	129	204,68%					4	
14	Area Banten	2.097	3.722	3.795	3.797	1.700	75	1	81,09%					3	
15	Area Bekasi	834	871	892	894	60	22	1	7,13%					26	
16	Area Jakarta Kebon Jeruk	636	1.900	1.842	1.802	1.166	-98	-40	183,17%					5	
17	Area Jakarta Kelapa Gading	576	781	641	657	80	-124	15	13,94%					19	
18	Area Jakarta Rawamangun	2.444	2.574	2.907	2.766	322	192	-141	13,15%					8	
19	Area Jakarta Thamrin	26.371	27.178	28.408	28.515	2.144	1.337	108	8,13%					2	
20	Area Bogor	684	784	748	755	71	-29	6	10,31%					22	
21	Area Depok	721	994	1.042	1.006	286	13	-35	39,66%					9	
22	Area Jakarta Fatmawati	2.301	3.158	3.074	3.361	1.061	203	287	46,11%					6	
23	Area Jakarta Pondok Indah	957	1.238	852	900	-57	-338	48	-5,94%					39	
24	Area Jakarta Saharjo	2.794	6.112	10.762	10.667	7.873	4.555	-96	281,81%					1	
25	Area Tangerang Selatan	586	910	633	639	53	-272	6	8,98%					28	
26	Area Bandung Kota	1.112	2.126	1.914	1.904	792	-222	-10	71,25%					7	
27	Area Bandung Raya	810	783	753	751	-59	-32	-2	-7,24%					41	
28	Area Cirebon	543	481	538	522	-21	41	-16	-3,78%					37	
29	Area Purwokerto	215	155	155	157	-58	2	2	-27,02%					40	
30	Area Semarang Kota	684	498	458	459	-225	-39	1	-32,93%					45	
31	Area Pekalongan	200	174	191	185	-15	11	-6	-7,37%					36	
32	Area Solo	221	228	225	229	8	2	5	3,65%					31	
33	Area Yogyakarta	355	442	417	423	68	-19	5	19,21%					23	
34	Area Denpasar	281	237	214	218	-64	-19	4	-22,64%					42	
35	Area Jember	67	111	122	124	56	13	2	83,76%					27	
36	Area Kediri	248	132	159	151	-97	19	-8	-39,01%					43	
37	Area Malang	232	371	386	394	162	23	8	69,92%					16	
38	Area Surabaya Kota	947	1.030	991	1.007	60	-23	16	6,29%					25	
39	Area Surabaya Raya	1.031	986	1.189	1.198	167	212	9	16,19%					14	
40	Area Balikpapan	580	682	665	665	85	-17	-0	14,59%					18	
41	Area Banjarmasin	548	639	739	743	195	105	4	35,67%					13	
42	Area Pontianak	431	475	437	440	9	-34	4	2,20%					30	
43	Area Makassar	474	648	560	554	80	-94	-6	16,85%					20	
44	Area Manado	244	540	332	330	86	-209	-1	35,31%					17	
45	Area Palu	418	314	316	311	-107	-3	-5	-25,67%					44	

KINERJA TABUNGAN AREA PER 16-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.605	5.610	513	179	5	10,06%					3	
2	Area Lhokseumawe	5.942	6.260	6.421	6.427	485	168	6	8,16%					4	
3	Area Meulaboh	2.789	3.123	3.202	3.156	367	34	-46	13,17%					7	
4	Area Batam	1.733	1.904	1.886	1.896	163	-8	10	9,42%					33	
5	Area Medan Kota	2.242	2.410	2.420	2.435	193	25	15	8,60%					27	
6	Area Medan Raya	1.804	1.981	1.985	1.980	177	-0	-5	9,81%					30	
7	Area Pekanbaru	4.778	5.505	5.441	5.439	661	-66	-2	13,83%					2	
8	Area Pematangsiantar	1.787	2.009	2.021	2.025	238	16	4	13,33%					19	
9	Area Bandar Lampung	2.833	3.073	3.037	3.033	201	-40	-4	7,09%					26	
10	Area Bengkulu	1.512	1.615	1.590	1.590	78	-25	0	5,16%					41	
11	Area Jambi	1.922	2.212	2.154	2.176	255	-36	23	13,25%					17	
12	Area Padang	2.662	2.851	2.881	2.897	235	46	16	8,85%					20	
13	Area Palembang	3.683	3.894	3.948	3.952	269	58	3	7,30%					15	
14	Area Banten	4.051	4.150	4.010	4.008	-43	-141	-1	-1,06%					45	
15	Area Bekasi	4.951	5.551	5.165	5.161	211	-389	-3	4,25%					24	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.551	2.560	220	-82	9	9,41%					23	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.477	2.475	482	136	-2	24,17%					5	
18	Area Jakarta Rawamangun	3.266	3.716	3.414	3.429	163	-287	14	4,99%					34	
19	Area Jakarta Thamrin	3.839	4.293	4.028	4.112	273	-181	85	7,11%					12	
20	Area Bogor	4.124	4.361	4.300	4.316	192	-45	15	4,65%					28	
21	Area Depok	3.364	3.471	3.524	3.526	163	56	2	4,84%					35	
22	Area Jakarta Fatmawati	2.449	2.443	2.464	2.484	35	41	20	1,43%					43	
23	Area Jakarta Pondok Indah	2.483	2.688	2.657	2.693	210	5	36	8,44%					25	
24	Area Jakarta Saharjo	1.724	1.818	1.863	1.841	117	24	-21	6,79%					38	
25	Area Tangerang Selatan	2.328	2.423	2.417	2.417	88	-7	0	3,80%					40	
26	Area Bandung Kota	4.312	4.850	4.766	4.780	469	-69	15	10,87%					6	
27	Area Bandung Raya	3.375	3.596	3.543	3.542	168	-53	-1	4,97%					32	
28	Area Cirebon	3.264	3.446	3.390	3.374	110	-72	-17	3,37%					39	
29	Area Purwokerto	2.153	2.510	2.451	2.441	288	-69	-11	13,36%					10	
30	Area Semarang Kota	3.815	4.197	4.036	4.038	223	-158	2	5,84%					21	
31	Area Pekalongan	2.059	2.564	2.254	2.239	180	-324	-15	8,76%					29	
32	Area Solo	3.209	3.493	3.487	3.478	270	-14	-9	8,41%					13	
33	Area Yogyakarta	4.150	4.361	4.372	4.371	222	11	-1	5,35%					22	
34	Area Denpasar	2.751	3.056	3.063	3.068	317	11	5	11,52%					8	
35	Area Jember	1.982	2.196	2.229	2.227	245	31	-2	12,35%					18	
36	Area Kediri	2.848	2.986	2.988	2.990	142	4	2	4,97%					36	
37	Area Malang	2.849	3.247	3.144	3.138	289	-109	-6	10,15%					9	
38	Area Surabaya Kota	3.584	3.685	3.597	3.611	27	-74	14	0,75%					44	
39	Area Surabaya Raya	4.613	5.157	4.770	4.664	51	-493	-106	1,09%					42	
40	Area Balikpapan	4.745	4.974	5.004	5.007	262	33	3	5,53%					16	
41	Area Banjarmasin	4.620	4.844	4.906	4.890	270	46	-16	5,84%					14	
42	Area Pontianak	2.122	2.218	2.260	2.257	135	39	-3	6,37%					37	
43	Area Makassar	4.397	5.044	5.186	5.174	777	130	-12	17,67%					1	
44	Area Manado	1.697	1.767	1.865	1.870	172	103	4	10,14%					31	
45	Area Palu	2.293	2.484	2.568	2.577	283	93	9	12,35%					11	

KINERJA DEPOSITO AREA PER 16-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.090	1.090	-97	-22	0	-8,17%					27	
2	Area Lhokseumawe	1.604	1.232	1.259	1.263	-341	30	4	-21,27%					36	
3	Area Meulaboh	379	375	356	362	-16	-13	6	-4,35%					21	
4	Area Batam	878	951	919	919	41	-32	1	4,71%					17	
5	Area Medan Kota	2.799	3.311	3.179	3.179	380	-132	0	13,59%					5	
6	Area Medan Raya	681	762	744	746	64	-17	2	9,46%					15	
7	Area Pekanbaru	1.668	1.627	1.611	1.606	-62	-21	-5	-3,71%					25	
8	Area Pematangsiantar	649	610	602	602	-47	-9	0	-7,27%					24	
9	Area Bandar Lampung	625	728	692	691	66	-37	-0	10,62%					14	
10	Area Bengkulu	475	785	806	806	331	21	0	69,83%					7	
11	Area Jambi	610	845	840	840	230	-5	0	37,60%					10	
12	Area Padang	978	1.083	1.027	1.028	50	-56	1	5,08%					16	
13	Area Palembang	2.960	1.708	1.806	1.860	-1.100	152	54	-37,15%					45	
14	Area Banten	4.408	4.301	3.765	3.768	-640	-533	4	-14,52%					42	
15	Area Bekasi	3.162	3.373	2.895	2.836	-326	-537	-59	-10,31%					35	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.824	4.836	438	-122	11	9,96%					4	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.599	10.600	1.350	-2.174	0	14,59%					2	
18	Area Jakarta Rawamangun	4.389	3.813	4.099	4.097	-293	284	-2	-6,67%					34	
19	Area Jakarta Thamrin	31.015	45.092	46.143	46.763	15.748	1.671	620	50,77%					1	
20	Area Bogor	3.241	2.517	2.603	2.608	-633	90	5	-19,54%					41	
21	Area Depok	2.859	2.407	2.399	2.396	-463	-11	-3	-16,20%					39	
22	Area Jakarta Fatmawati	6.870	8.359	7.878	7.890	1.021	-468	12	14,86%					3	
23	Area Jakarta Pondok Indah	5.041	4.866	4.613	4.588	-453	-278	-25	-8,98%					38	
24	Area Jakarta Saharjo	3.713	3.300	3.480	3.463	-250	163	-17	-6,73%					32	
25	Area Tangerang Selatan	3.248	2.240	2.244	2.273	-975	32	28	-30,02%					43	
26	Area Bandung Kota	4.364	3.534	3.295	3.297	-1.068	-237	2	-24,46%					44	
27	Area Bandung Raya	1.652	1.896	1.883	1.883	230	-14	-0	13,92%					9	
28	Area Cirebon	1.063	1.195	1.245	1.271	208	75	26	19,56%					11	
29	Area Purwokerto	807	781	772	773	-33	-8	1	-4,15%					22	
30	Area Semarang Kota	2.557	2.440	2.514	2.511	-46	71	-3	-1,79%					23	
31	Area Pekalongan	1.301	900	689	689	-612	-211	0	-47,05%					40	
32	Area Solo	1.495	1.538	1.521	1.521	26	-17	-0	1,74%					19	
33	Area Yogyakarta	2.161	2.199	2.214	2.202	41	3	-12	1,90%					18	
34	Area Denpasar	756	888	860	848	92	-41	-12	12,12%					13	
35	Area Jember	773	529	497	496	-277	-34	-1	-35,87%					33	
36	Area Kediri	1.059	971	956	948	-112	-23	-8	-10,54%					29	
37	Area Malang	1.495	1.677	1.766	1.750	255	73	-15	17,07%					8	
38	Area Surabaya Kota	3.282	3.027	3.163	3.175	-107	148	12	-3,25%					28	
39	Area Surabaya Raya	1.985	1.951	1.884	1.889	-96	-62	5	-4,81%					26	
40	Area Balikpapan	3.117	3.068	2.954	2.755	-362	-313	-199	-11,62%					37	
41	Area Banjarmasin	2.102	1.978	1.873	1.864	-238	-115	-9	-11,33%					31	
42	Area Pontianak	1.037	1.009	853	843	-193	-166	-10	-18,65%					30	
43	Area Makassar	1.578	1.826	1.947	1.938	360	112	-9	22,80%					6	
44	Area Manado	403	621	408	409	6	-211	1	1,53%					20	
45	Area Palu	511	633	615	609	98	-24	-6	19,16%					12	

KINERJA CASA PER 16-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	15-Dec-25	16-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	6.283	6.559	6.851	6.858	576	299	7	9,16%					10	
2	Area Lhokseumawe	6.471	6.835	6.973	6.962	492	127	-11	7,60%					12	
3	Area Meulaboh	3.115	3.507	3.613	3.560	445	53	-53	14,28%					17	
4	Area Batam	1.971	2.323	2.317	2.339	367	16	22	18,64%					19	
5	Area Medan Kota	2.557	2.848	2.938	2.952	395	105	14	15,45%					18	
6	Area Medan Raya	1.959	2.110	2.150	2.144	185	35	-6	9,43%					35	
7	Area Pekanbaru	5.889	6.919	6.798	6.809	920	-110	11	15,62%					8	
8	Area Pematangsiantar	1.861	2.058	2.057	2.061	200	4	4	10,77%					33	
9	Area Bandar Lampung	3.306	3.531	3.500	3.498	191	-34	-2	5,78%					34	
10	Area Bengkulu	1.656	1.708	1.864	1.900	244	192	36	14,72%					29	
11	Area Jambi	2.094	2.392	2.308	2.338	244	-55	30	11,64%					30	
12	Area Padang	2.931	3.164	3.186	3.197	265	32	11	9,06%					25	
13	Area Palembang	4.381	5.904	5.947	6.079	1.698	176	133	38,76%					3	
14	Area Banten	6.148	7.871	7.805	7.805	1.657	-66	0	26,96%					4	
15	Area Bekasi	5.785	6.422	6.057	6.055	270	-367	-2	4,67%					24	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.393	4.362	1.386	-180	-31	46,56%					5	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.118	3.132	562	12	14	21,87%					11	
18	Area Jakarta Rawamangun	5.710	6.290	6.321	6.195	484	-95	-127	8,48%					13	
19	Area Jakarta Thamrin	30.210	31.471	32.435	32.628	2.418	1.157	193	8,00%					2	
20	Area Bogor	4.808	5.145	5.049	5.070	262	-74	22	5,46%					26	
21	Area Depok	4.084	4.464	4.566	4.533	448	68	-33	10,98%					16	
22	Area Jakarta Fatmawati	4.750	5.601	5.538	5.846	1.096	244	307	23,07%					7	
23	Area Jakarta Pondok Indah	3.441	3.927	3.509	3.593	153	-333	84	4,44%					38	
24	Area Jakarta Saharjo	4.518	7.929	12.625	12.508	7.990	4.579	-117	176,85%					1	
25	Area Tangerang Selatan	2.914	3.334	3.049	3.055	141	-278	6	4,84%					40	
26	Area Bandung Kota	5.424	6.976	6.680	6.684	1.261	-292	5	23,24%					6	
27	Area Bandung Raya	4.184	4.379	4.296	4.293	109	-85	-3	2,61%					41	
28	Area Cirebon	3.807	3.928	3.929	3.896	89	-31	-32	2,35%					42	
29	Area Purwokerto	2.368	2.665	2.606	2.598	229	-67	-8	9,69%					31	
30	Area Semarang Kota	4.499	4.695	4.494	4.497	-2	-198	3	-0,05%					45	
31	Area Pekalongan	2.259	2.738	2.445	2.424	166	-314	-21	7,34%					37	
32	Area Solo	3.430	3.720	3.712	3.708	278	-13	-4	8,10%					23	
33	Area Yogyakarta	4.504	4.803	4.790	4.794	290	-9	4	6,44%					22	
34	Area Denpasar	3.032	3.293	3.277	3.285	253	-8	8	8,35%					28	
35	Area Jember	2.049	2.307	2.351	2.350	301	43	-1	14,69%					21	
36	Area Kediri	3.096	3.118	3.147	3.141	45	23	-6	1,45%					44	
37	Area Malang	3.080	3.618	3.530	3.531	451	-86	2	14,65%					15	
38	Area Surabaya Kota	4.532	4.715	4.588	4.618	86	-97	30	1,91%					43	
39	Area Surabaya Raya	5.644	6.142	5.958	5.862	217	-280	-97	3,85%					32	
40	Area Balikpapan	5.325	5.656	5.669	5.672	347	16	3	6,51%					20	
41	Area Banjarmasin	5.168	5.482	5.645	5.633	465	151	-12	9,00%					14	
42	Area Pontianak	2.553	2.693	2.697	2.698	145	5	1	5,67%					39	
43	Area Makassar	4.871	5.692	5.746	5.728	857	36	-18	17,59%					9	
44	Area Manado	1.942	2.306	2.197	2.200	258	-106	3	13,31%					27	
45	Area Palu	2.712	2.798	2.884	2.888	176	90	3	6,48%					36	

KINERJA PEMBIAYAN RETAIL AREA PER 16-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target	
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.706	493	-56	6,84%	8.217	93,78%	-511	23	37	
2	Area Lhokseumawe	8.448	8.964	8.924	475	-40	5,63%	9.774	91,31%	-850	24	42	
3	Area Meulaboh	6.330	6.900	6.885	555	-15	8,77%	7.109	96,86%	-223	18	19	
4	Area Batam	2.397	2.732	2.753	356	21	14,84%	2.901	94,88%	-148	38	30	
5	Area Medan Kota	2.545	2.985	3.006	461	21	18,11%	3.115	96,48%	-110	26	22	
6	Area Medan Raya	2.640	3.002	3.025	384	23	14,55%	3.143	96,23%	-118	35	25	
7	Area Pekanbaru	5.991	6.772	6.810	818	38	13,66%	6.974	97,65%	-164	6	12	
8	Area Pematangsiantar	3.146	3.503	3.522	376	19	11,94%	3.677	95,80%	-154	36	26	
9	Area Bandar Lampung	4.153	4.576	4.594	441	18	10,61%	4.866	94,40%	-272	29	32	
10	Area Bengkulu	3.643	4.148	4.183	540	35	14,83%	4.183	100,01%	0	19	7	
11	Area Jambi	4.260	4.605	4.627	367	22	8,62%	4.802	96,36%	-175	37	24	
12	Area Padang	4.496	4.936	4.967	471	31	10,47%	5.146	96,53%	-178	25	21	
13	Area Palembang	6.724	7.318	7.377	654	59	9,72%	7.656	96,37%	-278	10	23	
14	Area Banten	5.229	5.961	6.056	827	95	15,82%	6.046	100,16%	10	5	6	
15	Area Bekasi	5.457	6.086	6.089	633	3	11,60%	6.258	97,30%	-169	11	14	
16	Area Jakarta Kebon Jeruk	3.887	4.407	4.446	559	40	14,38%	4.565	97,41%	-118	17	13	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.110	622	129	17,84%	4.095	100,35%	14	12	4	
18	Area Jakarta Rawamangun	4.093	4.482	4.517	424	35	10,36%	4.797	94,16%	-280	31	33	
19	Area Jakarta Thamrin	4.380	4.972	4.983	603	11	13,78%	5.133	97,08%	-150	13	16	
20	Area Bogor	4.856	5.365	5.392	536	27	11,03%	5.744	93,86%	-352	21	36	
21	Area Depok	4.779	5.320	5.344	565	24	11,82%	5.531	96,63%	-187	16	20	
22	Area Jakarta Fatmawati	3.666	4.099	4.122	456	23	12,44%	4.325	95,31%	-203	28	28	
23	Area Jakarta Pondok Indah	3.011	3.417	3.451	440	34	14,61%	3.689	93,55%	-238	30	38	
24	Area Jakarta Saharjo	2.222	2.420	2.433	211	13	9,49%	2.694	90,30%	-261	44	45	
25	Area Tangerang Selatan	3.565	3.904	3.918	352	13	9,88%	4.263	91,91%	-345	39	40	
26	Area Bandung Kota	5.826	6.834	6.894	1.068	60	18,33%	6.833	100,90%	61	2	2	
27	Area Bandung Raya	5.409	5.976	6.004	594	27	10,99%	6.282	95,57%	-278	14	27	
28	Area Cirebon	4.206	4.662	4.716	510	53	12,13%	4.963	95,02%	-247	22	29	
29	Area Purwokerto	2.362	2.554	2.562	199	7	8,43%	2.806	91,28%	-245	45	43	
30	Area Semarang Kota	3.801	4.192	4.223	422	31	11,12%	4.029	104,82%	194	32	1	
31	Area Pekalongan	2.273	2.553	2.560	288	7	12,65%	2.726	93,91%	-166	41	35	
32	Area Solo	3.186	3.433	3.446	260	13	8,15%	3.706	92,99%	-260	42	39	
33	Area Yogyakarta	3.016	3.388	3.416	400	28	13,27%	3.634	94,00%	-218	34	34	
34	Area Denpasar	6.985	7.780	7.836	851	56	12,18%	7.855	99,76%	-19	4	9	
35	Area Jember	2.789	3.004	3.036	247	31	8,85%	3.319	91,46%	-283	43	41	
36	Area Kediri	3.187	3.458	3.483	296	25	9,29%	3.831	90,93%	-347	40	44	
37	Area Malang	3.372	3.748	3.784	413	36	12,24%	3.997	94,68%	-213	33	31	
38	Area Surabaya Kota	4.447	4.988	5.019	572	31	12,86%	5.176	96,97%	-157	15	18	
39	Area Surabaya Raya	4.275	4.773	4.812	536	38	12,54%	4.962	96,97%	-150	20	17	
40	Area Balikpapan	4.911	5.600	5.664	752	63	15,32%	5.676	99,79%	-12	7	8	
41	Area Banjarmasin	5.586	6.226	6.253	666	26	11,93%	6.391	97,84%	-138	9	11	
42	Area Pontianak	6.233	6.662	6.692	459	30	7,37%	6.882	97,25%	-189	27	15	
43	Area Makassar	7.265	8.778	8.869	1.604	91	22,08%	8.796	100,83%	73	1	3	
44	Area Manado	4.255	4.891	4.935	680	45	15,98%	4.990	98,90%	-55	8	10	
45	Area Palu	5.623	6.507	6.567	945	60	16,80%	6.551	100,25%	17	3	5	

KINERJA CFG AREA PER 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.001	421	-5	9,20%	5.143	97,25%	-141	9	19
2	Area Lhokseumawe	4.236	4.555	4.538	301	-18	7,11%	4.798	94,58%	-260	19	40
3	Area Meulaboh	3.283	3.774	3.771	488	-3	14,88%	3.680	102,48%	91	5	1
4	Area Batam	1.770	1.955	1.965	195	10	11,04%	2.003	98,13%	-38	29	16
5	Area Medan Kota	1.945	2.149	2.155	210	6	10,80%	2.206	97,66%	-52	26	18
6	Area Medan Raya	1.991	2.156	2.163	172	7	8,63%	2.212	97,80%	-49	34	17
7	Area Pekanbaru	3.886	4.212	4.228	342	16	8,80%	4.354	97,10%	-126	14	22
8	Area Pematangsiantar	2.256	2.392	2.397	141	5	6,26%	2.483	96,54%	-86	39	25
9	Area Bandar Lampung	2.629	2.775	2.777	148	2	5,63%	2.948	94,20%	-171	37	41
10	Area Bengkulu	2.332	2.632	2.644	312	13	13,36%	2.585	102,27%	59	18	2
11	Area Jambi	2.759	2.947	2.953	194	5	7,02%	2.987	98,83%	-35	30	12
12	Area Padang	3.150	3.331	3.335	185	4	5,86%	3.433	97,13%	-98	33	21
13	Area Palembang	4.405	4.828	4.863	459	36	10,41%	4.933	98,60%	-69	6	13
14	Area Banten	3.990	4.454	4.485	495	32	12,40%	4.443	100,94%	42	4	4
15	Area Bekasi	4.262	4.659	4.680	418	21	9,81%	4.747	98,58%	-68	10	14
16	Area Jakarta Kebon Jeruk	3.121	3.534	3.546	425	12	13,63%	3.519	100,77%	27	8	5
17	Area Jakarta Kelapa Gading	2.887	3.186	3.203	316	18	10,96%	3.218	99,55%	-14	16	8
18	Area Jakarta Rawamangun	3.247	3.470	3.482	235	12	7,24%	3.621	96,15%	-140	23	29
19	Area Jakarta Thamrin	3.676	4.039	4.058	382	20	10,40%	4.119	98,53%	-61	13	15
20	Area Bogor	3.846	4.215	4.235	389	20	10,12%	4.420	95,82%	-185	12	32
21	Area Depok	4.134	4.440	4.456	322	15	7,78%	4.623	96,38%	-167	15	26
22	Area Jakarta Fatmawati	3.130	3.399	3.411	281	11	8,97%	3.565	95,69%	-154	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.880	292	3	11,27%	3.033	94,96%	-153	20	38
24	Area Jakarta Saharjo	1.774	1.910	1.914	140	4	7,91%	2.040	93,84%	-126	40	43
25	Area Tangerang Selatan	2.845	3.035	3.041	196	6	6,90%	3.205	94,89%	-164	28	39
26	Area Bandung Kota	4.040	4.520	4.544	504	24	12,47%	4.577	99,27%	-33	3	10
27	Area Bandung Raya	3.720	4.025	4.034	315	9	8,46%	4.153	97,14%	-119	17	20
28	Area Cirebon	2.765	2.978	2.990	225	12	8,15%	3.149	94,97%	-158	24	37
29	Area Purwokerto	1.391	1.498	1.501	110	3	7,91%	1.574	95,37%	-73	43	35
30	Area Semarang Kota	2.188	2.353	2.358	170	6	7,78%	2.440	96,66%	-81	36	24
31	Area Pekalongan	1.372	1.476	1.479	107	3	7,82%	1.572	94,10%	-93	45	42
32	Area Solo	1.987	2.106	2.106	118	-0	5,96%	2.211	95,22%	-106	42	36
33	Area Yogyakarta	1.922	2.076	2.092	170	16	8,86%	2.162	96,74%	-70	35	23
34	Area Denpasar	4.931	5.308	5.324	393	16	7,97%	5.292	100,61%	32	11	6
35	Area Jember	1.963	2.063	2.071	108	8	5,50%	2.228	92,96%	-157	44	44
36	Area Kediri	2.053	2.190	2.199	146	9	7,13%	2.293	95,90%	-94	38	31
37	Area Malang	2.417	2.589	2.606	190	17	7,85%	2.725	95,66%	-118	31	34
38	Area Surabaya Kota	3.249	3.442	3.454	205	12	6,32%	3.589	96,23%	-135	27	28
39	Area Surabaya Raya	2.461	2.635	2.646	186	11	7,55%	2.749	96,28%	-102	32	27
40	Area Balikpapan	2.662	2.777	2.783	121	6	4,54%	3.007	92,53%	-225	41	45
41	Area Banjarmasin	3.058	3.276	3.277	219	2	7,17%	3.415	95,97%	-138	25	30
42	Area Pontianak	3.337	3.580	3.595	258	15	7,74%	3.625	99,17%	-30	22	11
43	Area Makassar	5.254	6.086	6.114	860	28	16,36%	6.040	101,23%	75	1	3
44	Area Manado	3.431	3.858	3.864	433	7	12,62%	3.889	99,37%	-25	7	9
45	Area Palu	4.503	5.032	5.058	555	26	12,32%	5.051	100,13%	7	2	7

KINERJA CFG - MITRAGUNA 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.499	320	-4	10,05%	3.569	98,02%	-71	7	15
2	Area Lhokseumawe	3.065	3.287	3.274	209	-13	6,82%	3.454	94,77%	-181	13	28
3	Area Meulaboh	2.526	2.865	2.862	336	-3	13,30%	2.802	102,15%	60	4	6
4	Area Batam	1.212	1.336	1.337	125	1	10,34%	1.384	96,59%	-47	24	24
5	Area Medan Kota	1.384	1.570	1.576	192	6	13,89%	1.578	99,89%	-2	14	9
6	Area Medan Raya	1.475	1.606	1.613	139	8	9,39%	1.638	98,46%	-25	21	12
7	Area Pekanbaru	2.498	2.751	2.764	266	13	10,65%	2.846	97,12%	-82	10	20
8	Area Pematangsiantar	1.324	1.437	1.443	120	6	9,04%	1.494	96,59%	-51	25	23
9	Area Bandar Lampung	1.178	1.294	1.297	119	3	10,10%	1.424	91,06%	-127	27	34
10	Area Bengkulu	1.452	1.722	1.733	280	10	19,31%	1.640	105,67%	93	9	2
11	Area Jambi	1.779	1.933	1.934	155	1	8,71%	1.926	100,45%	9	18	8
12	Area Padang	1.730	1.856	1.861	131	5	7,57%	1.910	97,42%	-49	23	18
13	Area Palembang	2.161	2.396	2.418	257	22	11,89%	2.458	98,34%	-41	11	13
14	Area Banten	1.324	1.493	1.507	183	14	13,81%	1.523	98,94%	-16	16	11
15	Area Bekasi	456	537	542	86	5	18,86%	657	82,43%	-115	35	44
16	Area Jakarta Kebon Jeri	1.087	1.219	1.222	136	3	12,49%	1.264	96,69%	-42	22	22
17	Area Jakarta Kelapa Gading	795	908	914	119	5	14,91%	936	97,62%	-22	28	17
18	Area Jakarta Rawamangun	564	619	627	62	7	11,07%	726	86,35%	-99	42	39
19	Area Jakarta Thamrin	1.711	1.990	2.000	289	10	16,88%	1.900	105,24%	100	8	3
20	Area Bogor	482	549	553	71	4	14,73%	632	87,48%	-79	39	38
21	Area Depok	292	376	379	88	4	30,03%	415	91,36%	-36	34	33
22	Area Jakarta Fatmawati	672	772	781	108	8	16,09%	923	84,60%	-142	30	42
23	Area Jakarta Pondok Indah	383	459	464	82	5	21,30%	541	85,75%	-77	36	40
24	Area Jakarta Saharjo	266	292	295	29	3	10,81%	365	80,88%	-70	44	45
25	Area Tangerang Selatan	286	311	312	26	1	9,26%	368	84,92%	-55	45	41
26	Area Bandung Kota	1.235	1.378	1.387	152	10	12,34%	1.483	93,54%	-96	19	31
27	Area Bandung Raya	1.214	1.397	1.402	188	5	15,50%	1.445	97,02%	-43	15	21
28	Area Cirebon	1.554	1.702	1.713	159	11	10,26%	1.830	93,62%	-117	17	30
29	Area Purwokerto	750	819	820	70	1	9,31%	858	95,57%	-38	40	27
30	Area Semarang Kota	1.035	1.147	1.152	117	5	11,30%	1.183	97,34%	-31	29	19
31	Area Pekalongan	570	623	625	55	2	9,67%	688	90,86%	-63	43	36
32	Area Solo	763	837	839	76	2	9,99%	895	93,75%	-56	38	29
33	Area Yogyakarta	918	1.027	1.037	119	10	12,97%	1.060	97,84%	-23	26	16
34	Area Denpasar	2.026	2.357	2.372	347	15	17,12%	2.217	107,02%	156	3	1
35	Area Jember	865	950	953	88	3	10,15%	1.026	92,83%	-74	33	32
36	Area Kediri	927	1.011	1.017	91	6	9,77%	1.062	95,82%	-44	32	26
37	Area Malang	492	551	559	67	8	13,60%	664	84,12%	-105	41	43
38	Area Surabaya Kota	989	1.064	1.070	81	6	8,18%	1.176	90,94%	-107	37	35
39	Area Surabaya Raya	1.055	1.193	1.205	150	12	14,19%	1.215	99,13%	-11	20	10
40	Area Balikpapan	1.543	1.640	1.645	102	5	6,58%	1.821	90,32%	-176	31	37
41	Area Banjarmasin	1.547	1.757	1.762	215	5	13,93%	1.833	96,11%	-71	12	25
42	Area Pontianak	1.598	1.902	1.923	325	21	20,35%	1.829	105,09%	93	6	4
43	Area Makassar	2.899	3.527	3.552	653	25	22,53%	3.447	103,06%	106	1	5
44	Area Manado	2.452	2.779	2.786	334	7	13,61%	2.833	98,34%	-47	5	14
45	Area Palu	2.274	2.616	2.638	364	22	16,00%	2.585	102,06%	53	2	7

KINERJA CFG - PENSIUN 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	628	37	-2	6,25%	674	93,15%	-46	5	32
2	Area Lhokseumawe	816	856	852	36	-4	4,45%	897	95,01%	-45	7	29
3	Area Meulaboh	525	618	618	92	0	17,60%	593	104,20%	25	2	3
4	Area Batam	95	99	98	3	-1	2,80%	115	85,14%	-17	34	41
5	Area Medan Kota	184	197	198	14	1	7,37%	206	95,86%	-9	18	22
6	Area Medan Raya	245	268	267	22	-1	8,92%	264	101,21%	3	12	6
7	Area Pekanbaru	550	560	559	9	-2	1,60%	589	94,77%	-31	24	30
8	Area Pematangsiantar	471	481	478	7	-3	1,57%	490	97,56%	-12	27	16
9	Area Bandar Lampung	200	212	212	11	-1	5,57%	228	92,58%	-17	20	35
10	Area Bengkulu	383	396	397	14	1	3,77%	416	95,40%	-19	17	25
11	Area Jambi	352	369	368	16	-1	4,62%	381	96,60%	-13	16	20
12	Area Padang	646	660	657	11	-2	1,73%	677	97,14%	-19	19	19
13	Area Palembang	326	349	349	23	0	6,94%	354	98,67%	-5	11	12
14	Area Banten	167	170	169	2	-1	1,06%	176	96,29%	-7	38	21
15	Area Bekasi	75	72	71	-4	-1	-5,94%	85	83,74%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,58%	49	90,86%	-4	33	38
17	Area Jakarta Kelapa Gac	49	53	53	3	0	7,05%	56	95,09%	-3	30	27
18	Area Jakarta Rawamanç	52	61	61	9	-0	18,13%	59	104,14%	2	22	4
19	Area Jakarta Thamrin	54	62	62	8	-0	13,92%	63	98,90%	-1	26	11
20	Area Bogor	166	185	184	18	-1	10,92%	183	100,25%	0	13	8
21	Area Depok	43	46	46	3	-0	7,96%	47	98,50%	-1	31	13
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,30%	24	113,15%	3	28	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,52%	18	98,45%	-0	36	14
24	Area Jakarta Saharjo	60	68	68	8	0	12,81%	74	92,16%	-6	25	37
25	Area Tangerang Selatan	23	25	25	1	0	5,77%	31	81,29%	-6	39	45
26	Area Bandung Kota	186	200	202	17	2	9,00%	211	95,82%	-9	15	23
27	Area Bandung Raya	284	316	316	33	0	11,45%	317	99,73%	-1	8	10
28	Area Cirebon	312	331	330	18	-0	5,76%	347	95,08%	-17	14	28
29	Area Purwokerto	189	219	218	29	-0	15,44%	202	108,17%	16	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,50%	117	83,73%	-19	40	44
31	Area Pekalongan	147	157	157	10	0	6,63%	161	97,42%	-4	21	18
32	Area Solo	86	90	90	5	-0	5,69%	101	89,40%	-11	29	40
33	Area Yogyakarta	146	154	155	9	0	6,26%	162	95,31%	-8	23	26
34	Area Denpasar	1.757	1.850	1.850	93	1	5,32%	1.843	100,41%	8	1	7
35	Area Jember	460	463	463	3	-0	0,56%	484	95,67%	-21	35	24
36	Area Kediri	614	643	643	29	1	4,77%	643	100,08%	1	9	9
37	Area Malang	265	268	268	3	-1	1,18%	289	92,81%	-21	32	34
38	Area Surabaya Kota	165	159	159	-7	-1	-4,10%	188	84,55%	-29	42	42
39	Area Surabaya Raya	427	409	406	-21	-3	-4,80%	449	90,52%	-43	45	39
40	Area Balikpapan	406	410	408	2	-2	0,44%	442	92,21%	-34	37	36
41	Area Banjarmasin	607	603	600	-7	-3	-1,15%	644	93,11%	-44	43	33
42	Area Pontianak	690	678	675	-15	-3	-2,17%	720	93,72%	-45	44	31
43	Area Makassar	1.048	1.110	1.109	60	-1	5,77%	1.132	97,96%	-23	4	15
44	Area Manado	674	759	758	84	-1	12,39%	741	102,28%	17	3	5
45	Area Palu	1.335	1.376	1.371	36	-5	2,73%	1.406	97,52%	-35	6	17

KINERJA CFG - GRIYA 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	771	49	1	6,78%	776	99,31%	-5	20	14
2	Area Lhokseumawe	235	255	256	21	1	9,13%	284	90,14%	-28	28	43
3	Area Meulaboh	146	158	158	12	-0	7,93%	172	91,62%	-14	32	41
4	Area Batam	392	436	445	53	9	13,49%	413	107,85%	32	19	1
5	Area Medan Kota	312	313	312	-0	-1	-0,01%	335	93,10%	-23	36	37
6	Area Medan Raya	237	233	232	-4	-0	-1,88%	256	90,82%	-23	37	42
7	Area Pekanbaru	596	601	605	9	4	1,56%	637	95,07%	-31	33	33
8	Area Pematangsiantar	417	391	391	-26	-0	-6,35%	434	89,93%	-44	42	44
9	Area Bandar Lampung	1.159	1.140	1.140	-18	-0	-1,60%	1.158	98,50%	-17	41	18
10	Area Bengkulu	450	436	436	-15	-0	-3,26%	473	92,20%	-37	40	40
11	Area Jambi	564	552	557	-7	4	-1,32%	587	94,89%	-30	39	34
12	Area Padang	702	727	727	26	1	3,63%	740	98,26%	-13	27	20
13	Area Palembang	1.805	1.935	1.949	144	15	7,98%	1.948	100,08%	2	9	10
14	Area Banten	2.325	2.580	2.593	268	12	11,54%	2.523	102,78%	70	3	4
15	Area Bekasi	3.620	3.908	3.922	303	14	8,36%	3.841	102,11%	81	2	6
16	Area Jakarta Kebon Jeruk	1.820	2.052	2.061	241	9	13,26%	1.992	103,47%	69	5	3
17	Area Jakarta Kelapa Gading	1.988	2.162	2.174	186	12	9,34%	2.136	101,75%	37	7	8
18	Area Jakarta Rawamangun	2.552	2.681	2.685	134	4	5,23%	2.718	98,80%	-33	10	16
19	Area Jakarta Thamrin	1.804	1.842	1.852	48	10	2,65%	2.002	92,52%	-150	21	39
20	Area Bogor	2.998	3.238	3.254	255	15	8,51%	3.360	96,84%	-106	4	26
21	Area Depok	3.661	3.838	3.847	186	9	5,08%	3.976	96,75%	-129	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.506	132	2	5,57%	2.511	99,82%	-4	12	12
23	Area Jakarta Pondok Indah	2.034	2.211	2.209	175	-2	8,60%	2.265	97,51%	-56	8	24
24	Area Jakarta Saharjo	1.377	1.469	1.470	93	1	6,79%	1.499	98,09%	-29	15	21
25	Area Tangerang Selatan	2.471	2.601	2.604	133	3	5,40%	2.688	96,87%	-84	11	25
26	Area Bandung Kota	2.459	2.774	2.787	328	13	13,32%	2.674	104,22%	113	1	2
27	Area Bandung Raya	2.072	2.133	2.136	64	3	3,10%	2.225	95,99%	-89	17	30
28	Area Cirebon	808	839	838	30	-1	3,71%	868	96,52%	-30	26	28
29	Area Purwokerto	411	415	418	7	3	1,61%	449	92,93%	-32	34	38
30	Area Semarang Kota	966	1.002	1.002	36	-0	3,76%	1.019	98,37%	-17	25	19
31	Area Pekalongan	508	547	547	39	1	7,68%	550	99,46%	-3	23	13
32	Area Solo	1.080	1.118	1.117	37	-2	3,40%	1.127	99,08%	-10	24	15
33	Area Yogyakarta	779	795	800	21	5	2,72%	829	96,46%	-29	29	29
34	Area Denpasar	1.062	990	989	-73	-1	-6,88%	1.105	89,55%	-116	45	45
35	Area Jember	585	583	589	4	6	0,69%	622	94,69%	-33	35	36
36	Area Kediri	429	441	444	15	3	3,48%	463	95,78%	-20	30	31
37	Area Malang	1.556	1.612	1.620	64	8	4,11%	1.622	99,86%	-2	18	11
38	Area Surabaya Kota	1.967	2.058	2.065	98	7	4,97%	2.056	100,43%	9	14	9
39	Area Surabaya Raya	852	890	892	40	2	4,75%	914	97,62%	-22	22	23
40	Area Balikpapan	580	571	573	-7	2	-1,21%	563	101,87%	11	38	7
41	Area Banjarmasin	706	652	651	-55	-1	-7,74%	688	94,70%	-36	43	35
42	Area Pontianak	1.013	955	952	-61	-3	-6,02%	999	95,36%	-46	44	32
43	Area Makassar	1.155	1.244	1.247	92	3	7,93%	1.265	98,61%	-18	16	17
44	Area Manado	282	295	295	13	0	4,74%	288	102,36%	7	31	5
45	Area Palu	804	908	914	110	6	13,69%	934	97,84%	-20	13	22

KINERJA CFG - OTO 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	% Target
1	Area Banda Aceh	87	104	103	16	-0	18,40%	123	84,22%	-19	32	34
2	Area Lhokseumawe	121	157	155	34	-2	28,50%	162	95,88%	-7	16	16
3	Area Meulaboh	85	133	133	48	-0	56,97%	113	118,26%	21	5	3
4	Area Batam	71	85	85	15	1	20,57%	91	93,87%	-6	34	20
5	Area Medan Kota	65	70	69	4	-0	6,55%	88	79,12%	-18	42	38
6	Area Medan Raya	34	50	50	16	-0	46,69%	53	94,20%	-3	33	19
7	Area Pekanbaru	243	300	301	58	0	23,87%	283	106,26%	18	2	7
8	Area Pematangsiantar	44	83	85	41	2	92,07%	64	132,35%	21	11	2
9	Area Bandar Lampung	92	129	128	36	-0	39,47%	137	93,30%	-9	13	22
10	Area Bengkulu	47	77	79	32	2	66,71%	57	138,24%	22	21	1
11	Area Jambi	64	92	94	30	1	46,92%	94	99,36%	-1	22	13
12	Area Padang	72	89	89	17	-0	23,71%	106	83,89%	-17	30	35
13	Area Palembang	112	148	148	35	-1	31,32%	173	85,40%	-25	14	32
14	Area Banten	174	210	216	42	6	24,23%	221	97,52%	-5	10	15
15	Area Bekasi	111	142	145	34	3	30,62%	164	88,28%	-19	18	27
16	Area Jakarta Kebon Jeruk	173	218	218	46	-0	26,43%	214	101,99%	4	6	11
17	Area Jakarta Kelapa Gading	54	63	63	9	0	15,88%	90	70,02%	-27	39	41
18	Area Jakarta Rawamangun	79	108	109	30	0	37,42%	119	91,36%	-10	24	23
19	Area Jakarta Thamrin	107	144	145	38	0	35,53%	154	93,76%	-10	12	21
20	Area Bogor	199	244	244	45	1	22,59%	244	100,02%	0	7	12
21	Area Depok	139	180	183	44	3	32,04%	185	99,17%	-2	8	14
22	Area Jakarta Fatmawati	63	96	97	34	1	54,56%	107	90,42%	-10	17	26
23	Area Jakarta Pondok Indah	156	189	189	33	-0	21,09%	208	90,80%	-19	20	24
24	Area Jakarta Saharjo	71	81	81	10	0	14,65%	103	79,07%	-21	37	39
25	Area Tangerang Selatan	65	98	100	35	2	54,14%	118	84,63%	-18	15	33
26	Area Bandung Kota	160	168	168	7	-0	4,49%	209	80,12%	-42	40	37
27	Area Bandung Raya	150	178	180	30	2	19,80%	166	108,68%	14	23	4
28	Area Cirebon	91	107	109	18	2	19,92%	103	105,55%	6	29	9
29	Area Purwokerto	41	45	45	4	-0	10,57%	65	69,58%	-20	41	42
30	Area Semarang Kota	88	107	107	19	-0	20,99%	121	88,13%	-14	28	28
31	Area Pekalongan	147	150	150	3	-0	2,28%	173	86,80%	-23	43	30
32	Area Solo	59	61	60	1	-1	1,10%	88	67,60%	-29	45	44
33	Area Yogyakarta	79	100	100	21	-0	26,39%	111	90,50%	-11	27	25
34	Area Denpasar	86	111	112	26	1	30,54%	128	87,71%	-16	25	29
35	Area Jember	53	67	67	14	-0	25,70%	96	69,40%	-29	35	43
36	Area Kediri	83	95	95	12	-1	14,09%	125	75,56%	-31	36	40
37	Area Malang	104	158	160	56	2	53,50%	150	106,86%	10	3	5
38	Area Surabaya Kota	128	162	161	33	-1	26,25%	170	94,84%	-9	19	18
39	Area Surabaya Raya	127	143	143	16	0	12,65%	170	83,85%	-28	31	36
40	Area Balikpapan	132	156	157	25	0	18,59%	181	86,40%	-25	26	31
41	Area Banjarmasin	199	264	264	66	-0	33,01%	249	105,91%	15	1	8
42	Area Pontianak	36	45	45	9	-0	25,63%	77	58,64%	-32	38	45
43	Area Makassar	152	204	206	54	2	35,92%	196	105,01%	10	4	10
44	Area Manado	23	25	25	2	1	10,49%	27	95,22%	-1	44	17
45	Area Palu	91	132	135	44	3	48,92%	127	106,59%	8	9	6

KINERJA PWG - AREA 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	457	224	2	96,29%	524	87,32%	-66	14	28
2	Area Lhokseumawe	317	668	666	349	-2	110,01%	667	99,85%	-1	4	11
3	Area Meulaboh	191	375	377	186	3	97,63%	390	96,68%	-13	21	15
4	Area Batam	193	324	333	140	9	72,50%	363	91,86%	-30	35	22
5	Area Medan Kota	252	434	449	197	15	78,07%	453	99,17%	-4	16	13
6	Area Medan Raya	201	357	372	171	15	84,95%	371	100,03%	0	26	10
7	Area Pekanbaru	256	539	563	307	24	120,09%	601	93,67%	-38	8	19
8	Area Pematangsiantar	259	423	434	175	11	67,71%	433	100,20%	1	24	9
9	Area Bandar Lampung	257	452	468	211	17	82,23%	512	91,46%	-44	15	23
10	Area Bengkulu	148	274	286	138	12	93,03%	313	91,41%	-27	36	24
11	Area Jambi	214	360	373	159	13	74,02%	401	92,96%	-28	30	20
12	Area Padang	305	483	499	194	16	63,43%	529	94,40%	-30	18	18
13	Area Palembang	259	433	448	189	15	72,71%	515	86,93%	-67	20	30
14	Area Banten	231	462	487	256	25	110,50%	489	99,67%	-2	11	12
15	Area Bekasi	237	401	413	176	12	74,00%	475	86,97%	-62	23	29
16	Area Jakarta Kebon Jeru	224	334	347	123	13	55,13%	437	79,43%	-90	39	40
17	Area Jakarta Kelapa Gac	185	295	306	121	11	65,15%	386	79,33%	-80	40	41
18	Area Jakarta Rawamang	198	324	332	135	8	68,20%	440	75,45%	-108	37	44
19	Area Jakarta Thamrin	217	342	358	141	16	65,16%	465	77,01%	-107	34	42
20	Area Bogor	168	306	319	151	13	89,86%	392	81,23%	-74	31	37
21	Area Depok	198	351	359	162	8	81,79%	401	89,54%	-42	29	25
22	Area Jakarta Fatmawati	144	249	257	113	8	78,77%	313	82,16%	-56	41	35
23	Area Jakarta Pondok Ind	145	233	243	99	11	68,23%	328	74,23%	-84	44	45
24	Area Jakarta Saharjo	134	217	225	92	9	68,57%	296	76,18%	-71	45	43
25	Area Tangerang Selatan	136	230	237	101	6	74,24%	289	81,90%	-52	43	36
26	Area Bandung Kota	461	823	850	389	27	84,47%	807	105,36%	43	3	4
27	Area Bandung Raya	408	672	695	287	23	70,30%	749	92,75%	-54	9	21
28	Area Cirebon	463	751	785	322	35	69,71%	764	102,76%	21	6	6
29	Area Purwokerto	116	211	219	103	8	88,84%	255	86,22%	-35	42	32
30	Area Semarang Kota	276	455	472	196	17	71,03%	545	86,48%	-74	17	31
31	Area Pekalongan	154	286	299	145	13	94,51%	294	101,65%	5	33	7
32	Area Solo	180	297	309	129	12	71,45%	383	80,62%	-74	38	38
33	Area Yogyakarta	252	437	444	192	7	76,12%	534	83,06%	-90	19	33
34	Area Denpasar	712	1.067	1.103	391	36	54,88%	1.073	102,80%	30	2	5
35	Area Jember	189	351	371	182	20	96,25%	388	95,82%	-16	22	17
36	Area Kediri	176	327	344	169	17	96,03%	387	88,88%	-43	27	26
37	Area Malang	238	390	407	169	17	70,72%	461	88,32%	-54	28	27
38	Area Surabaya Kota	361	623	640	279	17	77,22%	666	96,19%	-25	10	16
39	Area Surabaya Raya	443	678	698	255	20	57,61%	719	97,17%	-20	12	14
40	Area Balikpapan	493	783	800	308	18	62,46%	796	100,60%	5	7	8
41	Area Banjarmasin	370	525	544	174	18	47,09%	675	80,56%	-131	25	39
42	Area Pontianak	280	421	428	148	7	52,83%	518	82,64%	-90	32	34
43	Area Makassar	1.042	1.723	1.783	741	60	71,08%	1.611	110,68%	172	1	2
44	Area Manado	418	635	657	239	22	57,29%	621	105,79%	36	13	3
45	Area Palu	491	808	839	348	31	70,75%	745	112,67%	94	5	1

KINERJA PWG -GADAI AREA 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	155	79	0	102,61%	126	122,91%	29	12	5
2	Area Lhokseumawe	112	224	225	113	1	100,83%	177	127,15%	48	8	3
3	Area Meulaboh	55	104	104	49	-1	89,83%	89	116,30%	15	25	13
4	Area Batam	70	105	106	36	1	50,84%	100	106,07%	6	35	27
5	Area Medan Kota	141	200	206	66	6	46,64%	177	116,47%	29	17	12
6	Area Medan Raya	108	162	167	59	6	54,63%	140	119,27%	27	22	7
7	Area Pekanbaru	106	172	175	69	2	64,98%	168	103,78%	6	16	31
8	Area Pematangsiantar	131	195	196	65	1	49,39%	166	118,06%	30	19	9
9	Area Bandar Lampung	116	182	189	73	7	62,74%	167	113,18%	22	15	17
10	Area Bengkulu	50	86	89	40	3	79,72%	82	108,85%	7	31	23
11	Area Jambi	102	159	163	61	5	59,55%	144	113,52%	19	21	16
12	Area Padang	135	159	164	29	5	21,26%	184	88,68%	-21	41	40
13	Area Palembang	94	140	143	49	3	52,08%	140	102,13%	3	24	32
14	Area Banten	90	148	155	65	7	72,22%	119	129,86%	36	18	1
15	Area Bekasi	114	150	150	36	0	31,75%	150	100,37%	1	34	35
16	Area Jakarta Kebon Jeruk	91	118	122	31	4	33,87%	121	100,58%	1	39	34
17	Area Jakarta Kelapa Gading	52	69	72	19	2	37,36%	84	85,52%	-12	45	43
18	Area Jakarta Rawamangun	68	105	109	41	3	61,09%	97	112,61%	12	29	19
19	Area Jakarta Thamrin	62	89	92	30	3	48,39%	114	80,62%	-22	40	45
20	Area Bogor	60	91	97	37	6	62,28%	78	124,57%	19	33	4
21	Area Depok	93	145	148	54	3	58,40%	125	118,47%	23	23	8
22	Area Jakarta Fatmawati	52	78	80	27	2	52,45%	71	112,16%	9	42	20
23	Area Jakarta Pondok Indah	48	69	72	24	3	49,63%	73	98,78%	-1	44	37
24	Area Jakarta Saharjo	69	93	95	26	2	37,75%	100	95,31%	-5	43	38
25	Area Tangerang Selatan	58	88	90	32	2	55,48%	70	128,35%	20	37	2
26	Area Bandung Kota	204	320	328	124	9	60,75%	296	111,09%	33	5	22
27	Area Bandung Raya	190	275	283	93	7	48,60%	281	100,86%	2	11	33
28	Area Cirebon	253	359	374	120	15	47,60%	335	111,40%	38	6	21
29	Area Purwokerto	36	66	68	32	2	90,13%	58	117,34%	10	38	10
30	Area Semarang Kota	123	192	197	74	5	60,41%	173	114,40%	25	14	15
31	Area Pekalongan	79	115	117	39	2	49,05%	111	105,85%	6	32	28
32	Area Solo	69	105	110	42	6	60,57%	111	99,49%	-1	28	36
33	Area Yogyakarta	92	156	155	63	-1	68,13%	144	107,44%	11	20	25
34	Area Denpasar	454	650	665	212	15	46,67%	577	115,40%	89	2	14
35	Area Jember	71	117	119	48	2	67,00%	134	88,33%	-16	26	41
36	Area Kediri	66	104	109	43	5	65,39%	129	84,23%	-20	27	44
37	Area Malang	116	184	192	76	8	65,45%	184	104,13%	8	13	30
38	Area Surabaya Kota	183	288	292	109	5	59,35%	279	104,56%	13	10	29
39	Area Surabaya Raya	259	370	377	118	7	45,39%	350	107,53%	26	7	24
40	Area Balikpapan	348	520	525	177	5	50,96%	435	120,65%	90	4	6
41	Area Banjarmasin	161	197	201	40	4	24,77%	232	86,31%	-32	30	42
42	Area Pontianak	85	119	119	34	-0	40,16%	129	91,99%	-10	36	39
43	Area Makassar	782	1.129	1.147	365	17	46,69%	1.016	112,87%	131	1	18
44	Area Manado	318	424	427	110	3	34,49%	398	107,43%	30	9	26
45	Area Palu	380	568	579	199	11	52,18%	494	117,14%	85	3	11

KINERJA PWG CILEM- AREA 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	302	146	2	93,19%	397	75,99%	-95	12	34
2	Area Lhokseumawe	205	444	441	236	-3	115,02%	490	89,99%	-49	4	12
3	Area Meulaboh	136	271	274	137	3	100,74%	301	90,89%	-27	17	10
4	Area Batam	123	219	227	104	8	84,92%	263	86,45%	-36	33	21
5	Area Medan Kota	112	234	243	131	9	117,60%	276	88,08%	-33	20	18
6	Area Medan Raya	93	195	204	111	9	120,42%	231	88,34%	-27	28	16
7	Area Pekanbaru	150	366	388	238	22	159,05%	433	89,73%	-44	3	14
8	Area Pematangsiantar	128	228	238	110	10	86,57%	267	89,09%	-29	30	15
9	Area Bandar Lampung	141	270	280	139	10	98,26%	345	80,97%	-66	15	25
10	Area Bengkulu	98	188	196	98	9	99,77%	231	85,19%	-34	35	22
11	Area Jambi	112	201	210	98	9	87,24%	258	81,47%	-48	36	23
12	Area Padang	171	324	336	165	12	96,77%	344	97,47%	-9	10	7
13	Area Palembang	165	293	305	140	11	84,48%	375	81,24%	-70	13	24
14	Area Banten	141	314	332	191	18	134,85%	369	89,92%	-37	7	13
15	Area Bekasi	123	251	263	139	12	113,05%	325	80,80%	-62	14	26
16	Area Jakarta Kebon Jeruk	132	216	225	92	8	69,77%	315	71,29%	-91	39	40
17	Area Jakarta Kelapa Gading	133	226	235	101	9	76,02%	302	77,61%	-68	34	29
18	Area Jakarta Rawamangun	130	219	223	93	4	71,90%	344	64,99%	-120	37	45
19	Area Jakarta Thamrin	155	254	267	111	13	71,84%	352	75,84%	-85	29	35
20	Area Bogor	108	215	222	114	7	105,04%	315	70,55%	-93	27	41
21	Area Depok	104	206	212	107	5	102,67%	277	76,50%	-65	31	32
22	Area Jakarta Fatmawati	92	171	178	86	7	93,79%	242	73,35%	-64	41	38
23	Area Jakarta Pondok Indah	96	164	171	75	7	77,59%	254	67,15%	-84	42	42
24	Area Jakarta Saharjo	64	124	130	66	6	101,66%	196	66,40%	-66	45	44
25	Area Tangerang Selatan	78	142	146	69	4	88,28%	219	66,93%	-72	44	43
26	Area Bandung Kota	256	504	522	265	18	103,37%	511	102,05%	10	2	4
27	Area Bandung Raya	218	397	412	194	16	89,28%	469	87,91%	-57	6	19
28	Area Cirebon	209	392	411	202	20	96,43%	429	96,00%	-17	5	8
29	Area Purwokerto	81	146	152	71	6	88,27%	197	77,11%	-45	43	31
30	Area Semarang Kota	153	262	274	122	12	79,59%	373	73,56%	-99	25	37
31	Area Pekalongan	75	171	182	107	11	141,99%	184	99,12%	-2	32	6
32	Area Solo	112	193	199	87	6	78,13%	273	72,96%	-74	40	39
33	Area Yogyakarta	160	281	289	129	8	80,75%	390	74,03%	-101	23	36
34	Area Denpasar	259	417	438	179	21	69,26%	497	88,17%	-59	8	17
35	Area Jember	118	234	253	135	19	113,85%	253	99,79%	-1	18	5
36	Area Kediri	110	223	236	126	13	114,36%	258	91,20%	-23	24	9
37	Area Malang	123	206	216	93	10	75,70%	277	77,82%	-61	38	28
38	Area Surabaya Kota	178	335	348	170	13	95,64%	386	90,14%	-38	9	11
39	Area Surabaya Raya	184	308	321	138	13	74,84%	368	87,31%	-47	16	20
40	Area Balikpapan	145	263	276	131	13	90,01%	361	76,42%	-85	21	33
41	Area Banjarmasin	209	328	343	134	15	64,26%	442	77,55%	-99	19	30
42	Area Pontianak	195	302	309	114	7	58,32%	389	79,54%	-80	26	27
43	Area Makassar	261	594	637	376	43	144,21%	595	106,95%	41	1	1
44	Area Manado	100	211	230	130	19	129,44%	224	102,88%	6	22	3
45	Area Palu	111	240	260	149	20	134,49%	250	103,85%	10	11	2

KINERJA SME - AREA 16-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	789	-14	-49	-1,73%	842	93,69%	-53	41	29
2	Area Lhokseumawe	1.021	844	843	-179	-2	-17,49%	1.213	69,45%	-371	45	44
3	Area Meulaboh	762	702	692	-70	-10	-9,16%	812	85,21%	-120	44	35
4	Area Batam	123	127	126	3	-1	2,31%	173	72,69%	-47	38	43
5	Area Medan Kota	188	207	207	19	-0	10,13%	245	84,64%	-38	34	36
6	Area Medan Raya	80	100	100	20	0	24,63%	138	72,79%	-37	32	42
7	Area Pekanbaru	825	969	961	137	-8	16,59%	879	109,39%	83	5	9
8	Area Pematangsiantar	185	243	246	61	3	33,24%	252	97,49%	-6	14	24
9	Area Bandar Lampung	332	394	391	60	-3	17,95%	381	102,64%	10	15	16
10	Area Bengkulu	254	292	296	42	4	16,52%	313	94,58%	-17	24	28
11	Area Jambi	435	370	370	-64	-0	-14,82%	494	74,94%	-124	43	40
12	Area Padang	355	389	394	39	5	10,89%	429	91,80%	-35	26	30
13	Area Palembang	1.061	1.051	1.054	-7	3	-0,67%	1.110	94,97%	-56	40	27
14	Area Banten	453	501	537	84	36	18,50%	509	105,48%	28	7	12
15	Area Bekasi	581	661	630	49	-30	8,49%	622	101,33%	8	21	19
16	Area Jakarta Kebon Jeruk	222	245	259	37	14	16,65%	255	101,37%	4	27	18
17	Area Jakarta Kelapa Gading	213	315	416	203	101	95,21%	268	155,34%	148	3	1
18	Area Jakarta Rawamangun	285	322	337	52	16	18,34%	334	101,14%	4	20	20
19	Area Jakarta Thamrin	403	510	486	82	-25	20,41%	452	107,55%	34	9	11
20	Area Bogor	340	380	374	35	-6	10,22%	391	95,74%	-17	28	25
21	Area Depok	273	346	346	73	-0	26,68%	311	111,28%	35	10	6
22	Area Jakarta Fatmawati	284	335	337	53	2	18,60%	325	103,66%	12	19	14
23	Area Jakarta Pondok Indah	182	218	238	56	20	30,70%	220	108,53%	19	16	10
24	Area Jakarta Saharjo	233	215	216	-17	1	-7,40%	267	80,71%	-52	42	39
25	Area Tangerang Selatan	278	324	326	47	1	17,01%	440	74,08%	-114	22	41
26	Area Bandung Kota	600	775	779	180	5	29,92%	677	115,09%	102	4	3
27	Area Bandung Raya	716	775	770	55	-5	7,64%	769	100,12%	1	18	22
28	Area Cirebon	371	403	410	39	7	10,41%	410	100,16%	1	25	21
29	Area Purwokerto	300	326	323	23	-3	7,77%	368	87,67%	-45	31	32
30	Area Semarang Kota	460	484	488	28	4	6,10%	510	95,67%	-22	29	26
31	Area Pekalongan	256	294	284	28	-11	10,81%	326	87,02%	-42	30	33
32	Area Solo	427	508	510	83	2	19,39%	462	110,25%	47	8	7
33	Area Yogyakarta	377	430	433	55	3	14,67%	422	102,62%	11	17	17
34	Area Denpasar	346	413	410	64	-3	18,43%	392	104,36%	17	13	13
35	Area Jember	209	202	203	-6	1	-2,89%	251	80,77%	-48	39	38
36	Area Kediri	179	196	188	9	-8	5,00%	291	64,39%	-104	36	45
37	Area Malang	233	307	304	71	-3	30,32%	276	110,18%	28	11	8
38	Area Surabaya Kota	429	524	526	97	2	22,62%	468	112,32%	58	6	5
39	Area Surabaya Raya	660	728	729	69	2	10,44%	704	103,57%	25	12	15
40	Area Balikpapan	1.337	1.594	1.630	293	36	21,88%	1.378	118,25%	251	1	2
41	Area Banjarmasin	1.618	1.896	1.900	282	4	17,41%	1.673	113,59%	227	2	4
42	Area Pontianak	2.176	2.214	2.220	45	6	2,05%	2.240	99,11%	-20	23	23
43	Area Makassar	326	329	330	5	1	1,42%	405	81,52%	-75	37	37
44	Area Manado	210	213	230	19	16	9,23%	253	90,81%	-23	33	31
45	Area Palu	234	244	246	12	1	5,28%	283	86,90%	-37	35	34

KINERJA MBG - AREA 16-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	16-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.459	-139	-4	-8,68%	1.708	85,38%	-250	45	34
2	Area Lhokseumawe	2.874	2.897	2.878	4	-19	0,14%	3.096	92,96%	-218	19	12
3	Area Meulaboh	2.094	2.049	2.045	-50	-4	-2,37%	2.226	91,85%	-181	41	17
4	Area Batam	311	326	328	17	2	5,59%	362	90,59%	-34	11	21
5	Area Medan Kota	159	195	194	35	-0	21,87%	211	92,15%	-17	4	16
6	Area Medan Raya	368	389	390	22	1	5,94%	422	92,33%	-32	10	14
7	Area Pekanbaru	1.025	1.052	1.057	32	5	3,14%	1.139	92,79%	-82	5	13
8	Area Pematangsiantar	447	445	445	-2	-0	-0,47%	508	87,61%	-63	23	28
9	Area Bandar Lampung	936	955	957	22	2	2,34%	1.025	93,38%	-68	9	9
10	Area Bengkulu	908	951	957	49	7	5,38%	972	98,50%	-15	3	3
11	Area Jambi	852	928	931	79	3	9,28%	919	101,32%	12	1	2
12	Area Padang	686	733	740	54	6	7,86%	755	97,99%	-15	2	4
13	Area Palembang	998	1.006	1.012	13	5	1,35%	1.098	92,17%	-86	12	15
14	Area Banten	554	545	547	-7	2	-1,30%	605	90,36%	-58	28	22
15	Area Bekasi	377	366	367	-10	0	-2,66%	414	88,43%	-48	31	25
16	Area Jakarta Kebon Jeruk	321	294	295	-26	1	-8,21%	354	83,31%	-59	36	38
17	Area Jakarta Kelapa Gading	202	185	184	-18	-1	-8,76%	224	82,26%	-40	35	43
18	Area Jakarta Rawamangun	364	366	366	2	-0	0,51%	402	90,97%	-36	21	20
19	Area Jakarta Thamrin	83	81	81	-2	0	-2,98%	97	83,19%	-16	24	39
20	Area Bogor	503	464	464	-39	-0	-7,78%	541	85,70%	-77	40	33
21	Area Depok	174	182	183	9	1	5,10%	195	93,62%	-12	14	7
22	Area Jakarta Fatmawati	109	116	118	9	1	8,43%	123	95,51%	-6	13	5
23	Area Jakarta Pondok Indah	96	89	90	-6	1	-6,58%	109	82,30%	-19	27	42
24	Area Jakarta Saharjo	82	78	78	-4	-0	-4,68%	91	85,08%	-14	25	35
25	Area Tangerang Selatan	306	315	314	8	-0	2,56%	329	95,47%	-15	16	6
26	Area Bandung Kota	726	716	721	-5	5	-0,64%	772	93,42%	-51	26	8
27	Area Bandung Raya	566	504	504	-62	0	-10,93%	610	82,61%	-106	42	41
28	Area Cirebon	607	531	530	-77	-0	-12,62%	641	82,77%	-110	44	40
29	Area Purwokerto	556	519	518	-37	-1	-6,74%	610	85,01%	-91	39	36
30	Area Semarang Kota	877	901	906	7	4	0,83%	534	169,55%	371	18	1
31	Area Pekalongan	491	496	498	7	2	1,48%	534	93,28%	-36	18	11
32	Area Solo	592	522	521	-70	-0	-11,89%	649	80,37%	-127	43	45
33	Area Yogyakarta	464	445	447	-17	2	-3,71%	515	86,79%	-68	34	30
34	Area Denpasar	996	992	999	3	7	0,30%	1.097	91,05%	-98	20	19
35	Area Jember	428	388	390	-37	2	-8,71%	452	86,30%	-62	38	32
36	Area Kediri	780	745	752	-28	7	-3,57%	859	87,62%	-106	37	27
37	Area Malang	483	462	467	-16	5	-3,38%	536	87,21%	-69	33	29
38	Area Surabaya Kota	408	400	399	-9	-1	-2,30%	453	88,14%	-54	30	26
39	Area Surabaya Raya	712	733	738	26	5	3,71%	791	93,35%	-53	8	10
40	Area Balikpapan	420	446	451	31	5	7,43%	495	91,20%	-44	6	18
41	Area Banjarmasin	540	530	532	-9	2	-1,61%	628	84,65%	-96	29	37
42	Area Pontianak	441	446	449	8	2	1,85%	498	90,10%	-49	15	23
43	Area Makassar	643	640	642	-1	1	-0,18%	740	86,65%	-99	22	31
44	Area Manado	196	185	184	-12	-0	-6,06%	227	81,12%	-43	32	44
45	Area Palu	394	422	424	30	2	7,60%	472	89,96%	-47	7	24

