



# KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 9 Dec 2025



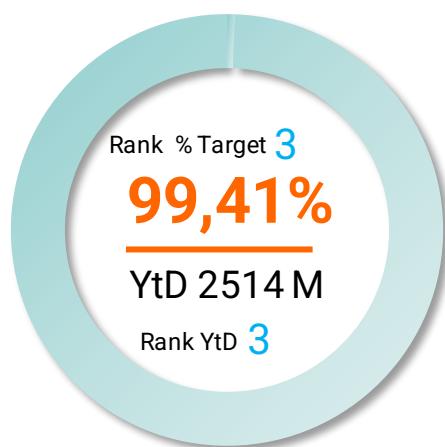
# HIGHLIGHT KINERJA RO 2 MEDAN



# HIGHLIGHT KINERJA RO 2 MEDAN

## DPK

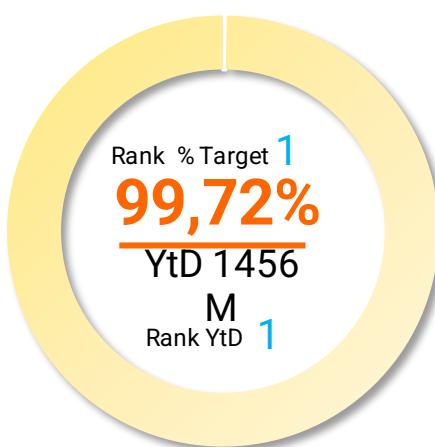
DPK



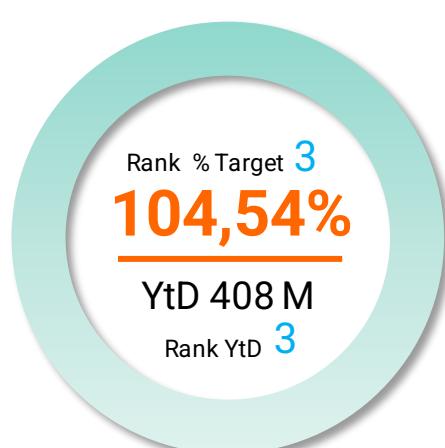
GIRO



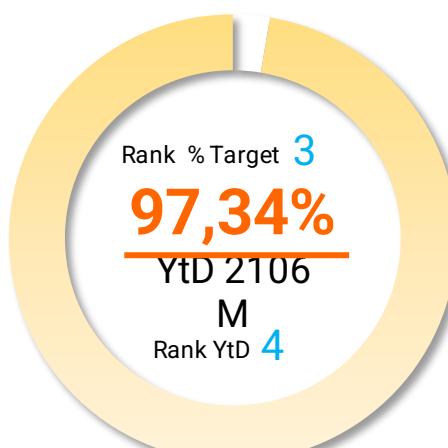
TABUNGAN



DEPOSITO



CASA

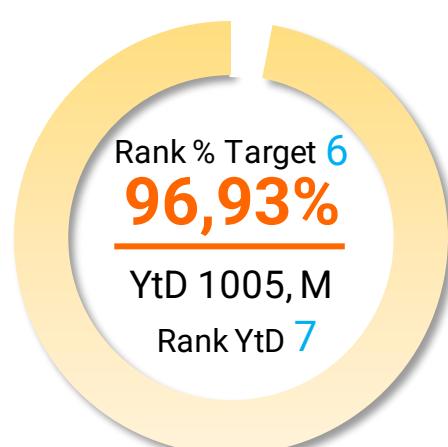


## PEMBIAYAAN

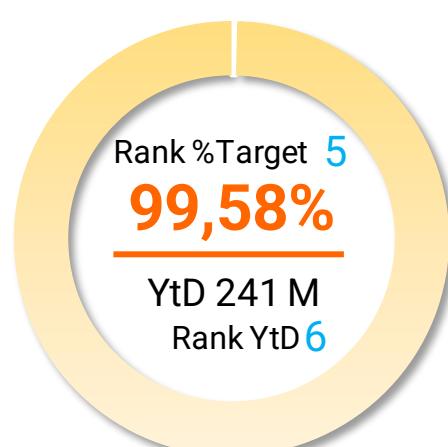
PEMBIAYAAN RETAIL



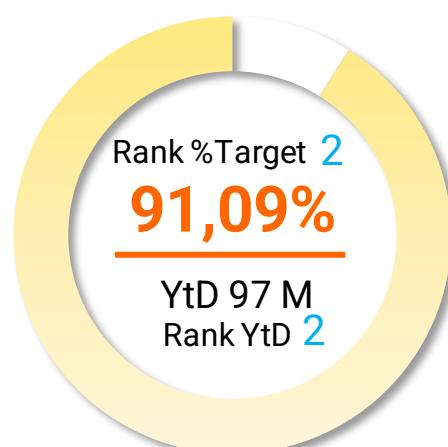
PEMBIAYAAN CFG



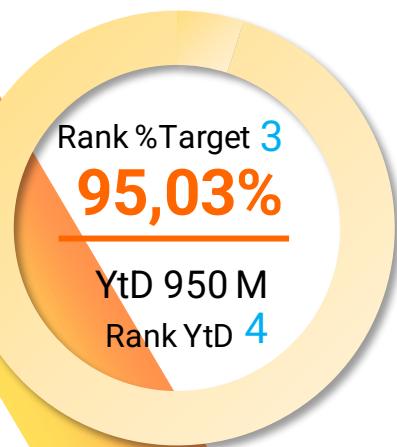
PEMBIAYAAN SME



PEMBIAYAAN MBG



PEMBIAYAAN PWG



PEMBIAYAAN CILEM

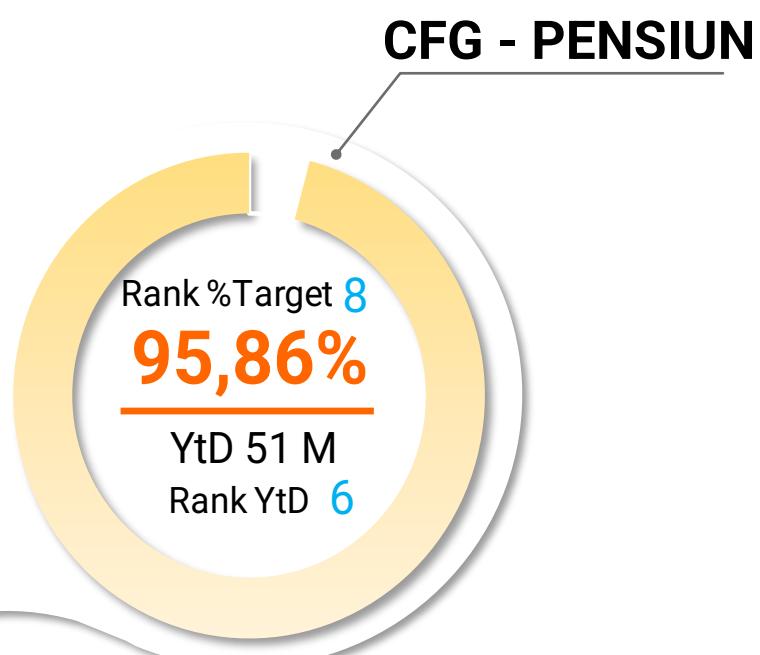
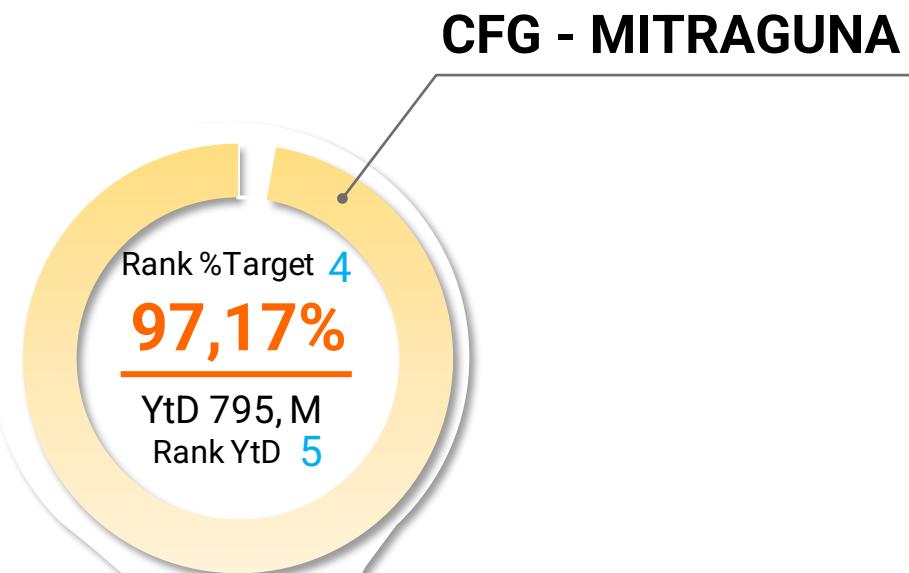


PEMBIAYAAN GADAI



# HIGHLIGHT KINERJA RO 2 MEDAN

## PEMBIAYAAN CONSUMER (CFG)



# KINERJA REGION



## KINERJA DPK RO PER 09-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	19.956	19.910	872	289	-46	4,58%	21.428	92,91%	-1.518	7	6	21.428	-1.518
2	RO II/ Medan	20.912	23.519	23.447	23.427	2.514	-92	-20	12,02%	23.565	99,41%	-139	3	3	23.565	-139
3	RO III/ Palembang	20.017	21.849	22.260	22.189	2.172	340	-71	10,85%	23.017	96,40%	-829	4	5	23.017	-829
4	RO IV/ Jakarta 1	110.022	134.028	132.957	133.882	23.859	-146	924	21,69%	115.245	116,17%	18.636	1	1	115.245	18.636
5	RO V/ Jakarta 2	49.486	54.090	54.055	54.068	4.582	-22	12	9,26%	54.244	99,67%	-177	2	2	54.244	-177
6	RO VI/ Bandung	20.494	21.907	21.513	21.785	1.291	-122	272	6,30%	23.960	90,92%	-2.175	6	7	23.960	-2.175
7	RO VII/ Semarang	25.381	26.479	25.938	25.825	444	-655	-114	1,75%	28.582	90,35%	-2.757	10	8	28.582	-2.757
8	RO VIII/ Surabaya	30.784	32.237	31.692	31.620	837	-616	-71	2,72%	35.319	89,53%	-3.698	8	9	35.319	-3.698
9	RO IX/ Kalimantan	19.302	19.885	19.682	19.785	483	-100	103	2,50%	22.154	89,31%	-2.369	9	10	22.154	-2.369
10	RO X/ Makassar	12.017	13.875	13.675	13.817	1.801	-58	142	14,99%	14.167	97,53%	-350	5	4	14.167	-350

## KINERJA GIRO RO PER 09-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.173	2.083	43	-5	-90	2,10%	2.914	71,49%	-831	9	7	2.914	-831
2	RO II/ Medan	1.894	2.448	2.574	2.545	650	97	-29	34,33%	2.952	86,21%	-407	5	4	2.952	-407
3	RO III/ Palembang	1.759	3.054	3.251	3.194	1.436	140	-57	81,64%	2.916	109,54%	278	3	3	2.916	278
4	RO IV/ Jakarta 1	32.959	37.026	38.794	39.378	6.419	2.352	584	19,48%	35.010	112,48%	4.368	1	2	35.010	4.368
5	RO V/ Jakarta 2	8.042	13.196	13.246	13.058	5.015	-138	-188	62,36%	10.182	128,24%	2.875	2	1	10.182	2.875
6	RO VI/ Bandung	2.464	3.390	3.330	3.459	994	68	129	40,35%	4.219	81,99%	-760	4	5	4.219	-760
7	RO VII/ Semarang	1.674	1.497	1.454	1.449	-225	-47	-5	-13,44%	2.924	49,57%	-1.475	10	10	2.924	-1.475
8	RO VIII/ Surabaya	2.806	2.866	2.900	2.861	54	-5	-39	1,93%	4.255	67,24%	-1.394	8	8	4.255	-1.394
9	RO IX/ Kalimantan	1.559	1.795	1.655	1.688	129	-107	33	8,26%	2.712	62,22%	-1.025	7	9	2.712	-1.025
10	RO X/ Makassar	1.137	1.502	1.198	1.310	173	-192	112	15,24%	1.806	72,55%	-496	6	6	1.806	-496

## KINERJA TABUNGAN RO PER 09-Dec-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.036	15.069	1.240	256	32	8,97%	15.284	98,59%	-215	3	2	15.284	-215
2	RO II/ Medan	12.343	13.809	13.770	13.799	1.456	-10	29	11,79%	13.838	99,72%	-39	1	1	13.838	-39
3	RO III/ Palembang	12.611	13.645	13.545	13.532	922	-113	-13	7,31%	14.391	94,03%	-859	7	6	14.391	-859
4	RO IV/ Jakarta 1	20.440	22.690	21.732	21.694	1.254	-996	-38	6,13%	23.371	92,82%	-1.677	2	8	23.371	-1.677
5	RO V/ Jakarta 2	16.473	17.204	17.154	17.093	621	-111	-60	3,77%	18.885	90,51%	-1.792	10	10	18.885	-1.792
6	RO VI/ Bandung	10.950	11.892	11.681	11.750	799	-142	69	7,30%	12.494	94,05%	-744	8	5	12.494	-744
7	RO VII/ Semarang	15.386	17.124	16.644	16.624	1.238	-500	-20	8,05%	17.160	96,87%	-536	4	4	17.160	-536
8	RO VIII/ Surabaya	18.627	20.327	19.687	19.666	1.038	-661	-21	5,57%	21.492	91,50%	-1.827	6	9	21.492	-1.827
9	RO IX/ Kalimantan	11.487	12.035	12.124	12.194	707	159	70	6,15%	13.073	93,28%	-879	9	7	13.073	-879
10	RO X/ Makassar	8.388	9.294	9.509	9.544	1.157	250	35	13,79%	9.786	97,53%	-242	5	3	9.786	-242

## KINERJA DEPOSITO RO PER 09-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.747	2.758	-411	39	11	-12,98%	3.231	85,37%	-473	7	10	3.231	-473
2	RO II/ Medan	6.675	7.262	7.103	7.083	408	-179	-20	6,12%	6.775	104,54%	308	3	3	6.775	308
3	RO III/ Palembang	5.648	5.150	5.464	5.462	-186	312	-2	-3,29%	5.710	95,66%	-248	4	4	5.710	-248
4	RO IV/ Jakarta 1	56.623	74.312	72.431	72.810	16.186	-1.502	378	28,59%	56.864	128,04%	15.946	1	1	56.864	15.946
5	RO V/ Jakarta 2	24.971	23.690	23.656	23.916	-1.055	227	260	-4,22%	25.177	94,99%	-1.261	10	6	25.177	-1.261
6	RO VI/ Bandung	7.080	6.625	6.502	6.576	-503	-49	75	-7,11%	7.248	90,74%	-671	8	9	7.248	-671
7	RO VII/ Semarang	8.321	7.859	7.840	7.751	-570	-108	-89	-6,85%	8.497	91,22%	-746	9	8	8.497	-746
8	RO VIII/ Surabaya	9.350	9.044	9.105	9.094	-256	50	-11	-2,74%	9.572	95,01%	-478	5	5	9.572	-478
9	RO IX/ Kalimantan	6.256	6.055	5.903	5.903	-353	-152	0	-5,64%	6.368	92,70%	-465	6	7	6.368	-465
10	RO X/ Makassar	2.492	3.079	2.968	2.963	471	-116	-4	18,90%	2.575	115,05%	388	2	2	2.575	388

## KINERJA CASA PER 09-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.209	17.152	1.283	250	-57	8,09%	18.197	94,25%	-1.046	7	5	18.197	-1.046
2	RO II/ Medan	14.238	16.257	16.343	16.344	2.106	87	0	14,79%	16.790	97,34%	-446	4	3	16.790	-446
3	RO III/ Palembang	14.369	16.699	16.796	16.726	2.357	27	-70	16,41%	17.307	96,64%	-581	3	4	17.307	-581
4	RO IV/ Jakarta 1	53.399	59.716	60.526	61.072	7.673	1.356	546	14,37%	58.381	104,61%	2.691	1	1	58.381	2.691
5	RO V/ Jakarta 2	24.515	30.400	30.399	30.151	5.636	-249	-248	22,99%	29.067	103,73%	1.084	2	2	29.067	1.084
6	RO VI/ Bandung	13.415	15.282	15.011	15.209	1.794	-74	197	13,37%	16.712	91,00%	-1.504	5	7	16.712	-1.504
7	RO VII/ Semarang	17.060	18.621	18.099	18.074	1.013	-547	-25	5,94%	20.085	89,99%	-2.011	9	8	20.085	-2.011
8	RO VIII/ Surabaya	21.434	23.193	22.587	22.526	1.093	-666	-61	5,10%	25.747	87,49%	-3.221	8	10	25.747	-3.221
9	RO IX/ Kalimantan	13.046	13.830	13.779	13.882	836	51	103	6,41%	15.785	87,94%	-1.904	10	9	15.785	-1.904
10	RO X/ Makassar	9.524	10.796	10.708	10.854	1.330	58	146	13,96%	11.592	93,64%	-737	6	6	11.592	-737

## KINERJA PEMBIAYAN RETAIL RO PER 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.498	1.507	-128	6,85%	24.944	94,20%	-1.446	9	8	24.944	-1.446
2	RO II/ Medan	16.720	18.994	19.013	2.293	19	13,71%	19.772	96,16%	-759	6	5	19.772	-759
3	RO III/ Palembang	23.276	25.584	25.596	2.320	12	9,97%	26.652	96,04%	-1.056	5	6	26.652	-1.056
4	RO IV/ Jakarta 1	26.533	29.889	29.975	3.442	86	12,97%	30.928	96,92%	-953	1	2	30.928	-953
5	RO V/ Jakarta 2	22.100	24.525	24.560	2.460	35	11,13%	26.170	93,85%	-1.610	4	9	26.170	-1.610
6	RO VI/ Bandung	15.442	17.473	17.514	2.073	41	13,42%	18.080	96,87%	-566	7	3	18.080	-566
7	RO VII/ Semarang	14.637	16.121	16.104	1.467	-17	10,02%	17.293	93,12%	-1.189	10	10	17.293	-1.189
8	RO VIII/ Surabaya	25.055	27.753	27.793	2.738	40	10,93%	29.100	95,51%	-1.307	3	7	29.100	-1.307
9	RO IX/ Kalimantan	16.731	18.488	18.548	1.817	60	10,86%	19.254	96,33%	-706	8	4	19.254	-706
10	RO X/ Makassar	17.143	20.176	20.209	3.066	32	17,88%	20.344	99,34%	-135	2	1	20.344	-135

## KINERJA CFG RO PER 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.273	1.174	-63	9,70%	13.620	97,45%	-348	5	4	13.620	-348
2	RO II/ Medan	11.848	12.865	12.853	1.005	-12	8,48%	13.259	96,93%	-406	7	6	13.259	-406
3	RO III/ Palembang	15.275	16.512	16.499	1.224	-13	8,01%	16.886	97,71%	-387	4	3	16.886	-387
4	RO IV/ Jakarta 1	21.183	23.341	23.341	2.159	1	10,19%	23.667	98,62%	-326	1	2	23.667	-326
5	RO V/ Jakarta 2	18.317	19.877	19.874	1.557	-3	8,50%	20.885	95,16%	-1.011	3	10	20.885	-1.011
6	RO VI/ Bandung	10.525	11.523	11.518	994	-5	9,44%	11.879	96,96%	-361	8	5	11.879	-361
7	RO VII/ Semarang	8.860	9.510	9.495	635	-15	7,16%	9.959	95,34%	-465	9	9	9.959	-465
8	RO VIII/ Surabaya	17.072	18.229	18.215	1.143	-14	6,69%	18.876	96,50%	-661	6	7	18.876	-661
9	RO IX/ Kalimantan	9.056	9.633	9.622	565	-11	6,24%	10.047	95,76%	-426	10	8	10.047	-426
10	RO X/ Makassar	13.189	14.975	14.955	1.766	-21	13,39%	14.980	99,83%	-25	2	1	14.980	-25

## KINERJA CFG - MITRAGUNA 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.604	834	-51	9,51%	9.826	97,75%	-222	3	3	9.826	-222
2	RO II/ Medan	7.892	8.699	8.687	795	-12	10,08%	8.940	97,17%	-253	5	4	8.940	-253
3	RO III/ Palembang	8.300	9.201	9.191	891	-9	10,73%	9.358	98,21%	-167	2	2	9.358	-167
4	RO IV/ Jakarta 1	5.937	6.767	6.766	829	-1	13,96%	7.007	96,57%	-241	4	7	7.007	-241
5	RO V/ Jakarta 2	2.381	2.758	2.760	378	1	15,89%	3.244	85,06%	-485	10	10	3.244	-485
6	RO VI/ Bandung	4.002	4.477	4.475	473	-2	11,82%	4.758	94,06%	-282	8	9	4.758	-282
7	RO VII/ Semarang	4.035	4.452	4.444	409	-8	10,15%	4.683	94,90%	-239	9	8	4.683	-239
8	RO VIII/ Surabaya	6.353	7.126	7.118	765	-8	12,04%	7.361	96,70%	-243	6	5	7.361	-243
9	RO IX/ Kalimantan	4.687	5.299	5.301	614	3	13,10%	5.484	96,68%	-182	7	6	5.484	-182
10	RO X/ Makassar	7.625	8.922	8.914	1.289	-8	16,90%	8.864	100,56%	50	1	1	8.864	50

## KINERJA CFG - PENSIUN 09-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD					Posisi	% Targ		
1	RO I/ Aceh	1.933	2.104	2.093	161	-11	8,32%	2.164	96,72%	-71	2	4	2.164	-71
2	RO II/ Medan	1.545	1.605	1.596	51	-9	3,27%	1.665	95,86%	-69	6	8	1.665	-69
3	RO III/ Palembang	1.907	1.986	1.975	68	-11	3,57%	2.056	96,07%	-81	4	6	2.056	-81
4	RO IV/ Jakarta 1	440	462	459	18	-4	4,20%	486	94,30%	-28	9	9	486	-28
5	RO V/ Jakarta 2	329	369	367	38	-2	11,58%	377	97,33%	-10	8	2	377	-10
6	RO VI/ Bandung	782	847	844	62	-3	7,94%	876	96,35%	-32	5	5	876	-32
7	RO VII/ Semarang	667	718	714	47	-4	7,09%	743	96,07%	-29	7	7	743	-29
8	RO VIII/ Surabaya	3.688	3.793	3.778	90	-15	2,43%	3.894	97,00%	-117	3	3	3.894	-117
9	RO IX/ Kalimantan	1.703	1.690	1.679	-24	-12	-1,42%	1.807	92,91%	-128	10	10	1.807	-128
10	RO X/ Makassar	3.057	3.245	3.230	172	-15	5,64%	3.279	98,50%	-49	1	1	3.279	-49

## KINERJA CFG - GRIYA 09-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD					Posisi	% Targ		
1	RO I/ Aceh	1.103	1.183	1.183	80	0	7,25%	1.233	95,96%	-50	8	9	1.233	-50
2	RO II/ Medan	1.954	1.973	1.983	29	10	1,49%	2.075	95,59%	-91	9	10	2.075	-91
3	RO III/ Palembang	4.680	4.790	4.796	116	6	2,47%	4.905	97,79%	-109	7	4	4.905	-109
4	RO IV/ Jakarta 1	14.108	15.226	15.229	1.122	3	7,95%	15.212	100,12%	18	1	1	15.212	18
5	RO V/ Jakarta 2	14.915	15.862	15.862	947	-0	6,35%	16.299	97,32%	-438	2	6	16.299	-438
6	RO VI/ Bandung	5.339	5.746	5.745	406	-1	7,60%	5.767	99,60%	-23	3	2	5.767	-23
7	RO VII/ Semarang	3.744	3.877	3.875	131	-1	3,51%	3.975	97,50%	-99	6	5	3.975	-99
8	RO VIII/ Surabaya	6.450	6.574	6.584	134	11	2,08%	6.781	97,10%	-197	5	7	6.781	-197
9	RO IX/ Kalimantan	2.300	2.178	2.177	-123	-1	-5,34%	2.249	96,78%	-72	10	8	2.249	-72
10	RO X/ Makassar	2.241	2.447	2.448	207	1	9,25%	2.487	98,45%	-39	4	3	2.487	-39

## KINERJA CFG - OTO 09-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank	Rank	Target Full Year			
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD					Posisi	% Targ		
1	RO I/ Aceh	293	394	392	99	-2	33,78%	397	98,66%	-5	6	3	397	-5
2	RO II/ Medan	457	588	586	129	-2	28,32%	579	101,29%	7	5	2	579	7
3	RO III/ Palembang	387	535	536	149	1	38,56%	567	94,54%	-31	4	5	567	-31
4	RO IV/ Jakarta 1	698	885	887	189	2	27,16%	963	92,13%	-76	2	6	963	-76
5	RO V/ Jakarta 2	692	888	886	194	-2	28,00%	964	91,85%	-79	1	7	964	-79
6	RO VI/ Bandung	401	453	455	53	1	13,24%	478	95,11%	-23	9	4	478	-23
7	RO VII/ Semarang	414	463	461	47	-3	11,24%	558	82,57%	-97	10	10	558	-97
8	RO VIII/ Surabaya	580	737	735	154	-2	26,59%	839	87,58%	-104	3	9	839	-104
9	RO IX/ Kalimantan	366	465	465	98	-1	26,76%	508	91,53%	-43	7	8	508	-43
10	RO X/ Makassar	265	361	363	97	1	36,70%	350	103,72%	13	8	1	350	13

## KINERJA PWG 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	741	1.498	1.498	757	0	102,18%	1.581	94,76%	-83	7	4	1.581	-83	
2	RO II/ Medan	1.161	2.076	2.111	950	35	81,83%	2.222	95,03%	-110	4	3	2.222	-110	
3	RO III/ Palembang	1.184	2.002	2.032	847	30	71,54%	2.270	89,48%	-239	6	6	2.270	-239	
4	RO IV/ Jakarta 1	1.292	2.159	2.187	895	29	69,28%	2.692	81,26%	-504	5	9	2.692	-504	
5	RO V/ Jakarta 2	923	1.586	1.606	682	20	73,91%	2.019	79,54%	-413	9	10	2.019	-413	
6	RO VI/ Bandung	1.332	2.246	2.287	956	41	71,78%	2.320	98,59%	-33	3	2	2.320	-33	
7	RO VII/ Semarang	978	1.686	1.705	727	19	74,33%	2.012	84,75%	-307	8	8	2.012	-307	
8	RO VIII/ Surabaya	2.120	3.436	3.494	1.374	58	64,81%	3.693	94,60%	-199	1	5	3.693	-199	
9	RO IX/ Kalimantan	1.142	1.729	1.743	600	14	52,56%	1.988	87,65%	-246	10	7	1.988	-246	
10	RO X/ Makassar	1.952	3.167	3.224	1.272	57	65,19%	2.977	108,29%	247	2	1	2.977	247	

## KINERJA PWG - GADAI 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	243	483	485	242	2	99,51%	392	123,68%	93	6	1	392	93	
2	RO II/ Medan	557	834	843	287	10	51,54%	752	112,13%	91	4	3	752	91	
3	RO III/ Palembang	497	726	738	241	12	48,52%	718	102,91%	21	7	9	718	21	
4	RO IV/ Jakarta 1	477	679	690	213	11	44,75%	685	100,80%	5	9	10	685	5	
5	RO V/ Jakarta 2	381	564	578	197	14	51,86%	517	111,84%	61	10	4	517	61	
6	RO VI/ Bandung	648	954	976	328	22	50,63%	912	107,05%	64	3	6	912	64	
7	RO VII/ Semarang	398	634	638	240	4	60,36%	596	107,12%	42	8	5	596	42	
8	RO VIII/ Surabaya	1.149	1.713	1.735	587	22	51,06%	1.654	104,93%	81	2	7	1.654	81	
9	RO IX/ Kalimantan	593	836	835	242	-1	40,85%	796	104,89%	39	5	8	796	39	
10	RO X/ Makassar	1.480	2.122	2.140	661	19	44,64%	1.908	112,19%	233	1	2	1.908	233	

## KINERJA PWG CILEM 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)		Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	Posisi			Posisi	GAP
1	RO I/ Aceh	498	1.014	1.013	515	-1	103,49%	1.189	85,22%	-176	7	5	1.189	-176	
2	RO II/ Medan	605	1.243	1.268	663	25	109,73%	1.469	86,28%	-202	3	3	1.469	-202	
3	RO III/ Palembang	687	1.276	1.293	606	17	88,20%	1.553	83,28%	-260	6	6	1.553	-260	
4	RO IV/ Jakarta 1	815	1.480	1.497	682	17	83,62%	2.007	74,60%	-510	2	9	2.007	-510	
5	RO V/ Jakarta 2	543	1.021	1.028	485	6	89,38%	1.502	68,42%	-474	9	10	1.502	-474	
6	RO VI/ Bandung	684	1.292	1.312	628	20	91,82%	1.409	93,11%	-97	4	2	1.409	-97	
7	RO VII/ Semarang	580	1.052	1.067	487	14	83,92%	1.416	75,33%	-349	8	8	1.416	-349	
8	RO VIII/ Surabaya	971	1.723	1.759	787	36	81,07%	2.040	86,23%	-281	1	4	2.040	-281	
9	RO IX/ Kalimantan	549	893	907	358	14	65,20%	1.192	76,13%	-285	10	7	1.192	-285	
10	RO X/ Makassar	472	1.045	1.084	612	39	129,62%	1.069	101,33%	14	5	1	1.069	14	

## KINERJA SME RO 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.330	-255	-54	-9,87%	2.712	85,93%	-382	10	9	2.712	-382
2	RO II/ Medan	1.401	1.647	1.642	241	-5	17,21%	1.649	99,58%	-7	6	5	1.649	-7
3	RO III/ Palembang	2.436	2.496	2.490	54	-6	2,21%	2.726	91,34%	-236	8	8	2.726	-236
4	RO IV/ Jakarta 1	2.158	2.553	2.613	456	61	21,12%	2.472	105,72%	141	2	1	2.472	141
5	RO V/ Jakarta 2	1.590	1.819	1.836	245	17	15,43%	1.877	97,79%	-42	5	7	1.877	-42
6	RO VI/ Bandung	1.687	1.953	1.956	269	3	15,94%	1.858	105,26%	98	4	2	1.858	98
7	RO VII/ Semarang	1.820	2.041	2.023	203	-18	11,18%	2.050	98,70%	-27	7	6	2.050	-27
8	RO VIII/ Surabaya	2.055	2.368	2.357	301	-11	14,66%	2.344	100,56%	13	3	4	2.344	13
9	RO IX/ Kalimantan	5.131	5.704	5.760	629	56	12,25%	5.597	102,91%	163	1	3	5.597	163
10	RO X/ Makassar	769	787	784	14	-3	1,85%	947	82,72%	-164	9	10	947	-164

## KINERJA MBG 09-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.397	-169	-12	-2,57%	7.031	90,99%	-634	10	3	7.031	-634
2	RO II/ Medan	2.310	2.406	2.407	97	1	4,19%	2.643	91,09%	-235	2	2	2.643	-235
3	RO III/ Palembang	4.380	4.573	4.575	195	2	4,46%	4.769	95,94%	-194	1	1	4.769	-194
4	RO IV/ Jakarta 1	1.900	1.837	1.833	-67	-4	-3,55%	2.096	87,44%	-263	6	8	2.096	-263
5	RO V/ Jakarta 2	1.269	1.244	1.244	-25	1	-1,97%	1.389	89,57%	-145	5	4	1.389	-145
6	RO VI/ Bandung	1.898	1.751	1.753	-146	2	-7,68%	2.022	86,66%	-270	9	9	2.022	-270
7	RO VII/ Semarang	2.980	2.883	2.882	-98	-2	-3,30%	3.273	88,05%	-391	8	6	3.273	-391
8	RO VIII/ Surabaya	3.807	3.720	3.727	-80	7	-2,11%	4.187	89,01%	-460	7	5	4.187	-460
9	RO IX/ Kalimantan	1.401	1.422	1.424	23	1	1,63%	1.621	87,84%	-197	3	7	1.621	-197
10	RO X/ Makassar	1.233	1.248	1.246	13	-1	1,06%	1.439	86,59%	-193	4	10	1.439	-193

# KINERJA AREA



KINERJA DPK AREA PER 09-Dec-2025													
No	AREA	31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	Growth	Growth (%)	Target	Rank YtD	Rank %Target
1	Area Banda Aceh	7.470	7.672	7.853	7.785	316	113	-68	4,23%			20	
2	Area Lhokseumawe	8.074	8.067	8.192	8.212	137	144	20	1,70%			33	
3	Area Meulaboh	3.494	3.882	3.911	3.913	419	31	2	11,98%			15	
4	Area Batam	2.849	3.274	3.294	3.272	423	-2	-22	14,84%			14	
5	Area Medan Kota	5.356	6.158	6.082	6.092	736	-67	10	13,74%			9	
6	Area Medan Raya	2.641	2.872	2.884	2.881	240	9	-3	9,10%			27	
7	Area Pekanbaru	7.557	8.546	8.528	8.513	956	-33	-15	12,66%			8	
8	Area Pematangsiantar	2.510	2.668	2.659	2.669	159	1	10	6,33%			32	
9	Area Bandar Lampung	3.931	4.259	4.247	4.217	286	-42	-30	7,27%			26	
10	Area Bengkulu	2.130	2.493	2.659	2.666	536	173	7	25,14%			13	
11	Area Jambi	2.705	3.237	3.377	3.380	676	143	3	24,98%			11	
12	Area Padang	3.909	4.248	4.199	4.197	288	-51	-2	7,37%			25	
13	Area Palembang	7.341	7.612	7.777	7.728	387	116	-49	5,27%			16	
14	Area Banten	10.556	12.172	12.051	12.002	1.446	-170	-49	13,70%			6	
15	Area Bekasi	8.947	9.796	9.153	9.154	207	-641	1	2,31%			31	
16	Area Jakarta Kebon Jeruk	7.374	9.499	9.307	9.309	1.936	-190	2	26,25%			4	
17	Area Jakarta Kelapa Gading	11.820	15.894	14.018	14.012	2.192	-1.882	-6	18,54%			3	
18	Area Jakarta Rawamangun	10.100	10.103	10.271	10.201	101	98	-70	1,00%			35	
19	Area Jakarta Thamrin	61.226	76.564	78.158	79.203	17.977	2.639	1.045	29,36%			1	
20	Area Bogor	8.049	7.662	7.527	7.554	-495	-108	27	-6,15%			43	
21	Area Depok	7.500	6.872	6.925	6.930	-570	58	5	-7,60%			44	
22	Area Jakarta Fatmawati	11.619	13.960	13.525	13.545	1.925	-415	20	16,57%			5	
23	Area Jakarta Pondok Indah	8.481	8.793	8.710	8.608	127	-185	-103	1,49%			34	
24	Area Jakarta Saharjo	7.675	11.230	12.077	12.154	4.479	924	77	58,36%			2	
25	Area Tangerang Selatan	6.162	5.574	5.291	5.277	-884	-297	-14	-14,35%			45	
26	Area Bandung Kota	9.788	10.510	10.149	10.411	623	-98	262	6,37%			12	
27	Area Bandung Raya	5.837	6.275	6.197	6.209	372	-66	12	6,37%			17	
28	Area Cirebon	4.870	5.123	5.166	5.165	295	42	-1	6,06%			24	
29	Area Purwokerto	3.175	3.446	3.415	3.415	240	-31	-0	7,56%			28	
30	Area Semarang Kota	7.056	7.135	7.019	7.006	-50	-129	-13	-0,71%			40	
31	Area Pekalongan	3.560	3.638	3.261	3.172	-388	-466	-89	-10,90%			42	
32	Area Solo	4.925	5.259	5.251	5.235	310	-23	-16	6,30%			22	
33	Area Yogyakarta	6.665	7.001	6.993	6.997	332	-5	4	4,98%			19	
34	Area Denpasar	3.788	4.181	4.119	4.102	314	-79	-17	8,29%			21	
35	Area Jember	2.822	2.836	2.842	2.838	15	1	-4	0,55%			36	
36	Area Kediri	4.155	4.089	4.122	4.117	-38	28	-5	-0,92%			38	
37	Area Malang	4.575	5.295	5.245	5.265	690	-30	20	15,07%			10	
38	Area Surabaya Kota	7.814	7.742	7.719	7.669	-145	-73	-50	-1,85%			41	
39	Area Surabaya Raya	7.629	8.094	7.646	7.630	1	-464	-16	0,01%			37	
40	Area Balikpapan	8.442	8.723	8.720	8.741	298	17	21	3,53%			23	
41	Area Banjarmasin	7.270	7.461	7.430	7.496	226	35	66	3,11%			30	
42	Area Pontianak	3.590	3.702	3.532	3.548	-41	-153	16	-1,15%			39	
43	Area Makassar	6.449	7.518	7.566	7.682	1.233	164	116	19,12%			7	
44	Area Manado	2.345	2.927	2.656	2.678	333	-249	22	14,22%			18	
45	Area Palu	3.223	3.431	3.453	3.457	234	26	4	7,27%			29	

## KINERJA GIRO AREA PER 09-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.194	1.106	-80	-23	-88	-6,72%					41	
2	Area Lhokseumawe	528	575	575	572	44	-3	-3	8,35%					26	
3	Area Meulaboh	326	384	404	405	78	20	1	24,02%					19	
4	Area Batam	238	419	465	466	227	47	1	95,41%					10	
5	Area Medan Kota	315	437	513	510	195	72	-3	61,78%					12	
6	Area Medan Raya	156	129	127	126	-30	-3	-1	-19,30%					34	
7	Area Pekanbaru	1.111	1.414	1.422	1.401	290	-14	-21	26,06%					9	
8	Area Pematangsiantar	74	49	47	43	-31	-6	-4	-41,84%					35	
9	Area Bandar Lampung	474	458	481	462	-12	4	-19	-2,50%					33	
10	Area Bengkulu	144	93	266	284	140	191	17	97,05%					15	
11	Area Jambi	173	181	156	162	-10	-18	7	-5,95%					32	
12	Area Padang	270	313	302	301	31	-12	-1	11,66%					28	
13	Area Palembang	698	2.010	2.046	1.985	1.287	-25	-61	184,25%					4	
14	Area Banten	2.097	3.722	3.749	3.710	1.613	-12	-39	76,93%					3	
15	Area Bekasi	834	871	903	908	74	37	5	8,84%					21	
16	Area Jakarta Kebon Jeruk	636	1.900	1.909	1.921	1.285	21	12	201,94%					5	
17	Area Jakarta Kelapa Gading	576	781	675	668	92	-113	-7	15,96%					16	
18	Area Jakarta Rawamangun	2.444	2.574	2.725	2.654	209	80	-71	8,57%					11	
19	Area Jakarta Thamrin	26.371	27.178	28.834	29.517	3.146	2.339	683	11,93%					2	
20	Area Bogor	684	784	732	733	48	-51	1	7,09%					24	
21	Area Depok	721	994	1.015	1.015	295	22	1	40,90%					8	
22	Area Jakarta Fatmawati	2.301	3.158	3.022	3.054	753	-104	32	32,73%					7	
23	Area Jakarta Pondok Indah	957	1.238	933	841	-116	-397	-92	-12,12%					44	
24	Area Jakarta Saharjo	2.794	6.112	6.868	6.740	3.946	628	-128	141,24%					1	
25	Area Tangerang Selatan	586	910	677	676	89	-235	-2	15,26%					18	
26	Area Bandung Kota	1.112	2.126	2.051	2.204	1.092	78	153	98,23%					6	
27	Area Bandung Raya	810	783	773	751	-59	-32	-22	-7,26%					39	
28	Area Cirebon	543	481	506	504	-39	23	-2	-7,15%					36	
29	Area Purwokerto	215	155	178	174	-41	19	-4	-19,00%					37	
30	Area Semarang Kota	684	498	452	446	-237	-52	-6	-34,71%					45	
31	Area Pekalongan	200	174	184	199	-1	25	15	-0,28%					30	
32	Area Solo	221	228	215	216	-5	-11	1	-2,19%					31	
33	Area Yogyakarta	355	442	425	413	59	-28	-12	16,55%					23	
34	Area Denpasar	281	237	235	220	-62	-17	-15	-21,92%					40	
35	Area Jember	67	111	117	115	47	4	-2	70,25%					25	
36	Area Kediri	248	132	139	138	-110	6	-1	-44,37%					43	
37	Area Malang	232	371	363	392	160	21	28	69,13%					14	
38	Area Surabaya Kota	947	1.030	1.047	1.013	65	-17	-35	6,90%					22	
39	Area Surabaya Raya	1.031	986	999	984	-47	-2	-15	-4,56%					38	
40	Area Balikpapan	580	682	630	618	38	-63	-12	6,55%					27	
41	Area Banjarmasin	548	639	582	625	77	-13	43	14,10%					20	
42	Area Pontianak	431	475	443	444	14	-30	2	3,16%					29	
43	Area Makassar	474	648	470	565	91	-83	95	19,10%					17	
44	Area Manado	244	540	410	434	190	-106	23	77,61%					13	
45	Area Palu	418	314	318	312	-107	-3	-6	-25,53%					42	

## KINERJA TABUNGAN AREA PER 09-Dec-2025

No	Area					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.557	5.575	478	145	18	9,39%					5	
2	Area Lhokseumawe	5.942	6.260	6.358	6.372	429	112	14	7,23%					6	
3	Area Meulaboh	2.789	3.123	3.121	3.121	332	-1	-0	11,92%					8	
4	Area Batam	1.733	1.904	1.881	1.882	150	-22	1	8,63%					33	
5	Area Medan Kota	2.242	2.410	2.382	2.393	151	-17	11	6,74%					32	
6	Area Medan Raya	1.804	1.981	1.993	1.991	188	11	-1	10,41%					27	
7	Area Pekanbaru	4.778	5.505	5.500	5.505	727	-0	5	15,21%					2	
8	Area Pematangsiantar	1.787	2.009	2.013	2.027	240	18	14	13,45%					14	
9	Area Bandar Lampung	2.833	3.073	3.065	3.057	224	-16	-9	7,92%					17	
10	Area Bengkulu	1.512	1.615	1.587	1.576	64	-39	-11	4,24%					42	
11	Area Jambi	1.922	2.212	2.134	2.130	208	-82	-4	10,84%					24	
12	Area Padang	2.662	2.851	2.869	2.868	207	17	-1	7,77%					25	
13	Area Palembang	3.683	3.894	3.890	3.901	218	7	11	5,92%					20	
14	Area Banten	4.051	4.150	4.042	4.036	-15	-113	-6	-0,36%					43	
15	Area Bekasi	4.951	5.551	5.171	5.169	218	-382	-2	4,41%					19	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.564	2.556	216	-86	-8	9,23%					21	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.482	2.474	481	135	-8	24,14%					3	
18	Area Jakarta Rawamangun	3.266	3.716	3.402	3.405	139	-311	3	4,25%					35	
19	Area Jakarta Thamrin	3.839	4.293	4.071	4.053	214	-239	-17	5,58%					22	
20	Area Bogor	4.124	4.361	4.297	4.310	186	-51	13	4,51%					28	
21	Area Depok	3.364	3.471	3.469	3.469	106	-1	0	3,14%					38	
22	Area Jakarta Fatmawati	2.449	2.443	2.430	2.422	-28	-22	-9	-1,13%					44	
23	Area Jakarta Pondok Indah	2.483	2.688	2.671	2.663	179	-26	-9	7,22%					29	
24	Area Jakarta Saharjo	1.724	1.818	1.863	1.819	95	1	-44	5,48%					39	
25	Area Tangerang Selatan	2.328	2.423	2.424	2.411	83	-12	-12	3,56%					41	
26	Area Bandung Kota	4.312	4.850	4.733	4.792	480	-58	59	11,14%					4	
27	Area Bandung Raya	3.375	3.596	3.541	3.552	177	-44	10	5,24%					30	
28	Area Cirebon	3.264	3.446	3.406	3.406	142	-40	-0	4,36%					34	
29	Area Purwokerto	2.153	2.510	2.479	2.481	328	-28	3	15,24%					9	
30	Area Semarang Kota	3.815	4.197	4.049	4.043	227	-154	-7	5,96%					16	
31	Area Pekalongan	2.059	2.564	2.262	2.258	199	-306	-4	9,68%					26	
32	Area Solo	3.209	3.493	3.497	3.479	271	-13	-17	8,43%					12	
33	Area Yogyakarta	4.150	4.361	4.357	4.362	213	2	5	5,13%					23	
34	Area Denpasar	2.751	3.056	3.008	3.007	256	-50	-1	9,30%					13	
35	Area Jember	1.982	2.196	2.203	2.201	219	4	-2	11,03%					18	
36	Area Kediri	2.848	2.986	3.012	3.008	160	22	-4	5,60%					31	
37	Area Malang	2.849	3.247	3.198	3.190	342	-56	-8	12,00%					7	
38	Area Surabaya Kota	3.584	3.685	3.562	3.556	-28	-129	-6	-0,78%					45	
39	Area Surabaya Raya	4.613	5.157	4.704	4.704	90	-453	-1	1,96%					40	
40	Area Balikpapan	4.745	4.974	5.017	5.050	305	76	33	6,44%					10	
41	Area Banjarmasin	4.620	4.844	4.873	4.895	275	52	23	5,95%					11	
42	Area Pontianak	2.122	2.218	2.234	2.249	127	31	15	5,97%					37	
43	Area Makassar	4.397	5.044	5.156	5.179	782	135	23	17,80%					1	
44	Area Manado	1.697	1.767	1.840	1.836	138	69	-4	8,16%					36	
45	Area Palu	2.293	2.484	2.513	2.529	236	45	16	10,28%					15	

## KINERJA DEPOSITO AREA PER 09-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.102	1.104	-83	-8	2	-7,00%					30	
2	Area Lhokseumawe	1.604	1.232	1.259	1.267	-336	35	9	-20,97%					39	
3	Area Meulaboh	379	375	386	387	8	12	1	2,12%					22	
4	Area Batam	878	951	947	924	46	-27	-24	5,22%					20	
5	Area Medan Kota	2.799	3.311	3.187	3.189	390	-122	2	13,94%					7	
6	Area Medan Raya	681	762	764	764	82	1	-0	12,10%					15	
7	Area Pekanbaru	1.668	1.627	1.606	1.608	-60	-19	2	-3,59%					29	
8	Area Pematangsiantar	649	610	599	599	-50	-12	0	-7,75%					28	
9	Area Bandar Lampung	625	728	701	698	73	-30	-3	11,73%					16	
10	Area Bengkulu	475	785	806	806	332	21	0	69,88%					9	
11	Area Jambi	610	845	1.088	1.088	478	243	-0	78,24%					4	
12	Area Padang	978	1.083	1.028	1.028	50	-56	-0	5,08%					19	
13	Area Palembang	2.960	1.708	1.841	1.842	-1.118	134	1	-37,76%					45	
14	Area Banten	4.408	4.301	4.260	4.256	-152	-44	-4	-3,45%					34	
15	Area Bekasi	3.162	3.373	3.079	3.077	-85	-296	-2	-2,69%					31	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.835	4.832	435	-126	-2	9,89%					6	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.861	10.869	1.619	-1.905	8	17,50%					2	
18	Area Jakarta Rawamangun	4.389	3.813	4.144	4.142	-247	329	-1	-5,63%					37	
19	Area Jakarta Thamrin	31.015	45.092	45.253	45.632	14.617	540	379	47,13%					1	
20	Area Bogor	3.241	2.517	2.498	2.511	-730	-6	13	-22,51%					41	
21	Area Depok	3.415	2.407	2.442	2.445	-970	38	4	-28,40%					43	
22	Area Jakarta Fatmawati	6.870	8.359	8.073	8.070	1.200	-289	-4	17,47%					3	
23	Area Jakarta Pondok Indah	5.041	4.866	5.106	5.104	63	238	-2	1,26%					17	
24	Area Jakarta Saharjo	3.157	3.300	3.347	3.595	439	295	249	13,89%					5	
25	Area Tangerang Selatan	3.248	2.240	2.190	2.191	-1.057	-50	1	-32,54%					44	
26	Area Bandung Kota	4.364	3.534	3.365	3.415	-949	-118	50	-21,74%					42	
27	Area Bandung Raya	1.652	1.896	1.883	1.906	254	10	24	15,37%					10	
28	Area Cirebon	1.063	1.195	1.254	1.255	192	59	1	18,05%					11	
29	Area Purwokerto	807	781	758	759	-47	-22	1	-5,87%					27	
30	Area Semarang Kota	2.557	2.440	2.517	2.517	-40	77	-0	-1,57%					24	
31	Area Pekalongan	1.301	900	815	714	-587	-186	-101	-45,11%					40	
32	Area Solo	1.495	1.538	1.539	1.539	44	1	0	2,97%					21	
33	Area Yogyakarta	2.161	2.199	2.210	2.221	60	22	11	2,78%					18	
34	Area Denpasar	756	888	876	876	120	-13	-1	15,83%					13	
35	Area Jember	773	529	522	522	-250	-7	0	-32,41%					38	
36	Area Kediri	1.059	971	971	971	-88	1	0	-8,28%					32	
37	Area Malang	1.495	1.677	1.683	1.683	188	6	-0	12,55%					12	
38	Area Surabaya Kota	3.282	3.027	3.110	3.100	-182	73	-10	-5,55%					36	
39	Area Surabaya Raya	1.985	1.951	1.942	1.942	-43	-10	-0	-2,15%					25	
40	Area Balikpapan	3.117	3.068	3.072	3.072	-45	5	0	-1,44%					26	
41	Area Banjarmasin	2.102	1.978	1.975	1.976	-126	-3	0	-6,00%					33	
42	Area Pontianak	1.037	1.009	855	855	-182	-154	-0	-17,51%					35	
43	Area Makassar	1.578	1.826	1.939	1.938	360	112	-1	22,82%					8	
44	Area Manado	403	621	406	409	5	-212	3	1,34%					23	
45	Area Palu	511	633	623	616	105	-16	-6	20,63%					14	

## KINERJA CASA PER 09-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	8-Dec-25	9-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	6.283	6.559	6.751	6.681	399	122	-70	6,35%					15	
2	Area Lhokseumawe	6.471	6.835	6.933	6.944	474	109	11	7,32%					12	
3	Area Meulaboh	3.115	3.507	3.525	3.526	411	19	1	13,18%					13	
4	Area Batam	1.971	2.323	2.346	2.348	377	25	2	19,12%					16	
5	Area Medan Kota	2.557	2.848	2.895	2.903	346	55	8	13,52%					19	
6	Area Medan Raya	1.959	2.110	2.120	2.117	158	8	-2	8,05%					36	
7	Area Pekanbaru	5.889	6.919	6.922	6.905	1.016	-14	-17	17,26%					7	
8	Area Pematangsiantar	1.861	2.058	2.060	2.070	209	12	10	11,24%					30	
9	Area Bandar Lampung	3.306	3.531	3.546	3.519	212	-12	-28	6,42%					29	
10	Area Bengkulu	1.656	1.708	1.853	1.860	204	152	7	12,31%					31	
11	Area Jambi	2.094	2.392	2.289	2.292	198	-100	3	9,46%					33	
12	Area Padang	2.931	3.164	3.171	3.170	238	5	-2	8,13%					27	
13	Area Palembang	4.381	5.904	5.936	5.886	1.505	-18	-50	34,35%					5	
14	Area Banten	6.148	7.871	7.791	7.746	1.598	-125	-45	26,00%					3	
15	Area Bekasi	5.785	6.422	6.073	6.077	292	-345	4	5,05%					22	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.473	4.477	1.501	-64	4	50,44%					6	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.157	3.143	573	23	-14	22,30%					10	
18	Area Jakarta Rawamangun	5.710	6.290	6.127	6.059	348	-231	-68	6,10%					18	
19	Area Jakarta Thamrin	30.210	31.471	32.905	33.571	3.360	2.099	666	11,12%					2	
20	Area Bogor	4.808	5.145	5.028	5.043	235	-102	14	4,88%					28	
21	Area Depok	4.084	4.464	4.484	4.485	400	20	1	9,80%					14	
22	Area Jakarta Fatmawati	4.750	5.601	5.452	5.475	725	-126	23	15,27%					9	
23	Area Jakarta Pondok Indah	3.441	3.927	3.604	3.504	63	-423	-101	1,84%					41	
24	Area Jakarta Saharjo	4.518	7.929	8.730	8.558	4.040	629	-172	89,43%					1	
25	Area Tangerang Selatan	2.914	3.334	3.101	3.087	172	-247	-14	5,92%					35	
26	Area Bandung Kota	5.424	6.976	6.784	6.996	1.572	20	212	28,99%					4	
27	Area Bandung Raya	4.184	4.379	4.315	4.302	118	-76	-12	2,82%					39	
28	Area Cirebon	3.807	3.928	3.913	3.910	103	-17	-2	2,72%					40	
29	Area Purwokerto	2.368	2.665	2.657	2.656	287	-9	-1	12,13%					23	
30	Area Semarang Kota	4.499	4.695	4.501	4.489	-10	-206	-12	-0,22%					45	
31	Area Pekalongan	2.259	2.738	2.446	2.457	199	-281	11	8,80%					32	
32	Area Solo	3.430	3.720	3.712	3.696	266	-25	-16	7,75%					26	
33	Area Yogyakarta	4.504	4.803	4.782	4.776	272	-27	-7	6,03%					24	
34	Area Denpasar	3.032	3.293	3.242	3.226	194	-67	-16	6,41%					34	
35	Area Jember	2.049	2.307	2.319	2.315	266	8	-4	12,98%					25	
36	Area Kediri	3.096	3.118	3.151	3.146	50	28	-5	1,60%					42	
37	Area Malang	3.080	3.618	3.561	3.582	502	-36	21	16,29%					11	
38	Area Surabaya Kota	4.532	4.715	4.610	4.569	37	-146	-41	0,83%					44	
39	Area Surabaya Raya	5.644	6.142	5.704	5.688	43	-454	-16	0,77%					43	
40	Area Balikpapan	5.325	5.656	5.647	5.668	343	13	21	6,45%					20	
41	Area Banjarmasin	5.168	5.482	5.455	5.520	352	38	65	6,82%					17	
42	Area Pontianak	2.553	2.693	2.677	2.693	140	0	16	5,49%					37	
43	Area Makassar	4.871	5.692	5.626	5.744	873	52	118	17,92%					8	
44	Area Manado	1.942	2.306	2.251	2.270	328	-37	19	16,89%					21	
45	Area Palu	2.712	2.798	2.831	2.841	129	43	10	4,75%					38	

KINERJA PEMBIAYAN RETAIL AREA PER 09-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target	
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.696	483	-66	6,70%	8.217	93,66%	-521	23	34	
2	Area Lhokseumawe	8.448	8.964	8.935	486	-30	5,76%	9.774	91,42%	-839	22	41	
3	Area Meulaboh	6.330	6.900	6.867	537	-33	8,49%	7.109	96,61%	-241	17	15	
4	Area Batam	2.397	2.732	2.738	341	6	14,22%	2.901	94,38%	-163	37	29	
5	Area Medan Kota	2.545	2.985	2.990	445	5	17,48%	3.115	95,97%	-126	25	21	
6	Area Medan Raya	2.640	3.002	3.004	363	2	13,76%	3.143	95,56%	-139	35	25	
7	Area Pekanbaru	5.991	6.772	6.775	784	3	13,08%	6.974	97,15%	-199	5	12	
8	Area Pematangsiantar	3.146	3.503	3.507	360	3	11,45%	3.677	95,37%	-170	36	26	
9	Area Bandar Lampung	4.153	4.576	4.572	419	-3	10,09%	4.866	93,95%	-294	30	32	
10	Area Bengkulu	3.643	4.148	4.150	507	1	13,92%	4.183	99,22%	-33	20	8	
11	Area Jambi	4.260	4.605	4.600	340	-5	7,98%	4.802	95,79%	-202	39	24	
12	Area Padang	4.496	4.936	4.939	443	3	9,86%	5.146	95,99%	-206	26	20	
13	Area Palembang	6.724	7.318	7.335	611	16	9,09%	7.656	95,81%	-321	10	23	
14	Area Banten	5.229	5.961	6.006	777	44	14,86%	6.046	99,33%	-40	6	7	
15	Area Bekasi	5.457	6.086	6.067	611	-19	11,19%	6.258	96,95%	-191	11	13	
16	Area Jakarta Kebon Jeruk	3.887	4.407	4.403	516	-4	13,26%	4.565	96,46%	-162	19	17	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.083	595	102	17,07%	4.095	99,69%	-13	12	4	
18	Area Jakarta Rawamangun	4.093	4.482	4.496	402	14	9,83%	4.797	93,71%	-302	31	33	
19	Area Jakarta Thamrin	4.380	4.972	4.921	541	-51	12,36%	5.133	95,87%	-212	16	22	
20	Area Bogor	4.856	5.365	5.373	517	8	10,65%	5.744	93,54%	-371	18	35	
21	Area Depok	4.779	5.320	5.323	543	2	11,37%	5.531	96,23%	-208	15	19	
22	Area Jakarta Fatmawati	3.666	4.099	4.096	430	-3	11,72%	4.325	94,70%	-229	28	28	
23	Area Jakarta Pondok Indah	3.011	3.417	3.439	428	22	14,23%	3.689	93,23%	-250	29	38	
24	Area Jakarta Saharjo	2.222	2.420	2.423	201	3	9,03%	2.694	89,91%	-272	44	45	
25	Area Tangerang Selatan	3.565	3.904	3.906	341	2	9,56%	4.263	91,64%	-356	38	40	
26	Area Bandung Kota	5.826	6.834	6.852	1.026	18	17,61%	6.833	100,28%	19	2	2	
27	Area Bandung Raya	5.409	5.976	5.979	570	3	10,54%	6.282	95,18%	-303	13	27	
28	Area Cirebon	4.206	4.662	4.683	477	20	11,34%	4.963	94,35%	-280	24	30	
29	Area Purwokerto	2.362	2.554	2.549	187	-5	7,90%	2.806	90,84%	-257	45	42	
30	Area Semarang Kota	3.801	4.192	4.194	393	1	10,34%	4.029	104,09%	165	32	1	
31	Area Pekalongan	2.273	2.553	2.542	270	-11	11,86%	2.726	93,25%	-184	41	36	
32	Area Solo	3.186	3.433	3.431	245	-2	7,69%	3.706	92,59%	-274	42	39	
33	Area Yogyakarta	3.016	3.388	3.388	373	-0	12,35%	3.634	93,24%	-246	34	37	
34	Area Denpasar	6.985	7.780	7.792	807	12	11,55%	7.855	99,20%	-63	4	9	
35	Area Jember	2.789	3.004	3.012	223	8	8,01%	3.319	90,75%	-307	43	43	
36	Area Kediri	3.187	3.458	3.458	270	-1	8,49%	3.831	90,26%	-373	40	44	
37	Area Malang	3.372	3.748	3.758	386	10	11,46%	3.997	94,02%	-239	33	31	
38	Area Surabaya Kota	4.447	4.988	4.997	550	8	12,37%	5.176	96,54%	-179	14	16	
39	Area Surabaya Raya	4.275	4.773	4.776	501	3	11,71%	4.962	96,26%	-186	21	18	
40	Area Balikpapan	4.911	5.600	5.640	729	40	14,84%	5.676	99,37%	-36	7	6	
41	Area Banjarmasin	5.586	6.226	6.245	659	19	11,79%	6.391	97,73%	-145	8	11	
42	Area Pontianak	6.233	6.662	6.663	430	1	6,90%	6.882	96,82%	-219	27	14	
43	Area Makassar	7.265	8.778	8.803	1.538	25	21,17%	8.796	100,08%	7	1	3	
44	Area Manado	4.255	4.891	4.892	637	2	14,97%	4.990	98,04%	-98	9	10	
45	Area Palu	5.623	6.507	6.513	890	6	15,84%	6.551	99,43%	-38	3	5	

# KINERJA CFG AREA PER 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	4.984	404	-23	8,82%	5.143	96,91%	-159	9	19
2	Area Lhokseumawe	4.236	4.555	4.534	297	-21	7,02%	4.798	94,50%	-264	18	40
3	Area Meulaboh	3.283	3.774	3.755	472	-19	14,38%	3.680	102,04%	75	4	1
4	Area Batam	1.770	1.955	1.960	190	4	10,71%	2.003	97,83%	-43	29	16
5	Area Medan Kota	1.945	2.149	2.147	202	-2	10,37%	2.206	97,29%	-60	26	18
6	Area Medan Raya	1.991	2.156	2.152	161	-4	8,09%	2.212	97,31%	-60	35	17
7	Area Pekanbaru	3.886	4.212	4.205	319	-7	8,22%	4.354	96,57%	-149	14	22
8	Area Pematangsiantar	2.256	2.392	2.389	133	-3	5,89%	2.483	96,20%	-94	40	24
9	Area Bandar Lampung	2.629	2.775	2.769	140	-6	5,31%	2.948	93,93%	-179	37	41
10	Area Bengkulu	2.332	2.632	2.628	295	-4	12,66%	2.585	101,64%	42	19	2
11	Area Jambi	2.759	2.947	2.940	181	-7	6,57%	2.987	98,41%	-47	30	12
12	Area Padang	3.150	3.331	3.325	175	-6	5,56%	3.433	96,86%	-108	32	20
13	Area Palembang	4.405	4.828	4.837	432	9	9,82%	4.933	98,06%	-95	6	14
14	Area Banten	3.990	4.454	4.460	470	6	11,77%	4.443	100,38%	17	5	4
15	Area Bekasi	4.262	4.659	4.665	403	6	9,46%	4.747	98,27%	-82	10	13
16	Area Jakarta Kebon Jeruk	3.121	3.534	3.526	406	-7	13,00%	3.519	100,21%	8	8	5
17	Area Jakarta Kelapa Gading	2.887	3.186	3.187	300	1	10,39%	3.218	99,04%	-31	16	8
18	Area Jakarta Rawamangun	3.247	3.470	3.469	222	-1	6,85%	3.621	95,80%	-152	23	28
19	Area Jakarta Thamrin	3.676	4.039	4.034	357	-5	9,72%	4.119	97,93%	-85	13	15
20	Area Bogor	3.846	4.215	4.221	376	6	9,77%	4.420	95,51%	-198	11	31
21	Area Depok	4.134	4.440	4.440	306	-0	7,40%	4.623	96,05%	-183	15	25
22	Area Jakarta Fatmawati	3.130	3.399	3.396	266	-3	8,51%	3.565	95,29%	-168	21	33
23	Area Jakarta Pondok Indah	2.588	2.877	2.873	285	-4	11,03%	3.033	94,75%	-159	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.907	134	-3	7,53%	2.040	93,51%	-132	39	43
25	Area Tangerang Selatan	2.845	3.035	3.035	190	-0	6,68%	3.205	94,70%	-170	28	38
26	Area Bandung Kota	4.040	4.520	4.523	483	3	11,96%	4.577	98,82%	-54	3	10
27	Area Bandung Raya	3.720	4.025	4.019	299	-6	8,04%	4.153	96,77%	-134	17	21
28	Area Cirebon	2.765	2.978	2.976	212	-2	7,65%	3.149	94,53%	-172	24	39
29	Area Purwokerto	1.391	1.498	1.494	103	-4	7,42%	1.574	94,94%	-80	43	36
30	Area Semarang Kota	2.188	2.353	2.350	162	-3	7,39%	2.440	96,32%	-90	34	23
31	Area Pekalongan	1.372	1.476	1.472	101	-4	7,33%	1.572	93,67%	-99	44	42
32	Area Solo	1.987	2.106	2.102	114	-4	5,76%	2.211	95,05%	-110	41	35
33	Area Yogyakarta	1.922	2.076	2.076	155	-0	8,05%	2.162	96,02%	-86	36	26
34	Area Denpasar	4.931	5.308	5.296	365	-12	7,41%	5.292	100,08%	4	12	6
35	Area Jember	1.963	2.063	2.062	99	-2	5,02%	2.228	92,53%	-166	45	44
36	Area Kediri	2.053	2.190	2.188	135	-2	6,59%	2.293	95,41%	-105	38	32
37	Area Malang	2.417	2.589	2.593	176	3	7,28%	2.725	95,16%	-132	31	34
38	Area Surabaya Kota	3.249	3.442	3.445	197	3	6,05%	3.589	95,98%	-144	27	27
39	Area Surabaya Raya	2.461	2.635	2.632	171	-3	6,96%	2.749	95,75%	-117	33	29
40	Area Balikpapan	2.662	2.777	2.775	113	-2	4,26%	3.007	92,27%	-232	42	45
41	Area Banjarmasin	3.058	3.276	3.267	209	-8	6,84%	3.415	95,68%	-148	25	30
42	Area Pontianak	3.337	3.580	3.579	243	-1	7,27%	3.625	98,74%	-46	22	11
43	Area Makassar	5.254	6.086	6.080	826	-6	15,72%	6.040	100,67%	41	1	3
44	Area Manado	3.431	3.858	3.850	419	-7	12,22%	3.889	99,01%	-39	7	9
45	Area Palu	4.503	5.032	5.024	521	-7	11,57%	5.051	99,47%	-27	2	7

# KINERJA CFG - MITRAGUNA 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.483	304	-19	9,56%	3.569	97,59%	-86	7	14
2	Area Lhokseumawe	3.065	3.287	3.271	207	-16	6,74%	3.454	94,70%	-183	13	28
3	Area Meulaboh	2.526	2.865	2.850	323	-16	12,80%	2.802	101,69%	47	4	6
4	Area Batam	1.212	1.336	1.332	120	-3	9,94%	1.384	96,24%	-52	24	22
5	Area Medan Kota	1.384	1.570	1.569	185	-1	13,38%	1.578	99,45%	-9	14	9
6	Area Medan Raya	1.475	1.606	1.603	128	-3	8,67%	1.638	97,81%	-36	21	13
7	Area Pekanbaru	2.498	2.751	2.746	248	-4	9,94%	2.846	96,50%	-100	10	20
8	Area Pematangsiantar	1.324	1.437	1.437	114	-0	8,58%	1.494	96,18%	-57	27	23
9	Area Bandar Lampung	1.178	1.294	1.292	114	-1	9,71%	1.424	90,75%	-132	25	33
10	Area Bengkulu	1.452	1.722	1.719	267	-3	18,40%	1.640	104,86%	80	9	2
11	Area Jambi	1.779	1.933	1.928	148	-6	8,34%	1.926	100,10%	2	18	8
12	Area Padang	1.730	1.856	1.853	123	-2	7,12%	1.910	97,01%	-57	23	18
13	Area Palembang	2.161	2.396	2.399	238	3	11,00%	2.458	97,56%	-60	11	15
14	Area Banten	1.324	1.493	1.496	172	3	12,96%	1.523	98,20%	-27	16	10
15	Area Bekasi	456	537	539	83	2	18,29%	657	82,04%	-118	34	44
16	Area Jakarta Kebon Jeri	1.087	1.219	1.211	125	-8	11,48%	1.264	95,83%	-53	22	24
17	Area Jakarta Kelapa Gading	795	908	909	114	1	14,38%	936	97,17%	-27	26	16
18	Area Jakarta Rawamangun	564	619	621	57	1	10,07%	726	85,56%	-105	42	39
19	Area Jakarta Thamrin	1.711	1.990	1.989	278	-1	16,26%	1.900	104,68%	89	8	3
20	Area Bogor	482	549	548	66	-1	13,65%	632	86,65%	-84	40	38
21	Area Depok	292	376	375	84	-0	28,77%	415	90,47%	-40	33	34
22	Area Jakarta Fatmawati	672	772	773	101	1	15,00%	923	83,81%	-149	30	42
23	Area Jakarta Pondok Indah	383	459	460	77	1	20,12%	541	84,91%	-82	36	40
24	Area Jakarta Saharjo	266	292	293	26	1	9,90%	365	80,21%	-72	44	45
25	Area Tangerang Selatan	286	311	311	25	-1	8,59%	368	84,40%	-57	45	41
26	Area Bandung Kota	1.235	1.378	1.378	143	0	11,59%	1.483	92,92%	-105	19	31
27	Area Bandung Raya	1.214	1.397	1.393	179	-4	14,77%	1.445	96,41%	-52	15	21
28	Area Cirebon	1.554	1.702	1.704	151	2	9,69%	1.830	93,14%	-126	17	29
29	Area Purwokerto	750	819	818	67	-2	9,00%	858	95,30%	-40	39	26
30	Area Semarang Kota	1.035	1.147	1.145	110	-2	10,65%	1.183	96,77%	-38	29	19
31	Area Pekalongan	570	623	620	51	-2	8,89%	688	90,21%	-67	43	36
32	Area Solo	763	837	833	71	-3	9,25%	895	93,12%	-62	38	30
33	Area Yogyakarta	918	1.027	1.028	111	1	12,05%	1.060	97,04%	-31	28	17
34	Area Denpasar	2.026	2.357	2.350	324	-7	16,02%	2.217	106,02%	133	3	1
35	Area Jember	865	950	946	81	-4	9,37%	1.026	92,18%	-80	35	32
36	Area Kediri	927	1.011	1.011	84	-0	9,09%	1.062	95,23%	-51	32	27
37	Area Malang	492	551	554	62	3	12,64%	664	83,41%	-110	41	43
38	Area Surabaya Kota	989	1.064	1.063	75	-0	7,55%	1.176	90,41%	-113	37	35
39	Area Surabaya Raya	1.055	1.193	1.193	138	0	13,09%	1.215	98,17%	-22	20	11
40	Area Balikpapan	1.543	1.640	1.641	98	1	6,33%	1.821	90,11%	-180	31	37
41	Area Banjarmasin	1.547	1.757	1.754	207	-3	13,40%	1.833	95,66%	-80	12	25
42	Area Pontianak	1.598	1.902	1.907	309	5	19,35%	1.829	104,22%	77	6	4
43	Area Makassar	2.899	3.527	3.525	626	-2	21,58%	3.447	102,26%	78	1	5
44	Area Manado	2.452	2.779	2.775	322	-4	13,15%	2.833	97,94%	-58	5	12
45	Area Palu	2.274	2.616	2.615	341	-1	14,99%	2.585	101,17%	30	2	7

## KINERJA CFG - PENSIUN 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	627	36	-3	6,08%	674	93,00%	-47	5	32
2	Area Lhokseumawe	816	856	852	35	-5	4,34%	897	94,91%	-46	6	23
3	Area Meulaboh	525	618	615	89	-3	17,01%	593	103,68%	22	1	3
4	Area Batam	95	99	98	3	-1	2,74%	115	85,10%	-17	33	41
5	Area Medan Kota	184	197	196	12	-1	6,26%	206	94,87%	-11	18	25
6	Area Medan Raya	245	268	267	22	-1	8,77%	264	101,07%	3	11	6
7	Area Pekanbaru	550	560	557	8	-3	1,39%	589	94,57%	-32	24	29
8	Area Pematangsiantar	471	481	478	7	-3	1,54%	490	97,53%	-12	26	16
9	Area Bandar Lampung	200	212	210	10	-2	4,94%	228	92,02%	-18	20	35
10	Area Bengkulu	383	396	395	12	-2	3,12%	416	94,81%	-22	17	27
11	Area Jambi	352	369	367	15	-3	4,28%	381	96,29%	-14	15	20
12	Area Padang	646	660	656	10	-3	1,57%	677	96,99%	-20	19	18
13	Area Palembang	326	349	347	21	-2	6,44%	354	98,21%	-6	12	14
14	Area Banten	167	170	169	1	-1	0,75%	176	95,99%	-7	37	21
15	Area Bekasi	75	72	71	-4	-1	-5,91%	85	83,77%	-14	41	43
16	Area Jakarta Kebon Jeru	42	45	44	3	-0	6,31%	49	90,63%	-5	32	38
17	Area Jakarta Kelapa Gac	49	53	52	3	-0	5,85%	56	94,03%	-3	31	30
18	Area Jakarta Rawamanç	52	61	61	9	-1	17,04%	59	103,17%	2	22	4
19	Area Jakarta Thamrin	54	62	62	7	-1	13,49%	63	98,53%	-1	25	11
20	Area Bogor	166	185	183	18	-1	10,68%	183	100,03%	0	13	8
21	Area Depok	43	46	46	3	-0	7,77%	47	98,33%	-1	30	13
22	Area Jakarta Fatmawati	21	27	27	6	-0	29,26%	24	113,12%	3	28	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,52%	18	98,45%	-0	34	12
24	Area Jakarta Saharjo	60	68	67	7	-1	11,91%	74	91,42%	-6	27	37
25	Area Tangerang Selatan	23	25	25	1	-0	4,93%	31	80,65%	-6	38	45
26	Area Bandung Kota	186	200	200	15	-0	7,93%	211	94,88%	-11	16	24
27	Area Bandung Raya	284	316	314	30	-2	10,60%	317	98,97%	-3	8	10
28	Area Cirebon	312	331	330	17	-1	5,52%	347	94,86%	-18	14	26
29	Area Purwokerto	189	219	218	28	-1	14,95%	202	107,71%	16	9	2
30	Area Semarang Kota	99	97	97	-2	-0	-2,44%	117	82,93%	-20	40	44
31	Area Pekalongan	147	157	156	9	-1	6,01%	161	96,85%	-5	21	19
32	Area Solo	86	90	90	4	-1	5,01%	101	88,83%	-11	29	40
33	Area Yogyakarta	146	154	154	8	-0	5,67%	162	94,78%	-8	23	28
34	Area Denpasar	1.757	1.850	1.845	88	-5	5,02%	1.843	100,13%	2	2	7
35	Area Jember	460	463	461	1	-2	0,28%	484	95,40%	-22	36	22
36	Area Kediri	614	643	641	27	-2	4,32%	643	99,65%	-2	10	9
37	Area Malang	265	268	267	2	-1	0,86%	289	92,52%	-22	35	34
38	Area Surabaya Kota	165	159	158	-8	-1	-4,54%	188	84,16%	-30	42	42
39	Area Surabaya Raya	427	409	406	-21	-3	-4,96%	449	90,37%	-43	45	39
40	Area Balikpapan	406	410	406	0	-3	0,07%	442	91,87%	-36	39	36
41	Area Banjarmasin	607	603	598	-8	-4	-1,40%	644	92,88%	-46	43	33
42	Area Pontianak	690	678	674	-16	-4	-2,32%	720	93,58%	-46	44	31
43	Area Makassar	1.048	1.110	1.106	57	-5	5,45%	1.132	97,66%	-27	4	15
44	Area Manado	674	759	755	81	-3	12,07%	741	101,98%	15	3	5
45	Area Palu	1.335	1.376	1.369	34	-7	2,55%	1.406	97,35%	-37	7	17

## KINERJA CFG - GRIYA 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	770	770	48	0	6,69%	776	99,22%	-6	20	15
2	Area Lhokseumawe	235	255	255	20	-0	8,53%	284	89,65%	-29	28	44
3	Area Meulaboh	146	158	158	12	-0	7,97%	172	91,66%	-14	32	41
4	Area Batam	392	436	445	53	8	13,42%	413	107,78%	32	19	1
5	Area Medan Kota	312	313	312	1	-0	0,17%	335	93,26%	-23	36	37
6	Area Medan Raya	237	233	233	-4	0	-1,78%	256	90,91%	-23	37	42
7	Area Pekanbaru	596	601	603	7	2	1,15%	637	94,69%	-34	33	34
8	Area Pematangsiantar	417	391	391	-27	-1	-6,39%	434	89,89%	-44	42	43
9	Area Bandar Lampung	1.159	1.140	1.138	-20	-2	-1,75%	1.158	98,34%	-19	41	18
10	Area Bengkulu	450	436	435	-15	-1	-3,41%	473	92,06%	-38	40	39
11	Area Jambi	564	552	553	-11	1	-1,94%	587	94,30%	-33	39	36
12	Area Padang	702	727	727	25	-0	3,50%	740	98,14%	-14	27	20
13	Area Palembang	1.805	1.935	1.943	138	8	7,64%	1.948	99,77%	-5	9	10
14	Area Banten	2.325	2.580	2.583	258	3	11,12%	2.523	102,39%	60	3	4
15	Area Bekasi	3.620	3.908	3.912	293	4	8,09%	3.841	101,86%	71	2	6
16	Area Jakarta Kebon Jeruk	1.820	2.052	2.053	234	2	12,83%	1.992	103,08%	61	5	3
17	Area Jakarta Kelapa Gading	1.988	2.162	2.162	174	0	8,76%	2.136	101,22%	26	7	8
18	Area Jakarta Rawamangun	2.552	2.681	2.680	128	-2	5,01%	2.718	98,59%	-38	11	16
19	Area Jakarta Thamrin	1.804	1.842	1.839	35	-4	1,93%	2.002	91,86%	-163	25	40
20	Area Bogor	2.998	3.238	3.248	249	9	8,31%	3.360	96,66%	-112	4	26
21	Area Depok	3.661	3.838	3.838	177	-1	4,82%	3.976	96,51%	-139	6	27
22	Area Jakarta Fatmawati	2.374	2.504	2.500	126	-4	5,31%	2.511	99,57%	-11	12	11
23	Area Jakarta Pondok Indah	2.034	2.211	2.208	174	-3	8,54%	2.265	97,46%	-58	8	22
24	Area Jakarta Saharjo	1.377	1.469	1.467	91	-2	6,58%	1.499	97,90%	-32	15	21
25	Area Tangerang Selatan	2.471	2.601	2.601	131	0	5,29%	2.688	96,76%	-87	10	25
26	Area Bandung Kota	2.459	2.774	2.777	318	3	12,93%	2.674	103,86%	103	1	2
27	Area Bandung Raya	2.072	2.133	2.132	60	-1	2,91%	2.225	95,81%	-93	17	30
28	Area Cirebon	808	839	835	27	-3	3,37%	868	96,21%	-33	26	28
29	Area Purwokerto	411	415	414	3	-0	0,83%	449	92,21%	-35	34	38
30	Area Semarang Kota	966	1.002	1.001	36	-1	3,69%	1.019	98,31%	-17	24	19
31	Area Pekalongan	508	547	546	38	-1	7,44%	550	99,24%	-4	23	14
32	Area Solo	1.080	1.118	1.119	39	0	3,59%	1.127	99,26%	-8	21	13
33	Area Yogyakarta	779	795	795	16	-0	2,04%	829	95,82%	-35	29	29
34	Area Denpasar	1.062	990	989	-74	-1	-6,93%	1.105	89,50%	-116	45	45
35	Area Jember	585	583	588	3	4	0,45%	622	94,46%	-34	35	35
36	Area Kediri	429	441	441	13	0	2,93%	463	95,27%	-22	31	32
37	Area Malang	1.556	1.612	1.613	58	2	3,71%	1.622	99,48%	-8	18	12
38	Area Surabaya Kota	1.967	2.058	2.063	96	6	4,90%	2.056	100,36%	7	14	9
39	Area Surabaya Raya	852	890	890	39	-0	4,53%	914	97,41%	-24	22	23
40	Area Balikpapan	580	571	572	-8	1	-1,43%	563	101,65%	9	38	7
41	Area Banjarmasin	706	652	651	-55	-1	-7,73%	688	94,70%	-36	43	33
42	Area Pontianak	1.013	955	953	-60	-1	-5,91%	999	95,48%	-45	44	31
43	Area Makassar	1.155	1.244	1.245	90	1	7,77%	1.265	98,47%	-19	16	17
44	Area Manado	282	295	295	13	-0	4,68%	288	102,30%	7	30	5
45	Area Palu	804	908	908	104	0	12,99%	934	97,24%	-26	13	24

## KINERJA CFG - OTO 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	16	-1	18,16%	123	84,05%	-20	32	34
2	Area Lhokseumawe	121	157	156	35	-1	29,21%	162	96,41%	-6	15	15
3	Area Meulaboh	85	133	133	48	-1	56,37%	113	117,81%	20	5	3
4	Area Batam	71	85	85	14	-0	19,52%	91	93,05%	-6	34	21
5	Area Medan Kota	65	70	69	4	-0	6,92%	88	79,39%	-18	41	38
6	Area Medan Raya	34	50	50	16	-0	46,49%	53	94,07%	-3	31	19
7	Area Pekanbaru	243	300	299	56	-1	23,27%	283	105,75%	16	2	5
8	Area Pematangsiantar	44	83	83	39	0	87,53%	64	129,22%	19	10	2
9	Area Bandar Lampung	92	129	128	36	-1	38,86%	137	92,90%	-10	14	22
10	Area Bengkulu	47	77	79	32	2	66,81%	57	138,32%	22	20	1
11	Area Jambi	64	92	93	29	0	45,11%	94	98,13%	-2	24	13
12	Area Padang	72	89	89	17	0	24,17%	106	84,20%	-17	29	33
13	Area Palembang	112	148	148	36	-0	31,89%	173	85,77%	-25	13	32
14	Area Banten	174	210	212	39	2	22,15%	221	95,89%	-9	11	16
15	Area Bekasi	111	142	143	31	1	28,36%	164	86,75%	-22	21	30
16	Area Jakarta Kebon Jeri	173	218	217	45	-1	25,95%	214	101,60%	3	6	11
17	Area Jakarta Kelapa Gading	54	63	63	9	0	15,88%	90	70,02%	-27	39	41
18	Area Jakarta Rawamangun	79	108	108	29	-0	36,53%	119	90,76%	-11	23	23
19	Area Jakarta Thamrin	107	144	144	37	-0	34,83%	154	93,28%	-10	12	20
20	Area Bogor	199	244	242	43	-1	21,61%	244	99,22%	-2	7	12
21	Area Depok	139	180	181	42	1	30,32%	185	97,88%	-4	8	14
22	Area Jakarta Fatmawati	63	96	96	33	-0	53,14%	107	89,59%	-11	17	26
23	Area Jakarta Pondok Indah	156	189	188	32	-1	20,70%	208	90,52%	-20	19	24
24	Area Jakarta Saharjo	71	81	80	9	-1	13,32%	103	78,15%	-22	37	39
25	Area Tangerang Selatan	65	98	99	34	0	52,05%	118	83,48%	-20	16	36
26	Area Bandung Kota	160	168	168	7	-0	4,62%	209	80,22%	-41	40	37
27	Area Bandung Raya	150	178	179	29	1	19,53%	166	108,43%	14	22	4
28	Area Cirebon	91	107	107	16	0	18,10%	103	103,94%	4	30	10
29	Area Purwokerto	41	45	45	4	-0	9,85%	65	69,13%	-20	42	43
30	Area Semarang Kota	88	107	107	18	-0	20,78%	121	87,97%	-15	28	27
31	Area Pekalongan	147	150	150	3	-0	2,23%	173	86,76%	-23	43	29
32	Area Solo	59	61	60	1	-1	1,51%	88	67,88%	-28	45	44
33	Area Yogyakarta	79	100	99	20	-1	25,21%	111	89,66%	-11	27	25
34	Area Denpasar	86	111	112	26	1	30,48%	128	87,67%	-16	25	28
35	Area Jember	53	67	67	14	-0	25,71%	96	69,41%	-29	35	42
36	Area Kediri	83	95	95	12	-0	14,36%	125	75,74%	-30	36	40
37	Area Malang	104	158	158	54	-0	51,55%	150	105,51%	8	3	7
38	Area Surabaya Kota	128	162	161	33	-1	26,02%	170	94,67%	-9	18	17
39	Area Surabaya Raya	127	143	143	16	-0	12,37%	170	83,64%	-28	33	35
40	Area Balikpapan	132	156	156	24	-0	17,92%	181	85,91%	-26	26	31
41	Area Banjarmasin	199	264	264	65	-1	32,76%	249	105,72%	14	1	6
42	Area Pontianak	36	45	45	9	0	26,05%	77	58,84%	-32	38	45
43	Area Makassar	152	204	205	53	0	35,14%	196	104,40%	9	4	9
44	Area Manado	23	25	25	2	0	9,25%	27	94,15%	-2	44	18
45	Area Palu	91	132	133	42	1	46,23%	127	104,66%	6	9	8

## KINERJA PWG - AREA 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	456	223	1	95,54%	524	86,98%	-68	14	26
2	Area Lhokseumawe	317	668	668	351	-0	110,69%	667	100,17%	1	4	7
3	Area Meulaboh	191	375	375	184	-0	96,16%	390	95,96%	-16	19	14
4	Area Batam	193	324	328	135	4	69,66%	363	90,35%	-35	34	22
5	Area Medan Kota	252	434	441	189	7	74,90%	453	97,41%	-12	16	12
6	Area Medan Raya	201	357	363	162	6	80,60%	371	97,68%	-9	25	11
7	Area Pekanbaru	256	539	550	294	11	114,86%	601	91,44%	-51	8	20
8	Area Pematangsiantar	259	423	430	171	7	65,99%	433	99,18%	-4	23	9
9	Area Bandar Lampung	257	452	457	200	6	77,99%	512	89,33%	-55	15	23
10	Area Bengkulu	148	274	278	130	4	87,84%	313	88,95%	-35	36	24
11	Area Jambi	214	360	367	153	7	71,22%	401	91,46%	-34	30	19
12	Area Padang	305	483	490	185	7	60,43%	529	92,67%	-39	18	18
13	Area Palembang	259	433	439	179	5	69,20%	515	85,16%	-76	21	30
14	Area Banten	231	462	475	243	12	105,05%	489	97,09%	-14	11	13
15	Area Bekasi	237	401	404	167	4	70,49%	475	85,22%	-70	24	29
16	Area Jakarta Kebon Jeru	224	334	337	114	4	50,92%	437	77,28%	-99	39	40
17	Area Jakarta Kelapa Gac	185	295	297	112	2	60,22%	386	76,96%	-89	40	41
18	Area Jakarta Rawamang	198	324	326	128	2	64,95%	440	73,99%	-115	37	44
19	Area Jakarta Thamrin	217	342	348	131	6	60,41%	465	74,79%	-117	35	42
20	Area Bogor	168	306	313	145	8	86,69%	392	79,88%	-79	31	37
21	Area Depok	198	351	352	155	1	78,33%	401	87,84%	-49	29	25
22	Area Jakarta Fatmawati	144	249	252	108	3	74,87%	313	80,36%	-61	41	35
23	Area Jakarta Pondok Ind	145	233	236	92	4	63,58%	328	72,18%	-91	44	45
24	Area Jakarta Saharjo	134	217	220	86	3	64,59%	296	74,38%	-76	45	43
25	Area Tangerang Selatan	136	230	232	96	2	70,82%	289	80,29%	-57	43	36
26	Area Bandung Kota	461	823	838	377	15	81,88%	807	103,88%	31	2	3
27	Area Bandung Raya	408	672	681	273	9	66,85%	749	90,87%	-68	9	21
28	Area Cirebon	463	751	768	306	18	66,08%	764	100,56%	4	6	6
29	Area Purwokerto	116	211	214	98	3	84,24%	255	84,12%	-40	42	32
30	Area Semarang Kota	276	455	463	187	8	67,74%	545	84,82%	-83	17	31
31	Area Pekalongan	154	286	292	138	5	89,51%	294	99,04%	-3	33	10
32	Area Solo	180	297	301	121	4	67,26%	383	78,65%	-82	38	39
33	Area Yogyakarta	252	437	435	183	-1	72,77%	534	81,48%	-99	20	34
34	Area Denpasar	712	1.067	1.085	372	18	52,28%	1.073	101,08%	12	3	5
35	Area Jember	189	351	361	171	10	90,59%	388	93,06%	-27	22	17
36	Area Kediri	176	327	335	159	8	90,74%	387	86,48%	-52	28	27
37	Area Malang	238	390	399	160	9	67,15%	461	86,47%	-62	27	28
38	Area Surabaya Kota	361	623	632	271	9	74,92%	666	94,94%	-34	10	16
39	Area Surabaya Raya	443	678	683	240	5	54,16%	719	95,04%	-36	12	15
40	Area Balikpapan	493	783	790	297	7	60,26%	796	99,24%	-6	7	8
41	Area Banjarmasin	370	525	531	161	6	43,66%	675	78,69%	-144	26	38
42	Area Pontianak	280	421	422	142	1	50,75%	518	81,51%	-96	32	33
43	Area Makassar	1.042	1.723	1.755	712	32	68,33%	1.611	108,90%	143	1	2
44	Area Manado	418	635	644	226	9	54,12%	621	103,66%	23	13	4
45	Area Palu	491	808	825	334	17	67,95%	745	110,82%	81	5	1

## KINERJA PWG -GADAI AREA 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	156	79	0	103,12%	126	123,22%	29	12	5
2	Area Lhokseumawe	112	224	226	114	2	101,58%	177	127,63%	49	7	3
3	Area Meulaboh	55	104	104	49	-0	90,17%	89	116,50%	15	24	10
4	Area Batam	70	105	106	36	1	50,53%	100	105,85%	6	34	27
5	Area Medan Kota	141	200	204	63	4	44,79%	177	115,00%	27	19	13
6	Area Medan Raya	108	162	164	56	3	51,87%	140	117,14%	24	22	8
7	Area Pekanbaru	106	172	174	68	1	63,76%	168	103,01%	5	16	30
8	Area Pematangsiantar	131	195	196	65	1	49,16%	166	117,88%	30	17	7
9	Area Bandar Lampung	116	182	186	70	4	60,48%	167	111,61%	19	15	18
10	Area Bengkulu	50	86	88	38	2	76,39%	82	106,83%	6	30	23
11	Area Jambi	102	159	162	59	3	58,04%	144	112,44%	18	21	16
12	Area Padang	135	159	161	26	2	19,14%	184	87,14%	-24	42	41
13	Area Palembang	94	140	142	48	2	50,76%	140	101,25%	2	25	32
14	Area Banten	90	148	154	64	5	70,73%	119	128,74%	34	18	1
15	Area Bekasi	114	150	150	36	0	31,53%	150	100,20%	0	33	33
16	Area Jakarta Kebon Jeruk	91	118	118	27	1	29,64%	121	97,40%	-3	40	35
17	Area Jakarta Kelapa Gading	52	69	70	18	1	35,08%	84	84,10%	-13	45	43
18	Area Jakarta Rawamangun	68	105	107	40	2	58,41%	97	110,74%	10	28	20
19	Area Jakarta Thamrin	62	89	91	29	2	46,79%	114	79,75%	-23	39	45
20	Area Bogor	60	91	97	37	6	62,32%	78	124,61%	19	31	4
21	Area Depok	93	145	146	53	1	56,61%	125	117,13%	21	23	9
22	Area Jakarta Fatmawati	52	78	79	27	1	51,37%	71	111,37%	8	41	19
23	Area Jakarta Pondok Indah	48	69	71	23	2	47,27%	73	97,22%	-2	44	36
24	Area Jakarta Saharjo	69	93	95	26	2	37,06%	100	94,83%	-5	43	38
25	Area Tangerang Selatan	58	88	90	32	2	55,38%	70	128,28%	20	37	2
26	Area Bandung Kota	204	320	327	123	8	60,09%	296	110,63%	31	5	21
27	Area Bandung Raya	190	275	279	89	4	46,63%	281	99,52%	-1	11	34
28	Area Cirebon	253	359	370	116	11	46,00%	335	110,19%	34	6	22
29	Area Purwokerto	36	66	67	31	1	88,18%	58	116,13%	9	38	12
30	Area Semarang Kota	123	192	195	72	3	58,72%	173	113,19%	23	14	15
31	Area Pekalongan	79	115	115	37	0	46,65%	111	104,14%	5	32	29
32	Area Solo	69	105	107	38	2	55,83%	111	96,55%	-4	29	37
33	Area Yogyakarta	92	156	154	62	-2	66,87%	144	106,64%	10	20	25
34	Area Denpasar	454	650	659	205	9	45,30%	577	114,32%	83	2	14
35	Area Jember	71	117	118	47	0	65,50%	134	87,54%	-17	26	40
36	Area Kediri	66	104	106	41	2	61,87%	129	82,43%	-23	27	44
37	Area Malang	116	184	189	73	5	63,42%	184	102,85%	5	13	31
38	Area Surabaya Kota	183	288	291	108	3	58,71%	279	104,14%	12	9	28
39	Area Surabaya Raya	259	370	372	113	2	43,50%	350	106,13%	21	8	26
40	Area Balikpapan	348	520	520	172	-0	49,57%	435	119,54%	85	4	6
41	Area Banjarmasin	161	197	196	35	-1	21,73%	232	84,20%	-37	36	42
42	Area Pontianak	85	119	120	35	1	41,33%	129	92,76%	-9	35	39
43	Area Makassar	782	1.129	1.142	360	12	46,04%	1.016	112,37%	126	1	17
44	Area Manado	318	424	424	107	1	33,64%	398	106,75%	27	10	24
45	Area Palu	380	568	574	194	6	50,96%	494	116,20%	80	3	11

## KINERJA PWG CILEM- AREA 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	300	144	0	91,82%	397	75,45%	-98	11	30
2	Area Lhokseumawe	205	444	442	237	-2	115,67%	490	90,26%	-48	3	9
3	Area Meulaboh	136	271	271	134	0	98,55%	301	89,89%	-30	13	10
4	Area Batam	123	219	222	99	3	80,64%	263	84,45%	-41	33	21
5	Area Medan Kota	112	234	238	126	3	112,77%	276	86,13%	-38	19	16
6	Area Medan Raya	93	195	198	106	3	114,20%	231	85,85%	-33	29	17
7	Area Pekanbaru	150	366	376	226	10	150,99%	433	86,94%	-57	4	14
8	Area Pematangsiantar	128	228	234	106	6	83,33%	267	87,54%	-33	28	13
9	Area Bandar Lampung	141	270	271	130	1	92,38%	345	78,56%	-74	16	25
10	Area Bengkulu	98	188	190	92	3	93,64%	231	82,58%	-40	36	22
11	Area Jambi	112	201	205	93	4	83,26%	258	79,74%	-52	35	23
12	Area Padang	171	324	329	159	5	93,06%	344	95,63%	-15	10	7
13	Area Palembang	165	293	297	132	3	79,72%	375	79,14%	-78	14	24
14	Area Banten	141	314	321	179	7	126,88%	369	86,87%	-49	7	15
15	Area Bekasi	123	251	255	131	3	106,51%	325	78,32%	-70	15	26
16	Area Jakarta Kebon Jeruk	132	216	219	87	3	65,58%	315	69,53%	-96	38	40
17	Area Jakarta Kelapa Gading	133	226	227	93	1	70,06%	302	74,98%	-76	34	31
18	Area Jakarta Rawamangun	130	219	219	89	-0	68,35%	344	63,64%	-125	37	45
19	Area Jakarta Thamrin	155	254	257	102	4	65,83%	352	73,19%	-94	30	35
20	Area Bogor	108	215	217	108	2	100,10%	315	68,85%	-98	26	41
21	Area Depok	104	206	206	102	0	97,72%	277	74,63%	-70	31	34
22	Area Jakarta Fatmawati	92	171	172	81	2	88,27%	242	71,26%	-70	41	39
23	Area Jakarta Pondok Indah	96	164	165	69	2	71,79%	254	64,96%	-89	42	42
24	Area Jakarta Saharjo	64	124	125	61	2	94,15%	196	63,93%	-71	45	44
25	Area Tangerang Selatan	78	142	142	64	-0	82,37%	219	64,83%	-77	44	43
26	Area Bandung Kota	256	504	511	255	7	99,25%	511	99,98%	-0	2	3
27	Area Bandung Raya	218	397	402	184	5	84,51%	469	85,70%	-67	6	19
28	Area Cirebon	209	392	399	189	7	90,33%	429	93,02%	-30	5	8
29	Area Purwokerto	81	146	147	67	2	82,50%	197	74,75%	-50	43	33
30	Area Semarang Kota	153	262	267	115	5	75,01%	373	71,68%	-106	25	37
31	Area Pekalongan	75	171	176	101	5	134,29%	184	95,96%	-7	32	6
32	Area Solo	112	193	195	83	2	74,28%	273	71,39%	-78	40	38
33	Area Yogyakarta	160	281	281	122	1	76,18%	390	72,16%	-109	22	36
34	Area Denpasar	259	417	426	167	9	64,52%	497	85,70%	-71	8	18
35	Area Jember	118	234	243	125	9	105,68%	253	95,98%	-10	20	5
36	Area Kediri	110	223	229	119	6	108,00%	258	88,50%	-30	24	11
37	Area Malang	123	206	209	87	4	70,67%	277	75,60%	-68	39	29
38	Area Surabaya Kota	178	335	341	163	6	91,61%	386	88,28%	-45	9	12
39	Area Surabaya Raya	184	308	311	127	3	69,19%	368	84,48%	-57	17	20
40	Area Balikpapan	145	263	270	125	7	85,89%	361	74,76%	-91	21	32
41	Area Banjarmasin	209	328	335	126	7	60,54%	442	75,79%	-107	18	28
42	Area Pontianak	195	302	303	107	0	54,83%	389	77,78%	-86	27	27
43	Area Makassar	261	594	613	352	19	135,17%	595	102,99%	18	1	1
44	Area Manado	100	211	220	119	8	118,92%	224	98,16%	-4	23	4
45	Area Palu	111	240	251	140	11	126,25%	250	100,19%	0	12	2

## KINERJA SME - AREA 09-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	796	-7	-42	-0,86%	842	94,52%	-46	39	28
2	Area Lhokseumawe	1.021	844	842	-179	-2	-17,51%	1.213	69,43%	-371	45	44
3	Area Meulaboh	762	702	692	-69	-10	-9,10%	812	85,26%	-120	44	33
4	Area Batam	123	127	125	2	-2	1,85%	173	72,37%	-48	38	43
5	Area Medan Kota	188	207	207	19	0	10,24%	245	84,72%	-37	33	35
6	Area Medan Raya	80	100	100	20	0	24,63%	138	72,79%	-37	32	42
7	Area Pekanbaru	825	969	966	141	-4	17,11%	879	109,89%	87	5	7
8	Area Pematangsiantar	185	243	243	59	-0	31,77%	252	96,41%	-9	15	23
9	Area Bandar Lampung	332	394	392	61	-2	18,24%	381	102,89%	11	14	14
10	Area Bengkulu	254	292	292	38	-0	15,03%	313	93,37%	-21	24	29
11	Area Jambi	435	370	366	-68	-4	-15,75%	494	74,12%	-128	43	40
12	Area Padang	355	389	389	34	-0	9,49%	429	90,63%	-40	27	30
13	Area Palembang	1.061	1.051	1.051	-10	0	-0,95%	1.110	94,70%	-59	41	26
14	Area Banten	453	501	528	75	27	16,45%	509	103,66%	19	8	12
15	Area Bekasi	581	661	631	50	-29	8,64%	622	101,47%	9	20	18
16	Area Jakarta Kebon Jeruk	222	245	245	23	0	10,33%	255	95,88%	-11	29	24
17	Area Jakarta Kelapa Gading	213	315	414	201	100	94,53%	268	154,80%	147	3	1
18	Area Jakarta Rawamangun	285	322	336	51	14	17,85%	334	100,72%	2	19	20
19	Area Jakarta Thamrin	403	510	459	56	-51	13,83%	452	101,68%	8	17	17
20	Area Bogor	340	380	375	35	-5	10,34%	391	95,84%	-16	26	25
21	Area Depok	273	346	347	74	1	26,99%	311	111,56%	36	9	5
22	Area Jakarta Fatmawati	284	335	331	48	-3	16,75%	325	102,04%	7	21	16
23	Area Jakarta Pondok Indah	182	218	240	58	22	31,72%	220	109,38%	21	16	10
24	Area Jakarta Saharjo	233	215	218	-15	3	-6,53%	267	81,47%	-50	42	37
25	Area Tangerang Selatan	278	324	325	46	0	16,67%	440	73,86%	-115	22	41
26	Area Bandung Kota	600	775	772	172	-3	28,65%	677	113,96%	95	4	4
27	Area Bandung Raya	716	775	776	61	1	8,46%	769	100,89%	7	13	19
28	Area Cirebon	371	403	408	36	5	9,82%	410	99,62%	-2	25	21
29	Area Purwokerto	300	326	322	23	-3	7,52%	368	87,46%	-46	31	31
30	Area Semarang Kota	460	484	482	23	-1	4,95%	510	94,62%	-27	30	27
31	Area Pekalongan	256	294	282	26	-12	10,05%	326	86,42%	-44	28	32
32	Area Solo	427	508	506	79	-2	18,53%	462	109,46%	44	7	9
33	Area Yogyakarta	377	430	431	53	1	14,14%	422	102,14%	9	18	15
34	Area Denpasar	346	413	419	73	6	21,01%	392	106,64%	26	10	11
35	Area Jember	209	202	201	-8	-1	-3,94%	251	79,90%	-50	40	39
36	Area Kediri	179	196	187	9	-8	4,79%	291	64,26%	-104	34	45
37	Area Malang	233	307	303	70	-4	29,89%	276	109,81%	27	11	8
38	Area Surabaya Kota	429	524	521	92	-3	21,49%	468	111,28%	53	6	6
39	Area Surabaya Raya	660	728	727	67	-1	10,09%	704	103,24%	23	12	13
40	Area Balikpapan	1.337	1.594	1.628	291	34	21,74%	1.378	118,11%	250	2	2
41	Area Banjarmasin	1.618	1.896	1.918	299	22	18,49%	1.673	114,63%	245	1	3
42	Area Pontianak	2.176	2.214	2.215	39	0	1,78%	2.240	98,85%	-26	23	22
43	Area Makassar	326	329	330	4	1	1,33%	405	81,45%	-75	36	38
44	Area Manado	210	213	214	4	1	1,75%	253	84,59%	-39	37	36
45	Area Palu	234	244	240	6	-5	2,67%	283	84,75%	-43	35	34

## KINERJA MBG - AREA 09-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	9-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.461	-137	-2	-8,55%	1.708	85,50%	-248	45	34
2	Area Lhokseumawe	2.874	2.897	2.891	17	-6	0,59%	3.096	93,38%	-205	11	8
3	Area Meulaboh	2.094	2.049	2.045	-49	-3	-2,34%	2.226	91,88%	-181	41	16
4	Area Batam	311	326	325	15	-0	4,68%	362	89,81%	-37	12	22
5	Area Medan Kota	159	195	194	35	-0	21,86%	211	92,14%	-17	4	14
6	Area Medan Raya	368	389	388	20	-0	5,55%	422	91,99%	-34	9	15
7	Area Pekanbaru	1.025	1.052	1.054	29	2	2,85%	1.139	92,53%	-85	5	13
8	Area Pematangsiantar	447	445	445	-2	-0	-0,49%	508	87,59%	-63	21	27
9	Area Bandar Lampung	936	955	954	18	-1	1,95%	1.025	93,02%	-72	10	10
10	Area Bengkulu	908	951	952	44	1	4,79%	972	97,95%	-20	3	3
11	Area Jambi	852	928	927	74	-1	8,73%	919	100,81%	7	1	2
12	Area Padang	686	733	736	50	2	7,26%	755	97,44%	-19	2	4
13	Area Palembang	998	1.006	1.007	9	1	0,92%	1.098	91,78%	-90	13	17
14	Area Banten	554	545	543	-11	-1	-1,90%	605	89,82%	-62	30	21
15	Area Bekasi	377	366	367	-10	0	-2,64%	414	88,45%	-48	29	25
16	Area Jakarta Kebon Jeruk	321	294	294	-27	0	-8,36%	354	83,17%	-60	36	38
17	Area Jakarta Kelapa Gading	202	185	184	-18	-1	-8,79%	224	82,24%	-40	33	42
18	Area Jakarta Rawamangun	364	366	364	1	-1	0,18%	402	90,66%	-38	20	18
19	Area Jakarta Thamrin	83	81	80	-3	-0	-3,72%	97	82,55%	-17	22	40
20	Area Bogor	503	464	464	-39	-0	-7,79%	541	85,69%	-77	40	33
21	Area Depok	174	182	183	9	1	5,03%	195	93,56%	-13	14	7
22	Area Jakarta Fatmawati	109	116	117	8	1	7,63%	123	94,80%	-6	15	6
23	Area Jakarta Pondok Indah	96	89	89	-7	0	-7,11%	109	81,83%	-20	27	43
24	Area Jakarta Saharjo	82	78	77	-4	-0	-5,06%	91	84,74%	-14	24	36
25	Area Tangerang Selatan	306	315	314	8	-0	2,63%	329	95,54%	-15	16	5
26	Area Bandung Kota	726	716	719	-6	3	-0,89%	772	93,18%	-53	26	9
27	Area Bandung Raya	566	504	503	-62	-1	-11,04%	610	82,51%	-107	42	41
28	Area Cirebon	607	531	530	-77	-1	-12,66%	641	82,73%	-111	44	39
29	Area Purwokerto	556	519	519	-37	-0	-6,65%	610	85,09%	-91	38	35
30	Area Semarang Kota	877	901	899	6	-2	0,64%	534	168,30%	365	19	1
31	Area Pekalongan	491	496	497	6	0	1,15%	534	92,97%	-38	19	11
32	Area Solo	592	522	522	-70	0	-11,79%	649	80,46%	-127	43	45
33	Area Yogyakarta	464	445	446	-19	0	-4,07%	515	86,46%	-70	34	30
34	Area Denpasar	996	992	993	-3	1	-0,32%	1.097	90,49%	-104	23	20
35	Area Jember	428	388	389	-39	1	-9,02%	452	86,01%	-63	39	32
36	Area Kediri	780	745	747	-33	2	-4,20%	859	87,05%	-111	37	28
37	Area Malang	483	462	464	-20	2	-4,04%	536	86,62%	-72	35	29
38	Area Surabaya Kota	408	400	399	-10	-1	-2,33%	453	88,11%	-54	28	26
39	Area Surabaya Raya	712	733	735	23	2	3,24%	791	92,92%	-56	8	12
40	Area Balikpapan	420	446	448	28	1	6,60%	495	90,49%	-47	7	19
41	Area Banjarmasin	540	530	529	-11	-0	-2,04%	628	84,28%	-99	31	37
42	Area Pontianak	441	446	447	6	0	1,40%	498	89,70%	-51	17	24
43	Area Makassar	643	640	638	-4	-2	-0,66%	740	86,24%	-102	25	31
44	Area Manado	196	185	184	-12	-0	-6,05%	227	81,13%	-43	32	44
45	Area Palu	394	422	424	29	1	7,38%	472	89,77%	-48	6	23

