



KINERJA BISNIS REGION ALL OFFICE & AREA SELINDO

PER 30 Dec 2025



HIGHLIGHT KINERJA RO 2 MEDAN



HIGHLIGHT KINERJA RO 2 MEDAN

DPK

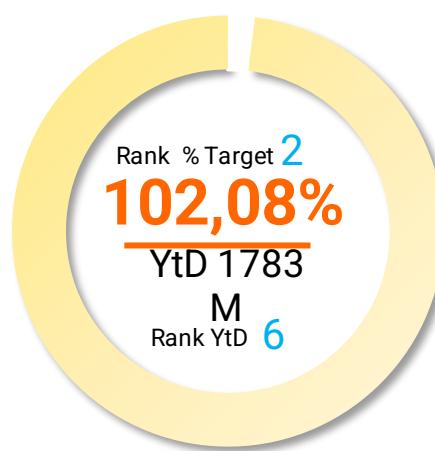
DPK



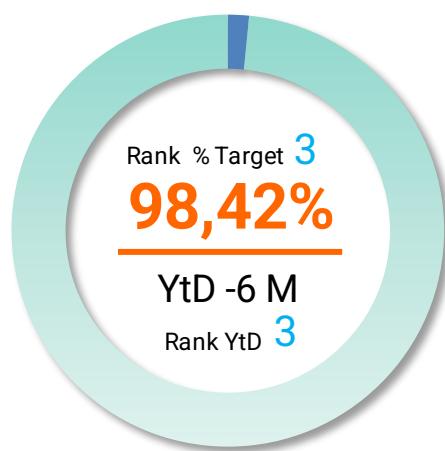
GIRO



TABUNGAN



DEPOSITO

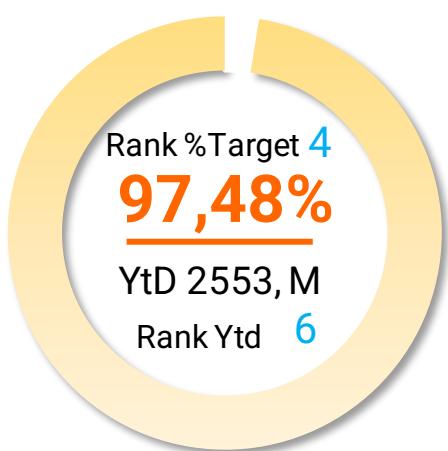


CASA

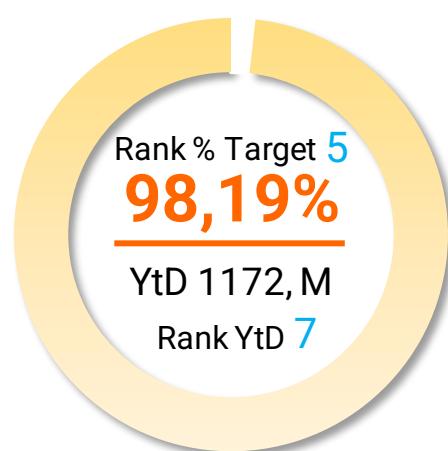


PEMBIAYAAN

PEMBIAYAAN RETAIL



PEMBIAYAAN CFG



PEMBIAYAAN SME



PEMBIAYAAN MBG



PEMBIAYAAN PWG



PEMBIAYAAN CILEM

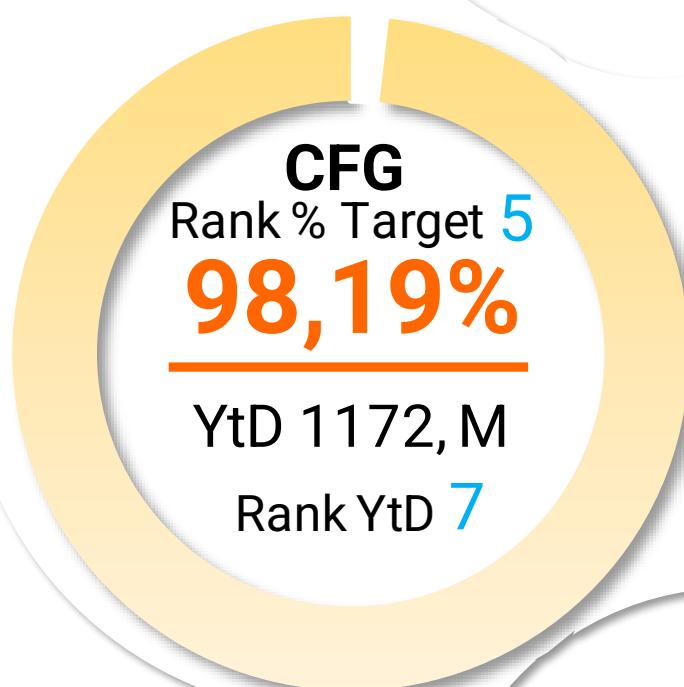
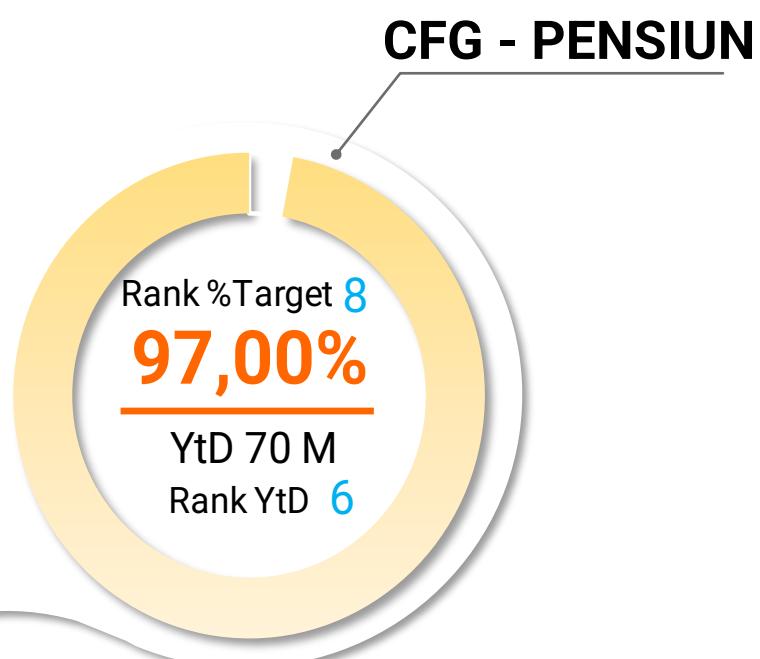
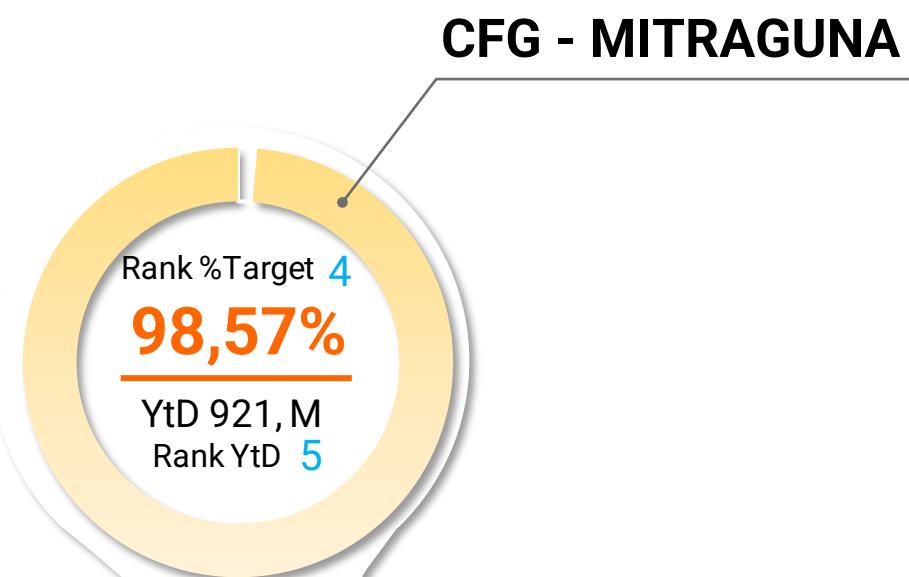


PEMBIAYAAN GADAI



HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)



KINERJA REGION



KINERJA DPK RO PER 30-Dec-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.621	20.204	20.415	1.377	794	211	7,23%	21.428	95,27%	-1.013	8	5	21.428	-1.013
2	RO II/ Medan	20.912	23.519	23.234	23.470	2.558	-48	236	12,23%	23.565	99,60%	-95	3	3	23.565	-95
3	RO III/ Palembang	20.017	21.849	21.434	21.493	1.476	-357	58	7,37%	23.017	93,38%	-1.525	7	6	23.017	-1.525
4	RO IV/ Jakarta 1	110.022	134.028	133.325	134.597	24.575	569	1.272	22,34%	115.245	116,79%	19.352	1	1	115.245	19.352
5	RO V/ Jakarta 2	49.486	54.090	58.786	59.004	9.518	4.915	218	19,23%	54.244	108,78%	4.760	2	2	54.244	4.760
6	RO VI/ Bandung	20.494	21.907	21.815	22.136	1.642	229	322	8,01%	23.960	92,39%	-1.824	6	8	23.960	-1.824
7	RO VII/ Semarang	25.381	26.479	26.200	26.354	973	-125	154	3,83%	28.582	92,21%	-2.228	9	9	28.582	-2.228
8	RO VIII/ Surabaya	30.784	32.237	32.726	32.796	2.012	559	69	6,54%	35.319	92,86%	-2.523	4	7	35.319	-2.523
9	RO IX/ Kalimantan	19.302	19.885	19.697	19.799	497	-87	102	2,57%	22.154	89,37%	-2.355	10	10	22.154	-2.355
10	RO X/ Makassar	12.017	13.875	13.778	13.941	1.924	65	163	16,01%	14.167	98,40%	-227	5	4	14.167	-227

KINERJA GIRO RO PER 30-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.088	2.463	2.408	367	319	-55	18,01%	2.914	82,64%	-506	7	5	2.914	-506
2	RO II/ Medan	1.894	2.448	2.491	2.675	781	228	184	41,22%	2.952	90,63%	-276	4	4	2.952	-276
3	RO III/ Palembang	1.759	3.054	2.814	2.696	938	-358	-117	53,32%	2.916	92,46%	-220	3	3	2.916	-220
4	RO IV/ Jakarta 1	32.959	37.026	37.905	37.885	4.926	859	-20	14,95%	35.010	108,21%	2.874	2	2	35.010	2.874
5	RO V/ Jakarta 2	8.042	13.196	17.878	16.972	8.930	3.776	-906	111,03%	10.182	166,68%	6.790	1	1	10.182	6.790
6	RO VI/ Bandung	2.464	3.390	2.831	2.897	432	-494	65	17,54%	4.219	68,66%	-1.322	6	8	4.219	-1.322
7	RO VII/ Semarang	1.674	1.497	1.589	1.555	-120	58	-34	-7,15%	2.924	53,17%	-1.369	10	10	2.924	-1.369
8	RO VIII/ Surabaya	2.806	2.866	3.518	3.298	492	432	-220	17,53%	4.255	77,53%	-956	5	6	4.255	-956
9	RO IX/ Kalimantan	1.559	1.795	1.789	1.867	308	72	78	19,78%	2.712	68,84%	-845	8	7	2.712	-845
10	RO X/ Makassar	1.137	1.502	1.187	1.239	102	-262	52	9,01%	1.806	68,63%	-567	9	9	1.806	-567

KINERJA TABUNGAN RO PER 30-Dec-2025

No	RO					Growth			Growth	Target			Rank YTD	Rank %Target	Target Full Year	
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.813	15.463	15.689	1.860	876	226	13,45%	15.284	102,65%	405	5	1	15.284	405
2	RO II/ Medan	12.343	13.809	13.994	14.126	1.783	317	132	14,45%	13.838	102,08%	288	6	2	13.838	288
3	RO III/ Palembang	12.611	13.645	13.921	14.083	1.472	437	162	11,67%	14.391	97,85%	-309	7	8	14.391	-309
4	RO IV/ Jakarta 1	20.440	22.690	22.823	23.220	2.780	530	397	13,60%	23.371	99,35%	-151	1	5	23.371	-151
5	RO V/ Jakarta 2	16.473	17.204	18.093	18.525	2.053	1.321	432	12,46%	18.885	98,10%	-360	4	7	18.885	-360
6	RO VI/ Bandung	10.950	11.892	12.134	12.286	1.336	394	152	12,20%	12.494	98,34%	-207	9	6	12.494	-207
7	RO VII/ Semarang	15.386	17.124	17.262	17.467	2.081	343	205	13,53%	17.160	101,79%	307	3	3	17.160	307
8	RO VIII/ Surabaya	18.627	20.327	20.562	20.852	2.224	525	290	11,94%	21.492	97,02%	-641	2	9	21.492	-641
9	RO IX/ Kalimantan	11.487	12.035	12.554	12.666	1.179	630	112	10,26%	13.073	96,89%	-407	10	10	13.073	-407
10	RO X/ Makassar	8.388	9.294	9.729	9.843	1.455	548	113	17,35%	9.786	100,58%	57	8	4	9.786	57

KINERJA DEPOSITO RO PER 30-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.719	2.278	2.318	-851	-401	40	-26,86%	3.231	71,75%	-913	6	10	3.231	-913
2	RO II/ Medan	6.675	7.262	6.748	6.669	-6	-593	-80	-0,09%	6.775	98,42%	-107	3	3	6.775	-107
3	RO III/ Palembang	5.648	5.150	4.700	4.714	-934	-436	14	-16,54%	5.710	82,55%	-996	7	9	5.710	-996
4	RO IV/ Jakarta 1	56.623	74.312	72.598	73.492	16.869	-820	894	29,79%	56.864	129,24%	16.628	1	1	56.864	16.628
5	RO V/ Jakarta 2	24.971	23.690	22.815	23.507	-1.464	-183	692	-5,86%	25.177	93,37%	-1.670	10	5	25.177	-1.670
6	RO VI/ Bandung	7.080	6.625	6.849	6.953	-126	328	104	-1,78%	7.248	95,94%	-295	4	4	7.248	-295
7	RO VII/ Semarang	8.321	7.859	7.349	7.332	-988	-526	-17	-11,88%	8.497	86,29%	-1.165	8	7	8.497	-1.165
8	RO VIII/ Surabaya	9.350	9.044	8.646	8.646	-704	-398	-1	-7,53%	9.572	90,32%	-926	5	6	9.572	-926
9	RO IX/ Kalimantan	6.256	6.055	5.353	5.266	-990	-789	-88	-15,83%	6.368	82,69%	-1.103	9	8	6.368	-1.103
10	RO X/ Makassar	2.492	3.079	2.862	2.859	367	-220	-3	14,71%	2.575	111,00%	283	2	2	2.575	283

KINERJA CASA PER 30-Dec-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.901	17.926	18.096	2.228	1.195	170	14,04%	18.197	99,45%	-101	6	4	18.197	-101
2	RO II/ Medan	14.238	16.257	16.486	16.802	2.564	545	316	18,01%	16.790	100,07%	12	4	3	16.790	12
3	RO III/ Palembang	14.369	16.699	16.734	16.779	2.410	79	45	16,77%	17.307	96,95%	-529	5	5	17.307	-529
4	RO IV/ Jakarta 1	53.399	59.716	60.728	61.105	7.706	1.389	377	14,43%	58.381	104,66%	2.723	2	2	58.381	2.723
5	RO V/ Jakarta 2	24.515	30.400	35.971	35.497	10.982	5.098	-474	44,80%	29.067	122,12%	6.430	1	1	29.067	6.430
6	RO VI/ Bandung	13.415	15.282	14.966	15.183	1.768	-99	218	13,18%	16.712	90,85%	-1.529	8	10	16.712	-1.529
7	RO VII/ Semarang	17.060	18.621	18.851	19.022	1.962	401	171	11,50%	20.085	94,71%	-1.063	7	7	20.085	-1.063
8	RO VIII/ Surabaya	21.434	23.193	24.080	24.150	2.716	957	70	12,67%	25.747	93,80%	-1.597	3	8	25.747	-1.597
9	RO IX/ Kalimantan	13.046	13.830	14.344	14.533	1.487	703	189	11,40%	15.785	92,07%	-1.252	10	9	15.785	-1.252
10	RO X/ Makassar	9.524	10.796	10.916	11.082	1.557	286	166	16,35%	11.592	95,60%	-510	9	6	11.592	-510

KINERJA PEMBIAYAN RETAIL RO PER 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.626	23.631	1.640	4	7,46%	24.944	94,74%	-1.313	10	10	24.944	-1.313
2	RO II/ Medan	16.720	18.994	19.273	2.553	279	15,27%	19.772	97,48%	-499	6	4	19.772	-499
3	RO III/ Palembang	23.276	25.584	25.970	2.694	386	11,57%	26.652	97,44%	-682	4	5	26.652	-682
4	RO IV/ Jakarta 1	26.533	29.889	30.422	3.889	533	14,66%	30.928	98,37%	-506	1	2	30.928	-506
5	RO V/ Jakarta 2	22.100	24.525	24.793	2.693	267	12,18%	26.170	94,74%	-1.378	5	9	26.170	-1.378
6	RO VI/ Bandung	15.442	17.473	17.782	2.340	309	15,16%	18.080	98,35%	-298	7	3	18.080	-298
7	RO VII/ Semarang	14.637	16.121	16.436	1.799	315	12,29%	17.293	95,04%	-857	9	8	17.293	-857
8	RO VIII/ Surabaya	25.055	27.753	28.264	3.209	512	12,81%	29.100	97,13%	-836	3	6	29.100	-836
9	RO IX/ Kalimantan	16.731	18.488	18.671	1.941	183	11,60%	19.254	96,98%	-582	8	7	19.254	-582
10	RO X/ Makassar	17.143	20.176	20.651	3.508	475	20,46%	20.344	101,51%	308	2	1	20.344	308

KINERJA CFG RO PER 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.336	13.424	1.324	88	10,95%	13.620	98,55%	-197	5	4	13.620	-197
2	RO II/ Medan	11.848	12.865	13.020	1.172	155	9,89%	13.259	98,19%	-239	7	5	13.259	-239
3	RO III/ Palembang	15.275	16.512	16.697	1.422	185	9,31%	16.886	98,88%	-189	4	3	16.886	-189
4	RO IV/ Jakarta 1	21.183	23.341	23.589	2.406	248	11,36%	23.667	99,67%	-78	1	2	23.667	-78
5	RO V/ Jakarta 2	18.317	19.877	20.002	1.685	125	9,20%	20.885	95,77%	-883	3	10	20.885	-883
6	RO VI/ Bandung	10.525	11.523	11.628	1.103	105	10,48%	11.879	97,89%	-251	8	6	11.879	-251
7	RO VII/ Semarang	8.860	9.510	9.628	768	118	8,67%	9.959	96,67%	-331	9	8	9.959	-331
8	RO VIII/ Surabaya	17.072	18.229	18.375	1.303	146	7,63%	18.876	97,35%	-501	6	7	18.876	-501
9	RO IX/ Kalimantan	9.056	9.633	9.688	632	56	6,98%	10.047	96,43%	-359	10	9	10.047	-359
10	RO X/ Makassar	13.189	14.975	15.179	1.991	204	15,09%	14.980	101,33%	200	2	1	14.980	200

KINERJA CFG - MITRAGUNA 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.655	9.728	957	73	10,92%	9.826	99,00%	-98	3	3	9.826	-98
2	RO II/ Medan	7.892	8.699	8.813	921	114	11,67%	8.940	98,57%	-128	5	4	8.940	-128
3	RO III/ Palembang	8.300	9.201	9.331	1.031	130	12,42%	9.358	99,71%	-27	2	2	9.358	-27
4	RO IV/ Jakarta 1	5.937	6.767	6.863	926	96	15,59%	7.007	97,94%	-144	4	6	7.007	-144
5	RO V/ Jakarta 2	2.381	2.758	2.813	432	54	18,13%	3.244	86,71%	-431	10	10	3.244	-431
6	RO VI/ Bandung	4.002	4.477	4.543	541	66	13,51%	4.758	95,49%	-215	8	9	4.758	-215
7	RO VII/ Semarang	4.035	4.452	4.526	491	74	12,17%	4.683	96,64%	-157	9	8	4.683	-157
8	RO VIII/ Surabaya	6.353	7.126	7.224	870	98	13,70%	7.361	98,13%	-137	6	5	7.361	-137
9	RO IX/ Kalimantan	4.687	5.299	5.357	670	58	14,29%	5.484	97,69%	-127	7	7	5.484	-127
10	RO X/ Makassar	7.625	8.922	9.077	1.451	155	19,03%	8.864	102,40%	212	1	1	8.864	212

KINERJA CFG - PENSIUN 30-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank YtD	Rank %Targ	Target Full Year			
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD					Posisi	GAP		
1	RO I/ Aceh	1.933	2.104	2.112	180	8	9,30%	2.164	97,59%	-52	2	6	2.164	-52
2	RO II/ Medan	1.545	1.605	1.615	70	10	4,50%	1.665	97,00%	-50	6	8	1.665	-50
3	RO III/ Palembang	1.907	1.986	1.995	87	8	4,58%	2.056	97,01%	-61	4	7	2.056	-61
4	RO IV/ Jakarta 1	440	462	465	25	3	5,66%	486	95,62%	-21	9	9	486	-21
5	RO V/ Jakarta 2	329	369	374	45	5	13,75%	377	99,22%	-3	8	2	377	-3
6	RO VI/ Bandung	782	847	856	74	9	9,52%	876	97,77%	-20	5	4	876	-20
7	RO VII/ Semarang	667	718	726	59	8	8,89%	743	97,69%	-17	7	5	743	-17
8	RO VIII/ Surabaya	3.688	3.793	3.814	126	22	3,42%	3.894	97,95%	-80	3	3	3.894	-80
9	RO IX/ Kalimantan	1.703	1.690	1.688	-15	-2	-0,87%	1.807	93,43%	-119	10	10	1.807	-119
10	RO X/ Makassar	3.057	3.245	3.266	209	21	6,82%	3.279	99,60%	-13	1	1	3.279	-13

KINERJA CFG - GRIYA 30-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank YtD	Rank %Targ	Target Full Year			
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD					Posisi	GAP		
1	RO I/ Aceh	1.103	1.183	1.192	89	9	8,04%	1.233	96,67%	-41	8	8	1.233	-41
2	RO II/ Medan	1.954	1.973	1.990	35	16	1,82%	2.075	95,90%	-85	9	10	2.075	-85
3	RO III/ Palembang	4.680	4.790	4.823	142	32	3,04%	4.905	98,32%	-82	6	4	4.905	-82
4	RO IV/ Jakarta 1	14.108	15.226	15.349	1.241	123	8,80%	15.212	100,90%	138	1	1	15.212	138
5	RO V/ Jakarta 2	14.915	15.862	15.905	990	43	6,64%	16.299	97,58%	-394	2	6	16.299	-394
6	RO VI/ Bandung	5.339	5.746	5.771	432	26	8,10%	5.767	100,07%	4	3	2	5.767	4
7	RO VII/ Semarang	3.744	3.877	3.906	162	29	4,33%	3.975	98,27%	-69	5	5	3.975	-69
8	RO VIII/ Surabaya	6.450	6.574	6.581	131	8	2,03%	6.781	97,05%	-200	7	7	6.781	-200
9	RO IX/ Kalimantan	2.300	2.178	2.170	-129	-8	-5,62%	2.249	96,49%	-79	10	9	2.249	-79
10	RO X/ Makassar	2.241	2.447	2.464	223	17	9,95%	2.487	99,08%	-23	4	3	2.487	-23

KINERJA CFG - OTO 30-Dec-2025

No	RO	Posisi			Growth		YtD	Target	Rank YtD	Rank %Targ	Target Full Year			
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD					Posisi	GAP		
1	RO I/ Aceh	293	394	392	99	-2	33,70%	397	98,60%	-6	8	3	397	-6
2	RO II/ Medan	457	588	602	145	14	31,79%	579	104,03%	23	5	2	579	23
3	RO III/ Palembang	387	535	549	162	14	41,82%	567	96,76%	-18	4	4	567	-18
4	RO IV/ Jakarta 1	698	885	912	215	27	30,78%	963	94,75%	-51	2	6	963	-51
5	RO V/ Jakarta 2	692	888	910	218	22	31,50%	964	94,36%	-54	1	7	964	-54
6	RO VI/ Bandung	401	453	457	56	4	13,91%	478	95,67%	-21	9	5	478	-21
7	RO VII/ Semarang	414	463	470	56	6	13,41%	558	84,18%	-88	10	10	558	-88
8	RO VIII/ Surabaya	580	737	756	175	19	30,21%	839	90,08%	-83	3	9	839	-83
9	RO IX/ Kalimantan	366	465	473	106	7	28,99%	508	93,14%	-35	7	8	508	-35
10	RO X/ Makassar	265	361	373	108	12	40,61%	350	106,68%	23	6	1	350	23

KINERJA PWG 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.498	1.523	782	25	105,51%	1.581	96,32%	-58	8	5	1.581	-58
2	RO II/ Medan	1.161	2.076	2.193	1.032	117	88,89%	2.222	98,72%	-28	4	4	2.222	-28
3	RO III/ Palembang	1.184	2.002	2.134	949	132	80,15%	2.270	93,98%	-137	6	6	2.270	-137
4	RO IV/ Jakarta 1	1.292	2.159	2.290	998	131	77,24%	2.692	85,08%	-402	5	9	2.692	-402
5	RO V/ Jakarta 2	923	1.586	1.675	751	89	81,38%	2.019	82,95%	-344	9	10	2.019	-344
6	RO VI/ Bandung	1.332	2.246	2.390	1.059	144	79,50%	2.320	103,02%	70	3	2	2.320	70
7	RO VII/ Semarang	978	1.686	1.788	810	102	82,84%	2.012	88,88%	-224	7	8	2.012	-224
8	RO VIII/ Surabaya	2.120	3.436	3.653	1.533	217	72,30%	3.693	98,90%	-41	1	3	3.693	-41
9	RO IX/ Kalimantan	1.142	1.729	1.802	660	73	57,74%	1.988	90,62%	-186	10	7	1.988	-186
10	RO X/ Makassar	1.952	3.167	3.367	1.416	201	72,55%	2.977	113,11%	390	2	1	2.977	390

KINERJA PWG - GADAI 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	483	493	249	9	102,59%	392	125,60%	100	8	1	392	100
2	RO II/ Medan	557	834	860	304	27	54,58%	752	114,39%	108	4	3	752	108
3	RO III/ Palembang	497	726	781	283	55	57,02%	718	108,80%	63	5	8	718	63
4	RO IV/ Jakarta 1	477	679	715	238	36	49,90%	685	104,38%	30	9	10	685	30
5	RO V/ Jakarta 2	381	564	587	207	23	54,26%	517	113,61%	70	10	4	517	70
6	RO VI/ Bandung	648	954	1.020	372	66	57,48%	912	111,92%	109	3	6	912	109
7	RO VII/ Semarang	398	634	671	273	37	68,46%	596	112,53%	75	6	5	596	75
8	RO VIII/ Surabaya	1.149	1.713	1.804	655	91	57,03%	1.654	109,07%	150	2	7	1.654	150
9	RO IX/ Kalimantan	593	836	861	268	25	45,26%	796	108,17%	65	7	9	796	65
10	RO X/ Makassar	1.480	2.122	2.200	721	79	48,70%	1.908	115,34%	293	1	2	1.908	293

KINERJA PWG CILEM 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	1.014	1.030	532	16	106,94%	1.189	86,66%	-159	9	6	1.189	-159
2	RO II/ Medan	605	1.243	1.333	728	90	120,48%	1.469	90,70%	-137	3	3	1.469	-137
3	RO III/ Palembang	687	1.276	1.353	666	77	96,89%	1.553	87,12%	-200	6	5	1.553	-200
4	RO IV/ Jakarta 1	815	1.480	1.576	760	96	93,22%	2.007	78,50%	-432	2	9	2.007	-432
5	RO V/ Jakarta 2	543	1.021	1.087	545	66	100,40%	1.502	72,40%	-415	7	10	1.502	-415
6	RO VI/ Bandung	684	1.292	1.370	686	78	100,38%	1.409	97,26%	-39	5	2	1.409	-39
7	RO VII/ Semarang	580	1.052	1.117	538	65	92,70%	1.416	78,93%	-298	8	7	1.416	-298
8	RO VIII/ Surabaya	971	1.723	1.849	878	126	90,35%	2.040	90,65%	-191	1	4	2.040	-191
9	RO IX/ Kalimantan	549	893	941	391	47	71,22%	1.192	78,90%	-252	10	8	1.192	-252
10	RO X/ Makassar	472	1.045	1.167	695	122	147,32%	1.069	109,14%	98	4	1	1.069	98

KINERJA SME RO 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.585	2.384	2.313	-273	-71	-10,54%	2.712	85,29%	-399	10	10	2.712	-399
2	RO II/ Medan	1.401	1.647	1.631	230	-15	16,45%	1.649	98,93%	-18	7	7	1.649	-18
3	RO III/ Palembang	2.436	2.496	2.534	97	37	3,99%	2.726	92,93%	-193	8	8	2.726	-193
4	RO IV/ Jakarta 1	2.158	2.553	2.697	540	145	25,01%	2.472	109,11%	225	2	1	2.472	225
5	RO V/ Jakarta 2	1.590	1.819	1.863	273	44	17,16%	1.877	99,25%	-14	6	6	1.877	-14
6	RO VI/ Bandung	1.687	1.953	2.005	318	52	18,86%	1.858	107,91%	147	4	2	1.858	147
7	RO VII/ Semarang	1.820	2.041	2.113	293	71	16,10%	2.050	103,07%	63	5	4	2.050	63
8	RO VIII/ Surabaya	2.055	2.368	2.460	404	92	19,67%	2.344	104,94%	116	3	3	2.344	116
9	RO IX/ Kalimantan	5.131	5.704	5.752	621	48	12,09%	5.597	102,76%	155	1	5	5.597	155
10	RO X/ Makassar	769	787	852	83	65	10,74%	947	89,94%	-95	9	9	947	-95

KINERJA MBG 30-Dec-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	6.566	6.408	6.371	-194	-37	-2,96%	7.031	90,63%	-659	10	3	7.031	-659
2	RO II/ Medan	2.310	2.406	2.429	119	23	5,15%	2.643	91,93%	-213	2	2	2.643	-213
3	RO III/ Palembang	4.380	4.573	4.606	225	32	5,15%	4.769	96,57%	-163	1	1	4.769	-163
4	RO IV/ Jakarta 1	1.900	1.837	1.845	-55	9	-2,90%	2.096	88,03%	-251	7	8	2.096	-251
5	RO V/ Jakarta 2	1.269	1.244	1.253	-17	9	-1,31%	1.389	90,18%	-136	5	5	1.389	-136
6	RO VI/ Bandung	1.898	1.751	1.758	-140	8	-7,38%	2.022	86,94%	-264	9	10	2.022	-264
7	RO VII/ Semarang	2.980	2.883	2.908	-72	24	-2,42%	3.273	88,85%	-365	8	6	3.273	-365
8	RO VIII/ Surabaya	3.807	3.720	3.777	-30	57	-0,80%	4.187	90,20%	-410	6	4	4.187	-410
9	RO IX/ Kalimantan	1.401	1.422	1.429	28	7	2,02%	1.621	88,18%	-192	3	7	1.621	-192
10	RO X/ Makassar	1.233	1.248	1.252	19	5	1,55%	1.439	87,01%	-187	4	9	1.439	-187

KINERJA AREA



KINERJA DPK AREA PER 30-Dec-2025

No	Area					Growth			Growth (%)		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.470	7.672	8.234	8.254	784	582	20	10,50%					11	
2	Area Lhokseumawe	8.074	8.067	8.125	8.256	182	189	131	2,25%					32	
3	Area Meulaboh	3.494	3.882	3.845	3.905	411	23	60	11,77%					20	
4	Area Batam	2.849	3.274	3.195	3.251	402	-22	56	14,12%					21	
5	Area Medan Kota	5.356	6.158	6.162	6.273	918	115	112	17,13%					8	
6	Area Medan Raya	2.641	2.872	2.924	2.942	302	70	18	11,42%					25	
7	Area Pekanbaru	7.557	8.546	8.319	8.369	812	-177	50	10,75%					10	
8	Area Pematangsiantar	2.510	2.668	2.633	2.634	124	-34	1	4,96%					35	
9	Area Bandar Lampung	3.931	4.259	4.217	4.249	317	-11	32	8,07%					24	
10	Area Bengkulu	2.130	2.493	2.556	2.573	442	79	16	20,75%					19	
11	Area Jambi	2.705	3.237	3.207	3.288	584	51	82	21,57%					13	
12	Area Padang	3.909	4.248	4.128	4.119	210	-128	-8	5,38%					31	
13	Area Palembang	7.341	7.612	7.327	7.264	-78	-348	-63	-1,06%					43	
14	Area Banten	10.556	12.172	12.279	12.268	1.711	96	-11	16,21%					4	
15	Area Bekasi	8.947	9.796	8.918	9.165	218	-631	247	2,43%					30	
16	Area Jakarta Kebon Jeruk	7.374	9.499	8.566	8.441	1.067	-1.059	-126	14,47%					7	
17	Area Jakarta Kelapa Gading	11.820	15.894	13.741	13.857	2.037	-2.038	115	17,23%					3	
18	Area Jakarta Rawamangun	10.100	10.103	9.898	10.120	20	17	222	0,20%					39	
19	Area Jakarta Thamrin	61.226	76.564	79.923	80.747	19.522	4.184	824	31,88%					1	
20	Area Bogor	8.049	7.662	8.044	8.373	324	711	329	4,03%					23	
21	Area Depok	6.943	6.872	6.918	6.924	-19	53	6	-0,28%					41	
22	Area Jakarta Fatmawati	11.619	13.960	13.167	13.145	1.525	-815	-22	13,13%					5	
23	Area Jakarta Pondok Indah	8.481	8.793	8.322	8.445	-36	-347	123	-0,42%					42	
24	Area Jakarta Saharjo	8.231	11.230	16.990	16.592	8.361	5.363	-398	101,58%					2	
25	Area Tangerang Selatan	6.162	5.574	5.346	5.525	-637	-49	179	-10,34%					45	
26	Area Bandung Kota	9.788	10.510	9.995	10.256	468	-254	261	4,78%					16	
27	Area Bandung Raya	5.837	6.275	6.346	6.371	535	97	25	9,16%					14	
28	Area Cirebon	4.870	5.123	5.474	5.509	640	386	36	13,13%					12	
29	Area Purwokerto	3.175	3.446	3.434	3.449	274	3	15	8,63%					27	
30	Area Semarang Kota	7.056	7.135	7.141	7.227	170	92	86	2,41%					33	
31	Area Pekalongan	3.560	3.638	3.367	3.350	-210	-288	-17	-5,89%					44	
32	Area Solo	4.925	5.259	5.357	5.397	472	139	40	9,59%					15	
33	Area Yogyakarta	6.665	7.001	6.900	6.931	266	-70	31	3,99%					28	
34	Area Denpasar	3.788	4.181	4.347	4.233	444	51	-115	11,73%					18	
35	Area Jember	2.822	2.836	2.839	2.895	73	58	56	2,57%					37	
36	Area Kediri	4.155	4.089	4.167	4.222	67	133	55	1,61%					38	
37	Area Malang	4.575	5.295	5.401	5.391	815	96	-11	17,82%					9	
38	Area Surabaya Kota	7.814	7.742	7.962	7.967	153	225	4	1,96%					34	
39	Area Surabaya Raya	7.629	8.094	8.009	8.089	460	-5	80	6,03%					17	
40	Area Balikpapan	8.442	8.723	8.757	8.801	358	77	44	4,24%					22	
41	Area Banjarmasin	7.270	7.461	7.264	7.288	18	-172	24	0,25%					40	
42	Area Pontianak	3.590	3.702	3.676	3.710	120	8	34	3,36%					36	
43	Area Makassar	6.449	7.518	7.660	7.853	1.404	335	193	21,77%					6	
44	Area Manado	2.345	2.927	2.606	2.629	285	-298	23	12,14%					26	
45	Area Palu	3.223	3.431	3.512	3.459	236	28	-53	7,31%					29	

KINERJA GIRO AREA PER 30-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.186	1.129	1.409	1.336	151	207	-73	12,71%					17	
2	Area Lhokseumawe	528	575	707	744	215	168	37	40,78%					13	
3	Area Meulaboh	326	384	347	328	1	-57	-19	0,40%					32	
4	Area Batam	238	419	397	435	197	16	38	82,51%					14	
5	Area Medan Kota	315	437	605	772	457	334	167	145,00%					6	
6	Area Medan Raya	156	129	143	140	-16	11	-3	-10,16%					35	
7	Area Pekanbaru	1.111	1.414	1.294	1.290	178	-125	-5	16,06%					15	
8	Area Pematangsiantar	74	49	52	39	-35	-10	-13	-47,21%					38	
9	Area Bandar Lampung	474	458	496	472	-2	14	-24	-0,38%					33	
10	Area Bengkulu	144	93	177	183	39	90	5	26,82%					27	
11	Area Jambi	173	181	239	230	58	50	-9	33,37%					23	
12	Area Padang	270	313	271	267	-2	-46	-3	-0,83%					34	
13	Area Palembang	698	2.010	1.630	1.544	845	-466	-87	121,07%					4	
14	Area Banten	2.097	3.722	4.157	4.078	1.982	357	-79	94,52%					2	
15	Area Bekasi	834	871	1.178	1.235	400	363	56	48,00%					7	
16	Area Jakarta Kebon Jeruk	636	1.900	1.339	1.183	547	-717	-156	85,94%					5	
17	Area Jakarta Kelapa Gading	576	781	790	685	109	-96	-105	18,87%					20	
18	Area Jakarta Rawamangun	2.444	2.574	2.167	2.379	-66	-195	212	-2,69%					42	
19	Area Jakarta Thamrin	26.371	27.178	28.273	28.325	1.954	1.147	52	7,41%					3	
20	Area Bogor	684	784	786	732	48	-52	-54	7,00%					24	
21	Area Depok	721	994	989	954	233	-40	-35	32,35%					10	
22	Area Jakarta Fatmawati	2.301	3.158	2.930	2.174	-126	-984	-756	-5,50%					43	
23	Area Jakarta Pondok Indah	957	1.238	870	919	-38	-319	49	-4,01%					39	
24	Area Jakarta Saharjo	2.794	6.112	11.722	11.549	8.755	5.437	-173	313,39%					1	
25	Area Tangerang Selatan	586	910	581	645	58	-266	64	9,98%					22	
26	Area Bandung Kota	1.112	2.126	1.390	1.459	347	-667	69	31,25%					8	
27	Area Bandung Raya	810	783	778	779	-30	-4	1	-3,74%					37	
28	Area Cirebon	543	481	664	658	115	177	-5	21,24%					18	
29	Area Purwokerto	215	155	185	169	-46	14	-16	-21,46%					40	
30	Area Semarang Kota	684	498	530	533	-151	35	3	-22,06%					44	
31	Area Pekalongan	200	174	225	213	13	38	-12	6,46%					31	
32	Area Solo	221	228	275	255	34	28	-20	15,43%					29	
33	Area Yogyakarta	355	442	374	385	30	-57	11	8,53%					30	
34	Area Denpasar	281	237	393	255	-26	18	-138	-9,40%					36	
35	Area Jember	67	111	130	133	65	22	2	96,75%					21	
36	Area Kediri	248	132	175	190	-58	58	15	-23,32%					41	
37	Area Malang	232	371	513	454	223	83	-59	96,18%					12	
38	Area Surabaya Kota	947	1.030	1.199	1.192	244	162	-7	25,80%					9	
39	Area Surabaya Raya	1.031	986	1.108	1.075	44	89	-34	4,24%					26	
40	Area Balikpapan	580	682	718	731	151	50	13	26,03%					16	
41	Area Banjarmasin	548	639	596	661	113	23	66	20,70%					19	
42	Area Pontianak	431	475	476	475	44	0	-1	10,20%					25	
43	Area Makassar	474	648	553	699	225	51	146	47,38%					11	
44	Area Manado	244	540	298	279	35	-261	-19	14,22%					28	
45	Area Palu	418	314	337	261	-157	-53	-75	-37,51%					45	

KINERJA TABUNGAN AREA PER 30-Dec-2025

No	Area					Growth			Growth		Target			Rank YTD	Rank %Target
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	5.097	5.431	5.743	5.833	736	403	90	14,45%					3	
2	Area Lhokseumawe	5.942	6.260	6.567	6.621	678	361	54	11,42%					6	
3	Area Meulaboh	2.789	3.123	3.153	3.235	446	112	81	15,98%					15	
4	Area Batam	1.733	1.904	1.944	1.964	231	60	20	13,35%					42	
5	Area Medan Kota	2.242	2.410	2.548	2.573	331	163	25	14,76%					27	
6	Area Medan Raya	1.804	1.981	2.038	2.058	255	77	20	14,11%					38	
7	Area Pekanbaru	4.778	5.505	5.430	5.482	704	-23	53	14,74%					4	
8	Area Pematangsiantar	1.787	2.009	2.034	2.049	262	40	14	14,66%					37	
9	Area Bandar Lampung	2.833	3.073	3.073	3.126	293	53	53	10,35%					31	
10	Area Bengkulu	1.512	1.615	1.651	1.675	164	60	24	10,82%					44	
11	Area Jambi	1.922	2.212	2.314	2.379	457	167	65	23,79%					13	
12	Area Padang	2.662	2.851	2.903	2.909	247	58	6	9,30%					40	
13	Area Palembang	3.683	3.894	3.980	3.994	311	100	14	8,44%					29	
14	Area Banten	4.051	4.150	4.153	4.175	124	26	22	3,06%					45	
15	Area Bekasi	4.951	5.551	5.252	5.282	331	-269	30	6,69%					26	
16	Area Jakarta Kebon Jeruk	2.340	2.641	2.688	2.746	406	105	58	17,37%					17	
17	Area Jakarta Kelapa Gading	1.993	2.339	2.624	2.656	663	317	32	33,25%					7	
18	Area Jakarta Rawamangun	3.266	3.716	3.752	3.773	507	57	21	15,53%					12	
19	Area Jakarta Thamrin	3.839	4.293	4.354	4.588	749	295	234	19,50%					2	
20	Area Bogor	4.124	4.361	4.453	4.520	396	159	68	9,61%					19	
21	Area Depok	3.364	3.471	3.631	3.645	281	174	14	8,36%					34	
22	Area Jakarta Fatmawati	2.449	2.443	2.748	2.772	323	329	24	13,19%					28	
23	Area Jakarta Pondok Indah	2.483	2.688	2.833	3.082	598	393	248	24,09%					8	
24	Area Jakarta Saharjo	1.724	1.818	1.905	1.911	187	93	6	10,82%					43	
25	Area Tangerang Selatan	2.328	2.423	2.523	2.595	267	172	72	11,48%					35	
26	Area Bandung Kota	4.312	4.850	4.928	5.010	698	160	82	16,19%					5	
27	Area Bandung Raya	3.375	3.596	3.643	3.662	287	66	19	8,52%					32	
28	Area Cirebon	3.264	3.446	3.563	3.614	350	168	51	10,73%					25	
29	Area Purwokerto	2.153	2.510	2.531	2.576	423	67	45	19,65%					16	
30	Area Semarang Kota	3.815	4.197	4.292	4.358	543	161	66	14,22%					10	
31	Area Pekalongan	2.059	2.564	2.424	2.452	393	-112	28	19,07%					20	
32	Area Solo	3.209	3.493	3.525	3.568	359	75	42	11,18%					23	
33	Area Yogyakarta	4.150	4.361	4.489	4.514	364	153	24	8,78%					22	
34	Area Denpasar	2.751	3.056	3.129	3.152	401	96	23	14,59%					18	
35	Area Jember	1.982	2.196	2.229	2.284	302	88	55	15,23%					30	
36	Area Kediri	2.848	2.986	3.107	3.133	285	147	26	10,00%					33	
37	Area Malang	2.849	3.247	3.273	3.296	447	49	23	15,70%					14	
38	Area Surabaya Kota	3.584	3.685	3.808	3.828	243	143	19	6,79%					41	
39	Area Surabaya Raya	4.613	5.157	5.017	5.159	546	3	143	11,83%					9	
40	Area Balikpapan	4.745	4.974	5.247	5.269	524	295	22	11,04%					11	
41	Area Banjarmasin	4.620	4.844	4.965	5.010	390	166	45	8,44%					21	
42	Area Pontianak	2.122	2.218	2.342	2.387	265	169	45	12,48%					36	
43	Area Makassar	4.397	5.044	5.211	5.248	851	204	36	19,36%					1	
44	Area Manado	1.697	1.767	1.903	1.946	248	179	42	14,63%					39	
45	Area Palu	2.293	2.484	2.615	2.649	356	165	34	15,50%					24	

KINERJA DEPOSITO AREA PER 30-Dec-2025

No	RO					Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	1.187	1.112	1.081	1.084	-103	-28	3	-8,69%					24	
2	Area Lhokseumawe	1.604	1.232	852	891	-712	-341	40	-44,41%					43	
3	Area Meulaboh	379	375	345	343	-36	-32	-2	-9,45%					20	
4	Area Batam	878	951	854	852	-26	-99	-2	-2,91%					18	
5	Area Medan Kota	2.799	3.311	3.009	2.929	130	-382	-80	4,65%					9	
6	Area Medan Raya	681	762	743	744	63	-18	1	9,23%					14	
7	Area Pekanbaru	1.668	1.627	1.595	1.597	-71	-30	2	-4,25%					21	
8	Area Pematangsiantar	649	610	547	547	-102	-64	-0	-15,79%					22	
9	Area Bandar Lampung	625	728	648	651	26	-77	3	4,18%					16	
10	Area Bengkulu	475	785	728	715	240	-71	-13	50,55%					6	
11	Area Jambi	610	845	654	679	69	-165	25	11,27%					13	
12	Area Padang	978	1.083	954	943	-35	-141	-11	-3,59%					19	
13	Area Palembang	2.960	1.708	1.717	1.726	-1.234	18	9	-41,68%					45	
14	Area Banten	4.408	4.301	3.968	4.014	-394	-287	46	-8,94%					34	
15	Area Bekasi	3.162	3.373	2.488	2.648	-514	-725	160	-16,25%					37	
16	Area Jakarta Kebon Jeruk	4.398	4.958	4.540	4.511	114	-446	-28	2,59%					10	
17	Area Jakarta Kelapa Gading	9.250	12.774	10.327	10.515	1.265	-2.259	188	13,68%					3	
18	Area Jakarta Rawamangun	4.389	3.813	3.979	3.968	-421	155	-11	-9,60%					35	
19	Area Jakarta Thamrin	31.015	45.092	47.296	47.835	16.819	2.742	539	54,23%					1	
20	Area Bogor	3.241	2.517	2.806	3.121	-120	603	315	-3,71%					25	
21	Area Depok	2.859	2.407	2.298	2.326	-534	-82	27	-18,66%					38	
22	Area Jakarta Fatmawati	6.870	8.359	7.489	8.198	1.329	-160	710	19,34%					2	
23	Area Jakarta Pondok Indah	5.041	4.866	4.618	4.445	-596	-421	-173	-11,82%					41	
24	Area Jakarta Saharjo	3.713	3.300	3.363	3.133	-580	-168	-230	-15,63%					40	
25	Area Tangerang Selatan	3.248	2.240	2.242	2.285	-963	44	43	-29,65%					44	
26	Area Bandung Kota	4.364	3.534	3.677	3.786	-578	253	109	-13,24%					39	
27	Area Bandung Raya	1.652	1.896	1.925	1.930	278	34	5	16,79%					5	
28	Area Cirebon	1.063	1.195	1.247	1.237	174	41	-10	16,36%					7	
29	Area Purwokerto	807	781	718	704	-103	-78	-14	-12,74%					23	
30	Area Semarang Kota	2.557	2.440	2.319	2.336	-221	-104	17	-8,66%					30	
31	Area Pekalongan	1.301	900	718	686	-615	-214	-32	-47,28%					42	
32	Area Solo	1.495	1.538	1.557	1.574	79	36	18	5,31%					11	
33	Area Yogyakarta	2.161	2.199	2.037	2.033	-129	-166	-4	-5,95%					26	
34	Area Denpasar	756	888	825	826	70	-63	1	9,21%					12	
35	Area Jember	773	529	480	478	-295	-51	-2	-38,10%					31	
36	Area Kediri	1.059	971	886	899	-160	-72	13	-15,12%					28	
37	Area Malang	1.495	1.677	1.615	1.640	145	-37	25	9,71%					8	
38	Area Surabaya Kota	3.282	3.027	2.956	2.947	-335	-80	-8	-10,20%					33	
39	Area Surabaya Raya	1.985	1.951	1.884	1.855	-129	-96	-29	-6,52%					27	
40	Area Balikpapan	3.117	3.068	2.791	2.801	-317	-267	9	-10,16%					32	
41	Area Banjarmasin	2.102	1.978	1.703	1.617	-485	-361	-87	-23,08%					36	
42	Area Pontianak	1.037	1.009	859	848	-188	-161	-10	-18,17%					29	
43	Area Makassar	1.578	1.826	1.896	1.906	328	80	10	20,79%					4	
44	Area Manado	403	621	406	405	2	-216	-1	0,38%					17	
45	Area Palu	511	633	560	548	37	-85	-12	7,24%					15	

KINERJA CASA PER 30-Dec-2025

No	RO						Growth			Growth		Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	29-Dec-25	30-Dec-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP				
1	Area Banda Aceh	6.283	6.559	7.152	7.170	887	610	17	14,12%						9	
2	Area Lhokseumawe	6.471	6.835	7.274	7.365	894	529	91	13,81%						8	
3	Area Meulaboh	3.115	3.507	3.500	3.562	447	55	62	14,35%						23	
4	Area Batam	1.971	2.323	2.341	2.399	428	76	58	21,71%						26	
5	Area Medan Kota	2.557	2.848	3.153	3.345	788	497	192	30,80%						11	
6	Area Medan Raya	1.959	2.110	2.181	2.198	239	89	17	12,18%						40	
7	Area Pekanbaru	5.889	6.919	6.724	6.772	883	-147	48	14,99%						10	
8	Area Pematangsiantar	1.861	2.058	2.086	2.088	227	30	2	12,19%						42	
9	Area Bandar Lampung	3.306	3.531	3.569	3.598	291	67	29	8,81%						36	
10	Area Bengkulu	1.656	1.708	1.829	1.858	202	150	29	12,21%						43	
11	Area Jambi	2.094	2.392	2.553	2.609	515	216	56	24,58%						18	
12	Area Padang	2.931	3.164	3.174	3.177	245	12	3	8,36%						39	
13	Area Palembang	4.381	5.904	5.610	5.538	1.156	-366	-72	26,39%						4	
14	Area Banten	6.148	7.871	8.311	8.254	2.106	382	-57	34,25%						3	
15	Area Bekasi	5.785	6.422	6.430	6.517	732	94	87	12,65%						13	
16	Area Jakarta Kebon Jeruk	2.976	4.541	4.027	3.929	953	-612	-97	32,03%						7	
17	Area Jakarta Kelapa Gading	2.570	3.120	3.414	3.341	772	221	-73	30,02%						12	
18	Area Jakarta Rawamangun	5.710	6.290	5.919	6.152	441	-138	233	7,73%						25	
19	Area Jakarta Thamrin	30.210	31.471	32.627	32.913	2.702	1.441	285	8,95%						2	
20	Area Bogor	4.808	5.145	5.238	5.252	444	108	14	9,24%						24	
21	Area Depok	4.084	4.464	4.620	4.599	514	134	-21	12,59%						19	
22	Area Jakarta Fatmawati	4.750	5.601	5.678	4.946	196	-655	-732	4,14%						45	
23	Area Jakarta Pondok Indah	3.441	3.927	3.704	4.000	560	74	297	16,27%						17	
24	Area Jakarta Saharjo	4.518	7.929	13.627	13.460	8.942	5.530	-168	197,91%						1	
25	Area Tangerang Selatan	2.914	3.334	3.104	3.240	326	-94	136	11,17%						34	
26	Area Bandung Kota	5.424	6.976	6.318	6.469	1.046	-507	151	19,28%						6	
27	Area Bandung Raya	4.184	4.379	4.421	4.441	257	63	20	6,15%						38	
28	Area Cirebon	3.807	3.928	4.227	4.273	466	345	46	12,23%						22	
29	Area Purwokerto	2.368	2.665	2.716	2.745	377	80	29	15,91%						31	
30	Area Semarang Kota	4.499	4.695	4.822	4.891	392	196	69	8,71%						30	
31	Area Pekalongan	2.259	2.738	2.649	2.664	406	-74	15	17,95%						27	
32	Area Solo	3.430	3.720	3.801	3.823	393	103	22	11,46%						29	
33	Area Yogyakarta	4.504	4.803	4.863	4.898	394	96	35	8,76%						28	
34	Area Denpasar	3.032	3.293	3.522	3.407	375	114	-115	12,36%						32	
35	Area Jember	2.049	2.307	2.359	2.416	367	109	58	17,91%						33	
36	Area Kediri	3.096	3.118	3.282	3.323	227	205	42	7,33%						41	
37	Area Malang	3.080	3.618	3.786	3.750	670	133	-36	21,75%						15	
38	Area Surabaya Kota	4.532	4.715	5.007	5.019	488	304	12	10,76%						21	
39	Area Surabaya Raya	5.644	6.142	6.125	6.234	589	92	109	10,44%						16	
40	Area Balikpapan	5.325	5.656	5.965	6.000	675	345	35	12,68%						14	
41	Area Banjarmasin	5.168	5.482	5.561	5.671	503	189	110	9,74%						20	
42	Area Pontianak	2.553	2.693	2.818	2.862	309	169	44	12,10%						35	
43	Area Makassar	4.871	5.692	5.764	5.947	1.076	255	183	22,09%						5	
44	Area Manado	1.942	2.306	2.201	2.225	283	-82	24	14,58%						37	
45	Area Palu	2.712	2.798	2.952	2.911	199	112	-41	7,32%						44	

KINERJA PEMBIAYAN RETAIL AREA PER 30-Dec-2025													
No	Area	Posisi			Growth		Growth(%)	Target			Rank YTD	Rank %Target	
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			
1	Area Banda Aceh	7.212	7.762	7.756	543	-6	7,53%	8.217	94,39%	-461	23	37	
2	Area Lhokseumawe	8.448	8.964	8.928	479	-36	5,67%	9.774	91,35%	-846	27	44	
3	Area Meulaboh	6.330	6.900	6.947	617	47	9,75%	7.109	97,73%	-162	16	18	
4	Area Batam	2.397	2.732	2.772	375	40	15,64%	2.901	95,55%	-129	38	31	
5	Area Medan Kota	2.545	2.985	3.037	492	52	19,35%	3.115	97,49%	-78	25	19	
6	Area Medan Raya	2.640	3.002	3.059	419	57	15,86%	3.143	97,33%	-84	35	22	
7	Area Pekanbaru	5.991	6.772	6.863	871	91	14,54%	6.974	98,40%	-111	6	11	
8	Area Pematangsiantar	3.146	3.503	3.542	396	39	12,58%	3.677	96,35%	-134	37	27	
9	Area Bandar Lampung	4.153	4.576	4.636	483	60	11,62%	4.866	95,27%	-230	26	33	
10	Area Bengkulu	3.643	4.148	4.232	589	83	16,16%	4.183	101,17%	49	19	5	
11	Area Jambi	4.260	4.605	4.676	415	70	9,75%	4.802	97,36%	-127	36	21	
12	Area Padang	4.496	4.936	5.011	515	75	11,46%	5.146	97,39%	-134	24	20	
13	Area Palembang	6.724	7.318	7.416	692	97	10,29%	7.656	96,87%	-240	9	25	
14	Area Banten	5.229	5.961	6.104	875	142	16,74%	6.046	100,95%	58	5	6	
15	Area Bekasi	5.457	6.086	6.128	671	41	12,30%	6.258	97,91%	-131	10	15	
16	Area Jakarta Barat	3.887	4.407	4.492	604	85	15,54%	4.565	98,40%	-73	17	12	
17	Area Jakarta Kelapa Gading	3.487	3.981	4.127	640	147	18,36%	4.095	100,78%	32	15	9	
18	Area Jakarta Rawamangun	4.093	4.482	4.550	457	68	11,17%	4.797	94,85%	-247	33	35	
19	Area Jakarta Thamrin	4.380	4.972	5.021	641	49	14,64%	5.133	97,81%	-112	14	17	
20	Area Bogor	4.856	5.365	5.433	577	68	11,88%	5.744	94,58%	-311	21	36	
21	Area Depok	4.779	5.320	5.371	592	51	12,38%	5.531	97,11%	-160	18	24	
22	Area Jakarta Fatmawati	3.666	4.099	4.130	463	30	12,63%	4.325	95,47%	-196	32	32	
23	Area Jakarta Pondok Indah	3.011	3.417	3.476	465	59	15,45%	3.689	94,23%	-213	30	38	
24	Area Jakarta Saharjo	2.222	2.420	2.448	226	28	10,16%	2.694	90,85%	-246	45	45	
25	Area Tangerang Selatan	3.565	3.904	3.935	370	31	10,38%	4.263	92,32%	-327	39	42	
26	Area Bandung Kota	5.826	6.834	6.967	1.140	133	19,57%	6.833	101,96%	134	2	3	
27	Area Bandung Raya	5.409	5.976	6.064	654	87	12,10%	6.282	96,53%	-218	12	26	
28	Area Cirebon	4.206	4.662	4.751	545	89	12,97%	4.963	95,73%	-212	22	29	
29	Area Purwokerto	2.362	2.554	2.593	230	39	9,75%	2.806	92,39%	-214	44	41	
30	Area Semarang Kota	3.801	4.192	4.269	469	77	12,33%	4.029	105,97%	240	29	1	
31	Area Pekalongan	2.273	2.553	2.608	335	55	14,76%	2.726	95,66%	-118	40	30	
32	Area Solo	3.186	3.433	3.473	286	40	8,99%	3.706	93,71%	-233	42	39	
33	Area Yogyakarta	3.016	3.388	3.493	478	105	15,85%	3.634	96,14%	-140	28	28	
34	Area Denpasar	6.985	7.780	7.919	934	139	13,37%	7.855	100,82%	64	4	7	
35	Area Jember	2.789	3.004	3.068	280	64	10,03%	3.319	92,45%	-251	43	40	
36	Area Kediri	3.187	3.458	3.521	334	63	10,47%	3.831	91,92%	-310	41	43	
37	Area Malang	3.372	3.748	3.802	430	54	12,76%	3.997	95,12%	-195	34	34	
38	Area Surabaya Kota	4.447	4.988	5.091	644	103	14,48%	5.176	98,36%	-85	13	13	
39	Area Surabaya Raya	4.275	4.773	4.863	588	90	13,74%	4.962	98,01%	-99	20	14	
40	Area Balikpapan	4.911	5.600	5.721	809	121	16,48%	5.676	100,79%	45	7	8	
41	Area Banjarmasin	5.586	6.226	6.254	668	28	11,95%	6.391	97,86%	-136	11	16	
42	Area Pontianak	6.233	6.662	6.696	463	35	7,43%	6.882	97,31%	-185	31	23	
43	Area Makassar	7.265	8.778	9.002	1.737	223	23,90%	8.796	102,33%	205	1	2	
44	Area Manado	4.255	4.891	4.992	737	101	17,32%	4.990	100,04%	2	8	10	
45	Area Palu	5.623	6.507	6.657	1.035	150	18,40%	6.551	101,63%	107	3	4	

KINERJA CFG AREA PER 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	5.007	5.042	462	35	10,09%	5.143	98,04%	-101	8	19
2	Area Lhokseumawe	4.236	4.555	4.555	318	-1	7,51%	4.798	94,93%	-243	19	41
3	Area Meulaboh	3.283	3.774	3.827	544	53	16,57%	3.680	103,99%	147	3	1
4	Area Batam	1.770	1.955	1.979	209	24	11,82%	2.003	98,82%	-24	28	17
5	Area Medan Kota	1.945	2.149	2.173	228	24	11,73%	2.206	98,48%	-34	26	18
6	Area Medan Raya	1.991	2.156	2.186	195	30	9,80%	2.212	98,85%	-25	33	16
7	Area Pekanbaru	3.886	4.212	4.265	380	54	9,77%	4.354	97,96%	-89	14	20
8	Area Pematangsiantar	2.256	2.392	2.416	160	23	7,07%	2.483	97,27%	-68	39	25
9	Area Bandar Lampung	2.629	2.775	2.797	168	22	6,39%	2.948	94,89%	-151	37	42
10	Area Bengkulu	2.332	2.632	2.683	351	52	15,04%	2.585	103,78%	98	15	2
11	Area Jambi	2.759	2.947	2.984	226	37	8,18%	2.987	99,90%	-3	27	11
12	Area Padang	3.150	3.331	3.353	203	22	6,45%	3.433	97,67%	-80	30	22
13	Area Palembang	4.405	4.828	4.879	474	51	10,77%	4.933	98,92%	-53	6	15
14	Area Banten	3.990	4.454	4.511	520	57	13,04%	4.443	101,52%	67	5	5
15	Area Bekasi	4.262	4.659	4.699	437	40	10,26%	4.747	98,98%	-48	10	14
16	Area Jakarta Barat	3.121	3.534	3.579	458	45	14,69%	3.519	101,71%	60	9	4
17	Area Jakarta Kelapa Gajah	2.887	3.186	3.218	331	33	11,48%	3.218	100,02%	0	17	9
18	Area Jakarta Rawamangun	3.247	3.470	3.497	251	27	7,72%	3.621	96,58%	-124	23	26
19	Area Jakarta Thamrin	3.676	4.039	4.084	408	46	11,11%	4.119	99,17%	-34	12	13
20	Area Bogor	3.846	4.215	4.251	405	35	10,54%	4.420	96,18%	-169	13	33
21	Area Depok	4.134	4.440	4.464	330	24	7,98%	4.623	96,56%	-159	18	27
22	Area Jakarta Fatmawati	3.130	3.399	3.420	290	21	9,26%	3.565	95,95%	-144	21	35
23	Area Jakarta Pondok Indah	2.588	2.877	2.897	309	20	11,95%	3.033	95,53%	-135	20	37
24	Area Jakarta Saharjo	1.774	1.910	1.925	151	15	8,51%	2.040	94,36%	-115	40	43
25	Area Tangerang Selatan	2.845	3.035	3.044	200	9	7,02%	3.205	95,00%	-160	31	40
26	Area Bandung Kota	4.040	4.520	4.573	533	53	13,20%	4.577	99,92%	-4	4	10
27	Area Bandung Raya	3.720	4.025	4.051	332	26	8,91%	4.153	97,55%	-102	16	23
28	Area Cirebon	2.765	2.978	3.004	239	25	8,63%	3.149	95,39%	-145	24	38
29	Area Purwokerto	1.391	1.498	1.515	124	17	8,91%	1.574	96,26%	-59	43	31
30	Area Semarang Kota	2.188	2.353	2.375	187	23	8,56%	2.440	97,36%	-64	36	24
31	Area Pekalongan	1.372	1.476	1.497	125	21	9,14%	1.572	95,25%	-75	42	39
32	Area Solo	1.987	2.106	2.125	137	19	6,91%	2.211	96,08%	-87	41	34
33	Area Yogyakarta	1.922	2.076	2.116	194	39	10,09%	2.162	97,83%	-47	34	21
34	Area Denpasar	4.931	5.308	5.362	432	54	8,75%	5.292	101,33%	70	11	6
35	Area Jember	1.963	2.063	2.084	121	21	6,16%	2.228	93,54%	-144	45	44
36	Area Kediri	2.053	2.190	2.212	160	22	7,78%	2.293	96,48%	-81	38	28
37	Area Malang	2.417	2.589	2.612	195	23	8,08%	2.725	95,86%	-113	32	36
38	Area Surabaya Kota	3.249	3.442	3.454	205	11	6,31%	3.589	96,22%	-136	29	32
39	Area Surabaya Raya	2.461	2.635	2.651	190	16	7,73%	2.749	96,44%	-98	35	29
40	Area Balikpapan	2.662	2.777	2.786	124	9	4,66%	3.007	92,63%	-222	44	45
41	Area Banjarmasin	3.058	3.276	3.291	233	16	7,63%	3.415	96,38%	-124	25	30
42	Area Pontianak	3.337	3.580	3.612	275	32	8,24%	3.625	99,62%	-14	22	12
43	Area Makassar	5.254	6.086	6.168	914	82	17,40%	6.040	102,13%	129	1	3
44	Area Manado	3.431	3.858	3.895	464	38	13,53%	3.889	100,16%	6	7	8
45	Area Palu	4.503	5.032	5.116	612	84	13,60%	5.051	101,28%	64	2	7

KINERJA CFG - MITRAGUNA 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.503	3.531	351	28	11,05%	3.569	98,92%	-39	6	15
2	Area Lhokseumawe	3.065	3.287	3.289	225	2	7,33%	3.454	95,22%	-165	13	28
3	Area Meulaboh	2.526	2.865	2.908	381	42	15,09%	2.802	103,76%	105	3	6
4	Area Batam	1.212	1.336	1.347	135	11	11,16%	1.384	97,31%	-37	25	24
5	Area Medan Kota	1.384	1.570	1.587	203	17	14,67%	1.578	100,57%	9	15	9
6	Area Medan Raya	1.475	1.606	1.629	155	24	10,49%	1.638	99,45%	-9	20	10
7	Area Pekanbaru	2.498	2.751	2.789	292	39	11,68%	2.846	98,02%	-56	10	21
8	Area Pematangsiantar	1.324	1.437	1.460	137	23	10,32%	1.494	97,72%	-34	24	23
9	Area Bandar Lampung	1.178	1.294	1.310	132	17	11,24%	1.424	92,01%	-114	26	35
10	Area Bengkulu	1.452	1.722	1.768	316	46	21,74%	1.640	107,82%	128	8	2
11	Area Jambi	1.779	1.933	1.957	178	24	10,01%	1.926	101,64%	32	17	8
12	Area Padang	1.730	1.856	1.874	144	18	8,31%	1.910	98,09%	-36	23	20
13	Area Palembang	2.161	2.396	2.422	261	26	12,07%	2.458	98,50%	-37	11	17
14	Area Banten	1.324	1.493	1.514	189	21	14,30%	1.523	99,37%	-10	16	11
15	Area Bekasi	456	537	551	95	13	20,79%	657	83,77%	-107	34	44
16	Area Jakarta Barat	1.087	1.219	1.236	150	17	13,79%	1.264	97,81%	-28	22	22
17	Area Jakarta Kelapa Gading	795	908	919	123	10	15,53%	936	98,15%	-17	29	19
18	Area Jakarta Rawamangun	564	619	634	69	14	12,32%	726	87,31%	-92	41	39
19	Area Jakarta Thamrin	1.711	1.990	2.010	299	20	17,46%	1.900	105,76%	109	9	4
20	Area Bogor	482	549	558	76	10	15,84%	632	88,32%	-74	40	38
21	Area Depok	292	376	385	94	9	32,07%	415	92,80%	-30	35	33
22	Area Jakarta Fatmawati	672	772	789	116	17	17,28%	923	85,48%	-134	30	41
23	Area Jakarta Pondok Indah	383	459	470	88	12	22,90%	541	86,88%	-71	36	40
24	Area Jakarta Saharjo	266	292	298	31	6	11,81%	365	81,61%	-67	44	45
25	Area Tangerang Selatan	286	311	312	27	1	9,27%	368	84,93%	-55	45	42
26	Area Bandung Kota	1.235	1.378	1.401	166	24	13,47%	1.483	94,49%	-82	19	30
27	Area Bandung Raya	1.214	1.397	1.420	206	22	16,97%	1.445	98,26%	-25	14	18
28	Area Cirebon	1.554	1.702	1.722	169	20	10,85%	1.830	94,12%	-108	18	31
29	Area Purwokerto	750	819	827	77	7	10,22%	858	96,37%	-31	39	27
30	Area Semarang Kota	1.035	1.147	1.167	132	20	12,76%	1.183	98,62%	-16	27	16
31	Area Pekalongan	570	623	634	64	11	11,23%	688	92,16%	-54	43	34
32	Area Solo	763	837	849	86	12	11,33%	895	94,89%	-46	37	29
33	Area Yogyakarta	918	1.027	1.050	132	23	14,37%	1.060	99,05%	-10	28	14
34	Area Denpasar	2.026	2.357	2.397	372	40	18,34%	2.217	108,14%	180	4	1
35	Area Jember	865	950	963	98	13	11,34%	1.026	93,83%	-63	33	32
36	Area Kediri	927	1.011	1.027	100	16	10,81%	1.062	96,73%	-35	32	26
37	Area Malang	492	551	560	68	9	13,78%	664	84,26%	-105	42	43
38	Area Surabaya Kota	989	1.064	1.069	80	6	8,13%	1.176	90,89%	-107	38	36
39	Area Surabaya Raya	1.055	1.193	1.207	152	14	14,44%	1.215	99,34%	-8	21	12
40	Area Balikpapan	1.543	1.640	1.647	104	7	6,72%	1.821	90,44%	-174	31	37
41	Area Banjarmasin	1.547	1.757	1.774	227	17	14,69%	1.833	96,75%	-60	12	25
42	Area Pontianak	1.598	1.902	1.937	339	35	21,21%	1.829	105,85%	107	7	3
43	Area Makassar	2.899	3.527	3.594	696	67	23,99%	3.447	104,29%	148	1	5
44	Area Manado	2.452	2.779	2.807	354	28	14,45%	2.833	99,06%	-26	5	13
45	Area Palu	2.274	2.616	2.676	402	60	17,66%	2.585	103,52%	91	2	7

KINERJA CFG - PENSIUN 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	591	630	631	40	1	6,83%	674	93,66%	-43	6	33
2	Area Lhokseumawe	816	856	854	38	-2	4,68%	897	95,22%	-43	7	30
3	Area Meulaboh	525	618	627	101	9	19,24%	593	105,66%	34	2	3
4	Area Batam	95	99	100	4	1	4,63%	115	86,66%	-15	33	41
5	Area Medan Kota	184	197	200	16	3	8,51%	206	96,88%	-6	18	23
6	Area Medan Raya	245	268	271	26	4	10,60%	264	102,77%	7	11	6
7	Area Pekanbaru	550	560	563	13	3	2,42%	589	95,53%	-26	21	28
8	Area Pematangsiantar	471	481	481	10	0	2,16%	490	98,12%	-9	24	18
9	Area Bandar Lampung	200	212	215	14	2	7,09%	228	93,92%	-14	19	32
10	Area Bengkulu	383	396	399	16	2	4,17%	416	95,77%	-18	17	27
11	Area Jambi	352	369	370	18	1	5,21%	381	97,14%	-11	16	21
12	Area Padang	646	660	660	14	1	2,15%	677	97,54%	-17	20	19
13	Area Palembang	326	349	351	25	2	7,65%	354	99,32%	-2	12	12
14	Area Banten	167	170	170	3	0	1,53%	176	96,73%	-6	37	24
15	Area Bekasi	75	72	71	-4	-0	-5,33%	85	84,29%	-13	41	43
16	Area Jakarta Barat	42	45	45	4	1	8,85%	49	92,79%	-4	35	36
17	Area Jakarta Kelapa Gac	49	53	54	4	1	9,06%	56	96,88%	-2	32	22
18	Area Jakarta Rawamang	52	61	62	10	0	18,77%	59	104,70%	3	25	4
19	Area Jakarta Thamrin	54	62	63	8	1	15,57%	63	100,33%	0	26	11
20	Area Bogor	166	185	188	22	3	13,21%	183	102,32%	4	13	7
21	Area Depok	43	46	47	4	0	8,79%	47	99,26%	-0	34	13
22	Area Jakarta Fatmawati	21	27	29	7	1	35,08%	24	118,21%	4	28	1
23	Area Jakarta Pondok Ind	15	18	18	3	-0	16,49%	18	98,43%	-0	38	16
24	Area Jakarta Saharjo	60	68	68	8	0	13,51%	74	92,73%	-5	27	37
25	Area Tangerang Selatan	23	25	25	1	0	6,21%	31	81,63%	-6	39	45
26	Area Bandung Kota	186	200	206	20	5	10,83%	211	97,43%	-5	14	20
27	Area Bandung Raya	284	316	319	35	3	12,24%	317	100,44%	1	8	10
28	Area Cirebon	312	331	332	20	1	6,26%	347	95,53%	-16	15	29
29	Area Purwokerto	189	219	220	31	1	16,42%	202	109,08%	18	10	2
30	Area Semarang Kota	99	97	98	-1	1	-1,46%	117	83,76%	-19	40	44
31	Area Pekalongan	147	157	159	12	2	7,99%	161	98,66%	-2	22	15
32	Area Solo	86	90	93	7	2	8,33%	101	91,64%	-8	29	39
33	Area Yogyakarta	146	154	157	11	2	7,40%	162	96,33%	-6	23	25
34	Area Denpasar	1.757	1.850	1.863	106	14	6,05%	1.843	101,12%	21	1	8
35	Area Jember	460	463	465	5	2	1,13%	484	96,21%	-18	30	26
36	Area Kediri	614	643	648	34	5	5,49%	643	100,77%	5	9	9
37	Area Malang	265	268	269	5	1	1,81%	289	93,39%	-19	31	34
38	Area Surabaya Kota	165	159	159	-6	-0	-3,88%	188	84,75%	-29	43	42
39	Area Surabaya Raya	427	409	409	-17	0	-4,09%	449	91,20%	-40	45	40
40	Area Balikpapan	406	410	409	3	-1	0,65%	442	92,40%	-34	36	38
41	Area Banjarmasin	607	603	602	-5	-1	-0,86%	644	93,38%	-43	42	35
42	Area Pontianak	690	678	678	-12	-0	-1,76%	720	94,11%	-42	44	31
43	Area Makassar	1.048	1.110	1.117	69	7	6,56%	1.132	98,69%	-15	4	14
44	Area Manado	674	759	768	94	10	13,97%	741	103,71%	27	3	5
45	Area Palu	1.335	1.376	1.380	46	4	3,42%	1.406	98,17%	-26	5	17

KINERJA CFG - GRIYA 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	722	770	777	55	7	7,62%	776	100,09%	1	20	12
2	Area Lhokseumawe	235	255	256	22	2	9,26%	284	90,25%	-28	29	43
3	Area Meulaboh	146	158	158	12	0	8,17%	172	91,83%	-14	32	41
4	Area Batam	392	436	447	54	10	13,86%	413	108,20%	34	21	1
5	Area Medan Kota	312	313	317	5	5	1,69%	335	94,68%	-18	35	35
6	Area Medan Raya	237	233	233	-3	1	-1,46%	256	91,21%	-22	37	42
7	Area Pekanbaru	596	601	606	10	5	1,66%	637	95,16%	-31	34	34
8	Area Pematangsiantar	417	391	387	-31	-4	-7,32%	434	88,99%	-48	42	45
9	Area Bandar Lampung	1.159	1.140	1.140	-19	-0	-1,60%	1.158	98,49%	-17	41	21
10	Area Bengkulu	450	436	434	-16	-2	-3,60%	473	91,88%	-38	40	40
11	Area Jambi	564	552	560	-4	8	-0,68%	587	95,51%	-26	38	32
12	Area Padang	702	727	731	29	4	4,15%	740	98,75%	-9	27	17
13	Area Palembang	1.805	1.935	1.957	152	22	8,40%	1.948	100,48%	9	9	10
14	Area Banten	2.325	2.580	2.608	283	27	12,18%	2.523	103,37%	85	3	4
15	Area Bekasi	3.620	3.908	3.925	306	17	8,45%	3.841	102,19%	84	2	6
16	Area Jakarta barat	1.820	2.052	2.076	256	24	14,05%	1.992	104,20%	84	5	3
17	Area Jakarta Kelapa Gac	1.988	2.162	2.182	194	20	9,76%	2.136	102,15%	46	6	7
18	Area Jakarta Rawamang	2.552	2.681	2.692	141	11	5,51%	2.718	99,06%	-26	10	16
19	Area Jakarta Thamrin	1.804	1.842	1.866	62	24	3,43%	2.002	93,22%	-136	18	39
20	Area Bogor	2.998	3.238	3.255	257	17	8,57%	3.360	96,89%	-104	4	27
21	Area Depok	3.661	3.838	3.845	184	6	5,02%	3.976	96,69%	-132	8	28
22	Area Jakarta Fatmawati	2.374	2.504	2.503	129	-1	5,44%	2.511	99,70%	-7	12	14
23	Area Jakarta Pondok Ind	2.034	2.211	2.219	184	7	9,06%	2.265	97,93%	-47	7	23
24	Area Jakarta Saharjo	1.377	1.469	1.477	101	8	7,32%	1.499	98,57%	-21	14	20
25	Area Tangerang Selatan	2.471	2.601	2.606	135	5	5,47%	2.688	96,93%	-83	11	26
26	Area Bandung Kota	2.459	2.774	2.800	341	27	13,88%	2.674	104,73%	126	1	2
27	Area Bandung Raya	2.072	2.133	2.133	61	-0	2,96%	2.225	95,86%	-92	19	30
28	Area Cirebon	808	839	838	30	-1	3,69%	868	96,50%	-30	26	29
29	Area Purwokerto	411	415	423	12	8	2,88%	449	94,09%	-27	33	37
30	Area Semarang Kota	966	1.002	1.002	36	-0	3,72%	1.019	98,34%	-17	25	22
31	Area Pekalongan	508	547	554	46	8	9,05%	550	100,73%	4	22	9
32	Area Solo	1.080	1.118	1.122	42	4	3,87%	1.127	99,54%	-5	23	15
33	Area Yogyakarta	779	795	805	27	11	3,41%	829	97,11%	-24	28	25
34	Area Denpasar	1.062	990	985	-77	-5	-7,25%	1.105	89,19%	-119	45	44
35	Area Jember	585	583	586	1	3	0,25%	622	94,27%	-36	36	36
36	Area Kediri	429	441	442	14	2	3,22%	463	95,54%	-21	30	31
37	Area Malang	1.556	1.612	1.618	63	7	4,03%	1.622	99,78%	-4	17	13
38	Area Surabaya Kota	1.967	2.058	2.059	92	2	4,69%	2.056	100,16%	3	16	11
39	Area Surabaya Raya	852	890	890	38	-1	4,46%	914	97,35%	-24	24	24
40	Area Balikpapan	580	571	572	-8	1	-1,42%	563	101,66%	9	39	8
41	Area Banjarmasin	706	652	647	-59	-5	-8,37%	688	94,04%	-41	43	38
42	Area Pontianak	1.013	955	951	-62	-3	-6,11%	999	95,27%	-47	44	33
43	Area Makassar	1.155	1.244	1.248	92	4	8,00%	1.265	98,67%	-17	15	18
44	Area Manado	282	295	295	13	-0	4,60%	288	102,22%	6	31	5
45	Area Palu	804	908	921	118	13	14,63%	934	98,65%	-13	13	19

KINERJA CFG - OTO 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	87	104	103	15	-1	17,75%	123	83,76%	-20	34	35
2	Area Lhokseumawe	121	157	155	34	-2	27,81%	162	95,37%	-8	21	20
3	Area Meulaboh	85	133	134	50	1	58,50%	113	119,41%	22	6	3
4	Area Batam	71	85	86	15	1	21,46%	91	94,56%	-5	35	22
5	Area Medan Kota	65	70	69	4	-0	6,38%	88	78,99%	-18	42	39
6	Area Medan Raya	34	50	52	18	2	52,18%	53	97,72%	-1	30	17
7	Area Pekanbaru	243	300	307	65	7	26,66%	283	108,65%	24	2	6
8	Area Pematangsiantar	44	83	88	43	5	98,03%	64	136,45%	23	11	2
9	Area Bandar Lampung	92	129	132	40	3	43,52%	137	96,01%	-5	13	19
10	Area Bengkulu	47	77	83	35	6	74,91%	57	145,03%	26	19	1
11	Area Jambi	64	92	97	33	5	51,94%	94	102,75%	3	22	12
12	Area Padang	72	89	88	16	-1	22,89%	106	83,33%	-18	32	36
13	Area Palembang	112	148	149	37	1	32,83%	173	86,38%	-24	17	32
14	Area Banten	174	210	219	45	9	26,04%	221	98,94%	-2	10	15
15	Area Bekasi	111	142	152	41	10	36,58%	164	92,30%	-13	12	26
16	Area Jakarta Barat	173	218	222	49	3	28,48%	214	103,64%	8	7	11
17	Area Jakarta Kelapa Gading	54	63	64	9	1	17,15%	90	70,79%	-26	39	42
18	Area Jakarta Rawamangun	79	108	110	31	2	39,09%	119	92,47%	-9	23	25
19	Area Jakarta Thamrin	107	144	146	39	2	36,93%	154	94,73%	-8	14	21
20	Area Bogor	199	244	249	50	6	25,04%	244	102,03%	5	5	13
21	Area Depok	139	180	188	49	8	35,31%	185	101,63%	3	8	14
22	Area Jakarta Fatmawati	63	96	100	37	4	59,23%	107	93,15%	-7	16	24
23	Area Jakarta Pondok Indah	156	189	191	35	2	22,31%	208	91,72%	-17	20	27
24	Area Jakarta Saharjo	71	81	82	11	1	15,15%	103	79,41%	-21	37	37
25	Area Tangerang Selatan	65	98	101	37	3	56,37%	118	85,85%	-17	18	33
26	Area Bandung Kota	160	168	166	6	-2	3,47%	209	79,34%	-43	40	38
27	Area Bandung Raya	150	178	180	30	1	19,65%	166	108,55%	14	25	7
28	Area Cirebon	91	107	112	21	5	22,85%	103	108,13%	8	29	8
29	Area Purwokerto	41	45	45	4	0	10,81%	65	69,73%	-20	41	43
30	Area Semarang Kota	88	107	109	21	2	23,61%	121	90,04%	-12	28	29
31	Area Pekalongan	147	150	150	4	0	2,44%	173	86,94%	-23	43	31
32	Area Solo	59	61	61	2	0	3,51%	88	69,22%	-27	45	44
33	Area Yogyakarta	79	100	104	25	4	31,01%	111	93,81%	-7	27	23
34	Area Denpasar	86	111	116	31	5	35,94%	128	91,33%	-11	24	28
35	Area Jember	53	67	69	16	3	30,76%	96	72,19%	-27	33	41
36	Area Kediri	83	95	95	12	-0	14,57%	125	75,88%	-30	36	40
37	Area Malang	104	158	164	60	6	57,54%	150	109,67%	14	3	4
38	Area Surabaya Kota	128	162	166	39	5	30,45%	170	98,00%	-3	15	16
39	Area Surabaya Raya	127	143	144	17	1	13,63%	170	84,59%	-26	31	34
40	Area Balikpapan	132	156	158	26	2	19,49%	181	87,06%	-23	26	30
41	Area Banjarmasin	199	264	269	70	5	35,46%	249	107,87%	20	1	9
42	Area Pontianak	36	45	46	10	1	28,09%	77	59,79%	-31	38	45
43	Area Makassar	152	204	209	57	4	37,77%	196	106,43%	13	4	10
44	Area Manado	23	25	26	3	1	11,66%	27	96,23%	-1	44	18
45	Area Palu	91	132	139	48	6	52,66%	127	109,27%	12	9	5

KINERJA PWG - AREA 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	233	455	470	237	15	101,57%	524	89,66%	-54	14	28
2	Area Lhokseumawe	317	668	665	348	-3	109,82%	667	99,76%	-2	5	14
3	Area Meulaboh	191	375	388	197	13	103,17%	390	99,39%	-2	22	16
4	Area Batam	193	324	343	150	19	77,44%	363	94,49%	-20	34	22
5	Area Medan Kota	252	434	458	206	24	81,51%	453	101,09%	5	18	11
6	Area Medan Raya	201	357	380	179	23	89,23%	371	102,35%	9	25	9
7	Area Pekanbaru	256	539	578	322	39	125,93%	601	96,15%	-23	7	19
8	Area Pematangsiantar	259	423	434	175	11	67,77%	433	100,24%	1	27	13
9	Area Bandar Lampung	257	452	481	224	29	87,09%	512	93,89%	-31	15	23
10	Area Bengkulu	148	274	290	142	16	95,67%	313	92,66%	-23	37	24
11	Area Jambi	214	360	382	168	22	78,26%	401	95,22%	-19	30	21
12	Area Padang	305	483	524	218	41	71,36%	529	98,98%	-5	16	17
13	Area Palembang	259	433	457	198	24	76,33%	515	88,75%	-58	21	30
14	Area Banten	231	462	502	270	39	116,85%	489	102,67%	13	12	8
15	Area Bekasi	237	401	425	188	24	79,11%	475	89,53%	-50	23	29
16	Area Jakarta Barat	224	334	352	128	18	57,30%	437	80,54%	-85	39	40
17	Area Jakarta Kelapa Gac	185	295	310	125	15	67,29%	386	80,36%	-76	40	41
18	Area Jakarta Rawamang	198	324	339	142	15	71,75%	440	77,04%	-101	36	44
19	Area Jakarta Thamrin	217	342	362	145	20	66,97%	465	77,85%	-103	35	42
20	Area Bogor	168	306	325	157	19	93,80%	392	82,92%	-67	32	37
21	Area Depok	198	351	369	172	18	86,89%	401	92,05%	-32	29	25
22	Area Jakarta Fatmawati	144	249	261	117	12	81,42%	313	83,37%	-52	41	36
23	Area Jakarta Pondok Ind	145	233	247	102	14	70,81%	328	75,37%	-81	44	45
24	Area Jakarta Saharjo	134	217	229	95	12	71,37%	296	77,44%	-67	45	43
25	Area Tangerang Selatan	136	230	243	107	13	79,05%	289	84,16%	-46	43	35
26	Area Bandung Kota	461	823	866	405	42	87,92%	807	107,33%	59	3	4
27	Area Bandung Raya	408	672	715	307	43	75,18%	749	95,41%	-34	9	20
28	Area Cirebon	463	751	809	347	59	74,94%	764	105,93%	45	6	5
29	Area Purwokerto	116	211	225	109	14	93,54%	255	88,37%	-30	42	32
30	Area Semarang Kota	276	455	483	207	28	75,02%	545	88,50%	-63	17	31
31	Area Pekalongan	154	286	309	156	23	101,14%	294	105,11%	15	33	6
32	Area Solo	180	297	317	136	19	75,66%	383	82,60%	-67	38	38
33	Area Yogyakarta	252	437	454	203	18	80,42%	534	85,09%	-80	19	34
34	Area Denpasar	712	1.067	1.127	415	60	58,21%	1.073	105,01%	54	2	7
35	Area Jember	189	351	390	201	39	106,03%	388	100,59%	2	20	12
36	Area Kediri	176	327	350	174	22	99,01%	387	90,23%	-38	28	26
37	Area Malang	238	390	416	177	26	74,33%	461	90,19%	-45	26	27
38	Area Surabaya Kota	361	623	655	294	32	81,31%	666	98,41%	-11	10	18
39	Area Surabaya Raya	443	678	715	272	38	61,50%	719	99,57%	-3	11	15
40	Area Balikpapan	493	783	812	319	29	64,74%	796	102,01%	16	8	10
41	Area Banjarmasin	370	525	549	179	24	48,54%	675	81,36%	-126	24	39
42	Area Pontianak	280	421	441	161	20	57,56%	518	85,19%	-77	31	33
43	Area Makassar	1.042	1.723	1.832	790	109	75,76%	1.611	113,71%	221	1	2
44	Area Manado	418	635	672	254	37	60,73%	621	108,10%	50	13	3
45	Area Palu	491	808	864	372	55	75,78%	745	115,99%	119	4	1

KINERJA PWG -GADAI AREA 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	77	155	161	84	5	109,46%	126	127,06%	34	12	3
2	Area Lhokseumawe	112	224	224	112	0	100,03%	177	126,65%	47	10	4
3	Area Meulaboh	55	104	108	54	4	98,19%	89	121,42%	19	25	7
4	Area Batam	70	105	110	40	5	56,55%	100	110,08%	10	35	26
5	Area Medan Kota	141	200	210	69	10	49,29%	177	118,57%	33	17	12
6	Area Medan Raya	108	162	169	61	7	56,06%	140	120,37%	29	22	10
7	Area Pekanbaru	106	172	179	73	7	68,97%	168	106,29%	11	16	31
8	Area Pematangsiantar	131	195	192	61	-2	46,36%	166	115,67%	26	21	17
9	Area Bandar Lampung	116	182	196	80	14	68,91%	167	117,47%	29	14	14
10	Area Bengkulu	50	86	92	42	6	84,77%	82	111,90%	10	33	22
11	Area Jambi	102	159	166	64	7	62,22%	144	115,42%	22	20	18
12	Area Padang	135	159	179	44	20	32,71%	184	97,06%	-5	30	39
13	Area Palembang	94	140	148	54	8	56,87%	140	105,35%	8	24	32
14	Area Banten	90	148	159	69	11	76,78%	119	133,30%	40	18	1
15	Area Bekasi	114	150	154	40	5	35,49%	150	103,21%	5	34	35
16	Area Jakarta Barat	91	118	124	33	6	35,65%	121	101,93%	2	40	36
17	Area Jakarta Kelapa Gading	52	69	74	22	4	41,55%	84	88,13%	-10	45	42
18	Area Jakarta Rawamangun	68	105	110	43	5	62,98%	97	113,93%	13	32	20
19	Area Jakarta Thamrin	62	89	93	32	5	51,08%	114	82,08%	-20	41	45
20	Area Bogor	60	91	97	37	6	62,64%	78	124,85%	19	37	5
21	Area Depok	93	145	151	57	6	61,52%	125	120,80%	26	23	9
22	Area Jakarta Fatmawati	52	78	77	25	-1	46,95%	71	108,11%	6	44	29
23	Area Jakarta Pondok Indah	48	69	74	26	5	53,22%	73	101,15%	1	43	37
24	Area Jakarta Saharjo	69	93	97	28	4	39,92%	100	96,81%	-3	42	40
25	Area Tangerang Selatan	58	88	92	34	4	58,58%	70	130,92%	22	39	2
26	Area Bandung Kota	204	320	336	131	16	64,33%	296	113,56%	40	6	21
27	Area Bandung Raya	190	275	293	103	17	53,84%	281	104,42%	12	11	34
28	Area Cirebon	253	359	392	138	33	54,67%	335	116,74%	56	5	16
29	Area Purwokerto	36	66	70	34	4	96,44%	58	121,23%	12	38	8
30	Area Semarang Kota	123	192	202	79	9	63,92%	173	116,90%	29	15	15
31	Area Pekalongan	79	115	122	43	7	55,13%	111	110,16%	11	31	25
32	Area Solo	69	105	116	48	12	69,56%	111	105,06%	6	27	33
33	Area Yogyakarta	92	156	161	69	5	74,27%	144	111,37%	16	19	23
34	Area Denpasar	454	650	681	227	31	50,14%	577	118,13%	104	2	13
35	Area Jember	71	117	124	53	7	74,31%	134	92,20%	-10	26	41
36	Area Kediri	66	104	111	45	7	68,88%	129	86,01%	-18	28	43
37	Area Malang	116	184	197	81	12	69,74%	184	106,82%	13	13	30
38	Area Surabaya Kota	183	288	304	120	16	65,56%	279	108,64%	24	8	28
39	Area Surabaya Raya	259	370	388	129	18	49,64%	350	110,67%	37	7	24
40	Area Balikpapan	348	520	533	185	13	53,32%	435	122,53%	98	4	6
41	Area Banjarmasin	161	197	199	38	2	23,76%	232	85,61%	-33	36	44
42	Area Pontianak	85	119	130	45	11	52,95%	129	100,38%	0	29	38
43	Area Makassar	782	1.129	1.172	390	42	49,91%	1.016	115,34%	156	1	19
44	Area Manado	318	424	436	118	12	37,19%	398	109,59%	38	9	27
45	Area Palu	380	568	593	212	25	55,83%	494	119,95%	99	3	11

KINERJA PWG CILEM- AREA 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	300	309	153	9	97,69%	397	77,76%	-88	12	33
2	Area Lhokseumawe	205	444	441	236	-3	115,17%	490	90,05%	-49	4	16
3	Area Meulaboh	136	271	280	143	9	105,15%	301	92,88%	-21	18	9
4	Area Batam	123	219	233	110	14	89,41%	263	88,55%	-30	33	21
5	Area Medan Kota	112	234	248	136	14	122,03%	276	89,88%	-28	20	18
6	Area Medan Raya	93	195	211	119	16	128,04%	231	91,40%	-20	27	13
7	Area Pekanbaru	150	366	399	249	33	166,20%	433	92,21%	-34	3	12
8	Area Pematangsiantar	128	228	242	115	14	89,81%	267	90,64%	-25	29	15
9	Area Bandar Lampung	141	270	285	144	15	102,04%	345	82,51%	-60	16	26
10	Area Bengkulu	98	188	198	99	10	101,19%	231	85,79%	-33	36	22
11	Area Jambi	112	201	216	104	15	92,91%	258	83,94%	-41	34	23
12	Area Padang	171	324	345	174	20	101,92%	344	100,01%	0	9	7
13	Area Palembang	165	293	310	144	16	87,44%	375	82,54%	-65	15	25
14	Area Banten	141	314	343	201	29	142,33%	369	92,78%	-27	7	10
15	Area Bekasi	123	251	270	147	19	119,44%	325	83,23%	-55	14	24
16	Area Jakarta Barat	132	216	228	96	12	72,21%	315	72,31%	-87	39	41
17	Area Jakarta Kelapa Gajah	133	226	236	103	10	77,36%	302	78,20%	-66	35	32
18	Area Jakarta Rawamangun	130	219	229	99	10	76,32%	344	66,66%	-115	37	45
19	Area Jakarta Thamrin	155	254	269	114	15	73,30%	352	76,49%	-83	31	35
20	Area Bogor	108	215	228	120	13	110,94%	315	72,58%	-86	26	40
21	Area Depok	104	206	219	114	13	109,55%	277	79,10%	-58	30	30
22	Area Jakarta Fatmawati	92	171	184	93	13	101,08%	242	76,11%	-58	40	36
23	Area Jakarta Pondok Indah	96	164	173	77	9	79,66%	254	67,93%	-82	42	43
24	Area Jakarta Saharjo	64	124	132	68	9	105,14%	196	67,54%	-64	45	44
25	Area Tangerang Selatan	78	142	151	73	9	94,37%	219	69,10%	-68	44	42
26	Area Bandung Kota	256	504	530	274	26	106,71%	511	103,72%	19	2	5
27	Area Bandung Raya	218	397	422	204	26	93,84%	469	90,03%	-47	6	17
28	Area Cirebon	209	392	418	208	26	99,43%	429	97,47%	-11	5	8
29	Area Purwokerto	81	146	155	74	10	92,27%	197	78,75%	-42	43	31
30	Area Semarang Kota	153	262	281	128	18	83,96%	373	75,35%	-92	25	38
31	Area Pekalongan	75	171	187	112	16	149,19%	184	102,07%	4	32	6
32	Area Solo	112	193	200	89	8	79,40%	273	73,48%	-72	41	39
33	Area Yogyakarta	160	281	294	134	13	83,97%	390	75,35%	-96	22	37
34	Area Denpasar	259	417	446	187	29	72,36%	497	89,79%	-51	8	19
35	Area Jember	118	234	266	148	32	125,11%	253	105,05%	13	13	4
36	Area Kediri	110	223	239	129	15	117,03%	258	92,34%	-20	24	11
37	Area Malang	123	206	219	97	13	78,66%	277	79,13%	-58	38	28
38	Area Surabaya Kota	178	335	352	174	16	97,54%	386	91,01%	-35	10	14
39	Area Surabaya Raya	184	308	328	144	20	78,22%	368	88,99%	-41	17	20
40	Area Balikpapan	145	263	279	134	16	92,10%	361	77,26%	-82	23	34
41	Area Banjarmasin	209	328	350	141	22	67,61%	442	79,13%	-92	19	29
42	Area Pontianak	195	302	312	116	10	59,56%	389	80,16%	-77	28	27
43	Area Makassar	261	594	660	400	67	153,28%	595	110,92%	65	1	1
44	Area Manado	100	211	236	136	25	135,22%	224	105,47%	12	21	3
45	Area Palu	111	240	271	160	31	144,24%	250	108,16%	20	11	2

KINERJA SME - AREA 30-Dec-2025

No	Area	Posisi			Growth		YtD	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD		Posisi	% Achv.	GAP		
1	Area Banda Aceh	802	837	780	-22	-57	-2,75%	842	92,71%	-61	42	30
2	Area Lhokseumawe	1.021	844	839	-182	-6	-17,86%	1.213	69,14%	-374	45	44
3	Area Meulaboh	762	702	694	-68	-9	-8,93%	812	85,42%	-118	44	36
4	Area Batam	123	127	121	-2	-6	-1,61%	173	69,91%	-52	39	43
5	Area Medan Kota	188	207	208	20	1	10,73%	245	85,10%	-36	36	37
6	Area Medan Raya	80	100	102	21	2	26,42%	138	73,83%	-36	35	42
7	Area Pekanbaru	825	969	956	131	-14	15,88%	879	108,73%	77	6	11
8	Area Pematangsiantar	185	243	244	60	1	32,47%	252	96,92%	-8	19	26
9	Area Bandar Lampung	332	394	397	66	3	19,76%	381	104,21%	16	16	17
10	Area Bengkulu	254	292	301	47	9	18,66%	313	96,33%	-11	23	28
11	Area Jambi	435	370	371	-64	0	-14,73%	494	75,02%	-123	43	41
12	Area Padang	355	389	394	39	5	10,93%	429	91,83%	-35	29	31
13	Area Palembang	1.061	1.051	1.071	9	20	0,89%	1.110	96,47%	-39	38	27
14	Area Banten	453	501	544	91	43	20,02%	509	106,83%	35	8	14
15	Area Bekasi	581	661	635	54	-25	9,33%	622	102,11%	13	20	20
16	Area Jakarta Kebon Jeruk	222	245	268	46	23	20,90%	255	105,06%	13	25	16
17	Area Jakarta Kelapa Gading	213	315	414	201	99	94,22%	268	154,55%	146	4	1
18	Area Jakarta Rawamangun	285	322	346	61	24	21,27%	334	103,64%	12	17	18
19	Area Jakarta Thamrin	403	510	491	87	-20	21,58%	452	108,60%	39	10	12
20	Area Bogor	340	380	391	52	12	15,30%	391	100,14%	1	22	23
21	Area Depok	273	346	352	79	6	28,77%	311	113,12%	41	12	5
22	Area Jakarta Fatmawati	284	335	331	47	-3	16,66%	325	101,97%	6	24	21
23	Area Jakarta Pondok Indah	182	218	243	60	24	33,01%	220	110,45%	23	18	9
24	Area Jakarta Saharjo	233	215	215	-18	-1	-7,87%	267	80,30%	-53	41	39
25	Area Tangerang Selatan	278	324	331	53	7	19,11%	440	75,40%	-108	21	40
26	Area Bandung Kota	600	775	804	204	29	34,01%	677	118,71%	127	3	4
27	Area Bandung Raya	716	775	790	74	14	10,34%	769	102,64%	20	14	19
28	Area Cirebon	371	403	412	40	9	10,79%	410	100,50%	2	27	22
29	Area Purwokerto	300	326	332	32	6	10,77%	368	90,11%	-36	31	33
30	Area Semarang Kota	460	484	499	40	15	8,60%	510	97,92%	-11	28	25
31	Area Pekalongan	256	294	297	41	2	15,82%	326	90,95%	-30	26	32
32	Area Solo	427	508	509	82	2	19,32%	462	110,19%	47	11	10
33	Area Yogyakarta	377	430	475	98	46	25,99%	422	112,75%	54	7	6
34	Area Denpasar	346	413	421	76	9	21,86%	392	107,38%	29	13	13
35	Area Jember	209	202	203	-6	1	-2,92%	251	80,74%	-48	40	38
36	Area Kediri	179	196	201	23	6	12,63%	291	69,07%	-90	33	45
37	Area Malang	233	307	305	72	-2	30,83%	276	110,60%	29	15	8
38	Area Surabaya Kota	429	524	581	153	58	35,59%	468	124,20%	113	5	2
39	Area Surabaya Raya	660	728	748	88	20	13,30%	704	106,24%	44	9	15
40	Area Balikpapan	1.337	1.594	1.673	336	79	25,16%	1.378	121,43%	295	1	3
41	Area Banjarmasin	1.618	1.896	1.881	263	-15	16,24%	1.673	112,45%	208	2	7
42	Area Pontianak	2.176	2.214	2.197	21	-17	0,98%	2.240	98,07%	-43	34	24
43	Area Makassar	326	329	361	35	32	10,77%	405	89,04%	-44	30	34
44	Area Manado	210	213	242	32	29	15,07%	253	95,66%	-11	32	29
45	Area Palu	234	244	249	16	5	6,82%	283	88,17%	-33	37	35

KINERJA MBG - AREA 30-Dec-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	30-Nov-25	30-Dec-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	1.597	1.463	1.463	-134	1	-8,38%	1.708	85,66%	-245	45	36
2	Area Lhokseumawe	2.874	2.897	2.869	-4	-27	-0,15%	3.096	92,68%	-227	26	14
3	Area Meulaboh	2.094	2.049	2.039	-56	-10	-2,67%	2.226	91,57%	-188	41	18
4	Area Batam	311	326	329	18	3	5,80%	362	90,77%	-33	11	22
5	Area Medan Kota	159	195	198	38	3	24,10%	211	93,84%	-13	4	10
6	Area Medan Raya	368	389	391	23	2	6,27%	422	92,63%	-31	10	15
7	Area Pekanbaru	1.025	1.052	1.064	38	12	3,74%	1.139	93,33%	-76	5	13
8	Area Pematangsiantar	447	445	448	1	3	0,23%	508	88,22%	-60	21	28
9	Area Bandar Lampung	936	955	961	25	6	2,71%	1.025	93,71%	-64	9	12
10	Area Bengkulu	908	951	957	49	6	5,38%	972	98,50%	-15	3	3
11	Area Jambi	852	928	938	86	10	10,09%	919	102,06%	-19	1	2
12	Area Padang	686	733	741	55	8	8,03%	755	98,15%	-14	2	4
13	Area Palembang	998	1.006	1.008	10	2	1,01%	1.098	91,86%	-89	16	17
14	Area Banten	554	545	547	-6	3	-1,15%	605	90,50%	-57	27	23
15	Area Bekasi	377	366	369	-8	3	-2,02%	414	89,01%	-46	30	25
16	Area Jakarta Kebon Jeruk	321	294	293	-29	-2	-8,91%	354	82,68%	-61	37	41
17	Area Jakarta Kelapa Gading	202	185	185	-17	0	-8,25%	224	82,73%	-39	35	40
18	Area Jakarta Rawamangun	364	366	368	4	2	1,09%	402	91,49%	-34	20	19
19	Area Jakarta Thamrin	83	81	83	0	3	0,17%	97	85,89%	-14	22	35
20	Area Bogor	503	464	465	-38	1	-7,47%	541	85,98%	-76	40	34
21	Area Depok	174	182	185	12	3	6,62%	195	94,97%	-10	15	7
22	Area Jakarta Fatmawati	109	116	117	9	1	8,07%	123	95,19%	-6	18	6
23	Area Jakarta Pondok Indah	96	89	89	-7	0	-6,97%	109	81,95%	-20	28	43
24	Area Jakarta Saharjo	82	78	79	-2	2	-2,76%	91	86,79%	-12	25	31
25	Area Tangerang Selatan	306	315	316	10	1	3,16%	329	96,03%	-13	17	5
26	Area Bandung Kota	726	716	724	-2	8	-0,28%	772	93,76%	-48	23	11
27	Area Bandung Raya	566	504	508	-58	4	-10,26%	610	83,24%	-102	42	39
28	Area Cirebon	607	531	527	-80	-4	-13,19%	641	82,24%	-114	44	42
29	Area Purwokerto	556	519	521	-35	2	-6,23%	610	85,48%	-89	38	37
30	Area Semarang Kota	877	901	912	14	11	1,60%	534	170,78%	378	13	1
31	Area Pekalongan	491	496	505	14	9	2,86%	534	94,55%	-29	13	9
32	Area Solo	592	522	522	-70	0	-11,82%	649	80,42%	-127	43	45
33	Area Yogyakarta	464	445	448	-17	3	-3,56%	515	86,92%	-67	34	30
34	Area Denpasar	996	992	1.008	12	16	1,24%	1.097	91,90%	-89	14	16
35	Area Jember	428	388	392	-36	4	-8,41%	452	86,59%	-61	39	32
36	Area Kediri	780	745	758	-23	12	-2,89%	859	88,24%	-101	36	27
37	Area Malang	483	462	469	-14	7	-2,91%	536	87,63%	-66	33	29
38	Area Surabaya Kota	408	400	401	-7	1	-1,80%	453	88,59%	-52	29	26
39	Area Surabaya Raya	712	733	749	37	16	5,23%	791	94,71%	-42	6	8
40	Area Balikpapan	420	446	450	30	4	7,17%	495	90,98%	-45	8	20
41	Area Banjarmasin	540	530	533	-8	3	-1,45%	628	84,79%	-96	31	38
42	Area Pontianak	441	446	446	6	-0	1,34%	498	89,65%	-52	19	24
43	Area Makassar	643	640	640	-2	0	-0,35%	740	86,50%	-100	24	33
44	Area Manado	196	185	183	-13	-1	-6,44%	227	80,79%	-44	32	44
45	Area Palu	394	422	428	34	6	8,60%	472	90,80%	-43	7	21

