PHR

CIF Payroll

28.191

25.563

-<mark>25</mark> 2.81

27.538

(0,01)

1.975

0,24

(653)

Sep-24 3.150.621

66.836

3.261.982

93.445

Asset (Retail) T

2 Contribution Margin

3.549.038

87.044

398,417

20.208

-30,2%



ζi	neri	ia I	Pei	nd	an	aa	r

	,													
No.	Segmen/Produk		Po	sisi		MtD (1-13		Gro	wth (1-13 Oct'25	)		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	0	0,00%	0
2	Tabungan	1.144	6.238	6.386	6.191	771	(195)	(46)	-0,74%	5.047	441,02%	9.107	67,99%	(2.915)
3	Deposito	-	3.850	3.850	3.850	600	0	0	0,00%	3.850	#DIV/0!	236	1629,96%	3.614
	Total	1.144	10.088	10.236	10.041	1.371	(195)	(46)	-0,46%	8.897	777,44%	9.343	107,48%	698
	CASA	1.144	6.238	6.386	6.191	771	(195)	(46)	-0,74%	5.047	441,02%	9.107	67,99%	(2.915)
	(%) CASA	100,00%	61,84%	62,39%	61,66%									
	FDR	0.00%	23.15%	24.05%	24.52%									

# Kinerja ISE

No.	Segmen/Produk		PO	SISI			Gro	wtn (1-12 Oct 25	)		1	arget Oct 25	
MO.	Segmen/Produk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	-	129	137	137	0	8	5,86%	137	#DIV/0!	-	0,00%	137
2	Giro ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
3	Tabungan ISE	-	129	137	137	0	8	5,86%	137	#DIV/0!		0,00%	137
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	-	5	5	5	0	0	0,00%	5	#DIV/0!		0,00%	5

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan MtM	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Tar	get Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	IVITIVI		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	0
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	<ul> <li>Local Champion</li> </ul>	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	0
2	MBG	-	2.336	2.462	170	150	-20	527	126	2.462	24	1.902	129,42%	560
	KUR	-	2.090	2.217	170	150	-20	532	126	2.217	24	1.807	122,65%	409
	Non KUR	-	245	245	-	-	0	-5	0	245	-	95	258,17%	150
3	PWG	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	Cilem	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
4	CFG	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	CF 1	-	-	-	-	-	0	0	0	0	-	-	0,00%	C
	Total Griya	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	Total Non Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	Oto	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	CF 2	-	-	-	-	-	0	0	0	0	-	-	0,00%	0
	Mitraguna & Others	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	Pensiun	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	Total Pembiayaan	-	2.336	2.462	170	150	-20	527	126	2.462	24	1.902	129,42%	560

## Kualitas Pembiayaan (Kol 2)

No.	Common (Duodule		Po	sisi			% Relatif		Ne	et (UG) & DG		Та	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	48	0,00%	0,00%	1,97%	48	48	48			
	KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non KUR	-	-	-	48	0,00%	0,00%	<b>19,77%</b>	48	48	48			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	48	0,00%	0,00%	1,97%	48	48	48	0,00%	100,00%	-2,0%

## Kualitas Pembiayaan (NPF)

No.	Common (Duodule		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	KUR	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Non KUR	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	-	0,00%	0,00%	0,00%	-	-	-	0,00%	#DIV/0!	0,0

## **Asset & Contribution Margin**

				Posisi			
No.	Neraca	Sep-24	Dec-24	Sep-25	Growth (Yoy)	% Growth	
	1	Asset (Retail) T	-	1.144	10.088	10.088	
	2	Contribution Margin		(120)	(707)	(707)	#DIV/0I

Kineria		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (with)	(YoY)
PHR	#DIV/0!	3,04	3,12	0,08	#DIV/0!
CIF Payroll	-	81	82	1	82

Kelas Outlet

В3

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NΗ	ıeııa	rent	ıaıı	1 <b>a</b> l

No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	vth (1-13 Oct'25)			Ta	rget Oct'25	
NO.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	11.911	6.693	8.425	8.465	2	40	1.772	26,48%	(3.445)	-28,93%	25.773	32,85%	(17.307)
2	Tabungan	224.769	224.948	220.545	219.485	4.646	(1.060)	(5.463)	-2,43%	(5.284)	-2,35%	243.595	90,10%	(24.110)
3	Deposito	43.574	35.028	35.049	34.949	(3.568)	(100)	(79)	-0,23%	(8.625)	-19,79%	44.529	78,49%	(9.580)
	Total	280.254	266.669	264.019	262.900	1.080	(1.120)	(3.769)	-1,41%	(17.355)	-6,19%	313.897	83,75%	(50.997)
	CASA	236.680	231.641	228.971	227.951	4.648	(1.020)	(3.690)	-1,59%	(8.729)	-3,69%	269.368	84,62%	(41.417)
	(%) CASA	84,45%	86,86%	86,72%	86,71%									
	FDR	105,53%	131,31%	133,45%	134,02%									

# Kinerja ISE

No	. Segmen/Produk		Po	sisi			Grow	/th (1-12 Oct'25)			T	arget Oct'25	
140	. Segmen/Froduk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	8.748	6.763	7.140	7.151	11	388	5,74%	(1.597)	-18,26%	-	0,00%	7.151
2	Giro ISE	799	2.386	2.762	2.772	10	386	16,16%	1.972	246,73%		0,00%	2.772
3	Tabungan ISE	1.949	1.376	1.378	1.379	1	3	0,19%	(570)	-29,23%		0,00%	1.379
4	Deposito ISE	6.000	3.000	3.000	3.000	0	0	0,00%	(3.000)	-50,00%		0,00%	3.000
5	CIF ISE	215	230	231	231	0	1	0,43%	16	7,44%		0,00%	231

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	30.908	52.212	48.637	-	-	0	-1.949	-3.576	17.728	3.576	37.892	128,36%	10.744
	Linkage	-	2.804	2.804	-	-	-	-158	0	2.804	-	2.983	93,98%	(179)
	Non-Linkage	30.908	49.408	45.833	-	-	0	-1.791	-3.576	14.925	3.576	34.909	131,29%	10.924
	<ul> <li>Local Champion</li> </ul>	30.908	49.408	45.833	-	-	0	-1.791	-3.576	14.925	3.576	34.010	134,76%	11.822
	Value Chain	-	-	-	-	-	-	0	0	0	-	899	0,00%	(899)
2	MBG	35.044	33.665	33.824	400	360	-40	-184	159	-1.220	201	38.401	88,08%	(4.577)
	KUR	33.160	31.981	32.144	400	360	-40	-156	163	-1.016	197	36.349	88,43%	(4.205)
	Non KUR	1.883	1.684	1.680	-	-	0	-28	-4	-204	4	2.052	81,86%	(372)
3	PWG	42.057	55.125	58.764	4.906	12.133	7.227	51	3.640	16.708	8.494	57.760	101,74%	1.004
	Cilem	12.529	16.865	18.351	710	2.183	1.472	741	1.486	5.821	697	23.545		(5.194)
	Gadai	29.527	38.259	40.414	4.196	9.951	5.755	-690	2.154	10.887	7.797	34.215	118,12%	6.198
4	CFG	187.744	209.174	211.103	2.981	5.183	2.202	5.058	1.929	23.359	3.253	207.069	101,95%	4.034
	CF 1	15.514	18.853	19.792	-	1.126	1.126	1.035	939	4.278	187	17.611	112,38%	2.180
	Total Griya	12.407	10.966	11.692	-	800	800	0	725	-715	75	12.696		(1.004)
1	Total Non Program	12.280	10.845	11.571	-	800	800	325	725	-710	75	12.567	92,07%	(996)
	Program	127	121	121	-	-	0	-1	0	-5	-	129	93,61%	(8)
	Oto	3.107	7.886	8.100	-	326	326	1.035	213	4.993	112	4.915	164,79%	3.185
	CF 2	172.230	190.321	191.311	2.981	4.057	1.076	4.024	990	19.081	3.067	189.457	100,98%	1.854
	Mitraguna & Others	136.376	153.064	153.066	2.449	2.722	273	3.112	2	16.690	2.720	152.311	100,50%	755
	Pensiun	35.854	37.257	38.246	532	1.335	803	912	989	2.392	346	37.147	102,96%	1.099
	Total Pembiayaan	295.752	350.176	352.328	8.287	17.676	9.389	2.976	2.152	56.575	15.524	341.122	103,28%	11.205

# Kualitas Pembiayaan (Kol 2)

No.	Segmen/Produk		Pos	sisi			% Relatif		Ne	t (UG) & DG		Та	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	346	348	932	0,00%	0,67%	1,92%	584	932	587			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	346	348	932	0,00%	0,70%	2,03%	584	932	587			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	139	1.454	999	2.682	0,40%	2,97%	7,93%	1.682	2.543	1.228			
	KUR	69	1.438	987	2.669	0,21%	3,09%	8,30%	1.682	2.601	1.231			
	Non KUR	70	15	13	13	3,74%	0,75%	0,75%	-	(58)	(3)			
3	PWG	-	143	-	1.504	0,00%	0,00%	2,56%	1.504	1.504	1.361			
	Cilem	-	143	-	726	0,00%	0,00%	3,96%	726	726	584			
	Gadai	-	-	-	778	0,00%	0,00%	1,92%	778	778	778			
4	CFG	606	1.575	1.732	8.949	0,32%	0,83%	4,24%	7.216	8.343	7.374			
	CF 1	136	330	431	4.345	0,88%	2,29%	<b>21,95%</b>	3.914	4.209	4.015			
	Total Griya	124	330	291	3.278		2,65%	<b>28,04%</b>	2.987	3.154	2.948			
	Oto	12	-	140	1.066	0,39%	1,78%	13,17%	926	1.054	1.066			
	CF 2	470	1.245	1.301	4.604	0,27%	0,68%	2,41%	3.303	4.134	3.359			
	Mitraguna & Others	382	1.245	1.301	4.057	0,28%	0,85%	2,65%	2.756	3.675	2.813			
	Pensiun	88	-	-	547	0,24%	0,00%	1,43%	547	459	547			
	Total Pembiayaan	745	3.517	3.080	14.067	0,25%	0,88%	3,99%	10.987	13.322	10.550	1,15%	71,18%	-2,8%

# Kualitas Pembiayaan (NPF)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	1.369	2.061	1.120	1.120	4,43%	2,14%	2,30%	- 1	(249)	(942)			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	1.369	2.061	1.120	1.120	4,43%	2,27%	2,44%	-	(249)	(942)			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	202	376	447	470	0,58%	1,33%	1,39%	23	268	95			
	KUR	-	27	99	122	0,00%	0,31%	0,38%	23	122	95			
	Non KUR	202	348	348	348	0,74%	20,67%	0,73%	-	146	0			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
4	CFG	2.198	1.420	1.708	1.349	1,17%	0,82%	0,64%	(359)	(849)	(71)			
	CF 1	358	365	365	365	2,31%	1,94%	1,85%	-	7	-			
	Total Griya	358	365	365	365	2,88%	9,33%	3,12%	-	7	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	CF 2	1.840	1.055	1.343	984	1,07%	0,71%	0,51%	(359)	(857)	(71)			
	Mitraguna & Others	1.689	916	1.204	845	1,24%	0,79%	0,55%	(359)	(844)	(71)			
	Pensiun	151	138	138	138	0,05%	0,04%	0,36%	- 1	(13)	(0)			
	Total Pembiayaan	3.769	3.857	3.275	2.939	1,27%	0,94%	0,83%	(336)	(830)	(918)	10,70%	#######	9,9%

## **Asset & Contribution Margin**

No.	Neraca		Posisi		Growth (Yoy)	% Growth
	Neraca	Sep-24	Dec-24	Sep-25	Glowai (10y)	% GIOWIII
1	Asset (Retail) T	291.672	311.873	363.312	71.640	
2	Contribution Margin	6 735	8 183	16 883	10 148	-150.7%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (with)	(YoY)
PHR	2,79	3,03	2,99	(0,03)	0,20
CIF Pavroll	2,500	2.694	2.652	(42)	152

Kelas Outlet

**B2** 

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No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	vth (1-13 Oct'25)			Та	rget Oct'25	
NO.	Segmen/Frounk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	11.470	12.013	7.891	7.917	(1.103)	27	(4.096)	-34,10%	(3.552)	-30,97%	25.520	31,02%	(17.603)
2	Tabungan	240.508	296.519	277.158	272.124	25.760	(5.034)	(24.395)	-8,23%	31.616	13,15%	259.419	104,90%	12.705
3	Deposito	185.720	177.155	181.677	181.477	26.046	(200)	4.322	2,44%	(4.243)	-2,28%	186.689	97,21%	(5.212)
	Total	437.698	485.688	466.726	461.518	50.704	(5.208)	(24.169)	-4,98%	23.820	5,44%	471.628	97,86%	(10.110)
	CASA	251.978	308.533	285.049	280.041	24.658	(5.008)	(28.491)	-9,23%	28.063	11,14%	284.939	98,28%	(4.898)
	(%) CASA	57,57%	63,52%	61,07%	60,68%									
	FDR	88,88%	87,67%	91,54%	92,57%									

# Kinerja ISE

No	Soamon/Droduk	Segmen/Produk Posisi				Grov	/tn (1-12 UCt 25	)		10	arget Uct 25		
140	. Segmen/Produk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	4.125	3.924	3.854	3.861	6	(63)	-1,61%	(264)	-6,41%	-	0,00%	3.861
2	Giro ISE	544	529	362	374	12	(155)	-29,34%	(170)	-31,34%		0,00%	374
3	Tabungan ISE	3.581	3.395	3.493	3.487	(5)	92	2,71%	(94)	-2,62%		0,00%	3.487
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	233	250	253	253	0	3	1,20%	20	8,58%		0,00%	253

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan Pencairan Pencairan `		Sep'25		Run Off Oct'25	Та	rget Oct'25		
		31-Dec-24	30-Sep-25	13-Oct-25	(1-13 Sep 25)	(1-13 00125)	IVILIVI		MtD	YtD	00125	Posisi	Penc.	Gap
1	SME	86.034	103.069	103.569	350	500	150	-114	500	17.535	-	94.965	109,06%	8.605
	Linkage	44.151	43.138	43.138	-	-	-	-208	0	-1.013	-	48.088	89,71%	(4.951)
	Non-Linkage	41.883	59.932	60.432	350	500	150	93	500	18.549	-	46.876	128,92%	13.555
	<ul> <li>Local Champion</li> </ul>	41.883	59.932	60.432	350	500	150	93	500	18.549	-	45.978	131,44%	14.454
	Value Chain	-	-	-	-	-	-	0	0	0	-	899	0,00%	(899)
2	MBG	29.653	30.000	29.707	250	60	-190	-90	-293	54	353	33.233	89,39%	(3.526)
	KUR	28.300	29.007	28.716	250	60	-190	-2	-291	417	351	31.700	90,59%	(2.984)
	Non KUR	1.354	993	991	-	-	0	-88	-2	-363	2	1.533	64,64%	(542)
3	PWG	33.844	45.245	46.097	3.161	3.857	696	1.317	853	12.253	3.004	49.361	93,39%	(3.263)
	Cilem	16.485	25.013	25.554	955	1.186	231	478	542	9.070	644	28.398	89,99%	(2.844)
	Gadai	17.360	20.232	20.543	2.206	2.671	465	839	311	3.184	2.360	20.963	98,00%	(420)
4	CFG	239.485	247.507	247.855	831	2.423	1.592	-96	347	8.370	2.076	263.081	94,21%	(15.226)
	CF 1	40.558	43.958	43.798	-	-	0	-170	-160	3.240	160	43.637	100,37%	162
	Total Griya	29.064	29.129	29.088	-	-	0	0	-41	24	41	29.935	97,17%	(847)
i i	Total Non Program	12.679	13.641	13.627	-	-	0	-114	-15	948	15	13.182	103,37%	445
	Program	16.385	15.488	15.461	-	-	0	78	-27	-924	27	16.753	92,29%	(1.292)
	Oto	11.494	14.829	14.711	-	-	0	-170	-118	3.216	118	13.702	107,36%	1.009
	CF 2	198.927	203.549	204.056	831	2.423	1.592	74	507	5.129	1.916	219.444	92,99%	(15.388)
	Mitraguna & Others	182.594	187.650	187.753	831	1.805	974	149	103	5.159	1.702	201.456	93,20%	(13.702)
	Pensiun	16.332	15.899	16.303	-	618	618	-74	404	-30	214	17.988	90,63%	(1.686)
	Total Pembiayaan	389.016	425.821	427.229	4.592	6.840	2.248	1.017	1.408	38.212	5.433	440.639	96,96%	(13.410)

#### Kualitas Pembiayaan (Kol 2)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		T	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	97	304	597	1.765	0,33%	1,99%	5,94%	1.167	1.668	1.461			
	KUR	-	304	597	1.765	0,00%	2,06%	6,14%	1.167	1.765	1.461			
	Non KUR	97	-	-	-	7,13%	0,00%	0,00%	-	(97)	-			
3	PWG	78	181	-	988	0,23%	0,00%	2,14%	988	911	808			
	Cilem	78	181	-	555	0,47%	0,00%	2,17%	555	477	374			
	Gadai	-	-	-	434	0,00%	0,00%	2,11%	434	434	434			
4	CFG	3.097	3.984	3.508	8.320	1,29%	1,42%	3,36%	4.812	5.223	4.336			
	CF 1	2.023	2.914	2.551	6.433	4,99%	5,80%	<b>14,69%</b>	3.882	4.410	3.519			
	Total Griya	1.062	2.030	1.823	5.078	3,65%	6,26%	<b>17,46%</b>	3.255	4.015	3.048			
	Oto	961	884	729	1.355	8,36%	4,91%	9,21%	627	394	472			
	CF 2	1.074	1.070	957	1.887	0,54%	0,47%	0,92%	930	813	817			
	Mitraguna & Others	1.074	1.070	863	1.622	0,59%	0,46%	0,86%	759	548	552			
	Pensiun	-	-	94	265	0,00%	0,59%	1,62%	171	265	265			
	Total Pembiayaan	3.271	4.468	4.106	11.073	0,84%	0,96%	2,59%	6.967	7.801	6.605	8,54%	-229,34%	5,9%

# Kualitas Pembiayaan (NPF)

No.	Segmen/Produk		Po	sisi			% Relatif		Net	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	31.055	30.871	30.847	30.847	96,10%	29,93%	9,78%	-	(207)	(23)			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	31.055	30.871	30.847	30.847	74,15%	<b>51,47</b> %	<b>51,05%</b>	-	(207)	(23)			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	218	272	271	271	0,73%	0,90%	0,91%	-	53	(1)			
	KUR	191	-	-	-	0,68%	0,00%	0,00%	-	(191)	-			
	Non KUR	26	272	271	271	1,95%	27,30%	27,35%	-	245	(1)			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	3.658	4.966	5.001	5.236	1,53%	2,02%	2,11%	236	1.578	270			
	CF 1	2.180	2.731	2.624	2.861	5,37%	5,97%	6,53%	237	681	130			
	Total Griya	1.878	2.335	2.048	2.048	6,46%	7,03%	7,04%	-	170	(287)			
	Oto	302	397	576	813	2,62%	3,89%	5,53%	237	512	417			
	CF 2	1.479	2.235	2.376	2.375	0,74%	1,17%	1,16%	(1)	897	141			
	Mitraguna & Others	1.217	2.235	2.376	2.375	0,67%	1,27%	1,27%	(1)	1.158	141			
	Pensiun	262	-	- 1	-	0,07%	0,00%	0,00%	-	(262)	-			
	Total Pembiayaan	34,931	36.109	36.119	36.355	8.98%	8.48%	8.51%	236	1.424	246	13.91%	-63.41%	5.4%

## **Asset & Contribution Margin**

			•					
	No.	Neraca		Posisi		Growth (Yoy)	% Growth	
		iveraca	Sep-24	Dec-24	Sep-25	Glowai (Toy)	% GIOWIII	
	1	Asset (Retail) T	401.918	437.801	485.717	83.799		
	2	Contribution Margin	7 153	9 961	15.519	8 366	-117.0%	

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killelja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	2,40	2,67	2,67	(0,00)	0,27
CIF Pavroll	6.548	5.682	6.226	544	(322)

Kelas Outlet

В3

Zi:	nori	o D	end	an	22	r
NП	пеп	a r	enu	all	aa	

No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	vth (1-13 Oct'25)			Ta	rget Oct'25	
MO.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	3.516	98.977	8.884	8.956	91.819	72	(90.021)	-90,95%	5.440	154,72%	16.906	52,97%	(7.950)
2	Tabungan	249.031	273.760	275.281	273.720	13.805	(1.561)	(40)	-0,01%	24.688	9,91%	265.035	103,28%	8.685
3	Deposito	114.464	65.117	62.218	62.218	(39.813)	0	(2.899)	-4,45%	(52.246)	-45,64%	115.448	53,89%	(53.230)
	Total	367.012	437.855	346.383	344.894	65.811	(1.489)	(92.960)	-21,23%	(22.118)	-6,03%	397.389	86,79%	(52.495)
	CASA	252.547	372.737	284.165	282.676	105.624	(1.489)	(90.062)	-24,16%	30.128	11,93%	281.941	100,26%	734
	(%) CASA	68,81%	85,13%	82,04%	81,96%									
	FDR	140,41%	125,23%	158,23%	158,92%									

# Kinerja ISE

No	. Segmen/Produk		PO	SISI			Grov	Vtn ( 1-12 Oct 25	)		Target Oct 25		
140	. Segmen/Produk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	3.405	2.858	2.888	3.003	115	145	5,08%	(402)	-11,80%	-	0,00%	3.003
2	Giro ISE	179	11	11	124	113	113	1014,61%	(56)	-31,00%		0,00%	124
3	Tabungan ISE	3.226	2.847	2.877	2.880	3	33	1,15%	(346)	-10,73%		0,00%	2.880
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	267	368	370	370	0	2	0,54%	103	38,58%		0,00%	370

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan (1-13 Oct'25)	Pencairan MtM	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off Oct'25	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 00125)	IVILIVI		MtD	YtD	00125	Posisi	Penc.	Gap
1	SME	58.116	84.427	84.397	700	-	-700	2.929	-30	26.281	30	69.725	121,04%	14.672
	Linkage	33.720	57.911	57.911	-	-	-	-73	0	24.192	-	38.970	148,61%	18.942
	Non-Linkage	24.397	26.516	26.486	700	-	-700	3.002	-30	2.089	30	30.755	86,12%	(4.269)
	<ul> <li>Local Champion</li> </ul>	24.397	26.516	26.486	700	-	-700	3.002	-30	2.089	30	29.856	88,71%	(3.371)
	Value Chain	-	-	-	-	-	-	0	0	0	-	899	0,00%	(899)
2	MBG	42.711	37.193	36.592	420	200	-220	-319	-601	-6.119	801	46.279	79,07%	(9.686)
	KUR	42.080	35.947	35.435	300	200	-100	-623	-513	-6.645	713	45.516	77,85%	(10.081)
	Non KUR	631	1.246	1.157	120	-	-120	305	-89	526	89	763	151,76%	395
3	PWG	35.041	51.420	52.887	7.014	6.323	-691	2.158	1.467	17.846	4.856	49.685	106,44%	3.202
	Cilem	13.016	23.890	25.247	1.399	2.268	869	845	1.357	12.232	911	23.884	105,71%	1.363
	Gadai	22.025	27.530	27.640	5.615	4.055	-1.560	1.313	110	5.615	3.945	25.801	107,13%	1.839
4	CFG	379.443	375.278	374.223	384	821	437	-1.743	-1.056	-5.220	1.876	402.391	93,00%	(28.168)
	CF 1	241.455	235.364	234.809	-	110	110	308	-554	-6.646	664	250.700	93,66%	(15.891)
	Total Griya	235.660	223.755	223.186	-	-	0	0	-569	-12.474	569	243.329	91,72%	(20.143)
1	<ul> <li>Total Non Program</li> </ul>	5.587	4.867	4.857	-	-	0	-57	-11	-731	11	8.080	60,11%	(3.223)
	Program	230.073	218.888	218.330	-	-	0	-1.391	-558	-11.743	558	235.250	92,81%	(16.920)
	Oto	5.795	11.609	11.623	-	110	110	308	14	5.828	96	7.371	157,69%	4.252
	CF 2	137.987	139.915	139.414	384	711	327	-2.050	-501	1.426	1.212	151.690	91,91%	(12.277)
	Mitraguna & Others	90.056	91.407	91.021	329	434	105	-1.599	-387	965	821	102.708	88,62%	(11.688)
	Pensiun	47.932	48.507	48.393	55	277	222	-452	-114	461	391	48.982	98,80%	(589)
	Total Pembiayaan	515.311	548.319	548.099	8.518	7.344	-1.174	3.026	-220	32.788	7.564	568.078	96,48%	(19.979)

## Kualitas Pembiayaan (Kol 2)

Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
SME	192	-	-	-	0,33%	0,00%	0,00%	-	(192)	-			
Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
Local Champion	192	-	-	-	0,79%	0,00%	0,00%	-	(192)	-			
Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
MBG	903	906	828	1.685	2,11%	2,23%	4,61%	857	782	779			
KUR	903	796	726	1.583	2,15%	2,02%	4,47%	857	680	788			
Non KUR	-	111	102	102	0,00%	8,17%	8,80%	-	102	(9)			
PWG	99	120	-	590	0,28%	0,00%	1,12%	590	491	469			
Cilem	99	120	-	399	0,76%	0,00%	1,58%	399	300	278			
Gadai	-	-	-	191	0,00%	0,00%	0,69%	191	191	191			
CFG	32.852	32.833	32.031	40.642	8,66%	8,54%	0,86%	8.610	7.790	7.809			
CF 1	31.606	29.927	28.171	34.821	<b>13,09%</b>	11,97%	<b>14,83</b> %	6.651	3.216	4.894			
Total Griya	31.469	29.927	28.057	33.900	<b>13,35</b> %	<b>12,54</b> %	<b>15,19%</b>	5.843	2.431	3.972			
Oto	136	-	114	922	2,35%	0,98%	7,93%	808	785	922			
CF 2	1.247	2.905	3.861	5.820	0,90%	2,76%	4,17%	1.960	4.574	2.915			
Mitraguna & Others	1.122	2.666	3.290	4.963	1,25%	3,60%	<b>5,45</b> %	1.673	3.841	2.297			
Pensiun	124	239	571	857	0,26%	1,18%	1,77%	286	733	618			
Total Pembiayaan	34.046	33.859	32.859	42.917	6,61%	5,99%	7,83%	10.057	8.871	9.058	0,20%	97,50%	-7,6%
	Linkage Local Champion Value Chain MBG KUR Non KUR PWG Cilem Gadai CFG CF1 Total Griya Oto CF 2 Mitraguna & Others Pensiun Total Pembiayaan	31-Dec-24   192	Segmen/Produk         31-Dec-24         31-Aug-25           SME         192         -           Linkage         -         -           Local Champion         192         -           Value Chain         -         -           MBG         903         906           KUR         903         796           Non KUR         -         111           PWG         99         120           Gilem         99         120           Gadai         -         -           CFG         32.852         32.833           CF 1         31.606         29.927           Total Griya         31.469         29.927           Oto         136         -           CF 2         1.247         2.905           Mitraguna & Others         1.122         2.666           Pensiun         124         239           Total Pembiayaan         34.046         33.859	SME	Segmen/Produk           31-Dec-24         31-Aug-25         30-Sep-25         13-Oct-25           SME         192         -         -         -           Linkage         -         -         -         -         -           Local Champion         192         -         -         -         -         -           Value Chain         -	Segmen/Produk         31-Dec-24         31-Aug-25         30-Sep-25         13-Oct-25         31-Dec-24           SME         192         -         -         0,03%           Linkage         -         -         -         0,00%           Local Champion         192         -         -         0,00%           Value Chain         -         -         -         0,00%           MBG         903         906         828         1.685         2,11%           KUR         903         796         726         1.583         2,15%           Non KUR         -         111         102         102         0,00%           PWG         99         120         -         590         0,28%           Cilem         99         120         -         399         0,76%           Gadai         -         -         -         191         0,00%           CFG         32.852         32.833         32.031         40.642         8,66%           CF 1         31.606         29.927         28.171         34.821         13.09%           Total Griya         31.469         29.927         28.057         33.900         13,35	Segmen/Produk           31-Dec-24         31-Aug-25         30-Sep-25         13-Oct-25         31-Dec-24         30-Sep-25           SME         192         -         -         0,00%         0,00%           Linkage         -         -         -         0,00%         0,00%           Local Champion         192         -         -         -         0,79%         0,00%           Value Chain         -         -         -         0,00%         0,00%         0,00%           MBG         903         906         828         1.685         2,11%         2,23%           KUR         903         796         726         1.583         2,15%         2,022%           Non KUR         -         111         102         102         0,00%         8,17%           PWG         99         120         -         590         0,28%         0,00%           Cilem         99         120         -         399         0,76%         0,00%           Gadai         -         -         -         191         0,00%         0,00%           CF I         31.606         29.927         28.171         34.821         1	Segmen/Produk         31-Dec-24         31-Aug-25         30-Sep-25         13-Oct-25         31-Dec-24         30-Sep-25         13-Oct-25           SME         192         -         -         0,33%         0,00%         0,00%           Linkage         -         -         -         0,00%         0,00%         0,00%           Local Champion         192         -         -         0,79%         0,00%         0,00%           Value Chain         -         -         -         0,00%         0,00%         0,00%           MBG         903         906         828         1.685         2,11%         2,23%         4,61%           KUR         903         796         726         1.583         2,15%         2,02%         4,47%           Non KUR         -         111         102         102         0,00%         8,17%         8,80%           PWG         99         120         -         590         0,28%         0,00%         1,12%           Cilem         99         120         -         399         0,76%         0,00%         1,158%           Gadai         -         -         -         191         0,00%	Segmen/Produk         31-Dec-24         31-Aug-25         30-Sep-25         13-Oct-25         31-Dec-24         30-Sep-25         13-Oct-25         MtD           SME         192         -         -         0,33%         0,00%         0,00%         -           Linkage         -         -         -         0,00%         0,00%         0,00%         -           Local Champion         192         -         -         -         0,79%         0,00%         0,00%         -           Value Chain         -         -         -         0,00%         0,00%         0,00%         -           KUR         903         906         828         1.685         2,11%         2,23%         4,61%         857           KUR         903         796         726         1.583         2,15%         2,02%         4,47%         857           Non KUR         -         111         102         102         0,00%         8,17%         8,80%         -           PWG         99         120         -         399         0,76%         0,00%         1,12%         590           Cilem         99         120         -         399         0,76%	Segmen/Produk         31-Dec-24         31-Aug-25         30-Sep-25         13-Oct-25         31-Dec-24         30-Sep-25         13-Oct-25         MtD         YtD           SME         192         -         -         0,33%         0,00%         0,00%         -         (192)           Linkage         -         -         -         0,00%         0,00%         0,00%         -         -           Local Champion         192         -         -         -         0,00%         0,00%         0,00%         -         (192)           Value Chain         -         -         -         0,00%         0,00%         0,00%         -         -         -           KUR         903         906         828         1.685         2,11%         2,23%         4,61%         857         782           KUR         903         796         726         1.583         2,15%         2,02%         4,47%         857         680           Non KUR         -         111         102         102         0,00%         8,17%         8,80%         -         102           Cilem         99         120         -         399         0,76%         0,00%	Segmen/Produk   31-Dec-24   31-Aug-25   30-Sep-25   13-Oct-25   31-Dec-24   30-Sep-25   13-Oct-25   MtD   YtD   MtM	Segmen/Produk   31-Dec-24   31-Aug-25   30-Sep-25   13-Oct-25   31-Dec-24   30-Sep-25   13-Oct-25   MtD   YtD   MtM   %	Segmen/Produk   31-Dec-24   31-Aug-25   30-Sep-25   13-Oct-25   31-Dec-24   30-Sep-25   13-Oct-25   MtD   YtD   MtM   %   Penc.

## Kualitas Pembiayaan (NPF)

No.	Segmen/Produk		Po	sisi			% Relatif		Ne	t (UG) & DG		Tai	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	3.088	936	936	936	5,31%	1,11%	1,11%	- 1	(2.153)	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	3.088	936	936	936	<b>12,66%</b>	9,53%	3,53%	-	(2.153)	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	456	982	979	940	1,07%	2,63%	2,57%	(39)	483	(42)			
	KUR	456	982	979	940	1,08%	2,72%	2,65%	(39)	483	(42)			
	Non KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	184	184	184	189	0,53%	0,36%	0,36%	5	5	5			
	Cilem	-	-	-	5	0,00%	0,00%	0,02%	5	5	5			
	Gadai	184	184	184	184	0,84%	0,67%	0,67%	-	(0)	-			
4	CFG	57.168	72.575	73.010	73.310	<b>15,07%</b>	9,45%	<b>19,59%</b>	301	16.143	735			
	CF 1	55.413	70.640	70.906	70.829	<b>22,95%</b>	90,13%	<b>30,16%</b>	(77)	15.416	189			
	Total Griya	55.413	70.640	70.906	70.829	<b>23,51%</b>	91,69%	<b>31,74</b> %	(77)	15.416	189			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	1.755	1.935	2.104	2.482	1,27%	1,50%	1,78%	378	727	547			
	Mitraguna & Others	1.113	1.635	1.927	2.307	1,24%	2,11%	2,53%	380	1.194	672			
	Pensiun	642	300	177	175	0,12%	0,03%	0,36%	(2)	(467)	(125)			
	Total Pembiayaan	60.897	74.676	75.108	75.375	11.82%	13.70%	13.75%	267	14.478	699	0.03%	99.81%	-13.79

## **Asset & Contribution Margin**

No.	Neraca		Posisi		Growth (Yoy)	% Growth
NO.	Neraca	Sep-24	Dec-24	Sep-25	Glowai (Toy)	% GIOWIII
1	Asset (Retail) T	240.829	530.211	560.428	319.599	
2	Contribution Margin	6.246	11.173	4.978	(1.268)	20,3%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (with)	(YoY)
PHR	2,70	2,94	2,90	(0,03)	0,20
CIF Pavroll	1.935	1.468	1.759	291	(176)

Kelas Outlet

В3

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No.	Segmen/Produk		Posisi				tD (1-13 Growth (1-13 Oct'25)						rget Oct'25	
NO.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	1.805	54	58	60	(546)	2	6	11,34%	(1.745)	-96,69%	8.828	0,68%	(8.768)
2	Tabungan	71.593	75.885	70.819	70.592	4.472	(227)	(5.293)	-6,98%	(1.001)	-1,40%	84.428	83,61%	(13.836)
3	Deposito	17.657	22.333	22.303	22.203	950	(100)	(130)	-0,58%	4.547	25,75%	18.579	119,51%	3.625
	Total	91.055	98.272	93.181	92.855	4.877	(325)	(5.417)	-5,51%	1.801	1,98%	111.834	83,03%	(18.979)
	CASA	73.398	75.939	70.877	70.652	3.926	(225)	(5.287)	-6,96%	(2.746)	-3,74%	93.256	75,76%	(22.604)
	(%) CASA	80,61%	77,27%	76,06%	76,09%									
	FDR	229,29%	231,36%	245,50%	246,36%									

# Kinerja ISE

No.	Segmen/Produk		PU	SISI			GIOV	viii ( 1-12 OCL 25	)		rarget Oct 25		
140.	Segmen/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	1.396	1.053	1.090	1.094	4	41	3,92%	(302)	-21,66%	-	0,00%	1.094
2	Giro ISE	302	27	31	31	0	4	14,85%	(271)	-89,67%		0,00%	31
3	Tabungan ISE	1.094	1.025	1.059	1.063	4	37	3,63%	(32)	-2,89%		0,00%	1.063
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	148	149	149	149	0	0	0,00%	1	0,68%		0,00%	149

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	encairan Pencairan Pencairan MtD (1-13 Sep'25) (1-13 Oct'25) MtM		MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Ta	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep 25)	(1-13 Oct 25)	IVITIVI		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	<ul> <li>Local Champion</li> </ul>	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
2	MBG	19.058	19.185	19.013	450	75	-375	101	-172	-45	247	21.472	88,54%	(2.460)
	KUR	17.594	18.039	17.990	450	75	-375	146	-48	396	123	19.864	90,57%	(1.874)
	Non KUR	1.464	1.147	1.022	-	-	0	-45	-124	-442	124	1.609	63,56%	(586)
3	PWG	15.250	23.722	25.508	2.163	3.768	1.606	1.301	1.787	10.258	1.982	27.036	94,35%	(1.528)
	Cilem	9.140	14.003	15.023	912	1.548	636	642	1.021	5.883	527	18.364	81,81%	(3.341)
	Gadai	6.110	9.719	10.485	1.251	2.220	969	659	766	4.375	1.455	8.672	120,91%	1.813
4	CFG	174.474	184.458	184.238	1.744	1.520	-224	2.440	-219	9.765	1.739	187.404	98,31%	(3.166)
	CF 1	2.726	3.460	3.436	-	-	0	-34	-24	711	24	3.761	91,36%	(325)
	Total Griya	1.978	1.546	1.539	-	-	0	0	-7	-439	7	2.173	70,81%	(634)
ı	<ul> <li>Total Non Program</li> </ul>	1.978	1.546	1.539	-	-	0	-35	-7	-439	7	2.173	70,81%	(634)
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Oto	748	1.915	1.897	-	-	0	-34	-17	1.150	17	1.588	119,48%	309
	CF 2	171.748	180.997	180.802	1.744	1.520	-224	2.473	-195	9.054	1.715	183.643	98,45%	(2.840)
	Mitraguna & Others	111.863	117.615	117.718	1.744	1.250	-494	1.941	103	5.854	1.147	122.637	95,99%	(4.920)
	Pensiun	59.885	63.382	63.084	-	270	270	532	-298	3.200	568	61.005	103,41%	2.079
	Total Pembiayaan	208.782	227.364	228.759	4.357	5.363	1.007	3.841	1.395	19.977	3.968	235.912	96,97%	(7.153)

## Kualitas Pembiayaan (Kol 2)

No.	Segmen/Produk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,009	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,009	6 0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,009	6 0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,009	6 0,00%	0,00%	-	-	-			
2	MBG	344	25	153	1.942	1,819	6 0,80%	<b>10,21%</b>	1.788	1.597	1.917			
	KUR	344	25	153	1.863	1,969	6 0,85%	<b>10,36%</b>	1.710	1.519	1.838			
	Non KUR	-	-	-	79	0,009	6 0,00%	7,68%	79	79	79			
3	PWG	-	91	-	576	0,009	6 0,00%	2,26%	576	576	485			
	Cilem	-	91	-	438	0,009	6 0,00%	2,92%	438	438	347			
	Gadai	-	-	-	138	0,009	6 0,00%	1,32%	138	138	138			
4	CFG	621	1.076	1.136	3.129	0,369	0,62%	1,70%	1.993	2.509	2.053			
	CF 1	122	-	-	394	4,469	6 0,00%	<b>11,47</b> %	394	273	394			
	Total Griya	-	-	-	86	0,009	6 0,00%	<b>5,56%</b>	86	86	86			
	Oto	122	-	-	309	16,279	6 0,00%	<b>16,27</b> %	309	187	309			
	CF 2	499	1.076	1.136	2.735	0,299	0,63%	1,51%	1.599	2.236	1.659			
	Mitraguna & Others	499	1.076	1.136	2.133	0,459	6 0,97%	1,81%	998	1.635	1.058			
	Pensiun	-	-	-	601	0,009	6 0,00%	0,95%	601	601	601			
	Total Pembiayaan	965	1.192	1.289	5.647	0,469	0,57%	2,47%	4.358	4.682	4.455	0,61%	75,25%	-1,9%

# Kualitas Pembiayaan (NPF)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Та	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	110	378	332	330	0,58%	1,73%	1,74%	(1)	220	(48)			
	KUR	66	378	332	330	0,37%	1,84%	1,84%	(1)	265	(48)			
	Non KUR	44	-	-	-	3,04%	0,00%	0,00%	-	(44)	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	40	1.975	2.261	2.258	0,02%	1,23%	1,23%	(2)	2.219	284			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	40	1.975	2.261	2.258	0,02%	1,25%	1,25%	(2)	2.219	284			
	Mitraguna & Others	40	1.729	2.015	2.013	0,04%	1,71%	1,71%	(2)	1.973	284			
	Pensiun	-	246	246	246	0,00%	0,11%	0,39%	-	246	(0)			
	Total Pembiayaan	150	2.353	2.592	2.589	0,07%	1,14%	1,13%	(4)	2.439	236	1,19%	-4,77%	0,1%

# **Asset & Contribution Margin**

	lo.	Neraca		Posisi		Growth (Yoy)	% Growth
ľ	٧U.	Neidua	Sep-24	Dec-24	Sep-25	Glowai (10y)	% GIOWIII
Г	1	Asset (Retail) T	215.912	222.249	246.467	30.555	
	2	Contribution Margin	7.508	10.360	7.781	273	-3,6%

	· , · · · · ·				
Kineria		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mita)	(YoY)
PHR	3,17	3,41	3,38	(0,03)	0,21
CIF Payroll	1.150	1.123	1.475	352	325

Kelas Outlet

В3

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No.	Segmen/Produk		Po	sisi		MtD (1-13						Target Oct'25		
NO.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	44	69	68	68	(271)	0	(0)	-0,46%	24	54,70%	6.728	1,02%	(6.659)
2	Tabungan	126.106	134.843	134.187	135.012	7.489	825	168	0,12%	8.906	7,06%	138.417	97,54%	(3.405)
3	Deposito	46.391	59.463	59.828	59.838	(10.559)	10	375	0,63%	13.447	28,99%	47.184	126,82%	12.654
	Total	172.540	194.375	194.083	194.918	(3.341)	835	543	0,28%	22.378	12,97%	192.329	101,35%	2.589
	CASA	126.150	134.912	134.255	135.080	7.218	825	168	0,12%	8.930	7,08%	145.144	93,07%	(10.064)
	(%) CASA	73,11%	69,41%	69,17%	69,30%									
	FDR	92,15%	84,73%	85,41%	85,04%									

# Kinerja ISE

No.	Segmen/Produk		Po	SISI			Grov	vth (1-12 Oct 25	)		1	arget Oct 25	
NO.	Segmen/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	602	593	721	723	3	130	21,95%	122	20,27%	-	0,00%	723
2	Giro ISE	8	2	3	3	0	1	65,16%	(5)	-65,98%		0,00%	3
3	Tabungan ISE	593	592	718	721	3	129	21,83%	127	21,46%		0,00%	721
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	185	194	194	194	0	0	0,00%	9	4,86%		0,00%	194

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan (1-13 Sep'25)	Pencairan (1-13 Oct'25)	Pencairan MtM	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off Oct'25	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-Oct-25	(1-13 Sep 25)	(1-13 00125)	IVILIVI		MtD	YtD	00125	Posisi	Penc.	Gap
1	SME	52	8	8	-	-	0	-2	-1	-44	1	52	14,71%	(44)
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	0
	Non-Linkage	52	8	8	-	-	0	-2	-1	-44	1	52	14,71%	(44)
	<ul> <li>Local Champion</li> </ul>	52	8	8	-	-	0	-2	-1	-44	1	52	14,71%	(44)
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	0
2	MBG	16.528	19.566	19.463	370	-	-370	753	-103	2.935	103	19.415	100,25%	48
	KUR	15.208	18.219	18.119	300	-	-300	617	-99	2.911	99	17.952	100,93%	168
	Non KUR	1.319	1.347	1.344	70	-	-70	136	-4	24	4	1.463	91,82%	(120)
3	PWG	4.082	8.277	8.872	192	709	517	266	595	4.790	114	7.616	116,49%	1.256
	Cilem	4.082	8.277	8.872	192	709	517	266	595	4.790	114	7.616	116,49%	1.256
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
4	CFG	138.333	136.841	137.419	1.281	2.190	909	973	578	-914	1.612	149.457	91,95%	(12.039)
	CF 1	3.556	3.363	3.578	-	265	265	-65	215	22	50	4.790	74,71%	(1.212)
	Total Griya	1.390	1.046	1.044	-	-	0	0	-2	-347	2	1.581	66,02%	(537)
1	Total Non Program	1.390	1.046	1.044	-	-	0	-17	-2	-347	2	1.581	66,02%	(537)
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	0
	Oto	2.165	2.317	2.534	-	265	265	-65	217	369	48	3.209	78,99%	(674)
	CF 2	134.777	133.478	133.841	1.281	1.925	644	1.038	363	-937	1.562	144.668	92,52%	(10.827)
	Mitraguna & Others	92.204	93.135	93.894	1.103	1.925	822	1.265	759	1.690	1.166	101.184	92,80%	(7.290)
	Pensiun	42.574	40.343	39.947	178	-	-178	-227	-396	-2.627	396	43.484	91,87%	(3.537)
	Total Pembiayaan	158.995	164.692	165.761	1.843	2.899	1.056	1.990	1.069	6.766	1.829	176.541	93,89%	(10.779)

#### Kualitas Pembiayaan (Kol 2)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	8	0,00%	0,00%	0 100,00%	8	8	8			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	8	0,00%	0,00%	<b>100,00%</b>	8	8	8			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	172	220	134	1.376	1,04%	0,68%	7,07%	1.242	1.204	1.156			
	KUR	85	84	-	1.242	0,56%	0,00%	6,86%	1.242	1.157	1.158			
	Non KUR	87	136	134	134	6,58%	9,93%	9,96%	-	47	(3)			
3	PWG	-	178	-	216	0,00%	0,00%	2,43%	216	216	38			
	Cilem	-	178	-	216	0,00%	0,00%	2,43%	216	216	38			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	1.128	914	926	2.741	0,82%	0,68%	1,99%	1.814	1.612	1.827			
	CF 1	123	109	-	176	3,46%	0,00%	4,92%	176	53	67			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	123	109	-	176	5,689	0,00%	6,94%	176	53	67			
	CF 2	1.005	805	926	2.565	0,75%	0,69%	1,92%	1.638	1.560	1.760			
	Mitraguna & Others	743	805	623	2.262	0,819	0,67%	2,41%	1.638	1.519	1.457			
	Pensiun	262	-	303	303	0,629	0,75%	0,76%	-	41	303			
	Total Pembiayaan	1.300	1.312	1.060	4.340	0,82%	0,64%	2,62%	3.280	3.040	3.028	0,22%	91,67%	-2,49

## Kualitas Pembiayaan (NPF)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	- 1	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	37	128	121	120	0,22%	0,62%	0,62%	(1)	83	(8)			
	KUR	-	60	57	56	0,00%	0,31%	0,31%	(1)	56	(4)			
	Non KUR	37	68	64	64	2,80%	4,76%	4,77%	-	27	(4)			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	2.726	769	874	874	1,97%	0,64%	0,64%	-	(1.852)	105			
	CF 1	30	-	106	106	0,85%	3,15%	2,96%	-	76	106			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	30	-	106	106	1,39%	4,57%	4,18%	-	76	106			
	CF 2	2.696	769	768	768	2,00%	0,58%	0,57%	-	(1.928)	(1)			
	Mitraguna & Others	2.696	463	462	462	2,92%	0,50%	0,49%	-	(2.233)	(0)			
	Pensiun	-	306	306	306	0,00%	0,19%	0,76%	-	306	(1)			
	Total Pembiayaan	2.762	896	995	994	1,74%	0,60%	0,60%	(1)	(1.769)	97	0,62%	-3,24%	0,0%

## **Asset & Contribution Margin**

	No.	Neraca		Posisi		Growth (Yoy)	% Growth
	Neidua	Sep-24	Dec-24	Sep-25	Glowiii (10y)	% Growiii	
	1	Asset (Retail) T	161.020	172.540	194.375	33.355	
	2	Contribution Margin	6.691	9.606	9.885	3.194	-47.7%

Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	2,93	3,16	3,20	0,04	0,27
CIF Pavroll	1.390	1.528	1.528	-	138

Kelas Outlet

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No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	vth (1-13 Oct'25)	l e		Ta	rget Oct'25	
NO.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	3.405	394	520	561	(2.057)	41	167	42,46%	(2.844)	-83,53%	9.634	5,82%	(9.073)
2	Tabungan	80.230	84.737	83.238	83.416	541	178	(1.321)	-1,56%	3.186	3,97%	91.603	91,06%	(8.187)
3	Deposito	12.294	17.582	17.408	17.308	(988)	(100)	(274)	-1,56%	5.014	40,78%	12.859	134,60%	4.449
	Total	95.930	102.713	101.167	101.285	(2.503)	118	(1.428)	-1,39%	5.355	5,58%	114.095	88,77%	(12.810)
	CASA	83.636	85.131	83.758	83.977	(1.515)	218	(1.154)	-1,36%	341	0,41%	101.237	82,95%	(17.260)
	(%) CASA	87,18%	82,88%	82,79%	82,91%									
	FDR	162,31%	172,84%	177,89%	177,68%									

# Kinerja ISE

No.	Segmen/Produk		PO	SISI			Grov	vtn (1-12 Oct 25			l i	arget Uct 25	
NO.	Segmen/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	1.541	2.817	2.874	2.896	22	79	2,82%	1.355	87,88%	-	0,00%	2.896
2	Giro ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
3	Tabungan ISE	1.541	1.807	1.865	1.887	22	79	4,39%	345	22,41%		0,00%	1.887
4	Deposito ISE	-	1.009	1.009	1.009	0	0	0,00%	1.009	#DIV/0!		0,00%	1.009
5	CIF ISE	141	153	155	155	0	2	1,31%	14	9,93%		0,00%	155

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	267	130	130	-	-	0	-14	0	-137	-	267	48,74%	(137)
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
	Non-Linkage	267	130	130	-	-	0	-14	0	-137	-	267	48,74%	(137)
	<ul> <li>Local Champion</li> </ul>	267	130	130	-	-	0	-14	0	-137	-	267	48,74%	(137)
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	53.813	55.846	56.353	350	945	595	56	507	2.540	438	58.406	96,48%	(2.053)
	KUR	50.217	52.822	53.347	350	945	595	174	525	3.130	420	54.604	97,70%	(1.257)
	Non KUR	3.596	3.024	3.006	-	-	0	-118	-18	-590	18	3.802	79,07%	(796)
3	PWG	27.769	40.162	41.561	3.462	5.075	1.613	1.917	1.399	13.792	3.677	38.422	108,17%	3.140
	Cilem	10.764	18.825	19.371	1.006	998	-7	1.303	546	8.607	452	18.464	104,91%	907
	Gadai	17.005	21.338	22.191	2.457	4.077	1.621	614	853	5.186	3.225	19.958	111,19%	2.232
4	CFG	73.851	81.396	81.922	1.778	1.647	-131	2.844	526	8.071	1.121	84.768	96,64%	(2.846)
	CF 1	1.222	2.157	2.136	-	-	0	81	-21	914	21	2.275	93,89%	(139)
	Total Griya	938	759	759	-	-	0	0	0	-179	-	1.070	70,91%	(311)
ı	<ul> <li>Total Non Program</li> </ul>	938	759	759	-	-	0	-114	0	-179	-	1.070	70,91%	(311)
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Oto	284	1.398	1.377	-	-	0	81	-21	1.093	21	1.204	114,32%	172
	CF 2	72.630	79.239	79.786	1.778	1.647	-131	2.763	547	7.157	1.100	82.494	96,72%	(2.708)
	Mitraguna & Others	46.537	50.443	51.265	1.514	1.647	133	2.714	822	4.728	825	55.514	92,35%	(4.249)
	Pensiun	26.093	28.796	28.521	264	-	-264	49	-275	2.429	275	26.980	105,71%	1.542
	Total Pembiayaan	155.700	177.534	179.966	5.590	7.667	2.077	4.803	2.433	24.266	5.235	181.863	98,96%	(1.897)

## Kualitas Pembiayaan (Kol 2)

No.	Segmen/Produk		Po	sisi				% Relatif		Ne	t (UG) & DG		T	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-I	Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-		0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	-	-		0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-		0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-		0,00%	0,00%	0,00%	-	-	-			
2	MBG	260	862	837	3.074		0,48%	1,50%	5,46%	2.237	2.814	2.213			
	KUR	228	536	680	2.644		0,45%	1,29%	4,96%	1.964	2.416	2.108			
	Non KUR	33	326	157	430		0,91%	5,19%	14,32%	274	398	105			
3	PWG	-	-	-	1.846		0,00%	0,00%	4,44%	1.846	1.846	1.846			
	Cilem	-	-	-	1.661		0,00%	0,00%	8,58%	1.661	1.661	1.661			
	Gadai	-	-	-	185		0,00%	0,00%	0,83%	185	185	185			
4	CFG	61	210	365	1.970		0,08%	0,45%	2,40%	1.605	1.909	1.759			
	CF 1	-	-	-	23		0,00%	0,00%	1,07%	23	23	23			
	Total Griya	-	-	-	23		0,00%	0,00%	3,02%	23	23	23			
	Oto	-	-	-	-		0,00%	0,00%	0,00%	-	-	-			
	CF 2	61	210	365	1.947		0,08%	0,46%	2,44%	1.582	1.886	1.736			
	Mitraguna & Others	61	210	365	1.600		0,13%	0,72%	3,12%	1.235	1.539	1.389			
	Pensiun	-	-	-	347		0,00%	0,00%	1,22%	347	347	347			
	Total Pembiayaan	322	1.072	1.202	6.890		0,21%	0,68%	3,83%	5.689	6.569	5.818	8,97%	6 -134,33%	5,1%

# Kualitas Pembiayaan (NPF)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		T:	arget Oct'25	
INO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	477	344	503	503	0,89%	0,90%	0,89%	-	26	159			
	KUR	257	314	313	313	0,51%	0,59%	0,59%	-	56	(1)			
	Non KUR	220	30	190	190	6,13%	6,29%	6,33%	-	(30)	160			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	638	808	923	845	0,86%	1,13%	1,03%	(78)	207	37			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	638	808	923	845	0,88%	1,16%	1,06%	(78)	207	37			
	Mitraguna & Others	346	808	923	845	0,74%	1,83%	1,65%	(78)	499	37			
	Pensiun	292	-	-	-	0,19%	0,00%	0,00%	-	(292)	-			
	Total Pembiayaan	1.115	1.151	1.426	1.348	0,72%	0,80%	0,75%	(78)	233	197	4,54%	-506,15%	3,89

## **Asset & Contribution Margin**

No.	Neraca		Posisi		Growth (Yoy)	% Growth
INU.	ineraca	Sep-24	Dec-24	Sep-25	Glowai (10y)	% GIOWIII
1	Asset (Retail) T	153.146	159.806	184.968	31.822	
2	Contribution Margin	6 487	9 504	7 713	1 226	-18 9%

Kineria		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (with)	(YoY)
PHR	2,45	2,72	2,79	0,08	0,35
CIF Pavroll	1.484	1.552	1.551	(1)	67

Kelas Outlet

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No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	wth (1-13 Oct'25)	)		Ta	rget Oct'25	
NO.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	14.681	9.584	4.713	4.499	(450)	(214)	(5.085)	-53,06%	(10.182)	-69,35%	23.895	18,83%	(19.396)
2	Tabungan	126.637	122.094	123.213	123.204	164	(8)	1.111	0,91%	(3.433)	-2,71%	138.530	88,94%	(15.325)
3	Deposito	60.864	90.424	55.234	55.134	4.487	(100)	(35.290)	-39,03%	(5.730)	-9,41%	61.895	89,08%	(6.760)
	Total	202.183	222.101	183.160	182.838	4.200	(322)	(39.264)	-17,68%	(19.345)	-9,57%	224.319	81,51%	(41.482)
	CASA	141.318	131.677	127.926	127.704	(286)	(222)	(3.974)	-3,02%	(13.615)	-9,63%	162.425	78,62%	(34.721)
	(%) CASA	69,90%	59,29%	69,84%	69,85%									
	FDR	127,02%	110,47%	133,12%	133,36%									

# Kinerja ISE

N	Soamon/Droduk	Segmen/Produk						GIOV	viii (1-12 Oct 25	)		10	arget oct 25	
141	J. Seymen/Produk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25		DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	3.418	3.517	3.989	3.991		2	474	13,49%	573	16,77%	-	0,00%	3.991
2	Giro ISE	-	-	-	-		0	0	#DIV/0!	0	#DIV/0!		0,00%	0
3	Tabungan ISE	3.218	3.317	3.789	3.791		2	474	14,30%	573	17,82%		0,00%	3.791
4	Deposito ISE	200	200	200	200		0	0	0,00%	0	0,00%		0,00%	200
í	CIF ISE	220	230	231	231		0	1	0,43%	11	5,00%		0,00%	231

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan (1-13 Sep'25)	Pencairan (1-13 Oct'25)	Pencairan MtM	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off Oct'25	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-Oct-25	(1-13 Sep 25)	(1-13 00125)	IVILIVI		MtD	YtD	00125	Posisi	Penc.	Gap
1	SME	241	154	153	-	-	0	-8	-1	-88	1	241	63,54%	(88)
	Linkage	46	38	38	-	-	-	-1	0	-8	-	46	83,46%	(8)
	Non-Linkage	195	116	115	-	-	0	-7	-1	-80	1	195	58,85%	(80)
	<ul> <li>Local Champion</li> </ul>	195	116	115	-	-	0	-7	-1	-80	1	195	58,85%	(80)
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	27.490	23.173	22.883	-	-	0	-725	-290	-4.607	290	30.365	75,36%	(7.482)
	KUR	24.649	21.204	20.925	-	-	0	-669	-279	-3.724	279	27.359	76,48%	(6.434)
	Non KUR	2.840	1.969	1.958	-	-	0	-56	-11	-883	11	3.006	65,13%	(1.048)
3	PWG	10.361	10.233	10.054	98	166	68	-227	-179	-307	345	17.265	58,23%	(7.212)
	Cilem	10.361	10.233	10.054	98	166	68	-227	-179	-307	345	17.265	58,23%	(7.212)
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
4	CFG	218.723	211.796	210.735	1.739	335	-1.404	-1.233	-1.062	-7.989	1.397	232.766	90,53%	(22.032)
	CF 1	7.216	7.276	7.208	-	-	0	-99	-69	-8	69	8.737	82,50%	(1.529)
	Total Griya	3.957	3.815	3.794	-	-	0	0	-21	-164	21	4.237	89,55%	(443)
1	<ul> <li>Total Non Program</li> </ul>	3.667	3.368	3.348	-	-	0	223	-20	-319	20	3.939	84,98%	(592)
	Program	291	447	446	-	-	0	-2	-1	155	1	297	150,07%	149
	Oto	3.258	3.462	3.414	-	-	0	-99	-48	156	48	4.501	75,86%	(1.087)
	CF 2	211.508	204.520	203.527	1.739	335	-1.404	-1.134	-993	-7.981	1.328	224.029	90,85%	(20.503)
	Mitraguna & Others	176.747	172.724	172.102	1.739	335	-1.404	-1.089	-621	-4.645	956	188.201	91,45%	(16.099)
	Pensiun	34.761	31.796	31.424	-	-	0	-45	-372	-3.336	372	35.828	87,71%	(4.404)
	Total Pembiayaan	256.814	245.357	243.824	1.837	501	-1.336	-2.193	-1.533	-12.990	2.033	280.637	86,88%	(36.813)

## Kualitas Pembiayaan (Kol 2)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	154	1.251	1.080	1.803	0,56%	4,66%	7,88%	723	1.649	552			
	KUR	154	1.078	796	1.462	0,62%	3,75%	6,99%	667	1.309	385			
	Non KUR	-	173	284	340	0,00%	<b>14,45</b> %	<b>17,38</b> %	56	340	167			
3	PWG	25	122	-	471	0,24%	0,00%	4,68%	471	446	349			
	Cilem	25	122	-	471	0,24%	0,00%	4,68%	471	446	349			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	14.908	8.669	9.439	11.697	6,82%	4,46%	5,55%	2.258	(3.210)	3.028			
	CF 1	-	261	36	203	0,00%	0,49%	2,82%	168	203	(57)			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	261	36	203	0,00%	1,03%	5,96%	168	203	(57)			
	CF 2	14.908	8.408	9.403	11.494	7,05%	4,60%	5,65%	2.091	(3.414)	3.086			
	Mitraguna & Others	14.471	8.408	9.292	11.190	8,19%	5,38%	6,50%	1.898	(3.282)	2.782			
	Pensiun	436	-	111	304	1,25%	0,35%	0,97%	193	(132)	304			
	Total Pembiayaan	15.086	10.041	10.519	13.971	5,87%	4,29%	5,73%	3.452	(1.115)	3.930	0,48%	91,65%	-5,3%

No.	Common /Droduk		Po	sisi			% Relatif		Ne	et (UG) & DG		Tai	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	361	430	949	1.090	1,31%	4,09%	4,76%	141	728	660			
	KUR	269	252	771	911	1,09%	9,63%	4,36%	141	643	660			
	Non KUR	93	178	178	178	3,26%	9,05%	9,11%	-	86	-			
3	PWG	-	-	-	10	0,00%	0,00%	0,09%	10	10	10			
	Cilem	-	-	-	10	0,00%	0,00%	0,09%	10	10	10			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	7.876	22.381	21.610	21.610	3,60%	10,20%	0 10,25%	-	13.734	(771)			
	CF 1	-	-	216	216	0,00%	2,97%	3,00%	-	216	216			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	216	216	0,00%	6,25%	6,34%	-	216	216			
	CF 2	7.876	22.381	21.394	21.394	3,72%	10,46%	0,51%	-	13.518	(987)			
	Mitraguna & Others	7.422	21.944	20.957	20.957	4,20%	12,13%	<b>12,18%</b>	-	13.535	(987)			
	Pensiun	454	437	437	437	0,18%	0,18%	1,39%	-	(17)	(0)			
	Total Pembiayaan	8.238	22.811	22.559	22,709	3.21%	9.19%	9.31%	150	14.472	(101)	1.10%	88.14%	-8.29

## **Asset & Contribution Margin**

No.	Neraca		Posisi		Growth (Yoy)	% Growth
NO.	Neraca	Sep-24	Dec-24	Sep-25	Glowiii (10y)	% GIOWIII
1	Asset (Retail) T	258.220	263.262	253.929	(4.291)	
2	Contribution Margin	7.010	9.342	(1.899)	(8.909)	127,1%

Kineria		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (with)	(YoY)
PHR	2,57	2,89	2,77	(0,12)	0,21
CIF Pavroll	3.324	2.077	2.582	505	(742)

Kelas Outlet

В3

		_	_	
(in	aria	Pen	dan	aan

No.	Segmen/Produk		Po	sisi		MtD (1-13		Gro	vth (1-13 Oct'25)			Та	rget Oct'25	
NO.	Segmen/Frounk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	7.513	12.825	8.621	9.178	10.453	557	(3.647)	-28,44%	1.665	22,16%	17.429	52,66%	(8.251)
2	Tabungan	148.174	167.404	168.165	165.598	9.844	(2.567)	(1.805)	-1,08%	17.425	11,76%	160.824	102,97%	4.775
3	Deposito	29.593	39.679	38.689	38.663	(12.069)	(26)	(1.016)	-2,56%	9.070	30,65%	30.481	126,84%	8.182
	Total	185.281	219.908	215.475	213.440	8.228	(2.035)	(6.468)	-2,94%	28.159	15,20%	208.734	102,25%	4.705
	CASA	155.687	180.229	176.786	174.776	20.297	(2.009)	(5.452)	-3,03%	19.089	12,26%	178.253	98,05%	(3.476)
	(%) CASA	84,03%	81,96%	82,04%	81,89%									
	FDR	129,17%	124,10%	127,52%	128,73%									

# Kinerja ISE

No	Segmen/Produk		PO	SISI			Grow	/tn (1-12 UCt 25	)		10	arget Oct 25	
INO	Segmen/Froduk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	8.361	9.855	9.959	9.968	8	112	1,14%	1.607	19,22%	-	0,00%	9.968
2	Giro ISE	1.674	3.000	3.366	3.366	0	366	12,20%	1.691	101,00%		0,00%	3.366
3	Tabungan ISE	6.686	6.855	6.593	6.602	8	(253)	-3,70%	(84)	-1,26%		0,00%	6.602
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	188	206	206	206	0	0	0,00%	18	9,57%		0,00%	206

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	<ul> <li>Local Champion</li> </ul>	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
2	MBG	46.391	47.550	47.742	100	435	335	536	192	1.352	243	50.463	94,61%	(2.720)
	KUR	42.708	43.592	43.808	100	435	335	632	216	1.099	219	46.601	94,01%	(2.793)
	Non KUR	3.682	3.959	3.935	-	-	0	-96	-24	252	24	3.862	101,88%	72
3	PWG	25.907	43.447	45.756	5.539	6.007	469	1.699	2.309	19.849	3.699	40.279	113,60%	5.478
	Cilem	11.633	25.741	27.094	3.479	3.058	-421	1.400	1.353	15.461	1.705	21.595	125,46%	5.498
	Gadai	14.275	17.707	18.663	2.060	2.949	890	299	956	4.388	1.994	18.683	99,89%	(21)
4	CFG	167.028	181.912	181.272	1.284	750	-534	2.235	-640	14.244	1.390	181.961	99,62%	(689)
	CF 1	10.804	12.692	12.821	16	207	191	648	129	2.017	78	12.617	101,62%	205
	Total Griya	4.197	4.094	4.092	-	-	0	0	-2	-105	2	4.450	91,95%	(358)
	Total Non Program	4.197	3.939	3.938	-	-	0	-111	-2	-260	2	4.450	88,48%	(512)
	Program	-	154	154	-	-	0	-1	0	154	-	0	0,00%	154
	Oto	6.607	8.599	8.729	16	207	191	648	131	2.123	77	8.167	106,89%	563
	CF 2	156.224	169.220	168.451	1.268	543	-725	1.587	-769	12.227	1.311	169.344	99,47%	(894)
	Mitraguna & Others	100.077	112.520	112.431	1.030	440	-590	1.226	-89	12.354	529	111.939	100,44%	491
	Pensiun	56.148	56.700	56.020	238	103	-135	361	-680	-128	783	57.405	97,59%	(1.385)
	Total Pembiayaan	239.326	272.910	274.771	6.923	7.193	270	4.470	1.861	35.445	5.331	272.702	100,76%	2.068

## Kualitas Pembiayaan (Kol 2)

Segmen/Produk	24 2 24					% Relatif		110	t (UG) & DG		Id	rget Oct'25	
	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1E	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
nkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
cal Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
lue Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
3G	198	580	395	4.993	0,43%	0,83%	0,46%	4.598	4.795	4.413			
IR	198	433	317	4.355	0,46%	0,73%	9,94%	4.038	4.157	3.922			
n KUR	-	147	78	638	0,00%	1,97%	<b>16,21%</b>	560	638	491			
VG	-	-	-	738	0,00%	0,00%	1,61%	738	738	738			
em	-	-	-	481	0,00%	0,00%	1,78%	481	481	481			
dai	-	-	-	257	0,00%	0,00%	1,38%	257	257	257			
G	1.021	882	478	3.322	0,61%	0,26%	1,83%	2.844	2.301	2.441			
1	202	250	15	2.338	1,87%	0,11%	<b>18,24</b> %	2.324	2.136	2.088			
tal Griya	-	214	-	905	0,00%	0,00%	<b>22,11%</b>	905	905	691			
0	202	36	15	1.434	9,06%	0,17%	<b>16,43</b> %	1.419	1.232	1.397			
2	819	632	464	984	0,52%	0,27%	0,58%	520	165	352			
traguna & Others	819	435	220	731	0,82%	0,20%	0,65%	510	(89)	295			
nsiun	-	196	243	253	0,00%	0,43%	0,45%	10	253	57			
tal Pembiayaan	1.219	1.462	874	9.054	0,51%	0,32%	3,29%	8.180	7.834	7.592	1,09%	66,81%	-2,2%
t t	R n KUR OG em dai G S 1 1 all Griya 0 2 raguna & Others sisiun	R 198 n KUR - 196 - 196 - 197 em - 198 dai - 198 1021 1 202 1031 1 202 1031 1031 1031 1031 1031 1031 1031 1	R 198 433 n KUR - 147 G	R 198 433 317 n KUR - 147 78 G	R 198 433 317 4.355 n KUR - 147 78 638 G 738 em 481 dai 257 G 1.021 882 478 3.322 1 202 250 15 2.338 ral Griya - 214 - 905 0 202 36 15 1.434 2 819 632 464 984 raguna & Others 819 435 220 731 raisiun - 196 243 253	R 198 433 317 4.355 0,46% n KUR - 147 78 638 0,00% G 738 0,00% G 481 0,00% G - 257 0,00% G - 250 15 2.338 1,87% G - 214 - 905 0,00% G - 202 36 15 1.434 3,06% G - 22 819 632 464 984 0,52% raguna & Others 819 435 220 731 0,82% Insiun - 196 243 253 0,00%	R 198 433 317 4.355 0,46% 0,73% n KUR - 147 78 638 0,00% 1,97% G 738 0,00% 0,00% dai 481 0,00% 0,00% dai 257 0,00% 0,00% G - 257 0,00% 0,00% 1,97% G - 214 - 905 0,00% 0,11% 1,97% 0,25% 1,187% 0,11% 1,188 1,188 1	R 198 433 317 4.355 0,46% 0,73% 9,94% n KUR - 147 78 638 0,00% 1,97% 16,21% G 738 0,00% 0,00% 1,61% em 481 0,00% 0,00% 1,61% edai 257 0,00% 0,00% 1,83% G 1.021 882 478 3.322 0,61% 0,26% 1,83% 1 202 250 15 2.338 1,87% 0,11% 18,24% eal Griya - 214 - 905 0,00% 0,00% 22,11% 202 36 15 1.434 3,06% 0,17% 16,43% 2 819 632 464 984 0,52% 0,27% 0,58% raguna & Others 819 435 220 731 0,82% 0,20% 0,43% 0,45% ensiun - 196 243 253 0,00% 0,43% 0,45%	R 198 433 317 4.355 0,46% 0,73% 9,94% 4.038 n KUR - 147 78 638 0,00% 1,97% 16,21% 560 G 738 0,00% 0,00% 1,61% 738 em 481 0,00% 0,00% 1,61% 481 edai 257 0,00% 0,00% 1,78% 481 dai 257 0,00% 0,00% 0,00% 1,83% 257 G 1.021 882 478 3.322 0,61% 0,26% 1,83% 2.844 1 202 250 15 2.338 1,87% 0,11% 18,24% 2.324 eal Griya - 214 - 905 0,00% 0,00% 22,11% 905 0 202 36 15 1.434 3,06% 0,17% 16,43% 1,419 2 2 819 632 464 984 0,52% 0,27% 0,58% 520 raguna & Others 819 435 220 731 0,82% 0,20% 0,65% 510 nsiun - 196 243 253 0,00% 0,43% 0,45% 10	R	R	R	R

## Kualitas Pembiayaan (NPF)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	et (UG) & DG		Т	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	461	476	474	502	0,99%	1,00%	1,05%	28	41	26			
	KUR	366	425	423	451	0,86%	0,97%	1,03%	28	85	26			
	Non KUR	95	51	51	51	2,57%	1,28%	1,29%	-	(44)	(1)			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	2.648	1.210	1.209	1.209	1,59%	0,66%	0,67%	-	(1.439)	(1)			
	CF 1	10	294	294	294	0,09%	2,31%	2,29%	-	284	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	10	294	294	294	0,15%	3,42%	<b>3,37%</b>	-	284	-			
	CF 2	2.638	916	916	916	1,69%	0,54%	0,54%	-	(1.723)	(1)			
	Mitraguna & Others	2.229	887	887	887	2,23%	0,79%	0,79%	-	(1.342)	(1)			
	Pensiun	410	29	29	29	0,17%	0,01%	0,05%	-	(381)	(0)			
	Total Pembiayaan	3.109	1.686	1.683	1.711	1.30%	0.62%	0.62%	28	(1.398)	25	1 82%	-192.21%	1.2%

## **Asset & Contribution Margin**

No.	Neraca		Posisi		Growth (Yoy)	% Growth
IVU.	Neidua	Sep-24	Dec-24	Sep-25	Glowiii (10y)	∕₀ Glowiii
1	Asset (Retail) T	235.260	242.722	276.897	41.637	
2	Contribution Margin	8 041	12 126	13 940	5 899	-73 4%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killelja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	2,67	2,75	2,76	0,01	0,09
CIF Pavroll	1.910	2.051	2.066	15	156

В4

Kineria	Pand	anaar

No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	vth (1-13 Oct'25)			Та	rget Oct'25	
NO.	Segmen/Frounk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	1.363	1.177	1.006	1.148	(12)	142	(29)	-2,43%	(215)	-15,75%	6.965	16,48%	(5.817)
2	Tabungan	77.945	91.604	92.603	93.782	3.062	1.179	2.178	2,38%	15.838	20,32%	88.339	106,16%	5.443
3	Deposito	9.935	9.827	9.527	9.527	(3.771)	0	(300)	-3,05%	(408)	-4,11%	10.450	91,17%	(923)
	Total	89.243	102.608	103.136	104.457	(721)	1.321	1.850	1,80%	15.215	17,05%	105.755	98,77%	(1.298)
	CASA	79.307	92.781	93.609	94.930	3.050	1.321	2.150	2,32%	15.623	19,70%	95.305	99,61%	(374)
	(%) CASA	88,87%	90,42%	90,76%	90,88%									
	FDR	131,75%	139,02%	138,71%	136,96%									

# Kinerja ISE

No.	Segmen/Produk		PU	SISI			GIOV	viii ( 1-12 OCi 25	)		rarget Oct 25		
NO.	Segmen/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	2.796	2.298	2.085	2.087	3	(210)	-9,15%	(708)	-25,33%	-	0,00%	2.087
2	Giro ISE	1.018	536	350	350	0	(186)	-34,76%	(668)	-65,66%		0,00%	350
3	Tabungan ISE	1.778	1.762	1.735	1.738	3	(24)	-1,36%	(40)	-2,24%		0,00%	1.738
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	83	96	96	96	0	0	0,00%	13	15,66%		0,00%	96

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan MtM	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	IVITIVI		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	97	77	77	-	-	0	-2	0	-20	-	97	79,78%	(20)
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	97	77	77	-	-	0	-2	0	-20	-	97	79,78%	(20)
	<ul> <li>Local Champion</li> </ul>	97	77	77	-	-	0	-2	0	-20	-	97	79,78%	(20)
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	19.406	22.375	22.401	270	250	-20	166	26	2.995	224	22.152	101,12%	249
	KUR	19.311	21.551	21.586	270	250	-20	184	35	2.275	215	21.918	98,49%	(332)
	Non KUR	95	824	815	-	-	0	-18	-9	720	9	234	348,16%	581
3	PWG	2.291	6.046	6.461	279	479	200	444	415	4.169	64	5.483	117,82%	977
	Cilem	2.291	6.046	6.461	279	479	200	444	415	4.169	64	5.483	117,82%	977
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
4	CFG	95.786	114.145	114.126	1.217	1.122	-95	3.923	-19	18.340	1.141	104.717	108,99%	9.409
	CF 1	18.535	21.664	21.746	607	152	-455	1.032	81	3.211	70	19.955	108,97%	1.790
	Total Griya	17.245	16.279	16.271	-	-	0	0	-8	-974	8	17.894	90,93%	(1.623)
ı	Total Non Program	1.070	711	711	-	-	0	-10	0	-359	-	1.355	52,49%	(644)
	Program	16.174	15.567	15.560	-	-	0	-67	-8	-615	8	16.538	94,08%	(979)
	Oto	1.291	5.386	5.475	607	152	-455	1.032	89	4.184	63	2.062	265,52%	3.413
	CF 2	77.250	92.480	92.380	610	970	360	2.890	-100	15.130	1.070	84.762	108,99%	7.619
	Mitraguna & Others	58.013	73.658	73.697	610	970	360	3.046	39	15.684	931	64.869	113,61%	8.828
	Pensiun	19.237	18.823	18.683	-	-	0	-156	-139	-554	139	19.893	93,92%	(1.210)
	Total Pembiayaan	117.580	142.642	143.065	1.766	1.851	85	4.531	422	25.485	1.428	132.450	108,01%	10.615

## Kualitas Pembiayaan (Kol 2)

No.	Common (Buodule		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	- 1	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	167	647	518	468	0,86%	2,32%	2,09%	(50)	301	(179)			
	KUR	167	647	518	468	0,87%	2,40%	2,17%	(50)	301	(179)			
	Non KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	34	0,00%	0,00%	0,53%	34	34	34			
	Cilem	-	-	-	34	0,00%	0,00%	0,53%	34	34	34			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	2.572	1.618	1.606	4.209	2,69%	1,41%	3,69%	2.603	1.637	2.591	ĺ		
	CF 1	1.875	1.203	1.449	2.260	10,12%	6,69%	0,39%	812	385	1.058			
	Total Griya	1.875	1.203	1.449	2.245	10,87%	8,90%	<b>13,80%</b>	796	370	1.043			
	Oto	-	-	-	15	0,00%	0,00%	0,28%	15	15	15			
	CF 2	697	415	157	1.948	0,90%	0,17%	2,11%	1.791	1.252	1.533			
	Mitraguna & Others	583	206	157	1.534	1,01%	0,21%	2,08%	1.376	950	1.327			
	Pensiun	113	209	-	415	0,59%	0,00%	2,22%	415	301	206			
	Total Pembiayaan	2.739	2.265	2.124	4.711	2,33%	1,49%	3,29%	2.587	1.973	2.446	0,80%	75,84%	-2,5%

## Kualitas Pembiayaan (NPF)

NI-	Common (Duodule		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
No.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-Oct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	408	582	739	0,00%	2,60%	3,30%	157	739	331			
	KUR	-	408	582	739	0,00%	2,70%	3,42%	157	739	331			
	Non KUR	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	4.935	5.248	5.309	4.867	5,15%	4,65%	4,26%	(441)	(67)	(381)			
	CF 1	4.826	5.144	5.155	4.714	26,04%	23,79%	21,68%	(441)	(113)	(431)			
	Total Griya	4.826	5.144	5.155	4.714	<b>27,99%</b>	31,67%	<b>28,97%</b>	(441)	(113)	(431)			
	Oto	-	-	- 1	-	0,00%	0,00%	0,00%	-		-			
	CF 2	108	104	154	154	0,14%	0,17%	0,17%	-	45	50			
	Mitraguna & Others	108	104	154	154	0,19%	0,21%	0,21%	-	45	50			
	Pensiun	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	4.935	5.657	5.890	5.606	4,20%	4,13%	3,92%	(284)	672	(50)	1,90%	51,51%	-2,09

## **Asset & Contribution Margin**

		•				
No.	Neraca		Posisi		Growth (Yoy)	% Growth
NO.	Neidua	Sep-24	Dec-24	Sep-25	Glowai (Toy)	% GIOWIII
1	Asset (Retail) T	114.806	119.588	146.239	31.433	
2	Contribution Margin	3 119	4 675	2 966	(153)	49%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	2,95	3,29	3,15	(0,14)	0,20
CIF Pavroll	767	676	815	139	48

Kelas Outlet

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No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	vth (1-13 Oct'25)	l e		Target Oct'25			
INU.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap	
1	Giro	162	134	131	131	22	0	(3)	-2,37%	(31)	-19,03%	6.099	2,14%	(5.968)	
2	Tabungan	112.107	106.939	102.240	102.517	4.001	277	(4.422)	-4,13%	(9.590)	-8,55%	124.113	82,60%	(21.596)	
3	Deposito	7.734	12.435	12.807	12.407	(7.081)	(400)	(28)	-0,23%	4.673	60,42%	8.534	145,38%	3.873	
	Total	120.003	119.508	115.177	115.055	(3.058)	(123)	(4.453)	-3,73%	(4.948)	-4,12%	138.746	82,92%	(23.691)	
	CASA	112.269	107.073	102.371	102.648	4.023	277	(4.425)	-4,13%	(9.621)	-8,57%	130.212	78,83%	(27.564)	
	(%) CASA	93,56%	89,59%	88,88%	89,22%										
	FDR	119,28%	124,78%	128,85%	128,98%										

# Kinerja ISE

No.	Sogmon/Droduk	gmen/Produk						GIOV	viii ( 1-12 OCi 25	)		rarget oct 25		
NO.	Segmen/Froduk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25		DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	1.548	1.456	1.589	1.600		11	143	9,82%	51	3,31%	-	0,00%	1.600
2	Giro ISE	6	6	32	32		0	26	416,52%	26	405,58%		0,00%	32
3	Tabungan ISE	1.542	1.450	1.557	1.567		11	117	8,07%	25	1,65%		0,00%	1.567
4	Deposito ISE	-	-	-	-		0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	142	151	157	157		0	6	3,97%	15	10,56%		0,00%	157

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan MtM	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	IVITIVI		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	68	54	54	-	-	0	-2	0	-14	-	68	78,85%	(14)
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	68	54	54	-	-	0	-2	0	-14	-	68	78,85%	(14)
	<ul> <li>Local Champion</li> </ul>	68	54	54	-	-	0	-2	0	-14	-	68	78,85%	(14)
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	18.511	15.941	15.892	-	200	200	21	-49	-2.619	249	20.904	76,02%	(5.012)
	KUR	17.071	14.453	14.408	-	200	200	-290	-46	-2.663	246	19.325	74,55%	(4.917)
	Non KUR	1.440	1.487	1.484	-	-	0	311	-3	44	3	1.579	94,01%	(95)
3	PWG	10.369	15.953	16.857	1.426	1.992	566	1.525	904	6.488	1.088	18.973	88,85%	(2.116)
	Cilem	7.309	11.042	11.558	700	752	52	627	516	4.249	236	13.826	83,60%	(2.268)
	Gadai	3.060	4.912	5.300	726	1.240	514	898	388	2.239	852	5.147	102,96%	152
4	CFG	114.187	117.178	115.599	574	325	-248	421	-1.580	1.412	1.905	123.852	93,34%	(8.253)
	CF 1	709	1.836	1.913	139	83	-55	241	77	1.204	7	1.747	109,53%	166
	Total Griya	277	252	252	-	-	0	0	0	-25	-	410	61,58%	(157)
	<ul> <li>Total Non Program</li> </ul>	277	252	252	-	-	0	-3	0	-25	-	410	61,58%	(157)
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Oto	431	1.584	1.661	139	83	-55	241	77	1.229	7	1.337	124,21%	324
	CF 2	113.478	115.342	113.686	435	242	-193	179	-1.656	208	1.898	122.105	93,10%	(8.419)
	Mitraguna & Others	95.023	97.994	96.419	435	100	-335	301	-1.575	1.396	1.675	103.005	93,61%	(6.586)
	Pensiun	18.455	17.348	17.267	-	142	142	-121	-81	-1.188	223	19.101	90,40%	(1.834)
	Total Pembiayaan	143.135	149.126	148.402	2.000	2.518	518	1.965	-724	5.267	3.242	163.797	90,60%	(15.395)

#### Kualitas Pembiayaan (Kol 2)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Та	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	321	731	757	1.164	1,73%	4,75%	7,33%	407	843	433			
	KUR	302	708	757	1.164	1,77%	5,24%	8,08%	407	863	456			
	Non KUR	19	23	-	-	1,33%	0,00%	0,00%	-	(19)	(23)			
3	PWG	-	-	-	657	0,00%	0,00%	3,90%	657	657	657			
	Cilem	-	-	-	649	0,00%	0,00%	5,61%	649	649	649			
	Gadai	-	-	-	9	0,00%	0,00%	0,16%	9	9	9			
4	CFG	617	850	1.089	2.529	0,54%	0,93%	2,19%	1.440	1.912	1.679			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	617	850	1.089	2.529	0,54%	0,94%	2,22%	1.440	1.912	1.679			
	Mitraguna & Others	617	850	1.089	2.529	0,65%	1,11%	2,62%	1.440	1.912	1.679			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Total Pembiayaan	937	1.581	1.846	4.350	0,65%	1,24%	2,93%	2.505	3.413	2.769	5,19%	-77,16%	2,3%

## Kualitas Pembiayaan (NPF)

NI-	Common (Duodule		Po	sisi			% Relatif		Ne	t (UG) & DG		Т	arget Oct'25	
No.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	415	1.051	1.024	1.021	2,24%	6,42%	6,42%	(3)	606	(30)			
	KUR	236	952	926	924	1,38%	6,41%	6,41%	(3)	688	(29)			
	Non KUR	179	98	97	97	12,41%	6,53%	6,55%	-	(82)	(1)			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	2.125	2.164	2.000	1.681	1,86%	1,71%	1,45%	(319)	(445)	(484)			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	2.125	2.164	2.000	1.681	1,87%	1,73%	1,48%	(319)	(445)	(484)			
	Mitraguna & Others	1.814	2.145	1.980	1.661	1,91%	2,02%	1,72%	(319)	(153)	(484)			
	Pensiun	311	20	20	20	0,22%	0,01%	0,11%	-	(291)	(0)			
	Total Pembiayaan	2.540	3.215	3.024	2.701	1,77%	2,03%	1,82%	(322)	161	(514)	7,93%	-335,66%	6,19

# **Asset & Contribution Margin**

No.	Neraca		Posisi		Growth (Yoy)	% Growth
NO.	iveraca	Sep-24	Dec-24	Sep-25	Glowai (Toy)	% GIOWIII
1	Asset (Retail) T	144.199	147.619	153.173	8.974	
2	Contribution Margin	5.784	7.943	5.521	(263)	4,5%

	,				
Kineria		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (with)	(YoY)
PHR	3,00	3,26	3,26	0,00	0,26
CIF Pavroll	1.413	1.495	1.132	(363)	(281)

Kelas Outlet

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NП	пеп	a r	enu	all	aa	

	orja i orraariaari													
No.	Segmen/Produk		Po	sisi		MtD (1-13		Grov	vth (1-13 Oct'25)	)		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	3.005	931	767	863	(270)	96	(69)	-7,36%	(2.142)	-71,30%	10.233	8,43%	(9.370)
2	Tabungan	56.317	70.443	67.795	67.361	2.742	(435)	(3.083)	-4,38%	11.044	19,61%	68.270	98,67%	(910)
3	Deposito	45.220	61.834	63.034	61.723	530	(1.310)	(111)	-0,18%	16.503	36,49%	46.172	133,68%	15.551
	Total	104.542	133.208	131.596	129.946	3.002	(1.650)	(3.262)	-2,45%	25.404	24,30%	124.675	104,23%	5.271
	CASA	59.322	71.374	68.562	68.223	2.472	(339)	(3.151)	-4,41%	8.901	15,00%	78.503	86,90%	(10.280)
	(%) CASA	56,74%	53,58%	52,10%	52,50%									
	FDR	207,64%	176,07%	179,68%	181,96%									

# Kinerja ISE

No	. Segmen/Produk		PO	SISI			Grov	vtn (1-12 Oct 25)	)		l i	arget Uct 25	
140	. Segilleli/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	2.810	1.905	1.699	1.685	(14)	(220)	-11,57%	(1.125)	-40,05%	-	0,00%	1.685
2	Giro ISE	19	177	81	81	0	(95)	-54,03%	62	324,25%		0,00%	81
3	Tabungan ISE	2.791	1.729	1.618	1.604	(14)	(125)	-7,23%	(1.187)	-42,54%		0,00%	1.604
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	111	121	123	123	0	2	1,65%	12	10,81%		0,00%	123

#### Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-Oct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	8.694	8.076	8.076	-	-	0	-71	0	-618	-	8.694	92,90%	(618)
	Linkage	8.515	7.897	7.897	-	-	-	-71	0	-618	-	8.515	92,75%	(618)
	Non-Linkage	179	179	179	-	-	0	0	0	0	-	179	100,00%	C
	<ul> <li>Local Champion</li> </ul>	179	179	179	-	-	0	0	0	0	-	179	100,00%	C
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	34.575	31.601	31.432	200	100	-100	-713	-169	-3.143	269	37.916	82,90%	(6.484)
	KUR	29.907	27.691	27.562	200	100	-100	-527	-129	-2.345	229	33.063	83,36%	(5.502)
	Non KUR	4.668	3.910	3.870	-	-	0	-186	-40	-798	40	4.853		(982)
3	PWG	5.791	9.161	10.571	649	1.567	918	451	1.410	4.780	157	12.817	82,48%	(2.246)
	Cilem	5.791	9.161	10.571	649	1.567	918	451	1.410	4.780	157	12.817	82,48%	(2.246)
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
4	CFG	168.009	185.699	186.370	2.532	1.423	-1.109	4.198	672	18.362	752	183.548	101,54%	2.822
	CF 1	111.105	104.354	104.504	-	467	467	79	150	-6.601	317	115.522	90,46%	(11.018)
	Total Griya	105.380	97.721	97.487	-	-	0	0	-233	-7.893	233	108.551	89,81%	(11.064)
1	<ul> <li>Total Non Program</li> </ul>	15.372	12.667	12.658	-	-	0	-92	-9	-2.714	9	16.517	76,63%	(3.859)
	Program	90.009	85.053	84.830	-	-	0	-719	-224	-5.179	224	92.034	92,17%	(7.204)
	Oto	5.724	6.633	7.016	-	467	467	79	383	1.292	84	6.971	100,65%	45
	CF 2	56.904	81.345	81.867	2.532	956	-1.576	4.119	521	24.963	435	68.026	120,35%	13.841
	Mitraguna & Others	52.060	71.990	71.854	2.532	250	-2.282	4.172	-136	19.795	386	62.099	115,71%	9.755
	Pensiun	4.844	9.355	10.012	-	706	706	-53	657	5.168	49	5.927	168,94%	4.086
	Total Pembiayaan	217.069	234.537	236.450	3.381	3.090	-291	3.866	1.913	19.381	1.178	242.975	97,31%	(6.525)

## Kualitas Pembiayaan (Kol 2)

No.	Common (Bredale		Po	sisi			,	% Relatif		N	et (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-2	4 3	30-Sep-25	13-0ct-2	5 MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00	)%	0,00%	0,00	% -	-	-			
	Linkage	-	-	-	-	0,00	)% 🔵	0,00%	0,00	% -	-	-			
	Local Champion	-	-	-	-	0,00	)% 🔵	0,00%	0,00	% -	-	-			
	Value Chain	-	-	-	-	0,00	)% 🔵	0,00%	0,00	% -	-	-			
2	MBG	471	1.113	1.211	2.738	1,30	5%	3,83%	8,71	% 1.527	2.267	1.625			
	KUR	56	257	593	1.880	0,19	9%	2,14%	6,82	% 1.287	1.824	1.623			
	Non KUR	415	856	617	858	8,89	9% 🛑	15,78%	22,16	% 241	443	2			
3	PWG	-	16	-	436	0,00	)%	0,00%	4,12	% 436	436	420			
	Cilem	-	16	-	436	0,00	)% 🔵	0,00%	4,12	% 436	436	420			
	Gadai	-	-	-	-	0,00	)% 🔵	0,00%	0,00	% -	-	-			
4	CFG	7.329	9.947	9.032	14.814	4,30	5%	4,86%	7,95	% 5.782	7.485	4.867	ĺ		
	CF 1	7.221	9.947	9.032	11.577	6,50	)% 🛑	8,65%	11,08	% 2.546	4.356	1.630			
	Total Griya	7.194	9.680	8.838	10.681	6,8	3% 🛑	9,04%	10,96	% 1.843	3.487	1.001			
	Oto	26	267	194	896	0,40	5%	2,92%	12,77	% 702	870	629			
	CF 2	108	-	-	3.237	0,19	9%	0,00%	3,95	% 3.237	3.129	3.237	ĺ		
	Mitraguna & Others	-	-	-	3.237	0,00	)%	0,00%	4,50	% 3.237	3.237	3.237			
	Pensiun	108	-	-	-	2,2	3%	0,00%	0,00	% -	(108)	-			
	Total Pembiayaan	7.800	11.077	10.242	17.988	3,59	9%	4,37%	7,61	% 7.746	10.187	6.911	0,04%	99,44%	-7,6%

## Kualitas Pembiayaan (NPF)

NI-	Common /Duo dodo		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
No.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	179	179	179	179	2,06%	2,22%	2,22%	-	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	179	179	179	179	100,00%	100,00%	<b>100,00%</b>	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	262	509	557	545	0,76%	1,76%	1,73%	(11)	283	37			
	KUR	164	63	102	102	0,55%	0,37%	0,37%	- 1	(62)	39			
	Non KUR	98	446	455	443	2,11%	11,63%	11,46%	(11)	345	(3)			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	12.454	15.077	15.120	15.029	7,41%	8,14%	8,06%	(90)	2.575	(48)			
	CF 1	10.689	14.420	14.462	14.372	9,62%	13,86%	13,75%	(90)	3.683	(48)			
	Total Griya	10.577	14.153	14.195	14.105	10,04%	14,53%	<b>14,47</b> %	(90)	3.528	(48)			
	Oto	112	267	267	267	1,96%	4,02%	<b>3,80</b> %	-	155	-			
	CF 2	1.765	658	657	657	3,10%	0,81%	0,80%	-	(1.108)	(0)			
	Mitraguna & Others	1.765	658	657	657	3,39%	0,91%	0,91%	-	(1.108)	(0)			
	Pensiun	-	-	- 1	-	0,00%	0,00%	0,00%	-		-			
	Total Pembiayaan	12.895	15.765	15.855	15.754	5,94%	6,76%	6,66%	(102)	2.858	(11)	0,05%	99,29%	-6,6%

## **Asset & Contribution Margin**

		•					
No.	Neraca		Posisi		Growth (Yoy)	% Growth	
NO.	iveraca	Sep-24	Dec-24	Sep-25	Glowiii (10y)	∕₀ GIUWIII	
1	Asset (Retail) T	215.335	219.091	239.170	23.835		
2	Contribution Margin	230	1 145	2 222	1 992	-866 1%	

Kinaria		Posisi		Growth (Mtd)	Growth
Kinerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	1,67	1,85	2,02	0,16	0,35
CIF Payroll	1.638	1.786	2.057	271	419

			_	
Kiner	:_ [	<b></b>	4	
Kiner	IA F	-en	กลเ	าลลท

No.	Sogmon/Droduk	Segmen/Produk Posisi				MtD (1-13		Gro		Target Oct'25				
NO.	Segmen/Frounk	31-Dec-24	30-Sep-25	12-0ct-25	13-Oct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	7.081	1.243	3.153	1.267	(108)	(1.886)	24	1,95%	(5.814)	-82,11%	13.765	9,20%	(12.498)
2	Tabungan	82.750	90.284	86.586	87.816	2.369	1.231	(2.467)	-2,73%	5.067	6,12%	94.714	92,72%	(6.897)
3	Deposito	20.500	28.858	30.310	30.160	(518)	(150)	1.303	4,51%	9.660	47,12%	21.028	143,43%	9.132
	Total	110.331	120.384	120.049	119.244	1.744	(806)	(1.140)	-0,95%	8.913	8,08%	129.507	92,07%	(10.264)
	CASA	89.831	91.526	89.739	89.083	2.261	(656)	(2.443)	-2,67%	(748)	-0,83%	108.479	82,12%	(19.396)
	(%) CASA	81,42%	76,03%	74,75%	74,71%									
	FDR	132,60%	136,61%	137,53%	138,46%									

# Kinerja ISE

No.	Seamen/Produk		PO	SISI			Grow	tn (1-12 Oct 25)			Target Oct 25			
140.	Segmen/Produk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap	
1	DPK ISE	794	1.735	1.720	1.732	11	(3)	-0,17%	937	118,00%	-	0,00%	1.732	
2	Giro ISE	389	18	36	34	(2)	16	89,33%	(355)	-91,34%		0,00%	34	
3	Tabungan ISE	406	1.717	1.684	1.698	14	(19)	-1,10%	1.292	318,70%		0,00%	1.698	
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0	
5	CIF ISE	102	114	116	116	0	2	1,75%	14	13,73%		0,00%	116	

#### Kineria Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	<ul> <li>Local Champion</li> </ul>	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	37.651	36.921	36.603	300	-	-300	156	-318	-1.047	318	40.536	90,30%	(3.932)
	KUR	36.457	35.916	35.606	300	-	-300	197	-310	-851	310	39.220	90,79%	(3.614)
	Non KUR	1.194	1.005	998	-	-	0	-41	-7	-196	7	1.316	75,81%	(318)
3	PWG	14.628	23.112	24.399	2.301	3.535	1.233	2.313	1.286	9.771	2.248	23.691	102,99%	708
	Cilem	6.737	13.343	14.149	777	1.330	553	824	806	7.412	524	12.491	113,27%	1.658
	Gadai	7.891	9.770	10.250	1.525	2.204	680	1.489	480	2.359	1.724	11.200	91,52%	(950)
4	CFG	94.017	104.423	104.103	1.318	1.036	-282	2.208	-320	10.086	1.356	106.168	98,06%	(2.065)
	CF 1	1.650	2.632	2.602	-	-	0	-46	-30	951	30	2.613	99,57%	(11)
	Total Griya	348	274	274	-	-	0	0	0	-74	-	481	56,96%	(207)
1	<ul> <li>Total Non Program</li> </ul>	348	274	274	-	-	0	-9	0	-74	-	481	56,96%	(207)
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Oto	1.302	2.358	2.328	-	-	0	-46	-30	1.026	30	2.132	109,18%	196
	CF 2	92.366	101.791	101.501	1.318	1.036	-282	2.254	-290	9.135	1.326	103.555	98,02%	(2.054)
	Mitraguna & Others	54.628	62.667	62.258	1.318	608	-710	2.605	-409	7.630	1.017	64.824	96,04%	(2.566)
	Pensiun	37.738	39.124	39.243	-	428	428	-351	119	1.505	309	38.731	101,32%	512
	Total Pembiayaan	146.295	164.457	165.105	3.919	4.571	651	4.677	648	18.810	3.922	170.394	96,90%	(5.289)

## Kualitas Pembiayaan (Kol 2)

Segmen/Produk ME	31-Dec-24	31-Aug-25	uk Posisi 31-Dec-24 31-Aug-25 30-Sep-25 13-C		% Relatif			Net (UG) & DG			Target Oct'25		
			30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
inkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
ocal Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
alue Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
/IBG	83	48	54	1.364	0,22%	0,15%	9,73%	1.310	1.281	1.316			
UR	-	48	17	1.364	0,00%	0,05%	9,83%	1.347	1.364	1.316			
Ion KUR	83	-	37	-	6,98%	3,67%	0,00%	(37)	(83)	-			
WG	-	-	-	644	0,00%	0,00%	2,64%	644	644	644			
ilem	-	-	-	494	0,00%	0,00%	3,49%	494	494	494			
adai	-	-	-	150	0,00%	0,00%	1,46%	150	150	150			
FG	-	897	723	2.564	0,00%	0,69%	2,46%	1.841	2.564	1.668			
F 1	-	157	155	410	0,00%	<b>5,87</b> %	<b>15,75%</b>	255	410	253			
otal Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
to	-	157	155	410	0,00%	6,55%	<b>17,61%</b>	255	410	253			
F 2	-	740	569	2.154	0,00%	0,56%	2,12%	1.586	2.154	1.415			
litraguna & Others	-	616	444	1.929	0,00%	0,71%	9,10%	1.485	1.929	1.313			
ensiun	-	123	124	225	0,00%	0,32%	0,57%	101	225	102			
otal Pembiayaan	83	944	777	4.572	0,06%	0,47%	2,77%	3.795	4.489	3.627	0,55%	80,22%	-2,2%
illicities in the state of the	alue Chain BG JR DIR DIR NG Iem adai FG F1 otal Griya to F 2 itraguna & Others ensiun otal Pembiayaan	alue Chain - BG 83	alue Chain	alue Chain	alue Chain BG 83 48 54 1.364 UR - 48 17 1.364 UR - 48 17 1.364 UR - 37 - 7 644 lem 644 lem 150 FG - 897 723 2.564 FT - 157 155 410 otal Griya	alue Chain BG 83 48 54 1.364 0,22% UR - 48 17 1.364 0,00% NG 6,98% NG 644 0,00% Adai 150 0,00% FG - 897 723 2.564 0,00% Otal Griya	alue Chain  0,00% 0,00%  BG 83 48 54 1.364 0,22% 0,15%  JR - 48 17 1.364 0,00% 0,05%  ON KUR 83 - 37 - 644 0,00% 0,00%  Ilem 644 0,00% 0,00%  Ilem 494 0,00% 0,00%  Ilem 150 0,00% 0,00%  FG - 897 723 2.564 0,00% 0,69%  FT - 157 155 410 0,00% 0,69%  Interpolation of the state	alue Chain  BG  83  48  54  1.364  0.22%  0.15%  3,73%  JR  -  48  17  1.364  0,00%  0,00%  0,05%  3,83%  NG  NG  -  -  -  -  -  -  -  -  -  -  -  -  -	alue Chain  0,00%	alue Chain  0,00% 0,00% 0,00%	alue Chain	alue Chain	alue Chain

No.	Segmen/Produk		Po	sisi			% Relatif		Ne	t (UG) & DG		Tai	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	- 1	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	98	277	277	277	0,26%	0,75%	0,76%	-	179	(0)			
	KUR	98	187	187	187	0,27%	0,52%	0,52%	-	89	(0)			
	Non KUR	-	90	90	90	0,00%	8,97%	9,04%	-	90	0			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	19	2.566	2.914	2.648	0,02%	2,79%	2,54%	(266)	2.630	82			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	19	2.566	2.914	2.648	0,02%	2,86%	2,61%	(266)	2.630	82			
	Mitraguna & Others	19	2.136	2.485	2.219	0,03%	3,97%	3,56%	(266)	2.200	82			
	Pensiun	-	430	429	429	0,00%	0,26%	1,09%	-	429	(0)			
	Total Pembiayaan	116	2.843	3,191	2.925	0.08%	1.94%	1.77%	(266)	2.809	82	0.72%	59.56%	-1.1%

## **Asset & Contribution Margin**

ı	No.	Neraca		Posisi		Growth (Yoy)	% Growth
ı	NO.	Neidua	Sep-24	Dec-24	Sep-25	Glowai (Toy)	% GIOWIII
ſ	1	Asset (Retail) T	142.526	155.632	167.737	25.211	
	2	Contribution Margin	6.195	9.101	5.902	(293)	4,7%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (with)	(YoY)
PHR	2,70	3,09	3,12	0,03	0,42
CIF Pavroll	1.793	1.072	1.150	78	(643)

В4

Kineria	Dond	anaar

No.	Segmen/Produk –	Segmen/Produk -	Posisi			MtD (1-13		Gro	wth (1-13 Oct'25)			Та	rget Oct'25	
INU.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-Oct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	156	265	155	243	(54)	87	(22)	-8,41%	86	55,01%	5.924	4,09%	(5.681)
2	Tabungan	45.583	47.589	45.571	46.387	2.129	816	(1.201)	-2,52%	804	1,76%	54.284	85,45%	(7.897)
3	Deposito	28.548	7.547	7.049	7.049	(9.965)	0	(498)	-6,60%	(21.499)	-75,31%	29.380	23,99%	(22.331)
	Total	74.288	55.400	52.775	53.678	(7.891)	903	(1.722)	-3,11%	(20.609)	-27,74%	89.588	59,92%	(35.909)
	CASA	45.740	47.853	45.726	46.630	2.075	903	(1.224)	-2,56%	890	1,95%	60.208	77,45%	(13.578)
	(%) CASA	61,57%	86,38%	86,64%	86,87%									
	FDR	155,10%	228,18%	243,30%	239,21%									

# Kinerja ISE

No.	Segmen/Produk		Posisi					GIOV	viii ( 1-12 OCL 25	)		16	arget Oct 25	
NO.	Segmen/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25		DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	795	997	871	873		2	(124)	-12,45%	78	9,85%	-	0,00%	873
2	Giro ISE	7	78	72	72		0	(7)	-8,34%	65	962,59%		0,00%	72
3	Tabungan ISE	788	919	799	802		2	(118)	-12,80%	13	1,70%		0,00%	802
4	Deposito ISE	-	-	-	-		0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	79	88	88	88		0	0	0,00%	9	11,39%		0,00%	88

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Ta	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	<ul> <li>Local Champion</li> </ul>	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	24.147	29.751	29.712	270	250	-20	355	-39	5.565	289	26.560	111,87%	3.152
	KUR	23.464	28.943	28.935	270	250	-20	175	-8	5.471	258	25.739	112,42%	3.196
	Non KUR	683	808	777	-	-	0	179	-31	94	31	820	94,73%	(43)
3	PWG	2.751	4.944	5.449	395	564	170	555	505	2.697	59	6.104	89,26%	(655)
	Cilem	2.751	4.944	5.449	395	564	170	555	505	2.697	59	6.104	89,26%	(655)
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
4	CFG	88.322	91.718	93.241	1.003	2.669	1.666	865	1.523	4.919	1.146	96.042	97,08%	(2.801)
	CF 1	3.542	3.637	3.625	-	-	0	-16	-12	83	12	4.375	82,85%	(750)
	Total Griya	3.385	2.583	2.572	-	-	0	0	-11	-813	11	3.517	73,12%	(945)
ı	Total Non Program	3.385	2.583	2.572	-	-	0	-141	-11	-813	11	3.517	73,12%	(945)
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Oto	158	1.054	1.053	-	-	0	-16	-1	896	1	858	122,74%	195
	CF 2	84.780	88.081	89.616	1.003	2.669	1.666	881	1.535	4.836	1.134	91.667	97,76%	(2.051)
	Mitraguna & Others	72.402	75.698	77.411	1.003	2.669	1.666	922	1.714	5.009	955	78.537	98,57%	(1.125)
	Pensiun	12.378	12.383	12.204	-	-	0	-41	-179	-174	179	13.130	92,95%	(926)
	Total Pembiayaan	115.220	126.412	128.402	1.668	3.483	1.816	1.775	1.990	13.181	1.494	128.706	99,76%	(304)

## Kualitas Pembiayaan (Kol 2)

No.	Segmen/Produk		Po	sisi				% Relatif		Ne	et (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-2	4 :	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,0	0%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,0	0%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,0	0%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,0	0%	0,00%	0,00%	-	-	-			
2	MBG	261	29	22	1.004	1,0	8%	0,07%	3,38%	982	743	975			
	KUR	188	-	-	871	0,8	0%	0,00%	3,01%	871	683	871			
	Non KUR	73	29	22	133	<b>10,6</b>	4%	2,75%	17,09%	111	60	104			
3	PWG	-	-	-	40	0,0	0%	0,00%	0,73%	40	40	40			
	Cilem	-	-	-	40	0,0	0%	0,00%	0,73%	40	40	40			
	Gadai	-	-	-	-	0,0	0%	0,00%	0,00%	-	-	-			
4	CFG	563	1.184	891	3.031	0,6	4%	0,97%	3,25%	2.140	2.468	1.847			
	CF 1	-	320	-	297	0,0	0%	0,00%	8,19%	297	297	(23)			
	Total Griya	-	320	-	-	0,0	0%	0,00%	0,00%	-	-	(320)			
	Oto	-	-	-	297	0,0	0%	0,00%	28,19%	297	297	297			
	CF 2	563	864	891	2.734	0,6	6%	1,01%	3,05%	1.844	2.171	1.871			
	Mitraguna & Others	408	799	817	2.661	0,5	6%	1,08%	3,44%	1.844	2.252	1.861			
	Pensiun	155	64	74	74	1,2	5%	0,59%	0,60%	-	(81)	9			
	Total Pembiayaan	824	1.213	913	4.075	0,7	2%	0,72%	3,17%	3.162	3.251	2.862	2,41%	24,15%	-0,8%

## Kualitas Pembiayaan (NPF)

No.	Common /Droduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Та	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	26	325	232	232	0,11%	0,78%	0,78%	-	206	(93)			
	KUR	-	265	172	172	0,00%	0,60%	0,60%	-	172	(93)			
	Non KUR	26	59	59	59	3,76%	7,36%	7,66%	-	34	0			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	1.187	580	950	950	1,34%	1,04%	1,02%	-	(237)	371			
	CF 1	-	-	320	320	0,00%	8,81%	8,84%	-	320	320			
	Total Griya	-	-	320	320	0,00%	12,40%	<b>12,45</b> %	-	320	320			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	1.187	580	630	630	1,40%	0,72%	0,70%	-	(558)	50			
	Mitraguna & Others	1.187	580	567	567	1,64%	0,75%	0,73%	-	(620)	(12)			
	Pensiun	-	-	62	62	0,00%	0,05%	0,51%	-	62	62			
	Total Pembiayaan	1.213	905	1.182	1.182	1,05%	0,94%	0,92%	-	(31)	277	1,40%	-52,60%	0,5%

## **Asset & Contribution Margin**

		•				
No.	Neraca		Posisi		Growth (Yov)	% Growth
140.	ineraca	Sep-24	Dec-24	Sep-25	Glowai (Toy)	% GIOWIII
1	Asset (Retail) T	117.091	117.396	130.285	13.194	
2	Contribution Margin	3 831	5 086	4 194	363	-9.5%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	3,37	3,72	3,74	0,02	0,37
CIF Pavroll	585	625	627	2	42

Kelas Outlet

В3

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Nillei	ıa r	enu	an	daı

_														
No.	Segmen/Produk		Po	sisi		MtD (1-13	-13 Growth (1-13 Oct'25)					Target Oct'25		
NO.	Segmen/Produk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	8.058	930	1.213	1.220	(430)	6	290	31,21%	(6.838)	-84,86%	13.925	8,76%	(12.706)
2	Tabungan	114.229	114.395	111.819	111.952	938	133	(2.442)	-2,14%	(2.276)	-1,99%	125.686	89,07%	(13.733)
3	Deposito	24.505	18.999	18.647	18.647	(2.845)	0	(351)	-1,85%	(5.858)	-23,90%	25.359	73,53%	(6.712)
	Total	146.791	134.323	131.680	131.819	(2.337)	139	(2.504)	-1,86%	(14.972)	-10,20%	164.970	79,90%	(33.151)
	CASA	122.286	115.324	113.033	113.172	508	139	(2.152)	-1,87%	(9.114)	-7,45%	139.611	81,06%	(26.439)
	(%) CASA	83,31%	85,86%	85,84%	85,85%									
	FDR	111,90%	132,72%	135,37%	135,23%									

# Kinerja ISE

No.	Segmen/Produk		Po	SISI			Gro	wth (1-12 Oct 25	)		larget Oct 25		
NO.	Segmen/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-Oct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	565	640	736	738	2	97	15,19%	173	30,60%	-	0,00%	738
2	Giro ISE	2	1	1	1	0	(0)	-1,01%	(0)	-20,37%		0,00%	1
3	Tabungan ISE	563	639	734	736	2	97	15,23%	173	30,76%		0,00%	736
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	164	177	181	181	0	4	2,26%	17	10,37%		0,00%	181

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan (1-13 Sep'25)	Pencairan (1-13 Oct'25)	Pencairan MtM	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off Oct'25	Та	rget Oct'25	
		31-Dec-24	30-Sep-25	13-Oct-25	(1-13 Sep 25)	(1-13 00125)	IVILIVI		MtD	YtD	00125	Posisi	Penc.	Gap
1	SME	94	74	74	-	-	0	-2	0	-20	-	94	78,58%	(20)
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	94	74	74	-	-	0	-2	0	-20	-	94	78,58%	(20)
	<ul> <li>Local Champion</li> </ul>	94	74	74	-	-	0	-2	0	-20	-	94	78,58%	(20)
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
2	MBG	18.705	17.987	17.783	160	50	-110	-313	-204	-922	254	21.094	84,30%	(3.311)
	KUR	17.857	17.417	17.224	160	50	-110	-292	-193	-633	243	20.109	85,65%	(2.885)
	Non KUR	848	570	559	-	-	0	-21	-11	-289	11	985	56,75%	(426)
3	PWG	28.691	42.147	43.158	3.146	3.662	516	1.361	1.011	14.467	2.650	40.780	105,83%	2.378
	Cilem	14.633	22.957	23.372	931	640	-291	1.098	415	8.739	225	24.231	96,46%	(859)
	Gadai	14.059	19.190	19.786	2.215	3.022	807	263	596	5.727	2.425	16.549	119,56%	3.237
4	CFG	116.769	118.070	117.241	1.270	447	-823	1.134	-829	472	1.276	126.014	93,04%	(8.773)
	CF 1	2.827	4.299	4.275	-	-	0	171	-24	1.448	24	3.871	110,44%	404
	Total Griya	979	749	749	-	-	0	0	0	-230	-	1.112	67,35%	(363)
1	Total Non Program	979	749	749	-	-	0	-12	0	-230	-	1.112	67,35%	(363)
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Oto	1.848	3.551	3.527	-	-	0	171	-24	1.678	24	2.760	127,79%	767
	CF 2	113.942	113.771	112.966	1.270	447	-823	962	-805	-976	1.252	122.143	92,49%	(9.177)
	Mitraguna & Others	55.116	57.710	57.641	568	287	-281	511	-69	2.525	356	62.559	92,14%	(4.918)
	Pensiun	58.827	56.061	55.325	702	160	-542	451	-736	-3.502	896	59.584	92,85%	(4.259)
	Total Pembiayaan	164.260	178.278	178.256	4.575	4.159	-417	2.180	-22	13.996	4.181	187.982	94,83%	(9.727)

## Kualitas Pembiayaan (Kol 2)

No.	Segmen/Produk		Po	sisi			% Relatif		Ne	et (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00	0,009	6 0,00%	-	-	-			
	Linkage	-	-	-	-	0,00	% 0,009	6 0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00	% 0,009	6 0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00	% 🔵 0,009	6 0,00%	-	-	-			
2	MBG	617	435	433	1.529	3,30	% 2,419	6 🛑       8,60%	1.096	911	1.093			
	KUR	461	320	321	1.407	2,58	% 🔵 1,849	6 🔴 8,17%	1.086	945	1.086			
	Non KUR	156	115	112	122	18,40	% 🛑 19,669	6 🛑 21,84%	10	(34)	7			
3	PWG	74	135	-	1.280	0,26	% 0,009	6 2,97%	1.280	1.206	1.145			
	Cilem	74	135	-	672	0,51	% 🔵 0,009	6 2,87%	672	598	537			
	Gadai	-	-	-	608	0,00	% 🔵 0,009	6 🔵 3,07%	608	608	608			
4	CFG	1.969	1.297	2.461	2.658	1,69	% 2,089	6 2,27%	196	688	1.361			
	CF 1	66	186	45	299	2,32	% 1,049	6 🧶 7,00%	254	234	114			
	Total Griya	66	-	45	103	6,70	% 🛑 6,009	6 🛑 13,81%	58	38	103			
	Oto	-	186	-	196	0,00	% 🔵 0,009	6 🔵 5,55%	196	196	10			
	CF 2	1.904	1.111	2.417	2.358	1,67	% 2,129	6 2,09%	(58)	455	1.247			
	Mitraguna & Others	1.427	886	1.741	1.470	2,59	% 🔴 3,029	6 2,55%	(271)	43	584			
	Pensiun	477	225	676	888	0,81	% 🔵 1,219	6 🔵 1,61%	212	412	663			
	Total Pembiayaan	2.661	1.867	2.894	5.466	1,62	% 🔵 1,629	6 🥏 3,07%	2.572	2.806	3.599	0,00%	100,00%	-3,1%

## Kualitas Pembiayaan (NPF)

No.	Common /Draduk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	rget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	- 1	-	- 1			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	229	557	603	496	1,22%	3,35%	2,79%	(107)	267	(61)			
	KUR	229	523	569	462	1,28%	3,27%	2,68%	(107)	233	(61)			
	Non KUR	-	34	34	34	0,00%	5,95%	6,06%	- 1	34	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	- 1	-	0,00%	0,00%	0,00%	-	- 1	-			
4	CFG	1.597	1.627	1.719	1.485	1,37%	1,46%	1,27%	(234)	(112)	(142)			
	CF 1	-	-	159	154	0,00%	3,70%	3,60%	(5)	154	154			
	Total Griya	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	159	154	0,00%	4,49%	4,37%	(5)	154	154			
	CF 2	1.597	1.627	1.560	1.331	1,40%	1,37%	1,18%	(229)	(266)	(296)			
	Mitraguna & Others	770	1.246	1.325	1.323	1,40%	2,30%	2,30%	(2)	553	77			
	Pensiun	827	381	235	8	0,50%	0,13%	0,01%	(227)	(820)	(373)			
	Total Pembiayaan	1.826	2.184	2.321	1.981	1,11%	1,30%	1,11%	(341)	154	(203)	0,00%	100,00%	-1,19

## **Asset & Contribution Margin**

		•					
No.	Neraca		Posisi		Growth (Yoy)	% Growth	
NO.	ineraca	Sep-24	Dec-24	Sep-25	Glowal (Toy)	% GIOWIII	
1	Asset (Retail) T	167.764	167.709	183.004	15.240		
2	Contribution Margin	8 174	11.234	10 742	2 568	-31 4%	

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	1,81	1,98	2,05	0,07	0,24
CIF Pavroll	1.647	1.557	1.729	172	82



Kinerja Pendanaan
-------------------

No.	Soamon/Broduk	Segmen/Produk Posisi				MtD (1-13			Target Oct'25					
MO.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	0	0,00%	0
2	Tabungan	24.901	22.758	22.708	23.020	236	312	261	1,15%	(1.881)	-7,55%	32.883	70,01%	(9.863)
3	Deposito	2.060	2.215	1.866	1.866	360	0	(349)	-15,75%	(194)	-9,41%	2.315	80,63%	(449)
	Total	26.961	24.974	24.575	24.886	596	312	(88)	-0,35%	(2.075)	-7,70%	35.198	70,70%	(10.312)
	CASA	24.901	22.758	22.708	23.020	236	312	261	1,15%	(1.881)	-7,55%	32.883	70,01%	(9.863)
	(%) CASA	92,36%	91,13%	92,40%	92,50%									
	FDR	86,03%	85,73%	86,90%	85,81%									

# Kinerja ISE

No	. Segmen/Produk		Po	sisi			Grov	vth (1-12 Oct'25	)		Ta	arget Oct'25	
140	. Segilleli/Flouuk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	1.934	1.972	2.038	2.043	5	71	3,58%	109	5,63%	-	0,00%	2.043
2	Giro ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
3	Tabungan ISE	1.934	1.972	2.038	2.043	5	71	3,58%	109	5,63%		0,00%	2.043
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	18	22	22	22	0	0	0,00%	4	22,22%		0,00%	22

#### Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Ta	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	<ul> <li>Local Champion</li> </ul>	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	C
2	MBG	23.194	21.409	21.355	150	200	50	-168	-55	-1.840	255	25.934	82,34%	(4.580)
	KUR	21.361	20.243	20.189	150	200	50	-127	-55	-1.172	255	23.964	84,25%	(3.775)
	Non KUR	1.833	1.166	1.166	-	-	0	-41	-0	-668	0	1.970	59,16%	(805)
3	PWG	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Cilem	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
4	CFG	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	CF 1	-	-	-	-	-	0	0	0	0	-	-	0,00%	C
	Total Griya	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Total Non Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Oto	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	CF 2	-	-	-	-	-	0	0	0	0	-	-	0,00%	C
	Mitraguna & Others	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Pensiun	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Total Pembiayaan	23.194	21.409	21.355	150	200	50	-168	-55	-1.840	255	25.934	82,34%	(4.580)

#### Kualitas Pembiayaan (Kol 2)

Nie	Common (Buodule		Po	sisi			% Relatif		Ne	et (UG) & DG		Та	rget Oct'25	
No.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	692	848	860	1.956	2,98%	4,02%	9,16%	1.096	1.264	1.108			
	KUR	472	484	504	1.517	2,21%	2,49%	7,51%	1.012	1.044	1.033			
	Non KUR	220	364	356	439	11,98%	90,53%	97,68%	83	220	75			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	692	848	860	1.956	2,98%	4,02%	9,16%	1.096	1.264	1.108	5,94%	35,10%	-3,2%

## Kualitas Pembiayaan (NPF)

No.	Common (Duo dolo		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	178	556	495	494	0,77%	2,31%	2,31%	(1)	317	(62)			
	KUR	161	460	401	400	0,75%	1,98%	1,98%	(1)	239	(60)			
	Non KUR	17	96	94	94	0,91%	8,07%	8,07%	-	77	(2)			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	- 1	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	- 1	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	- 1	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	178	556	495	494	0,77%	2,31%	2,31%	(1)	317	(62)	25.89%	######	23,69

## **Asset & Contribution Margin**

	Neraca		Posisi		Growth (Yoy)	% Growth
INU.	Neidua	Sep-24	Dec-24	Sep-25	Glowai (Toy)	∞ Glowill
1	Asset (Retail) T	22.780	26.961	24.974	2.194	
2	Contribution Margin	613	1 153	980	367	-50 0%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	3,33	3,65	3,57	(0,09)	0,24
CIF Pavroll	80	81	92	11	12

Kelas Outlet

Kin	eria	Pen	dar	naan
NIII	CI IA	ген	uai	ıaaı

No	Sogmon/Broduk	Segmen/Produk Posisi				MtD (1-13			Target Oct'25					
140	. Segmen/Froduk	31-Dec-24	30-Sep-25	12-Oct-25	13-Oct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	0	0,00%	0
2	Tabungan	888	434	463	464	40	1	30	6,90%	(424)	-47,76%	888	52,24%	(424)
3	Deposito	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	0	0,00%	0
	Total	888	434	463	464	40	1	30	6,90%	(424)	-47,76%	888	52,24%	(424)
	CASA	888	434	463	464	40	1	30	6,90%	(424)	-47,76%	888	52,24%	(424)
	(%) CASA	100,00%	100,00%	100,00%	100,00%									
	FDR	0,00%	0,00%	0,00%	0,00%									

# Kinerja ISE

Nie	No. Segmen/Produk	n/Produk Posisi					Grov	vth (1-12 Oct'25	5)		T:	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!	-	0,00%	(
2	Giro ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	(
3	Tabungan ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	(
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	C
5	CIFISE			_	_	0	n	#DIV/0I	0	#DIV/0I		0.00%	(

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Tai	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Local Champion	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	
2	MBG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	KUR	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Non KUR	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
3	PWG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Cilem	-	-	-	-	-	0	0	0	0	-	0	0,00%	
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	
4	CFG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	CF 1	-	-	-	-	-	0	0	0	0	-	-	0,00%	(
	Total Griya	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Total Non Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Oto	-	-	-	-	-	0	0	0	0	-	0	0,00%	
	CF 2	-	-	-	-	-	0	0	0	0	-	-	0,00%	C
	Mitraguna & Others	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Pensiun	-	-	-	-	-	0	0	0	0	-	0	0,00%	
	Total Pembiayaan	-	-	-	-	-	0	0	0	0	-	0	0,00%	C

#### Kualitas Pembiayaan (Kol 2)

No.	Segmen/Produk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-Oct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	- 1			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	-	0,00%	0,00%	0,00%	-	-	-	0,00%	#DIV/0!	0,0

## Kualitas Pembiayaan (NPF)

No.	Common /Duo dodo		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-Oct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	KUR	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Non KUR	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	-	0,00%	0,00%	0,00%	-	-	-	0,00%	#DIV/0!	0,0

## **Asset & Contribution Margin**

No.	Neraca		Posisi		Growth (Yov)	% Growth
IVU.	iveraca	Sep-24	Dec-24	Sep-25	Glowill (Toy)	% GIOWIII
1	Asset (Retail) T	278	888	434	156	
2	Contribution Margin	(360)	(458)	(219)	141	39.2%

	,				
Kinerja		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	2,67	3,20	3,00	(0,20)	0,33
CIF Pavroll	9	5	5	-	(4)

# KFF TAPANULI UNIVERSITAS MUHAMMADIYAH

Pilih Cabang

Kelas Outlet

Kinoria	Dono	lanaar

No	. Segmen/Produk		Po	sisi		MtD (1-13		Gro	wth (1-13 Oct'25	)		Ta	rget Oct'25	5
INO	. Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-Oct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	0	0,00%	0
2	Tabungan	302	73	74	77	13	2	4	5,08%	(225)	-74,58%	302	25,42%	(225)
3	Deposito	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	0	0,00%	0
	Total	302	73	74	77	13	2	4	5,08%	(225)	-74,58%	302	25,42%	(225)
	CASA	302	73	74	77	13	2	4	5,08%	(225)	-74,58%	302	25,42%	(225)
	(%) CASA	100,00%	100,00%	100,00%	100,00%									
	FDR	0.00%	0.00%	0.00%	0.00%									

# Kinerja ISE

No.	Segmen/Produk		PO	SISI			Grov	/tn (1-12 Oct 25	)		l a	arget Oct 25	
NO.	Segmen/Froduk	31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!	-	0,00%	0
2	Giro ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
3	Tabungan ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIF ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0

## Kinerja Pembiayaan

No.	Segmen/Produk		Posisi		Pencairan	Pencairan	Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off	Tai	rget Oct'25	
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Oct'25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Local Champion	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	
2	MBG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	KUR	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Non KUR	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
3	PWG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Cilem	-	-	-	-	-	0	0	0	0	-	0	0,00%	
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	
4	CFG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	CF 1	-	-	-	-	-	0	0	0	0	-	-	0,00%	(
	Total Griya	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Total Non Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Oto	-	-	-	-	-	0	0	0	0	-	0	0,00%	
	CF 2	-	-	-	-	-	0	0	0	0	-	-	0,00%	C
	Mitraguna & Others	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Pensiun	-	-	-	-	-	0	0	0	0	-	0	0,00%	
	Total Pembiayaan	-	-	-	-	-	0	0	0	0	-	0	0,00%	C

#### Kualitas Pembiayaan (Kol 2)

No.	Segmen/Produk		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-Oct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	- 1			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	-	0,00%	0,00%	0,00%	-	-	-	0,00%	#DIV/0!	0,0

## Kualitas Pembiayaan (NPF)

No.	Segmen/Produk		Po	sisi			% Relatif		Ne	t (UG) & DG		Та	rget Oct'25	
INO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-0ct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	KUR	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Non KUR	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	-	0,00%	0,00%	0,00%	-	-	-	0,00%	#DIV/0!	0,09

#### **Asset & Contribution Margin**

		. •				
No.	Neraca		Posisi		Growth (Yoy)	% Growth
INU.	Neidua	Sep-24	Dec-24	Sep-25	Glowai (Toy)	% GIOWIII
1	Asset (Retail) T	376	302	73	(303)	
2	Contribution Margin	(77)	(117)	(27)	50	64 9%

Kineria		Posisi		Growth (Mtd)	Growth
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CIF Payroll	-	-	-	-	-



Kin	eria	Pen	dar	naan
NIII	CI IA	ген	uai	ıaaı

No.	D. Segmen/Produk Posisi			MtD (1-13		Growth (1-13 Oct'25)						5		
INU.	Segmen/Froduk	31-Dec-24	30-Sep-25	12-0ct-25	13-0ct-25	Sep'25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	Giro	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	0	0,00%	0
2	Tabungan	3.509	820	50	56	183	7	(763)	-93,13%	(3.453)	-98,40%	6.296	0,89%	(6.240)
3	Deposito	-	-	-	-	0	0	0	#DIV/0!	0	#DIV/0!	94	0,00%	(94)
	Total	3.509	820	50	56	183	7	(763)	-93,13%	(3.453)	-98,40%	6.391	0,88%	(6.334)
	CASA	3.509	820	50	56	183	7	(763)	-93,13%	(3.453)	-98,40%	6.296	0,89%	(6.240)
	(%) CASA	100,00%	100,00%	100,00%	100,00%									
	FDR	0,00%	0,00%	0,00%	0,00%									

## Kinerja ISE

No.	Segmen/Produk	Posisi				Target Oct'25							
INO.		31-Dec-24	30-Sep-25	11-0ct-25	12-0ct-25	DtD	MtD	%MtD	YtD	%YtD	Posisi	Penc.	Gap
1	DPK ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!	-	0,00%	(
2	Giro ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
3	Tabungan ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
4	Deposito ISE	-	-	-	-	0	0	#DIV/0!	0	#DIV/0!		0,00%	0
5	CIFISE	_	_	_	_	n	0	#DIV/OI	0	#DIV/OI		0.00%	n

## Kinerja Pembiayaan

No.	Segmen/Produk	Posisi		Pencairan		Pencairan	MtD (1-13 Sep'25	Growth (1-13	Oct'25)	Run Off Oct'25	Ta	rget Oct'25		
		31-Dec-24	30-Sep-25	13-0ct-25	(1-13 Sep'25)	(1-13 Oct'25)	MtM		MtD	YtD	Uct 25	Posisi	Penc.	Gap
1	SME	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Linkage	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
	Non-Linkage	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Local Champion	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Value Chain	-	-	-	-	-	-	0	0	0	-	0	0,00%	(
2	MBG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	KUR	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Non KUR	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
3	PWG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Cilem	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Gadai	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
4	CFG	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	CF 1	-	-	-	-	-	0	0	0	0	-	-	0,00%	(
	Total Griya	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Total Non Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Program	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	Oto	-	-	-	-	-	0	0	0	0	-	0	0,00%	(
	CF 2	-	-	-	-	-	0	0	0	0	-	-	0,00%	C
	Mitraguna & Others	-	-	-	-	-	0	0	0	0	-	0	0,00%	C
	Pensiun	-	-	-	-	-	0	0	0	0	-	0	0,00%	
	Total Pembiayaan	-	-	-	-	-	0	0	0	0	-	0	0,00%	(

## Kualitas Pembiayaan (Kol 2)

NI.	Common (Duodule		Po	sisi			% Relatif		Ne	et (UG) & DG		Ta	arget Oct'25	5
No.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-Oct-25	31-Dec-24	30-Sep-25	13-0ct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Local Champion	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non KUR	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	- 1	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	-	0,00%	0,00%	0,00%	-	-	-	0,00%	#DIV/0!	0,0%

## Kualitas Pembiayaan (NPF)

No.	Common (Duodule		Po	sisi			% Relatif		Ne	t (UG) & DG		Ta	arget Oct'25	
NO.	Segmen/Produk	31-Dec-24	31-Aug-25	30-Sep-25	13-Oct-25	31-Dec-24	30-Sep-25	13-Oct-25	MtD	YtD	MtM	%	Penc.	Gap
1	SME	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Non-Linkage	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Value Chain	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
2	MBG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	KUR	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Non KUR	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
3	PWG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Cilem	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Gadai	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
4	CFG	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	CF 1	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Griya	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	Oto	-	-	- 1	-	0,00%	0,00%	0,00%	-	-	-			
	CF 2	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Mitraguna & Others	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Pensiun	-	-	-	-	0,00%	0,00%	0,00%	-	-	-			
	Total Pembiayaan	-	-	-	-	0,00%	0,00%	0,00%	-	-	-	0,00%	#DIV/0!	0,0

## **Asset & Contribution Margin**

Ma	Namasa		Posisi	Crowth (Var)	% Growth	
No.	Neraca	Sep-24	Dec-24	Sep-25	Growth (Yoy)	% Growth
1	Asset (Retail) T	3.125	3.509	820	(2.305)	
2	Contribution Margin	(300)	(404)	(113)	187	62.3%

	,				
Kinerja		Posisi	Growth (Mtd)	Growth	
Killerja	Sep-24	Aug-25	Sep-25	Growth (Mta)	(YoY)
PHR	2,61	2,60	2,50	(0,10)	(0,11)
CIF Pavroll	18	10	10	-	(8)