



KINERJA BISNIS

REGION ALL OFFICE & AREA SELINDO

PER 20 Nov 2025



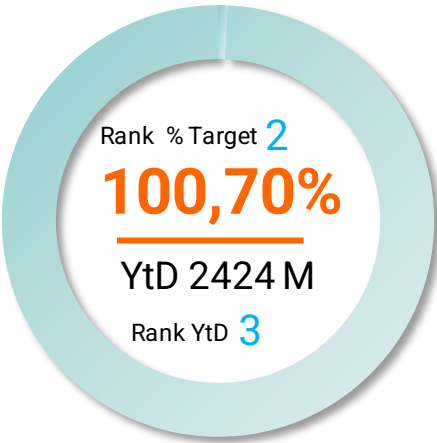
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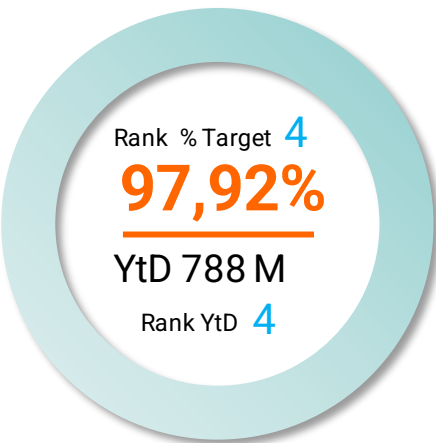
HIGHLIGHT KINERJA RO 2 MEDAN

DPK

DPK



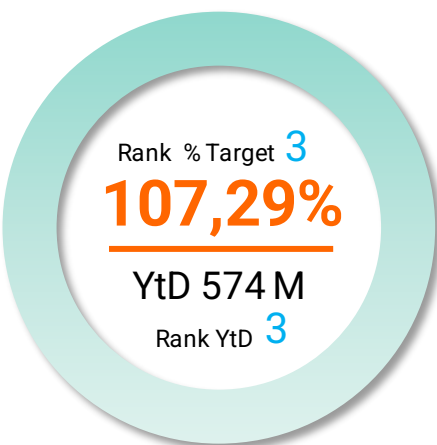
GIRO



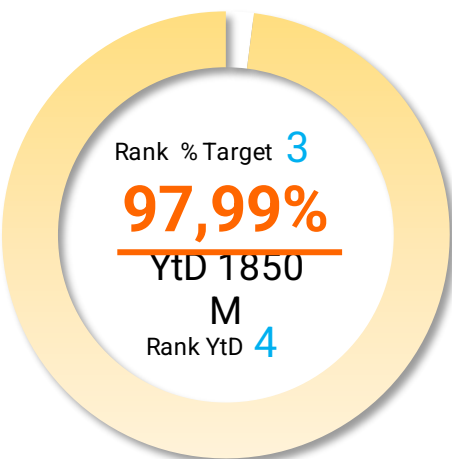
TABUNGAN



DEPOSITO

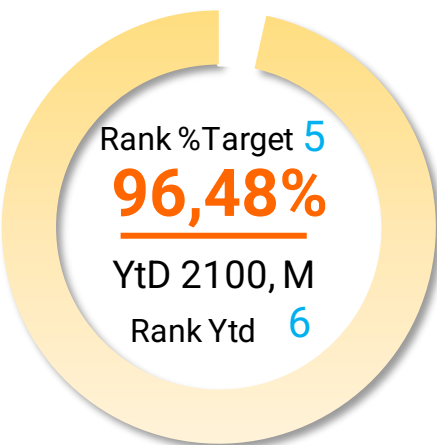


CASA

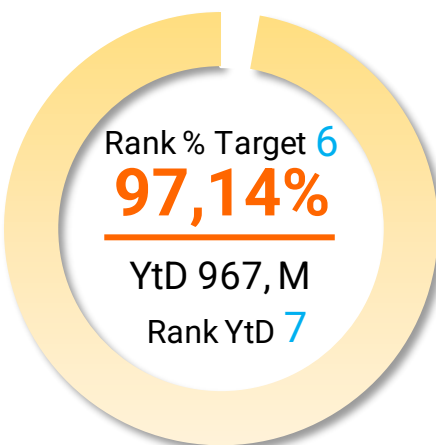


PEMBIAYAAN

PEMBIAYAAN RETAIL



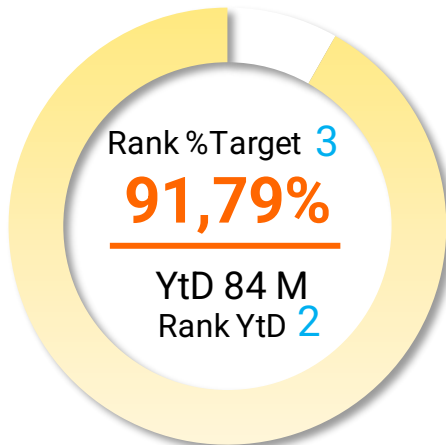
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PEMBIAYAAN SME



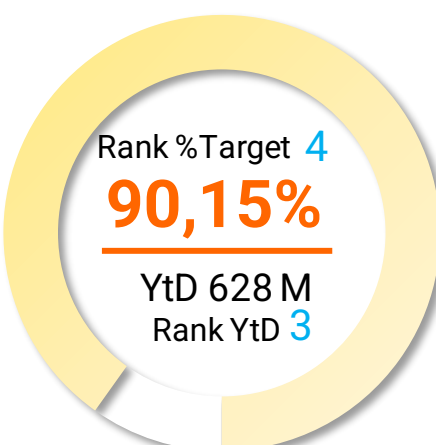
PEMBIAYAAN MBG



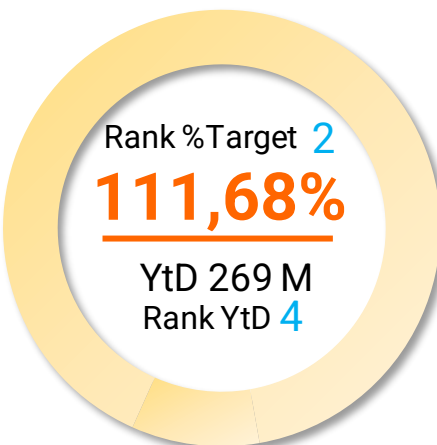
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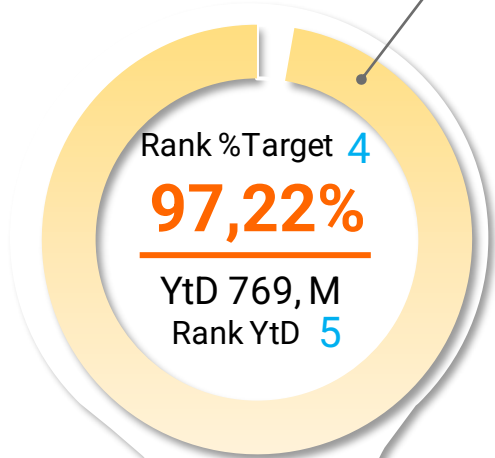
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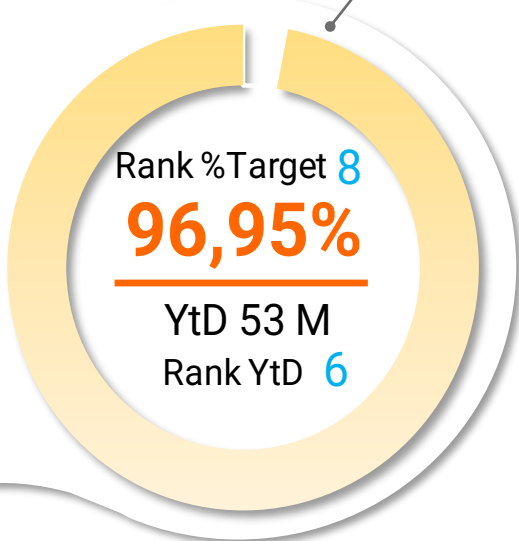
HIGHLIGHT KINERJA RO 2 MEDAN

PEMBIAYAAN CONSUMER (CFG)

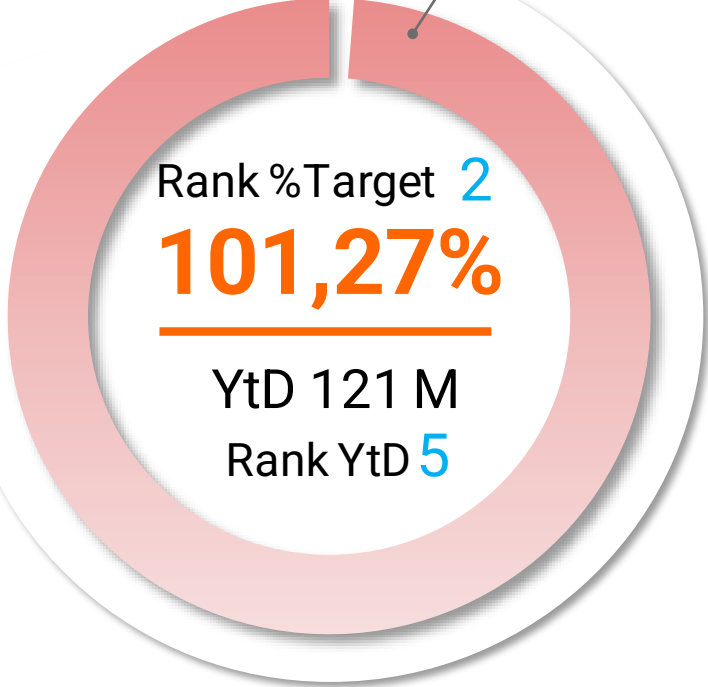
CFG - MITRAGUNA



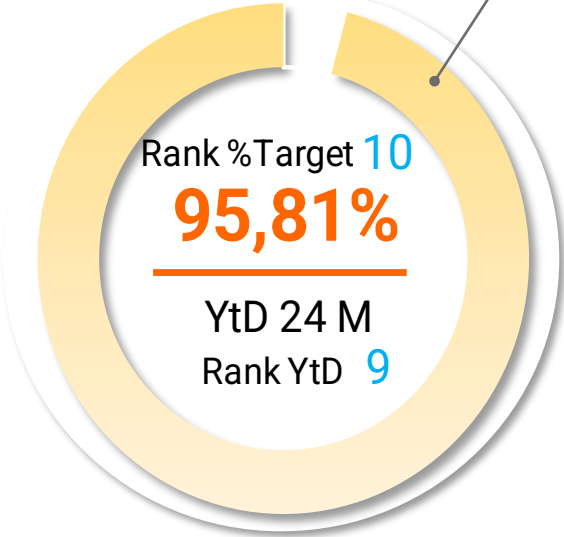
CFG - PENSIUN



CFG - OTO



CFG - GRIYA



KINERJA REGION



KINERJA DPK RO PER 20-Nov-2025

No	RO					Growth			Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	19.038	19.225	18.888	18.998	-40	-227	109	-0,21%	21.088	90,09%	-2.090	10	9	21.428	-2.430
2	RO II/ Medan	20.912	22.747	23.373	23.336	2.424	589	-37	11,59%	23.173	100,70%	163	3	2	23.565	-229
3	RO III/ Palembang	20.017	20.822	21.694	21.472	1.455	651	-221	7,27%	22.582	95,09%	-1.110	5	5	23.017	-1.545
4	RO IV/ Jakarta 1	110.022	138.413	133.911	134.785	24.762	-3.629	873	22,51%	114.469	117,75%	20.315	1	1	115.245	19.539
5	RO V/ Jakarta 2	49.486	48.326	52.861	53.211	3.725	4.885	351	7,53%	53.516	99,43%	-304	2	3	54.244	-1.033
6	RO VI/ Bandung	20.494	20.717	21.065	21.119	625	402	54	3,05%	23.409	90,22%	-2.290	7	8	23.960	-2.841
7	RO VII/ Semarang	25.381	26.080	25.521	25.594	213	-486	73	0,84%	28.106	91,06%	-2.512	8	7	28.582	-2.988
8	RO VIII/ Surabaya	30.784	32.144	31.726	31.700	917	-444	-26	2,98%	34.678	91,41%	-2.978	6	6	35.319	-3.619
9	RO IX/ Kalimantan	19.302	19.724	19.380	19.302	-0	-422	-78	0,00%	21.730	88,82%	-2.429	9	10	22.154	-2.852
10	RO X/ Makassar	12.017	13.571	13.548	13.546	1.529	-25	-2	12,73%	13.867	97,68%	-321	4	4	14.167	-622

KINERJA GIRO RO PER 20-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	2.040	2.085	2.049	2.320	280	235	271	13,72%	2.740	84,66%	-420	6	5	2.914	-594
2	RO II/ Medan	1.894	2.544	2.730	2.682	788	138	-48	41,59%	2.739	97,92%	-57	4	4	2.952	-270
3	RO III/ Palembang	1.759	2.107	3.189	3.009	1.250	901	-180	71,08%	2.683	112,12%	325	3	3	2.916	93
4	RO IV/ Jakarta 1	32.959	40.570	38.060	39.501	6.542	-1.069	1.441	19,85%	34.596	114,18%	4.906	1	2	35.010	4.491
5	RO V/ Jakarta 2	8.042	7.813	11.596	11.696	3.654	3.883	100	45,43%	9.752	119,93%	1.944	2	1	10.182	1.514
6	RO VI/ Bandung	2.464	2.843	2.873	2.912	448	70	39	18,17%	3.866	75,33%	-954	5	6	4.219	-1.306
7	RO VII/ Semarang	1.674	1.560	1.564	1.574	-100	14	10	-5,99%	2.673	58,89%	-1.099	10	10	2.924	-1.350
8	RO VIII/ Surabaya	2.806	2.893	2.908	2.861	55	-32	-47	1,96%	3.964	72,19%	-1.102	8	7	4.255	-1.393
9	RO IX/ Kalimantan	1.559	1.736	1.698	1.649	90	-87	-49	5,75%	2.481	66,46%	-832	7	8	2.712	-1.064
10	RO X/ Makassar	1.137	1.285	1.089	1.068	-69	-217	-21	-6,08%	1.671	63,89%	-604	9	9	1.806	-738

KINERJA TABUNGAN RO PER 20-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	13.828	14.508	14.202	14.240	411	-269	37	2,97%	15.129	94,12%	-889	8	4	15.284	-1.044
2	RO II/ Medan	12.343	13.296	13.457	13.406	1.062	109	-51	8,61%	13.678	98,01%	-272	1	1	13.838	-432
3	RO III/ Palembang	12.611	13.385	13.261	13.233	622	-152	-28	4,93%	14.201	93,18%	-968	6	6	14.391	-1.159
4	RO IV/ Jakarta 1	20.440	21.820	21.145	21.096	655	-724	-50	3,21%	23.057	91,49%	-1.961	5	7	23.371	-2.275
5	RO V/ Jakarta 2	16.473	17.020	16.760	16.739	267	-281	-21	1,62%	18.627	89,87%	-1.887	10	10	18.885	-2.145
6	RO VI/ Bandung	10.950	11.705	11.516	11.531	581	-174	16	5,31%	12.329	93,53%	-797	7	5	12.494	-962
7	RO VII/ Semarang	15.386	16.642	16.267	16.253	867	-390	-14	5,64%	16.971	95,77%	-718	2	2	17.160	-907
8	RO VIII/ Surabaya	18.627	19.824	19.377	19.381	754	-443	4	4,05%	21.186	91,48%	-1.805	4	8	21.492	-2.111
9	RO IX/ Kalimantan	11.487	11.866	11.808	11.803	316	-63	-5	2,75%	12.903	91,47%	-1.100	9	9	13.073	-1.270
10	RO X/ Makassar	8.388	9.013	9.225	9.223	835	210	-2	9,96%	9.636	95,71%	-414	3	3	9.786	-563

KINERJA DEPOSITO RO PER 20-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	3.169	2.631	2.637	2.438	-731	-193	-199	-23,07%	3.219	75,75%	-781	10	10	3.231	-793
2	RO II/ Medan	6.675	6.906	7.186	7.248	574	342	62	8,60%	6.756	107,29%	493	3	3	6.775	473
3	RO III/ Palembang	5.648	5.330	5.244	5.231	-417	-98	-13	-7,38%	5.698	91,81%	-467	8	8	5.710	-479
4	RO IV/ Jakarta 1	56.623	76.023	74.705	74.188	17.565	-1.836	-518	31,02%	56.817	130,57%	17.371	1	1	56.864	17.324
5	RO V/ Jakarta 2	24.971	23.493	24.504	24.776	-195	1.283	271	-0,78%	25.137	98,56%	-361	5	5	25.177	-401
6	RO VI/ Bandung	7.080	6.169	6.676	6.676	-404	507	-0	-5,71%	7.215	92,52%	-539	6	6	7.248	-572
7	RO VII/ Semarang	8.321	7.877	7.690	7.767	-554	-111	77	-6,66%	8.463	91,78%	-696	9	9	8.497	-730
8	RO VIII/ Surabaya	9.350	9.427	9.441	9.458	108	31	17	1,15%	9.528	99,26%	-71	4	4	9.572	-114
9	RO IX/ Kalimantan	6.256	6.122	5.874	5.850	-406	-272	-24	-6,49%	6.346	92,18%	-496	7	7	6.368	-518
10	RO X/ Makassar	2.492	3.273	3.234	3.255	763	-18	21	30,62%	2.559	127,20%	696	2	2	2.575	680

KINERJA CASA PER 20-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target	Posisi	GAP
1	RO I/ Aceh	15.869	16.594	16.252	16.560	691	-34	308	4,35%	17.869	92,67%	-1.310	9	5	18.197	-1.638
2	RO II/ Medan	14.238	15.841	16.187	16.088	1.850	247	-99	12,99%	16.417	97,99%	-330	4	3	16.790	-702
3	RO III/ Palembang	14.369	15.492	16.449	16.241	1.872	749	-208	13,03%	16.884	96,19%	-643	3	4	17.307	-1.066
4	RO IV/ Jakarta 1	53.399	62.390	59.206	60.597	7.198	-1.793	1.391	13,48%	57.653	105,11%	2.944	1	1	58.381	2.215
5	RO V/ Jakarta 2	24.515	24.833	28.356	28.436	3.921	3.602	79	15,99%	28.379	100,20%	57	2	2	29.067	-632
6	RO VI/ Bandung	13.415	14.548	14.389	14.444	1.029	-105	55	7,67%	16.195	89,19%	-1.751	5	8	16.712	-2.269
7	RO VII/ Semarang	17.060	18.203	17.831	17.827	767	-376	-4	4,50%	19.644	90,75%	-1.816	7	7	20.085	-2.257
8	RO VIII/ Surabaya	21.434	22.717	22.285	22.242	809	-474	-43	3,77%	25.150	88,44%	-2.907	6	9	25.747	-3.505
9	RO IX/ Kalimantan	13.046	13.602	13.506	13.452	406	-150	-54	3,11%	15.384	87,44%	-1.932	10	10	15.785	-2.334
10	RO X/ Makassar	9.524	10.298	10.314	10.290	766	-8	-24	8,04%	11.308	91,00%	-1.017	8	6	11.592	-1.301

KINERJA PEMBIAYAN RETAIL RO PER 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	21.991	23.563	23.551	1.561	-12	7,10%	24.672	95,46%	-1.121	8	8	24.944	-1.392
2	RO II/ Medan	16.720	18.645	18.820	2.100	175	12,56%	19.506	96,48%	-686	6	5	19.772	-952
3	RO III/ Palembang	23.276	25.287	25.418	2.142	131	9,20%	26.335	96,52%	-917	5	4	26.652	-1.234
4	RO IV/ Jakarta 1	26.533	29.424	29.616	3.083	192	11,62%	30.530	97,01%	-914	1	3	30.928	-1.312
5	RO V/ Jakarta 2	22.100	24.179	24.416	2.316	237	10,48%	25.803	94,62%	-1.388	4	9	26.170	-1.755
6	RO VI/ Bandung	15.442	17.194	17.347	1.905	153	12,34%	17.847	97,20%	-500	7	2	18.080	-733
7	RO VII/ Semarang	14.637	15.917	15.990	1.353	73	9,24%	17.032	93,89%	-1.041	10	10	17.293	-1.303
8	RO VIII/ Surabaya	25.055	27.324	27.489	2.434	166	9,72%	28.721	95,71%	-1.232	3	7	29.100	-1.611
9	RO IX/ Kalimantan	16.731	18.180	18.257	1.526	76	9,12%	19.000	96,09%	-743	9	6	19.254	-997
10	RO X/ Makassar	17.143	19.842	20.027	2.884	185	16,82%	20.085	99,71%	-57	2	1	20.344	-316

KINERJA CFG RO PER 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	12.099	13.253	13.283	1.184	30	9,78%	13.539	98,10%	-257	4	3	13.620	-338
2	RO II/ Medan	11.848	12.806	12.815	967	9	8,16%	13.192	97,14%	-378	7	6	13.259	-444
3	RO III/ Palembang	15.275	16.402	16.444	1.168	42	7,65%	16.803	97,86%	-359	5	4	16.886	-443
4	RO IV/ Jakarta 1	21.183	23.134	23.201	2.018	67	9,53%	23.514	98,67%	-313	1	2	23.667	-466
5	RO V/ Jakarta 2	18.317	19.763	19.798	1.481	35	8,09%	20.712	95,59%	-914	3	9	20.885	-1.086
6	RO VI/ Bandung	10.525	11.448	11.471	947	24	9,00%	11.801	97,21%	-330	8	5	11.879	-408
7	RO VII/ Semarang	8.860	9.441	9.448	588	7	6,64%	9.899	95,44%	-451	9	10	9.959	-511
8	RO VIII/ Surabaya	17.072	18.128	18.177	1.105	49	6,47%	18.771	96,84%	-594	6	7	18.876	-699
9	RO IX/ Kalimantan	9.056	9.553	9.573	517	20	5,70%	10.004	95,69%	-431	10	8	10.047	-474
10	RO X/ Makassar	13.189	14.829	14.893	1.705	65	12,93%	14.886	100,05%		8	1	14.980	-86

KINERJA CFG - MITRAGUNA 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	8.770	9.586	9.617	847	32	9,66%	9.794	98,19%	-177	3	3	9.826	-209
2	RO II/ Medan	7.892	8.645	8.661	769	16	9,75%	8.909	97,22%	-248	5	4	8.940	-280
3	RO III/ Palembang	8.300	9.126	9.159	858	33	10,34%	9.326	98,20%	-168	2	2	9.358	-200
4	RO IV/ Jakarta 1	5.937	6.684	6.707	770	22	12,96%	6.975	96,16%	-268	4	7	7.007	-300
5	RO V/ Jakarta 2	2.381	2.715	2.729	348	14	14,61%	3.218	84,80%	-489	10	10	3.244	-515
6	RO VI/ Bandung	4.002	4.434	4.449	447	15	11,16%	4.735	93,96%	-286	8	9	4.758	-309
7	RO VII/ Semarang	4.035	4.395	4.407	372	12	9,21%	4.664	94,49%	-257	9	8	4.683	-277
8	RO VIII/ Surabaya	6.353	7.040	7.096	743	56	11,69%	7.330	96,81%	-234	6	5	7.361	-265
9	RO IX/ Kalimantan	4.687	5.233	5.259	571	26	12,19%	5.460	96,32%	-201	7	6	5.484	-225
10	RO X/ Makassar	7.625	8.813	8.874	1.249	61	16,37%	8.827	100,53%		47	1	8.864	10

KINERJA CFG - PENSIUN 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.933	2.094	2.091	158	-3	8,20%	2.134	97,99%	-43	2	3	2.164	-73
2	RO II/ Medan	1.545	1.600	1.599	53	-2	3,46%	1.649	96,95%	-50	6	8	1.665	-66
3	RO III/ Palembang	1.907	1.978	1.979	71	1	3,75%	2.037	97,16%	-58	4	6	2.056	-77
4	RO IV/ Jakarta 1	440	458	459	19	1	4,40%	480	95,67%	-21	9	9	486	-27
5	RO V/ Jakarta 2	329	364	365	36	1	10,99%	370	98,47%	-6	8	2	377	-12
6	RO VI/ Bandung	782	839	841	59	2	7,55%	863	97,38%	-23	5	5	876	-35
7	RO VII/ Semarang	667	711	711	44	0	6,64%	733	96,99%	-22	7	7	743	-32
8	RO VIII/ Surabaya	3.688	3.785	3.778	90	-6	2,44%	3.867	97,70%	-89	3	4	3.894	-116
9	RO IX/ Kalimantan	1.703	1.695	1.688	-15	-7	-0,90%	1.793	94,11%	-106	10	10	1.807	-119
10	RO X/ Makassar	3.057	3.233	3.224	166	-9	5,44%	3.250	99,20%	-26	1	1	3.279	-55

KINERJA CFG - GRIYA 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	1.103	1.180	1.180	77	1	6,99%	1.221	96,62%	-41	8	8	1.233	-53
2	RO II/ Medan	1.954	1.984	1.978	24	-6	1,21%	2.064	95,81%	-86	9	10	2.075	-97
3	RO III/ Palembang	4.680	4.772	4.777	97	5	2,07%	4.885	97,80%	-108	7	6	4.905	-127
4	RO IV/ Jakarta 1	14.108	15.129	15.163	1.055	34	7,48%	15.115	100,32%	48	1	1	15.212	-48
5	RO V/ Jakarta 2	14.915	15.823	15.830	915	7	6,13%	16.178	97,85%	-348	2	5	16.299	-469
6	RO VI/ Bandung	5.339	5.723	5.732	393	9	7,37%	5.730	100,04%	2	3	2	5.767	-35
7	RO VII/ Semarang	3.744	3.877	3.873	129	-4	3,44%	3.955	97,93%	-82	5	4	3.975	-102
8	RO VIII/ Surabaya	6.450	6.576	6.573	123	-4	1,90%	6.752	97,34%	-179	6	7	6.781	-209
9	RO IX/ Kalimantan	2.300	2.165	2.165	-134	0	-5,84%	2.254	96,08%	-88	10	9	2.249	-84
10	RO X/ Makassar	2.241	2.431	2.439	199	9	8,87%	2.465	98,96%	-26	4	3	2.487	-47

KINERJA CFG - OTO 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank YtD	Rank %Targ	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP			Posisi	GAP
1	RO I/ Aceh	293	394	394	101	0	34,59%	390	101,11%	4	6	3	397	-3
2	RO II/ Medan	457	577	577	121	0	26,41%	570	101,27%	7	5	2	579	-1
3	RO III/ Palembang	387	526	529	142	3	36,59%	555	95,30%	-26	4	4	567	-39
4	RO IV/ Jakarta 1	698	862	872	174	9	24,96%	944	92,30%	-73	2	8	963	-91
5	RO V/ Jakarta 2	692	861	875	182	13	26,37%	945	92,50%	-71	1	7	964	-90
6	RO VI/ Bandung	401	451	449	48	-2	11,94%	473	95,08%	-23	9	5	478	-29
7	RO VII/ Semarang	414	458	458	43	-1	10,45%	548	83,48%	-91	10	10	558	-101
8	RO VIII/ Surabaya	580	727	730	149	3	25,69%	821	88,87%	-91	3	9	839	-109
9	RO IX/ Kalimantan	366	460	461	95	1	25,92%	498	92,73%	-36	7	6	508	-46
10	RO X/ Makassar	265	352	356	91	5	34,36%	344	103,69%	13	8	1	350	7

KINERJA PWG 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	741	1.392	1.473	732	81	98,81%	1.489	98,90%	-16	7	3	1.581	-108
2	RO II/ Medan	1.161	1.976	2.058	897	83	77,27%	2.107	97,71%	-48	3	4	2.222	-163
3	RO III/ Palembang	1.184	1.855	1.975	791	120	66,75%	2.154	91,70%	-179	6	6	2.270	-295
4	RO IV/ Jakarta 1	1.292	2.005	2.144	852	138	65,90%	2.537	84,49%	-394	5	9	2.692	-548
5	RO V/ Jakarta 2	923	1.470	1.567	644	98	69,71%	1.897	82,62%	-330	9	10	2.019	-452
6	RO VI/ Bandung	1.332	2.105	2.218	887	114	66,59%	2.217	100,05%	1	4	2	2.320	-102
7	RO VII/ Semarang	978	1.582	1.663	685	81	70,08%	1.900	87,55%	-237	8	8	2.012	-348
8	RO VIII/ Surabaya	2.120	3.189	3.376	1.256	187	59,22%	3.534	95,52%	-158	1	5	3.693	-318
9	RO IX/ Kalimantan	1.142	1.641	1.718	576	77	50,41%	1.899	90,48%	-181	10	7	1.988	-270
10	RO X/ Makassar	1.952	2.996	3.125	1.174	129	60,13%	2.878	108,57%	247	2	1	2.977	148

KINERJA PWG - GADAI 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	243	447	473	230	26	94,50%	382	123,67%	91	6	1	392	81
2	RO II/ Medan	557	796	826	269	30	48,34%	739	111,68%	86	4	2	752	73
3	RO III/ Palembang	497	679	706	208	27	41,91%	703	100,36%	3	8	9	718	-12
4	RO IV/ Jakarta 1	477	646	673	197	27	41,24%	671	100,36%	2	9	10	685	-11
5	RO V/ Jakarta 2	381	537	556	175	19	46,08%	508	109,48%	48	10	4	517	39
6	RO VI/ Bandung	648	911	938	290	26	44,75%	894	104,87%	44	3	7	912	26
7	RO VII/ Semarang	398	602	623	224	20	56,40%	583	106,80%	40	7	5	596	27
8	RO VIII/ Surabaya	1.149	1.634	1.685	536	51	46,66%	1.621	103,96%	64	2	8	1.654	31
9	RO IX/ Kalimantan	593	803	825	232	22	39,15%	783	105,39%	42	5	6	796	29
10	RO X/ Makassar	1.480	2.051	2.094	614	43	41,49%	1.880	111,39%	214	1	3	1.908	186

KINERJA PWG CILEM 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	498	945	1.000	502	55	100,92%	1.107	90,34%	-107	7	3	1.189	-188
2	RO II/ Medan	605	1.180	1.233	628	53	103,90%	1.367	90,15%	-135	3	4	1.469	-237
3	RO III/ Palembang	687	1.176	1.269	582	93	84,73%	1.451	87,51%	-181	5	6	1.553	-283
4	RO IV/ Jakarta 1	815	1.359	1.470	655	111	80,32%	1.866	78,78%	-396	2	9	2.007	-537
5	RO V/ Jakarta 2	543	932	1.011	468	78	86,28%	1.389	72,79%	-378	8	10	1.502	-491
6	RO VI/ Bandung	684	1.193	1.281	597	87	87,29%	1.323	96,79%	-42	4	2	1.409	-128
7	RO VII/ Semarang	580	980	1.041	461	61	79,48%	1.317	79,02%	-276	9	8	1.416	-375
8	RO VIII/ Surabaya	971	1.554	1.691	719	136	74,08%	1.913	88,37%	-223	1	5	2.040	-349
9	RO IX/ Kalimantan	549	838	893	344	55	62,58%	1.116	80,01%	-223	10	7	1.192	-299
10	RO X/ Makassar	472	945	1.031	560	87	118,57%	999	103,27%	33	6	1	1.069	-38

KINERJA SME RO 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	2.585	2.516	2.362	-224	-155	-8,65%	2.689	87,83%	-327	10	9	2.712	-350
2	RO II/ Medan	1.401	1.466	1.553	152	87	10,89%	1.599	97,14%	-46	7	7	1.649	-96
3	RO III/ Palembang	2.436	2.492	2.460	24	-31	0,98%	2.673	92,02%	-213	8	8	2.726	-266
4	RO IV/ Jakarta 1	2.158	2.454	2.439	281	-15	13,03%	2.415	101,00%	24	2	2	2.472	-33
5	RO V/ Jakarta 2	1.590	1.709	1.815	225	106	14,13%	1.825	99,45%	-10	3	5	1.877	-62
6	RO VI/ Bandung	1.687	1.886	1.905	217	18	12,89%	1.827	104,24%	78	4	1	1.858	46
7	RO VII/ Semarang	1.820	2.016	1.999	179	-17	9,85%	2.008	99,56%	-9	5	4	2.050	-51
8	RO VIII/ Surabaya	2.055	2.309	2.233	178	-76	8,66%	2.291	97,48%	-58	6	6	2.344	-110
9	RO IX/ Kalimantan	5.131	5.565	5.544	412	-22	8,03%	5.512	100,57%	31	1	3	5.597	-54
10	RO X/ Makassar	769	774	763	-6	-10	-0,81%	915	83,41%	-152	9	10	947	-184

KINERJA MBG 20-Nov-2025

No	RO	Posisi			Growth		Growth (%)	Target			Rank	Rank	Target Full Year	
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Targ	Posisi	GAP
1	RO I/ Aceh	6.566	6.402	6.434	-132	32	-2,01%	6.954	92,52%	-520	9	2	7.031	-597
2	RO II/ Medan	2.310	2.397	2.394	84	-3	3,61%	2.608	91,79%	-214	2	3	2.643	-249
3	RO III/ Palembang	4.380	4.538	4.539	159	1	3,64%	4.705	96,47%	-166	1	1	4.769	-230
4	RO IV/ Jakarta 1	1.900	1.830	1.832	-68	2	-3,59%	2.064	88,77%	-232	6	8	2.096	-264
5	RO V/ Jakarta 2	1.269	1.237	1.235	-34	-2	-2,69%	1.370	90,19%	-134	5	4	1.389	-154
6	RO VI/ Bandung	1.898	1.755	1.753	-146	-3	-7,67%	2.002	87,54%	-249	10	10	2.022	-270
7	RO VII/ Semarang	2.980	2.878	2.880	-100	3	-3,34%	3.225	89,32%	-345	7	7	3.273	-393
8	RO VIII/ Surabaya	3.807	3.698	3.703	-104	5	-2,73%	4.125	89,78%	-422	8	5	4.187	-484
9	RO IX/ Kalimantan	1.401	1.421	1.422	21	1	1,51%	1.585	89,74%	-163	3	6	1.621	-199
10	RO X/ Makassar	1.233	1.244	1.245	12	1	0,98%	1.406	88,60%	-160	4	9	1.439	-194

KINERJA AREA



KINERJA DPK AREA PER 20-Nov-2025

No	AREA					Growth			Growth (%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.470	7.636	7.445	7.454	-15	-182	9	-0,20%				34	
2	Area Lhokseumawe	8.074	7.797	7.715	7.778	-297	-19	62	-3,68%				42	
3	Area Meulaboh	3.494	3.791	3.728	3.766	272	-26	38	7,78%				21	
4	Area Batam	2.849	3.107	3.246	3.227	378	120	-19	13,27%				16	
5	Area Medan Kota	5.356	5.813	6.298	6.317	961	504	19	17,94%				7	
6	Area Medan Raya	2.641	2.857	2.883	2.892	252	35	9	9,53%				23	
7	Area Pekanbaru	7.557	8.327	8.319	8.283	726	-43	-36	9,61%				9	
8	Area Pematangsiantar	2.510	2.643	2.627	2.617	107	-26	-10	4,27%				30	
9	Area Bandar Lampung	3.931	4.135	4.155	4.120	189	-15	-35	4,81%				26	
10	Area Bengkulu	2.130	2.532	2.602	2.511	380	-22	-91	17,84%				15	
11	Area Jambi	2.705	3.325	3.009	3.000	296	-325	-9	10,94%				19	
12	Area Padang	3.909	4.106	4.227	4.180	270	73	-47	6,91%				22	
13	Area Palembang	7.341	6.723	7.701	7.661	320	939	-40	4,36%				17	
14	Area Banten	10.556	11.511	11.830	11.822	1.265	311	-9	11,99%				6	
15	Area Bekasi	8.947	10.599	9.653	9.617	670	-981	-36	7,49%				10	
16	Area Jakarta Kebon Jeruk	7.374	9.308	8.758	8.882	1.509	-426	124	20,46%				5	
17	Area Jakarta Kelapa Gadin	11.820	15.241	15.931	15.912	4.093	671	-19	34,62%				2	
18	Area Jakarta Rawamangun	10.100	10.144	10.088	10.075	-24	-68	-13	-0,24%				35	
19	Area Jakarta Thamrin	61.226	81.611	77.650	78.476	17.250	-3.136	826	28,17%				1	
20	Area Bogor	8.049	7.519	7.629	7.759	-290	240	129	-3,61%				41	
21	Area Depok	7.500	6.630	6.873	6.863	-637	233	-10	-8,49%				45	
22	Area Jakarta Fatmawati	11.619	12.040	13.458	13.891	2.272	1.851	433	19,55%				4	
23	Area Jakarta Pondok Indah	8.481	8.421	8.649	8.649	168	228	-0	1,98%				27	
24	Area Jakarta Saharjo	7.675	7.731	10.733	10.519	2.844	2.788	-214	37,06%				3	
25	Area Tangerang Selatan	6.162	5.985	5.518	5.531	-631	-454	13	-10,24%				44	
26	Area Bandung Kota	9.788	9.712	9.696	9.782	-6	70	86	-0,06%				32	
27	Area Bandung Raya	5.837	5.968	6.267	6.251	414	283	-16	7,10%				13	
28	Area Cirebon	4.870	5.037	5.101	5.086	216	49	-15	4,44%				25	
29	Area Purwokerto	3.175	3.420	3.404	3.421	246	1	17	7,75%				24	
30	Area Semarang Kota	7.056	7.112	6.953	6.950	-107	-162	-3	-1,51%				38	
31	Area Pekalongan	3.560	3.548	3.223	3.247	-313	-301	24	-8,79%				43	
32	Area Solo	4.925	5.001	4.958	5.010	85	9	52	1,73%				31	
33	Area Yogyakarta	6.665	6.999	6.983	6.966	301	-33	-17	4,52%				18	
34	Area Denpasar	3.788	4.202	4.089	4.070	282	-132	-19	7,44%				20	
35	Area Jember	2.822	2.761	2.821	2.813	-9	52	-7	-0,32%				33	
36	Area Kediri	4.155	4.103	4.031	4.030	-125	-73	-2	-3,02%				39	
37	Area Malang	4.575	5.141	5.075	5.082	506	-60	6	11,06%				11	
38	Area Surabaya Kota	7.814	7.924	7.638	7.675	-139	-249	37	-1,78%				40	
39	Area Surabaya Raya	7.629	8.013	8.072	8.031	402	18	-41	5,27%				14	
40	Area Balikpapan	8.442	8.497	8.624	8.565	123	68	-58	1,45%				29	
41	Area Banjarmasin	7.270	7.345	7.265	7.241	-29	-104	-24	-0,40%				36	
42	Area Pontianak	3.590	3.882	3.492	3.496	-94	-387	4	-2,61%				37	
43	Area Makassar	6.449	7.229	7.338	7.340	891	111	2	13,82%				8	
44	Area Manado	2.345	2.938	2.819	2.826	481	-112	7	20,53%				12	
45	Area Palu	3.223	3.405	3.390	3.380	157	-25	-11	4,86%				28	

KINERJA GIRO AREA PER 20-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.186	1.177	1.142	1.149	-36	-27	8	-3,05%				39	
2	Area Lhokseumawe	528	504	514	760	232	256	246	43,89%				13	
3	Area Meulaboh	326	404	394	410	84	6	17	25,79%				19	
4	Area Batam	238	241	449	443	205	201	-7	85,87%				15	
5	Area Medan Kota	315	600	722	700	385	101	-22	122,32%				8	
6	Area Medan Raya	156	133	156	154	-2	21	-3	-1,49%				31	
7	Area Pekanbaru	1.111	1.511	1.347	1.333	222	-179	-15	19,94%				14	
8	Area Pematangsiantar	74	59	55	53	-21	-6	-2	-28,82%				35	
9	Area Bandar Lampung	474	436	486	454	-20	18	-31	-4,17%				34	
10	Area Bengkulu	144	261	241	145	1	-117	-96	0,42%				30	
11	Area Jambi	173	193	179	181	9	-12	2	5,09%				27	
12	Area Padang	270	285	323	286	16	0	-38	5,86%				26	
13	Area Palembang	698	932	1.960	1.943	1.245	1.011	-17	178,23%				4	
14	Area Banten	2.097	3.664	3.612	3.612	1.515	-52	0	72,28%				3	
15	Area Bekasi	834	808	848	840	6	32	-8	0,68%				29	
16	Area Jakarta Kebon Jeruk	636	1.900	1.647	1.776	1.140	-123	129	179,13%				5	
17	Area Jakarta Kelapa Gadin	576	485	827	815	238	329	-12	41,35%				12	
18	Area Jakarta Rawamangun	2.444	2.674	2.795	2.785	341	111	-10	13,94%				9	
19	Area Jakarta Thamrin	26.371	31.038	28.331	29.673	3.302	-1.365	1.342	12,52%				1	
20	Area Bogor	684	672	734	725	41	52	-9	5,92%				25	
21	Area Depok	721	669	1.013	998	277	328	-16	38,48%				11	
22	Area Jakarta Fatmawati	2.301	2.801	2.948	3.305	1.005	504	358	43,67%				6	
23	Area Jakarta Pondok Indah	957	841	843	832	-125	-9	-11	-13,09%				44	
24	Area Jakarta Saharjo	2.794	1.821	5.263	4.943	2.150	3.122	-319	76,94%				2	
25	Area Tangerang Selatan	586	1.008	796	893	307	-115	97	52,38%				10	
26	Area Bandung Kota	1.112	1.682	1.469	1.530	418	-152	61	37,62%				7	
27	Area Bandung Raya	810	685	876	862	53	178	-13	6,52%				22	
28	Area Cirebon	543	476	529	520	-23	44	-9	-4,27%				36	
29	Area Purwokerto	215	154	170	188	-27	34	19	-12,52%				37	
30	Area Semarang Kota	684	514	515	509	-175	-5	-7	-25,61%				45	
31	Area Pekalongan	200	198	177	195	-5	-4	18	-2,54%				32	
32	Area Solo	221	228	236	230	9	2	-6	3,87%				28	
33	Area Yogyakarta	355	467	467	453	98	-14	-14	27,73%				18	
34	Area Denpasar	281	356	254	240	-41	-116	-13	-14,52%				40	
35	Area Jember	67	109	110	109	42	0	-1	61,71%				24	
36	Area Kediri	248	205	165	135	-113	-70	-30	-45,46%				43	
37	Area Malang	232	339	339	334	103	-5	-5	44,36%				17	
38	Area Surabaya Kota	947	935	972	1.026	79	91	54	8,30%				20	
39	Area Surabaya Raya	1.031	948	1.068	1.016	-15	69	-52	-1,41%				33	
40	Area Balikpapan	580	712	673	647	67	-65	-26	11,55%				21	
41	Area Banjarmasin	548	580	614	600	53	20	-13	9,61%				23	
42	Area Pontianak	431	443	411	401	-30	-42	-10	-6,95%				38	
43	Area Makassar	474	439	399	388	-86	-52	-11	-18,21%				41	
44	Area Manado	244	501	360	356	112	-145	-4	45,76%				16	
45	Area Palu	418	345	330	324	-94	-21	-6	-22,57%				42	

KINERJA TABUNGAN AREA PER 20-Nov-2025

No	AREA					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	5.097	5.392	5.252	5.254	156	-138	1	3,07%				17	
2	Area Lhokseumawe	5.942	6.105	6.002	6.017	74	-88	15	1,25%				35	
3	Area Meulaboh	2.789	3.012	2.948	2.969	180	-43	21	6,46%				11	
4	Area Batam	1.733	1.859	1.834	1.828	95	-31	-6	5,46%				32	
5	Area Medan Kota	2.242	2.422	2.414	2.404	162	-18	-9	7,24%				14	
6	Area Medan Raya	1.804	1.929	1.933	1.926	122	-3	-7	6,78%				27	
7	Area Pekanbaru	4.778	5.118	5.329	5.308	530	190	-21	11,09%				2	
8	Area Pematangsiantar	1.787	1.968	1.948	1.940	153	-28	-8	8,57%				19	
9	Area Bandar Lampung	2.833	2.948	2.929	2.925	93	-23	-3	3,28%				34	
10	Area Bengkulu	1.512	1.568	1.565	1.571	59	3	6	3,92%				38	
11	Area Jambi	1.922	2.213	2.123	2.111	189	-103	-12	9,84%				10	
12	Area Padang	2.662	2.788	2.791	2.783	121	-5	-8	4,56%				28	
13	Area Palembang	3.683	3.867	3.853	3.843	160	-25	-10	4,34%				15	
14	Area Banten	4.051	4.065	3.949	3.933	-118	-132	-16	-2,91%				45	
15	Area Bekasi	4.951	5.276	5.089	5.071	120	-205	-18	2,42%				29	
16	Area Jakarta Kebon Jeruk	2.340	2.616	2.537	2.533	194	-83	-4	8,28%				9	
17	Area Jakarta Kelapa Gading	1.993	2.236	2.202	2.196	203	-40	-6	10,17%				6	
18	Area Jakarta Rawamangun	3.266	3.600	3.424	3.430	164	-170	6	5,01%				13	
19	Area Jakarta Thamrin	3.839	4.028	3.944	3.933	94	-95	-12	2,44%				33	
20	Area Bogor	4.124	4.318	4.280	4.281	157	-37	1	3,82%				16	
21	Area Depok	3.364	3.412	3.370	3.348	-15	-63	-22	-0,46%				42	
22	Area Jakarta Fatmawati	2.449	2.426	2.387	2.382	-67	-44	-5	-2,73%				43	
23	Area Jakarta Pondok Indah	2.483	2.666	2.612	2.625	141	-41	13	5,70%				23	
24	Area Jakarta Saharjo	1.724	1.791	1.748	1.740	15	-51	-8	0,90%				41	
25	Area Tangerang Selatan	2.328	2.407	2.362	2.363	35	-44	1	1,49%				40	
26	Area Bandung Kota	4.312	4.810	4.686	4.712	400	-98	26	9,28%				3	
27	Area Bandung Raya	3.375	3.535	3.487	3.485	110	-50	-2	3,27%				31	
28	Area Cirebon	3.264	3.361	3.343	3.334	70	-26	-8	2,16%				36	
29	Area Purwokerto	2.153	2.434	2.445	2.441	287	7	-4	13,35%				4	
30	Area Semarang Kota	3.815	4.022	3.952	3.955	140	-67	3	3,66%				25	
31	Area Pekalongan	2.059	2.467	2.199	2.199	140	-268	0	6,80%				24	
32	Area Solo	3.209	3.413	3.373	3.362	154	-51	-11	4,79%				18	
33	Area Yogyakarta	4.150	4.306	4.298	4.296	146	-10	-2	3,53%				21	
34	Area Denpasar	2.751	2.981	2.952	2.948	197	-33	-4	7,16%				8	
35	Area Jember	1.982	2.101	2.164	2.156	174	55	-8	8,78%				12	
36	Area Kediri	2.848	2.924	2.915	2.915	67	-9	-0	2,34%				37	
37	Area Malang	2.849	3.044	3.038	3.059	211	15	21	7,39%				5	
38	Area Surabaya Kota	3.584	3.732	3.506	3.490	-94	-242	-16	-2,63%				44	
39	Area Surabaya Raya	4.613	5.041	4.802	4.813	200	-228	11	4,33%				7	
40	Area Balikpapan	4.745	4.915	4.874	4.862	117	-54	-12	2,46%				30	
41	Area Banjarmasin	4.620	4.773	4.782	4.772	152	-1	-11	3,28%				20	
42	Area Pontianak	2.122	2.178	2.152	2.170	48	-8	18	2,24%				39	
43	Area Makassar	4.397	4.890	4.968	4.959	563	70	-9	12,80%				1	
44	Area Manado	1.697	1.712	1.832	1.842	145	131	11	8,53%				22	
45	Area Palu	2.293	2.412	2.425	2.421	128	9	-4	5,57%				26	

KINERJA DEPOSITO AREA PER 20-Nov-2025

No	RO					Growth			Growth	Target			Rank	Rank
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.187	1.068	1.051	1.051	-136	-17	1	-11,42%				35	
2	Area Lhokseumawe	1.604	1.188	1.200	1.001	-603	-187	-199	-37,61%				41	
3	Area Meulaboh	379	375	386	386	8	11	-0	1,98%				24	
4	Area Batam	878	1.007	962	957	79	-50	-6	8,98%				22	
5	Area Medan Kota	2.799	2.791	3.162	3.212	413	421	50	14,77%				7	
6	Area Medan Raya	681	795	794	813	131	18	18	19,30%				17	
7	Area Pekanbaru	1.668	1.698	1.643	1.643	-25	-55	-0	-1,52%				27	
8	Area Pematangsiantar	649	616	625	624	-25	9	-0	-3,78%				26	
9	Area Bandar Lampung	625	752	741	741	116	-11	0	18,59%				20	
10	Area Bengkulu	475	703	796	795	320	92	-1	67,48%				8	
11	Area Jambi	610	918	707	708	98	-210	1	16,05%				21	
12	Area Padang	978	1.033	1.112	1.111	133	78	-1	13,60%				16	
13	Area Palembang	2.960	1.923	1.888	1.876	-1.084	-48	-12	-36,63%				45	
14	Area Banten	4.408	3.782	4.269	4.276	-132	495	7	-3,00%				34	
15	Area Bekasi	3.162	4.515	3.716	3.707	544	-808	-9	17,22%				5	
16	Area Jakarta Kebon Jeruk	4.398	4.792	4.574	4.573	175	-220	-1	3,98%				13	
17	Area Jakarta Kelapa Gading	9.250	12.520	12.902	12.902	3.652	382	-1	39,48%				2	
18	Area Jakarta Rawamangun	4.389	3.870	3.869	3.860	-529	-9	-9	-12,05%				40	
19	Area Jakarta Thamrin	31.015	46.545	45.375	44.870	13.854	-1.675	-505	44,67%				1	
20	Area Bogor	3.241	2.528	2.616	2.753	-488	225	137	-15,07%				39	
21	Area Depok	3.415	2.549	2.490	2.517	-899	-32	27	-26,32%				43	
22	Area Jakarta Fatmawati	6.870	6.813	8.123	8.203	1.334	1.390	80	19,42%				3	
23	Area Jakarta Pondok Indah	5.041	4.914	5.194	5.192	152	278	-2	3,01%				15	
24	Area Jakarta Saharjo	3.157	4.119	3.722	3.836	679	-283	114	21,52%				4	
25	Area Tangerang Selatan	3.248	2.570	2.360	2.275	-973	-296	-86	-29,95%				44	
26	Area Bandung Kota	4.364	3.221	3.542	3.540	-824	319	-2	-18,89%				42	
27	Area Bandung Raya	1.652	1.748	1.904	1.904	251	156	-0	15,20%				9	
28	Area Cirebon	1.063	1.200	1.230	1.232	169	32	2	15,91%				14	
29	Area Purwokerto	807	832	789	792	-15	-40	3	-1,80%				25	
30	Area Semarang Kota	2.557	2.575	2.485	2.486	-71	-89	1	-2,79%				29	
31	Area Pekalongan	1.301	883	847	853	-448	-30	6	-34,42%				38	
32	Area Solo	1.495	1.360	1.349	1.418	-77	58	69	-5,14%				30	
33	Area Yogyakarta	2.161	2.226	2.219	2.218	56	-9	-1	2,61%				23	
34	Area Denpasar	756	865	884	882	126	17	-2	16,62%				18	
35	Area Jember	773	551	546	548	-225	-2	2	-29,05%				36	
36	Area Kediri	1.059	974	952	980	-79	6	28	-7,50%				31	
37	Area Malang	1.495	1.758	1.698	1.688	193	-70	-10	12,89%				12	
38	Area Surabaya Kota	3.282	3.256	3.159	3.159	-123	-98	-1	-3,76%				33	
39	Area Surabaya Raya	1.985	2.023	2.202	2.201	217	178	-1	10,93%				11	
40	Area Balikpapan	3.117	2.869	3.077	3.056	-61	187	-20	-1,96%				28	
41	Area Banjarmasin	2.102	1.991	1.869	1.868	-234	-123	-0	-11,11%				37	
42	Area Pontianak	1.037	1.261	928	925	-111	-336	-3	-10,74%				32	
43	Area Makassar	1.578	1.900	1.971	1.993	415	93	22	26,29%				6	
44	Area Manado	403	726	628	628	225	-98	0	55,73%				10	
45	Area Palu	511	648	635	634	123	-13	-1	24,15%				19	

KINERJA CASA PER 20-Nov-2025

No	RO					Growth			Growth	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	19-Nov-25	20-Nov-25	YtD	MtD	DtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	6.283	6.568	6.394	6.403	120	-166	9	1,91%				35	
2	Area Lhokseumawe	6.471	6.609	6.516	6.777	306	168	261	4,73%				15	
3	Area Meulaboh	3.115	3.416	3.342	3.380	264	-36	38	8,48%				17	
4	Area Batam	1.971	2.101	2.283	2.271	299	170	-13	15,18%				16	
5	Area Medan Kota	2.557	3.022	3.136	3.105	548	83	-31	21,41%				9	
6	Area Medan Raya	1.959	2.062	2.089	2.080	120	17	-9	6,13%				36	
7	Area Pekanbaru	5.889	6.629	6.677	6.641	751	12	-36	12,76%				8	
8	Area Pematangsiantar	1.861	2.027	2.003	1.993	132	-35	-10	7,08%				33	
9	Area Bandar Lampung	3.306	3.384	3.414	3.379	73	-4	-35	2,21%				37	
10	Area Bengkulu	1.656	1.829	1.806	1.716	60	-114	-90	3,61%				38	
11	Area Jambi	2.094	2.407	2.302	2.292	198	-115	-10	9,45%				25	
12	Area Padang	2.931	3.073	3.114	3.069	137	-5	-46	4,68%				31	
13	Area Palembang	4.381	4.799	5.813	5.786	1.404	986	-27	32,05%				3	
14	Area Banten	6.148	7.729	7.561	7.545	1.398	-184	-16	22,73%				4	
15	Area Bekasi	5.785	6.084	5.937	5.911	126	-173	-27	2,17%				34	
16	Area Jakarta Kebon Jeruk	2.976	4.516	4.184	4.310	1.334	-206	125	44,81%				5	
17	Area Jakarta Kelapa Gadin	2.570	2.721	3.029	3.011	441	290	-18	17,16%				12	
18	Area Jakarta Rawamangun	5.710	6.274	6.219	6.215	504	-59	-4	8,83%				10	
19	Area Jakarta Thamrin	30.210	35.066	32.275	33.606	3.396	-1.461	1.330	11,24%				1	
20	Area Bogor	4.808	4.991	5.014	5.006	198	15	-8	4,12%				24	
21	Area Depok	4.084	4.081	4.384	4.346	262	265	-38	6,41%				18	
22	Area Jakarta Fatmawati	4.750	5.228	5.335	5.688	938	460	353	19,75%				6	
23	Area Jakarta Pondok Indah	3.441	3.507	3.455	3.457	16	-50	2	0,47%				42	
24	Area Jakarta Saharjo	4.518	3.612	7.011	6.683	2.165	3.071	-328	47,92%				2	
25	Area Tangerang Selatan	2.914	3.415	3.158	3.256	342	-158	98	11,73%				13	
26	Area Bandung Kota	5.424	6.492	6.155	6.242	819	-249	87	15,09%				7	
27	Area Bandung Raya	4.184	4.220	4.363	4.347	163	128	-16	3,90%				28	
28	Area Cirebon	3.807	3.837	3.871	3.854	47	17	-17	1,24%				39	
29	Area Purwokerto	2.368	2.587	2.615	2.629	260	41	14	11,00%				19	
30	Area Semarang Kota	4.499	4.536	4.468	4.464	-35	-73	-4	-0,79%				44	
31	Area Pekalongan	2.259	2.665	2.376	2.394	135	-271	18	5,98%				32	
32	Area Solo	3.430	3.641	3.609	3.592	162	-49	-17	4,73%				29	
33	Area Yogyakarta	4.504	4.773	4.764	4.749	245	-24	-15	5,43%				21	
34	Area Denpasar	3.032	3.337	3.205	3.188	156	-149	-17	5,15%				30	
35	Area Jember	2.049	2.210	2.274	2.265	216	55	-9	10,52%				22	
36	Area Kediri	3.096	3.129	3.080	3.050	-46	-79	-30	-1,49%				45	
37	Area Malang	3.080	3.384	3.377	3.394	313	10	17	10,17%				14	
38	Area Surabaya Kota	4.532	4.668	4.478	4.516	-16	-152	38	-0,35%				43	
39	Area Surabaya Raya	5.644	5.989	5.870	5.830	185	-160	-41	3,28%				26	
40	Area Balikpapan	5.325	5.627	5.547	5.509	184	-118	-38	3,45%				27	
41	Area Banjarmasin	5.168	5.353	5.396	5.372	204	19	-24	3,95%				23	
42	Area Pontianak	2.553	2.621	2.563	2.571	18	-51	7	0,69%				41	
43	Area Makassar	4.871	5.329	5.367	5.347	476	18	-20	9,78%				11	
44	Area Manado	1.942	2.212	2.192	2.198	257	-14	6	13,21%				20	
45	Area Palu	2.712	2.757	2.755	2.745	33	-12	-10	1,23%				40	

KINERJA PEMBIAYAN RETAIL AREA PER 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	7.212	7.715	7.703	490	-12	6,80%	8.252	93,34%	-549	18	37
2	Area Lhokseumawe	8.448	9.008	8.976	527	-32	6,24%	9.710	92,44%	-735	15	40
3	Area Meulaboh	6.330	6.840	6.873	543	33	8,57%	7.132	96,36%	-260	12	15
4	Area Batam	2.397	2.706	2.705	308	-0	12,86%	2.883	93,83%	-178	39	33
5	Area Medan Kota	2.545	2.950	2.979	434	28	17,04%	3.102	96,01%	-124	24	16
6	Area Medan Raya	2.640	2.967	2.989	349	22	13,22%	3.116	95,92%	-127	33	17
7	Area Pekanbaru	5.991	6.546	6.657	665	110	11,10%	6.987	95,27%	-331	6	22
8	Area Pematangsiantar	3.146	3.475	3.490	344	15	10,93%	3.647	95,70%	-157	34	19
9	Area Bandar Lampung	4.153	4.528	4.551	398	23	9,58%	4.869	93,47%	-318	28	34
10	Area Bengkulu	3.643	4.099	4.123	480	24	13,19%	4.168	98,94%	-44	21	4
11	Area Jambi	4.260	4.551	4.569	309	19	7,25%	4.789	95,41%	-220	38	21
12	Area Padang	4.496	4.879	4.900	404	22	8,99%	5.115	95,81%	-215	27	18
13	Area Palembang	6.724	7.230	7.274	551	44	8,19%	7.669	94,85%	-395	11	26
14	Area Banten	5.229	5.873	5.913	684	40	13,09%	6.040	97,89%	-128	5	8
15	Area Bekasi	5.457	6.016	6.015	558	-2	10,23%	6.192	97,13%	-178	9	10
16	Area Jakarta Kebon Jeru	3.887	4.363	4.377	490	14	12,60%	4.527	96,69%	-150	19	11
17	Area Jakarta Kelapa Gac	3.487	3.881	3.917	429	35	12,31%	4.024	97,33%	-107	25	9
18	Area Jakarta Rawamang	4.093	4.387	4.461	368	74	8,98%	4.782	93,29%	-321	30	39
19	Area Jakarta Thamrin	4.380	4.905	4.934	554	29	12,65%	5.114	96,49%	-180	10	13
20	Area Bogor	4.856	5.288	5.345	489	57	10,08%	5.696	93,84%	-351	20	32
21	Area Depok	4.779	5.252	5.291	511	38	10,70%	5.490	96,37%	-199	16	14
22	Area Jakarta Fatmawati	3.666	4.033	4.086	419	52	11,44%	4.309	94,82%	-223	26	27
23	Area Jakarta Pondok Inc	3.011	3.378	3.399	388	21	12,89%	3.639	93,40%	-240	29	35
24	Area Jakarta Saharjo	2.222	2.364	2.404	182	40	8,19%	2.682	89,64%	-278	44	45
25	Area Tangerang Selatan	3.565	3.863	3.891	325	28	9,13%	4.112	94,62%	-221	37	28
26	Area Bandung Kota	5.826	6.701	6.762	936	62	16,06%	6.775	99,81%	-13	2	2
27	Area Bandung Raya	5.409	5.900	5.938	529	38	9,78%	6.245	95,09%	-306	14	23
28	Area Cirebon	4.206	4.593	4.646	440	53	10,47%	4.950	93,86%	-304	23	31
29	Area Purwokerto	2.362	2.529	2.535	173	6	7,31%	2.757	91,96%	-222	45	41
30	Area Semarang Kota	3.801	4.141	4.159	358	18	9,43%	4.006	103,82%	153	31	1
31	Area Pekalongan	2.273	2.514	2.524	252	11	11,07%	2.687	93,96%	-162	40	30
32	Area Solo	3.186	3.386	3.400	214	14	6,71%	3.708	91,68%	-308	42	43
33	Area Yogyakarta	3.016	3.347	3.372	357	25	11,83%	3.614	93,32%	-241	32	38
34	Area Denpasar	6.985	7.674	7.698	713	24	10,21%	7.819	98,46%	-121	4	6
35	Area Jember	2.789	2.949	2.983	194	34	6,96%	3.285	90,81%	-302	43	44
36	Area Kediri	3.187	3.421	3.438	251	17	7,86%	3.741	91,90%	-303	41	42
37	Area Malang	3.372	3.684	3.709	338	25	10,01%	3.974	93,35%	-264	35	36
38	Area Surabaya Kota	4.447	4.916	4.939	492	23	11,07%	5.204	94,91%	-265	17	25
39	Area Surabaya Raya	4.275	4.679	4.722	447	43	10,45%	4.940	95,59%	-218	22	20
40	Area Balikpapan	4.911	5.542	5.575	664	33	13,51%	5.772	96,58%	-197	7	12
41	Area Banjarmasin	5.586	6.059	6.123	537	64	9,61%	6.507	94,10%	-384	13	29
42	Area Pontianak	6.233	6.579	6.559	326	-21	5,22%	6.908	94,95%	-349	36	24
43	Area Makassar	7.265	8.606	8.711	1.445	105	19,89%	8.742	99,64%	-31	1	3
44	Area Manado	4.255	4.818	4.864	609	46	14,31%	4.962	98,02%	-98	8	7
45	Area Palu	5.623	6.418	6.453	830	34	14,76%	6.529	98,83%	-76	3	5

KINERJA CFG AREA PER 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	4.580	4.975	4.983	403	8	8,80%	5.113	97,46%	-130	8	18
2	Area Lhokseumawe	4.236	4.547	4.553	317	6	7,48%	4.768	95,49%	-215	14	35
3	Area Meulaboh	3.283	3.731	3.747	464	16	14,13%	3.659	102,41%	88	3	1
4	Area Batam	1.770	1.944	1.941	171	-3	9,65%	1.992	97,43%	-51	30	19
5	Area Medan Kota	1.945	2.139	2.151	206	12	10,61%	2.194	98,04%	-43	24	15
6	Area Medan Raya	1.991	2.148	2.151	160	3	8,02%	2.201	97,70%	-51	34	17
7	Area Pekanbaru	3.886	4.193	4.187	301	-6	7,76%	4.332	96,66%	-145	15	22
8	Area Pematangsiantar	2.256	2.382	2.385	129	3	5,71%	2.473	96,45%	-88	39	24
9	Area Bandar Lampung	2.629	2.756	2.762	133	6	5,07%	2.934	94,16%	-171	37	41
10	Area Bengkulu	2.332	2.609	2.620	288	12	12,34%	2.573	101,85%	48	17	2
11	Area Jambi	2.759	2.932	2.936	178	4	6,44%	2.975	98,70%	-39	29	12
12	Area Padang	3.150	3.313	3.314	164	1	5,21%	3.418	96,96%	-104	33	20
13	Area Palembang	4.405	4.792	4.810	406	18	9,21%	4.903	98,10%	-93	7	14
14	Area Banten	3.990	4.418	4.427	437	9	10,95%	4.446	99,57%	-19	5	7
15	Area Bekasi	4.262	4.620	4.633	371	13	8,71%	4.663	99,36%	-30	10	9
16	Area Jakarta Kebon Jeru	3.121	3.495	3.497	376	2	12,06%	3.492	100,16%	5	9	5
17	Area Jakarta Kelapa Gading	2.887	3.154	3.164	277	10	9,58%	3.182	99,44%	-18	19	8
18	Area Jakarta Rawamangun	3.247	3.442	3.458	212	16	6,52%	3.618	95,58%	-160	23	32
19	Area Jakarta Thamrin	3.676	4.004	4.022	346	17	9,40%	4.113	97,77%	-92	13	16
20	Area Bogor	3.846	4.188	4.195	350	8	9,10%	4.378	95,83%	-183	12	29
21	Area Depok	4.134	4.416	4.426	292	10	7,06%	4.588	96,48%	-162	16	23
22	Area Jakarta Fatmawati	3.130	3.386	3.390	259	4	8,29%	3.541	95,72%	-152	21	30
23	Area Jakarta Pondok Indah	2.588	2.861	2.864	276	2	10,66%	3.004	95,35%	-140	20	37
24	Area Jakarta Saharjo	1.774	1.898	1.900	126	2	7,09%	2.022	93,94%	-123	40	42
25	Area Tangerang Selatan	2.845	3.015	3.023	178	9	6,27%	3.179	95,11%	-155	28	38
26	Area Bandung Kota	4.040	4.488	4.502	462	15	11,45%	4.544	99,08%	-42	4	11
27	Area Bandung Raya	3.720	3.991	3.998	278	7	7,48%	4.127	96,87%	-129	18	21
28	Area Cirebon	2.765	2.969	2.971	206	2	7,45%	3.130	94,93%	-159	25	40
29	Area Purwokerto	1.391	1.489	1.491	100	2	7,21%	1.564	95,35%	-73	43	36
30	Area Semarang Kota	2.188	2.335	2.337	149	2	6,80%	2.426	96,32%	-89	35	26
31	Area Pekalongan	1.372	1.466	1.462	90	-4	6,58%	1.561	93,67%	-99	44	43
32	Area Solo	1.987	2.095	2.091	104	-4	5,21%	2.199	95,08%	-108	42	39
33	Area Yogyakarta	1.922	2.056	2.067	145	11	7,56%	2.149	96,16%	-82	36	28
34	Area Denpasar	4.931	5.275	5.289	359	14	7,27%	5.268	100,40%	21	11	4
35	Area Jember	1.963	2.046	2.052	89	6	4,55%	2.214	92,71%	-161	45	44
36	Area Kediri	2.053	2.175	2.182	129	6	6,28%	2.279	95,71%	-98	38	31
37	Area Malang	2.417	2.582	2.586	170	5	7,02%	2.707	95,53%	-121	31	33
38	Area Surabaya Kota	3.249	3.432	3.440	191	7	5,89%	3.570	96,35%	-130	26	25
39	Area Surabaya Raya	2.461	2.618	2.628	167	10	6,80%	2.732	96,17%	-105	32	27
40	Area Balikpapan	2.662	2.760	2.766	104	6	3,91%	2.992	92,43%	-227	41	45
41	Area Banjarmasin	3.058	3.240	3.247	189	7	6,17%	3.399	95,51%	-153	27	34
42	Area Pontianak	3.337	3.554	3.560	224	6	6,70%	3.613	98,55%	-52	22	13
43	Area Makassar	5.254	6.022	6.052	797	29	15,17%	5.999	100,87%	52	1	3
44	Area Manado	3.431	3.817	3.838	407	21	11,86%	3.868	99,23%	-30	6	10
45	Area Palu	4.503	4.989	5.004	501	15	11,12%	5.019	99,71%	-15	2	6

KINERJA CFG - MITRAGUNA 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	3.179	3.473	3.485	305	12	9,60%	3.558	97,95%	-73	6	13
2	Area Lhokseumawe	3.065	3.277	3.284	220	7	7,17%	3.443	95,40%	-158	12	24
3	Area Meulaboh	2.526	2.835	2.848	322	13	12,74%	2.794	101,95%	54	3	6
4	Area Batam	1.212	1.326	1.326	114	-1	9,40%	1.379	96,13%	-53	23	22
5	Area Medan Kota	1.384	1.560	1.571	188	12	13,55%	1.572	99,96%	-1	14	9
6	Area Medan Raya	1.475	1.598	1.601	126	3	8,55%	1.634	97,99%	-33	21	12
7	Area Pekanbaru	2.498	2.730	2.728	231	-2	9,24%	2.835	96,24%	-107	10	20
8	Area Pematangsiantar	1.324	1.431	1.435	111	4	8,39%	1.489	96,34%	-54	25	19
9	Area Bandar Lampung	1.178	1.286	1.290	112	4	9,52%	1.417	91,06%	-127	24	33
10	Area Bengkulu	1.452	1.698	1.711	259	13	17,83%	1.634	104,72%	77	9	2
11	Area Jambi	1.779	1.922	1.928	149	6	8,36%	1.921	100,35%	7	17	8
12	Area Padang	1.730	1.847	1.845	115	-2	6,62%	1.905	96,84%	-60	22	17
13	Area Palembang	2.161	2.372	2.385	224	13	10,37%	2.450	97,36%	-65	11	14
14	Area Banten	1.324	1.486	1.488	164	2	12,37%	1.533	97,08%	-45	16	15
15	Area Bekasi	456	529	534	78	5	17,07%	612	87,22%	-78	34	38
16	Area Jakarta Kebon Jeru	1.087	1.203	1.196	110	-7	10,08%	1.255	95,29%	-59	26	26
17	Area Jakarta Kelapa Gading	795	894	899	104	5	13,03%	927	96,94%	-28	27	16
18	Area Jakarta Rawamangun	564	607	613	49	7	8,71%	719	85,27%	-106	42	40
19	Area Jakarta Thamrin	1.711	1.965	1.977	266	11	15,53%	1.928	102,53%	49	8	4
20	Area Bogor	482	538	541	59	3	12,14%	628	86,12%	-87	41	39
21	Area Depok	292	366	369	78	3	26,63%	411	89,78%	-42	35	36
22	Area Jakarta Fatmawati	672	763	766	93	3	13,88%	915	83,68%	-149	31	44
23	Area Jakarta Pondok Indah	383	452	454	71	2	18,62%	537	84,60%	-83	37	41
24	Area Jakarta Saharjo	266	288	291	25	4	9,36%	362	80,48%	-71	44	45
25	Area Tangerang Selatan	286	308	308	22	-0	7,75%	365	84,32%	-57	45	42
26	Area Bandung Kota	1.235	1.366	1.369	135	4	10,90%	1.475	92,81%	-106	19	31
27	Area Bandung Raya	1.214	1.375	1.383	169	8	13,96%	1.438	96,19%	-55	15	21
28	Area Cirebon	1.554	1.694	1.696	143	3	9,17%	1.822	93,12%	-125	18	29
29	Area Purwokerto	750	814	814	64	0	8,52%	855	95,24%	-41	39	27
30	Area Semarang Kota	1.035	1.129	1.133	98	4	9,46%	1.179	96,09%	-46	29	23
31	Area Pekalongan	570	616	613	44	-2	7,68%	684	89,67%	-71	43	37
32	Area Solo	763	825	828	66	3	8,64%	891	93,01%	-62	38	30
33	Area Yogyakarta	918	1.011	1.018	100	7	10,93%	1.055	96,46%	-37	28	18
34	Area Denpasar	2.026	2.320	2.338	313	18	15,43%	2.211	105,75%	127	5	1
35	Area Jember	865	937	944	79	6	9,09%	1.021	92,38%	-78	33	32
36	Area Kediri	927	1.002	1.008	81	7	8,79%	1.058	95,33%	-49	32	25
37	Area Malang	492	550	553	61	2	12,34%	659	83,84%	-107	40	43
38	Area Surabaya Kota	989	1.054	1.066	77	12	7,79%	1.171	91,04%	-105	36	34
39	Area Surabaya Raya	1.055	1.176	1.188	133	12	12,58%	1.211	98,12%	-23	20	11
40	Area Balikpapan	1.543	1.633	1.637	94	4	6,06%	1.813	90,30%	-176	30	35
41	Area Banjarmasin	1.547	1.726	1.737	191	11	12,33%	1.825	95,21%	-87	13	28
42	Area Pontianak	1.598	1.874	1.885	287	10	17,96%	1.822	103,41%	62	7	3
43	Area Makassar	2.899	3.476	3.502	603	26	20,80%	3.430	102,09%	72	1	5
44	Area Manado	2.452	2.751	2.770	317	19	12,95%	2.822	98,16%	-52	4	10
45	Area Palu	2.274	2.586	2.602	328	16	14,43%	2.575	101,05%	27	2	7

KINERJA CFG - Pensiun 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	591	632	628	37	-3	6,32%	663	94,75%	-35	6	31
2	Area Lhokseumawe	816	856	855	39	-1	4,73%	887	96,40%	-32	5	21
3	Area Meulaboh	525	606	608	83	2	15,70%	584	104,08%	24	2	4
4	Area Batam	95	99	98	3	-1	3,34%	112	87,58%	-14	31	41
5	Area Medan Kota	184	194	195	11	1	5,94%	203	95,94%	-8	21	26
6	Area Medan Raya	245	267	266	21	-0	8,54%	261	101,80%	5	11	6
7	Area Pekanbaru	550	561	561	11	-0	2,06%	584	96,04%	-23	19	25
8	Area Pematangsiantar	471	480	478	7	-1	1,50%	488	98,00%	-10	26	17
9	Area Bandar Lampung	200	211	212	11	1	5,61%	225	94,14%	-13	20	34
10	Area Bengkulu	383	396	396	13	0	3,45%	412	96,13%	-16	16	23
11	Area Jambi	352	367	366	15	-1	4,19%	377	97,18%	-11	15	19
12	Area Padang	646	658	658	12	-0	1,86%	673	97,84%	-15	18	18
13	Area Palembang	326	346	347	20	1	6,21%	350	99,00%	-3	12	13
14	Area Banten	167	169	169	2	0	1,22%	177	95,70%	-8	37	29
15	Area Bekasi	75	72	72	-3	-0	-4,55%	82	87,45%	-10	41	42
16	Area Jakarta Kebon Jeru	42	44	44	3	0	6,27%	47	93,20%	-3	34	38
17	Area Jakarta Kelapa Gac	49	52	52	3	0	5,88%	54	96,30%	-2	32	22
18	Area Jakarta Rawamang	52	60	60	9	0	16,79%	58	104,20%	2	22	3
19	Area Jakarta Thamrin	54	61	61	7	0	11,99%	61	99,93%	-0	27	12
20	Area Bogor	166	182	183	17	1	10,38%	181	101,04%	2	13	7
21	Area Depok	43	45	46	3	0	6,46%	46	98,27%	-1	33	15
22	Area Jakarta Fatmawati	21	27	27	5	-0	25,33%	24	111,51%	3	28	1
23	Area Jakarta Pondok Inc	15	18	18	3	-0	16,57%	18	100,55%	0	35	9
24	Area Jakarta Saharjo	60	67	67	7	1	12,13%	72	93,86%	-4	25	35
25	Area Tangerang Selatan	23	24	24	1	0	4,02%	30	82,46%	-5	38	45
26	Area Bandung Kota	186	196	198	13	2	6,74%	208	95,35%	-10	17	30
27	Area Bandung Raya	284	314	313	30	-0	10,41%	313	100,19%	1	8	10
28	Area Cirebon	312	329	329	17	0	5,42%	343	96,05%	-14	14	24
29	Area Purwokerto	189	216	217	28	1	14,54%	200	108,22%	16	9	2
30	Area Semarang Kota	99	97	97	-2	0	-2,42%	114	84,62%	-18	40	44
31	Area Pekalongan	147	155	154	7	-0	5,00%	159	97,03%	-5	24	20
32	Area Solo	86	90	89	4	-0	4,67%	99	90,37%	-10	29	40
33	Area Yogyakarta	146	153	154	8	0	5,38%	160	95,82%	-7	23	27
34	Area Denpasar	1.757	1.846	1.843	86	-3	4,92%	1.831	100,65%	12	1	8
35	Area Jember	460	461	460	0	-1	0,00%	481	95,75%	-20	39	28
36	Area Kediri	614	640	640	26	0	4,21%	639	100,14%	1	10	11
37	Area Malang	265	267	267	2	-0	0,86%	285	93,54%	-18	36	37
38	Area Surabaya Kota	165	160	159	-6	-1	-3,87%	185	86,09%	-26	43	43
39	Area Surabaya Raya	427	411	409	-18	-2	-4,21%	446	91,68%	-37	45	39
40	Area Balikpapan	406	411	410	4	-1	0,87%	438	93,61%	-28	30	36
41	Area Banjarmasin	607	605	602	-5	-3	-0,80%	639	94,16%	-37	42	33
42	Area Pontianak	690	679	676	-14	-3	-2,03%	716	94,37%	-40	44	32
43	Area Makassar	1.048	1.105	1.103	54	-3	5,15%	1.121	98,35%	-19	4	14
44	Area Manado	674	748	750	76	2	11,29%	732	102,48%	18	3	5
45	Area Palu	1.335	1.379	1.371	36	-8	2,72%	1.397	98,16%	-26	7	16

KINERJA CFG - GRIYA 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	722	766	766	44	0	6,08%	772	99,27%	-6	19	14
2	Area Lhokseumawe	235	255	256	22	1	9,20%	280	91,60%	-24	27	43
3	Area Meulaboh	146	158	158	12	-0	7,91%	170	92,83%	-12	30	41
4	Area Batam	392	436	435	43	-1	10,84%	411	105,79%	24	20	1
5	Area Medan Kota	312	314	314	3	0	0,81%	333	94,43%	-19	35	34
6	Area Medan Raya	237	235	234	-3	-1	-1,39%	254	91,88%	-21	37	42
7	Area Pekanbaru	596	606	602	6	-4	1,04%	633	95,12%	-31	33	33
8	Area Pematangsiantar	417	393	393	-24	-0	-5,84%	433	90,73%	-40	41	44
9	Area Bandar Lampung	1.159	1.134	1.134	-25	-0	-2,16%	1.158	97,93%	-24	42	22
10	Area Bengkulu	450	439	438	-12	-1	-2,77%	471	93,05%	-33	38	40
11	Area Jambi	564	553	551	-13	-1	-2,27%	585	94,30%	-33	39	35
12	Area Padang	702	719	723	21	4	2,99%	737	98,10%	-14	28	21
13	Area Palembang	1.805	1.928	1.932	126	4	7,00%	1.935	99,81%	-4	11	11
14	Area Banten	2.325	2.557	2.560	235	3	10,12%	2.512	101,91%	48	3	6
15	Area Bekasi	3.620	3.887	3.892	272	5	7,52%	3.816	101,98%	75	2	4
16	Area Jakarta Kebon Jeru	1.820	2.034	2.042	223	8	12,23%	1.972	103,57%	70	5	3
17	Area Jakarta Kelapa Gac	1.988	2.145	2.150	162	5	8,13%	2.118	101,50%	32	8	7
18	Area Jakarta Rawamang	2.552	2.669	2.679	127	9	4,98%	2.723	98,37%	-45	10	18
19	Area Jakarta Thamrin	1.804	1.836	1.841	37	4	2,02%	1.973	93,27%	-133	23	38
20	Area Bogor	2.998	3.231	3.232	233	1	7,78%	3.328	97,10%	-96	4	28
21	Area Depok	3.661	3.834	3.837	176	3	4,81%	3.949	97,18%	-111	6	27
22	Area Jakarta Fatmawati	2.374	2.502	2.503	129	1	5,44%	2.499	100,18%	4	9	9
23	Area Jakarta Pondok Inc	2.034	2.206	2.203	169	-3	8,30%	2.245	98,12%	-42	7	20
24	Area Jakarta Saharjo	1.377	1.464	1.461	84	-3	6,10%	1.488	98,16%	-27	16	19
25	Area Tangerang Selatan	2.471	2.586	2.594	124	8	5,00%	2.669	97,19%	-75	12	26
26	Area Bandung Kota	2.459	2.756	2.767	308	10	12,51%	2.655	104,21%	112	1	2
27	Area Bandung Raya	2.072	2.125	2.125	54	0	2,59%	2.212	96,09%	-86	18	30
28	Area Cirebon	808	842	840	32	-2	3,96%	863	97,34%	-23	26	25
29	Area Purwokerto	411	414	415	4	1	1,09%	446	93,15%	-31	34	39
30	Area Semarang Kota	966	1.004	1.002	36	-2	3,71%	1.014	98,78%	-12	24	17
31	Area Pekalongan	508	546	545	37	-0	7,31%	547	99,79%	-1	22	12
32	Area Solo	1.080	1.120	1.113	33	-7	3,01%	1.123	99,08%	-10	25	16
33	Area Yogyakarta	779	793	798	19	4	2,41%	825	96,68%	-27	29	29
34	Area Denpasar	1.062	1.000	998	-65	-2	-6,08%	1.101	90,62%	-103	45	45
35	Area Jember	585	584	583	-2	-1	-0,34%	619	94,21%	-36	36	36
36	Area Kediri	429	439	439	10	-0	2,35%	460	95,35%	-21	32	32
37	Area Malang	1.556	1.608	1.610	54	2	3,50%	1.616	99,63%	-6	17	13
38	Area Surabaya Kota	1.967	2.059	2.055	88	-4	4,46%	2.048	100,32%	7	15	8
39	Area Surabaya Raya	852	887	889	37	2	4,37%	908	97,85%	-20	21	23
40	Area Balikpapan	580	561	564	-16	3	-2,80%	564	99,96%	-0	40	10
41	Area Banjarmasin	706	648	646	-60	-2	-8,54%	689	93,65%	-44	44	37
42	Area Pontianak	1.013	956	955	-58	-1	-5,70%	1.000	95,56%	-44	43	31
43	Area Makassar	1.155	1.242	1.245	90	3	7,79%	1.255	99,23%	-10	14	15
44	Area Manado	282	293	293	12	-0	4,09%	288	101,93%	6	31	5
45	Area Palu	804	895	901	97	6	12,09%	922	97,66%	-22	13	24

KINERJA CFG - OTO 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	87	104	104	16	-1	18,83%	120	86,26%	-17	30	33
2	Area Lhokseumawe	121	158	158	37	-0	30,64%	159	99,24%	-1	9	12
3	Area Meulaboh	85	131	133	48	2	56,44%	111	119,92%	22	5	3
4	Area Batam	71	83	82	11	-1	15,84%	90	91,60%	-8	36	23
5	Area Medan Kota	65	72	70	5	-2	8,13%	86	81,76%	-16	41	37
6	Area Medan Raya	34	49	50	16	2	46,40%	52	96,42%	-2	31	15
7	Area Pekanbaru	243	296	296	53	0	21,93%	280	105,64%	16	2	7
8	Area Pematangsiantar	44	78	79	35	1	79,30%	63	126,28%	16	13	2
9	Area Bandar Lampung	92	126	127	35	1	37,89%	134	94,42%	-7	15	19
10	Area Bengkulu	47	76	76	28	-0	59,88%	56	134,17%	19	20	1
11	Area Jambi	64	90	91	27	1	42,28%	92	98,44%	-1	21	14
12	Area Padang	72	88	88	17	-0	23,18%	103	85,44%	-15	29	34
13	Area Palembang	112	146	147	35	1	31,07%	169	87,37%	-21	14	31
14	Area Banten	174	206	209	35	3	20,43%	224	93,35%	-15	11	21
15	Area Bekasi	111	132	136	25	3	22,38%	152	89,12%	-17	24	27
16	Area Jakarta Kebon Jeru	173	213	214	42	1	24,22%	217	98,79%	-3	6	13
17	Area Jakarta Kelapa Gac	54	63	63	9	-0	15,85%	82	76,66%	-19	38	41
18	Area Jakarta Rawamang	79	106	106	27	-0	33,51%	118	89,85%	-12	22	26
19	Area Jakarta Thamrin	107	142	143	37	2	34,51%	151	95,06%	-7	10	18
20	Area Bogor	199	237	240	41	4	20,53%	241	99,63%	-1	7	11
21	Area Depok	139	170	174	35	4	25,46%	182	95,90%	-7	12	17
22	Area Jakarta Fatmawati	63	94	94	32	0	50,73%	104	90,80%	-10	18	24
23	Area Jakarta Pondok Inc	156	185	189	33	4	21,40%	204	92,65%	-15	16	22
24	Area Jakarta Saharjo	71	80	80	10	1	13,50%	100	80,00%	-20	37	39
25	Area Tangerang Selatan	65	95	96	32	1	48,74%	114	84,31%	-18	19	36
26	Area Bandung Kota	160	169	168	8	-1	4,82%	206	81,70%	-38	40	38
27	Area Bandung Raya	150	177	176	26	-1	17,11%	164	106,93%	11	23	4
28	Area Cirebon	91	105	105	15	0	15,97%	102	102,93%	3	33	10
29	Area Purwokerto	41	45	45	4	-0	10,65%	63	71,47%	-18	42	42
30	Area Semarang Kota	88	106	106	17	0	19,80%	119	88,95%	-13	28	28
31	Area Pekalongan	147	149	149	2	-1	1,38%	171	86,95%	-22	43	32
32	Area Solo	59	60	60	1	0	1,94%	86	69,77%	-26	45	44
33	Area Yogyakarta	79	98	98	18	-0	23,07%	109	89,90%	-11	27	25
34	Area Denpasar	86	109	110	24	1	28,34%	125	88,25%	-15	25	29
35	Area Jember	53	64	66	13	2	23,82%	93	70,56%	-27	34	43
36	Area Kediri	83	95	95	12	-0	13,93%	122	77,27%	-28	35	40
37	Area Malang	104	156	157	52	1	50,17%	147	106,80%	10	3	5
38	Area Surabaya Kota	128	160	161	33	1	25,85%	167	96,20%	-6	17	16
39	Area Surabaya Raya	127	144	142	15	-2	12,10%	167	84,95%	-25	32	35
40	Area Balikpapan	132	155	155	23	-0	17,68%	178	87,39%	-22	26	30
41	Area Banjarmasin	199	261	262	63	1	31,81%	246	106,47%	16	1	6
42	Area Pontianak	36	44	44	9	0	23,71%	74	59,97%	-30	39	45
43	Area Makassar	152	199	202	50	3	33,20%	193	104,56%	9	4	8
44	Area Manado	23	24	25	2	0	7,94%	26	93,93%	-2	44	20
45	Area Palu	91	128	130	39	1	42,96%	124	104,39%	5	8	9

KINERJA PWG - AREA 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	233	419	445	212	26	91,09%	492	90,49%	-47	13	26
2	Area Lhokseumawe	317	623	660	343	37	108,24%	629	104,98%	31	3	4
3	Area Meulaboh	191	350	368	177	18	92,59%	369	99,78%	-1	17	12
4	Area Batam	193	312	321	128	9	66,18%	344	93,25%	-23	34	19
5	Area Medan Kota	252	412	430	178	18	70,34%	431	99,66%	-1	16	13
6	Area Medan Raya	201	337	353	152	16	75,64%	353	99,97%	-0	26	11
7	Area Pekanbaru	256	508	532	276	24	107,93%	564	94,38%	-32	7	18
8	Area Pematangsiantar	259	406	423	164	16	63,26%	414	101,97%	8	22	6
9	Area Bandar Lampung	257	421	446	189	25	73,60%	485	92,06%	-38	15	23
10	Area Bengkulu	148	257	271	123	14	83,16%	295	91,95%	-24	37	24
11	Area Jambi	214	334	353	138	18	64,41%	381	92,41%	-29	31	22
12	Area Padang	305	453	477	171	24	56,06%	505	94,39%	-28	20	17
13	Area Palembang	259	389	428	169	39	65,13%	487	87,86%	-59	21	30
14	Area Banten	231	419	452	221	33	95,29%	462	97,78%	-10	11	14
15	Area Bekasi	237	373	398	160	25	67,63%	450	88,26%	-53	23	28
16	Area Jakarta Kebon Jeru	224	313	332	108	19	48,39%	409	81,10%	-77	40	41
17	Area Jakarta Kelapa Gac	185	275	295	109	20	59,01%	359	82,14%	-64	39	38
18	Area Jakarta Rawamang	198	303	325	127	22	64,42%	419	77,47%	-94	35	44
19	Area Jakarta Thamrin	217	323	343	126	20	57,95%	437	78,38%	-95	36	42
20	Area Bogor	168	285	304	136	19	81,01%	367	82,85%	-63	32	37
21	Area Depok	198	321	344	147	23	74,32%	379	90,94%	-34	29	25
22	Area Jakarta Fatmawati	144	226	245	101	19	70,29%	294	83,31%	-49	41	36
23	Area Jakarta Pondok Inc	145	218	229	85	11	58,66%	307	74,64%	-78	44	45
24	Area Jakarta Saharjo	134	207	216	82	9	61,40%	278	77,53%	-63	45	43
25	Area Tangerang Selatan	136	213	229	93	16	68,35%	272	84,21%	-43	42	35
26	Area Bandung Kota	461	772	817	356	45	77,27%	771	105,99%	46	2	3
27	Area Bandung Raya	408	633	664	255	31	62,56%	714	92,95%	-50	9	21
28	Area Cirebon	463	700	738	275	38	59,52%	733	100,72%	5	8	10
29	Area Purwokerto	116	196	209	93	13	79,68%	239	87,24%	-31	43	31
30	Area Semarang Kota	276	430	449	174	19	62,96%	516	87,07%	-67	19	32
31	Area Pekalongan	154	272	283	129	11	84,02%	279	101,30%	4	33	8
32	Area Solo	180	277	293	113	17	62,82%	361	81,18%	-68	38	40
33	Area Yogyakarta	252	407	429	177	21	70,13%	504	85,11%	-75	18	33
34	Area Denpasar	712	996	1.048	336	53	47,19%	1.037	101,10%	11	4	9
35	Area Jember	189	320	342	153	22	80,84%	368	93,13%	-25	25	20
36	Area Kediri	176	302	324	148	22	84,43%	366	88,58%	-42	27	27
37	Area Malang	238	364	387	148	23	62,09%	438	88,20%	-52	28	29
38	Area Surabaya Kota	361	583	617	255	33	70,63%	635	97,13%	-18	10	15
39	Area Surabaya Raya	443	624	658	215	34	48,49%	691	95,22%	-33	12	16
40	Area Balikpapan	493	748	777	284	29	57,73%	765	101,65%	13	6	7
41	Area Banjarmasin	370	503	523	153	20	41,47%	642	81,38%	-120	24	39
42	Area Pontianak	280	390	418	138	28	49,36%	492	84,99%	-74	30	34
43	Area Makassar	1.042	1.630	1.701	658	71	63,16%	1.556	109,28%	144	1	2
44	Area Manado	418	603	628	210	25	50,24%	601	104,38%	26	14	5
45	Area Palu	491	763	797	305	34	62,13%	721	110,53%	76	5	1

KINERJA PWG -GADAI AREA 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	77	139	151	74	12	96,36%	123	122,28%	27	12	3
2	Area Lhokseumawe	112	209	220	108	11	96,65%	173	127,59%	48	6	1
3	Area Meulaboh	55	99	102	48	3	87,48%	87	117,86%	15	24	7
4	Area Batam	70	101	103	33	2	46,41%	98	105,00%	5	35	26
5	Area Medan Kota	141	189	197	56	8	40,03%	175	112,74%	22	20	13
6	Area Medan Raya	108	158	161	52	3	48,30%	138	116,13%	22	21	9
7	Area Pekanbaru	106	162	170	64	8	60,67%	164	103,60%	6	15	29
8	Area Pematangsiantar	131	187	195	64	8	48,37%	164	118,90%	31	16	5
9	Area Bandar Lampung	116	170	177	62	8	53,06%	163	108,63%	14	17	18
10	Area Bengkulu	50	82	84	34	2	68,49%	80	104,76%	4	32	27
11	Area Jambi	102	146	153	50	6	49,07%	141	108,11%	11	22	20
12	Area Padang	135	150	154	19	5	14,42%	181	85,18%	-27	44	43
13	Area Palembang	94	131	137	43	6	45,73%	137	100,03%	0	26	33
14	Area Banten	90	141	148	58	7	64,46%	126	116,98%	21	19	8
15	Area Bekasi	114	144	150	36	5	31,36%	147	101,95%	3	29	31
16	Area Jakarta Kebon Jeru	91	111	116	24	5	26,76%	119	97,12%	-3	40	35
17	Area Jakarta Kelapa Gac	52	66	69	17	3	31,76%	79	86,73%	-11	45	41
18	Area Jakarta Rawamang	68	100	105	37	5	55,24%	98	106,93%	7	27	22
19	Area Jakarta Thamrin	62	85	86	25	1	39,73%	101	85,38%	-15	39	42
20	Area Bogor	60	87	90	31	3	51,61%	76	118,19%	14	36	6
21	Area Depok	93	137	142	48	4	52,00%	123	115,60%	19	23	10
22	Area Jakarta Fatmawati	52	72	76	23	4	44,87%	70	108,47%	6	41	19
23	Area Jakarta Pondok Inc	48	67	69	20	1	42,10%	72	95,95%	-3	43	36
24	Area Jakarta Saharjo	69	92	93	23	1	33,58%	98	94,34%	-6	42	38
25	Area Tangerang Selatan	58	82	87	29	6	50,23%	70	125,46%	18	37	2
26	Area Bandung Kota	204	305	316	112	11	54,85%	290	109,23%	27	5	17
27	Area Bandung Raya	190	264	270	80	6	41,92%	275	98,40%	-4	11	34
28	Area Cirebon	253	342	351	98	9	38,73%	330	106,42%	21	9	25
29	Area Purwokerto	36	61	65	29	4	81,38%	56	114,83%	8	38	11
30	Area Semarang Kota	123	183	190	67	7	54,32%	169	112,17%	21	13	15
31	Area Pekalongan	79	111	114	35	2	44,61%	109	104,69%	5	30	28
32	Area Solo	69	99	103	34	4	49,87%	108	95,24%	-5	31	37
33	Area Yogyakarta	92	149	152	59	3	64,44%	141	107,63%	11	18	21
34	Area Denpasar	454	621	638	185	18	40,69%	568	112,27%	70	2	14
35	Area Jember	71	112	115	44	3	61,21%	130	88,00%	-16	25	40
36	Area Kediri	66	99	102	37	4	55,75%	125	81,96%	-23	28	45
37	Area Malang	116	177	182	66	5	57,20%	180	101,40%	3	14	32
38	Area Surabaya Kota	183	272	281	97	9	53,14%	273	102,81%	8	10	30
39	Area Surabaya Raya	259	354	367	108	13	41,52%	344	106,49%	22	7	24
40	Area Balikpapan	348	497	514	166	17	47,83%	429	119,73%	85	4	4
41	Area Banjarmasin	161	192	194	33	1	20,48%	228	85,06%	-34	34	44
42	Area Pontianak	85	113	118	33	5	38,94%	126	93,30%	-8	33	39
43	Area Makassar	782	1.095	1.116	335	21	42,82%	1.001	111,58%	116	1	16
44	Area Manado	318	411	419	102	8	32,05%	392	106,89%	27	8	23
45	Area Palu	380	544	558	178	14	46,66%	487	114,63%	71	3	12

KINERJA PWG CILEM- AREA 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank YtD	Rank %Target
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP		
1	Area Banda Aceh	156	280	295	138	15	88,50%	369	79,87%	-74	11	29
2	Area Lhokseumawe	205	414	440	235	26	114,57%	456	96,43%	-16	3	7
3	Area Meulaboh	136	251	266	129	14	94,64%	282	94,21%	-16	12	10
4	Area Batam	123	211	218	95	7	77,52%	246	88,56%	-28	32	19
5	Area Medan Kota	112	224	233	121	9	108,47%	257	90,77%	-24	17	14
6	Area Medan Raya	93	180	192	100	13	107,63%	215	89,56%	-22	30	17
7	Area Pekanbaru	150	347	362	212	15	141,33%	399	90,59%	-38	4	15
8	Area Pematangsiantar	128	220	228	100	8	78,59%	251	90,89%	-23	29	13
9	Area Bandar Lampung	141	251	269	128	18	90,49%	321	83,64%	-53	14	23
10	Area Bengkulu	98	175	187	89	12	90,59%	215	87,18%	-28	36	21
11	Area Jambi	112	188	200	88	12	78,42%	240	83,19%	-40	37	24
12	Area Padang	171	304	322	152	19	88,99%	324	99,54%	-1	9	5
13	Area Palembang	165	258	291	126	33	76,19%	350	83,08%	-59	15	25
14	Area Banten	141	278	304	163	26	114,90%	336	90,55%	-32	7	16
15	Area Bekasi	123	228	248	125	20	101,17%	304	81,65%	-56	16	27
16	Area Jakarta Kebon Jeru	132	203	216	84	14	63,29%	290	74,53%	-74	38	40
17	Area Jakarta Kelapa Gac	133	209	226	93	17	69,68%	280	80,83%	-54	34	28
18	Area Jakarta Rawamang	130	203	220	90	17	69,20%	321	68,46%	-101	35	43
19	Area Jakarta Thamrin	155	238	256	101	19	65,21%	336	76,27%	-80	28	36
20	Area Bogor	108	197	213	105	16	97,18%	290	73,55%	-77	27	41
21	Area Depok	104	184	203	98	19	94,24%	256	79,14%	-53	31	31
22	Area Jakarta Fatmawati	92	154	169	78	15	84,79%	224	75,49%	-55	41	37
23	Area Jakarta Pondok Inc	96	151	161	64	10	66,99%	236	68,15%	-75	42	45
24	Area Jakarta Saharjo	64	115	123	59	8	91,27%	180	68,40%	-57	45	44
25	Area Tangerang Selatan	78	131	141	64	10	81,90%	202	70,00%	-61	44	42
26	Area Bandung Kota	256	466	500	244	34	95,14%	481	104,04%	19	2	2
27	Area Bandung Raya	218	369	393	176	24	80,60%	439	89,54%	-46	6	18
28	Area Cirebon	209	358	387	177	29	84,65%	403	96,04%	-16	5	8
29	Area Purwokerto	81	136	144	64	9	78,93%	183	78,78%	-39	43	33
30	Area Semarang Kota	153	247	259	107	12	69,93%	347	74,82%	-87	25	39
31	Area Pekalongan	75	161	169	94	9	125,18%	171	99,15%	-1	33	6
32	Area Solo	112	178	191	79	13	70,78%	254	75,19%	-63	40	38
33	Area Yogyakarta	160	259	277	117	18	73,42%	363	76,36%	-86	20	35
34	Area Denpasar	259	375	410	152	35	58,58%	469	87,56%	-58	10	20
35	Area Jember	118	209	228	109	19	92,65%	237	95,95%	-10	22	9
36	Area Kediri	110	203	222	112	18	101,59%	241	92,01%	-19	21	12
37	Area Malang	123	187	205	82	18	66,70%	259	79,04%	-54	39	32
38	Area Surabaya Kota	178	311	336	158	25	88,65%	362	92,83%	-26	8	11
39	Area Surabaya Raya	184	270	291	107	21	58,31%	346	84,02%	-55	24	22
40	Area Balikpapan	145	250	263	118	13	81,44%	335	78,52%	-72	19	34
41	Area Banjarmasin	209	311	329	120	18	57,61%	415	79,36%	-86	18	30
42	Area Pontianak	195	277	301	105	24	53,87%	366	82,13%	-65	26	26
43	Area Makassar	261	535	584	324	50	124,15%	556	105,14%	29	1	1
44	Area Manado	100	192	209	108	17	107,81%	209	99,68%	-1	23	4
45	Area Palu	111	218	239	128	20	115,21%	234	102,02%	5	13	3

KINERJA SME - AREA 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	802	849	801	-2	-49	-0,20%	854	93,81%	-53	35	30
2	Area Lhokseumawe	1.021	949	853	-168	-96	-16,45%	1.066	80,03%	-213	45	41
3	Area Meulaboh	762	718	708	-54	-10	-7,11%	810	87,35%	-103	43	35
4	Area Batam	123	125	119	-4	-6	-3,20%	159	74,67%	-40	37	44
5	Area Medan Kota	188	207	206	17	-1	9,19%	241	85,34%	-35	30	37
6	Area Medan Raya	80	96	100	20	4	24,92%	113	88,70%	-13	29	34
7	Area Pekanbaru	825	795	888	64	94	7,70%	896	99,14%	-8	6	19
8	Area Pematangsiantar	185	243	240	56	-3	30,10%	222	108,35%	19	11	4
9	Area Bandar Lampung	332	399	388	56	-11	16,86%	381	101,73%	7	10	13
10	Area Bengkulu	254	290	287	33	-3	12,95%	297	96,62%	-10	23	25
11	Area Jambi	435	369	367	-67	-1	-15,47%	480	76,55%	-113	44	43
12	Area Padang	355	386	384	29	-2	8,21%	403	95,31%	-19	26	29
13	Area Palembang	1.061	1.048	1.034	-27	-14	-2,53%	1.131	91,43%	-97	41	33
14	Area Banten	453	496	493	39	-4	8,69%	499	98,66%	-7	19	23
15	Area Bekasi	581	655	618	37	-37	6,34%	644	95,98%	-26	20	27
16	Area Jakarta Kebon Jeru	222	259	253	32	-6	14,21%	254	99,69%	-1	24	15
17	Area Jakarta Kelapa Gac	213	268	274	61	6	28,53%	248	110,43%	26	8	1
18	Area Jakarta Rawamang	285	279	312	27	33	9,49%	321	97,16%	-9	28	24
19	Area Jakarta Thamrin	403	497	489	86	-8	21,22%	458	106,70%	31	4	6
20	Area Bogor	340	351	384	44	33	13,05%	385	99,66%	-1	17	17
21	Area Depok	273	337	341	67	3	24,62%	314	108,57%	27	5	3
22	Area Jakarta Fatmawati	284	307	337	53	29	18,66%	341	98,87%	-4	14	22
23	Area Jakarta Pondok Inc	182	210	217	35	7	19,14%	211	103,03%	6	21	8
24	Area Jakarta Saharjo	233	182	211	-22	29	-9,51%	283	74,37%	-73	40	45
25	Area Tangerang Selatan	278	321	326	47	4	17,00%	318	102,48%	8	16	10
26	Area Bandung Kota	600	728	730	130	1	21,63%	662	110,17%	67	3	2
27	Area Bandung Raya	716	768	769	53	0	7,41%	775	99,14%	-7	13	20
28	Area Cirebon	371	390	406	35	17	9,32%	410	99,04%	-4	22	21
29	Area Purwokerto	300	323	316	17	-7	5,56%	330	95,72%	-14	31	28
30	Area Semarang Kota	460	480	472	13	-8	2,80%	507	93,14%	-35	32	32
31	Area Pekalongan	256	288	287	31	-0	12,19%	290	99,21%	-2	25	18
32	Area Solo	427	488	490	64	3	14,88%	472	103,95%	19	7	7
33	Area Yogyakarta	377	438	432	55	-6	14,56%	420	102,87%	12	12	9
34	Area Denpasar	346	418	374	28	-44	8,13%	387	96,60%	-13	27	26
35	Area Jember	209	196	202	-7	5	-3,51%	241	83,56%	-40	39	38
36	Area Kediri	179	197	185	6	-13	3,34%	214	86,44%	-29	33	36
37	Area Malang	233	280	275	42	-5	18,04%	276	99,67%	-1	18	16
38	Area Surabaya Kota	429	504	488	59	-16	13,87%	478	102,20%	11	9	11
39	Area Surabaya Raya	660	713	710	50	-3	7,54%	706	100,55%	4	15	14
40	Area Balikpapan	1.337	1.592	1.588	251	-4	18,75%	1.480	107,26%	107	1	5
41	Area Banjarmasin	1.618	1.787	1.825	207	39	12,77%	1.790	101,98%	35	2	12
42	Area Pontianak	2.176	2.187	2.131	-45	-56	-2,07%	2.274	93,71%	-143	42	31
43	Area Makassar	326	315	320	-6	5	-1,72%	399	80,32%	-78	38	40
44	Area Manado	210	213	213	3	-0	1,41%	256	83,34%	-43	34	39
45	Area Palu	234	245	230	-4	-15	-1,55%	297	77,34%	-67	36	42

KINERJA MBG - AREA 20-Nov-2025

No	Area	Posisi			Growth		Growth(%)	Target			Rank	Rank
		31-Dec-24	31-Oct-25	20-Nov-25	YtD	MtD	YtD	Posisi	% Achv.	GAP	YtD	%Target
1	Area Banda Aceh	1.597	1.472	1.474	-123	2	-7,72%	1.794	82,18%	-320	45	31
2	Area Lhokseumawe	2.874	2.888	2.909	35	21	1,23%	3.247	89,59%	-338	4	7
3	Area Meulaboh	2.094	2.041	2.051	-44	9	-2,09%	2.295	89,35%	-244	41	9
4	Area Batam	311	325	324	14	-0	4,37%	388	83,70%	-63	12	24
5	Area Medan Kota	159	192	192	33	0	20,42%	236	81,31%	-44	5	33
6	Area Medan Raya	368	386	385	17	-1	4,72%	449	85,86%	-64	10	17
7	Area Pekanbaru	1.025	1.050	1.049	24	-1	2,37%	1.196	87,76%	-146	8	12
8	Area Pematangsiantar	447	444	443	-4	-2	-0,95%	538	82,26%	-95	23	29
9	Area Bandar Lampung	936	952	955	20	3	2,10%	1.070	89,30%	-114	9	10
10	Area Bengkulu	908	944	945	36	1	4,02%	1.003	94,20%	-58	3	3
11	Area Jambi	852	915	913	61	-2	7,11%	952	95,86%	-39	1	2
12	Area Padang	686	727	725	40	-2	5,77%	789	91,94%	-64	2	4
13	Area Palembang	998	1.001	1.001	3	1	0,30%	1.147	87,32%	-145	17	14
14	Area Banten	554	539	541	-12	2	-2,25%	633	85,56%	-91	31	20
15	Area Bekasi	377	369	366	-11	-3	-2,80%	435	84,10%	-69	27	23
16	Area Jakarta Kebon Jeru	321	296	295	-27	-1	-8,26%	372	79,28%	-77	36	37
17	Area Jakarta Kelapa Gading	202	184	184	-17	-0	-8,66%	236	78,17%	-52	33	40
18	Area Jakarta Rawamangun	364	362	365	2	3	0,43%	423	86,43%	-57	18	15
19	Area Jakarta Thamrin	83	80	80	-3	0	-3,27%	105	76,97%	-24	21	43
20	Area Bogor	503	465	462	-41	-3	-8,14%	566	81,56%	-104	40	32
21	Area Depok	174	178	179	5	1	2,99%	209	85,59%	-30	16	19
22	Area Jakarta Fatmawati	109	115	114	6	-0	5,37%	133	86,05%	-19	15	16
23	Area Jakarta Pondok Indah	96	88	89	-7	0	-7,74%	118	75,37%	-29	25	45
24	Area Jakarta Saharjo	82	77	78	-4	1	-4,63%	98	79,49%	-20	22	36
25	Area Tangerang Selatan	306	315	313	7	-1	2,27%	344	91,06%	-31	14	5
26	Area Bandung Kota	726	713	714	-12	1	-1,69%	798	89,38%	-85	30	8
27	Area Bandung Raya	566	508	508	-58	-0	-10,22%	628	80,85%	-120	42	35
28	Area Cirebon	607	534	531	-76	-3	-12,45%	678	78,40%	-146	44	38
29	Area Purwokerto	556	521	519	-37	-2	-6,62%	623	83,28%	-104	38	27
30	Area Semarang Kota	877	896	900	1	5	0,09%	557	161,73%	344	20	1
31	Area Pekalongan	491	488	492	1	4	0,17%	557	88,34%	-65	20	11
32	Area Solo	592	527	525	-67	-2	-11,26%	676	77,69%	-151	43	42
33	Area Yogyakarta	464	446	444	-20	-2	-4,33%	540	82,21%	-96	34	30
34	Area Denpasar	996	986	986	-10	0	-0,97%	1.126	87,58%	-140	26	13
35	Area Jember	428	387	387	-41	0	-9,53%	463	83,64%	-76	39	25
36	Area Kediri	780	747	747	-33	1	-4,18%	882	84,75%	-135	37	22
37	Area Malang	483	459	461	-22	3	-4,58%	552	83,55%	-91	35	26
38	Area Surabaya Kota	408	396	394	-14	-1	-3,39%	522	75,63%	-127	32	44
39	Area Surabaya Raya	712	724	727	15	2	2,11%	811	89,62%	-84	11	6
40	Area Balikpapan	420	443	445	24	2	5,83%	535	83,02%	-91	7	28
41	Area Banjarmasin	540	530	528	-12	-2	-2,23%	676	78,18%	-148	29	39
42	Area Pontianak	441	448	449	9	1	1,99%	529	84,89%	-80	13	21
43	Area Makassar	643	638	638	-5	-0	-0,73%	788	80,99%	-150	24	34
44	Area Manado	196	185	185	-11	0	-5,56%	237	78,04%	-52	28	41
45	Area Palu	394	421	422	28	1	7,01%	492	85,78%	-70	6	18

