

I invite you as a required attendee for a meeting in New York City for May 9 & 10. The meeting will ensure we understand and can achieve the performance we need. Over 2-days in the Big Apple, we will review execution of programs, projects and major deliverables – time, costs, specifications, and risks – and their interdependencies for the next 12-18 months, in ways not possible during our normal day-to-day activities. The agenda will focus on what matters most, ensuring we work together productively, aligned to our main ideas and purpose, on a worldwide basis. We will reaffirm context, hone our tools and frameworks, and gain better understanding of one other's contributions and priorities.

Getting everyone to New York is neither convenient nor cheap. The meeting will be hard work, requiring focus, so please don't anticipate or plan parallel activities outside the agenda. We will start on Thursday, May 9 at 9:00am sharp and end on Friday, May 10 at 4:00pm. We also request your attendance at a dinner on the evening of Thursday, May 9. A comprehensive meeting agenda will be provided shortly.

For now, please register and get the travel and logistics underway as follows:

Venue:

The Dominick Hotel 246 Spring Street New York, NY 10013 (212) 842-5500

We have sufficient rooms blocked for Wednesday, May 8 and Thursday, May 9, with limited availability on Tuesday and Friday. Reservations will be arranged through your registration submission.

Travel

Please book travel on your own in accordance with Metsera's travel policies and the information provided within this invitation.

Registration [REGISTRATION IS CLOSED.]

To confirm your attendance, please click the "**Please Register Now**" link below and fully complete the electronic form at your earliest convenience, <u>and no later than Friday, April 12, 2024</u>. All attendees are required to complete the registration process.

Contact Information

Meeting Logistics, LLC is supporting us. Please contact them for questions regarding registration or other logistical aspects of the meeting:

Contact: Devin O'Donnell +1-607-227-6153 or dodonnell@mtglogistics.com

Best wishes

Clive