#### MAVENTECH QUARTERLY PERFORMANCE

Top Selling Product **GTXPro** 

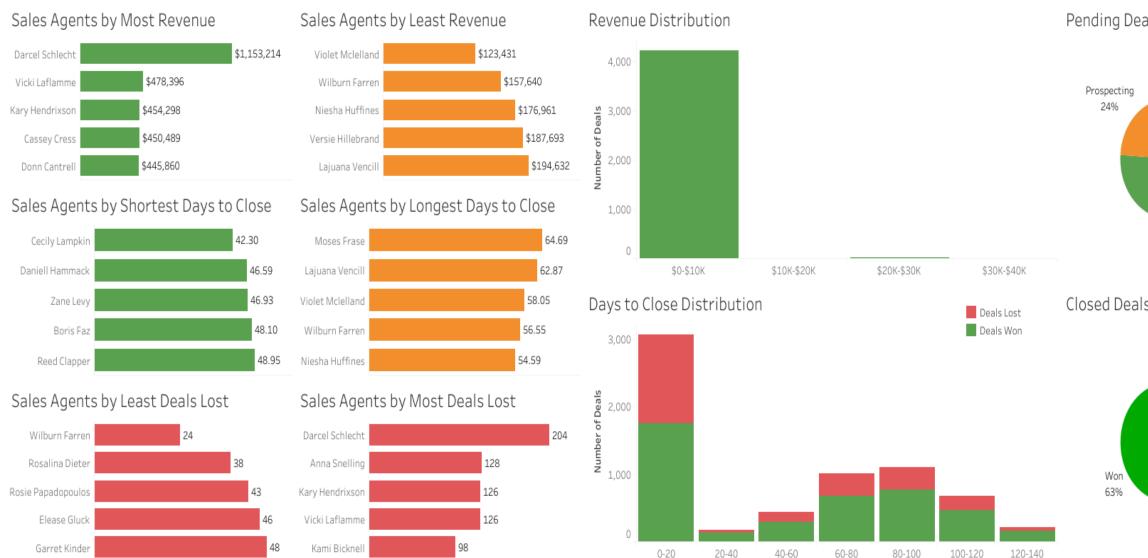
Top Selling Account Kan-code

**Top Selling Country United States** 

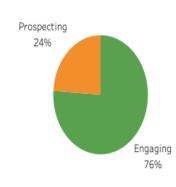
**Total Revenue** \$10.01M Total Deals Won 4,238

**Total Deals Lost** 2,473

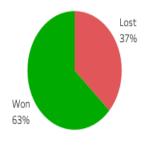
Quarter Sales Agent



Pending Deals Breakdown



Closed Deals Breakdown



## Objective

- I am a BI Developer for MavenTech, a company that specializes in selling computer hardware to large businesses.
- ► They've been using a new CRM system to track their sales opportunities but have no visibility of the data outside of the platform.
- To become a data-driven organization, the company wants to track the sales team's quarterly performance.

# Approach

- I analyzed the performance of the sales agents for the company.
- I created a relational data model using Power Pivot.
- I created an interactive dashboard using Tableau for my analysis.
- ▶ I have uploaded all the files for this project onto my <u>GitHub</u>.

## Scope of Analysis

- My analysis will assess the following information:
  - ▶ The efficiency of the sales agents in closing deals successfully
  - ► The closing value for the successful deals of each sales agent
  - Customer loyalty
- My analysis has the following limitations:
  - ▶ I did not go in-depth in analyzing the performances of certain products.
  - ▶ I did not go in-depth in analyzing the customers because there wasn't any data about their characteristics.

### Questions

- My analysis aims to answer the following questions:
  - Which sales agents successfully closed deals with the most and least value?
  - Which sales agents unsuccessfully closed the least and most deals?
  - Which sales agents took the shortest and longest days on average to close a deal?
  - ► How was the revenue distributed for each closed deal?
  - How were the days to close distributed for each closed deal?
  - What was the share of closed deals?
  - ▶ What was the share of pending deals?
  - What was the top-selling product and account?

### Assumptions

- There were some outliers in the dataset.
  - ▶ There were 15 successfully closed deals with values of \$20,000 or more.
    - ▶ The rest of the 4,238 successfully closed deals had values of \$10,000 or less.
  - I will not be working with average closing values for this project.
    - ▶ Therefore, I decided not to filter out these deals because it would not skew my analysis.
    - Furthermore, I will be using these outliers as the main talking points of my analysis.
- Korea was listed as a country.
  - ▶ I assumed that this was some kind of user input error.
  - I assumed that this row meant to say South Korea, so I renamed the country to that.

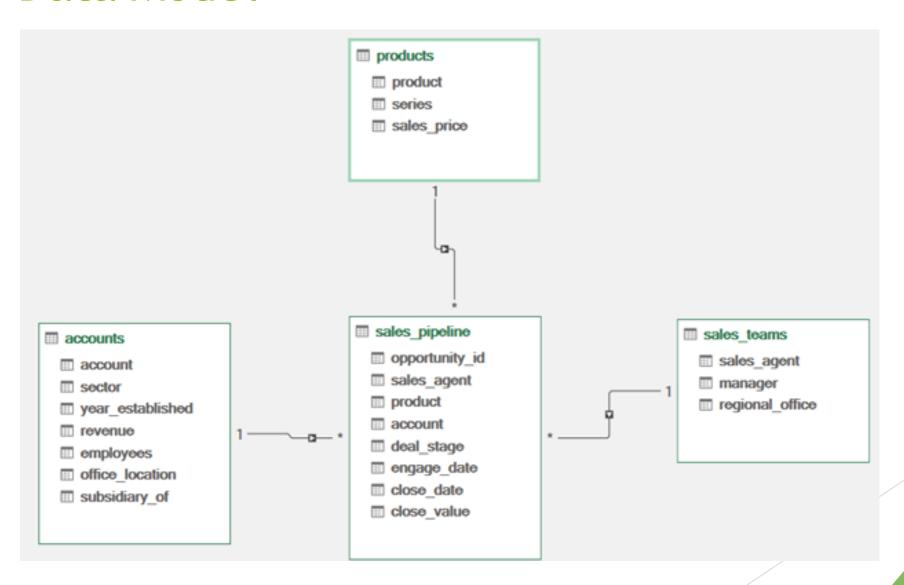
#### About the Dataset

- These were the four tables used for this project:
  - product:
    - ▶ A dimension table containing information about the products sold.
  - account:
    - ▶ A dimension table containing information about accounts of the company.
  - sales\_teams:
    - ▶ A dimension table containing information about the sales agents and their managers.
  - sales\_pipeline:
    - ▶ A fact table containing logs of all the deals being made by the sales agents.

# **Data Cleaning Strategy**

- The dataset for this project was structured and mostly clean.
  - ► Therefore, my data cleaning strategy wasn't heavily involved.
- ▶ I only had to correct the misspelling of Philippines in the account table.

### Data Model



## Deal Insights

- An overwhelming majority of deals successfully closed at a value of \$10,000 or less.
- Customers mostly spent between 0-20 days to close a deal.
- These are the following insights into the closed deals:
  - ▶ 63% of the closed deals were successful.
  - > 37% of the closed were unsuccessful.
- These are the following insights into the pending deals:
  - ▶ 76% of the pending deals are engaging.
  - ▶ 24% of the pending deals are prospecting.
- ► GTXPro and Kan-code were the top-selling products and accounts, respectively.

### Sales Agent Insights

- ▶ Darcel Schlecht successfully closed deals with the largest value (\$1,153,214).
  - ▶ However, he also unsuccessfully closed the most deals as well (204 deals).
- ▶ Violet Mclelland successfully closed deals with the lowest value (\$123,431).
- ▶ Wilburn Farren unsuccessfully closed the least deals (24 deals).
- Cecily Lampkin successfully closed deals the shortest on average (42.30 days).
- Moses Frase successfully closed deals the longest on average (64.69 days).
- ► The following sales agents successfully closed deals at \$20,000 or more:
  - ► Elease Gluck
  - Markita Hansen
  - Rosalind Dieter

## Quarterly Insights

- ▶ The first quarter had the least number of unsuccessful deals (18%).
  - ▶ However, that number quickly jumped to 38% in the second quarter.
  - It then increased steadily during the third and fourth quarters (39% and 40% respectively).
- Customers took longer to close a deal in the first quarter.
  - ▶ Most deals took between 0-20 days or 60-120 days to close.
- Customers began to close deals faster in later quarters.
  - There were not many deals that took more than 20 days to close.

#### Conclusion

- MavenTech is suffering from a decrease in customer loyalty.
  - ▶ The number of unsuccessful deals has been increasing since the first quarter.
- MavenTech customers are not willing to spend a lot of money.
  - The revenue distribution is extremely right-skewed, with successful deals closing at \$10,000 or more being insignificant.
- MavenTech customers tend to close deals quickly.
  - ► The days to close distribution is right-skewed, with deals taking more than 20 days to close being rare.

#### Recommendations

- Prioritize training of the sales agents.
  - Incorporate people skills and persuasiveness training to improve their ability to have customers close deals successfully and quickly.
- Prioritize efforts at retaining the following sales agents:
  - Elease Gluck
  - Markita Hansen
  - Rosalind Dieter
    - ▶ These sales agents were able to close deals with the largest value.
    - ▶ Therefore, they are the most valuable sales agents for the company.
    - Consider promoting these sales agents to increase their likelihood of staying with the company.
- Create a loyalty rewards program.
  - Due to the unwillingness of customers to spend a lot of money, it is likely that financial barriers are preventing customers from closing deals successfully.
  - ▶ I recommend that the rewards program include discounts on underperforming computer hardware products.
- Prioritize selling GTXPro and Kan-code products.
  - Since these were top-selling products, their demand is very high.
  - ▶ Therefore, these products are vital to the success of the company.