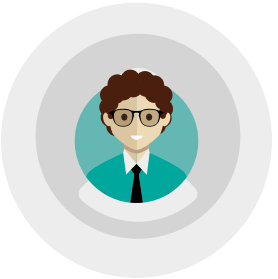
Learner Persona



Lenny Learner

An engaged employee that wants to learn more

BEHAVIOR & ACTION FACTORS

- Likes to see courses that others recommend
- Like to be brought back to where they left off
- Like to hear from peers
- Looks for courses that will move them to the next level in their career
- Can listen to audio in content (potentially while multitasking)
- Likes to get certifications or badges
- Likes to contribute content (like create a blog post to share)
- pause course and pick up where left off
- likes to understand where content fits into a larger view of the topic (learning path)
- like to share their thoughts
- See what others find valuable
- Save interesting content to explore later
- explore content around different career paths
- prioritize content for learning

DEMOGRAPHIC & PSYCHOLOGICAL FACTORS

- Time zones
- Telecommute
- not super tech savy?
- English speaker
- Don't waste time searching
- only limited time to complete something
- high expectations on intuitive technology (coolest and latest)
- need to give feedback for improvement
- Speak additional language other than English
- Feel confident that the content is relevant
- Contribute and engage with the content (discussions or comments or extend the content)
- Non OT staff can't enroll in certain vendor courses
- Feel overwhelmed as a beginner/not sure where to start

NEEDS & PAIN POINTS

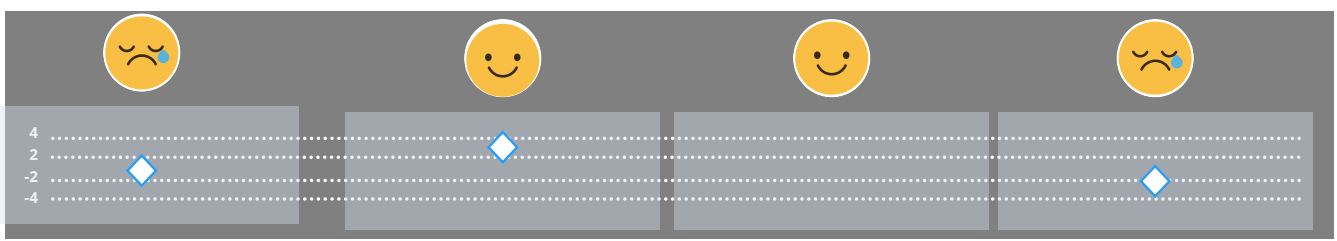
- Can't find the website
- Confused by the fact it's labeled OTU (use the full name)
- Wants proof of successful completion of learning
- Confused with "LearnSource" branding? (make LS a tool and not a destination)
- Cant find what they want because there is no course organization within a curriculum
- Too many clicks to get to what they want (sign up for the course and open it immediately without "experiencing" the LearnSource UI)
- Classes full/short wait lists
- Unable to submit feedback for something on the site
- no leader support to apply learning
- View / engage in accessible content
- Rate and share content with others
- too much scrolling - make compact view (https://otu.hcp.uhg.com/content/page/agile-practice)
- quickly find what they need to help them
- More faceted search with content that isn't just an e-learning course (index content that is not a course and iconography that quickly identifies what "kind" of resource it is.)
- There are class/courses I can see but I cannot sign up for them
- find right level of content

Journey for

Lenny Learner

An engaged employee that wants to learn more

	1: Discovery	2: Engaging	3: Engaged	4: Disengaging
Behavior / Action	Likes to see courses that others recommend Looks for courses that will move them to the next level in their career Like to hear from peers Likes to understand where content fits into a larger view of the topic (learning path) explore content around different career paths See what others find valuable explore content around different career paths prioritize content for learning Save interesting content to explore later	Likes to contribute content (like create a blog post to share) pause course and pick up where left off Likes to get certifications or badges explore content around different career paths prioritize content for learning Looks for courses that will move them to the next level in their career Save interesting content to explore later	Can listen to a audio in course (potentially while multitasking) Like to hear from peers Like to understand where content fits into a larger view of the topic (learning path) Likes to contribute content (like create a blog post to share) Likes to see courses that others recommend Likes to get certifications or badges See what others find valuable Like to be brought back to where they left off like to share their thoughts explore content around different career paths Save interesting content to explore later prioritize content for learning Looks for courses that will move them to the next level in their career	Likes to see courses that others recommend Like to hear from peers Looks for courses that will move them to the next level in their career Save interesting content to explore later explore content around different career paths Likes to understand where content fits into a larger view of the topic (learning path) Likes to contribute content (like create a blog post to share) See what others find valuable like to share their thoughts
Needs / Pains	Can't find the website Confused by the fact it's labeled OTU (use the full name) Confused with "LearnSource" branding? (make LS a tool and not a destination) Cant find what they want because there is no course organization within a curriculum too much scrolling - make compact view (https://play.hoopla.ag.com/courses/a-guide-to-good-practice) quickly find what they need to help them	Classes full/short wait lists View / engage in accessible content Confused with "LearnSource" branding? (make LS a tool and not a destination) Classes full/short wait lists There are class/courses I can see but I cannot sign up for them Cant find what they want because there is no course organization within a curriculum find right level of content quickly find what they need to help them Too many clicks to get to what they want (sign up for the course and open it immediately without "experiencing" the LearnSource UI)	Cant find what they want because there is no course organization within a curriculum Too many clicks to get to what they want (sign up for the course and open it immediately without "experiencing" the LearnSource UI) Classes full/short wait lists no leader support to apply learning Unable to submit feedback for something on the site View / engage in accessible content too much scrolling (make compact view!) There are class/courses I can see but I cannot sign up for them Wants proof of successful completion of learning quickly find what they need to help them find right level of content Rate and share content with others	Rate and share content with others find right level of content quickly find what they need to help them Cant find what they want because there is no course organization within a curriculum Too many clicks to get to what they want (sign up for the course and open it immediately without "experiencing" the LearnSource UI) Classes full/short wait lists no leader support to apply learning View / engage in accessible content There are class/courses I can see but I cannot sign up for them Unable to submit feedback for something on the site
Touchpoints	Talk to person who find you training Submit a question about the availability or detail of training finding a training through a curriculum that was designed for their role/needs/dept that has been pushed to them. Following up on a training they learned about outside the website (a meeting), a newsletter) Find courses recommended by coworkers and peers Read community feedback (comments, recommendations, etc.) from class attendees	See if I have already taken the class I am looking at applying to join a program See a view of historical classes I have taken Create a list of learning goals to associated with my classes Sign up to have curriculum push to me as recommendations (based on historical classes they have taken/completed) Signing up for learning material that is available to them (ex. class in LearnSource) find a way to manage a list of future classes get a notification when any class in their managed list comes available Find and track a group of related classes toward completing a set Connect classes to one or more of my learning goals	**Notification** of a new version of a completed class (ex. getting an email about updated training) Asynchronous discussions with other learners and or facilitators (kind of course component) Participate in some collaboration with other students (ex. virtual lab or forum) Submit an assignment in a class Peer review the assignments of others Build a list of potential courses and save them for later Offer feedback for a course I have taken Check on status of an application to a program (requirements, application to attend - management and transparency) Contribute content to OTU Learning (Books, links to articles, OTU housed articles, events) Associate a course with a goal/capability /personal map goal Show % completed of course and % remaining to be completed See a list of all active classes I am signed up for and my progress as well as any deadlines Inquire about becoming an instructor in a domain and for a topic/course Find additional information associated with a course (reference material, microsite, blogs, class labs, link to elsewhere) Learn how to a class for student	Take a skills assessment that aligns them with desired learning that targets their level Recommendations based on their course history Get help from SMEs Submit to become an SME A way to contact a knowledge domain lead and get help finding content Ability to earn a badge back if lost due to course updates
Demographic / Psychological	Speak additional language other than English Feel confident that the content is relevant Feel overwhelmed as a beginner/not sure where to start not super tech savy?	Feel overwhelmed as a beginner/not sure where to start Non OT staff can't enroll in certain vendor courses Speak additional language other than English not super tech savy?	Time zones not super tech savy? Don't waste time searching only limited time to complete something need to give feedback for improvement English speaker Speak additional language other than English Feel confident that the content is relevant high expectations on intuitive technology (coolest and latest) Non OT staff can't enroll in certain vendor courses Telecommute Contribute and engage with the content (discussions or comments or extend the content) Feel overwhelmed as a beginner/not sure where to start	Time zones not super tech savy? Don't waste time searching only limited time to complete something need to give feedback for improvement English speaker Speak additional language other than English Feel confident that the content is relevant high expectations on intuitive technology (coolest and latest) Non OT staff can't enroll in certain vendor courses Telecommute Contribute and engage with the content (discussions or comments or extend the content)



Non-Integrated Persona

Gail Guest

A potential learner with restrictions.

BEHAVIOR & ACTION FACTORS

- Likes to see courses that others recommend
- Like to be brought back to where they left off
- Like to hear from peers
- Looks for courses that will move them to the next level in their career
- Can listen to audio in content (potentially while multitasking)
- Likes to get certifications or badges
- Likes to contribute content (like create a blog post to share)
- pause course and pick up where left off
- likes to understand where content fits into a larger view of the topic (learning path)
- like to share their thoughts
- See what others find valuable
- Save interesting content to explore later
- explore content around different career paths
- prioritize content for learning

DEMOGRAPHIC & PSYCHOLOGICAL FACTORS

- Could be virtual learners
- Stress of being a contractor
- Might have some confusion about what's available and what's expected
- Expected to not need to learn certain non-Optum centric learning
- May be FTE or Contractor
- May be an intern
- Time zones
- Non OT staff can't enroll in certain vendor courses
- Non OT staff and can't enroll in OTU courses

NEEDS & PAIN POINTS

Business Partner Persona

[First Name]

[Role Description]

BEHAVIOR & ACTION FACTORS

DEMOGRAPHIC & PSYCHOLOGICAL FACTORS

NEEDS & PAIN POINTS

ensuring content meets accessibility guidelines

Journey

for

[name]

[role description]

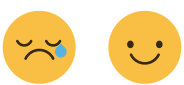
1: 2: 3: 4:

Behavior
Action

Needs
Pains

Touchpoints

Demographic
Psychological



Mood

Mood Scale

4
2
-2
-4

Journey

for

[name]

role description

1: 2: 3: 4:

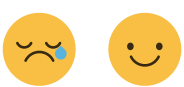
Behavior
Action

Needs
Pains

Touchpoints

Figure out how to add their created training to OTU

Demographic
Psychological



Mood

Mood Scale

4
2
-2
-4

Admin Persona

[First Name]

[Role Description]

BEHAVIOR & ACTION FACTORS

DEMOGRAPHIC & PSYCHOLOGICAL FACTORS

NEEDS & PAIN POINTS

ensuring content meets accessibility guidelines

Journey

for

[name]

role description

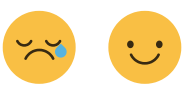
1: 2: 3: 4:

Behavior
Action

Needs
Pains

Touchpoints

Demographic
Psychological



Mood

Mood Scale

4
2
-2
-4

LMS Feature Research

BASE ON MOODLE.ORG AND COURSERA.ORG

USER INTERFACE

- Modern (compass list and card views)
- Consistent Course Presentation
- Mobile as well as desktop
- Explore Careers (learning paths with levels)
- Consistent modules attached to courses:
    - Course about page
    - requirements checklist
    - Motivations for taking the course form
    - Pre-tests
    - Glossary
    - Forum connected to course
    - Additional URLs
    - Resource and prerequisites
    - Timed Tasks (w deadline)
- Course sections
    - Essentials
    - Why this course
    - Material
        - Ability to upload assignment work
    - Course Check and Feedback
    - Learn More

PERSONALIZATION

- Career Path identification through on-boarding experience
    - Makes "up skill" recommendations based on career path on-boarding
    - Can change career path
- My Courses
- User Dashboard
- User Menu
- Course progress on course page
- Able to find other who are sign up for a course
- Shows your "calendar" view of assigned courses
- Shows up-coming courses
- Messaging center
- Course grades
- Associate course with competency (in our case, learning goals)
- Student profiles with badges (searchable and viewable by others)

COLLABORATION

- Course Forums
- Course feedback

NOTIFICATIONS

- Student Messaging (personal and group)
- My Courses - course list with progress and overdue presentation

TRACKING

- In-course progress
- Start where you left off
- Tasks paradigm (as opposed to whole module or whole course)

COURSE CONTENT PATTERNS

- Page turner
- Exercises
- Quizes
- Assignments (w/(out) due dates)
- Pre-tests
- Post-tests
- Badges
- Discussions (in forums)
- Peer-workshop/peer-assessment (peers assigned to provide feedback for a min number of peer student assignments submitted, per course assignment)

PERSONA IDENTIFICATION WORKSHOP

Optum Tech Employees not leadership

Engineers

Tech

Tech Development Program / Early Career

Non Engineers

Optum Tech Employees

Executive Leadership Team

Senior Leadership for Technology

Engineering Leadership

Non-UHG Employees (Contractors)

Non-Integrated Entities

External

UHG Employees that are not OT

Business Leaders

Business Staff
(like Community and State business employees)

Executive Learners	Learners	Non-integrated Learner	Admininstators (professors of OTU)

TARGETED PERSONAS

IN-SCOPE

- Learners
- Non-Integrated Learners
- Administrators
- Business Partner

OUT-OF-SCOPE

- SMEs (who need to collaborate on content building)
- Trainers (who need to gather materials for training delivery)