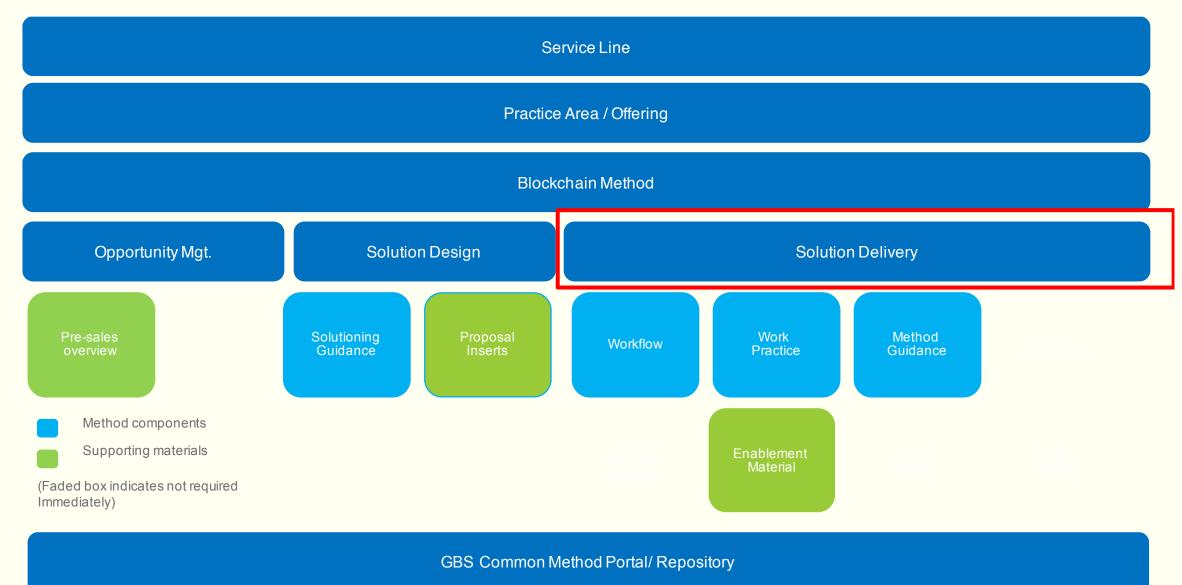
#### **WORK PRACTICE**

# **Blockchain Innovation**

GBS Method

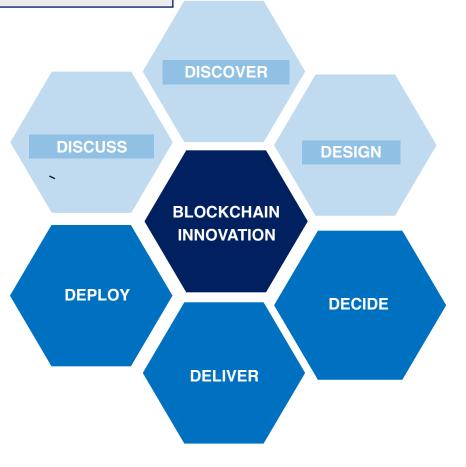
# IBM Blockchain Innovation -Solution Delivery



#### **IBM Blockchain Innovation**

IBM Blockchain Innovation provides a practitioner friendly, tool based, light weight approach to deliver applications using Agile principles enabled by automation and DevOps.

- Plan and conduct user acceptance testing (UAT) for the Blockchain solution.
- Deploy solution after each increment using DevOps Tools.
  - Design, develop, integrate and test the Blockchain solution.
  - Adopt established delivery processes, tools and guidelines



**IBM Blockchain Innovation** 

Opportunity Mgmt Solution Design

Solution Delivery

- Collaborate with client to finalize strategy, processes and technology for delivery
- Review Backlog & Sprint plans
- Validate the infrastructure, connectivity and tools

# Design Principles for Blockchain Delivery

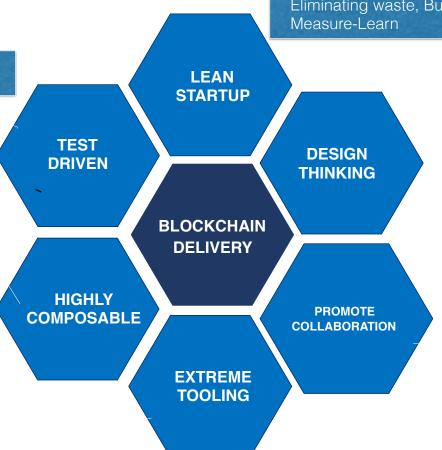
IBM's method for Blockchain provides a practitioner friendly, tool based, light weight approach to deliver applications using Agile principles enabled by automation and DevOps.

> Test cases centric development

A highly composable method provides components that can be selected and assembled in various combinations to satisfy specific project requirements.

Promote, Standardize, Optimize Tool usage in each and every phase of the delivery lifecycle to bring in

Less Documentation. Digital Media & Cognitive analysis, Quick turn around, Eliminating waste, Build-Measure-Learn



IBM Blockchain Innovation

Opportunity Mgmt

Solution Design

Solution Delivery

- User centric focus, Cross discipline collaboration. Quick iteration. Stakeholder interviews, Empathy mapping, Minimum Viable Product, User story approach - All results in Delivering Great Experience
- Promote collaboration and communication for collocated as well as distributed teams. Promote usage of digital collaboration platforms and reduce communication gaps, enhance trust within and across teams.

## Decide – Work with all stakeholders for successful commencement of delivery

# Project On-boarding

# **Project Planning** and **Governance**

### **Design Guidelines**

# Architecture and Technical Design

# **DevOps Delivery Procedure**

#### -- ACTIVITIES

- Onboard PM and key resources
- Register BMS Account ID & Generate work items
- Conduct Project Kick-off
- Review SoW, Scope Solution & IBM commitments
- Conduct Project planning workshop
- Identify User stories for initial three sprints
- Define Roles & Responsibilities
- Define Test strategy
- Review & confirm plans with key stakeholders
- Initiate environment setup

- Define technical stack for Chain code and UI
- Finalize the Devops strategy and tools
- Define Security parameters and Data Privacy
- Define scope and requirements for Smart Contract

- Execute technical workshop
- Review existing IT landscape & standards
- Develop architectural decisions
- Develop end-to-end Blockchain architecture
- Identify & agree NFRs
- Define integration and security approach
- Define technical dependencies
- Leverage and optimize code

- Execute DevOps workshop
- Define key delivery processes
- Install & configure tools
- Establish client connectivity
- Initiate DevOps platform
- Configure platform access
- Identify dashboard requirements
- Define configuration management tools & procedure

#### DELIVERABLES

- Project Charter
- Kickoff and Project charter.
- Governance & Escalation Matrix,
- Project Organization Chart
- Weekly Project Reports
- Prioritized list of backlog stories
- Project Sprint Plan & Schedule
- RACI Matrix
- Test Strategy

- Data Security and Privacy assessment
- Architecture Decisions document
- Architecture Overview diagram and High level design document.

- Updated Project Handbook
- DevOps Setup

#### • TOOLS, ASSETS

- PMP Tool and MS Project, JIRA, MS Excel
- JIRA, MS Excel, MS PPT
- Keynote / Power Point/Visio
- MS Visio, Drawing tools, MS Word/Powerpoint

# Decide – Core practices that will help in building trust and alignment

IBM Blockchain Innovation

Opportunity Mgmt

Solution Design

Solution Delivery



Culture

# **Building diverse teams**

To successfully innovate at scale, teams must know when to pivot. A healthy mix of diverse individuals is critical to a high-performing team.

# **Autonomous, colocated squads**

Successful, high-performing teams make the decisions about how to get work done and they are colocated, which improves communication and efficiency.

# Organizational roles

DevOps at scale calls for a number of common roles, each requiring unique skills and domain knowledge.

# Agile principles

Agile is a way of producing software in short iterations on a continuous delivery schedule. Other areas of focus include self-organizing teams, simplicity, sustainable pace of development, and change based on customer feedback.

# Deliver – Design, Develop, Integrate and Test Solution in iterative manner

#### **Sprint Planning Due Diligence UX Design Technical Design Build, Integrate** and Review and Test **ACTIVITIES** Generate and review project Develop user interface, backend logic Identify security and performance Backend / Infra readiness Create navigation flows for the backlog and prioritize & integration parameters scope of work in the sprint assessment Capture user story description Identify UI components and libraries Perform unit testing and deploy DevOps impacts and Develop Wireframes and visual (business logic, assumptions solution across environments assessments design for the approved Develop detail technical designs and risks) Start engaging other teams / Perform static code analysis wireframes Create API definitions & validate API Estimate Story points and Business Units as required Conduct user testing Collaborate effectively for defect readiness Sprint Velocity to plan the Review Project plan with relevant tracking backlog Leverage assets & accelerators stakeholders Create test cases & test data Define test plan including test Review MDM, Hosting, Middleware data requirement Perform System Integration Test impacts Develop test cases Perform security & performance testing Identify & Communicate client dependencies UAT preparedness and readiness **DELIVERABLES** Architecture Decisions UX Design Artifacts Test Results Finalized backlog with the Requirements Document with document (personas, journeys, customization and enhancements Acceptance Criteria. Production ready application in Architecture Overview wireframes) various environments Prioritized requirements and Sprint Plan, Test Plan, diagram complete Due Diligence Checklist Client Dependencies • High Level Design Document • TOOLS, ASSETS Fabric Composer, Jenkins, JUnit, MS Power Point MS word, Swagger, SOAP UI Jira Jira SonarCube, Cucumber, Git, Selenium

Photoshop

# Deploy – Launch Blockchain Solution

IBM Blockchain Innovation

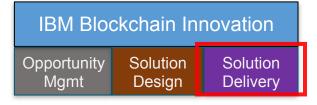
Opportunity Solution Design Solution Delivery

User Acceptance	Deploy	Launch	Hypercare Hypercare
<ul> <li>Validate UAT test plan</li> <li>Create UAT test data</li> <li>Perform / Support User Acceptance Testing</li> <li>Record test results</li> <li>Fix defects (UI / integration &amp; functional)</li> <li>Receive UAT Sign-off</li> <li>Evaluate Deployment preparedness and readiness</li> </ul>	<ul> <li>Create production build</li> <li>Data Migration activity (if applicable)</li> <li>Install adapters and integrator in the production environment</li> <li>Complete production verification testing (client-driven) - PVT</li> <li>Receive PVT sign-off</li> <li>Evaluate Application launch preparedness &amp; readiness</li> </ul>	<ul> <li>Create training documentation for endusers</li> <li>Support any client requested training</li> <li>Validate support readiness</li> </ul>	<ul> <li>Full development support</li> <li>Defect Monitoring &amp; Fixing</li> <li>Ensure system availability</li> <li>User level training</li> <li>Develop handover doc preparation</li> <li>Build to RUN transition initiation</li> </ul>
<ul> <li>DELIVERABLES</li> <li>UAT Test Plan</li> <li>Test Results</li> <li>Solution Packaging &amp; Deployment Artifacts</li> </ul>	<ul> <li>Deploy documentation</li> </ul>	<ul> <li>Training Document ( User Manual)</li> <li>Project closure report</li> </ul>	<ul> <li>Updated Training Manual</li> </ul>
<ul> <li>TOOLS, ASSETS</li> <li>JIRA for defect management</li> <li>DevOps Tools &amp; Processes, Deployment Preparedness Checklist</li> </ul>	<ul> <li>Jenkins</li> </ul>	MS Word,	

# Deliver – Key practices to create and continuously integrate high quality code (contd.)



Think



#### **IBM Design Thinking**

IBM Design Thinking is a powerful approach to innovation and brand differentiation that is focused on creating experiences that evoke positive emotional responses from customers.

#### Rank-ordered backlog

A rank-ordered backlog ensures that the team picks up the work that is most important to the success of the project. The rank order is determined by the whole team, including sales, marketing, development, and operations.

# **Evolutionary Architecture**

- \* Perform architecture and design work "just in time."
- \* Prioritize on mitigating technical risk over future value creation.
- \* Document key decisions and outstanding issues.

#### Minimum viable product (MVP)

A minimum viable product (MVP) is the absolute bare minimum in a delightful experience that your target persona accepts to accomplish a goal.

### **Playbacks**

Playbacks occur throughout the development cycle and are used to gather feedback and keep stakeholders, customers, and teams in sync.

#### **Estimation**

- \* Ensure that an estimate is based on the template that the organization mandated.
- \* Ensure the estimate uses the best information available.
- \* Revisit estimation at the beginning of each sprint.

# Deliver – Key practices to create and continuously integrate high quality code (contd.)



Code

IBM Blockchain Innovation

Opportunity Solution Design Solution Delivery

#### Pair programming

Pair programming involves two developers working together on a single task. Benefits include improved quality and natural transfer of knowledge.

#### **Test-driven development**

Test-driven development is about innovating faster and reducing waste. It starts with writing a failing test case and then creating just enough code to pass the test.

#### Continuous integration

Early error detection, early system integration, and improved collaboration are the hallmarks of a high-quality product development process. One outcome is greater predictability in delivery schedules.

#### Automated testing

In a DevOps continuous delivery environment, the first principle is that no code is delivered without automated tests.

### Build verification testing and integration verification testing

- \* Include critical functional tests that are related to the changes that were made in the application
- \* Detect any integration issues and conflicts early in the cycle.

# Deliver – Key practices to create and continuously integrate high quality code



Deliver

IBM Blockchain Innovation

Opportunity Solution Design Solution Delivery

### Continuous delivery

Continuous delivery is a practice by which you build and deploy your software so that it can be released into production at any time.

### **Delivery pipeline**

To achieve continuous delivery in a consistent and reliable way, break the software delivery process into delivery stages. The goal is for code to progress through each stage automatically with minimal human intervention.

- Jenkins
- IBM Urban Code
- IBM Bluemix Continuous Delivery
- Artifactory
- Delivery Pipeline

Tools

# Deploy – Key Practices to get Blockchain Solutions to Production



Run

IBM Blockchain Innovation

Opportunity Mgmt Solution Design Solution Delivery

#### Dark launch and feature toggles

In a dark launch, the development team delivers function and limits access to it. Feature toggles show the function based on context. In this way, a team can deploy function quickly and test it in production.

#### **Auto-scaling applications**

Use auto-scaling for your applications to ensure that enough resource is available at peak times and to save costs by reducing the allocated resource during low usage times.

# Monitoring on IBM Bluemix

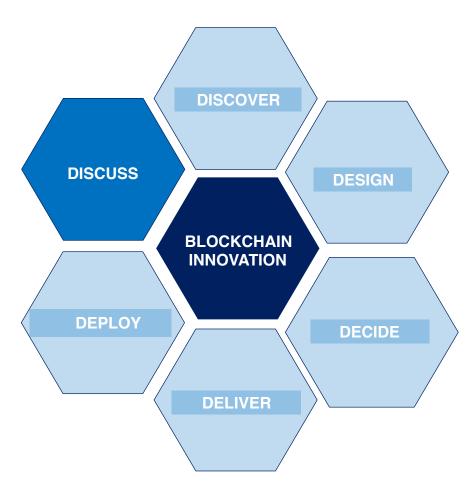
Tools

- \* Collect availability and response data from multiple points of presence in different geographic locations
- \* Detect any integration issues and conflicts early in the cycle.

## IBM Blockchain Innovation - Discuss

IBM Blockchain Innovation provides a practitioner friendly, tool based, light weight approach to deliver applications using Agile principles enabled by automation and DevOps.

> Collaborate with the client to optimize delivery processes, harvest assets/accelerators, add additional capabilities



# Discuss – Enhance, Support & Optimize Solution

## Solution Support

# Enhance and Expand

#### **Optimize**

#### -- ACTIVITIES

- Transition from dev to support team
- Establish review and communication mechanism
- Fix defects
- Update architecture and Smart Contract documentations for application fixes

- Understand & Analyze solution enhancements
- Add advanced features / functionalities
- Implement Advanced features
- Expand Project scope by adding add-on Project services
- Add Project resources to 1) support additional development sprints, 2) support additional UAT sprints
- Develop roadmap for enhancements

- Assetization harvest assets & accelerators
- Improve technical designs
- Upgrade tools & services
- Improve delivery procedures (service level, incident, configuration, change, upgrades)
- Optimize support model
- Knowledge management

#### **DELIVERABLES**

Blockchain application with fixes, Updated application documentation

- Prioritized List of Enhancements,
- Implementation Roadmap, Proposal / PCR for enhancement
- Value Realization

- Optimized Roadmap, Lessons Learned, Reusable Assets,
- Improved Delivery Procedures, Proposal / PCR for additional resources & add-on services

#### • TOOLS, ASSETS

- Blockchain Solutioning tool,
- Project Planning Tool,
- Microsoft Word

- Blockchain Solutioning tool
- Microsoft Word,

# Discuss – Key Practices to Manage Blockchain Solutions



#### Manage

#### The Circuit Breaker pattern

In a cloud application with many interdependent microservices, use of the Circuit Breaker pattern ensures that a single failure does not take down an entire service.

### High availability

To maintain 99.999% availability, the IBM® Bluemix® Garage Method team practices development, monitoring, and operations techniques for high availability.

#### **Automated monitoring**

Automated monitoring is the most reliable way to ensure high availability of your applications and reduce downtime.

# Incident Management

Record the problems, queries, and requests that application users submit Solve the problems as quickly as possible to minimize impact on business. Comply with agreed service levels and provide meaningful reports for management and other business processes.

# Discuss – Key Practices to Learn, Revie & Revise



Learn

#### A/B testing

Compare versions of a web page to gather empirical data so that you can determine which approach gets the best results.

# Hypothesis-driven development

Continuous delivery demands the use of hypotheses, not requirements, to deliver what customers want. Using this approach, developers embrace a mindset of continuous experimentation and are ready to pivot based on the outcome of the experiment.

#### Efficient DevOps through analytics

Analytics is essential to understanding your DevOps implementation so that you can understand and improve your overall development capabilities.