

### RYERSON INVESTMENT GROUP

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Company Overview

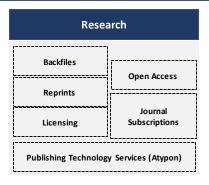
## **Executive Summary**

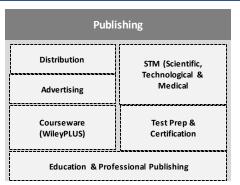


#### **Business Highlights**

- John Wiley & Sons Inc. (NYSE: JW.A) is a leading provider of knowledge and knowledge-related services in are of education, personal development and research. It operates through three main segments: Research, Publishing and Solutions and have global presence across the United States, Europe, Asia and Australia.
- Strategy: a dvance innovation and connect researchers, learners and professionals with content, platforms and tools they need to be successful.
- Major Shareholders: The Vanguard Group (10.65%), Champlain Investment Partners (9.26%), SSgA (8.4%), BlackRock (7.79%)
- Segments Contribution (FY19): Research (52%), Publishing (39%) and Solutions (9%)

#### **Service Offerings**

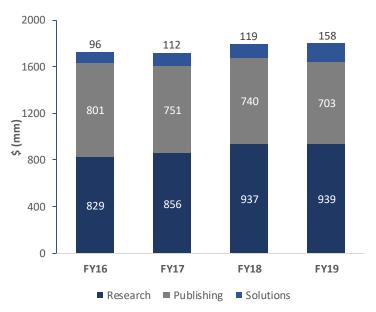






#### Valuation and Share Performance Key Statistics (\$mm, unless otherwise noted) \$ 3,050 **Payout Ratio** 52.33% Enterprise Value \$ 997 \$ 2.190 Market Cap Debt 8.97x \$118 **EV/EBITDA** Cash Revenue (FY19) \$ 1,800 Digital 75% Forward P/E 13.99x Recurring 55% **Share Price** \$ 37.75 \$ 30.42/\$ 50.05 High/Low

#### **Revenue Growth by Segments**



## Management Team and Firm History



#### **Key Executives**



Brian Napack, President & CEO. Napack has over 30 years of senior experience in media, education and information having worked at Walt Disney, L.E.K Consulting and Blackboard. Previously, he served as the president of Macmillan and has held various Board positions of numerous firms during his career life.



John Kritzmacher, EVP & CFO, Operations. Kritzmacher has spent over 6 years at Wiley. He has an excellent track record of accomplishment in M&A, and investor relations. Prior to Wiley, he spent 10+ years as board member at InterDigital Communications and held many leadership roles at notorious firms



Aref Matin, EVP & CTO. Martin has extensive working experience in technology industry. He served a series of high-level executive roles in notable technology firms namely Pearson Learning Technologies, Siemen and AT&T.

#### **Key Board Directors**



Jesse C. Wiley, Chairman. Wiley is a member of seventh generation of the Wiley family. He has been appointed Non-Executive Chairman since 2012. Before his transition to chairman, he served numerous key roles at Wiley and contributed to many major initiatives in his executive tenure.



William J. Pesce, Independent Director. Pesce has a life-long commitment to education and is currently the biggest shareholder at Wiley, owning 0.13% of the shares. In addition, he was selected as 2012 New Jersey Business Hall of Fame Laureate for his significant contributions to Wiley and the state.



Mari J. Baker, Independent Director. Baker has held numerous executive positions in public and private companies in technology fields including CEO of PlayFirst, COO of Velti and SVP/General Manager at Intuit.

#### **Key Events**

RANKU

Sep 2016

Acquire **Ranku**, a Seatle based software company licensing recruitment technology and predictive analytics to universities and state systems. They have partnered with 1000+ **online** degree

programs.

institutions.

**EARNINGHOUSE**A Wiley Brand

Oct 2018

Acquire **Learning House** (\$200 million in cash), a Louisville-based provider of online program management (OPM) for universities and corporate clients.

**⋄KNEWTON** 

May 2019

Purchase the assets of **Knewton**, a pioneer in digital and data-driven learning that focuses on education outcomes and affordability.

zyBooks

Jul 2019

Acquire **Zyante** (**zyBooks** platform), a leading provider of computer science and STEM education coursework. zybooks platform has server over 500,000 students across 500

Jan 2020

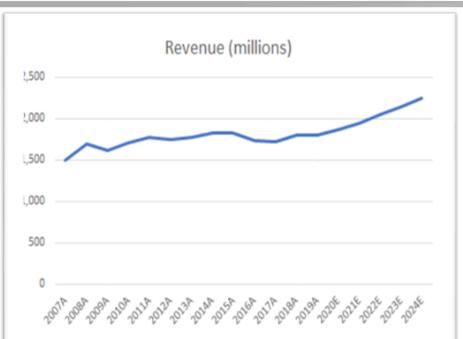
Acquire **mthree**, an education services provider helping individuals close the skills gap and get ready for tech careers.

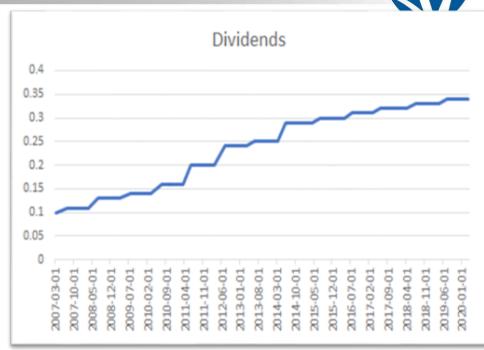


## **Investment Thesis**

## Investment Thesis I - Revenue Stability







### Research

- 55% market share in global science and medical journal publishing.
- 92% renewal rate with multiyear agreements
- Largest and most soughtafter journal ecosystem

# Academic & Professional learning

- Largest test prep offering globally for professional degrees and certifications
- Growing custom corporate university offerings

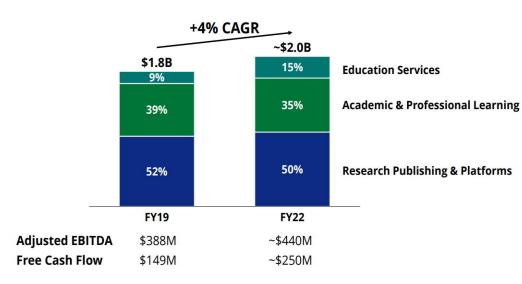
### **Education services**

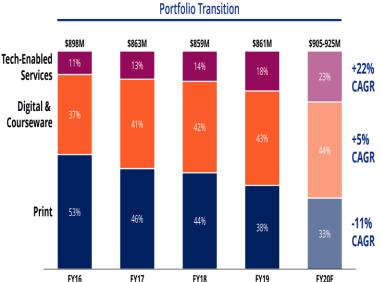
- Custom courseware packages for teachers
- 60+ University partners with both undergrad and post grad services

## Investment Thesis II - Growth



### Targeting \$2B revenue by FY22





### Online courseware

- Entering niche markets e.i. IT and business industries with custom courseware applicable to both professional and academic industries

### Acquistion's

- Three M
- ZY Books
- Strong pipeline of targets that align with online growth strategy

### **Education services**

- Focused on high-demand careers, degrees and dertifications
- Deliver outcome-driven digital courseware and platforms
- Reducing cost of access to learning



# **Industry Overview**

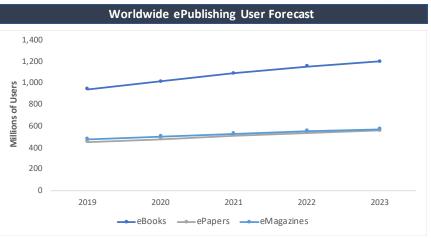
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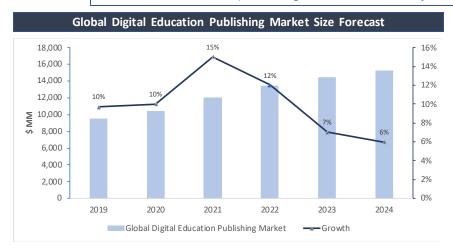
## Trends Analysis



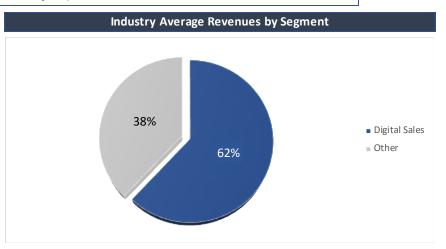




The price of physical textbooks has increased 183% over the last 20 years, causing students to flock toward electronic publishing sources, an industry forecasted to jump \$5B from 2019-2023.



The Global Digital Education Publishing Market has a projected 9.7% CAGR between 2019-2026



The Online Education Market is expected to reach USD 132.98B by 2023, with content expected to grow at a 27.35% CAGR

### **Industry Outlook**



### **Book Publishing**

- Revenue is projected to increase by 1% each year for the next 5 years
- Due to online products, print sales are down
- Although post-secondary enrollment is growing, the industry won't be able to monetize this growth due to used marketplace

### E-Book Publishing

- Revenue projected to decrease by 1.4% each year for the next 5 years
- More authors are self-publishing as they do not see value in a publishing company
- The number of book publishing companies is expected to decrease

#### Relevant Industries

### Market Research

- Revenue projected to increase by 2.4% each year for 5y, with increased R&D spending and access to data
- Number of market research companies expected to increase

#### **Corporate Training**

- Revenue projected to increase for next 5y as competition is pressuring corporate training expenditures
- Demand for professional development is increasing as distance education is becoming a flexible tool



Risks, Mitigation & Catalysts

### Risks, Mitigations & Catalysts



| Risks   | Mitigations  |  |  |  |  |  |
|---|--|--|--|--|--|--|
| Print publishing is in decline: online formats are preferred              | Wiley has a wide array of online books and journals  |  |  |  |  |  |
| Growing rental/used textbook market                                       | <ul> <li>Publishers work with faculties and professors to create a<br/>unique textbook for the specific courses</li> </ul>   |  |  |  |  |  |
| Very competitive environment and increasing free online resources         | <ul> <li>Wiley's journals are better in quality compared with competitors' journals</li> <li>Wiley has a lot of journals on niche topics, which competitors don't</li> </ul> |  |  |  |  |  |
| Infringements of intellectual property rights                             | Wiley is constantly working at keeping infringements at a minimum  |  |  |  |  |  |
| Decrease in corporate training spending and/or head count                 | Companies that use Wiley's services, are hesitant to switch<br>because it will create operational disruption   |  |  |  |  |  |
| Tight library budgets   | <ul> <li>Wiley's journals are deemed "essential" for libraries and<br/>researchers because of their journals about niche topics</li> </ul>                                   |  |  |  |  |  |
| Foreign exposure: about half of Wiley's revenue is from outside of the US | Hedged through derivatives   |  |  |  |  |  |
| Catalysts   |  |  |  |  |  |  |

- The global EdTech market is projected to grow by more than 5% annually through 2021
- Key partnerships that will benefit operationally and provide more capabilities in services



# Valuation

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## Valuation: DCF



| In Millions of USD<br>12 Months Ending | 2017A<br>04/30/2017 | 2018A<br>04/30/2018 | 2019A<br>04/30/2019 | 2020E<br>04/30/2020 | 2021E<br>04/30/2021 | 2022E<br>04/30/2022 | 2023E<br>04/30/2023 | 2024E<br>04/30/2024 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| EBITDA                                 | 362.3               | 383.8               | 369.5               | 329.4               | 344.4               | 350.8               | 356.2               | 360.3               |
| Operating Income (EBIT)                | 228.4               | 260.0               | 227.1               | 227.6               | 249.4               | 258.2               | 265.9               | 273.9               |
| Tax Rate                               | (16.9)              | (13.3)              | (16.1)              | (16.1)              | (16.1)              | (16.1)              | (16.1)              | (16.1)              |
| NOPAT                                  | 211.4               | 246.8               | 211.0               | 211.5               | 233.3               | 242.1               | 249.8               | 257.8               |
| Non Cash Adjustments                   |                     |                     |                     |                     |                     |                     |                     |                     |
| Depreciation and Amortization          | 116.4               | 112.6               | 124.1               | 105.5               | 100.3               | 98.2                | 96.0                | 92.3                |
| Deferred Income Tax                    | (2.6)               | 0.0                 | 0.0                 | 0.0                 | 0.0                 | 0.0                 | 0.0                 | 0.0                 |
| Other Non-Cash Adjustments             | 126.3               | 77.6                | 45.5                | 21.8                | 21.8                | 21.8                | 21.8                | 21.8                |
| Unlevered Cash from Operations         |                     |                     |                     | 309.5               | 387.1               | 335.9               | 344.4               | 305.5               |
| Less: Capital Expenditures             | 50.7                |                     |                     | (126.2)             | (118.6)             | (123.7)             | (127.4)             | (131.3)             |
| Less: Purchase of Intangible Assets    |                     |                     |                     | (90.0)              | 0.0                 | 0.0                 | 0.0                 | 0.0                 |
| Unlevered Free Cash Flow (UFCF)        |                     |                     |                     | 183.3               | 268.5               | 212.2               | 217.0               | 174.2               |
| % growth                               |                     |                     |                     | n/a                 | 47%                 | -21%                | 2%                  | -20%                |
| D: 44.4                                |                     |                     |                     | 7.500/              | 407.500/            | 007.500/            | 007.500/            | 407.500/            |
| Discount factor                        |                     |                     |                     | 7.50%               | 107.50%             | 207.50%             | 307.50%             | 407.50%             |
| Present Value of UFCF                  |                     |                     |                     | 182.3               | 249.3               | 183.9               | 175.5               | 131.5               |

## Valuation: DCF



| Weighted Average Cost of Capital (WACC) |       |
|---|-------|
| Weighted Average Cost of Debt           | 2.69% |
|   |       |
| Risk Free rate                          | 0.6%  |
| Beta                                    | 1.19  |
| Market Risk Premium                     | 6.9%  |
| Cost of Equity                          | 8.8%  |
| Weight of Equity                        | 75.0% |
|   |       |
| WACC                                    | 7.15% |

|                | Share Pr | ice  |         |           |
|----------------|----------|------|---------|-----------|
| Approach       | Bear     |      | Base    | Bull      |
| Perpetuity     | \$4      | 2.81 | \$50.73 | \$52.87   |
| Multiple       | \$4      | 1.09 | \$45.49 | \$46.69   |
| Return         |          | 16%  | 33%     | 38%       |
|                | Assumpti | ons  |         |           |
|                | Bear     | 3    | Base    | Bull      |
| Revenue Growth |          | 3%   | 3.50%   | <b>4%</b> |

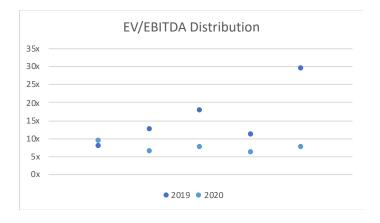
| Share Price Se             | nsitivity     | Analysis  | s - Long  | term a  | rowth rat | e (a)   |         |
|----------------------------|---------------|-----------|-----------|---------|-----------|---------|---------|
| Onare i rice de            | i i Siti vity | Allarysis | S - LOITE |         | VACC      | .c (g)  |         |
|                            | \$50.73       | 6.13%     | 6.63%     |         |           | 8.13%   | 8.63%   |
|                            | 0.5%          | \$48.15   | \$43.69   | \$39.90 | \$36.64   | \$33.81 | \$31.32 |
|                            | 1.0%          | \$52.63   | \$47.39   | \$43.00 | \$39.26   | \$36.05 | \$33.26 |
| EBITDA                     | 1.5%          | \$58.07   | \$51.80   | \$46.64 | \$42.31   | \$38.64 | \$35.47 |
|                            | 2.0%          | \$64.84   | \$57.17   | \$50.99 | \$45.90   | \$41.64 | \$38.02 |
|                            | 2.5%          | \$73.47   | \$63.84   | \$56.28 | \$50.19   | \$45.18 | \$40.98 |
|                            | 3.0%          | \$84.86   | \$72.35   | \$62.86 | \$55.41   | \$49.41 | \$44.47 |
|                            | 3.5%          | \$100.58  | \$83.57   | \$71.24 | \$61.89   | \$54.56 | \$48.64 |
| Share Price Se<br>Multiple | nsitivity     | Analysis  | s - Exit  | EBITDA  | <b>L</b>  |         |         |
| Multiple                   |               |           |           | ٧       | VACC      |         |         |
|                            | \$45.49       | 6.13%     | 6.63%     | 7.13%   | 7.63%     | 8.13%   | 8.63%   |
|                            | 6.49x         | \$37.34   | \$36.58   | \$35.82 | \$35.09   | \$34.37 | \$33.67 |
| Growth                     | 6.99x         | \$39.87   | \$39.05   | \$38.25 | \$37.47   | \$36.70 | \$35.96 |
| Rate                       | 7.49x         | \$42.39   | \$41.52   | \$40.68 | \$39.85   | \$39.04 | \$38.25 |
|                            | 8.49x         | \$47.43   | \$46.47   | \$45.53 | \$44.61   | \$43.71 | \$42.84 |
|                            | 8.99x         | \$49.95   | \$48.94   | \$47.95 | \$46.99   | \$46.05 | \$45.13 |
|                            | 9.99x         | \$54.99   | \$53.89   | \$52.81 | \$51.75   | \$50.72 | \$49.71 |

# Valuation: Comparables



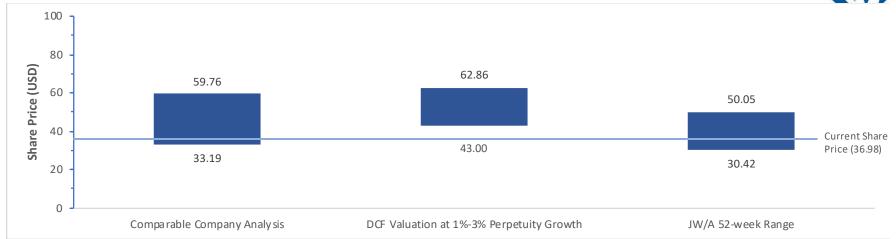
|                               |        |                   |                  |          | EV/I      | EBITDA |             |                      |             |
|-------------------------------|--------|-------------------|------------------|----------|-----------|--------|-------------|----------------------|-------------|
| Company Name                  | Ticker | Share Price (4/3) | Market Cap (\$M) | EV (\$M) | 2019      | 2020E  | Debt/Equity | EBITDA Growth<br>YoY | CapEx (\$M) |
| US Peers                      |        |                   |                  |          |           |        |             |                      |             |
| John Wiley                    | JW/A   | \$ 35.67          | \$ 2,440         | \$ 3,3   | 10 8.00x  | 9.40x  | 81.62%      | 3.94%                | \$ (99.76)  |
| Pearson Education Plc         | PSO    | 5.97              | 4,411            | 5,9      | 10 12.45x | 6.53x  | 39.39%      | -11.10%              | (193.00)    |
| Scholastic Corp.              | SCHL   | 24.51             | 1,110            | g        | 28 17.64x | 7.55x  | 8.52%       | 95.75%               | (77.70)     |
| Houghton Mifflin Harcourt Co. | HMHC   | 2.58              | 777              | 1,3      | 80 11.00x | 6.20x  | 141.58%     | -22.22%              | (37.56)     |
| News Corp                     | NWSA   | 8.65              | 8,390            | 9,7      | 90 29.31x | 7.64x  | 27.25%      | 16.04%               | (545.00)    |
| Minimum                       |        | 2.58              | 777              | Ç        | 28 8.00x  | 6.20x  | 8.52%       | -22.22%              | (545.00)    |
| Maximum                       |        | 35.67             | 8,390            | 9,7      | 90 29.31x | 9.40x  | 141.58%     | 95.75%               | (37.56)     |
| Median                        |        | \$ 8.65           | \$ 2,440         | \$ 3,3   | 10 12.45x | 7.55x  | 39.39%      | 3.94%                | (99.76)     |
| Average                       |        | 15.48             | 3,426            | 4,2      | 64 15.68x | 7.46x  | 59.67%      | 16.48%               | (190.60)    |

| EV/EBITDA                                 |    |            |    |              |    |            |
|---|----|------------|----|--------------|----|------------|
| Analysis                                  | ı  | Bear (Min) | Ва | ase (Median) |    | Bull (Max) |
| 2020 Expected EBITDA (\$MM)               | \$ | 390        | \$ | 390          | \$ | 390        |
| EV/EBITDA                                 |    | 6.20x      |    | 7.55x        |    | 9.40x      |
| Implied Enterprise Value (\$MM)           |    | 2,418      |    | 2,945        |    | 3,666      |
| Add: Cash                                 |    | 118        |    | 118          |    | 118        |
| Less: Debt                                |    | (977)      |    | (977)        |    | (977)      |
| Implied Equity Value                      |    | 1,559      |    | 2,086        |    | 2,807      |
| Shares Outstanding (MM)                   |    | 47         |    | 47           |    | 47         |
| Implied Equity Value per Share            | \$ | 33.19      | \$ | 44.40        | \$ | 59.76      |
| % Market Premium (Discount) to Fair Value |    | -6.95%     |    | 24.48%       |    | 67.54%     |



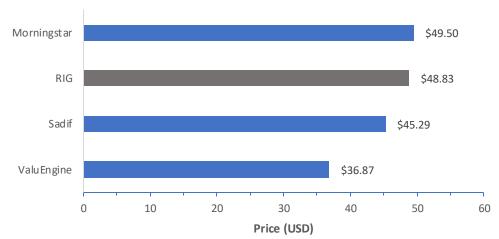
## Valuation: Summary





Based on a blended valuation between the DCF and Comparables, we project a share price of \$48.83. Our analysis is average compared to the street, shown below:

| Target Price    |        |       |          |  |  |  |
|-----------------|--------|-------|----------|--|--|--|
|                 | Weight | Sha   | re Price |  |  |  |
| DCF             | 70%    | \$    | 50.73    |  |  |  |
| Comps           | 30%    | \$    | 44.40    |  |  |  |
| Weighted Sh     | \$     | 48.83 |          |  |  |  |
| Implied Premium |        |       | 32.0%    |  |  |  |



# Appendix



| Weighted Average Cost of Capital | (WACC)  |
|----------------------------------|---------|
| Long term debt                   | 797.4   |
| Net Debt                         | 680.076 |
| Weighted Average Cost of Debt    | 2.69%   |
| Tax Rate                         | 20.0%   |
| Weight of Debt as a %            | 25.0%   |
| Risk Free rate                   | 0.6%    |
| Beta                             | 1.19    |
| Market Risk Premium              | 6.9%    |
| Cost of Equity                   | 8.8%    |
| Weight of Equity                 | 75.0%   |
| WACC                             | 7.15%   |

| Enterprise Value                | Perpetuity |
|---------------------------------|------------|
| UFCF in last forecast period    |            |
| (2024E)                         | 150.1      |
| UFCF in next forecast period    | 153.1      |
| Long term growth rate           | 2.0%       |
| Terminal Value                  | 2,970.0    |
| Present Value of Terminal Value | 2,241.2    |
| Present Value of Cash Flows     | 839.6      |
| Enterprise Value                | 3,080.8    |
| Less: Net Debt                  | (680.1)    |
| Equity Value                    | 2,400.7    |
| Implied Price per Share         | \$42.81    |
| Implied EV/EBITDA multiple      | 10.1x      |

| Options/Warrants Data                |           |
|--------------------------------------|-----------|
| BasicShares                          | 56,079.46 |
| Exercisable options                  | 11        |
| Exercise price                       | 35.04     |
| In-the-money exercisable options     | 11        |
| Total Proceeds                       | 385.44    |
| Total shares repurchased             | 10.67     |
| Net Dilulitive Options               | 0.33      |
| Dilutive impact of shares from other |           |
| securities                           | q         |
| Net diluted shares outstanding       | 56079.80  |

| Exit EBITDA multiple approach   |         |
|---------------------------------|---------|
| Terminal year EBITDA            | 334.8   |
| TV EBITDA multiple              | 8.49    |
| TV                              | 2842.4  |
| PV of TV                        | 2144.9  |
| PV of stage 1 cash flows        | 839.6   |
| Enterprise value                | 2984.5  |
| Impied TV perpetual growth rate | 1.78%   |
| Fair Value per share            |         |
| Enterprise Value                | 2,984.5 |
| Less: Nebt Debt                 | -680.1  |
| Equity Value                    | 2,304.4 |
| Diluted Shares                  | 56.1    |
| Equity Value per share          | \$41.09 |
| Market Premium / (discount) to  |         |
| fair value                      | 0.1     |