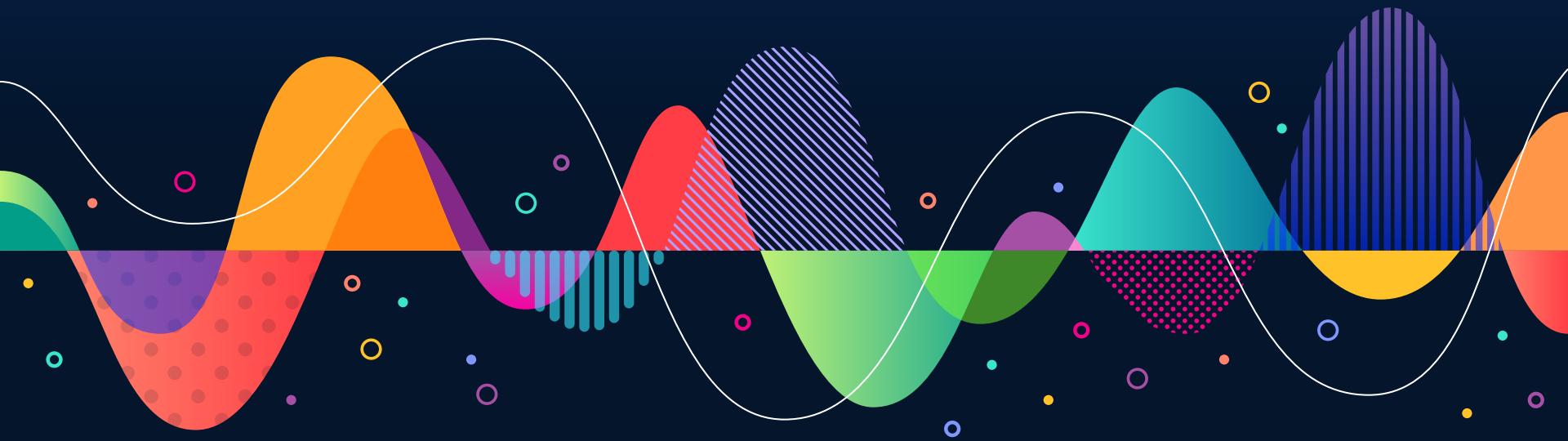


# Performance Testing in Modern Contexts

Testing  
perspectives &  
perceptions  
**Cluj-Napoca**  
16 -17<sup>th</sup> of June  
2022

Eric Proegler, USA

# PERFORMANCE TESTING IN MODERN CONTEXTS



# Hello! My name is Eric Proegler



Staff Test Infrastructure Engineer at Credit Karma in Oakland, California, USA  
You can find me on Twitter at @3r1c\_p

# BEFORE 2020...



- ▷ Senior Director of Product Quality
- ▷ Product Manager for Load, Front End Monitoring, and Native Testing Tools
- ▷ Performance Testing Consultant
- ▷ Performance Lead/Test Lead/DBA for Enterprise Vendor, Developer was boring
- ▷ Also:
  - ▶ Past President, Association for Software Testing
  - ▶ Organizer, Workshop On Performance and Reliability
  - ▶ Currently (as in, at this moment) speaking at my ~40th Conference

# WHAT ABOUT YOU?

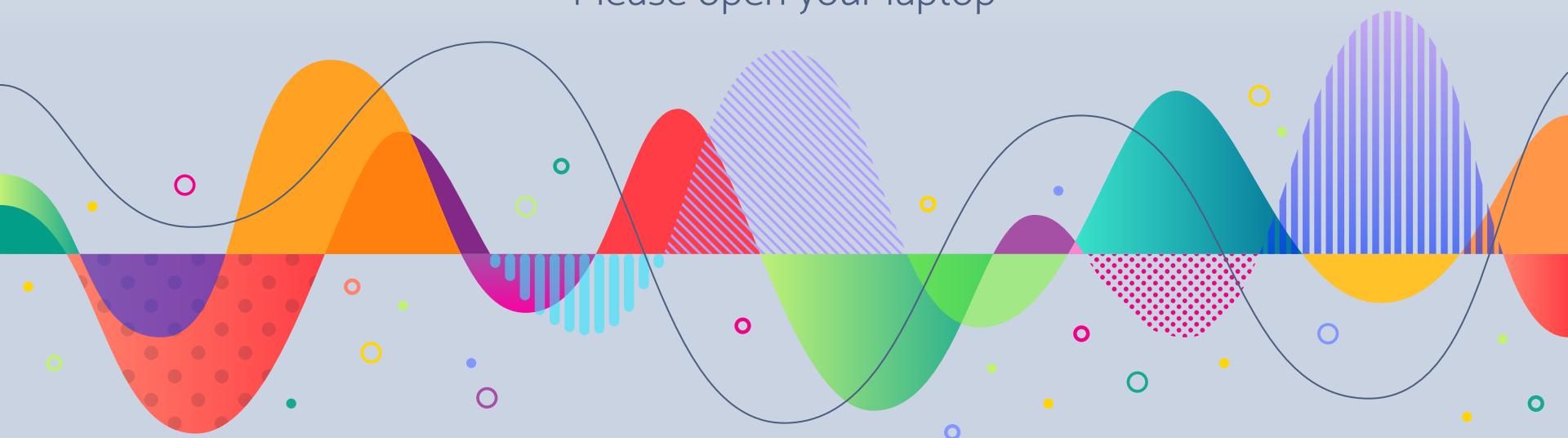
Who are you?  
Name?  
Work?



Experience with  
Performance?  
What would you  
like to learn about  
Performance?

# LET'S PERFORMANCE TEST!

Please open your laptop





PLEASE OPEN A BROWSER TAB TO  
<https://www.webpagetest.org>

# LET'S RUN A TEST



Start a **Site Performance**  Test!

bbc.com

 **Simple Configuration** (Choose from quick recommended test location and browser presets)

MOBILE  4G  Virginia, USA

DESKTOP  Cable  Virginia, USA

MOBILE  3G  Mumbai, India

DESKTOP  Cable  Toronto, Canada

DESKTOP  Cable  Frankfurt, Germany

**Include Repeat View**

(Loads the page, closes the browser and then loads the page again)

**Run Lighthouse Audit**

(Runs on Chrome, emulated Moto G4 device, over simulated 3G Fast connection)

**Start Test →**

# YOU ARE NOW A PERFORMANCE TESTER



Lots of Things We *COULD* look at. Not a Science! Start with:

- ▷ Time until Page Looks/Feels Loaded - ***Response Time***
- ▷ Improvement on 2nd/3rd Visit - ***Caching Strategy***
- ▷ Total Bytes - ***Bandwidth Requirements***
- ▷ Blocking and Client CPU - ***Front End Efficiency***
- ▷ Waterfall Charts - ***End to End Performance***

# TAKE A FEW MORE MINUTES



We're coming back to this a little later

- ▷ Pick something in your results you want to know more about
- ▷ Don't close your browser tab(s) yet!

# MORNING: FRONT END, REQUIREMENTS



9:45 - 10:10 (25)	<b>Activity 1: Web Page Test</b>
10:10 - 10:30 (20)	<b>Performance as a Requirement</b>
10:30 - 10:45 (15)	<b>Front End Theory - Browsers, Native Apps, and Failure Modes</b>
<b>10:45 - 11:00 (15)</b>	<b>Break</b>
11:00 - 11:20 (20)	<b>Activity 2: More Web Page Test - What else can we learn?</b>
11:20 - 11:45 (25)	<b>Activity 3: Chrome Dev Tools</b>
11:45 - 12:00 (15)	<b>Activity 4: Lighthouse, then Lunch!</b>

# AFTERNOON: LOAD, BACK END, REPORTING



1:20 - 1:50 (30)	<b>Activity 5: JMeter.</b> <a href="https://github.com/ericproegler/romania-testing/">https://github.com/ericproegler/romania-testing/</a> <b>setup</b>
1:50 - 2:15 (25)	<b>A Lot About Load Testing</b>
2:15 - 2:30 (15)	<b>Observability and Logging</b>
2:30 - 2:45 (15)	<b>Break</b>
2:45 - 3:15 (30)	<b>Back End Theory: Clouds, Architecture, Parallelism, and Queues</b>
3:15 - 3:30 (15)	<b>Reporting on Performance</b>
3:30 - ? (?)	<b>Q&amp;A / Anything we want to revisit?</b>

# LET'S MAKE YOUR LAPTOP A LOAD RIG



Hopefully everyone can get this working by lunch...

1. <https://github.com/ericproegler/romania-testing/>
2. Download Java 8 (~ 85mb) and install it
3. Download JMeter (~ 74mb) and extract it
4. Download Script (< 1mb) and move it to /bin/

# PERFORMANCE AS A REQUIREMENT

Please close your laptop for a few minutes



# SOME REQUIREMENTS ARE TACIT



NFRs are Non-Functional Requirements. They need your help!

- ▷ Security: “Meets Anti-Gremlin Standard 2.3” ***Which includes?***
- ▷ Reliability: “99.9% Uptime” ***24x7x365? Business Hours?***  
***Which functionalities failing counts as Downtime?***
- ▷ Meets Regulatory Data Governance Standards ***In which countries? For which data? How do we know for sure?***

# PERFORMANCE AS ESSENTIAL REQUIREMENT



Slow Performance can make a system unacceptable/unfit for purpose

- ▷ Once Users think software is Slow, hard to see anything different
- ▷ ...But Users know Slow when they see it
- ▷ In e-commerce, tenths of seconds can be costed
- ▷ Workers' time is always expensive. Distractions can be worse
- ▷ In Enterprise, unhappy users leads to system replacements

# PERFORMANCE REQUIREMENT: RESPONSE



“Make Sure the System is (Performant/Responsive/Fast Enough)!”

- ▷ How fast is fast enough? - ***Response Time***
- ▷ “Whatever the Industry Standard is”
  - ▶ If you’re Amazon, under 1 second. E-Commerce 2/3 seconds
  - ▶ 5 seconds is an eyeroll. 10 seconds is a sigh. 15 seconds is a bye
  - ▶ Not entirely in our control (Last Mile, Device) - more on this later

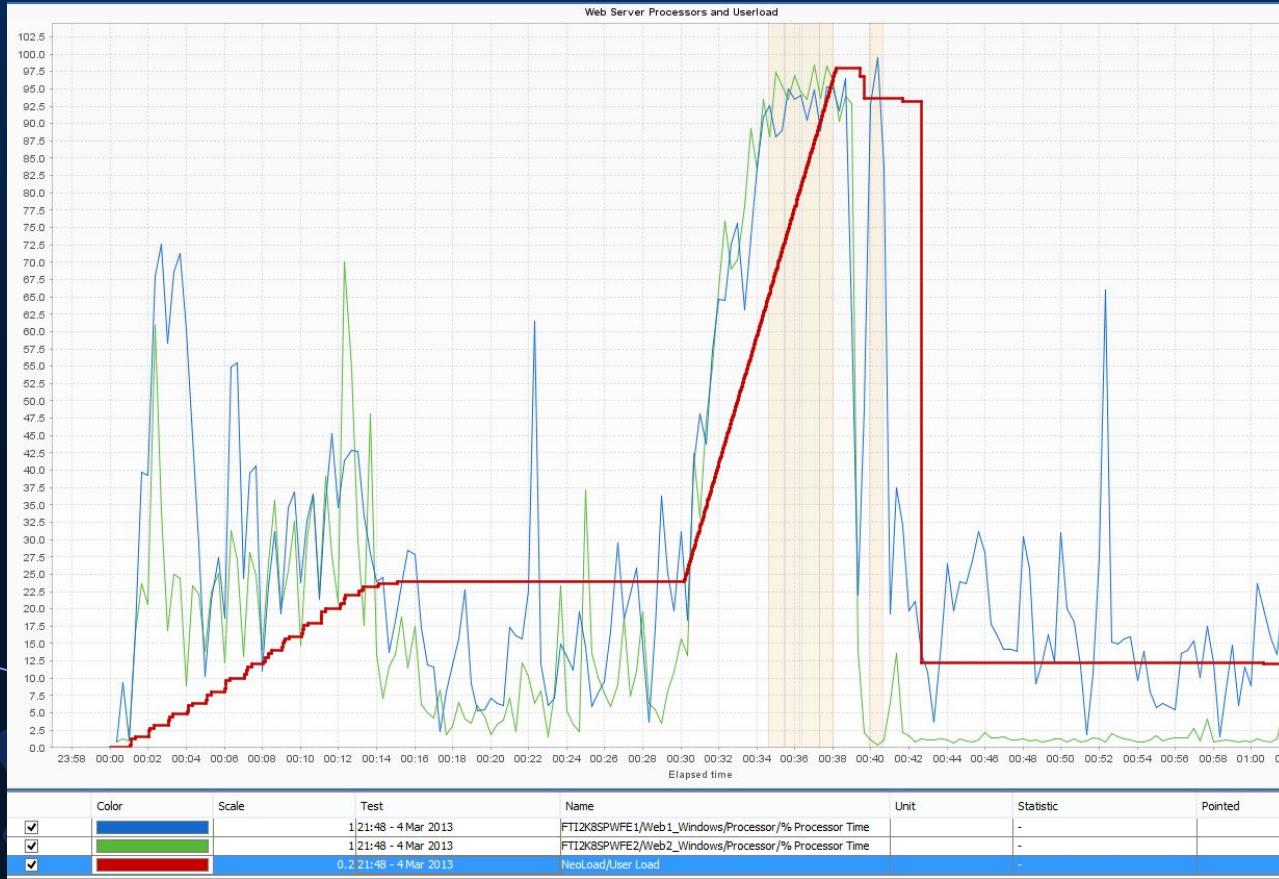
# PERFORMANCE REQUIREMENT: SCALE



“Make Sure the System Scales!”

- ▷ How many users? - **Peak Load**
  - ▶ Usually Busiest Hour of Busiest Day, May Not be Known
- ▷ At what arrival rate? - **Point Load**
  - ▶ Eurovision/Product Drop/Viral Moment, Usually Unknown
- ▷ With what responsiveness? - **Performance SLA**

# MORE ON ARRIVAL RATES



# PERFORMANCE RISKS



- ▷ Scalability - System activities are expensive/inefficient; implies it won't support larger workloads/users
- ▷ Capacity - System has architectural limits
- ▷ Concurrency - System has race conditions or blocking issues that can crash/delay/block/error the system or a user
- ▷ Reliability - System should be able to run for extended periods of time

# RISK: SCALABILITY



Expensive operations mean systems won't scale well

- ▷ Won't get faster with load!
- ▷ Ops Problem? Solve with hardware (more pods)?
- ▷ Tall Stacks -> Wirth's Law: “Software is getting slower more rapidly than hardware gets faster”
- ▷ Subject to use patterns and user models

# RISK: SCALABILITY



*What Does a Problem Look Like?*

- ▷ Longer response times is a clue
- ▷ “High” CPU/Memory/Storage/Network Utilization

# RISK: CAPACITY



System can't support the expected load structurally/as engineered

*What Does a Problem Look Like?*

- ▷ Response time very sensitive to load
- ▷ Hard or Soft Resource Limitations
- ▷ CPU/Network Limitation
- ▷ Increasing I/O Latency
- ▷ Database threads and other queues

# RISK: CONCURRENCY



Operations that contend and collide (Race conditions, database locks, contention points)

*What Does a Problem Look Like?*

- ▷ Infrequent functional issues that seem to only occur under load
- ▷ Process crashes
- ▷ Not easily reproducible

# RISK: RELIABILITY



Degradation over time. System becomes slower, less predictable, or eventually fails.

*What Does a Problem Look Like?*

- ▷ Memory or Object Leaks (counts climbing)
- ▷ More frequent Garbage Collection
- ▷ Decaying response times

# BREAK TIME

LET'S REFRESH THE COOKIES!



# FRONT END THEORY

What's the Scenario?



# WHERE MOST RESPONSE TIME IS SPENT



Compute moved to edge - that is the glowing misery rectangle, either landscape or portrait, in front of you

- ▷ Servers (and CDNs) send code and files
- ▷ Network provides medium for transfer
- ▷ Client does most of the work processing code and files, then rendering the DOM

# CLIENTS RENDERING A WEB PAGE



All of these things are happening on the Device

- ▷ Requests for Resources (Text, Images, Code, Resource Files)
- ▷ Parsing Text: HTML/CSS/JSON/XML
- ▷ Executing Scripts (Almost always JS, was more Java in the past)
- ▷ Drawing (and redrawing) the screen

# RENDERING A WEB PAGE: REQUESTS



Request can be for a specific resource or directory (site root)

- ▷ Could be CDN (Content Delivery Network) or 3rd Party
- ▷ DNS first - resolve Target of the request (IP Address)
- ▷ Establish Connection to Target
- ▷ Send Request to Target, get Response/Redirect/Error
- ▷ Read Response - based on content, might make more requests

# RENDERING A WEB PAGE: RESPONSES



You might already know. But a quick refresher of key points:

- ▷ Some things (302 Redirect) are apparent to the Client. Others (Load Balancing, Request Processing) are not
- ▷ Transmission of Data subject to Bandwidth for whole Client path
- ▷ Many requests means Latency is expensive
- ▷ Some responses are blocking

# RENDERING A WEB PAGE: PARSING



- ▷ HTML document is read, resources are all requested
- ▷ CSS Rules have to be processed. This can be done inefficiently
- ▷ Some data arrives in JSON objects - sometimes these are massive in ways developers do not understand
- ▷ Frameworks like React defer some traffic/parsing to avoid blocking, but it still is a lot of data to process

# RENDERING A WEB PAGE: EXECUTING CODE



- ▷ JS snippets for tracking and monitoring have to be interpreted and executed on the fly
- ▷ Another place where blocking can happen
- ▷ Since many files are only referenced/abstracted (3rd Party), subject to unexpected changes that slow the whole page down

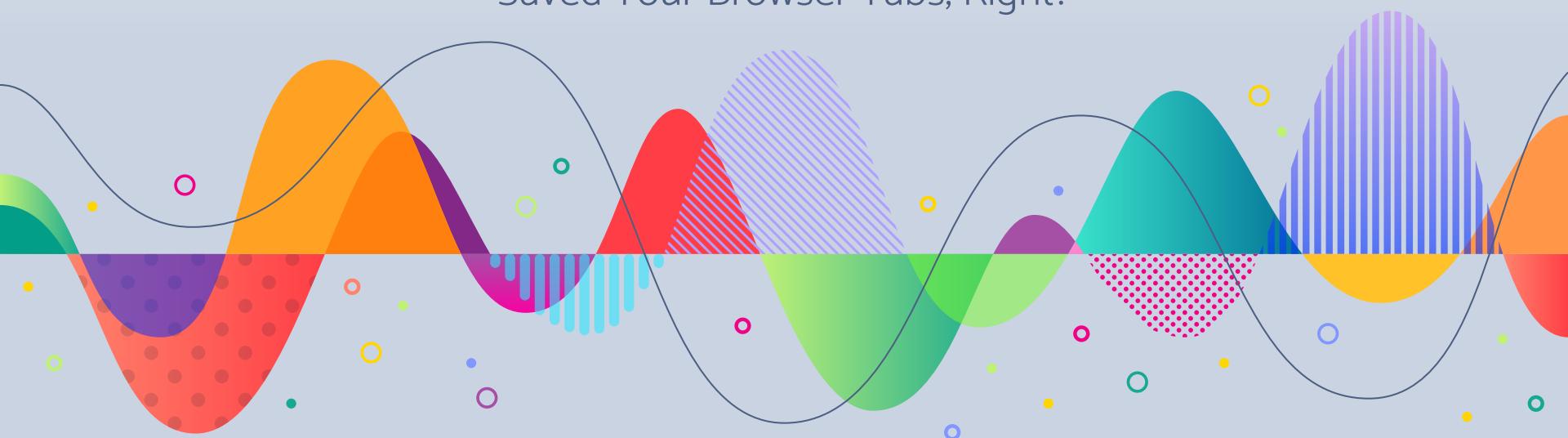
# RENDERING A WEB PAGE: INTERACTIVE



- ▷ Can keep processing in the background
- ▷ When can the user see it?
- ▷ When can the user interact with it? Business users may be both familiar and impatient
- ▷ This is not an exact science

# BACK TO PERFORMANCE TEST RESULTS

Saved Your Browser Tabs, Right?



# LET'S POKE AROUND A LITTLE MORE



Remember our Test Results? Let's look at those a little more.

- ▷ What do you want to know more about?
- ▷ If you closed browser tabs - just run another test real quick
- ▷ We could spend a lot of time here - I'm aiming for about 15 minutes

## North America

- ✓ Virginia - EC2
- Salt Lake City, Utah - GCE

## California - EC2

## Toronto, Canada - EC2

## South America

## Sao Paulo, Brazil - EC2

## Europe

## Ireland - EC2

## London, UK - EC2

## Paris - EC2

## Amsterdam, NL - GCE

## Frankfurt, Germany - EC2

## Milan, Italy - EC2

## Stockholm, Sweden - EC2

## Africa

## Cape Town, South Africa - EC2

## Middle East

## Bahrain - EC2

## Dubai, UAE - Azure

## Asia

## Mumbai, India - EC2

## Bangkok, Thailand - Tencent

## Singapore - EC2

## Jakarta, Indonesia - GCE

## Hong Kong, China - EC2

## Shanghai, China - Tencent

## Beijing, China - EC2

## Beijing, China - Tencent

## Ningxia, China - EC2

## Taiwan - GCE

## Seoul, Korea - EC2

## Tokyo, Japan - EC2

## Osaka, Japan - EC2

## Oceania

## Sydney, Australia - EC2

## Melbourne, Australia - Azure

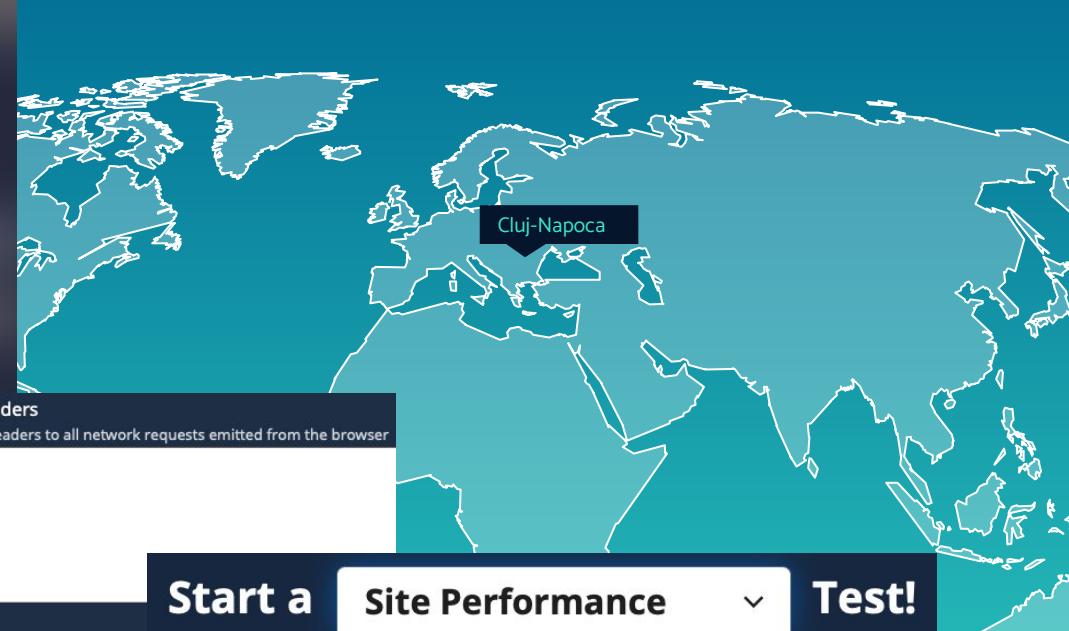
## Physical Devices

## Los Angeles, CA - M1 Mac Mini/iOS (Chrome,Firefox,Safari)

## New York, NY - M1 Mac Mini/iOS (Chrome,Firefox,Safari)

## New York, NY - Android Devices

## Dulles, VA - Android Devices

**Start a****Site Performance****Test!****Core Web Vitals****Lighthouse****Visual Comparison****Traceroute****✓ Cable (5/1 Mbps 28ms RTT)**

DSL (1.5 Mbps/384 Kbps 50ms RTT)

3G Slow (400 Kbps, 400ms RTT)

3G (1.6 Mbps/768 Kbps 300ms RTT)

3G Fast (1.6 Mbps/768 Kbps 150ms RTT)

4G (9 Mbps, 170ms RTT)

LTE (12 Mbps, 70ms RTT)

Mobile Edge (240 Kbps/200 Kbps 840ms RTT)

2G (280 Kbps/256 Kbps 800ms RTT)

56K Dial-Up (49/30 Kbps 120ms RTT)

FIOS (20/5 Mbps 4ms RTT)

Native Connection (No Traffic Shaping)

Custom

37

## Desktop

## ✓ Chrome

## Chrome Beta

## Chrome Canary

## Firefox

## Firefox Nightly

## Firefox ESR

## Brave

## Edge

## Chrome Device Emulation

## Motorola G (gen 4)

## Nexus 5

## Nexus 5X

## Google Pixel

## Google Pixel XL

## Google Pixel 2

## Google Pixel 2 XL

## Motorola G (gen 1)

## Samsung Galaxy S5

## Samsung Galaxy S7

## Samsung Galaxy S8/S8+/Note 8

## Motorola E

## Android One

## Nexus 7

## Nexus 7 - Landscape

## iPhone 5C

## iPhone 6/7/8

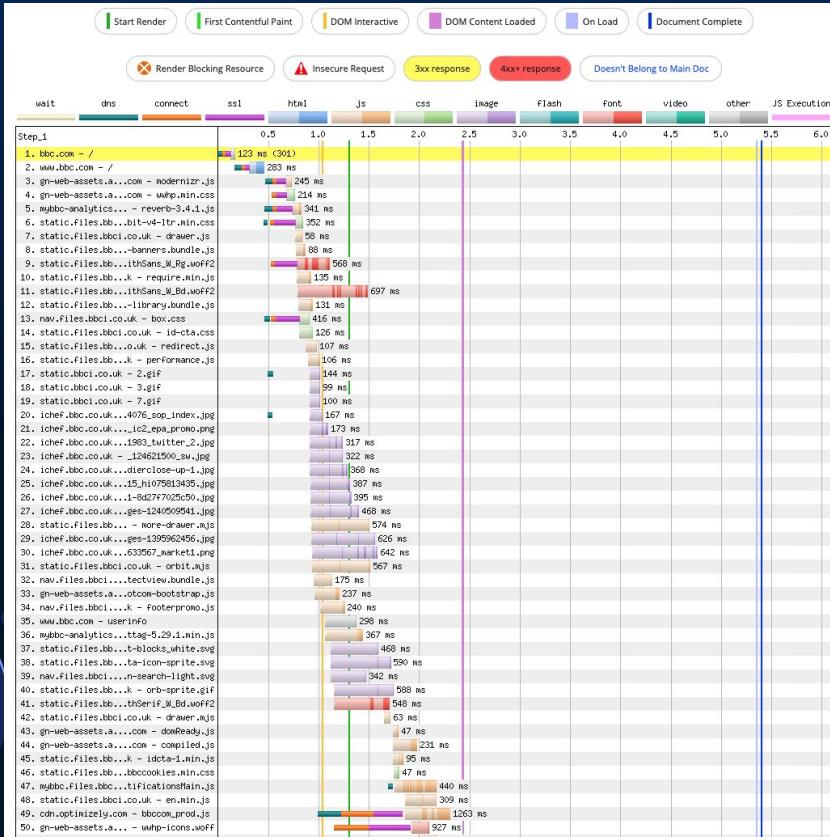
## iPhone 6+/7+/8+

## iPhone X

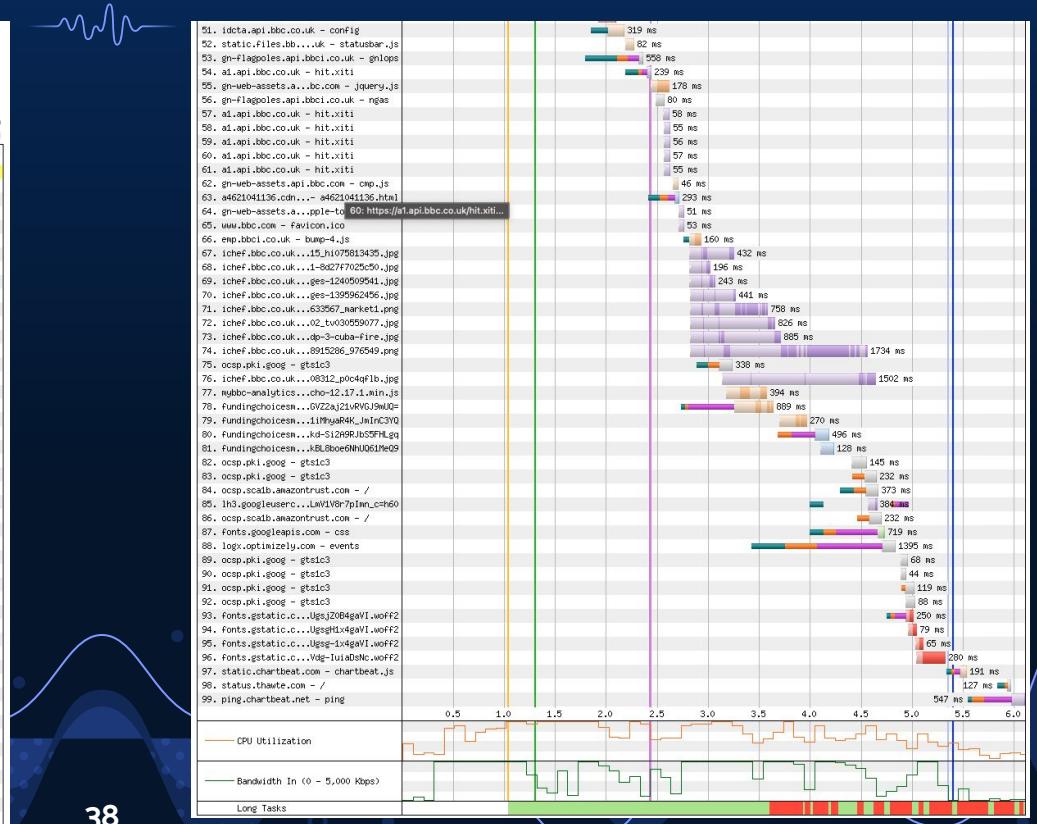
## iPad

## iPad Mini

# CHASE WATERFALLS YOU'RE NOT USED TO



38



5.

# BROWSER DEVELOPER TOOLS

Understanding and Manipulating The DOM



# BROWSER DEV TOOLS

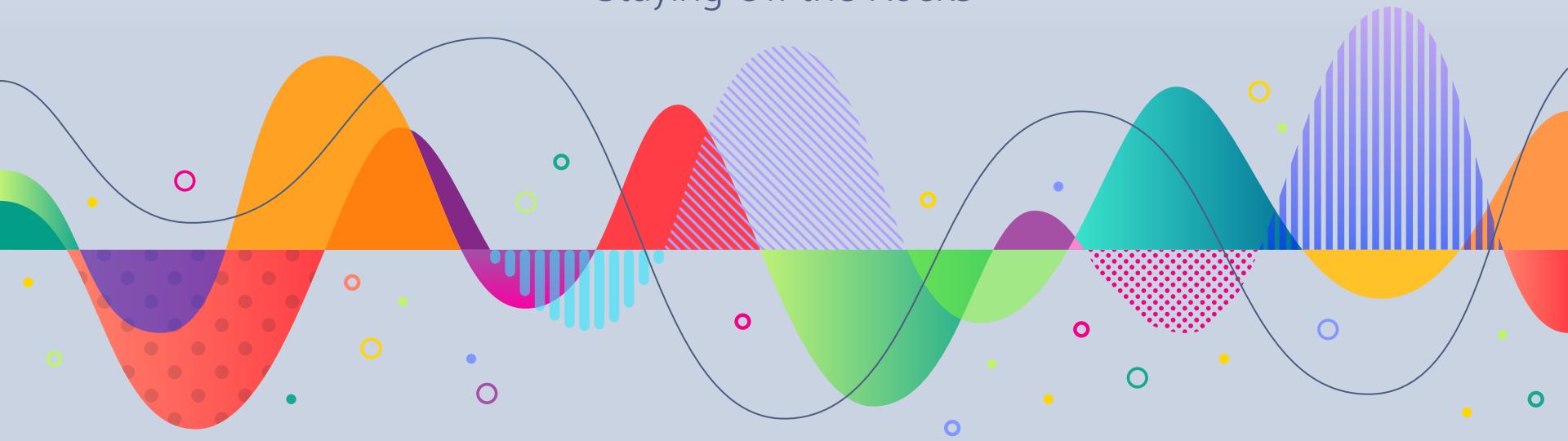


You may already know. If not, you are in for a treat!

- ▷ Every browser - menu item, key chord, or Inspect
- ▷ Source, Console, Request/Response, and more
- ▷ Check for errors, run scripts, etc - we'll just look at Perf today
- ▷ Let's Poke Around!

# 6. Lighthouse

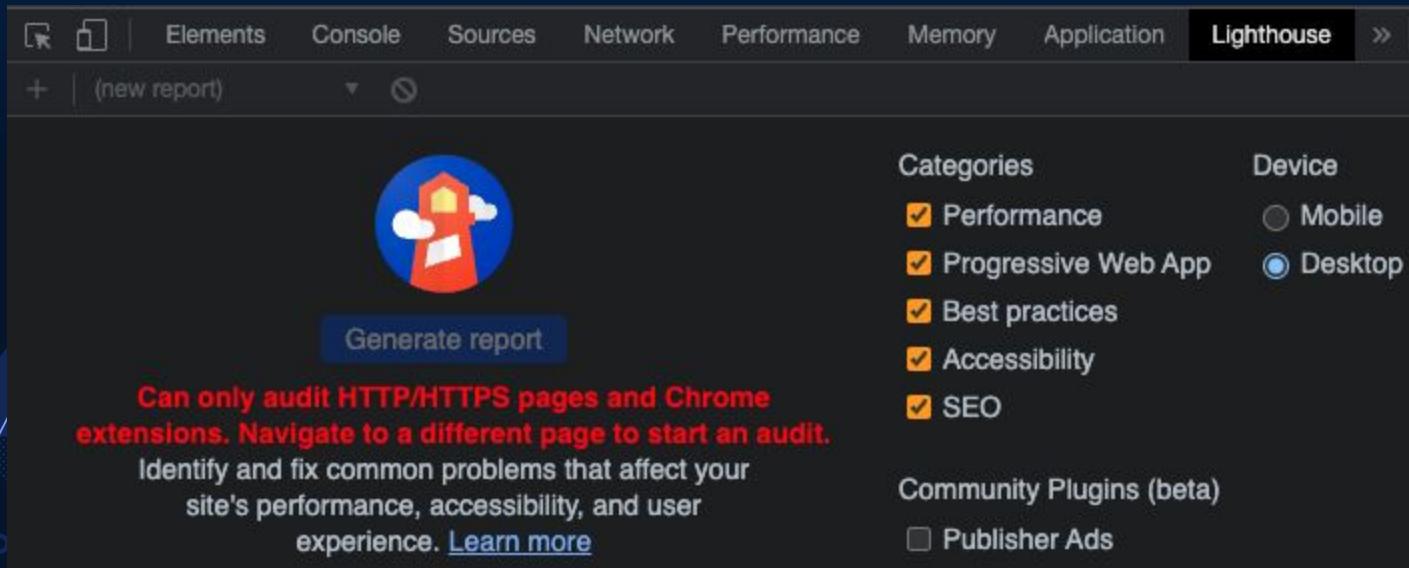
Staying Off the Rocks



# TIME TO GET AN EXPERT CONSULT

---

- ▷ Please Open a Chrome Incognito Window
- ▷ Don't Enter a URL Yet - and Open Dev Tools
- ▷ Pick Lighthouse Tab, and Choose Desktop. Then Generate!



# LET'S AUDIT



https://www.bbc.com/

75  
86  
50  
100  
PWA —

Performance Accessibility Best Practices SEO PWA

There were issues affecting this run of Lighthouse:

- There may be stored data affecting loading performance in this location: IndexedDB. Audit this page in an incognito window to prevent those resources from affecting your scores.

75  
Performance

Values are estimated and may vary. The [performance score](#) is calculated directly from these metrics. [See calculator.](#)

▲ 0-49   ■ 50-89   ● 90-100

# LUNCH

LET'S REFRESH THE COOKIES!



# HOW WAS LUNCH?

Any thoughts from  
what we covered  
this morning?



Anything you want  
to hear more about,  
or want to get to?

# AFTERNOON: LOAD, BACK END, REPORTING



1:20 - 1:50 (30)	<b>Activity 5: JMeter.</b> <a href="https://github.com/ericproegler/romania-testing/">https://github.com/ericproegler/romania-testing/</a> <b>setup</b>
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3:15 - 3:30 (15)	<b>Reporting on Performance</b>
3:30 - ? (?)	<b>Q&amp;A / Anything we want to revisit?</b>

# JMETER

Kill it With Fire



# LET'S MAKE YOUR LAPTOP A LOAD RIG



Hopefully everyone can get this working. Sorry in advance...

1. <https://github.com/ericproegler/romania-testing/>
2. Download Java 8 (~ 85mb) and install it
3. Download JMeter (~ 74mb) and extract it
4. Download Script Files (< 1mb) and move them to /bin/

# LET'S MAKE YOUR LAPTOP A LOAD RIG



Hopefully everyone can get this working. Sorry in advance...

5. Launch apache-jmeter-5.4.3/bin/ApacheJMeter.jar
6. File → Open → BlazeDemo.jmx
7. Push Start (Courage, Patience, Curiosity, and Resolve)

# YOU ARE NOW A LOAD TESTER!



Let's look at our script for a moment...

- ▷ Requests - What Page We Request
- ▷ Test Data - Parameterization in Search Flights
- ▷ Post Parameters - Select/Confirm Flight
- ▷ Timers - Random and Static
- ▷ Assertion - Check for Thank You

# FURTHER EXPERIMENTS



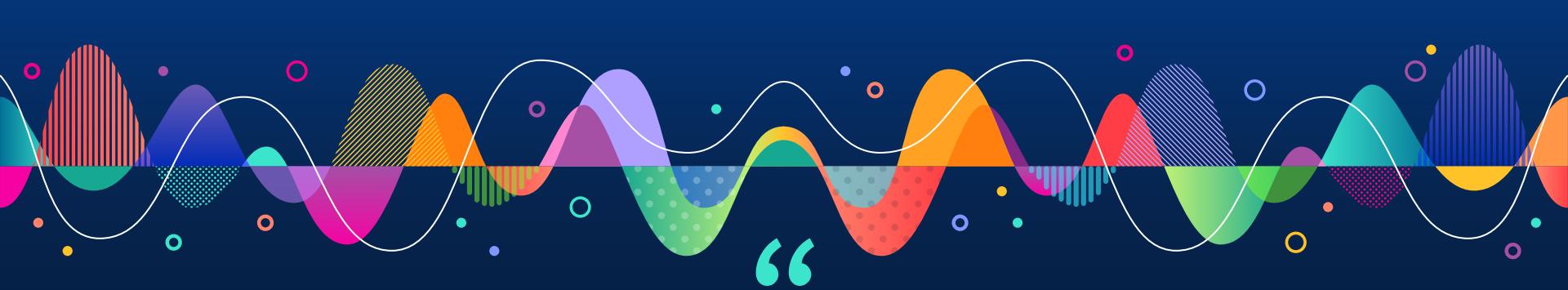
Try some Tweaks, but remember...

1. It's easy to take a test site down - be cautious
2. You can always hit that 
3. Site is blazedemo.com if you want to add some asserts?
4. What did you learn?

# LOAD TESTING

DDOS for future QOS





“

“Load Testing:

The Coolest Video Game Ever Invented...

*Though the Graphics Kinda Suck*

- Michael Pearl

# LOAD TESTING, AN ARCANAE ACTIVITY



- ▷ Expensive (Time): create tests, design workload, monitoring setup, results analysis, reporting, remediation, etc
- ▷ Expensive (Delay): Might not really start until code is almost complete, then a gate to release. Someone will be unhappy
- ▷ Expensive (\$/€/L): tool license, injector hours, salaries, etc)
- ▷ Still could be cheaper in the long run than a failing application

# LOAD TESTING: IF YOU MUST



*Load Testing Often Purports to Answer the Following:*

Will the completed, deployed system support  
(*a, b...*) users performing (*e, f...*) activities (*Scripts*),  
at (*j, k...*) rates (*Load Model*),  
on *mn...* configuration (*Environment*),  
under *rs...* external conditions (*LOL*),  
meeting *x, y...* response time goals? (*Requirements*)



# LOAD TESTS ARE EXPERIMENTS



- ▷ Conditions - Create Load, Stress the System
  - ▶ Scripts and Workload Model
  - ▶ Execution Environment/System Under Test
- ▷ Observations - While Under Load, Examine the System
  - ▶ Response Times against Load Increases
  - ▶ Resource Measurements (when available)

# REQUIREMENTS BEING TESTED



- ▷ Does the System Scale as Expected?
- ▷ Is Response Time Fast Enough? What is Fast Enough?
- ▷ Is Capacity Enough? What is Enough? Per Pod?
- ▷ Is the System Reliable Enough? Over How Long?
- ▷ The Most Interesting Testing is for Learning

# SCRIPTS



Load Tests typically replay 1-10 Scripts

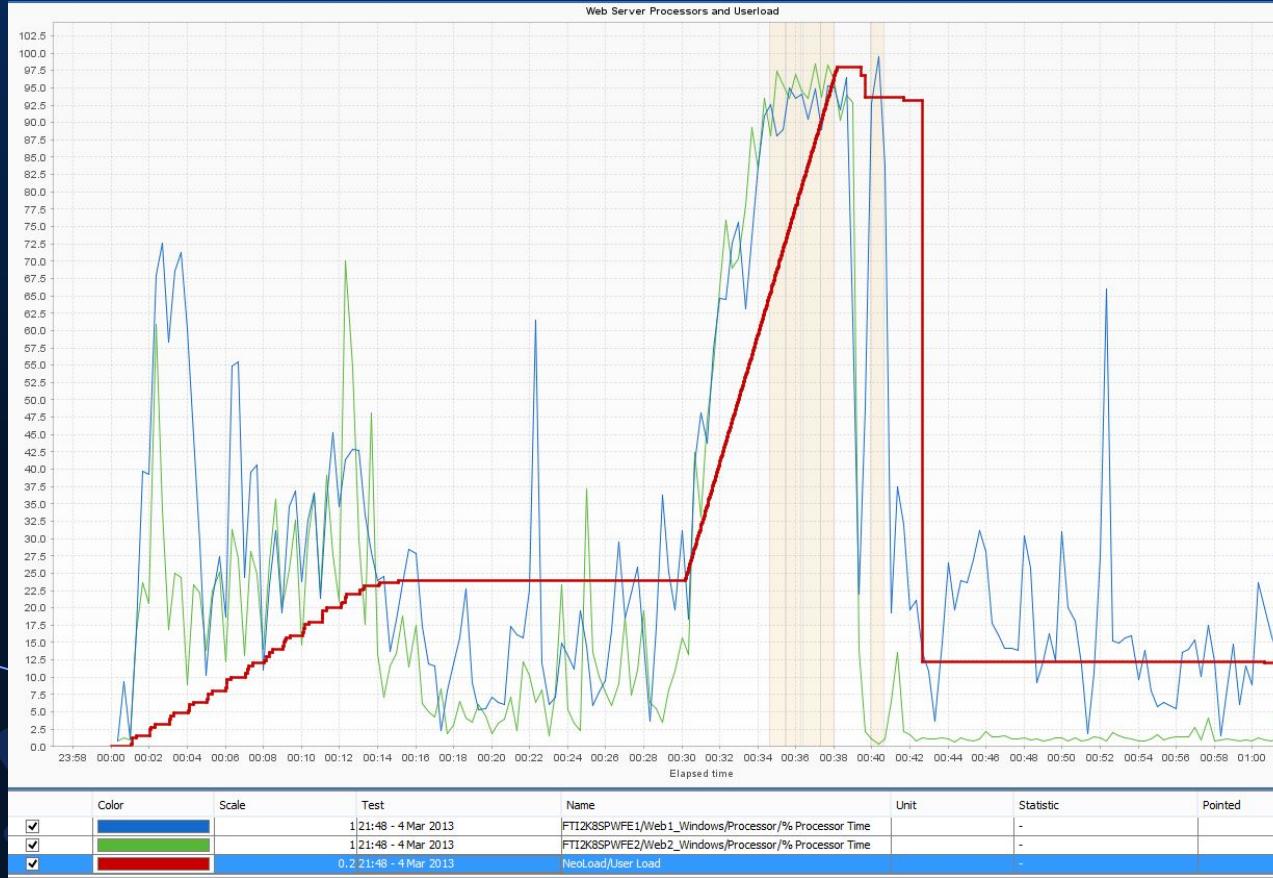
- ▷ No Client - recreate HTTP requests to simulate many clients
- ▷ Parameterize for Accounts/Test Data
- ▷ Login Patterns like Tokens can be complex
- ▷ Use Timers to Simulate Delays - Think Time
- ▷ Load Scripts are like Automation, only more so (brittle, etc)

# LOAD MODEL



- ▷ Reflect today + x%? What about new apps?
- ▷ Explicitly consists of Users, Scripts, Ramp rates, Duration
- ▷ Implicitly includes think time (length of script execution)
  - ▶ “Random” makes homogenous workloads
- ▷ Can sometimes be adjusted during runs

# REMEMBER SHARKY?



# ENVIRONMENT & MONITORING



- ▷ “Prod” or Test? “Prod” is almost never Prod, unless it is Prod.
  - ▶ Can run Prod + Load, if you have confidence and resolve
- ▷ When Servers were Hardware, this all mattered a lot more
- ▷ You can still learn a lot from Test. Or Local
- ▷ Resources (CPU, Mem Mgmt, I/O, DB, etc) is another discipline
- ▷ Auto-Scaling is like Auto-Driving - not really, and dumb

# EXTERNAL CONDITIONS



- ▷ System's External Conditions:
  - ▶ Noisy Neighbors - w/Virtualization/Cloud, more difficult
- ▷ Client Conditions
  - ▶ Running a real browser w/rendering and JS, etc
  - ▶ Background/competing tasks
- ▷ **Last Mile Network Conditions**

# SOFT REQUIREMENTS



- ▷ Well-Defined and Well-Reasoned plan to share
- ▷ Secured Executive Sponsorship: Whose Name Can You Drop?
- ▷ Permission to Blast Away; Coordination with Teams responsible for resources
- ▷ Credibility to reschedule if scripting is getting behind, rerun tests if something goes wrong, and to quickly tune

# INSTEAD OF LOAD TESTING...



- ▷ Observe Production: Real Users, Real Activities and Levels
- ▷ Log on to Prod
  - ▶ When is a busy time? Go see how your app performs then.  
Is it slower than other times?
  - ▶ Use the Front End techniques we've discussed...
- ▷ Modern Canary/Blue-Green/Progressive - what's the diff?

# OBSERVABILITY AND LOGGING

That All Sounds Good in Theory - How Does it Work in Practice?



# EVERYONE TESTS IN PROD...



...Some do it on purpose

- ▷ The Only “Real”, Where it Matters
- ▷ Rich source of information - lots of instrumentation already
- ▷ Canary/Blue-Green are pretty standard
- ▷ Progressive Deployments are next

# OBSERVING PRODUCTION



- ▷ “**Observability**” - New Relic, Dynatrace, AppDynamics, mPulse
  - ▶ Metrics, Aggregated: Resources and Dashboards
- ▷ ~ **Observability** - Splunk, Datadog
  - ▶ Logs, Context: Finding Specific Events and Tracing Them
- ▷ **Observability** - Honeycomb.io
  - ▶ Telemetry: Metrics, Logs, Traces, Structured Events

# ASKING QUESTIONS

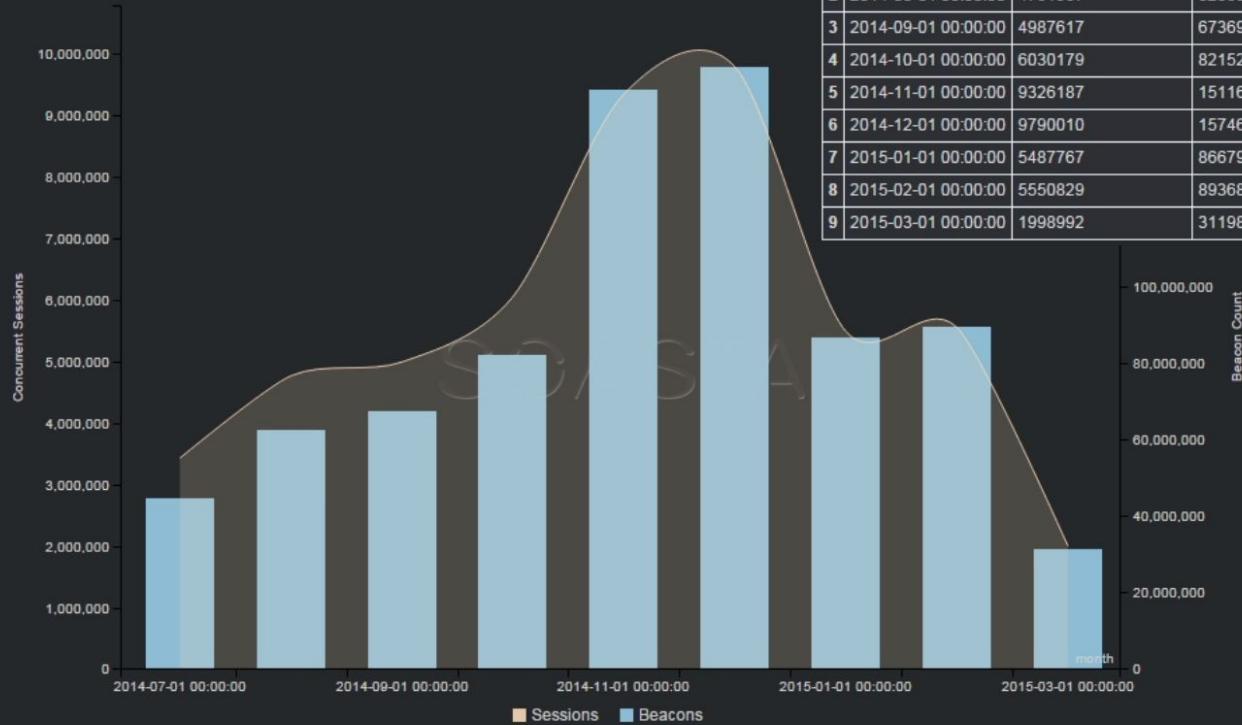


- ▷ How many concurrent users do we have over time?
- ▷ In what arrival patterns?
- ▷ Can I see response times for users (...Maybe!)
- ▷ What sort of variability do I see in server response times?
- ▷ Error rates?
- ▷ What else?

# CONCURRENCY: BY MONTH

## Concurrent Sessions & Beacons by month

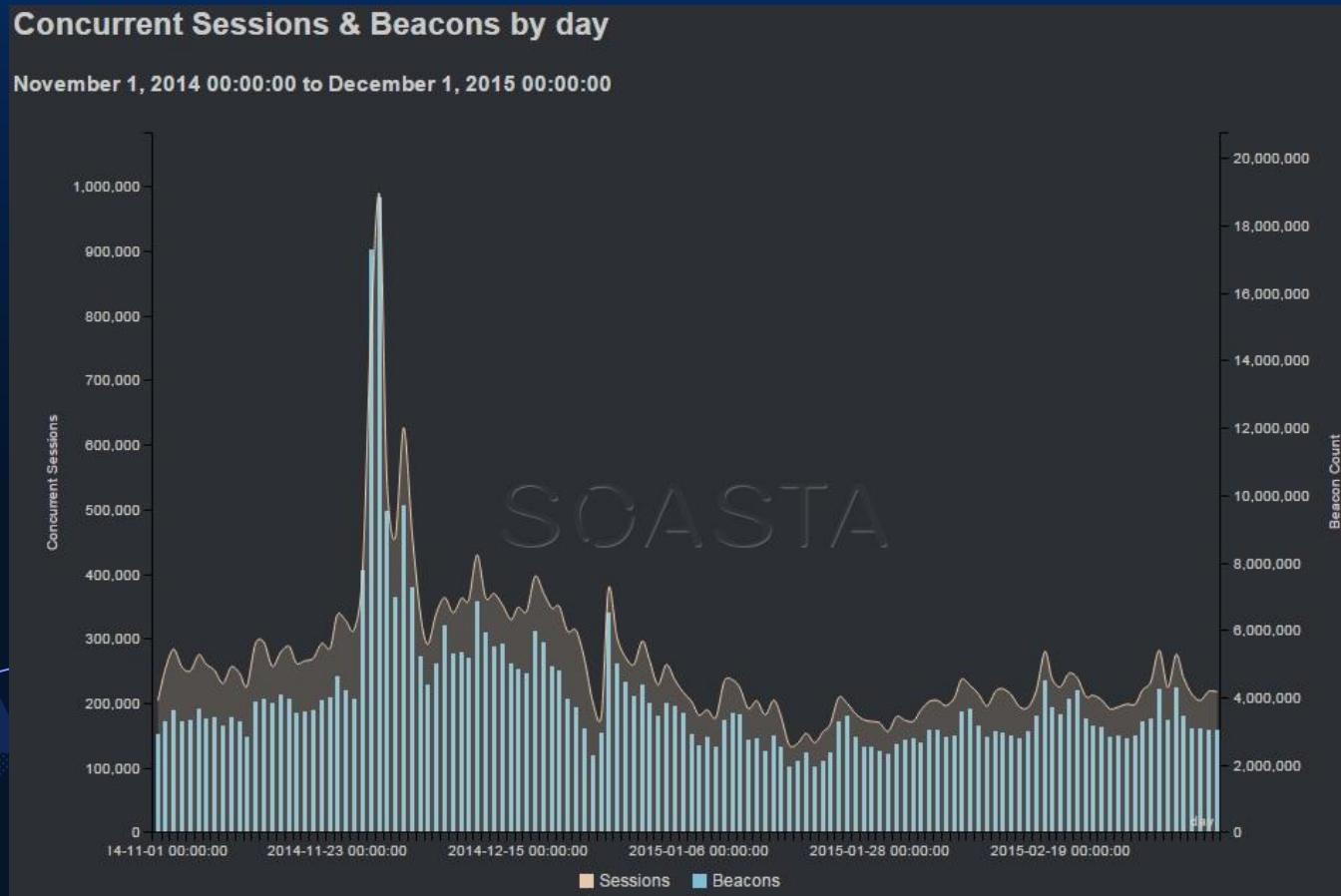
July 10, 2014 00:00:00 to March 10, 2015 00:00:00



# CONCURRENCY: BY DAY

## Concurrent Sessions & Beacons by day

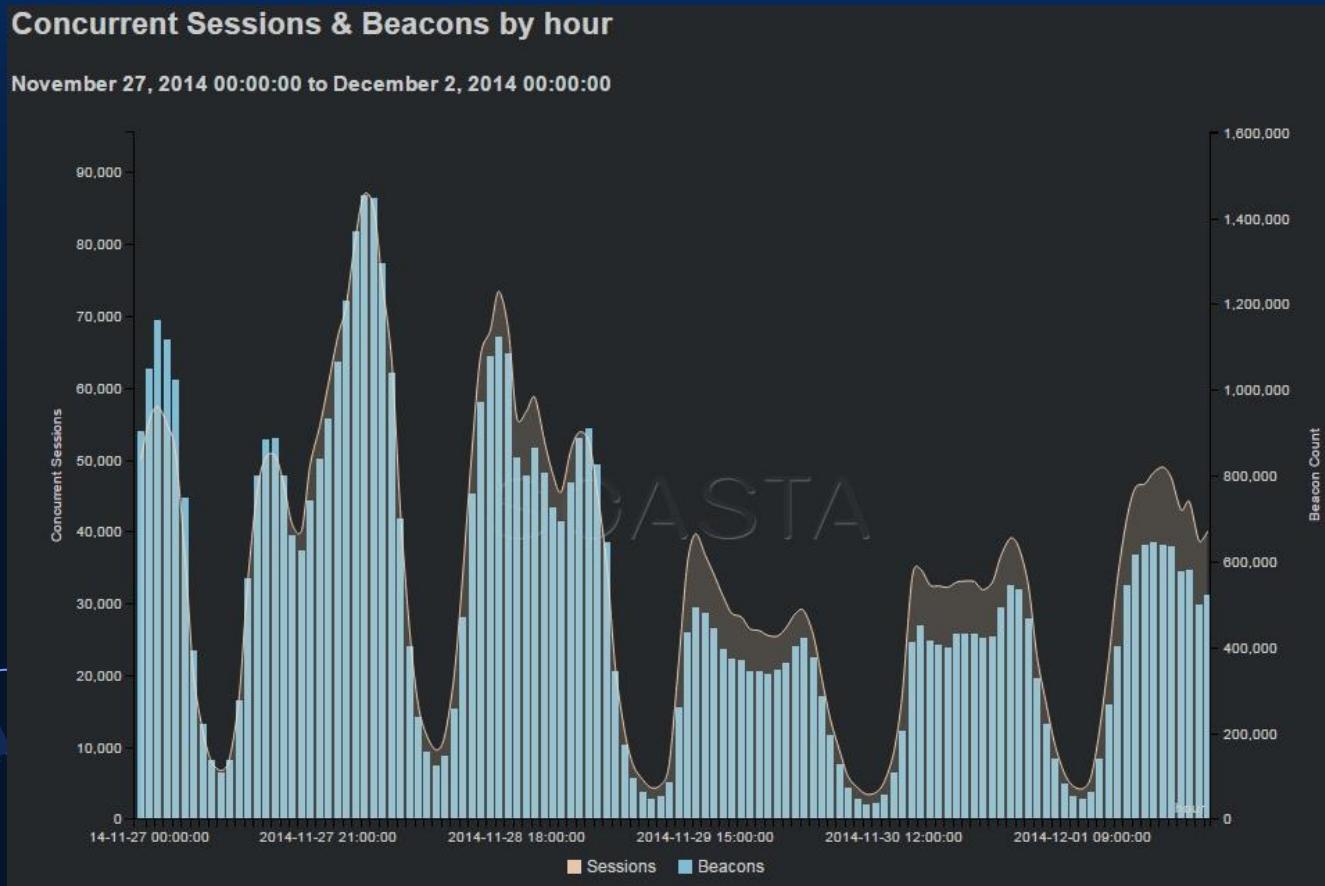
November 1, 2014 00:00:00 to December 1, 2015 00:00:00



# CONCURRENCY: BY HOUR

## Concurrent Sessions & Beacons by hour

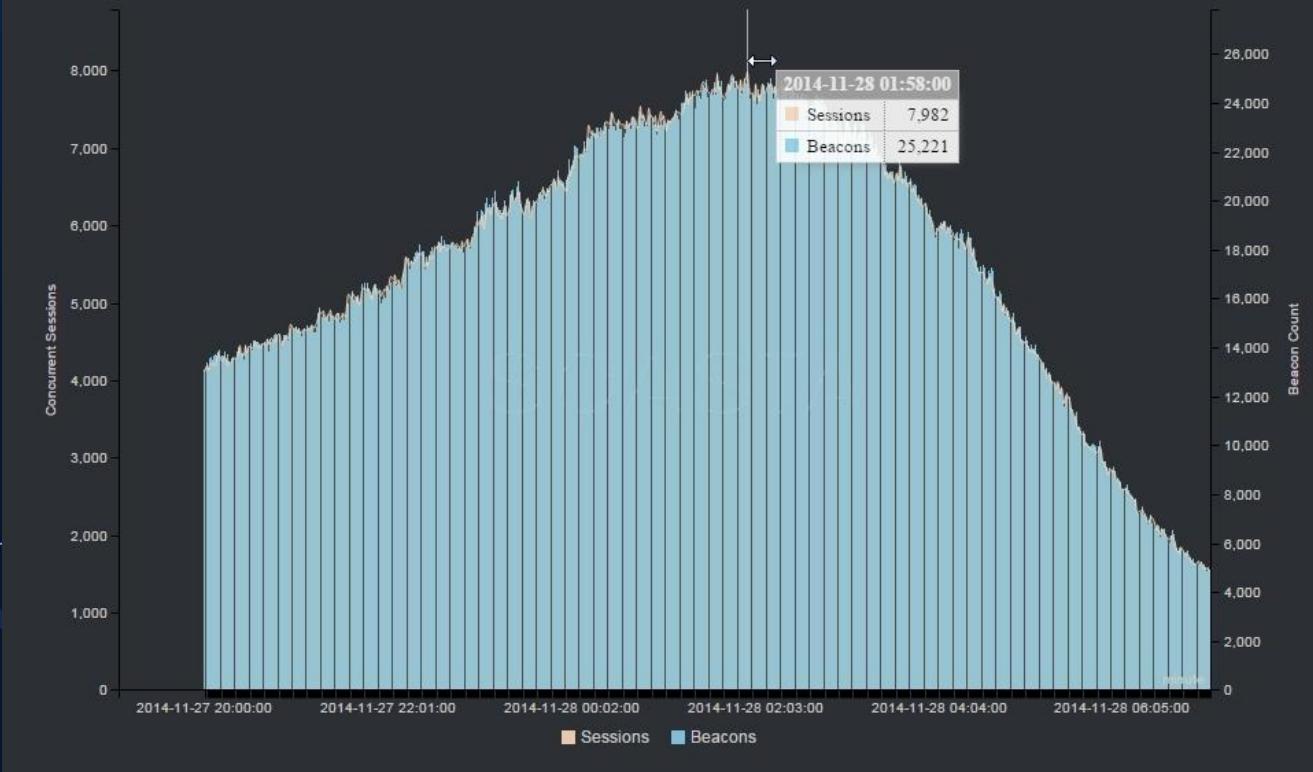
November 27, 2014 00:00:00 to December 2, 2014 00:00:00



# CONCURRENCY: BY MINUTE

## Concurrent Sessions & Beacons by minute

November 27, 2014 20:00:00 to November 28, 2014 08:00:00



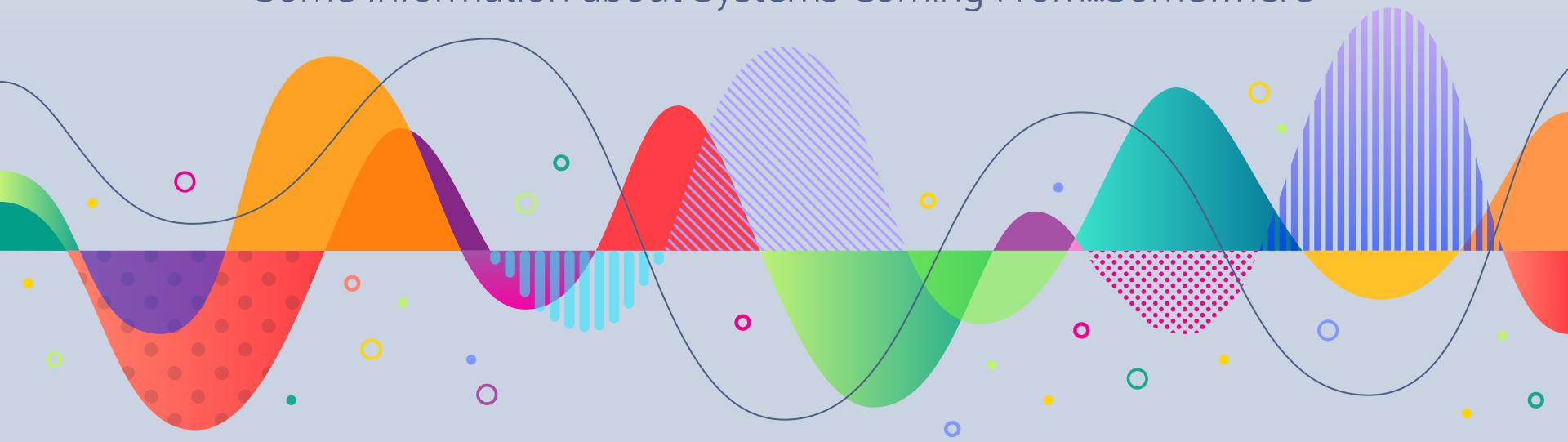
# BREAK TIME

LET'S REFRESH THE COOKIES!



# BACK END THEORY: LOAD AND SCALING

Some Information about Systems Coming From...Somewhere



# HOW STUFF SCALES

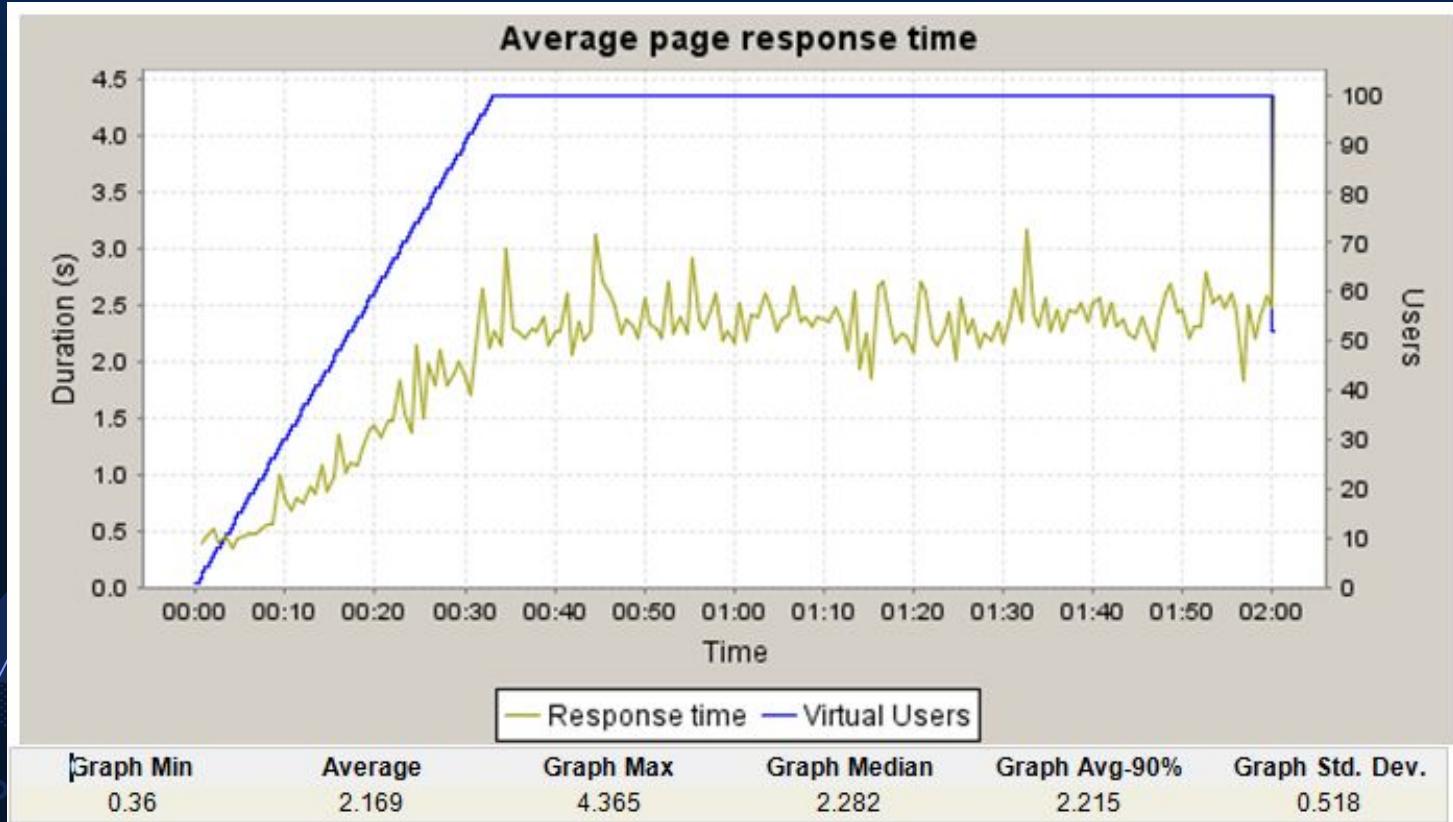


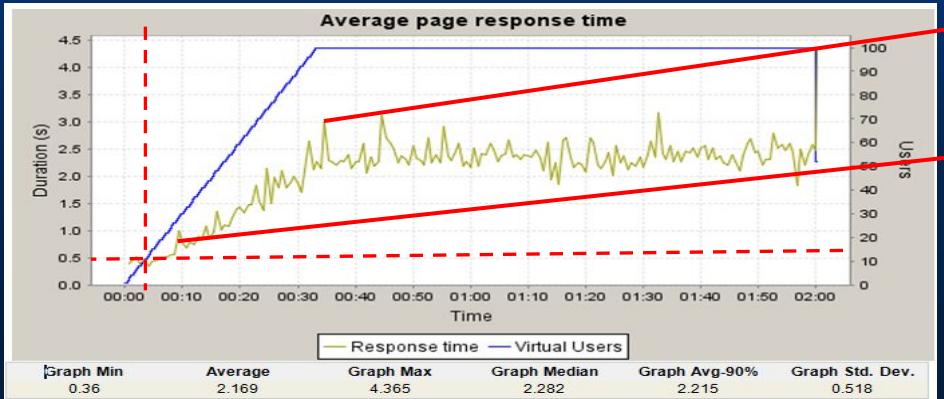
Three ways to think about how work gets processed:

1. Processing Work Simultaneously - **Parallelization**
2. Waiting for Something Else - **Blocking**
3. Processing a Queue - **Serialization**

Parallelization always has a concurrency limit; then becomes Blocking, then eventually Serialization

# UNDERSTANDING SCALABILITY

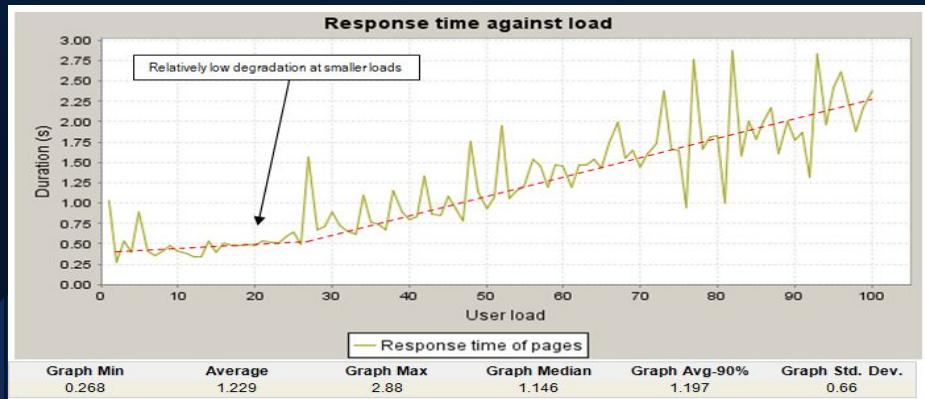




Above that, degrades steeply to 5x at max load

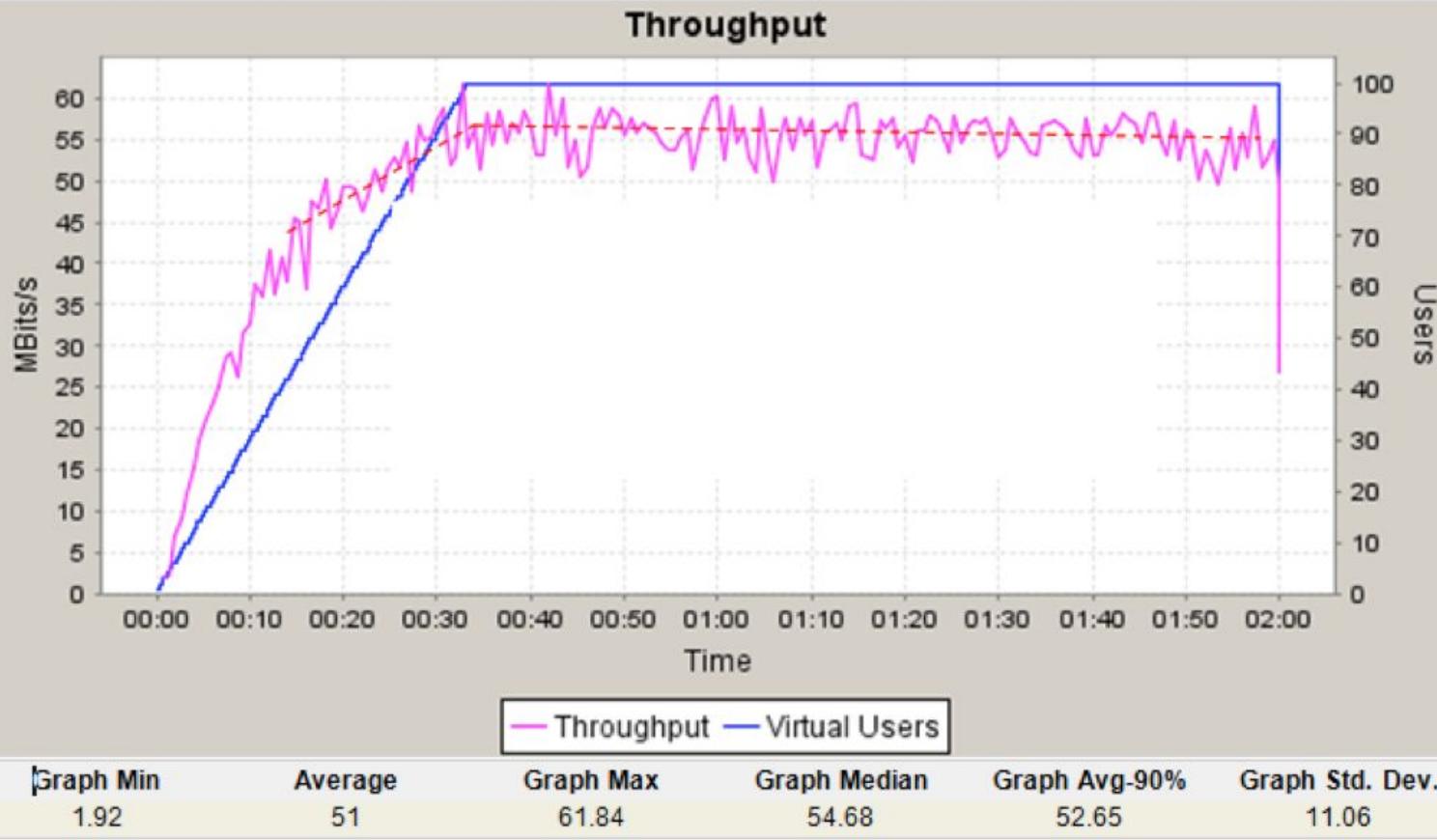
Note consistent 0.5 sec / page up to ~20 users

Is 2.5 sec / page acceptable? Need to drill down to page level to ID key contributors, look at 90<sup>th</sup> or 95<sup>th</sup> percentiles (averages are misleading)

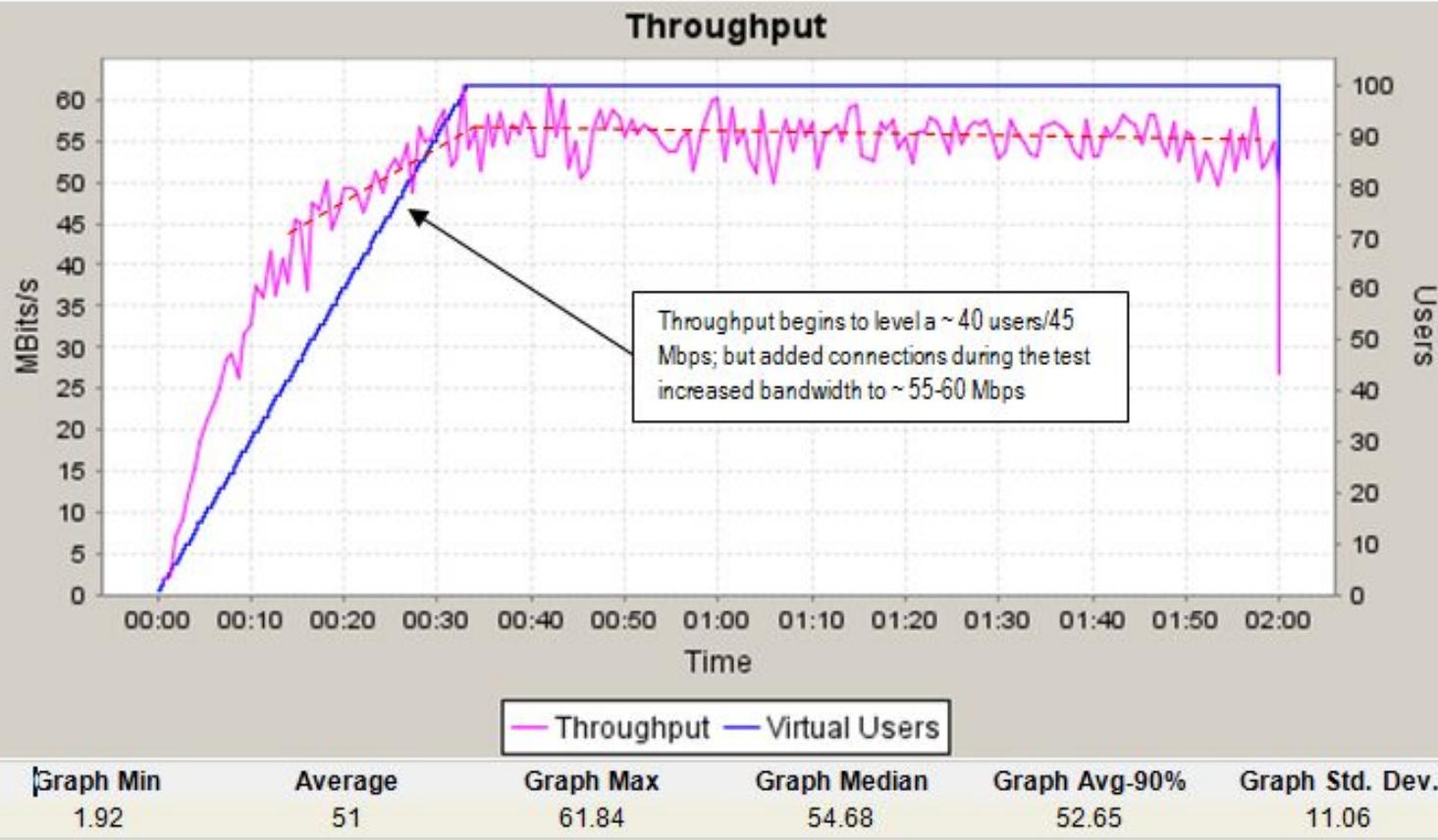


Two styles for system scalability; top graph shows load explicitly on its own y-axis

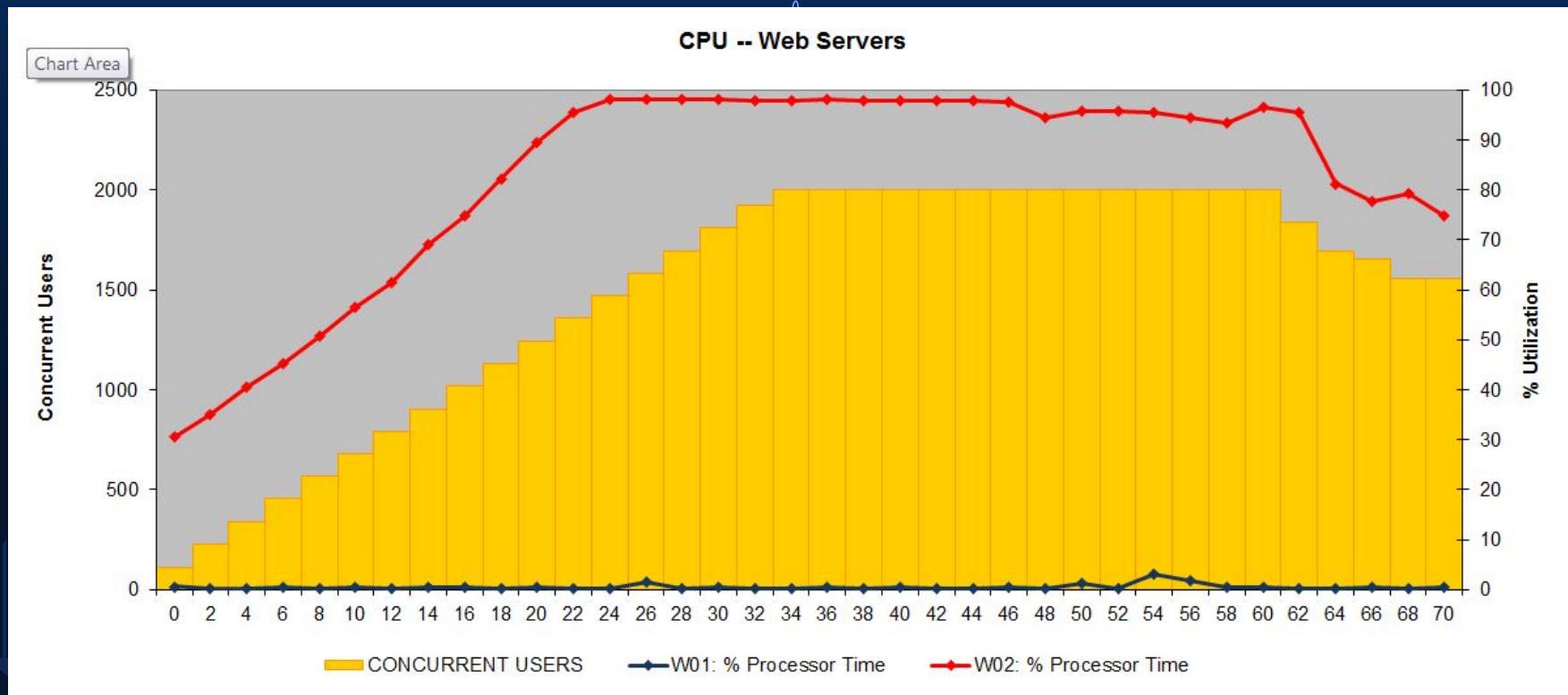
# UNDERSTANDING LOAD AND SCALE



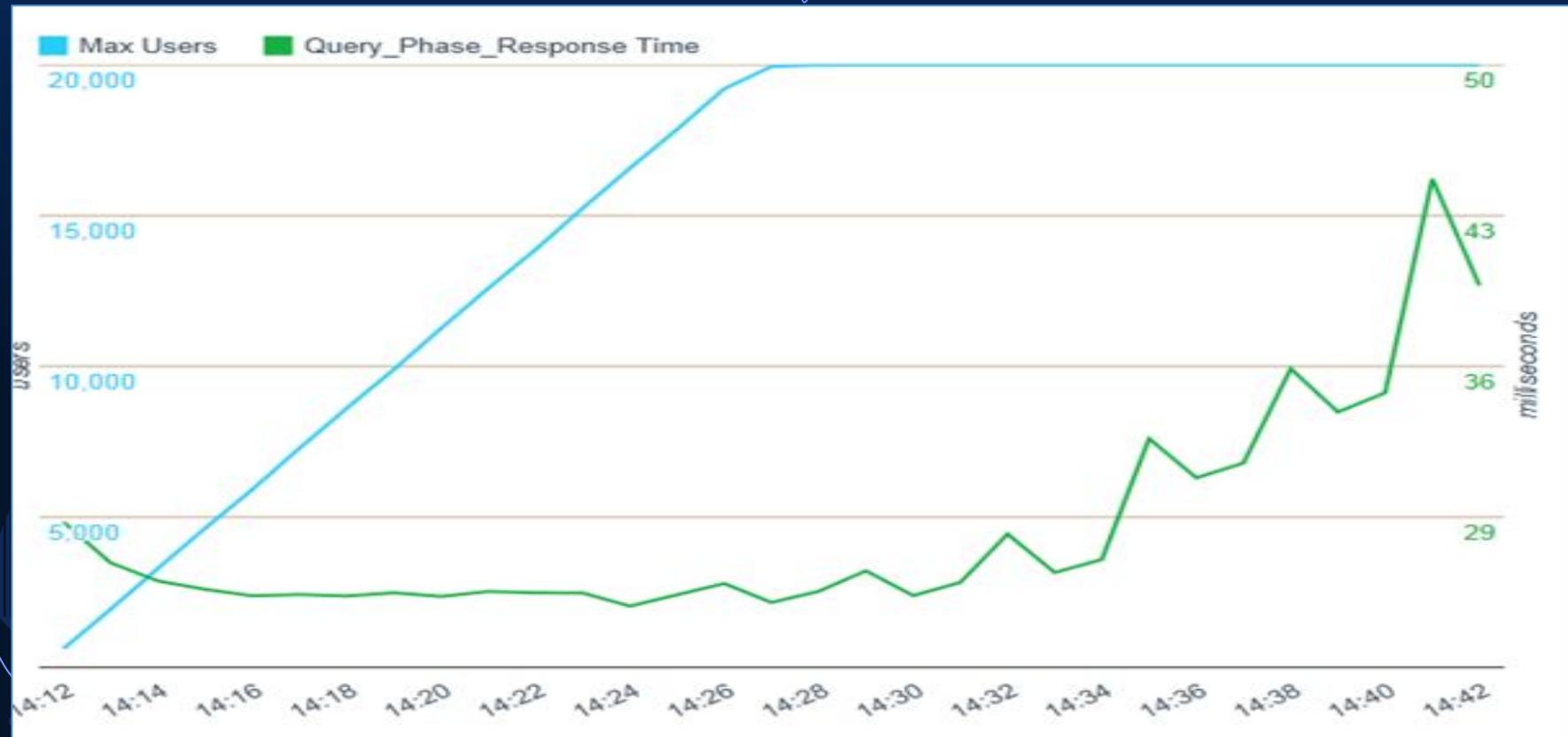
# UNDERSTANDING LOAD AND SCALE



# UNDERSTANDING LOAD AND SCALE

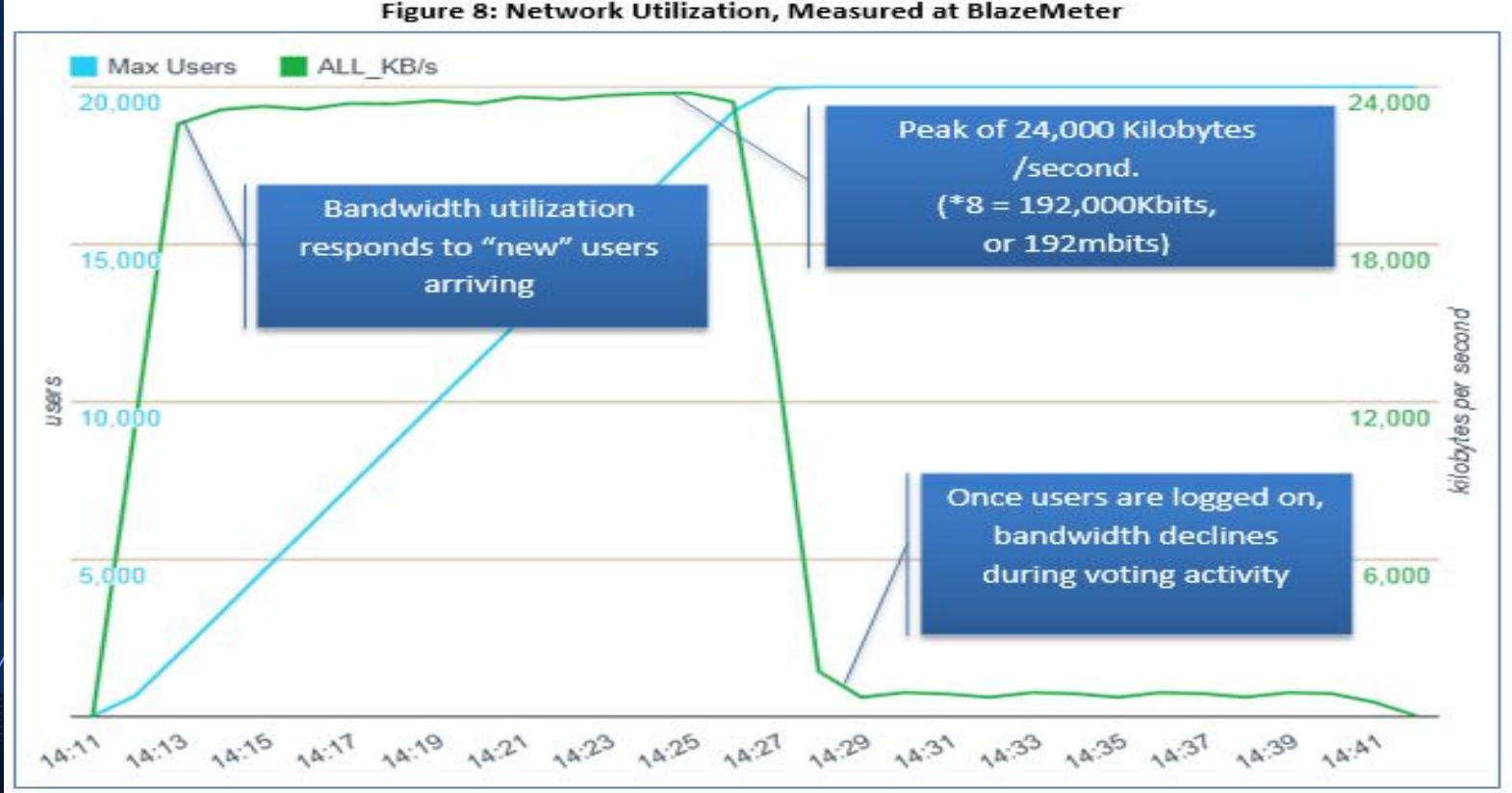


# UNDERSTANDING LOAD AND SCALE



# UNDERSTANDING LOAD AND SCALE

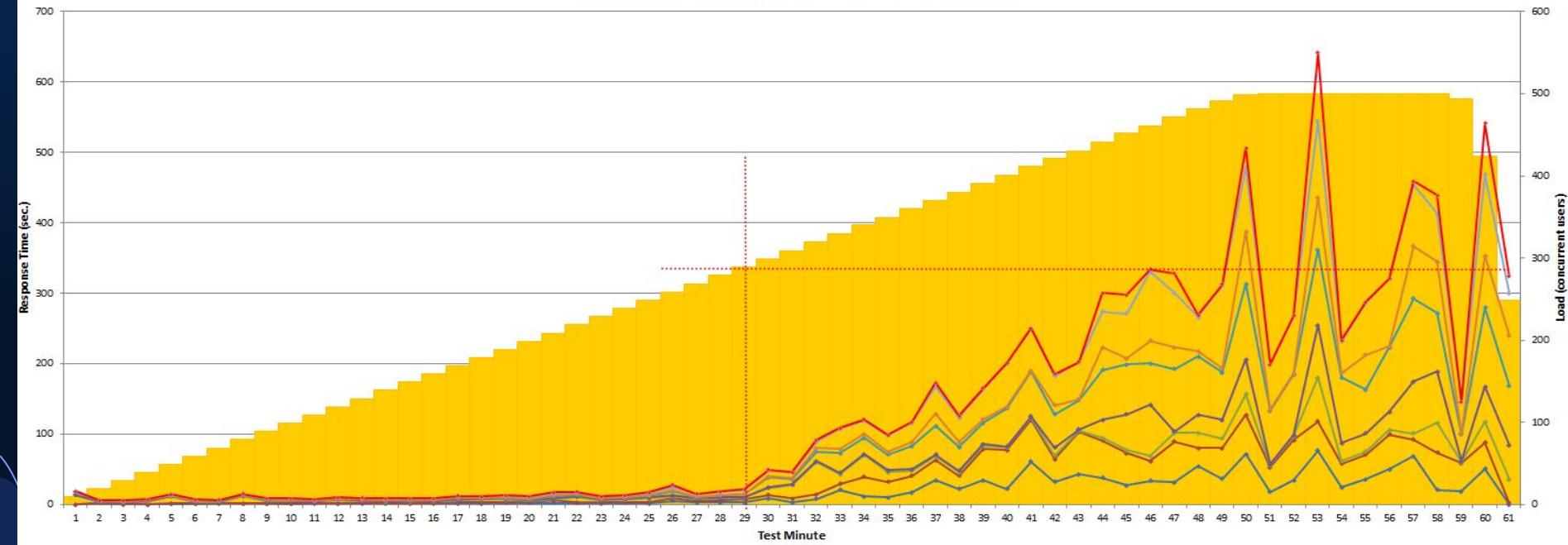
Figure 8: Network Utilization, Measured at BlazeMeter



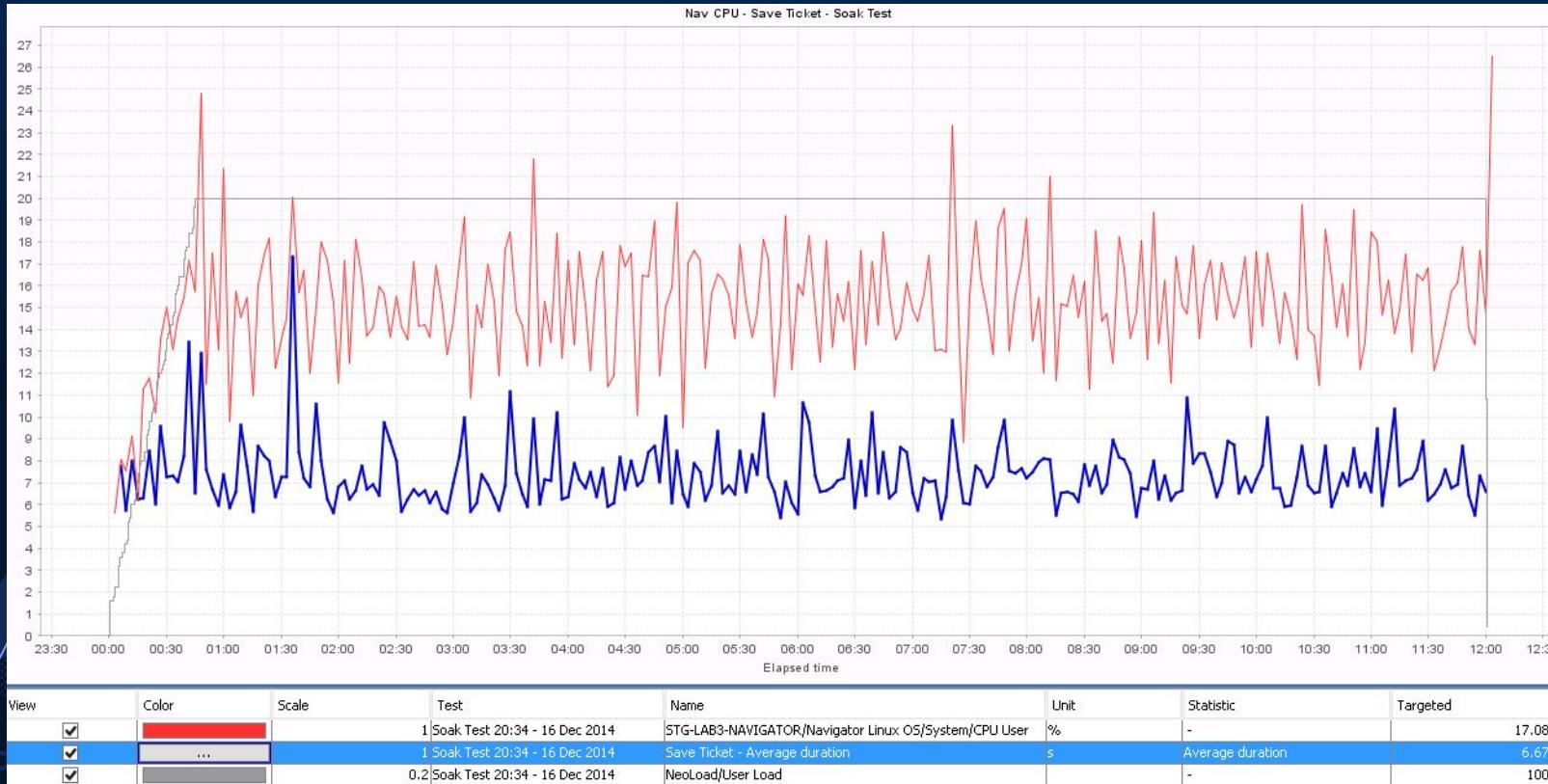
# UNDERSTANDING LOAD AND SCALE



Transaction Performance over Load (95th percentile)



# UNDERSTANDING LOAD AND SCALE



# REPORTING ON PERFORMANCE

Breaking Bad (or Good) News, with Humility



# LIKE WITH ALL TEST REPORTING...



- ▷ **TL; DR:** In under 100 (or 50) words, what are the takeaways
- ▷ **ELI5:** Explain things clearly, for people who aren't SMEs
- ▷ **AFAIK:** Be clear about what you think, and what you know
- ▷ **IDK:** Be modest, and declare incompetence when it happens
- ▷ **BTW:** Drop ALL the data and resource links later in the document, after a Summary that fits into less than the first page

# DATA + ANALYSIS = INFORMATION



- ▷ What did you learn? Study your results, look for correlations.
- ▷ What are 3 things you need to convey?
- ▷ What information is needed to support these 3 things?
- ▷ Prepare a three paragraph email Summary
- ▷ Prepare a 30 second Elevator Summary
- ▷ More will consume these than any test report

# PERFORMANCE REPORTING HEURISTICS



- ▷ Annotate Graphs
- ▷ Averages Lie
- ▷ Explain Errors
- ▷ Observation -> Conclusion -> Recommendation: Must Have Action!
- ▷ Review preliminary findings with SMEs. Present their feedback, too
- ▷ ~~Report~~ Present in the Language of Stakeholders

# PERFORMANCE REPORTING ACTIVITY



Who wants to give us a report on their load testing?

- ▷ What did you learn?
- ▷ What do you conclude?
- ▷ What could be done next?
- ▷ What should be done next?

# REVISITING? QUESTIONS AND ANSWERS?

Your Turn. What Should We Talk About?



# THANKS!



Any questions?

You can find me at [@3r1c\\_p](#)

# BONUS CONTENT: PERFORMANCE IN CI

What you don't know could be helping you





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