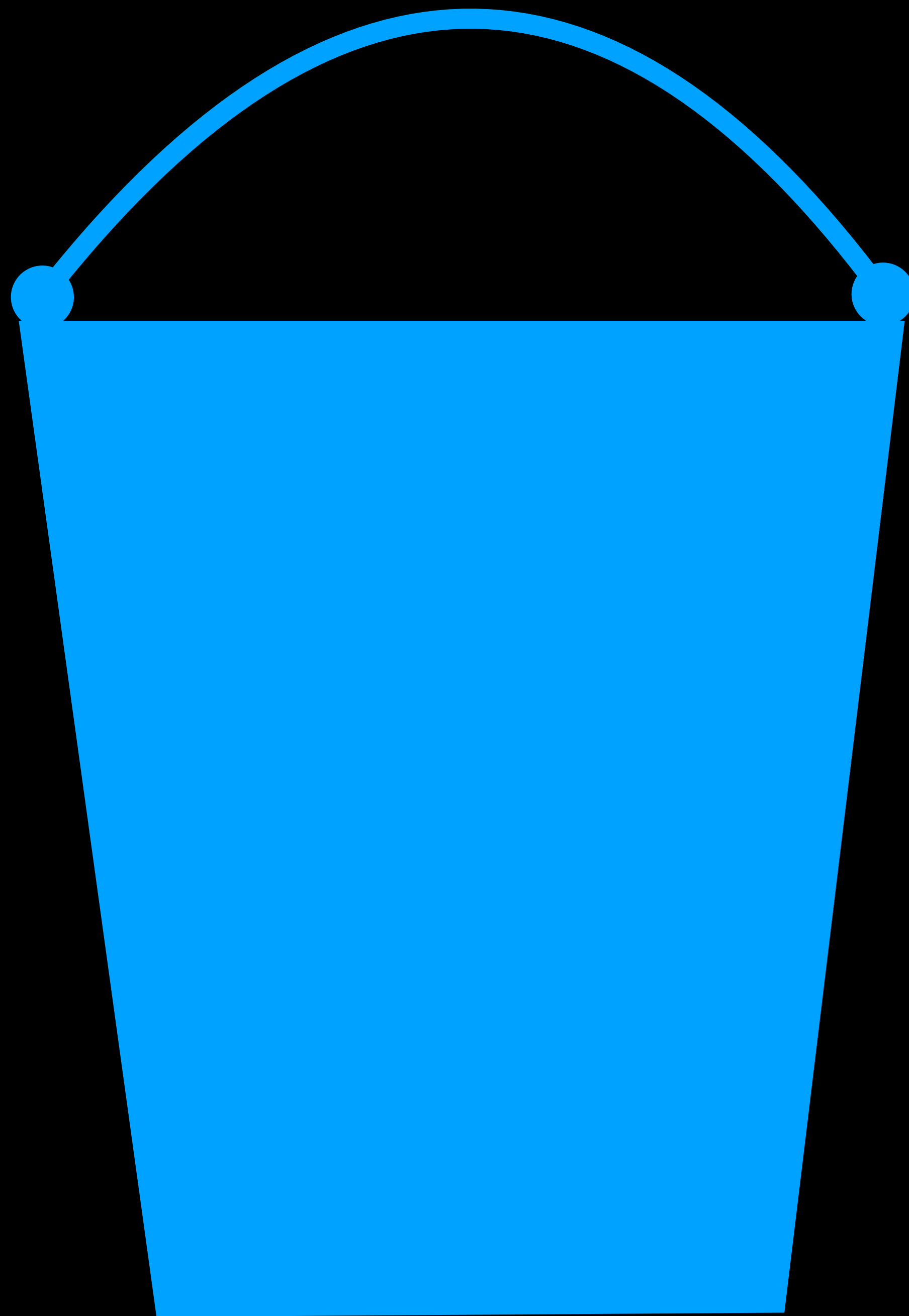
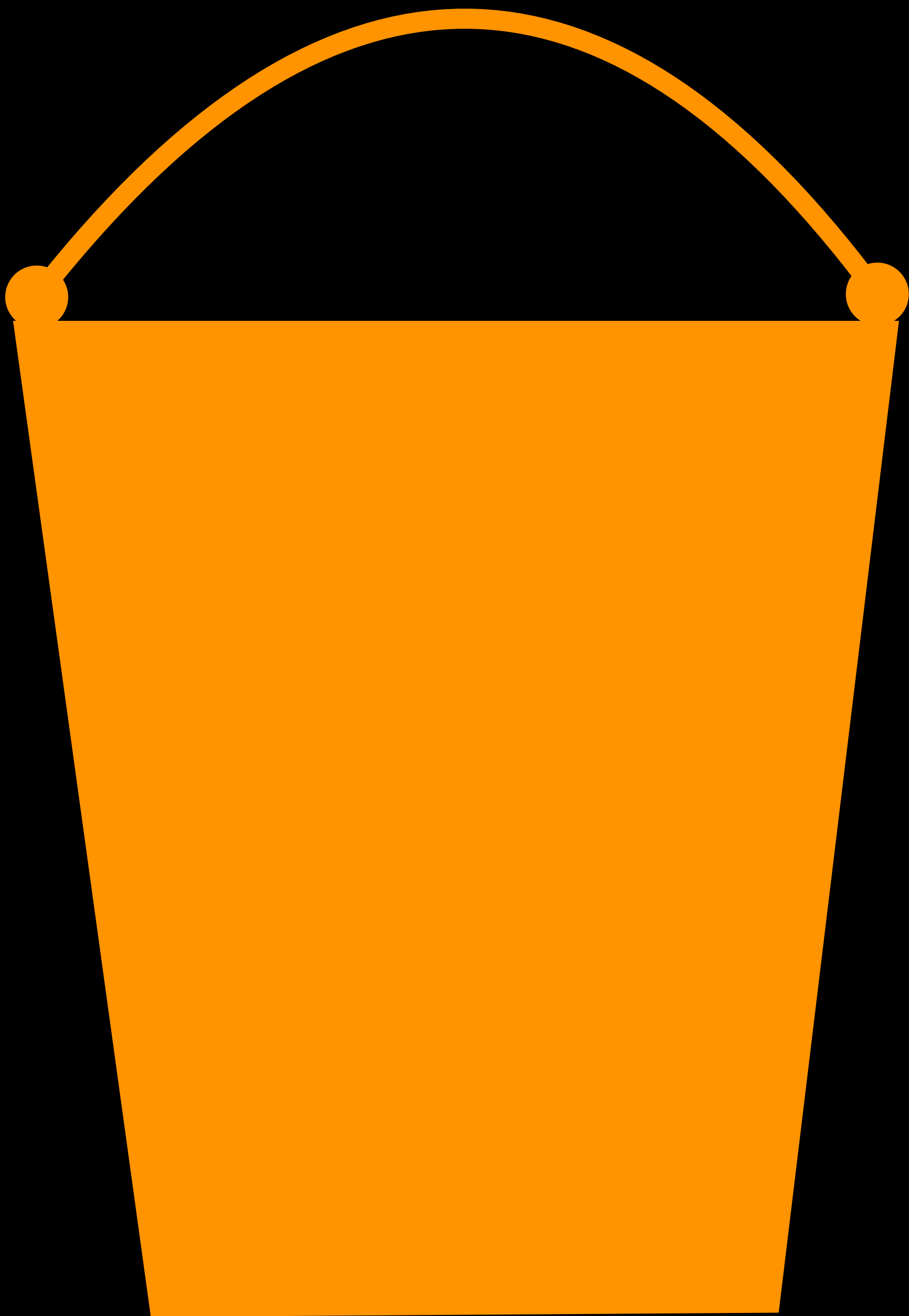


A Right and a Wrong Way to Lead a Testing Effort



An orange bucket with a curved handle at the top. The bucket is filled with the text "Org Specific".

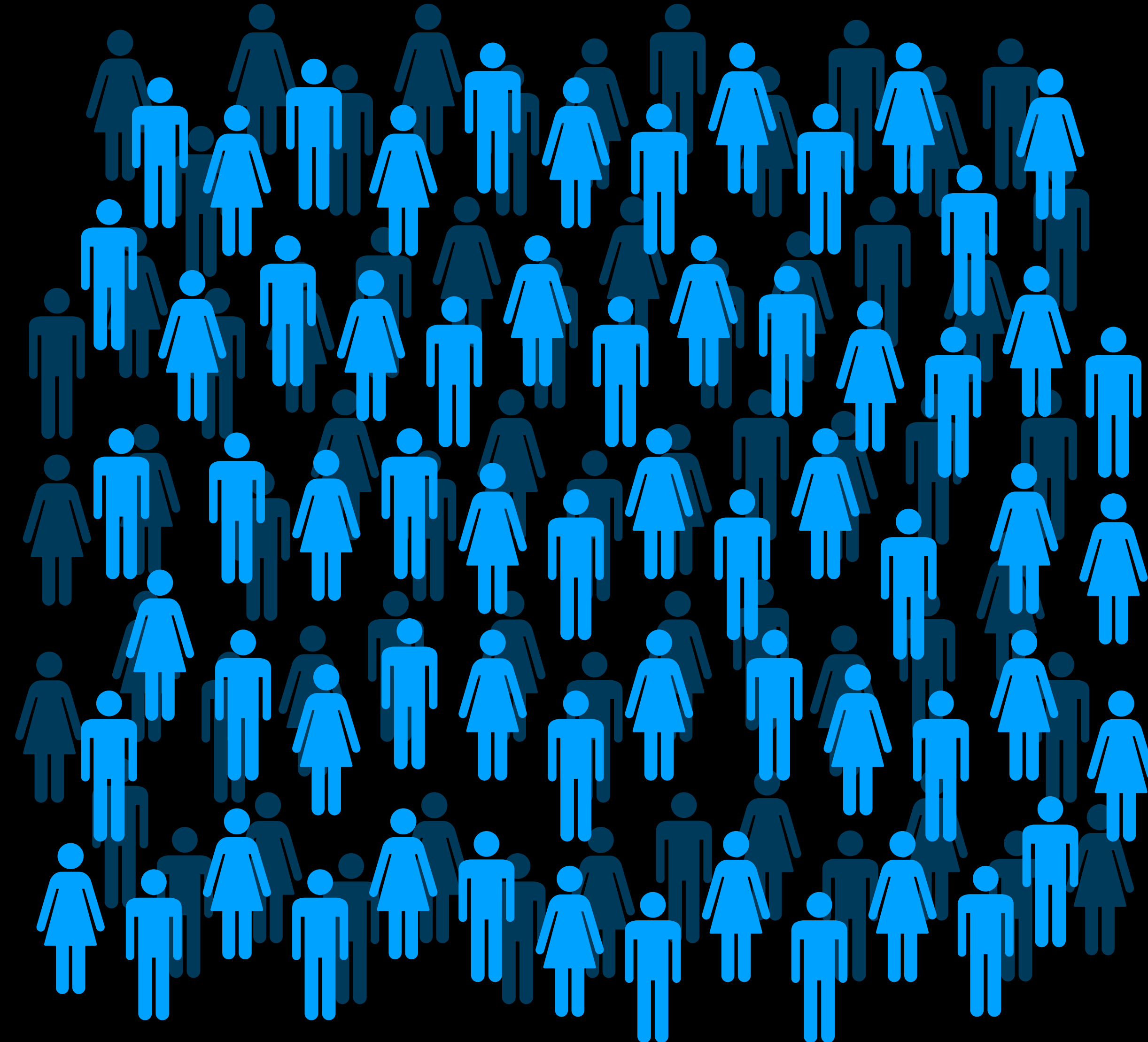
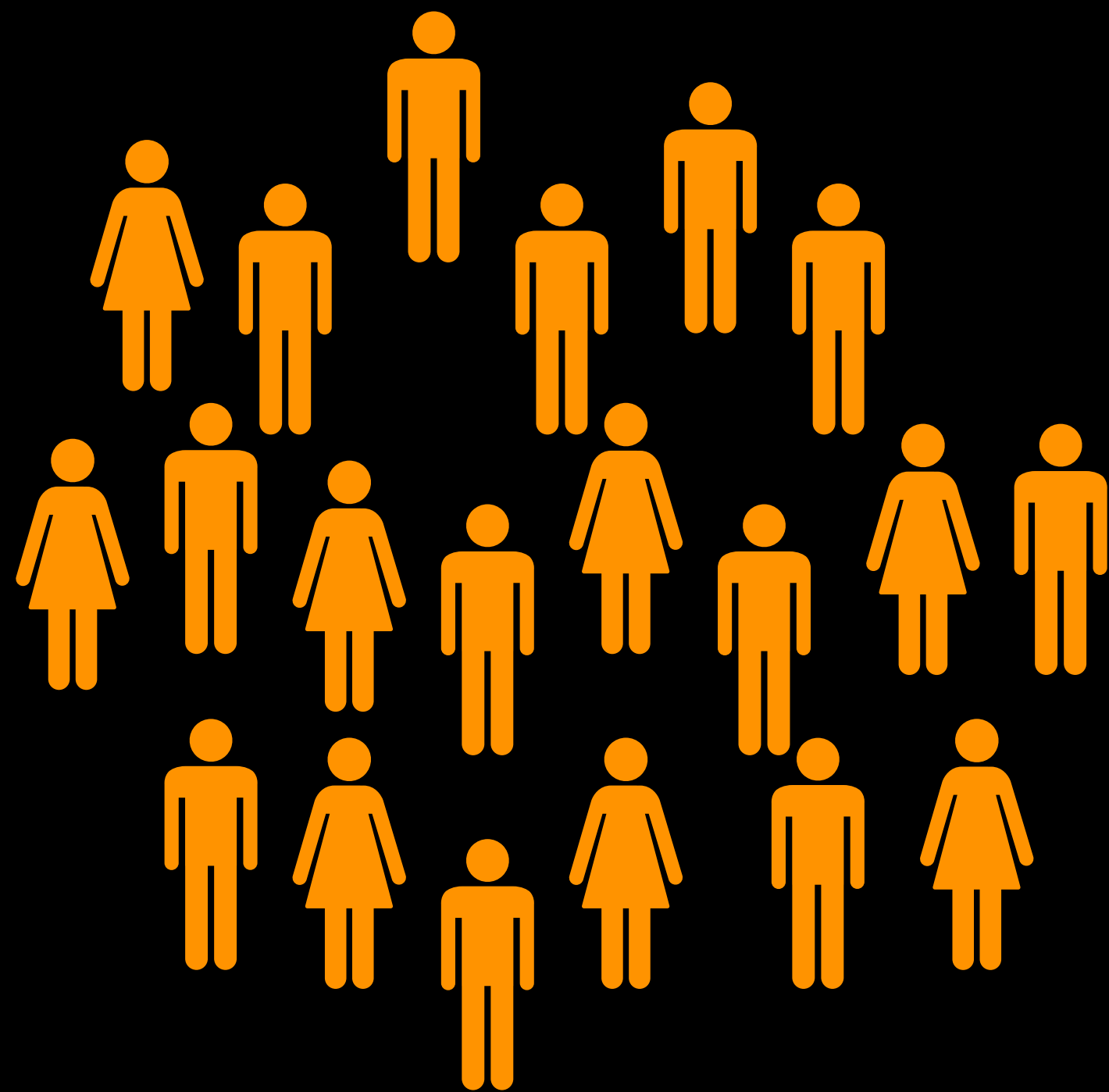
Org
Specific

A blue bucket with a curved handle at the top. The bucket is filled with the text "Testing Specific".

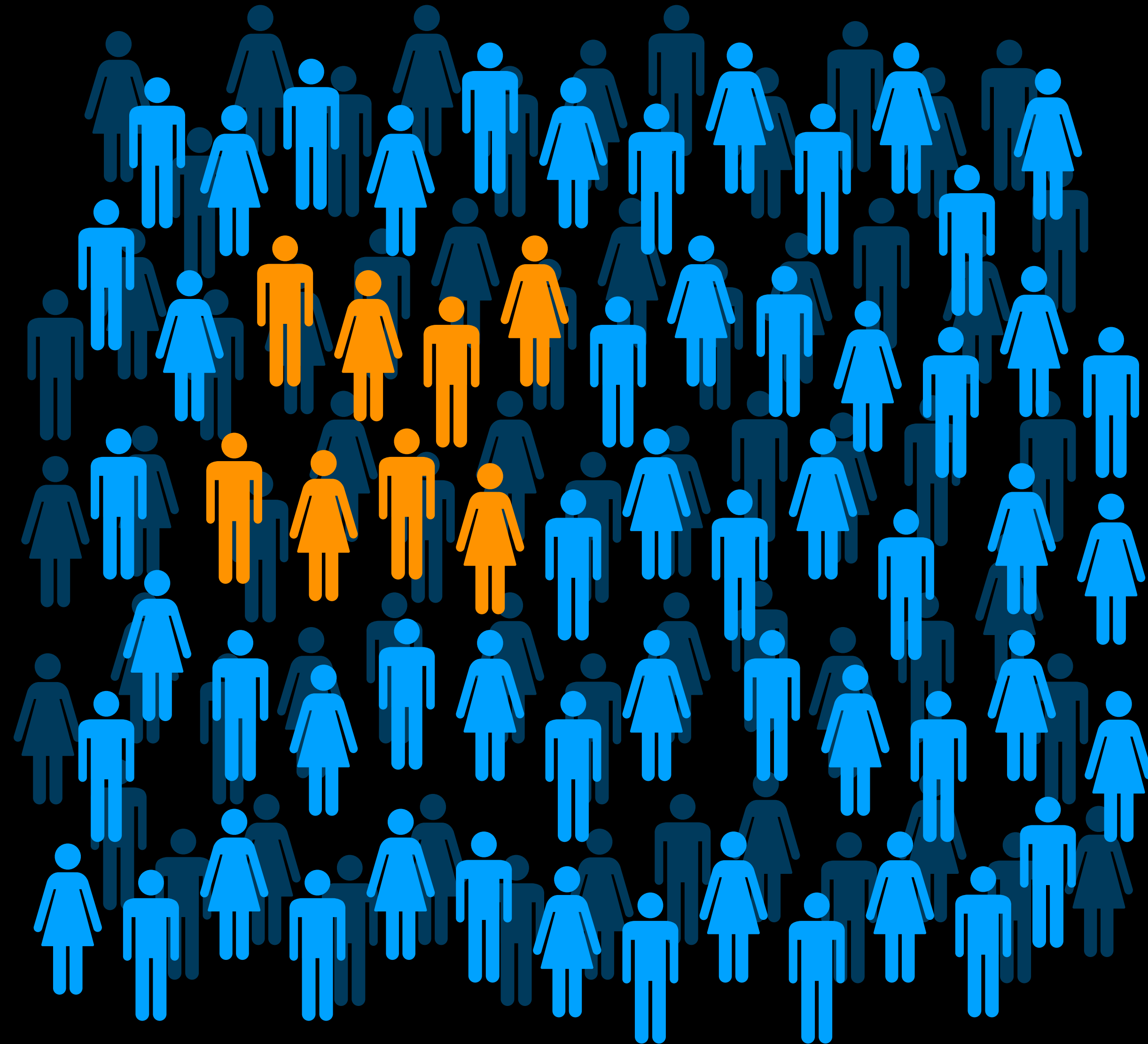
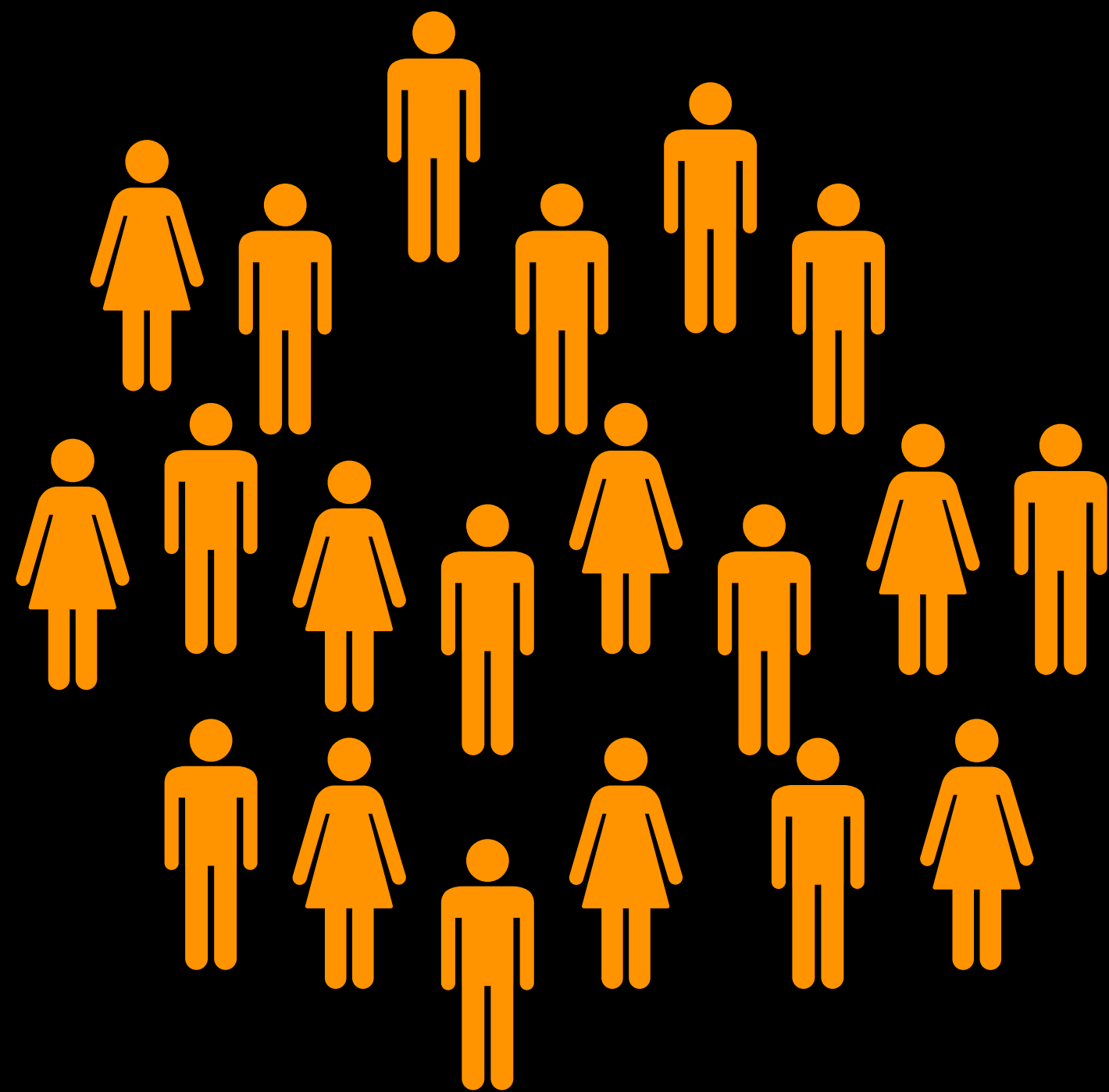
Testing
Specific

A **Better** and a **Worse** Way to Lead a Testing Effort

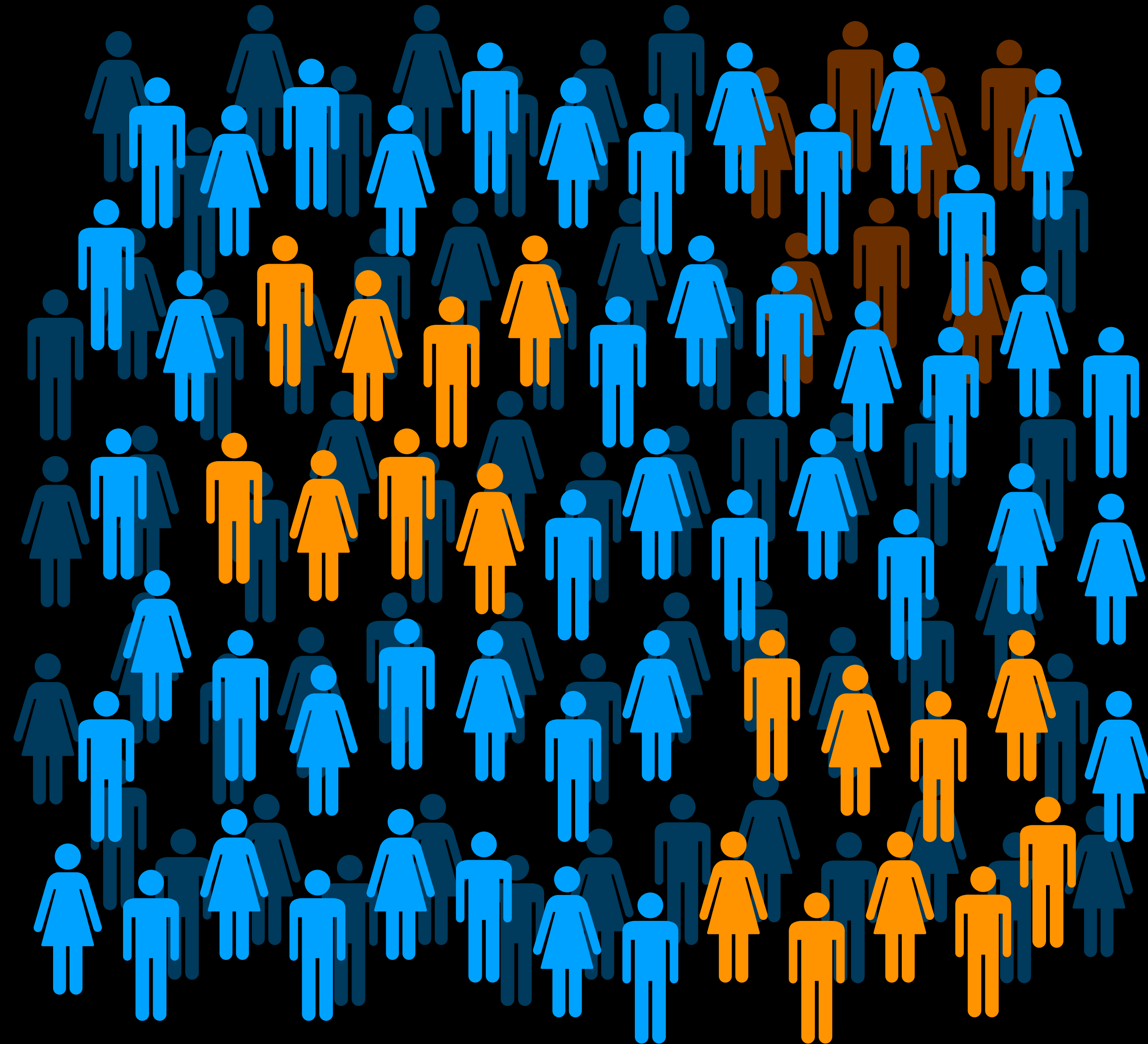
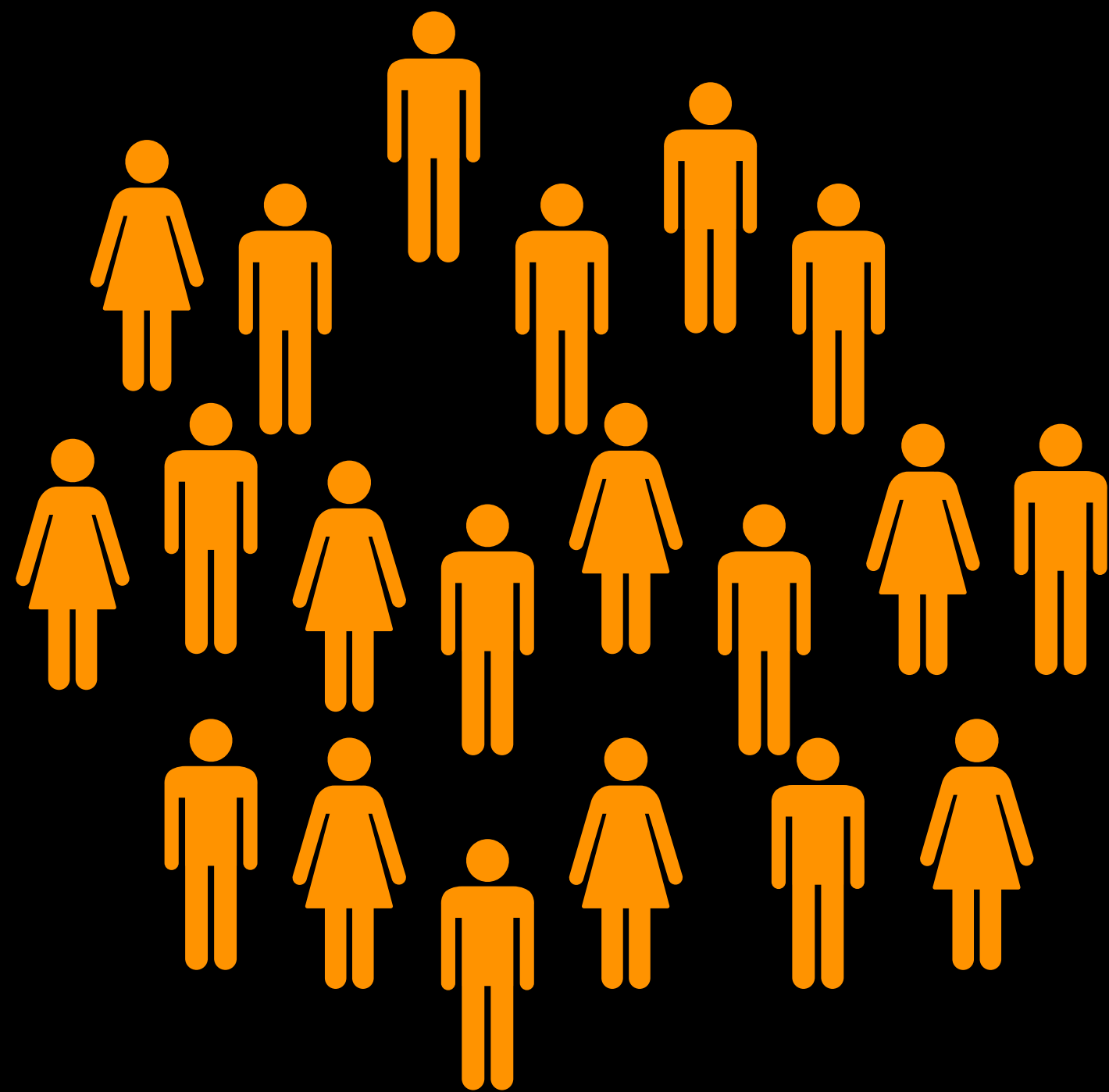
Org/Team Scale



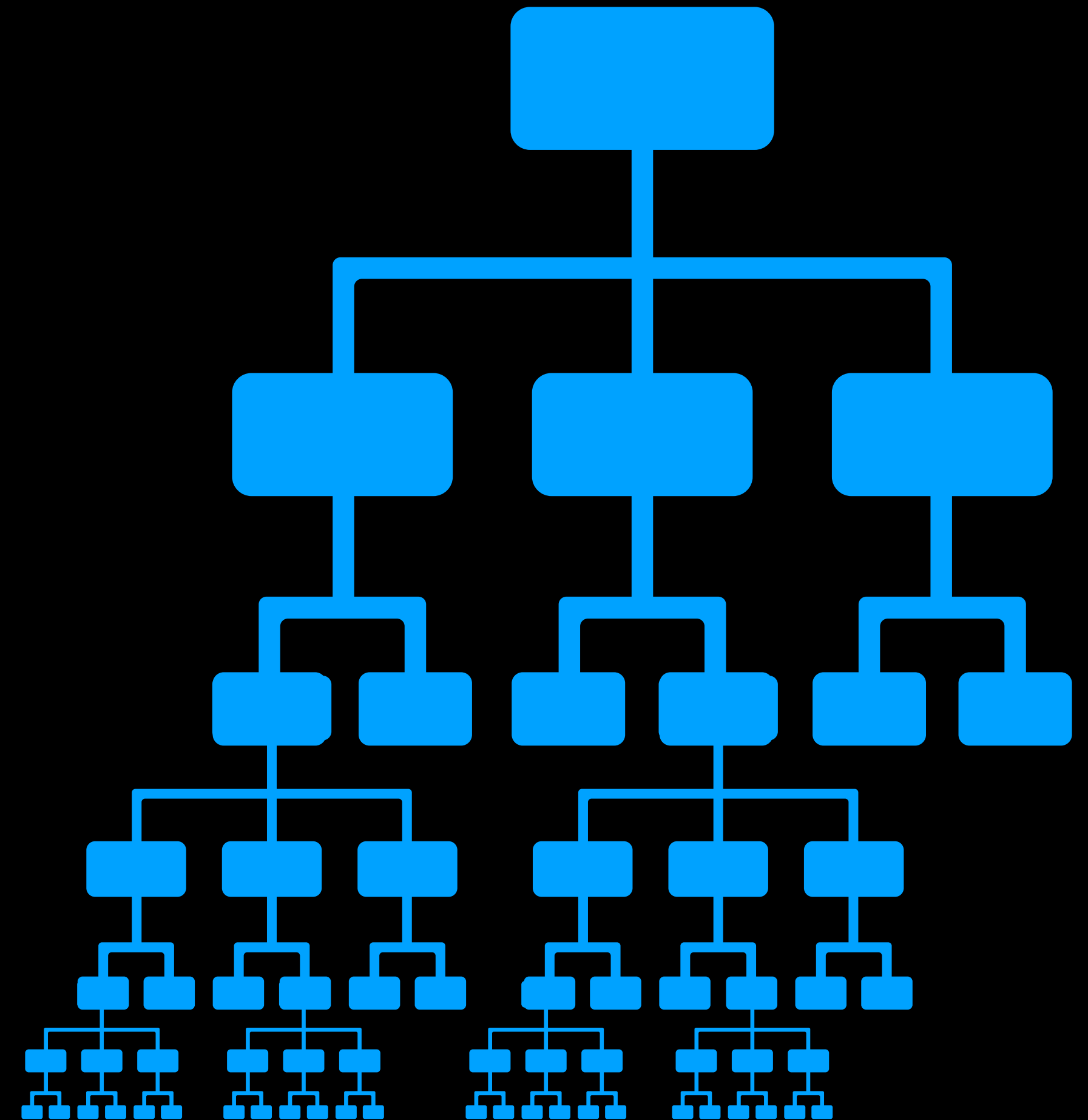
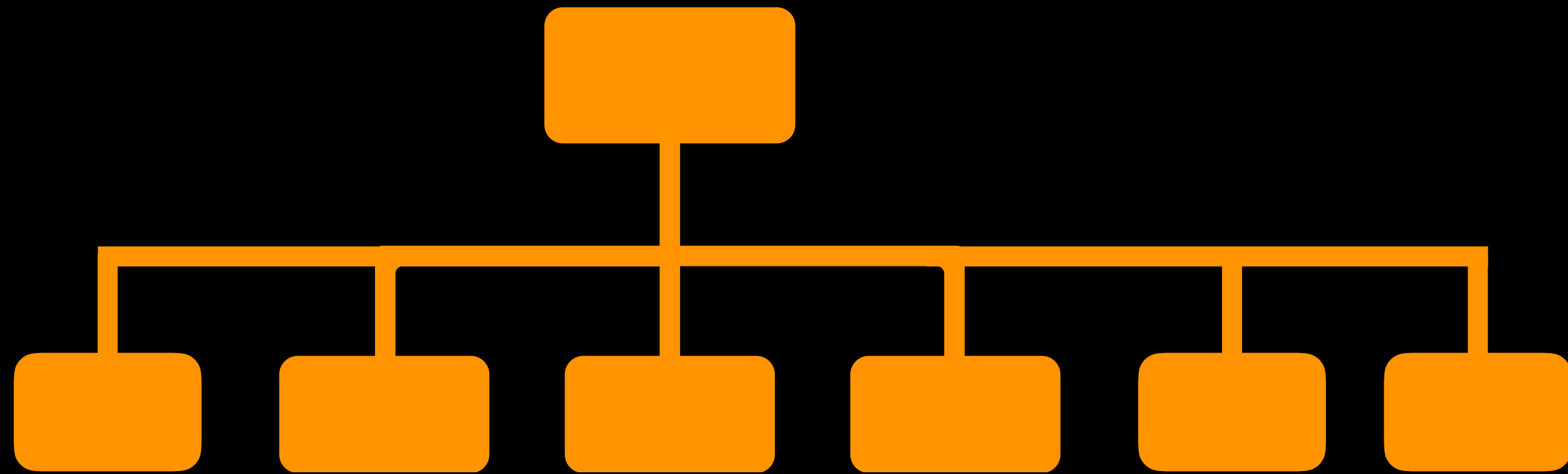
Scale



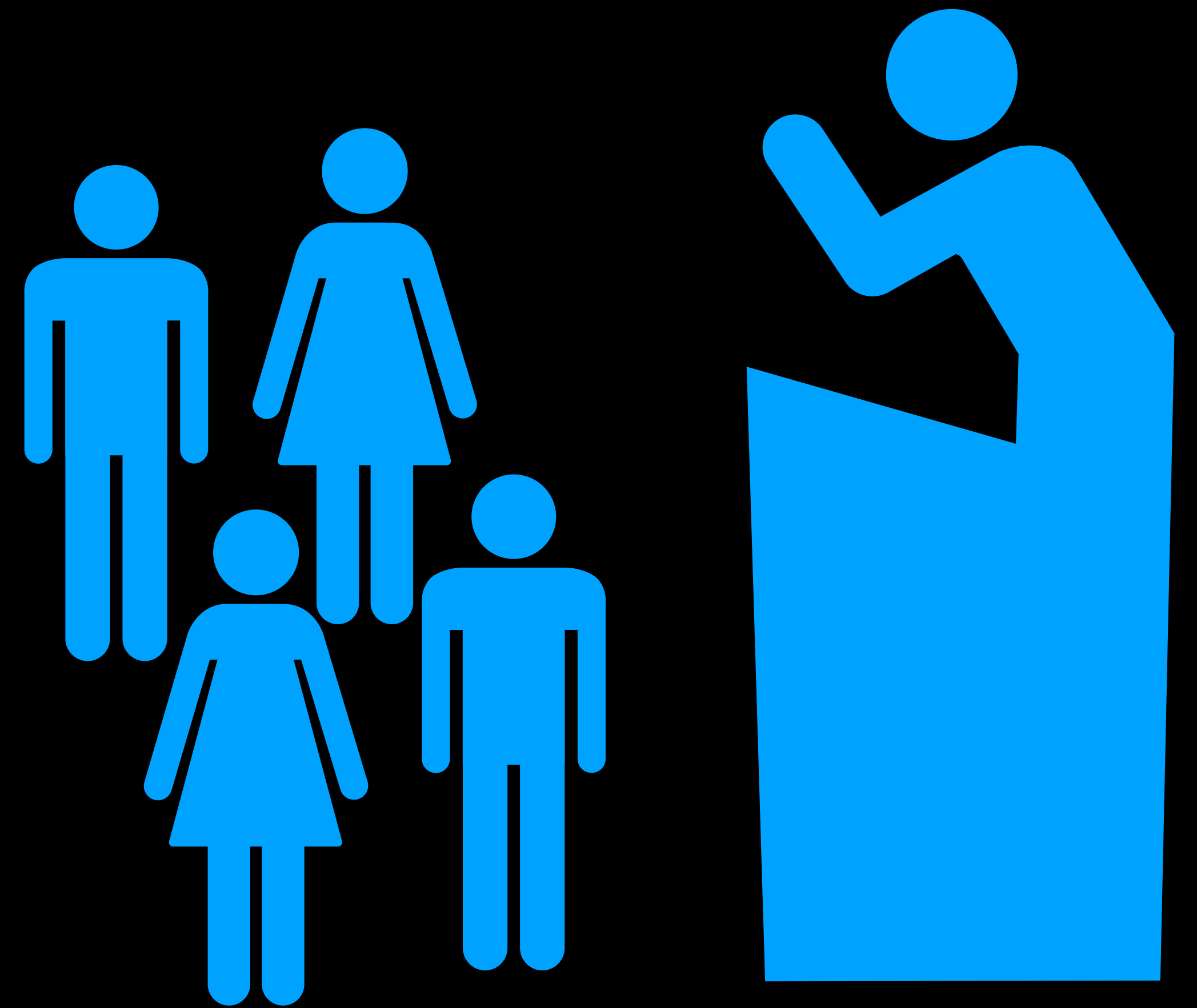
Scale



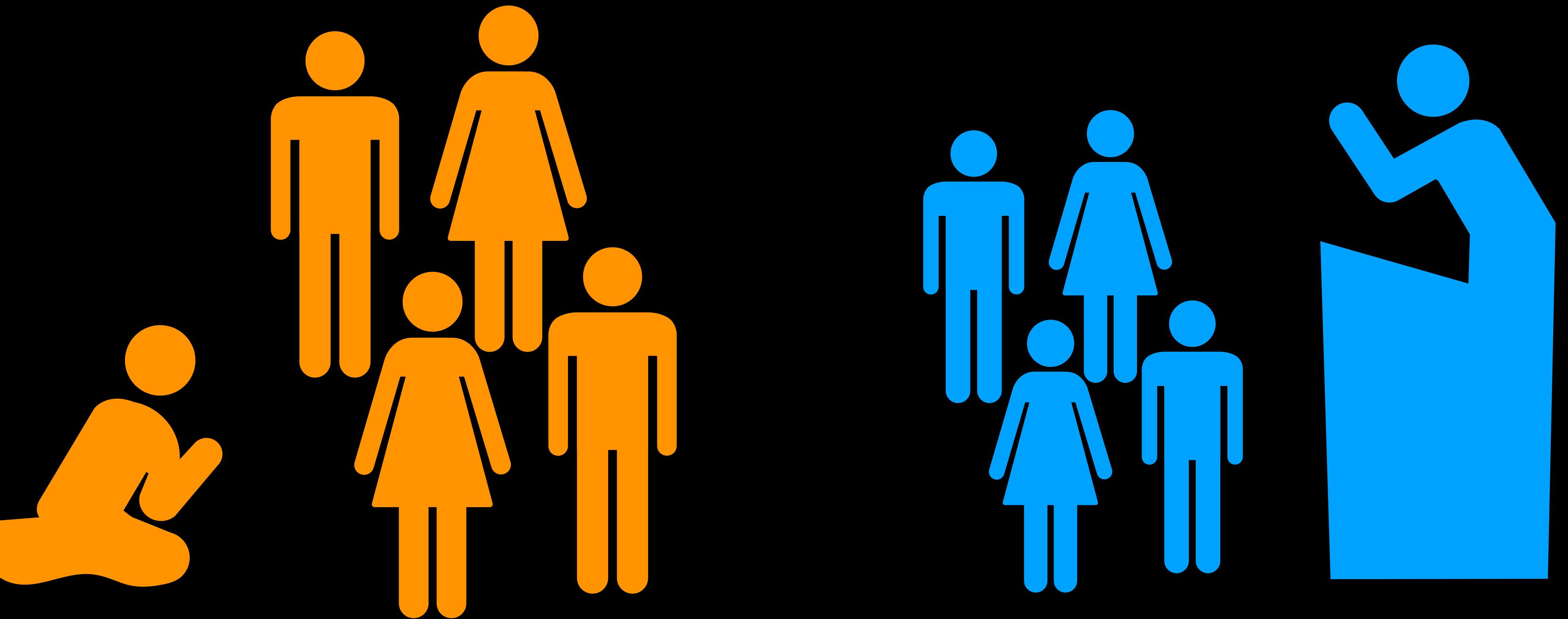
Structure



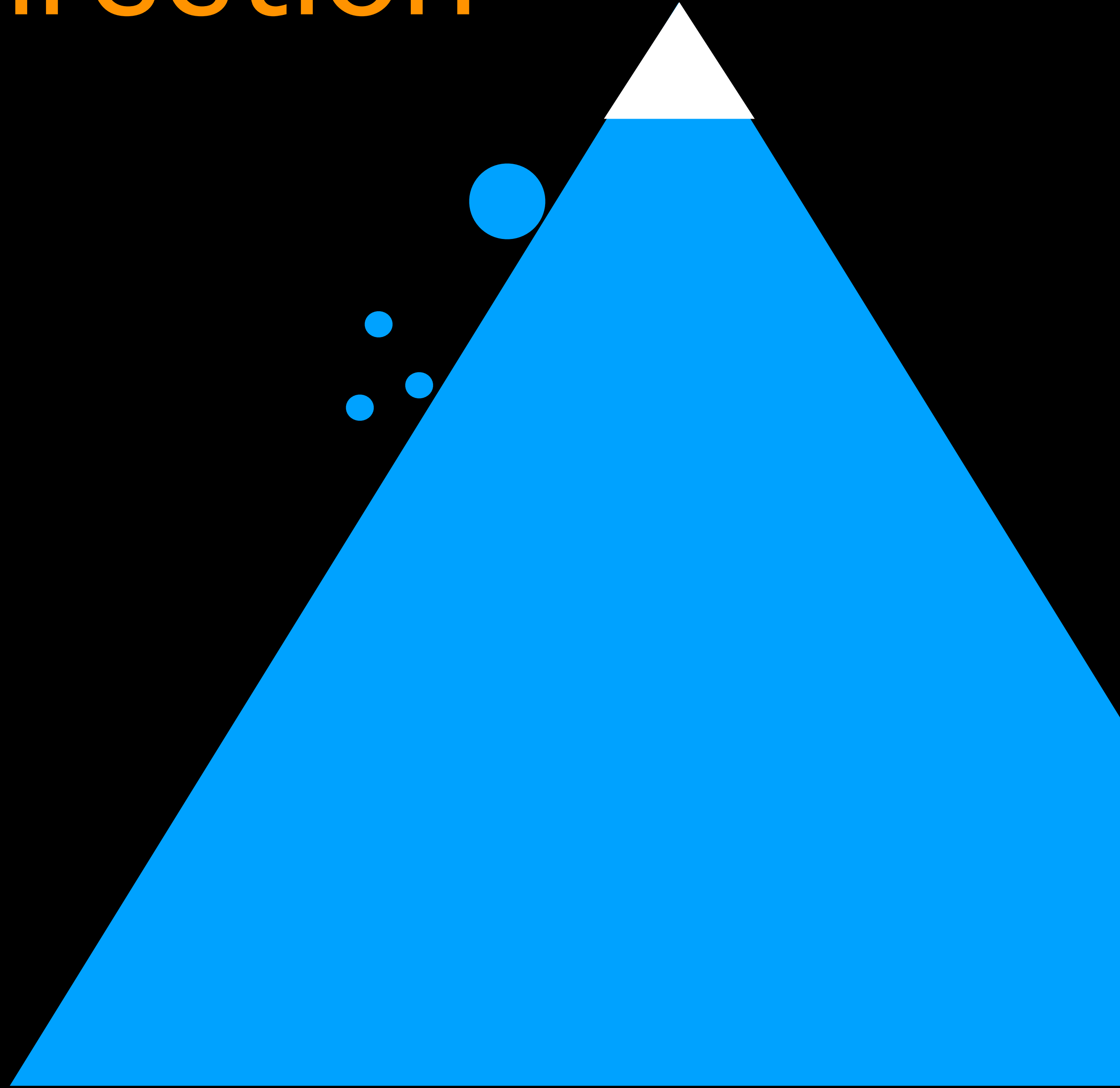
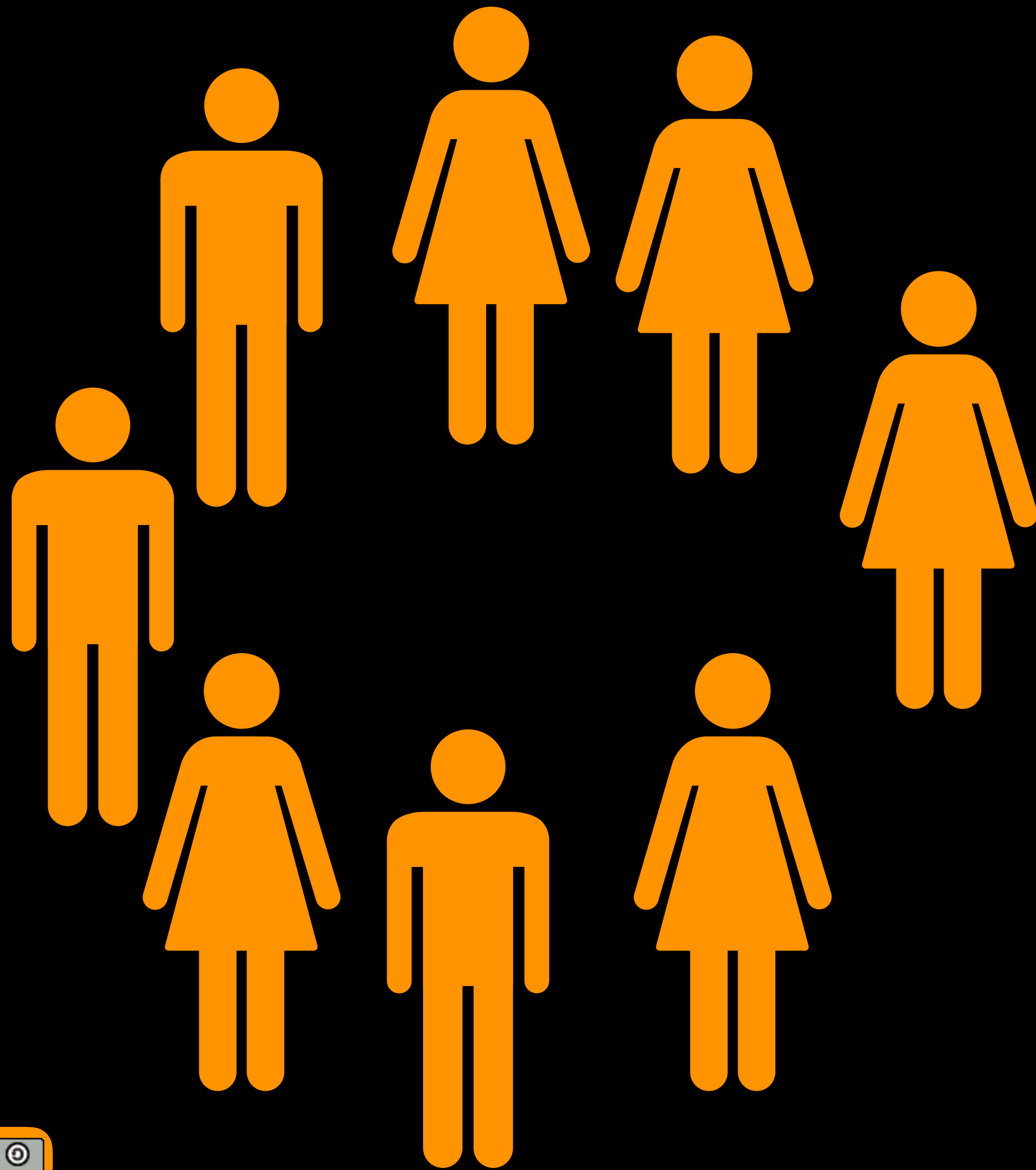
Leadership Styles



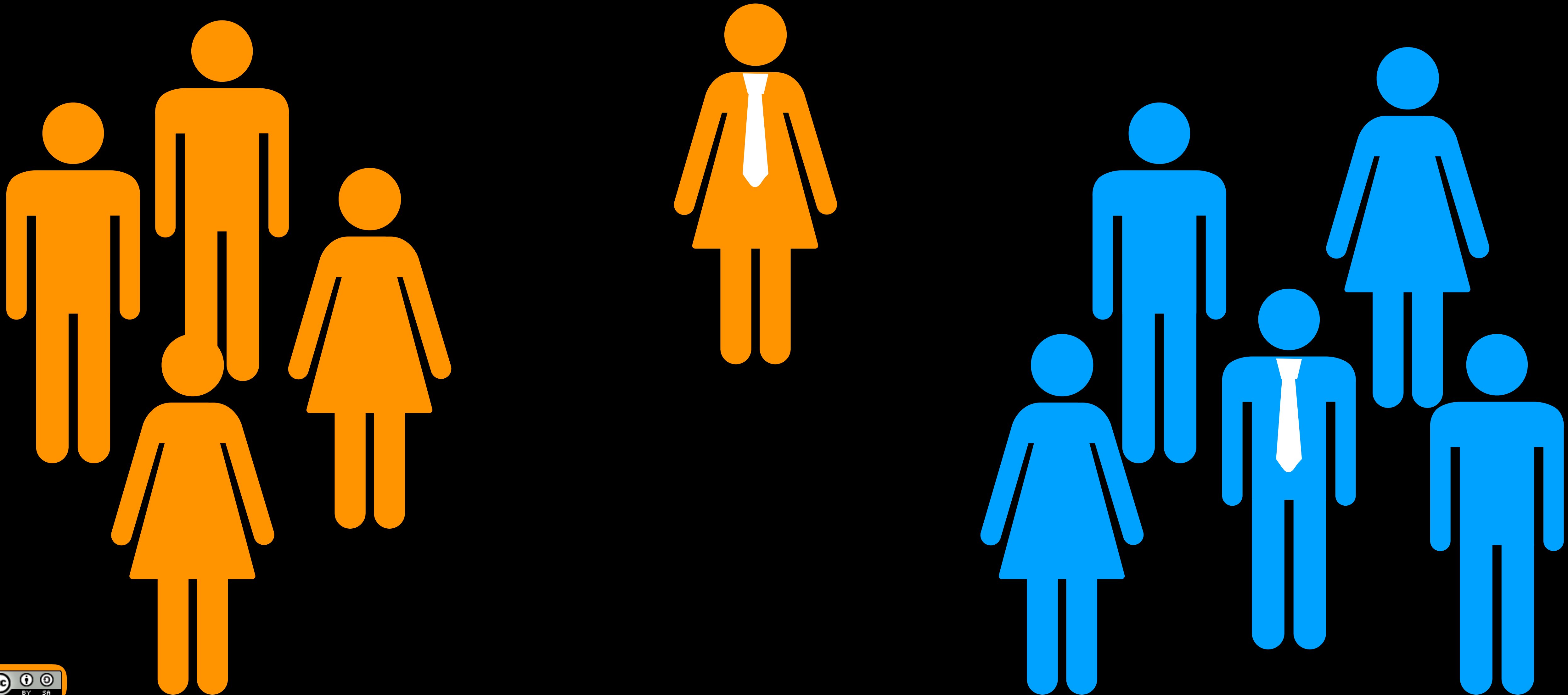
Leadership Styles



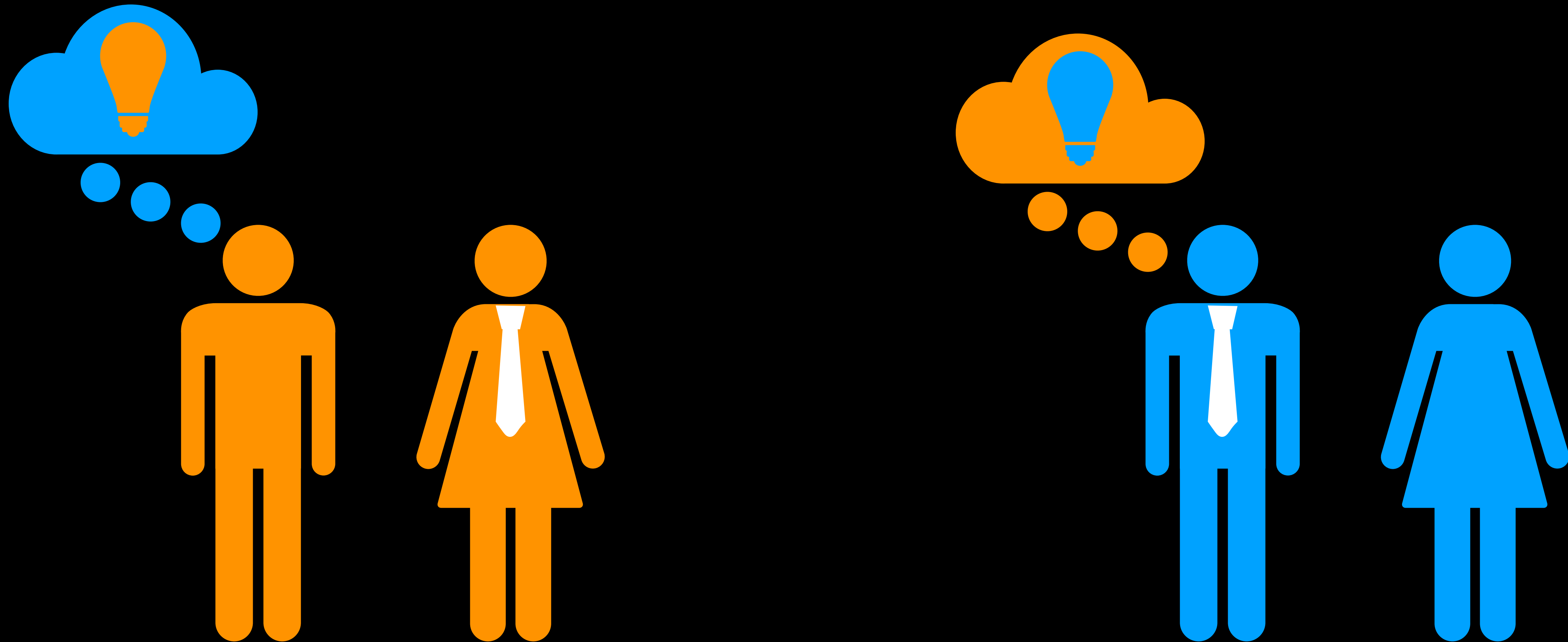
Team Direction



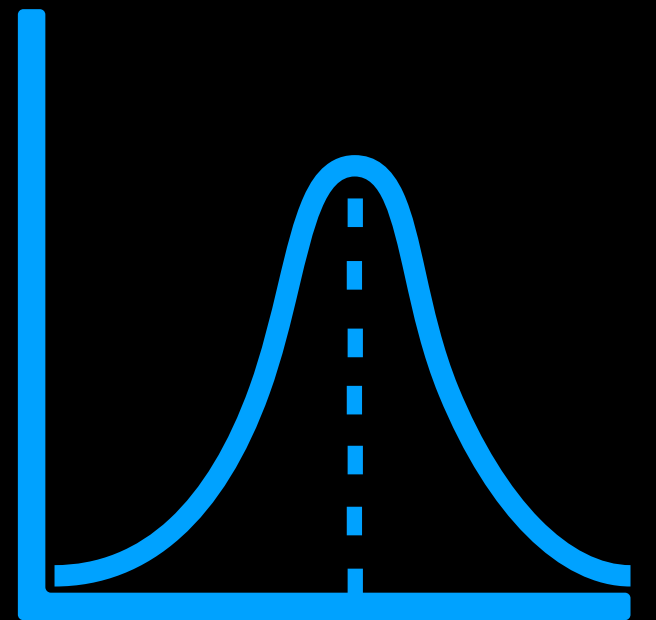
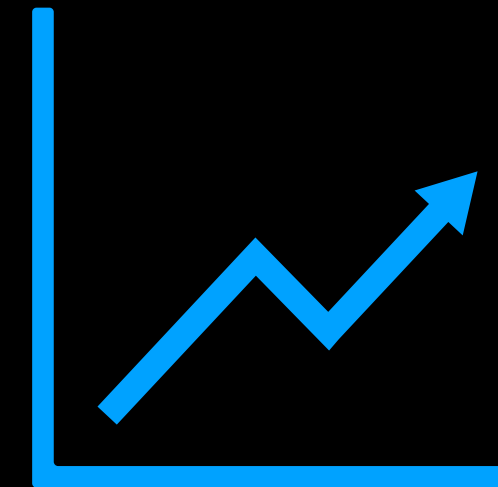
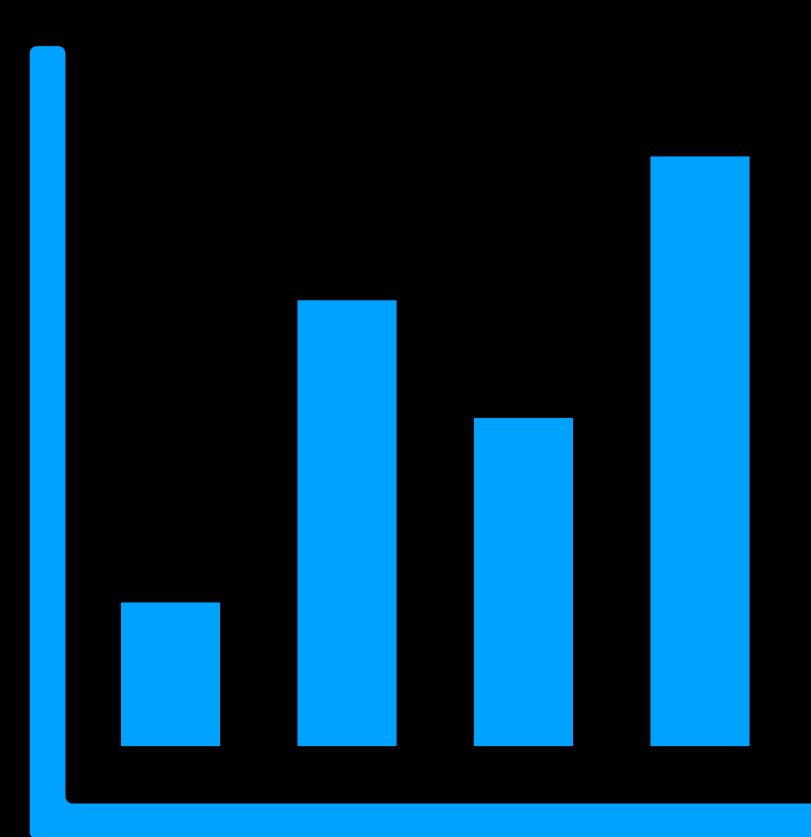
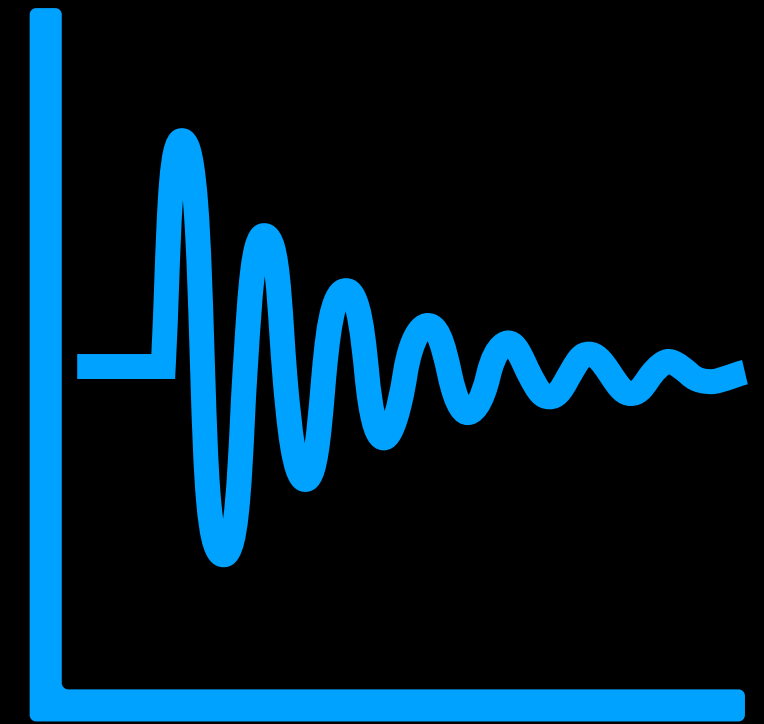
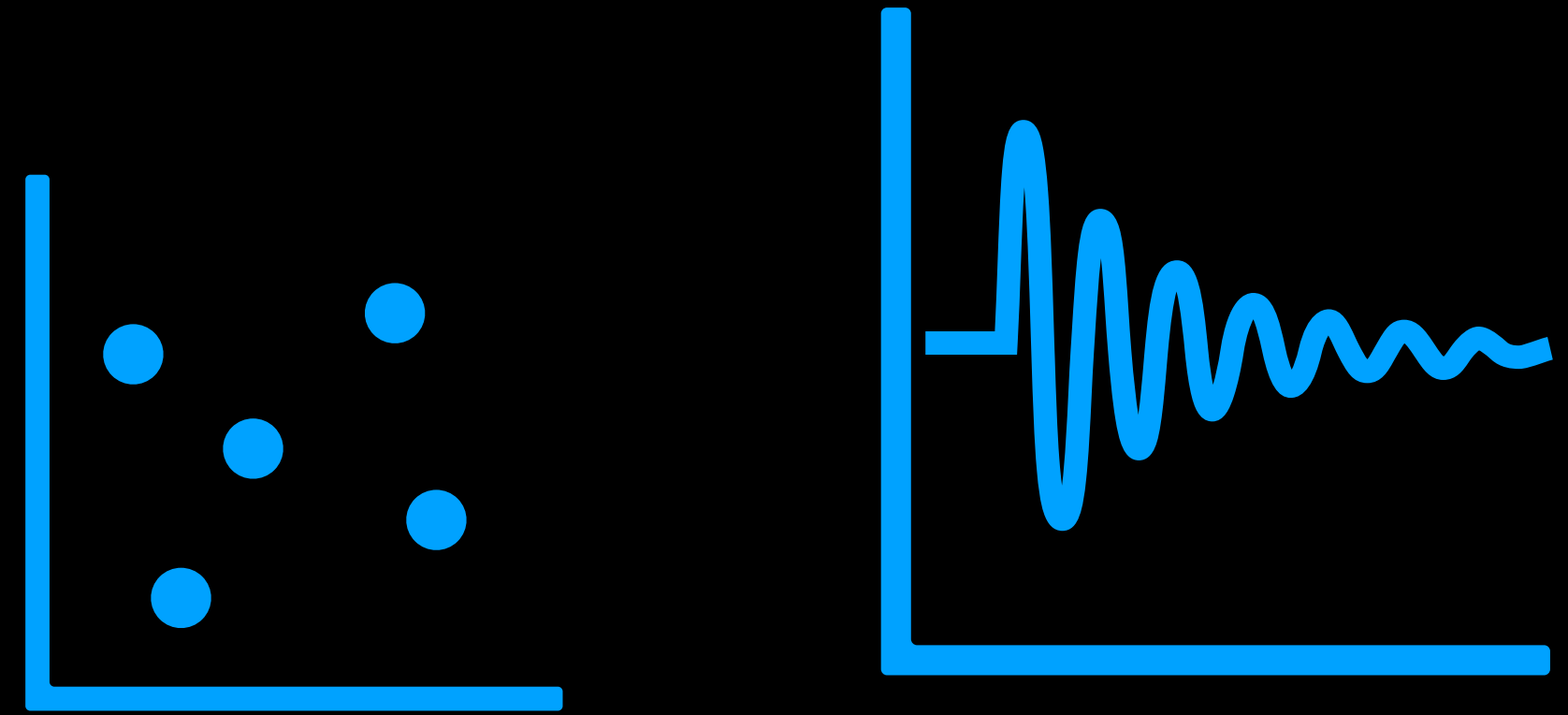
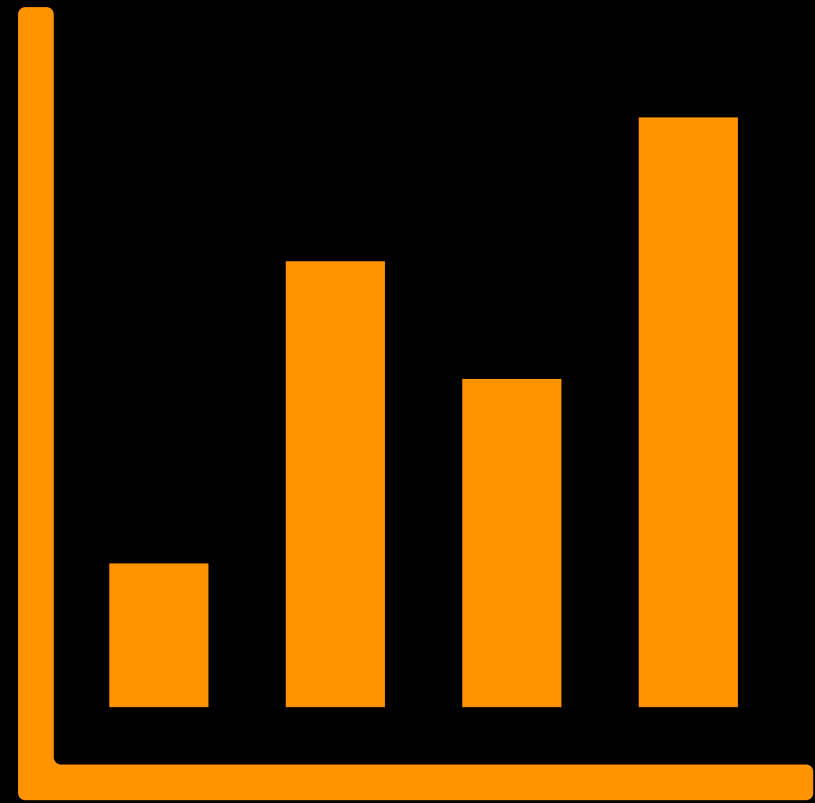
Trust in Employees



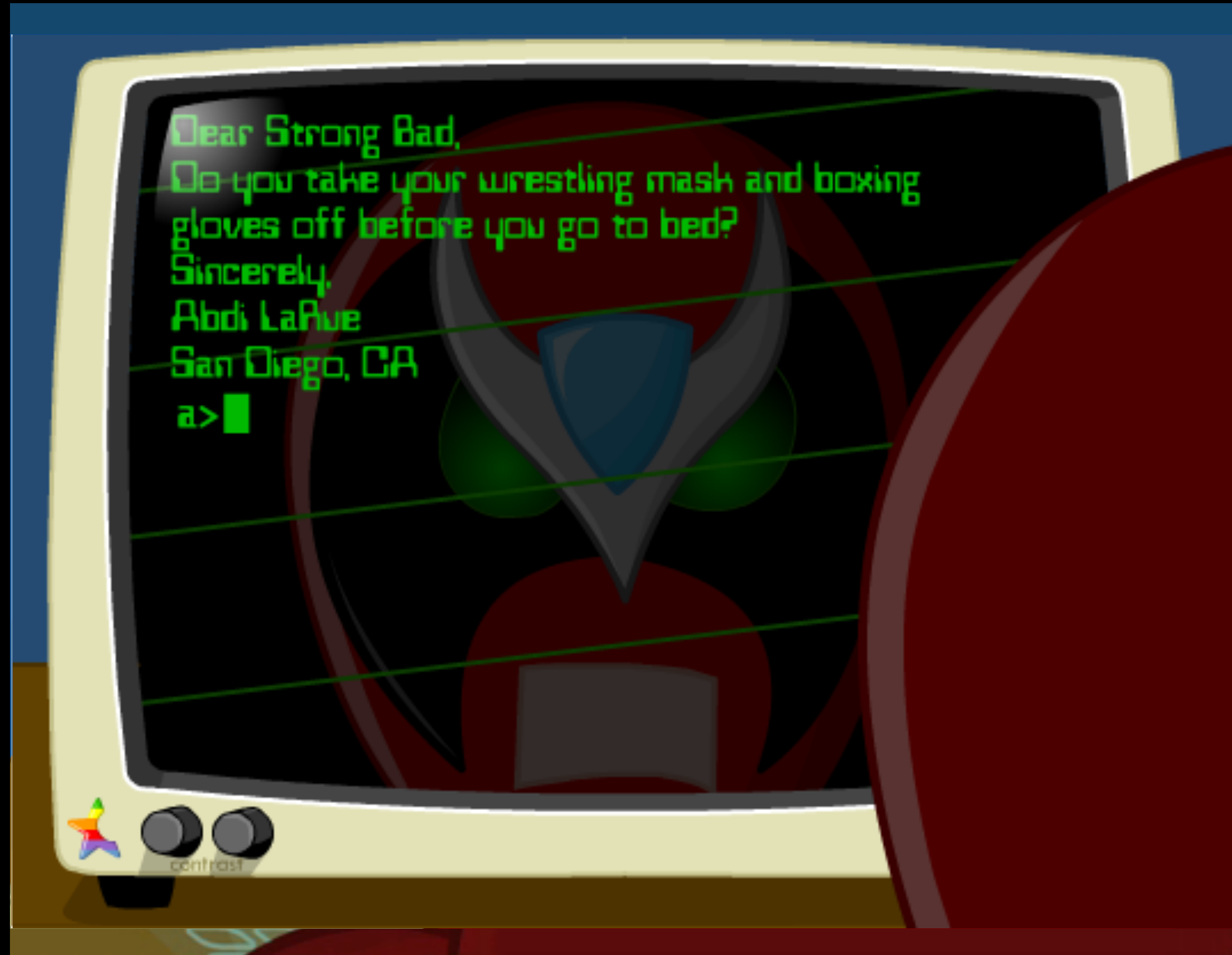
Trust in Employees



Trust in Employees

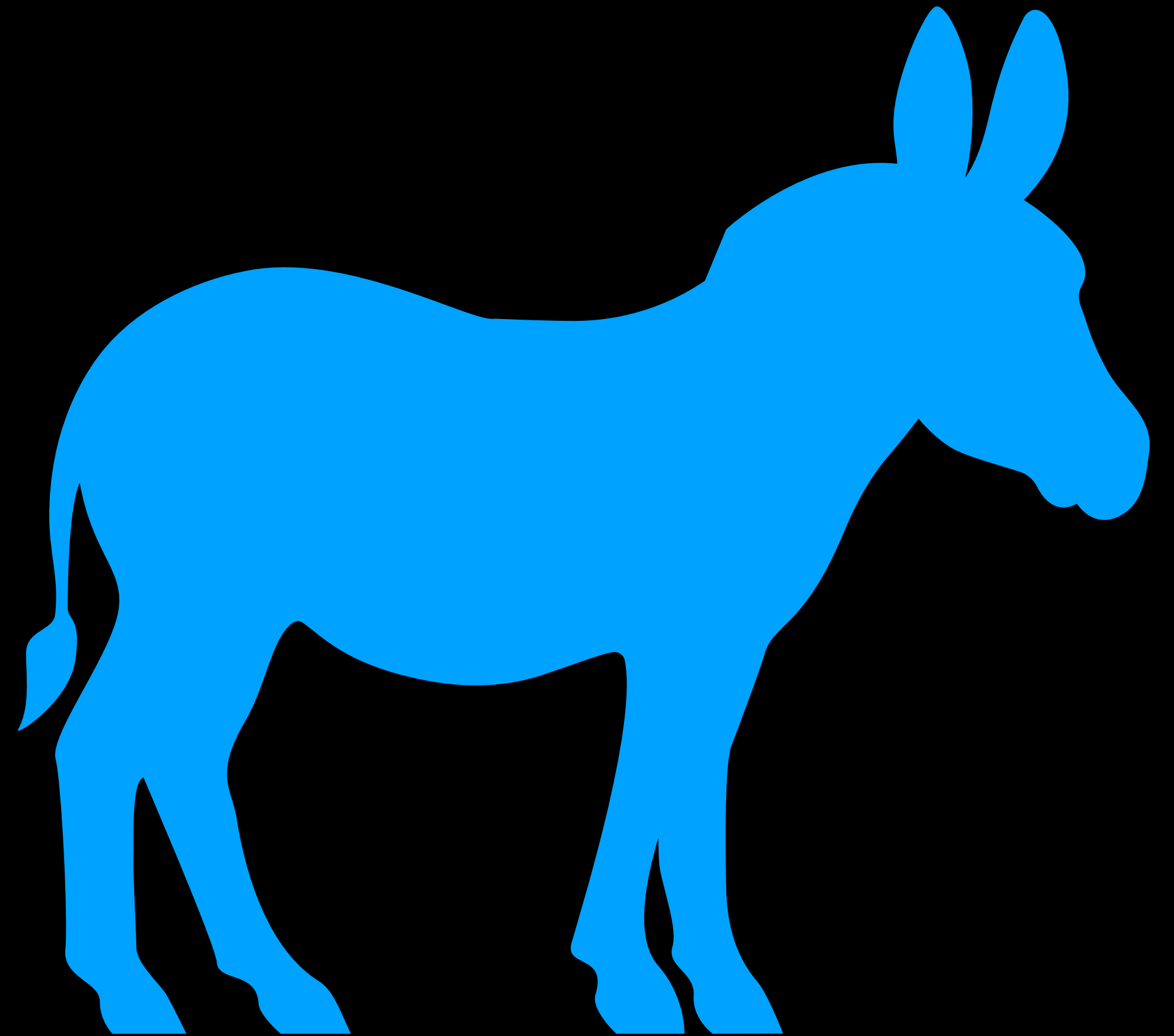


Willingness to Change

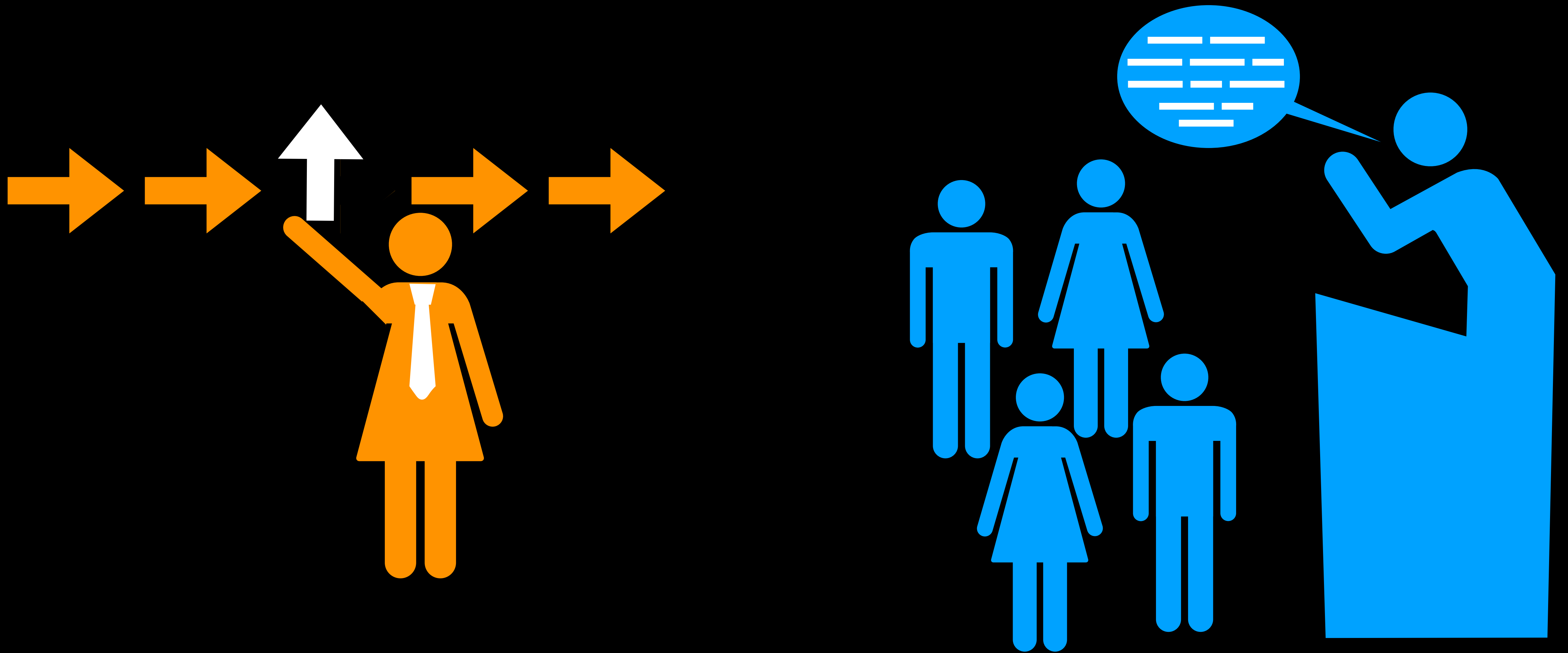


<http://www.hrwiki.org/>

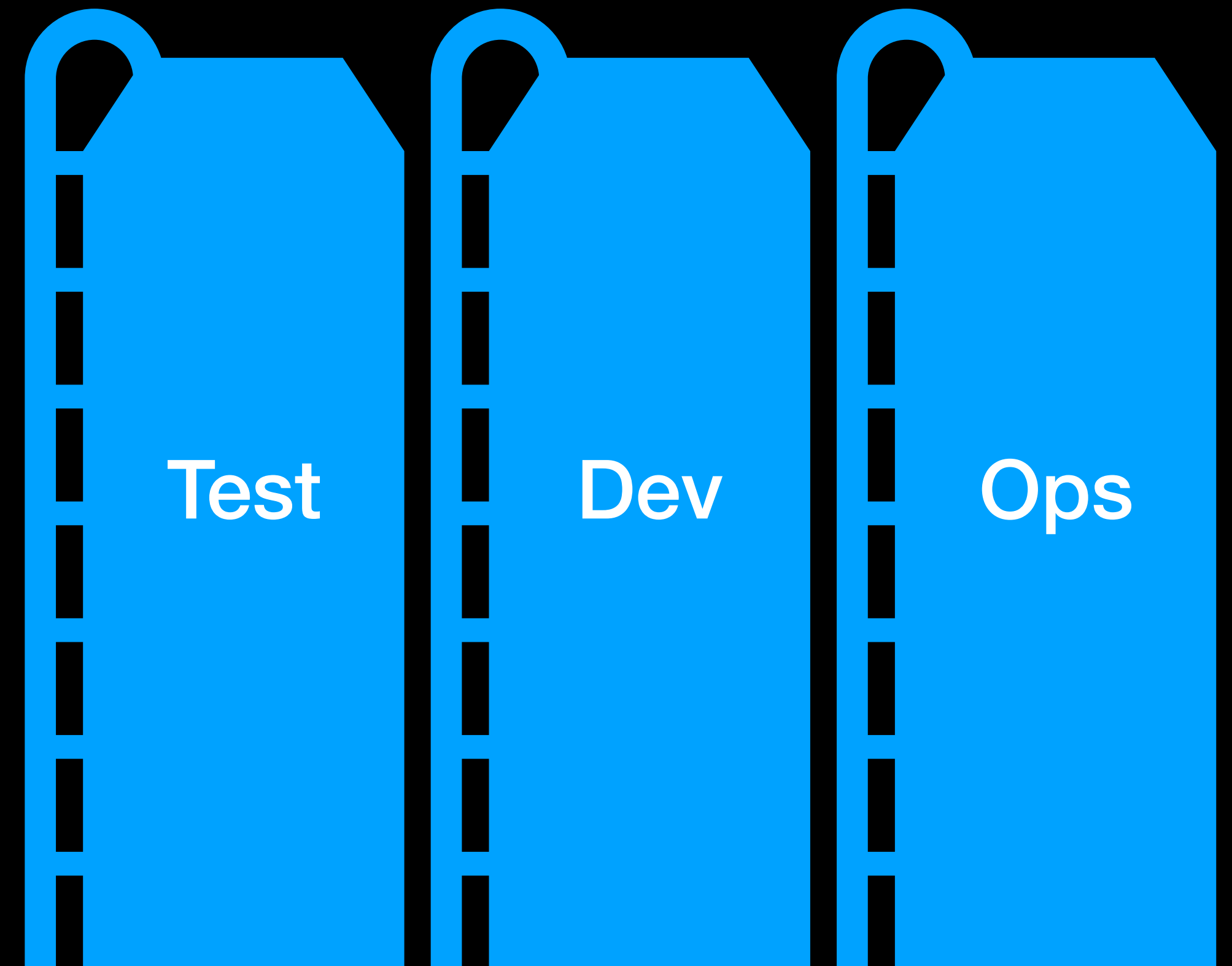
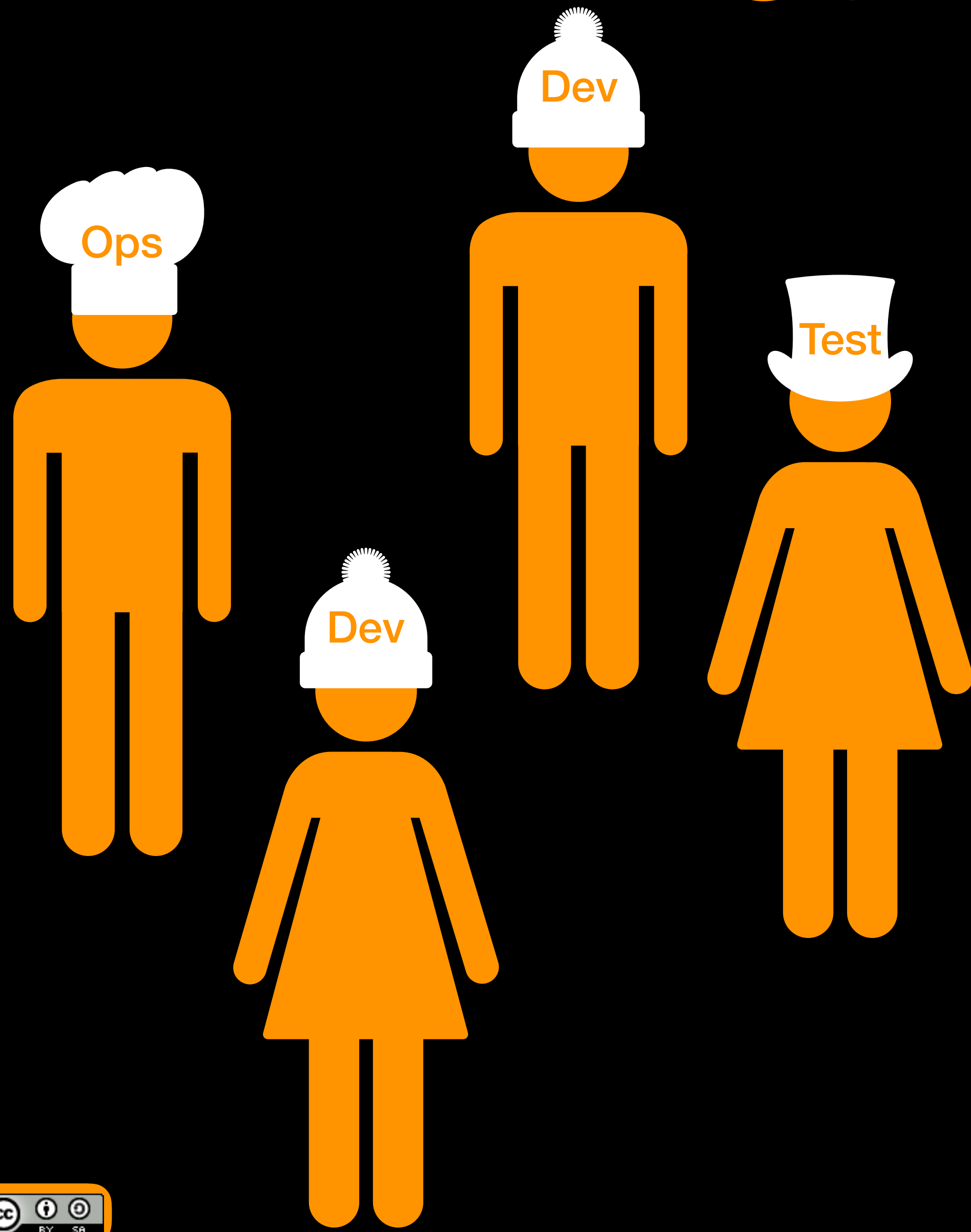
Willingness to Change



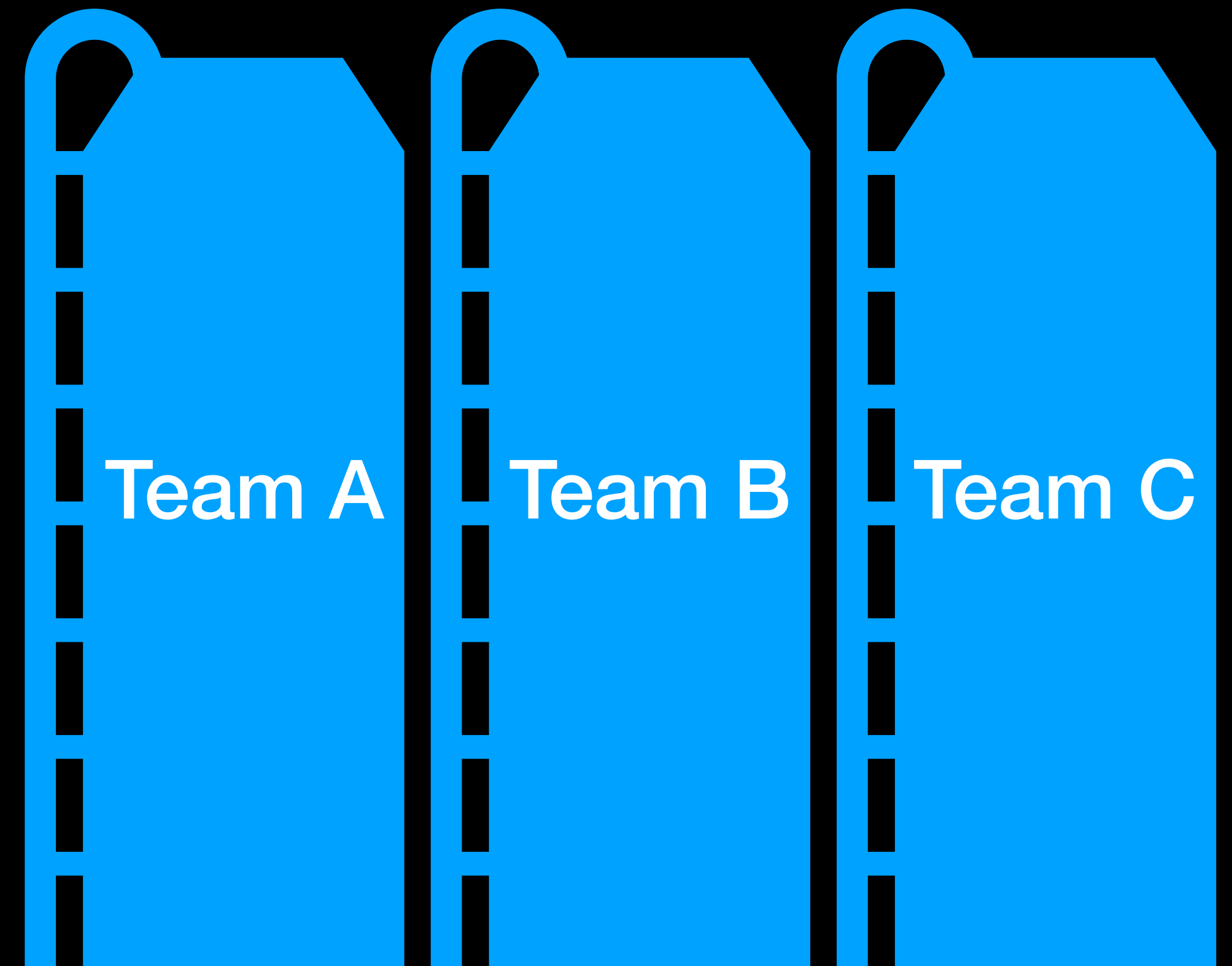
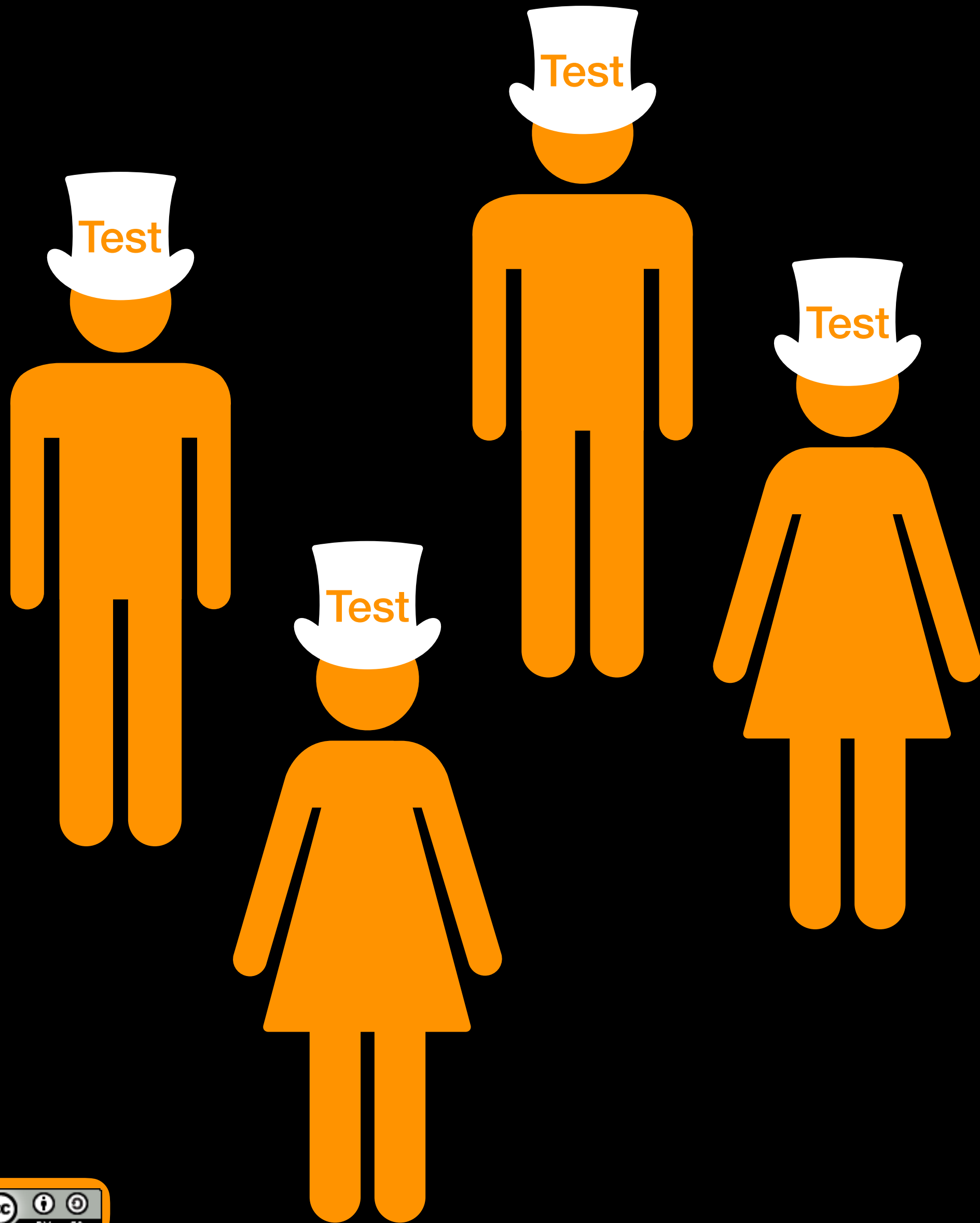
Willingness to Change



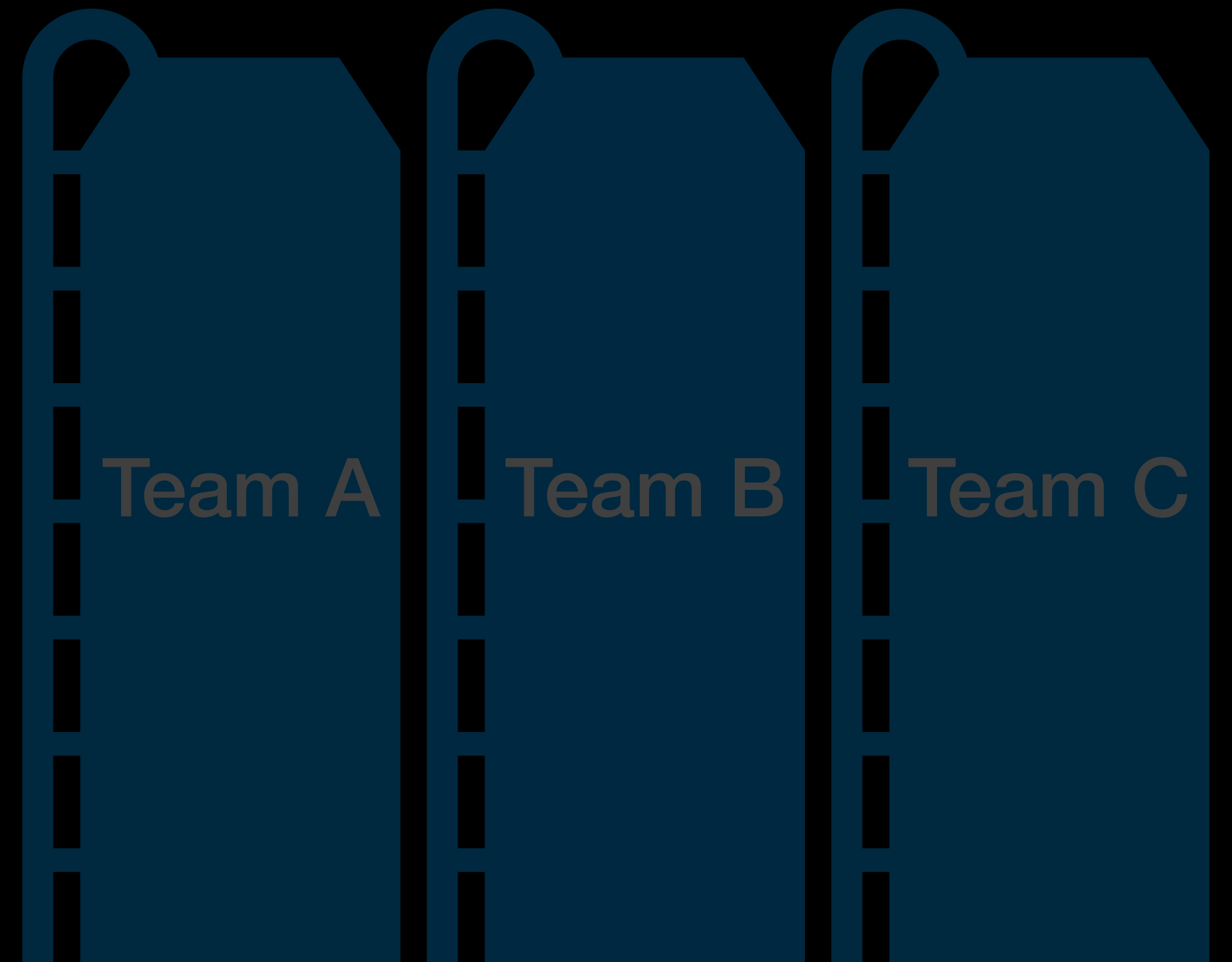
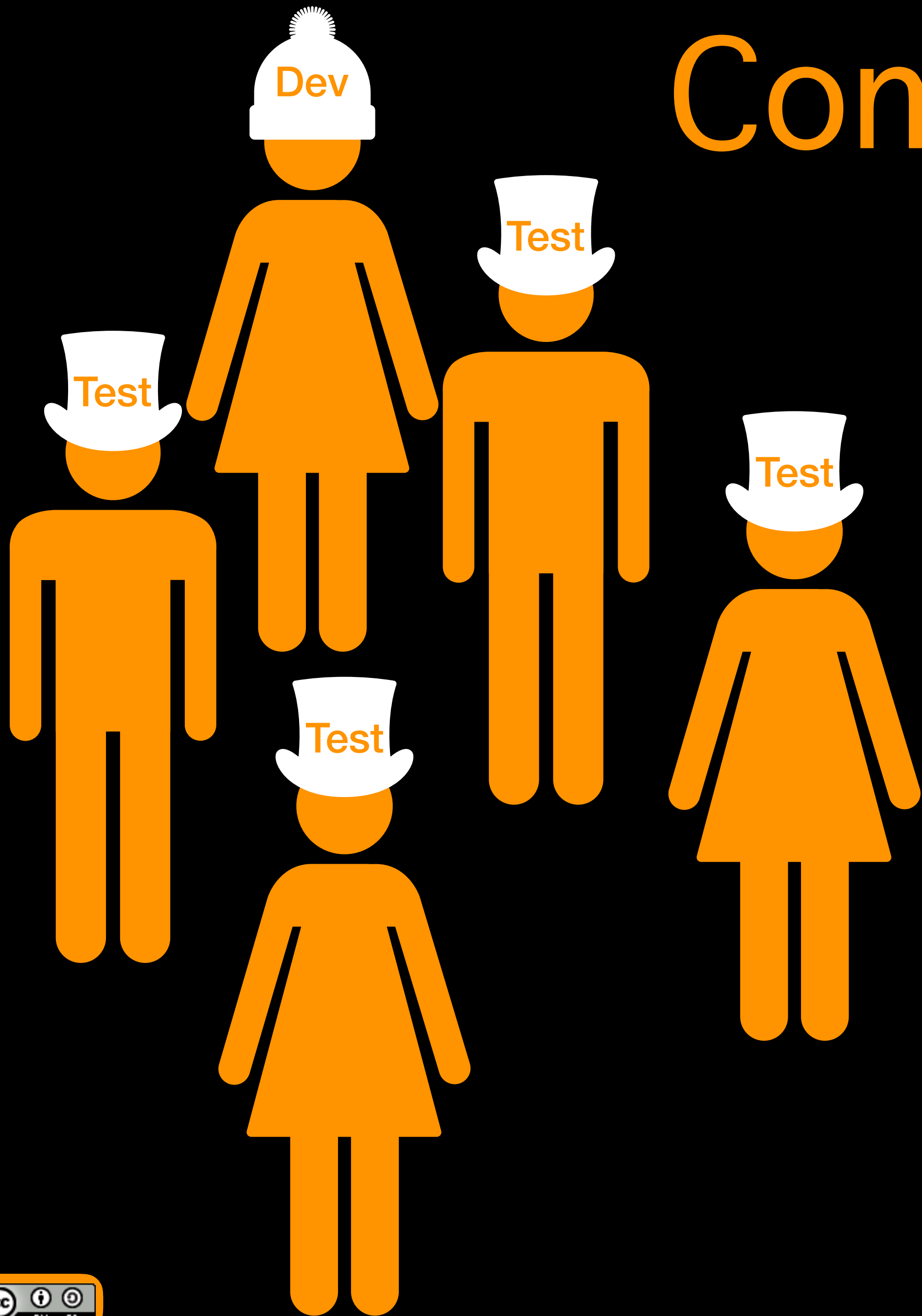
Communication



Communication



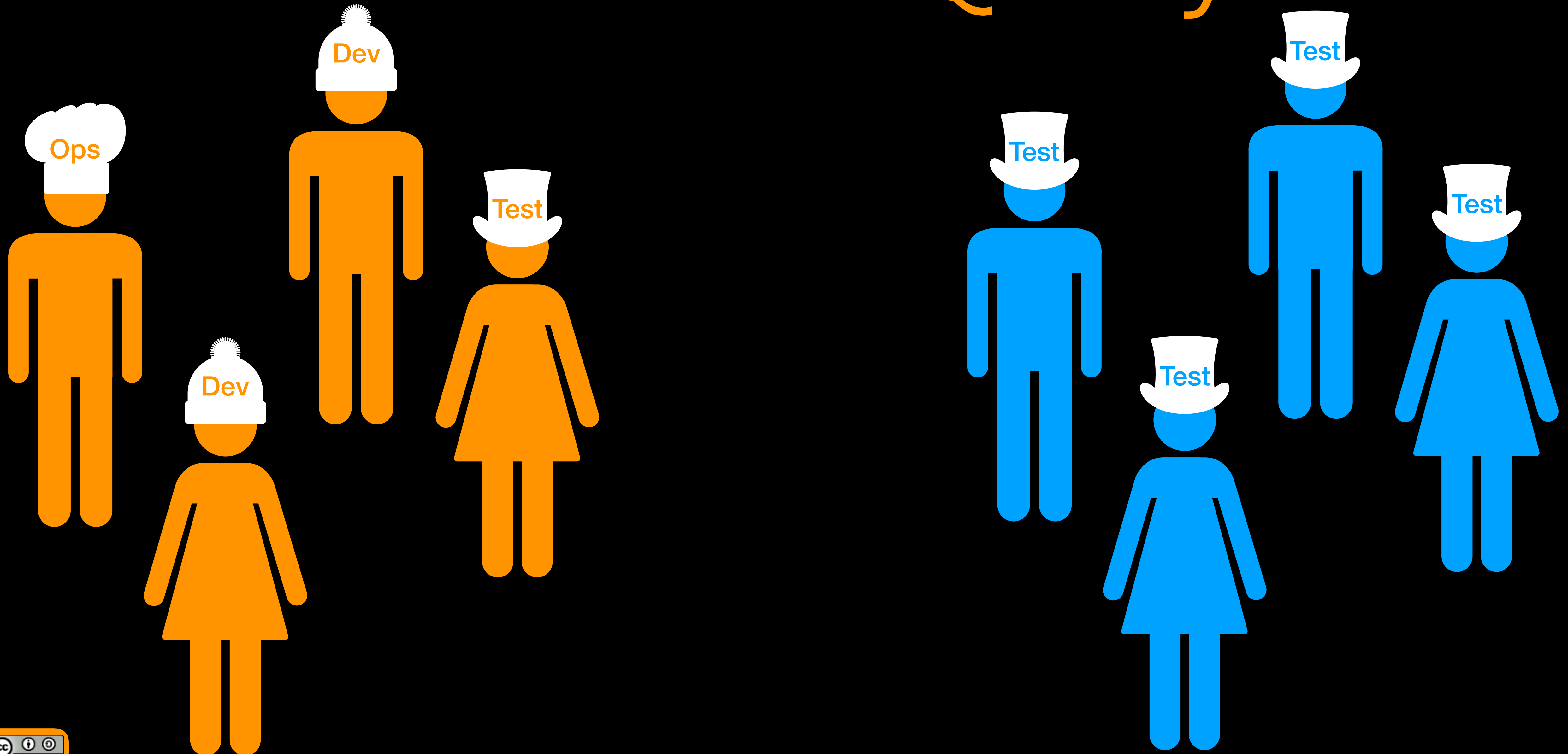
Communication



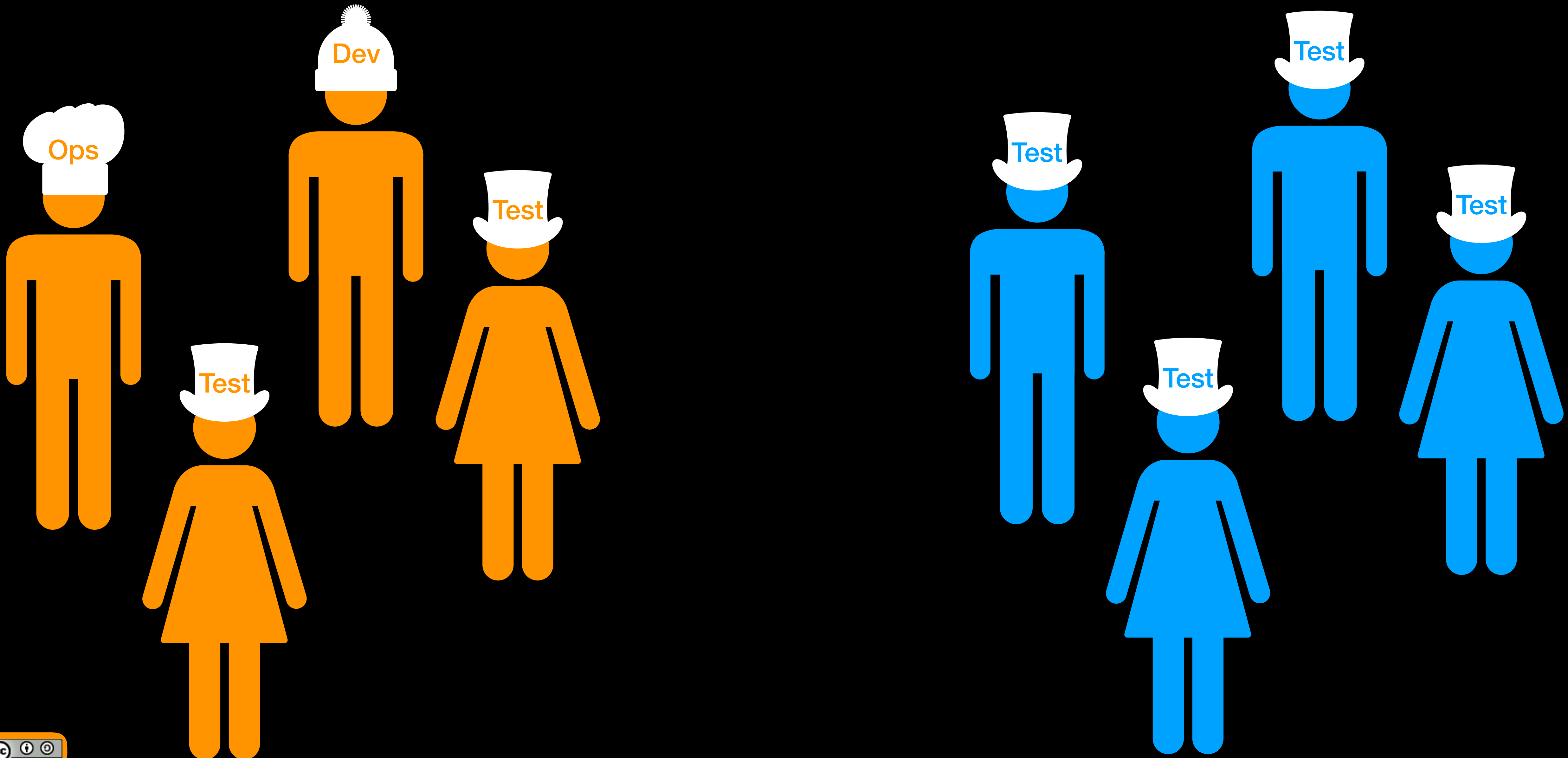
Team Dynamics



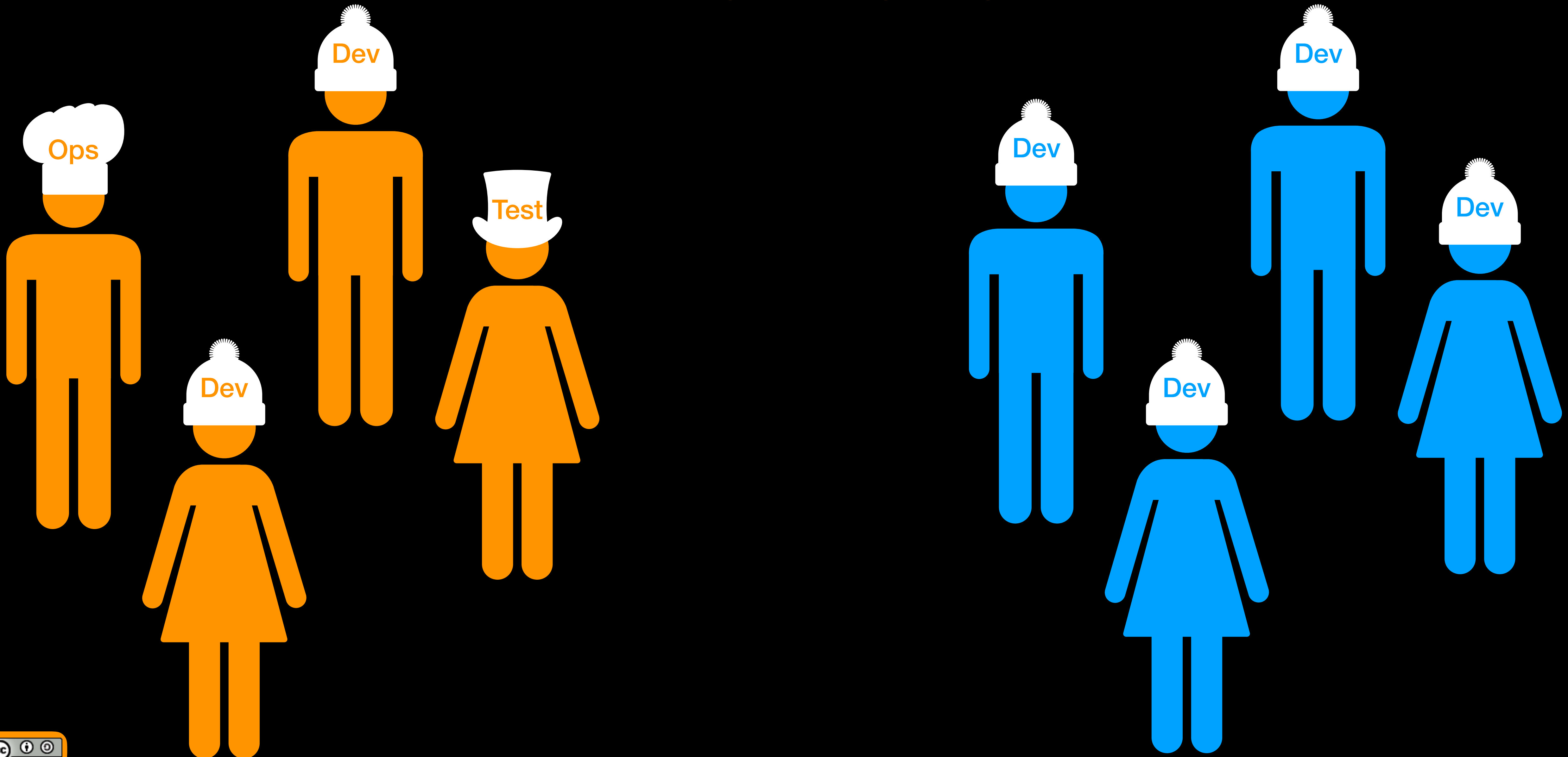
Definition of Quality



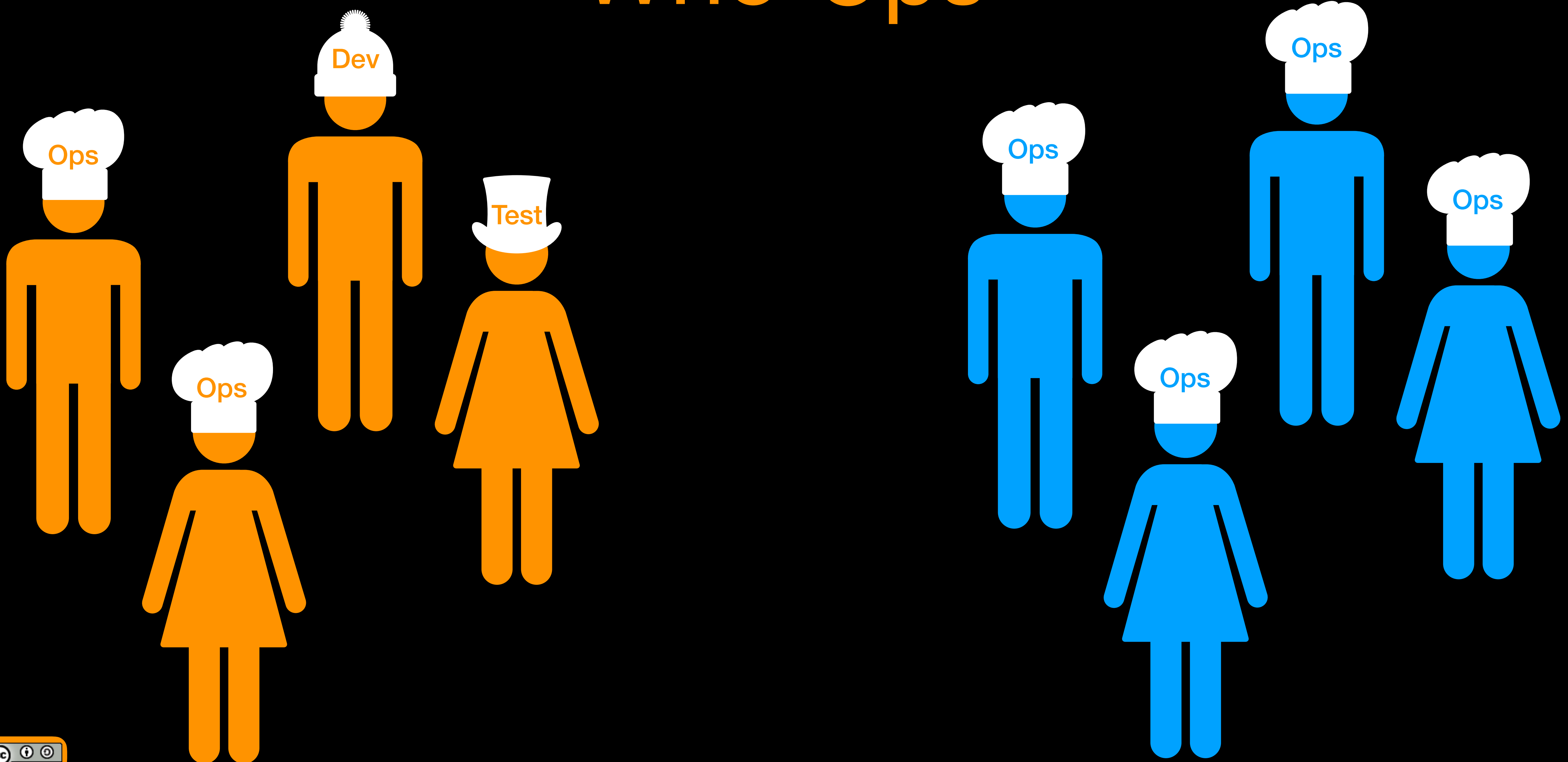
Who Tests



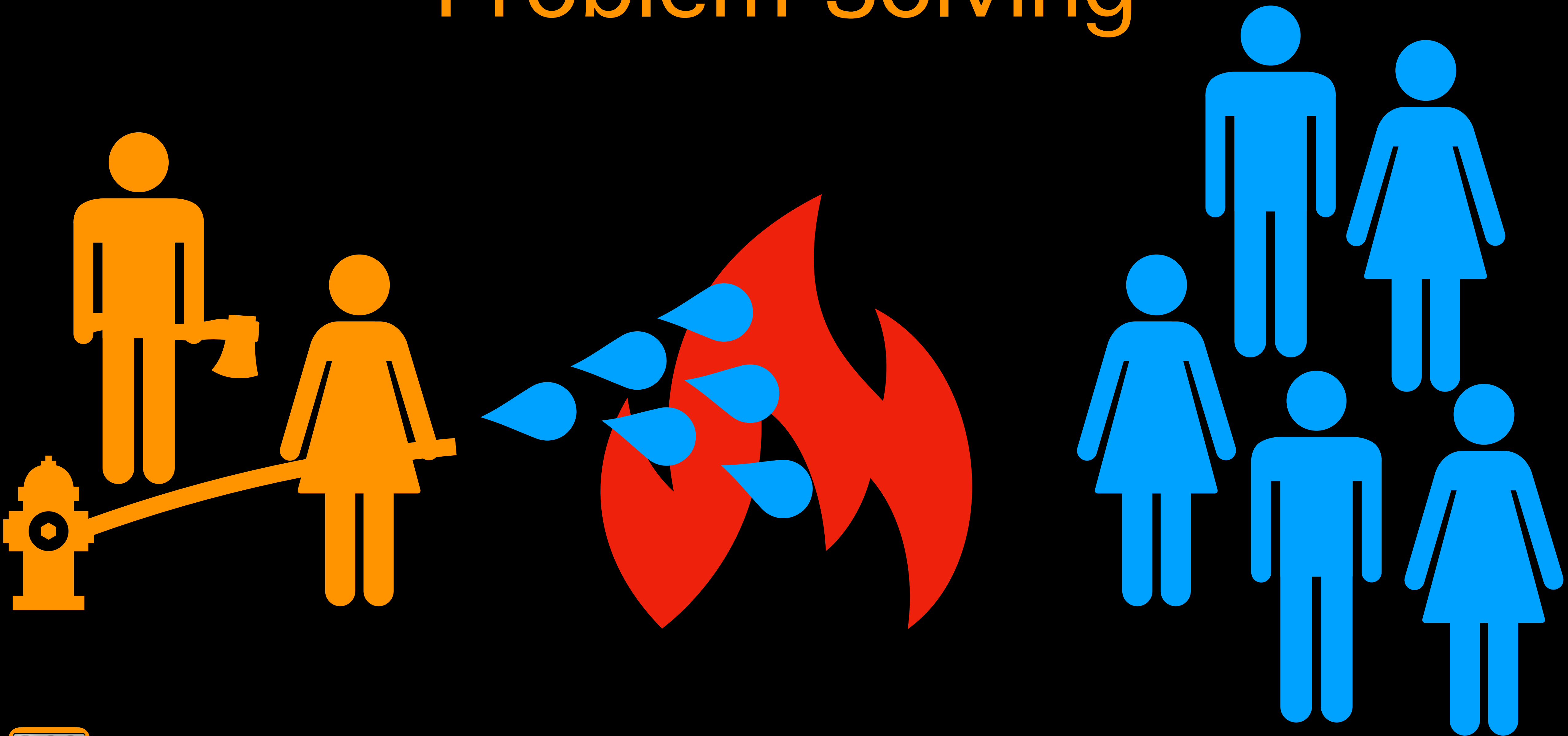
Who Devs



Who Ops

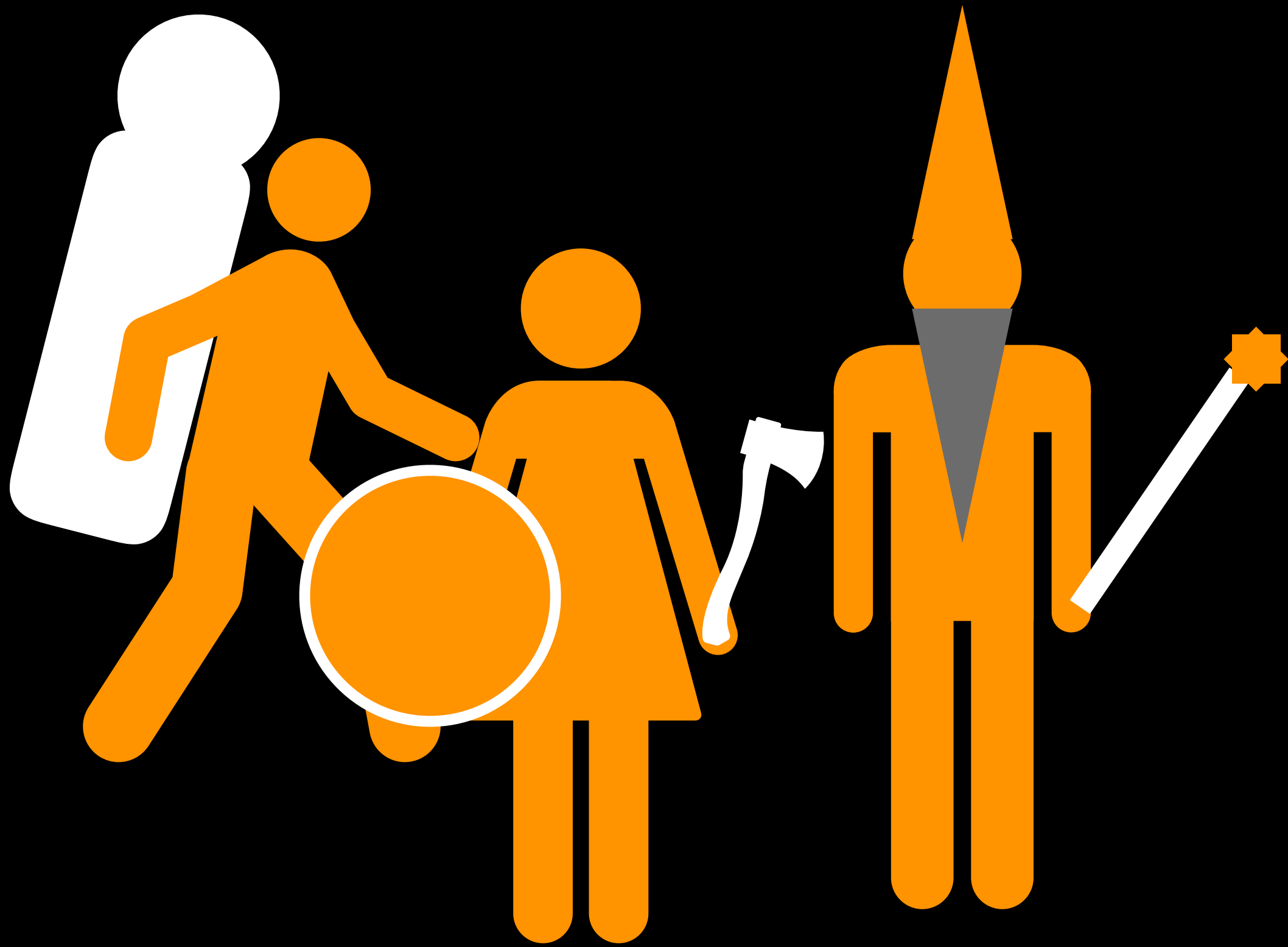


Problem Solving



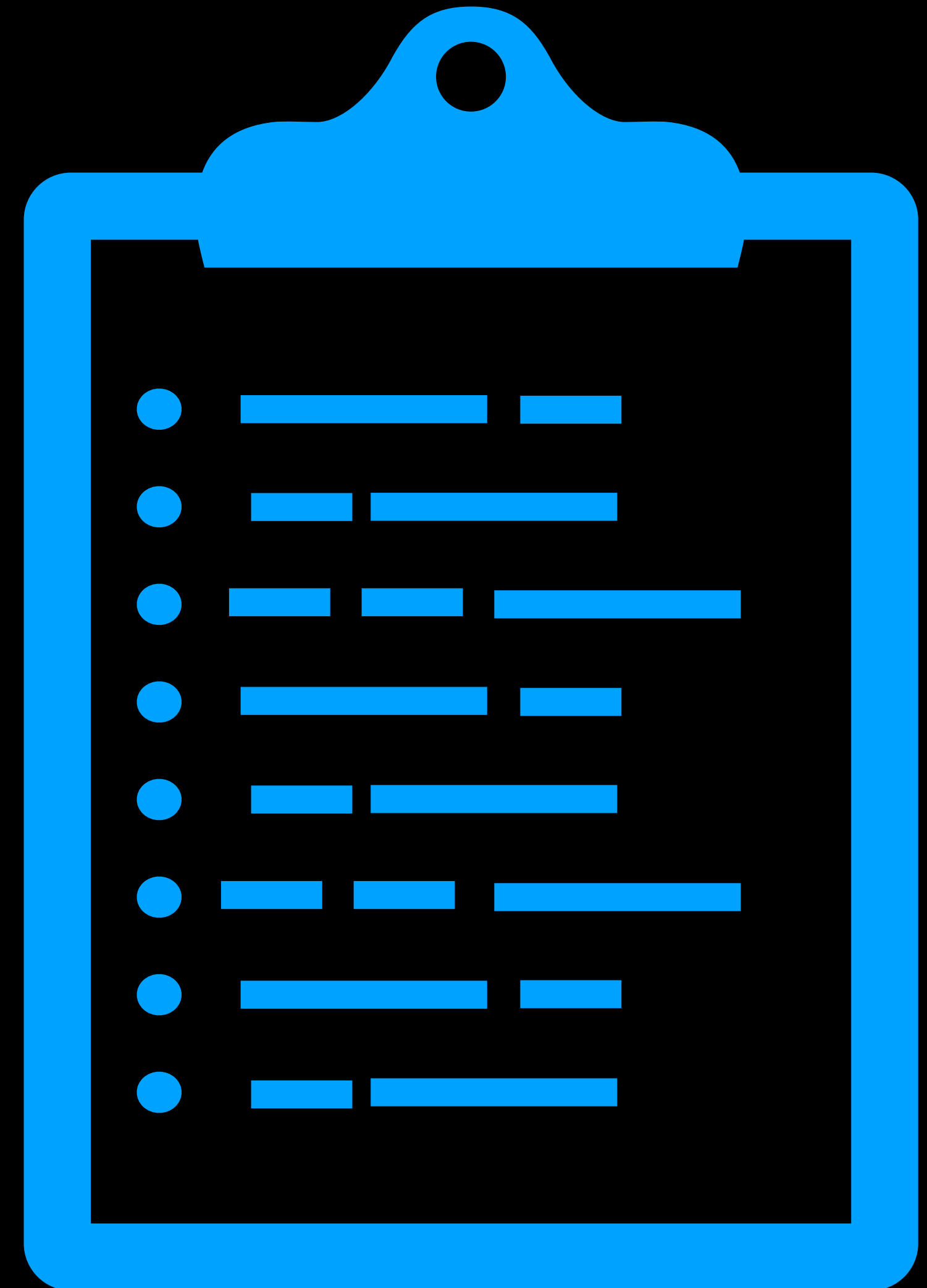
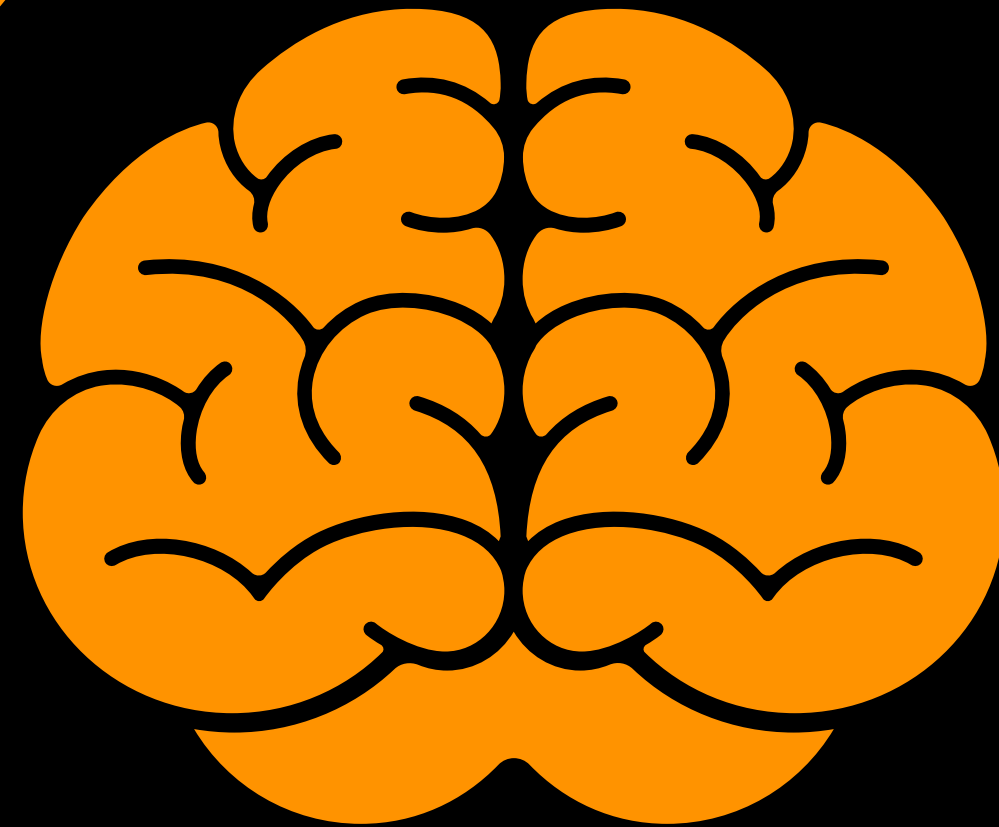
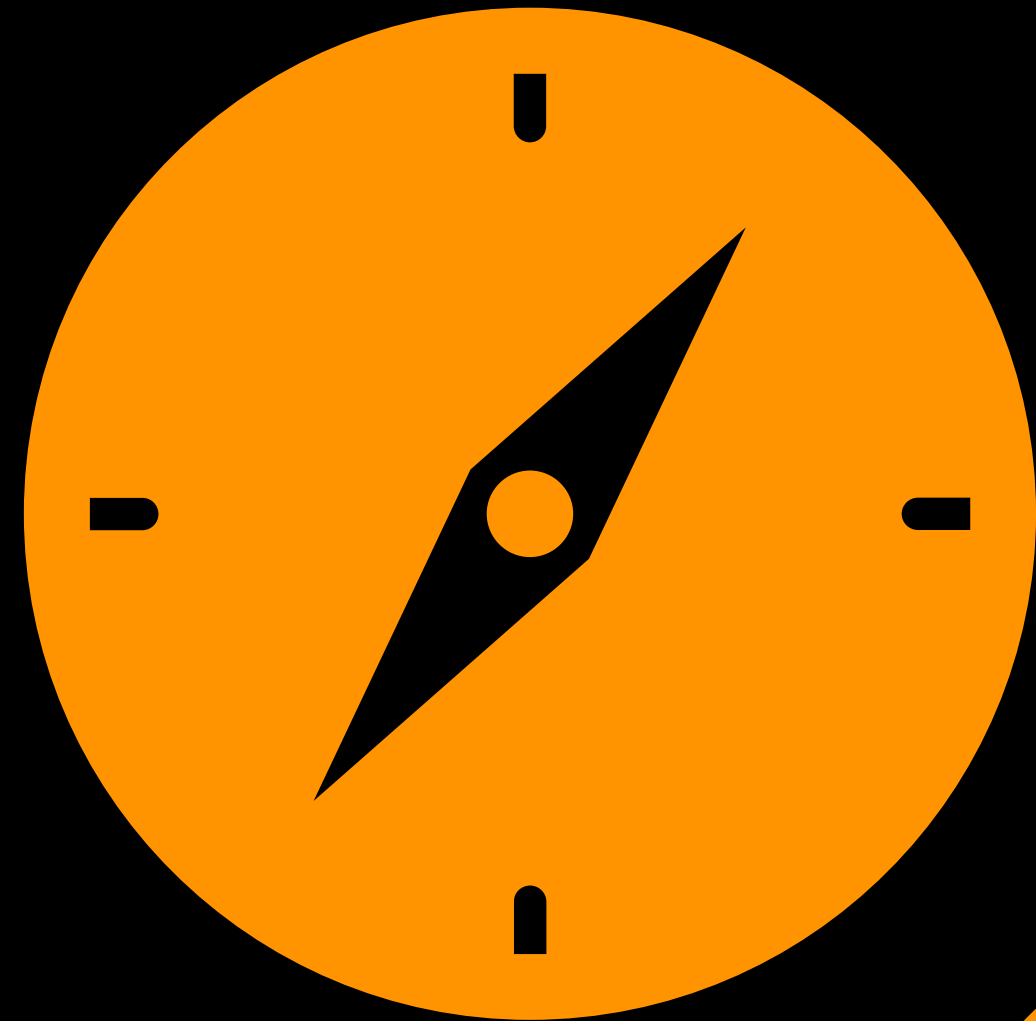
Test Team

ooh, look, the color changed...
I think we're finally in the testing bucket

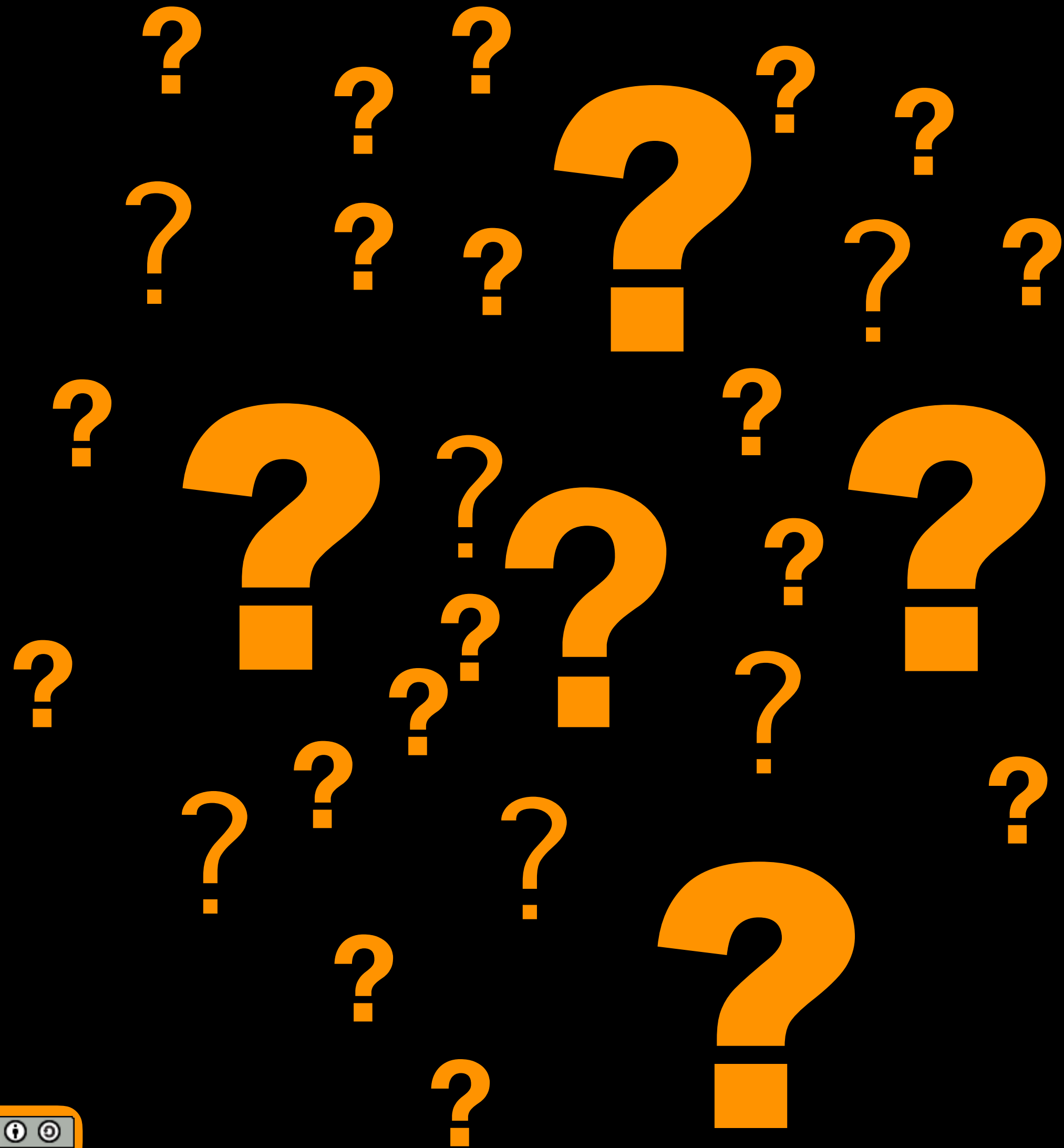


<http://www.juniorsbarbers.com/>

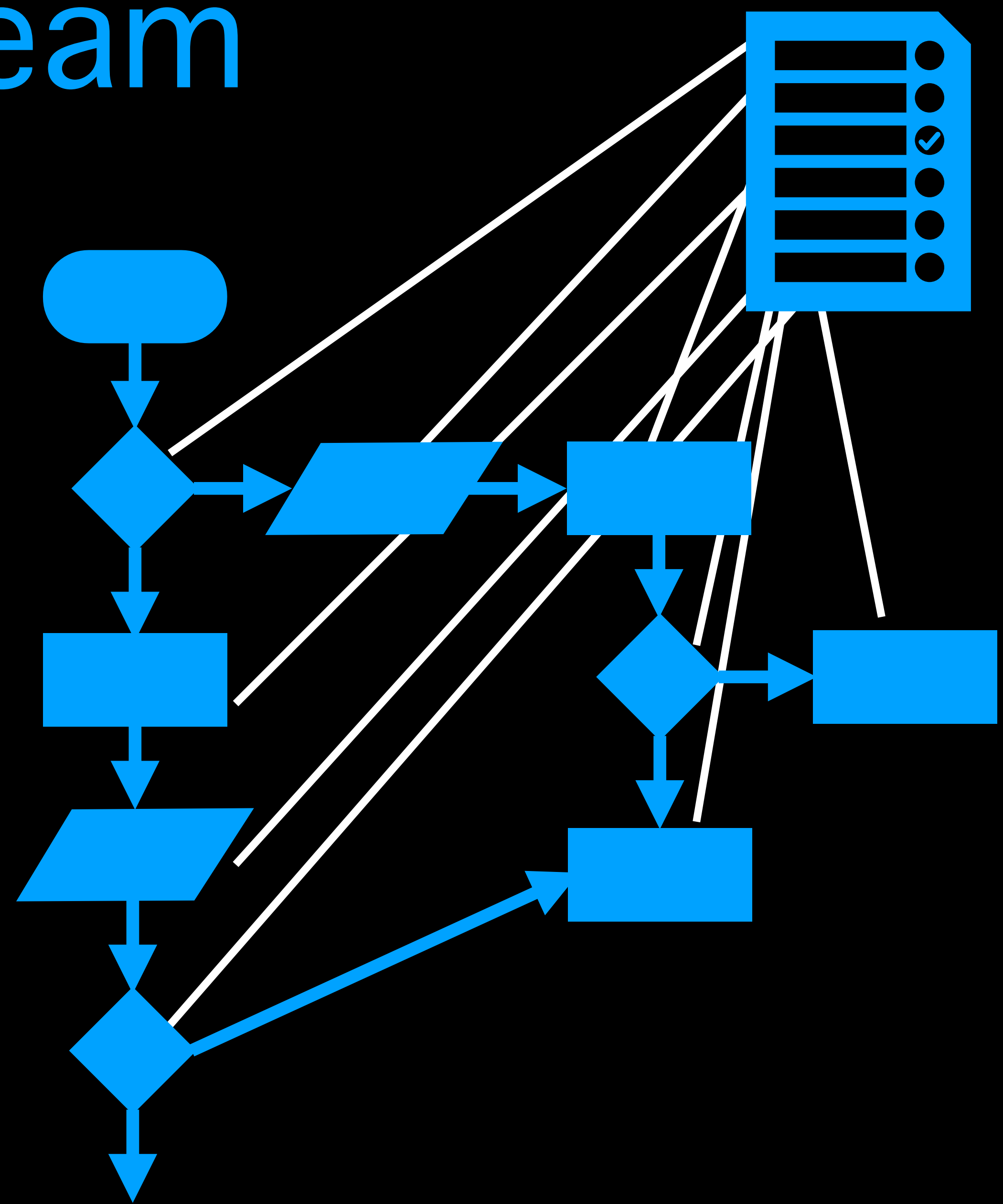
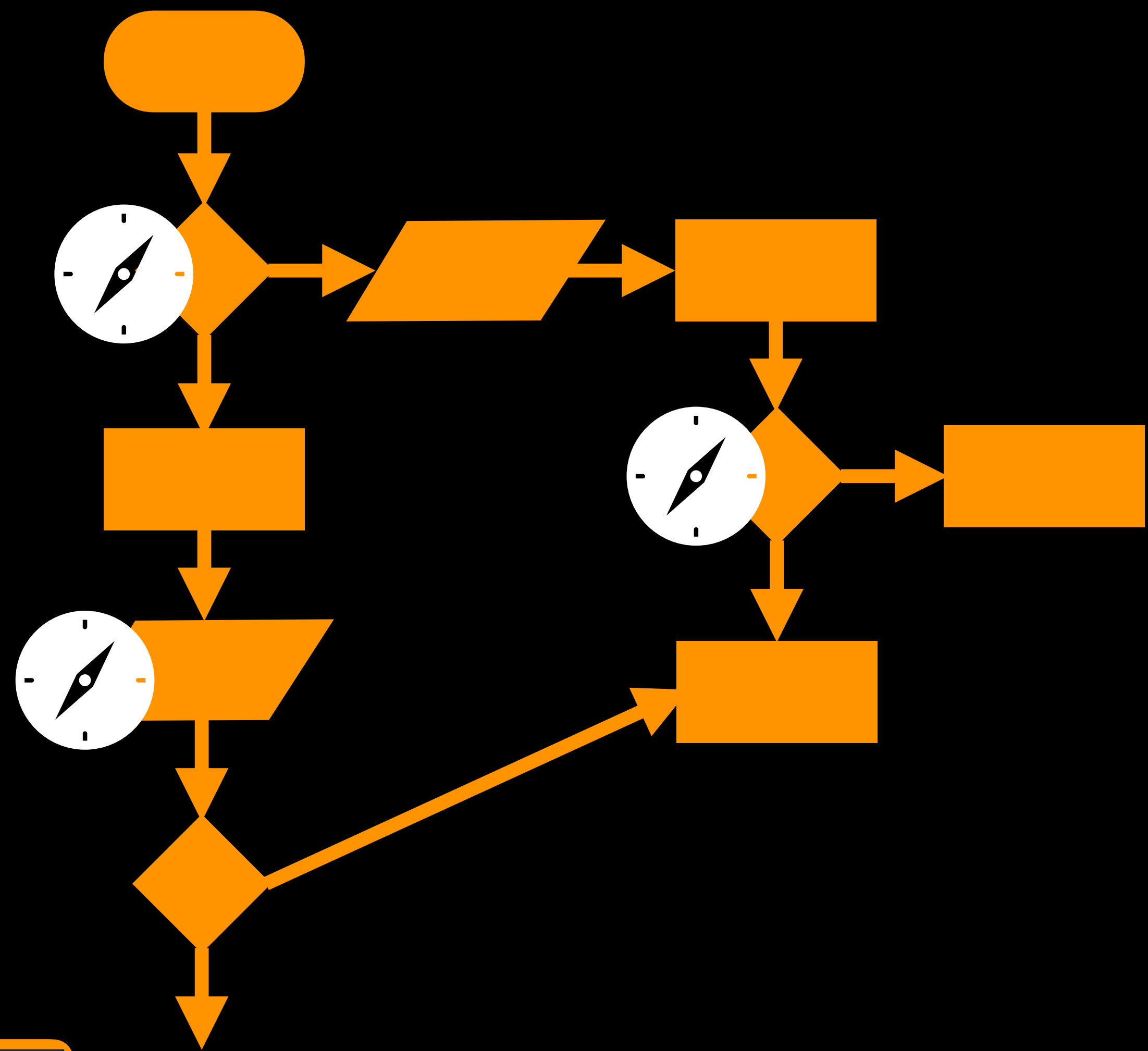
Test Team



Test Team



Test Team



Tester Skill

Performance

Mobile

APIs

Security

Automation in Testing

REST end points

UI/UX

Exploratory Testing



<http://pluspng.com/>

In Summary

If your org or group is small or nimble enough, isn't buried under structure, is led by servant leaders who adjust their leadership style to the individuals needs, has autonomy to make their own decisions (within reason), is trusted to do the right things, is surrounded by a willingness to accept change, communicates with others, across teams and disciplines, intelligently uses tools, is made up of individuals with mixed experience levels who are willing to question others about the system and can adjust their testing to fit the needs and risks of the current context, you're leading your testing effort the right way.

In Summary

If your org or group is **small** or **nimble** enough, isn't buried under structure, is led by **servant leaders** who adjust their leadership style to the individuals needs, has **autonomy** to make their **own decisions** (within reason), is **trusted** to do the right things, is surrounded by a willingness to **accept change**, **communicates** with others, across teams and disciplines, **intelligently uses tools**, is made up of individuals with **mixed experience levels** who are **willing to question** others about the system and can **adjust their testing** to fit the needs and risks of the current context, you're leading your testing effort the **better** way.

Thanks!

Erik Davis
me@erikld.com
@erikld



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