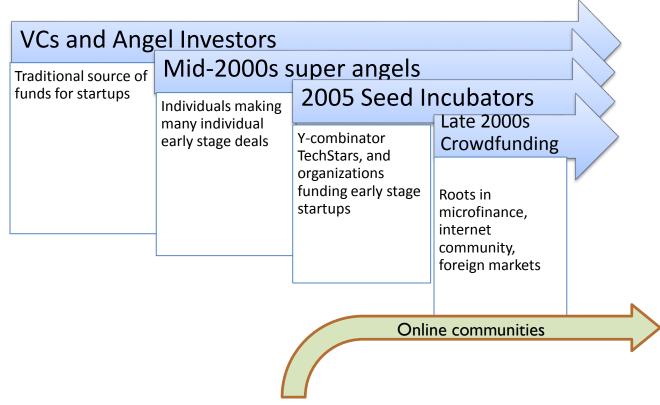
FINANCING: CROWDFUNDING

Professor Ethan Mollick
Twitter: @emollick



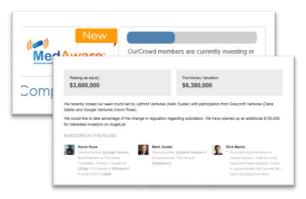
Crowdfunding as a new way of funding

As costs of startups fall, new funding mechanisms



Four kinds of crowdfunding

Equity



Reward based



Peer-to-peer lending

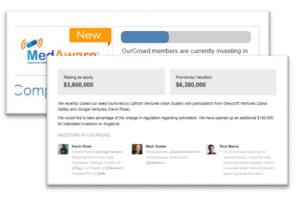


Patronage/Charity



Four kinds of crowdfunding

Equity

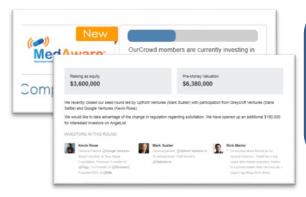


Reward based



Four kinds of crowdfunding

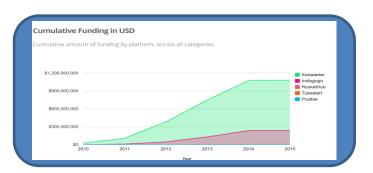
Equity



- Lots of flux, nothing looks quite like reward crowdfunding
- Reg A+ non-accredited, but pricey
- Title II, accredited invesotrs
- Title III (Reg CF), \$1M limit, through FINRA
- Lots of curation...

Reward based





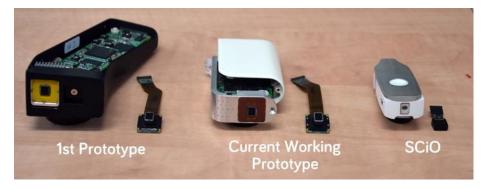
Crowdfunding as a source of innovation & companies



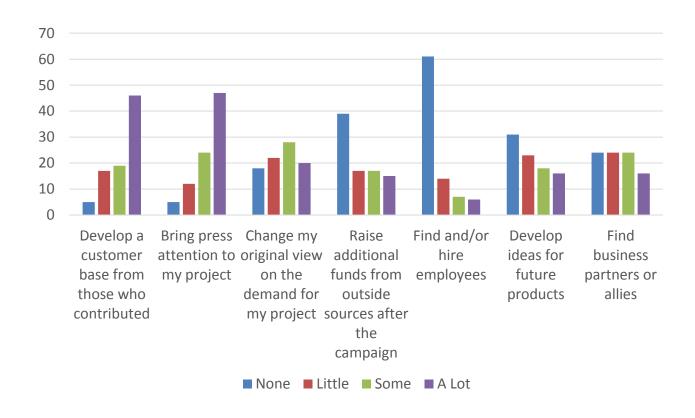






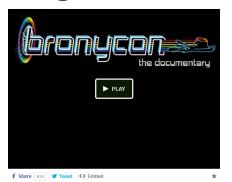


What does crowdfunding do for you?





Crowdfunding is how communities support innovation



A feature length documentary about the unofficial fan convention for aficionados of the show "My Little Pony: Friendship is Magic."





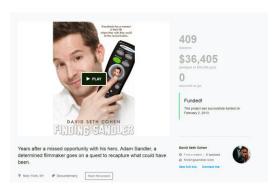
A fantastical short film about a girl who suffers from spontaneous combustion



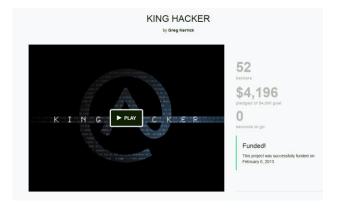
In the future, public enemy number one isn't a bomb-making terrorist, it's a pot-smoking computer hacker.

Crowdfunding is how communities support innovation

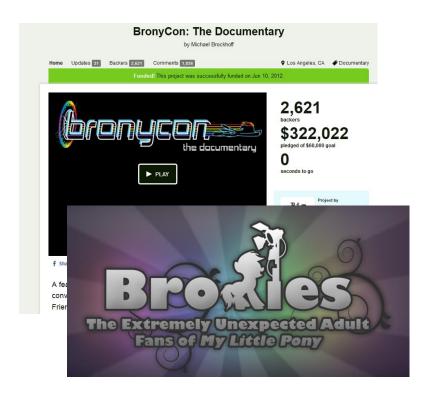






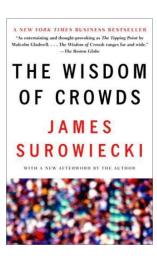


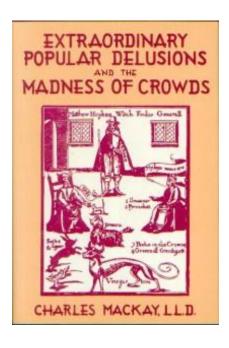
Crowdfunding is how communities support innovation

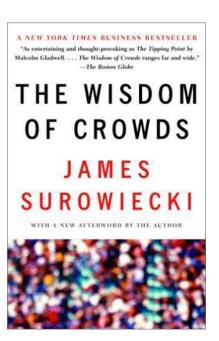




The crowd looks for quality, just like investors do









How do crowds do in filling the job of experts? (with Ramana Nanda, HBS)

Experts

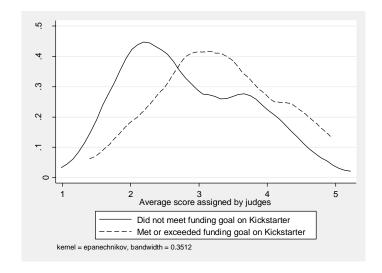
- 30 professionals who judge theater grants for the NEA and other national competitions.
- Answered questions derived from NEA criteria about the audience, artistic merit, and feasibility of project pitches
- Judged Kickstarter theater projects selected using stratified sampling

Kickstarter Backers

- 120 Kickstarter projects in theater (30 failures, 30 partial failures, 30 successes, 30 large successes)
- Surveyed the projects as well to get outcomes

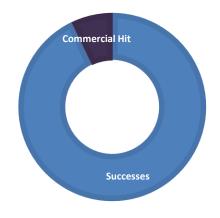
The crowd and experts seem to agree

- Crowd and Experts agree around 60% of the time, with more successful projects getting more agreement.
- 75% of the time where there is a disagreement, it is the crowd funding something the experts didn't.

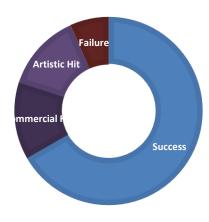


What happens in the long term

EXPERTS & CROWD



CROWD ONLY



More evidence from tech, games & design

Signs of Quality

- Endorsements
- V
- Team with experience



Prototypes



- Detailed plans
- No spelling errors
- Frequent updates

Signal other than quality



Memes (cats, bacon, etc)



In-group identity (geek, etc)

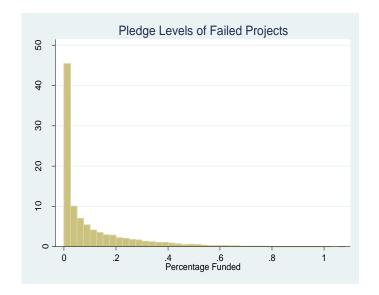


Pop culture (Star Wars, etc)

How to do it

Tips for crowdfunding





- Success happens by small margins, failure by large margins
- Large goal = lower chances of success, more benefits if you succeed, longer delays

Tips for crowdfunding 1

Remember the value of community!

- Number 1 & 2 reason listed for failure of campaigns in my survey: the target audience was not well understood and marketing was not adequate
- To take an average project in the Film category:
 - 10 Facebook friends = 9% chance of succeeding
 - 100 friends = 20% chance of success
 - 1000 friends = 40% chance
- Large goal = lower chances of success, more benefits if you succeed, longer delays

Tips for getting the most out of crowdfunding

- People spend 30 hours/week working on campaign, before, during and after
- 2/3 are done with teams
- High quality videos matter
- Community engagement matters
- Hiring outside consultants has limited value

For Now, Wait and See for Equity Crowdfunding

- 1,000 platforms lined up to compete
- Expect that qualified investors will still do most investing through 2016
- Expect impact on specific areas
 - Real estate
 - Startup funding

Tips for getting the most from crowdfunding

	Successful Campaign	Funding After Kickstarter	Additional Benefits from Campaign	Delivering Product on Time
Large Goal	-		+	-
Raised more than goal	N/A	+	+	-
Featured by Kickstarter	+		+	
Many Facebook Friends of Founder	+			
Has Appropriate Background	+	+	+	
Has Outside Endorsements	+		+	
More complete initial schedule	N/A			+
More complete initial finance plan	N/A		+	
More complete initial business plan	N/A	+	+	
More complete design	N/A			

Regression analyses of outcomes, controlling for various project factors