# File cards 1A to 19A

You are a visitor to your partner's hometown. He / She has invited you to a restaurant. Either use a menu from a local restaurant, written in your own language, or use the menu below. Talk about it, choose what you would like to eat, talk about the restaurant. Ask questions about the town and what there is to see and do here.

If you like, develop small talk about business, work or the state of the country's economy and / or business prospects.

When you have finished, reverse roles. Talk about your birthplace or hometown.

Finally, when the bill arrives, offer to pay. Final comments on the meal. Decide what to

MENU Starter			
Starter		Meal	
Chilled Andaluz Gaspache A superb treat from Southern Spain. A cold soop rich in tomatoes, cocumber; parsley and garlic.	€4,50	Sirloin Steak  Grilled sirloin cooked to your specifications and garnished with butter and paraley Served with new potatoes.	16.00
Roasted Piedmont Peppers From Northern Italy. Two halves of red papper filled with dried somatoes and anchovies. Frontied with basil and garli		Fillet Steak (I) Grifled fillet steak cooked to your specifications and garrethe with butter and paralley Served with new potatoes.	18.00 rd
Fish Soup A rich broth of fish stock with whole prowns, squid and m		Roast Lamb  Oven baked shoulder or leg of lamb with gurlic and rosemer; Served with new potatoes.	16.00
Deep Fried Squid Squid rings fried in a herb batter and served with a light sa Field Mushrosoms with Garlic	65.50		15,00 cuts
An Italian speciality. A steaming hat dish of quality porces i oil and gartic.  Salmon and Dill	£5.50	Rabbit Hot Pot A superb stew of rabbit cooked in a rich broth of onions, sto and prunes. Served with taked potatoes.	15.00 ruit
A Norwegian treat Smoked salmon from the northern flo Served with dill and a churk of lamon. Cream of Vegetable Soup	£4.50	Chicken with Sherry Vinegar and Tarragon Sauce & A classic French recipe, fried and served in a deep eartherwood shit, with new potatoes.	
Fresh vegetables in a rich broth copped with cream.  Tomato Salad with Garlic and Herbs  Succeient tomatoes dressed in extra virgin olive oil with	€4.00	Chicken Stir Fry Chicken breast lightly fried in a nich assortment of shopped veget	7,00 tables.
chives and basil.  Mixed Basque Salad	€5.00		5.00
From the Basque region of Squin. Asparagus, lettuce, toms onion and queen olives topped with chunks of turns fish an Maizy Course.		Fresh pasts with asparagus and a cheese topping.  Roasted Vegetables with Couscous  A colourful asportment of fresh regetables served with feta cheese on a bed of couscous.	5.00
Sea Bream Plaki A Greek specialty. A mesty white fish cooked in tonuto i		Spaghetti with Oil, Chilli Peppers and Parmesan (L) A classic pasta dish from Italy, with a garlic-enhanced olive oil sauce, spiced with dried chillia. Served with firesh Parmesan d	
onion sauce with lemon and conlander. Served on a bed of Rainbow Trout with Herbs Fresh root baked in the over with rosemary and thyme.	(16.00	Lasagne Bake  The classic vegetarian Issagne with layers of fresh pasts in a value with mixed vegetables, mozzarella and Parmesan chees	
Served with new potatoes or rice.		Desirer	
Hake with Cockles Fresh hake steak fried in oil with cockles and parsley giving the typical salsa words of the Basque region of Spain.	£16.00	All desserts £4.50 Strawberry meringue with ice cresm	

Thai Fish Cakes with Curry Sauce

A mosture of grilled prawns, cockles, must squid, served with gartic bread and salad.

Grilled Seafood



You work for D.F.M., a London-based pharmaceuticals company. You are expecting an overseas visitor with an appointment to see your colleague, Rowena Stanton. Ms Stanton has just used her carphone to tell you that there has been an accident on the motorway – she will be delayed for perhaps an hour.

Explain the problem. Say that another colleague, Karen Pochard, can show the visitor around your laboratories – if he / she would like.

Make small talk - Karen Pochard has not yet arrived either (but you do not have to tell your visitor this), She should be along in a few minutes.

Offer to help your visitor in various ways.

alle data

You work for Caldos, a multinational company. You have arranged to visit a potential partner in a German company. You have received an outline programme for the day, finishing at 5 p.m. When you arrive, introduce yourself and say you have an appointment.

Also:

- · You would like to make a telephone call.
- Unfortunately you only discovered this yesterday you need to leave at 4 p.m. as you have a plane to catch (to Paris) at 5.30. You would like to have a taxi to take you to the airport.
- · You have heard there are train strikes. Ask if this will affect reaching the airport.

fill date

Someone calls you about a visit to your company. You would like to meet the caller but cannot make any arrangements today – offer to call back tomorrow. Find out who the caller is and how you can reach him / her.

tile chan

**Team A: Coen Brothers.** You are representatives of Coen Brothers, manufacturers of prefabricated industrial buildings. You are planning to launch a major sales drive in Italy, a new market for your company.

The market. The Italian market for prefabricated industrial buildings is very competitive, and since you are based in London and the Netherlands you have transport costs to add to your manufacturing costs. However, you know that on average your prices are 10% lower than Italian competitors, though at the top of your product range, your prices are a little higher than the average, but the quality is also better.

The product. Your buildings are highly functional, and can be adapted to a range of industrial needs. They are built according to strict Scandinavian design quality and use the best available materials. You supply all materials.

You also take care of the actual construction, including connections for electricity, water systems, insulation and heating.

You can also supply the buildings at finished quality, in other words, fully decorated according to the customer's wishes.

Different qualities are available: basic, standard and ultra, which includes a full range of services at residential quality.



Select one of the business cards from those presented below. You are the person on the business card. You have been invited to a conference in San Diego, California. You need to speak to Andrea Koss, who is arranging the conference. You want to talk about the programme.



# Naomi Singh Product Support Development

Keyway Computer Systems 144 West 56th Street Pittsburgh (PS) ++1 412 347889 Email singhna@kobo.kcs.com



R. Kailer

KAD Proucation nv Talsteegsingel 320 7451 HD Halten Netherlands

Mobile. 0708321772 Tel. (31) 548 78533 Email robkailer@kadpro.nl



Select one of the two identities below and call Hamwell Inc. You want to speak to the Production Controller, Robin Freeley. Introduce yourself and your company. You want to arrange an appointment to talk about your products.



Yutaka Sumi Product Support Development

Hambol Systems
West Side Blvd 220–240
Washington DC 20500
USA +1 202 44879797
Email simiy@hambol.com

i-e-r-o

# Carlos Ieronymidis

lero S.A. Enotria 320 Athens Greece

Tel:++30 1 4562243 Email carlosiero@iero.co.gr



Your position in the discussion is basically to support investment in public transport. Do this by referring to:

- · environmental benefits
- · improvements in quality of life
- · public transport is cheaper
- · cars are heavy consumers of raw materials
- · people want improved transport.

In the discussion:

- · accept some interruptions but make sure you get all your arguments across
- · defend your arguments
- · be polite but firm
- · repeat if necessary.

You start.



You are the Personal Assistant to your boss, Ken Siam. A caller rings to speak to him. Take down any details you need and promise to call back next week. Your boss is on holiday but you do not want to say this.

till data

You are an Order Processor for Office Universe Limited, a London-based stationery and office equipment company. A customer rings with a problem over an invoice.

Here is a copy of the invoice:



### Office Universe Limited

430–4 Upper Richmond Road London SW15 STY England Telephone 0207 434 7272 Fax 0207 434 5286 www.officeuniverse.com Email accounts@officeuniverse.co.uk

# INVOICE

Angus Ltd Galloway Industrial Estate North Side Unit 15 Aberdeen AB24 5TR

Your ref: OOU22.10 Our ref: RG3472/5

Part ref	Qty	Item	Price
2356-1	100	A4 Zoom Copy Paper @ £2.20	£220.00
4563-1	2	packs Marker pens @ £5.80	£11.60
2156-2	1	Staples 5000 pack	£5.20
2134-8	20	Rulers @ £0.80	£16.00
3672-2	100	Coloured ring binders @ £2.10	£210.00
3482-1	100	Pack of dividers @ £0.56	£11.20

	Sub-total	£473.00	
Less	discount 5%	£23.65	
	Sub-total	£449.35	
V	AT @ 17.5%	£78.64	
	Sub-total	£527.99	
+ Carriage	and packing		
£20 + £3.50 V	AT @ 17.5%	£23.50	
	TOTAL	£551.49	

Terms: 30 days from invoice date.

Thank you for your custom.

Telephone or fax your orders to Julie 24 hours a day, 365 days a year.

#### Notes

- You have checked with the original telephoned order and can find no mistake: the customer did order all the goods you have sent. You do sell cheaper copy paper and cheaper ring binders, but with different part reference numbers.
- You accept the customer should have received a 10% discount and free carriage and packing offer to send a new invoice.
- · Your company recently altered its terms to 30 days for all customers and all were notified in a separate letter.
- · You cannot take back the order but if the customer is unhappy he / she can return the goods and no fee will be charged.
- . Offer to send different quality (standard, not laser quality) copy paper and different ring binders (plain coloured).

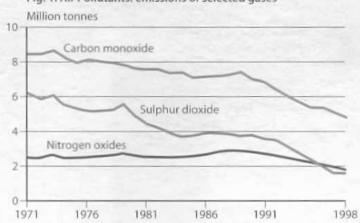


You are the same Quality Control Manager for Comcosol. You are in your office when the telephone rings.



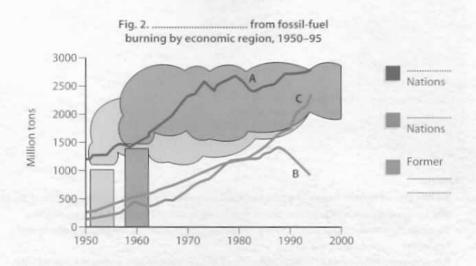
Describe this graph to a colleague. Say what the subject of the picture is, then explain the details of the graph and highlight one or two key facts.

Fig. 1. Air Pollutants: emissions of selected gases



Source: Social Trends 2001. Crown Copyright 2001.
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Later your partner will describe the graph below for you. You complete the missing details, asking questions if necessary.



fill date

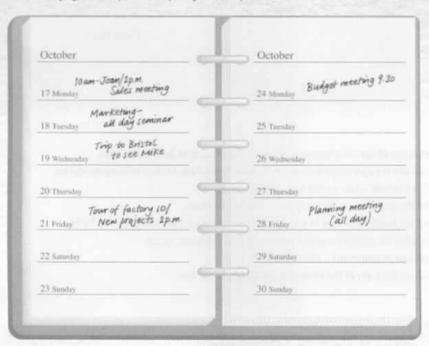
Your partner is a visitor to the town where you live and / or work. You would like to invite him / her to a social event or provide some entertainment. Think about the possibilities, then find out his / her preferences and make an arrangement with him / her.

Suggestion: Look in a local What's On guide or newspaper to see if there are any special attractions on now.

IIE CHIE

You are a Quality Control Manager for Comcosol, a software engineering company that supplies manufacturers with control systems. Ring one of your clients, Salco Services – and ask to speak to the Production Manager. You want an appointment to discuss some design modifications.

Here is a page from your diary. If possible you want to visit Salco the week of October 17th.



HIL CHE

You are a sales representative for an advertising consultancy. You are responsible for selling perimeter advertising for sports arenas in Italy. You sell 25 metre electronic advertising at Italian Serie A (first division) football matches.

- · Price: on live television:
  - corner position: \$120 per flash (one minute)
  - halfway line or behind the goal \$240 per flash (one minute)
- · You can offer discounts of up to 20%, but only for deals of three matches or more.
- · You can offer two free flashes at non-televised games instead of a discount.

#### Notes:

You have no space on the halfway line (middle of the playing area) in January and February. A deal must be for a minimum of 10 flashes per match.



You represent an international company with business links in Tokyo. You urgently need to buy a brand-new luxury apartment in Tokyo's Shinjuku district.

You could spend up to ¥250m, but you would prefer to spend only about ¥150m because you would also like to buy a second, smaller apartment in Hachioji – but this is not essential.



#### Notes

- · Shinjuku is one of the most famous and prestigious districts in downtown Tokyo.
- You would like the apartment to be near Shinjuku Gyoen Park, or close to Shinjuku station.
- Hachioji is a suburb you are not sure exactly where.
- · You need the apartment to be ready in less than three weeks.
- · You want the inside decorated to your specific requirements you will pay extra for this.
- · You would like an apartment with a swimming pool and tennis courts.
- You want a large apartment about 200 sq.m.
- · If you cannot have any of the above, you would like to pay less.



# Team A: HBT Rexis Ltd - a subsidiary of HBT Inc.

Your company has recently developed an anti-inflammatory drug to treat arthritis. You plan to market the drug within two years. You want to include your sister company, HBT Short Ltd., in the project because they have more experience in testing and marketing this type of drug. They already produce *Arpan*, an anti-arthritis drug with a large market share.

# You:

- would like to set up a Project Team, based at Rexis. You think the team should consist of three members from Rexis and two from Short.
- expect the final development of the drug, including the trials and salaries (calculated in employee-hours) of Project Team members, will cost \$900,000.
- have to apply for a patent for the drug and for it to be licensed by the American Food and Drug Administration. You expect approval within two years.

#### Note

If you cannot reach agreement, you plan to develop the drug alone.



# Team A: Coen Brothers

The negotiation. Clearly you would like to supply all three buildings to Fratelli Taviani, but be sure not to give away too much in terms of discount. Against this, it is very important that you enter the Italian market.

There are certain extras that you can provide at little extra cost: you can decorate the finished buildings and you can agree to an extended warranty of up to ten years. This means total building replacement in the event of structural faults developing. Ordinary maintenance and wear and tear is not included.

Discount	2%	4 points
	5%	3 points
	8%	2 points
	10%	1 point
	>10%	0 points
Delivery and completion of work	30 days	0 points
	60 days	1 point
	90 days	3 points
To pay all of delivery costs		0 points
To pay half of delivery costs		1 point
To pay no delivery costs		2 points
Payment over 12 months		-1 point
Payment over 6 months		2 points
Payment on completion		3 points
To offer complete free decoration		- point
Extended 10-year warranty		- point



# Situation 1

You work for a translation agency. You can translate legal contracts into any language:

- · cost: \$300 per 1,000 words
- · a job of more than 5,000 words will take a week
- · if it is more urgent than a week, the cost will be a lot higher.

#### Situation 2

You are in Hamburg. You urgently need to rent four vans from a local car and van rental company:

- · you expect to pay about €100 per day per van
- · you have to have the vans today or tomorrow.

# Situation 3

You are the Conference Organiser for Lake View Hotel. You rent conference space:

- · cost: normally \$1,000 per day for facilities for five people
- 50% non-refundable deposit six months before the conference date (this is negotiable)
- · bed and breakfast conference rate another \$1,000 per day for five people
- · no deposit required for bed and breakfast.