





Enterprise Data & BI Conference Europe 2014

3-5 November 2014

Produced by:





Christopher Bradley

Chris has 35 years of Information Management experience & is a leading Independent Information Management strategy advisor.

In the Information Management field, Chris works with prominent organizations including Vodafone, BT, HSBC, Celgene, GSK, Pfizer, Icon, Quintiles, Total, Barclays, ANZ, GSK, Shell, BP, Statoil, Riyad Bank & Aramco. He addresses challenges faced by large organisations in the areas of Data Governance, Master Data Management, Information Management Strategy, Data Quality, Metadata Management and Business Intelligence.

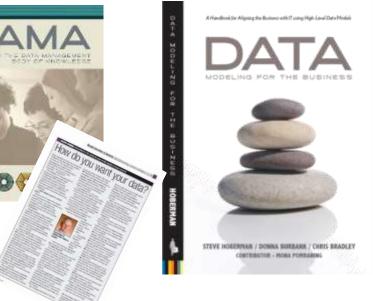
He is a Director of DAMA- I, holds the CDMP Master certification, is an examiner for CDMP, a Fellow of the Chartered Institute of Management Consulting (now IC)

a member of the MPO, and SME Director of the DM Board.

A recognised thought-leader in Information Management Chris is the author of numerous papers, books, including sections of DMBoK 2.0, a columnist, a frequent contributor to industry publications and member of several IM standards authorities.

He leads an experts channel on the influential BeyeNETWORK, is a sought after speaker at major international conferences, and is the co-author of "Data Modelling For The Business – A Handbook for aligning the business with IT using high-level data models". He also blogs frequently on Information Management (and motorsport).







Recent Presentations

Enterprise Data World: (DataVersity), May 2014, Austin, Texas, "MDM Architectures & How to identify the right Subject Area & tooling for your MDM strategy"

E&P Information Management Dubai: (DMBoard),17-19 March 2014, Dubai, UAE "Master Data Management Fundamentals, Architectures & Identify the starting Data Subject Areas"

DAMA Australia: (DAMA-A),18-21 November 2013, Melbourne, Australia "DAMA DMBoK 2.0", "Information Management Fundamentals" 1 day workshop"

Data Management & Information Quality Europe:

(IRM Conferences), 4-6 November 2013, London, UK

"Data Modelling Fundamentals" ½ day workshop:

"Myths, Fairy Tales & The Single View" Seminar

"Imaginative Innovation - A Look to the Future" DAMA Panel Discussion

IPL / Embarcadero series: June 2013, London, UK, "Implementing Effective Data Governance"

Riyadh Information Exchange: May 2013, Riyadh, Saudi Arabia, "Big Data – What's the big fuss?"

Enterprise Data World: (Wilshire Conferences), May 2013, San Diego, USA, "Data and Process Blueprinting – A practical approach for rapidly optimising Information Assets"

Data Governance & MDM Europe: (IRM Conferences), April 2013, London, "Selecting the Optimum Business approach for MDM success.... Case study with Statoil"

E&P Information Management: (SMI Conference), February 2013, London, "Case Study, Using Data Virtualisation for Real Time BI & Analytics"

E&P Data Governance: (DMBoard / DG Events), January 2013, Marrakech, Morocco, "Establishing a successful Data Governance program"

Big Data 2: (Whitehall), December 2012, London, "The Pillars of successful knowledge management"

Financial Information Management Association (FIMA): (WBR), November 2012, London; "Data Strategy as a Business Enabler"

Data Modeling Zone: (Technics), November 2012, Baltimore USA "Data Modelling for the business"

Data Management & Information Quality Europe: (IRM), November 2012, London; "All you need to know to prepare for DAMA CDMP professional certification"

ECIM Exploration & Production: September 2012, Haugesund, Norway: "Enhancing communication through the use of industry standard models; case study in E&P using WITSML"

Preparing the Business for MDM success: Threadneedles Executive breakfast briefing series, July 2012, London

Big Data - What's the big fuss?: (Whitehall), Big Data & Analytics, June 2012, London,

Enterprise Data World International: (DAMA / Wilshire), May 2012, Atlanta GA,

"A Model Driven Data Governance Framework For MDM - Statoil Case Study"

"When Two Worlds Collide – Data and Process Architecture Synergies" (rated best workshop in conference); "Petrochemical Information Management utilising PPDM in an Enterprise Information Architecture"

Data Governance & MDM Europe: (DAMA / IRM), April 2012, London,

"A Model Driven Data Governance Framework For MDM - Statoil Case Study"

AAPG Exploration & Production Data Management: April 2012, Dead Sea Jordan; "A Process For Introducing Data Governance into Large Enterprises"

PWC & Iron Mountain Corporate Information Management: March 2012, Madrid;

"Information Management & Regulatory Compliance"

DAMA Scandinavia: March 2012, Stockholm,

"Reducing Complexity in Information Management" (rated best presentation in conference)

Ovum IT Governance & Planning: March 2012, London; "Data Governance – An Essential Part of IT Governance"

American Express Global Technology Conference: November 2011, UK,

"All An Enterprise Architect Needs To Know About Information Management"

FIMA Europe (Financial Information Management):, November 2011, London; "Confronting The Complexities Of Financial Regulation With A Customer Centric Approach; Applying IPL's Master Data Management And Data Governance Process In Clydesdale Bank"

Data Management & Information Quality Europe: (DAMA / IRM), November 2011, London, "Assessing & Improving Information Management Effectiveness – Cambridge University Press Case Study"; "Too Good To Be True? – The Truth About Open Source BI"

ECIM Exploration & Production: September 12th 14th 2011, Haugesund, Norway: "The Role Of Data Virtualisation In Your EIM Strategy"

Enterprise Data World International: (DAMA / Wilshire), April 2011, Chicago IL; "How Do You Want Yours Served? – The Role Of Data Virtualisation And Open Source BI"

Data Governance & MDM Europe: (DAMA / IRM), March 2011, London,

"Clinical Information Data Governance"

Data Management & Information Management Europe: (DAMA / IRM), November 2010, London.

"How Do You Get A Business Person To Read A Data Model?

DAMA Scandinavia: October 26th-27th 2010, Stockholm,

"Incorporating ERP Systems Into Your Overall Models & Information Architecture" (rated best presentation in conference)

BPM Europe: (IRM), September 27th – 29th 2010, London,

"Learning to Love BPMN 2.0"

IPL / Composite Information Management in Pharmaceuticals: September 15th 2010, London, "Clinical Information Management – Are We The Cobblers Children?"

ECIM Exploration & Production: September 13th 15th 2010, Haugesund, Norway: "Information Challenges and Solutions" (rated best presentation in conference)

Enterprise Architecture Europe: (IRM), June 16th – 18th 2010, London: ½ day workshop; "The Evolution of Enterprise Data Modelling"

Recent Publications

Book: "Data Modelling For The Business – A Handbook for aligning the business with IT using high-level data models"; Technics Publishing;

ISBN 978-0-9771400-7-7; http://www.amazon.com/Data-Modeling-Business-Handbook-High-Level

White Paper: "Information is at the heart of ALL Architecture disciplines",; March 2014

Article: The Bookbinder, the Librarian & a Data Governance story; July 2013

Article: <u>Data Governance is about Hearts and Minds, not Technology</u> January 2013

White Paper: "The fundamentals of Information Management", January 2013

White Paper: "Knowledge Management - From justification to delivery", December 2012

Article: "Chief INFORMATION Officer? Not really" <u>Article</u>, November 2012

White Paper: "Running a successful Knowledge Management Practice" November 2012

White Paper: "Big Data Projects are not one man shows" June 2012

Article: "IPL & Statoil's innovative approach to Master Data Management in Statoil", Oil IT Journal, May 2012

White Paper: "Data Modelling is NOT just for DBMS's" April 2012

Article: "Data Governance in the Financial Services Sector" <u>FSTech Magazine</u>, April 2012

Article: "Data Governance, an essential component of IT Governance" March 2012

Article: "Leveraging a Model Driven approach to Master Data Management in Statoil", Oil IT Journal, February 2012

Article: "How Data Virtualization Helps Data Integration Strategies" BeyenETWORK (December 2011)

Article: "Approaches & Selection Criteria For organizations approaching data integration programmes" TechTarget (November 2011)

Article: Big Data – Same Problems? <u>BeyeNETWORK</u> and <u>TechTarget</u>. (July 2011)

Article "10 easy steps to evaluate Data Modelling tools" <u>Information Management</u>, (March 2010)

Article "How Do You Want Your Data Served?" <u>Conspectus Magazine</u> (February 2010)

Article "How do you want yours served (data that is)" (BeyeNETWORK January 2010)

Article "Seven deadly sins of data modelling" (BeyenETWORK October 2009)

Article "Data Modelling is NOT just for DBMS's" Part 1 BeyeNETWORK July 2009 and Part 2 BeyeNETWORK August 2009

Web Channel: BeyeNETWORK "Chris Bradley Expert Channel" Information Asset Management

http://www.b-eye-network.co.uk/channels/1554/

Article: "Preventing a Data Disaster" February 2009, Database Marketing Magazine

Information Management Training &

We offer a number of training options & **Custom-built**, on-site training & awareness seminars can also be delivered.

The following training courses are available:

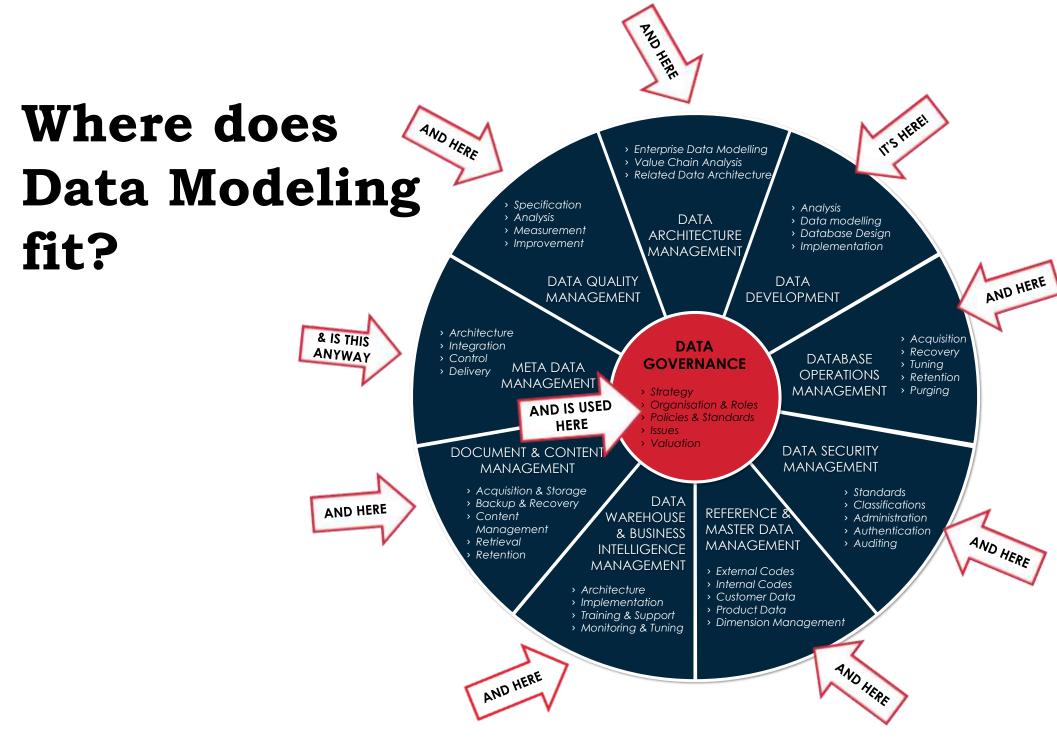
- Information Management Fundamentals 5 day introductory course covering all of the components of Information Management as defined in the DAMA Body of Knowledge (DMBoK) & forthcoming changes in DMBoK 2.0 presented by one of the DMBoK 2 authors
- **Data Modelling fundamentals 3 day** intermediate course introducing students to data modelling, its purpose, the different types of models and how to construct and read a data model.
- Advanced Data Modeling 3 day advanced course for students with data modelling experience to understand the advanced concepts and human centric aspects of data modelling to enable them to build quality models that meet business needs.
- IM Fundamentals & Practioner Courses—A series of 1 day (foundation) and 2 day (practitioner) classes to give practitioners a solid background in a specific Information Management topics. The 2 day practitioner workshops explore more detail on the implementation aspects of the particular Information Management discipline
 - Data Modelling Foundation (1 day only)
 - Data Governance Foundation & Practitioner
 - Master & Reference Data Foundation & Practitioner
 - Data Quality Management Foundation & Practitioner
 - Data Warehouse & Business Intelligence Foundation & Practitioner
 - Data Integration Foundation & Practitioner
- **Executive Workshops** ½ and 1 day executive workshop(s) designed to give non-technical managers a basic understanding of a various Information Management topics and their importance to the organisation.
- **CDMP Certification 3 day** workshop "exam cram" designed to help attendees pass the DAMA CDMP certification. Sitting the live examinations is included as part of the workshop.
- Integrated Business Process, Data & Requirements Definition— 5 day intensive class to show students an integrated requirements discovery and definition approach covering business process, different types of requirements modelling, and the critical role of the conceptual data model.





Data Modelling 101

- > CONTEXT WITHIN THE DMBOK
- > DATA & METADATA
- > DATA MODELLING: WHAT & WHY?
- > TYPES & LEVELS OF DATA MODELS
- > DATA MODEL COMPONENTS
- > NORMALISATION
- > DIMENSIONAL DATA MODELLING
- > IT'S NOT JUST FOR DBMS'S
- > SUMMARY



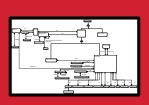
Is there more to life than this?



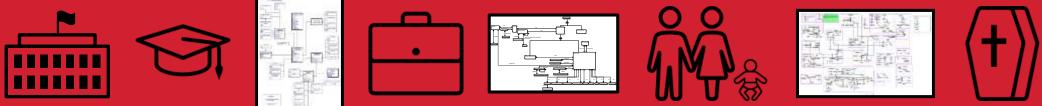






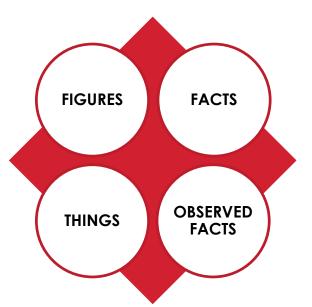








What is Data?



Data in context = Information

Current Balance = \$400

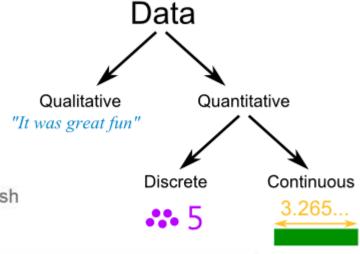
Home Town = Bath

Order Placed Date = 4th November 2013

Customer id = 987654321

Person image





Definition of data in English

data

Pronunciation: / desta/

Translate data | into French | into German | into Italian | into Spanish

noun

[mass noun]

facts and statistics collected together for reference or analysis;

there is very little data available

- the quantities, characters, or symbols on which operations are performed by a computer, which may be stored and transmitted in the form of electrical signals and recorded on magnetic, optical, or mechanical recording media.
- . Philosophy things known or assumed as facts, making the basis of reasoning or calculation.

Origin:

mid 17th century (as a term in philosophy); from Latin, plural of DATUM

In Latin, data is the plural of datum and, historically and in specialized scientific fields, it is also treated as a plural in English, taking a plural verb, as in the data were collected and classified. In modern non-scientific use, however, it is generally not treated as a plural. Instead, it is treated as a mass noun, similar to a word like information, which takes a singular verb.

Sentences such as data was collected over α manber of years are now widely accepted in standard English.

Data is **objective**

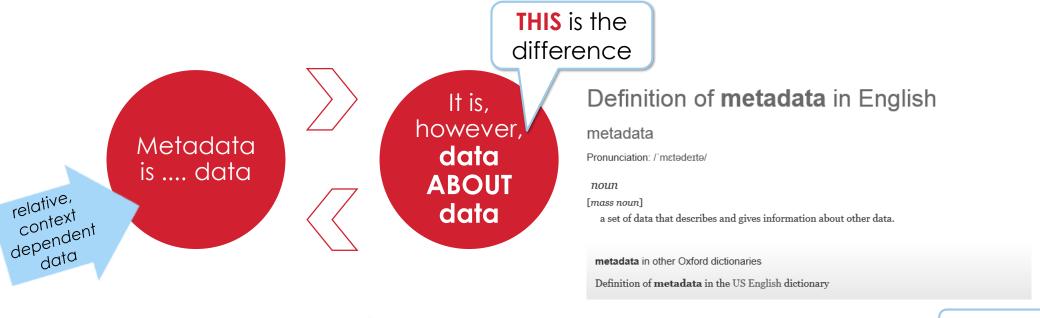
Data

Person id	Forename	Family Name	Salutation	NI number	Player Rating	Office address	Credit limit	Emergency Contact
12356	Mitchell	Stark	Mr	112113	2	123 St James Place, London, WC1	\$0.25m	F.J Banks
124	Gary	Sobers	Sir	112141	2	Shellmex house, London, EC1	\$0.25m	E.C. Dollar
09211	Alan	Knott	Mr	201221	4	IBM House, White Plains, NY	\$0.35m	F.E. Goodwin
43219	Rachel	Hahoe-Flint	Mrs	202119	5	Microsoft, MS Business Park, Seattle, WA	\$0.55m	R.B. Gibb
12	Allan	Border	Mr	311456	5	Dell park, Palo Alto, CA	\$0.5m	S.T.Law
230	lan	Botham	Sir	429876	0	Seattle Aero Park, Seattle, WA	-	-

What is Metadata?



What is Metadata?



Person id: This is the unique identification number for the customer as used in our organisation.

Forename: The preferred name used by the person. **Note** this is **not** the same as the birth certificate forename.

NI Number: The National Insurance number for the person.

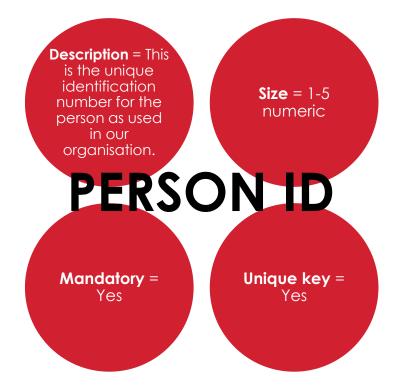
KEY point

Metadata is **context** dependent

Metadata

Metadata has "properties"

These describe the characteristics & rules of the metadata



Where do you encounter metadata every day?





MetaData

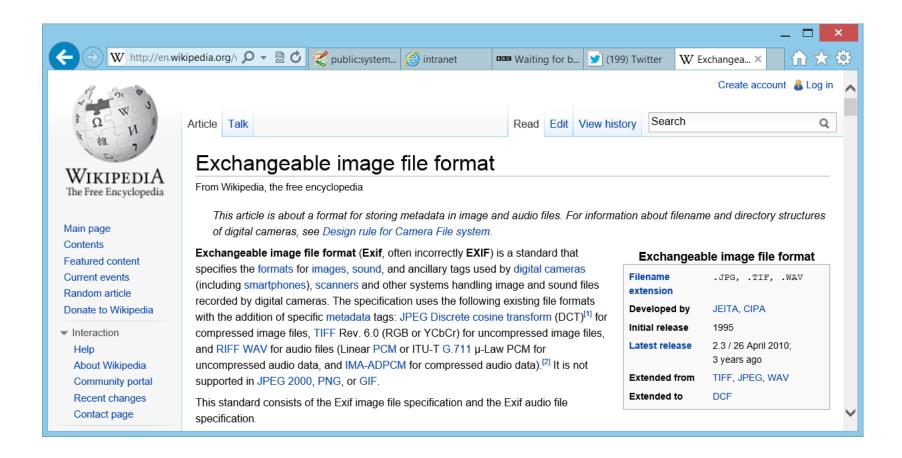
DATA



METADATA

JPEG Exif-					
Comment:					
Creation Date:	05-01-14				
Creation Time:	12:38:36 am				
Dimensions:	2560 x 1920 pixels 0.100 (1/10) Unknown				
Exposure Time:					
JPEG Quality:					
Aperture:	f/3.3				
Color Mode:	Color				
Date/Time:	05-01-14 12:38:36 am Off				
Flash Used:					
Focal Length:	6.3 mm				
ISO Equiv.:	100				
JPEG Process:	Baseline				
Camera Manufacturer:	PENTAX Corporation				
Metering Mode:	Pattern				
Camera Model:	PENTAX Optio WP				
Orientation:	1				

MetaData



Where else do you use metadata every day?





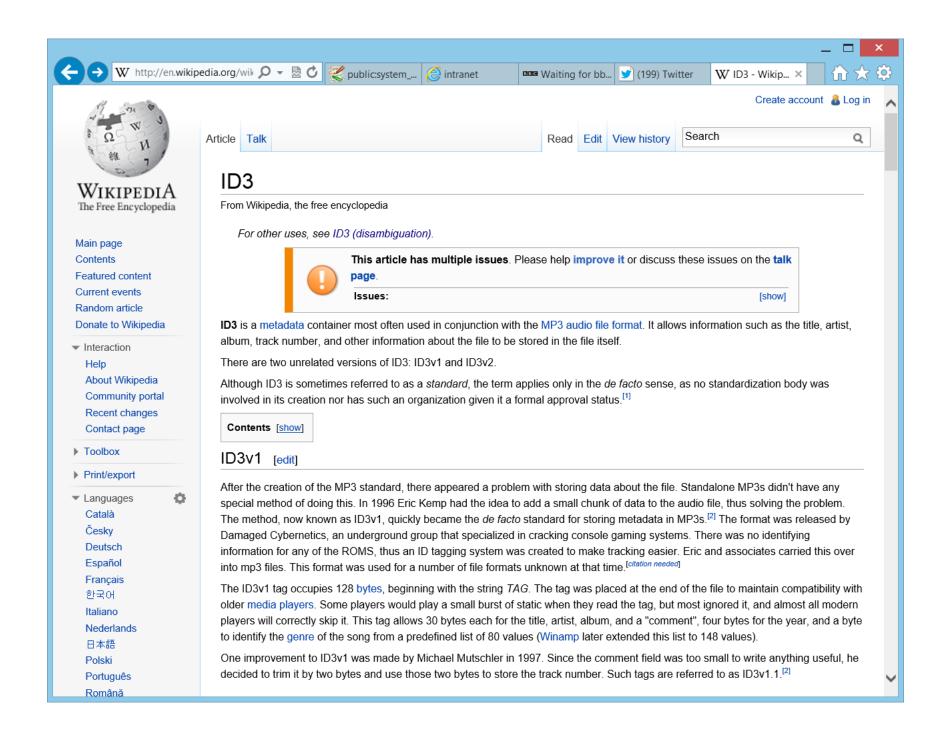
MetaData

DATA

METADATA







Where else do you use metadata every day?



Exercise 1:

Data or Metadata

DATA OR METADATA?

Chris Bradley Date Of Birth

Company Name Order Date

750 metres

1 Royal Crescent, Bath Nov 3rd 2014

Singer Name

Shell Order Status

Location Chris.bradley@DMAdvisors.co.uk

Dubai +44 7808 038 173

Exercise 1:

Data or Metadata

DATA OR METADATA?

Data Chris Bradley **Metadata** Date Of Birth

Metadata Company Name Metadata Order Date

Data 750 metres Data

Data 1 Royal Crescent, Bath Data Nov 3rd 2014

Data Metadata Singer Name

Data Shell Metadata Order Status

Metadata Location Data Chris.bradley@DMAdvisors.co.uk

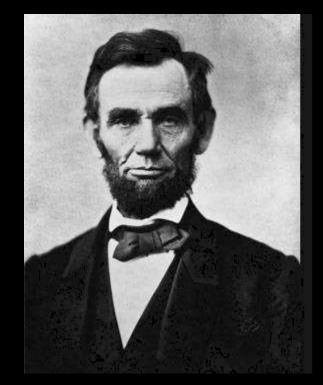
Data Dubai **Data** +44 7808 038 173

What Is Data Modelling?

The purpose of a Data model is to design a relational database system

An ER Model is used to specify design and document Database design

A Data model is a pictorial representation of the structure of a relational database system

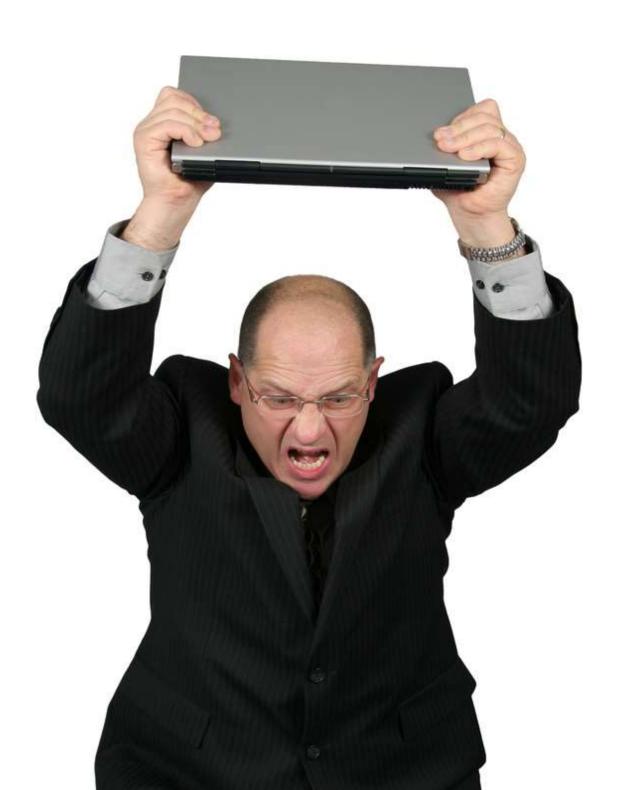


"Don't believe everything you read on the Internet just because there's a picture with a quote next to it."

-Abraham Lincoln

it is a description of the objects
represented by a computer system
together with their properties and
relationships

ER Modelling is a Database design method



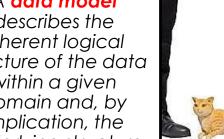
What Is A Data Model?

A model is a representation of something in our environment making use of standard symbols to enable improved understanding of the concept

A data model describes the specification, definition and rules for data in a business area

A data model is a diagram (with additional supporting metadata) that uses text and symbols to represent data to give the reader a better understanding of the data

A data model describes the inherent logical structure of the data within a given domain and, by implication, the underlying structure of that domain itself



What Is A Conceptual Data Model?

- A description of a Business (or an area of the Business) in terms of the *things* it needs to know about.
- The Data *things* are "entities" and the "facts about things" are attributes & relationships.
- ➤ It's a representation of the "real world", not a technical implementation of it
- Should be able to be understood by Business users

Course \$ Location id Course id Location name Room number Course name Tutor Building name Course description & Tutor id Seating Capacity Pre-requisites Hotel chain Name Credit hours City Qualifications Qualifications granted teacher of location of taught through offering within located in taught by Student Student id Module 3 Module id First name enrolls for Last name Times Salutation Days Job title. Degree Major

Definition:

A *Student* is any person who has been admitted to a course, has paid, and has enrolled in one or more modules within a course. Tutors and other staff members may also be Students

Business Assertions

- A Student enrolls for one or more modules
- A Course can be taught through one or more Modules
- A Room can be the location of one or more modules
- A Tutor can be the teacher of one or more modules

The Other Way?

- A Module is enrolled in by many students
- A Module is an offering within one course
- A Module is located in one room
- A Module is taught by one tutor



A Data Model Represents

Classes of **entities**

(kinds of things)
about which a
company
wishes to know
or hold
information

WHO

Person, Employee, Vendor, Customer, Department, Organisation, ...

WHAT

Product, Service, Raw Material, Training Course, Flight, Room, ...

WHEN

Time, Day, Date, Calendar, Reporting Period, Fiscal Period. ...

WHERE

Geographic location, Delivery address, Storage Depot, Airport, ...

WHY

Order, Complaint, Inquiry, Transaction, ...

HOW

Invoice, Policy, Contract, Agreement, Document, Account, ...

What is an Entity?

The "Who, What, Where, When, Why" of the Organization

Entity: A classification of the types of objects found in the real world -- persons, places, things, concepts and events – of interest to the enterprise.



Identifying Entities

Is it an Entity?



What is **ONE** of those things?

Does this imply an instance of a **SINGLE** thing, not a group or collection

How do I identify **ONE** of those things?

What are the facts I want to hold against **ONE** of those things?

Do I even **WANT** to hold facts about these things?

PROCESSES will act upon it, so does the "thing" make sense in a well formed process phrase i.e. a verb – noun pair?

Sample Entities



Exercise 2: Entities

Which of these might / might not be valid entities?

Student	Building	Maths	Department	
Course	Attendance	Enrolment	Professor	
Catalogue	Sheet	Form	Plumb	
Prerequisite	Module	Organisation	Student	
list		Chart	Directory	
Module Description	Qualification	Certification Body	Graduation	

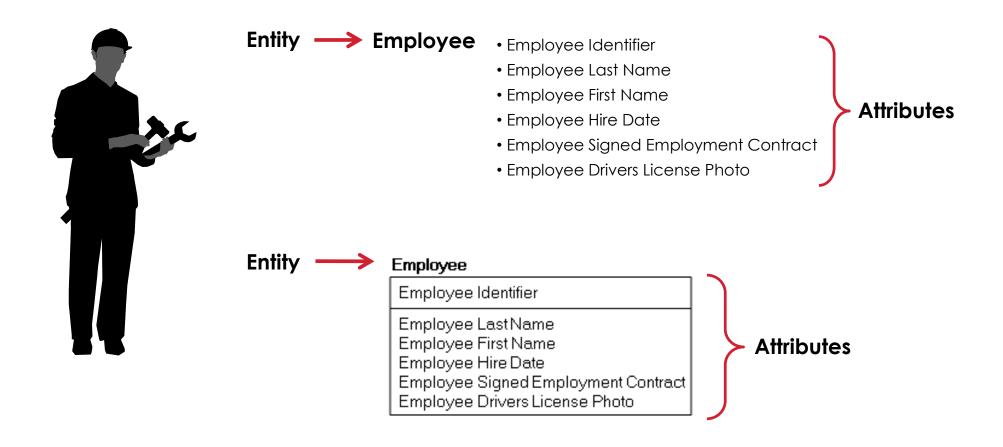
A Data Model Represents

the
attributes
of that
information
(facts about
things)

PERSON ID FIRST NAME DATE OF BIRTH PRODUCT NUMBER QUANTITY ORDERED FLIGHT NUMBER

Attributes

An **Attribute** is a piece of information about or a characteristic of an Entity.



Attributes

- Facts about "entities" are recorded as attributes & relationships.
- We don't record *every* fact, only the ones that are needed

Attribute Properties

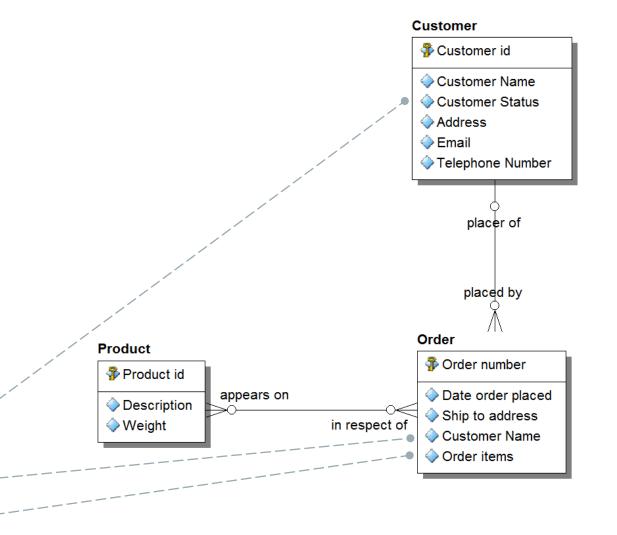
Ok for a

data

model'

conceptual

- "user-entered" vs. "constrained set": The attribute can only come from a finite set, such as code list / drop down set
- fundamental vs. redundant: the same value is recorded multiple times in different entities
- single-valued vs. multivalued: one attribute can have multiple values, at a time or over time



A Data Model Represents

relationships

among those entities and (often implicit) relationships among those attributes

form a concrete **Business Assertion** Customer Customer Id A relationship called "is the Customer Name placer of" operates on entity Relationships should be Status classes CUSTOMER and named in both directions. Head Office Phone ORDER and forms the thus in the other direction following concrete assertion: we have: is the placer of "Each CUSTOMER "Each ORDER placed by \diamondsuit is the placer of must be placed Order by one and only zero, one or more Order Number one CUSTOMER" ORDER(s)" Customer Id (FK) Date Placed Priority Is this true? Is this true... always?

Relationships

A Data Model represents

Classes of **entities**

(kinds of things)
about which a
company
wishes to know
or hold
information

the
attributes
of that

of that information (facts about things)

relationships

among those entities and (often implicit) relationships among those attributes

The model
describes the
organization of
the data
irrespective of
how data might
be represented in
a computer
system

It's much more than a picture!



Why Produce A Data Model?

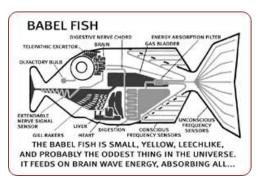
TOP REASONS*

- 1. Capturing Business Requirements
- 2. Promotes Reuse, Consistency, Quality
- 3. Bridge Between Business and Technology Personnel
- 4. Assessing Fit of Package Solutions
- Identify and Manage Redundant Data
- 6. Sets Context for Project within the Enterprise

- 7. Interaction Analysis: Complements Process Model
- 8. Pictures Communicate Better than Words
- Avoid Late Discovery of Missed Requirements
- Critical in Managing Integration Between Systems
- 11. Pre-cursor to DBMS design / generate DDL

Why Data Modelling Is Important





Why Data Modelling Is Important

BUSINESS ARCHITECTURE

Business Objectives & Goals

Motivations & Metrics

Functions, Roles, Departments

INFORMATION ARCHITECTURE

Enterprise Data Model

Conceptual Data Models

> Logical Data Models

Physical Data Models

PROCESS ARCHITECTURE

Overall Value Chain

High-Level Business Processes

Workflow Models

APPLICATION / SYSTEMS ARCHITECTURE

Systems within Scope

High-Level Mapping

Business Services

Presentation Services (use cases)

Why Data Modelling Is Critical

BUSINESS ARCHITECTURE

Business Objectives & Goals

Motivations & Metrics

Functions, Roles, Departments

BUSINESS OBJECTIVES

The company is undertaking a radical approach to enhance Customer experience, service and satisfaction by providing seamless multi-channel Customer access to all core services

INFORMATION ARCHITECTURE

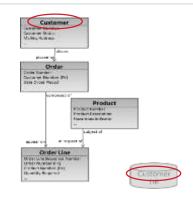
Enterprise Data Model

Conceptual Data Models

Logical Data Models

Physical Data Models

INFORMATION SERVICES



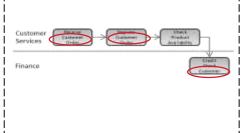
PROCESS ARCHITECTURE

Overall Value Chain

High-Level Business Processes

Workflow Models

BUSINESS PROCESS



APPLICATION / SYSTEMS ARCHITECTURE

Systems within Scope

High-Level Mapping

Business Services

Presentation Services (use cases)

BUSINESS SERVICES



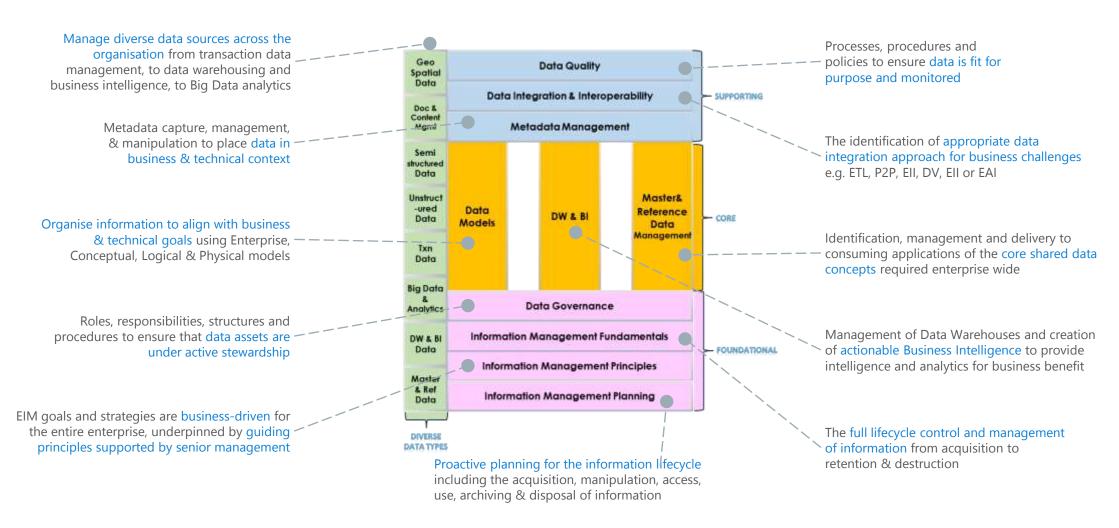
PRESENTATION SERVICES



ALL of the Architecture disciplines use the language (and rules) of the data model

Framework for Enterprise Information Management

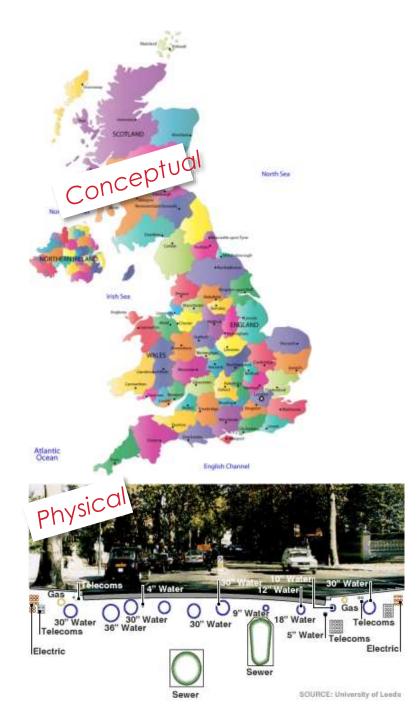
Development of realistic Information Management strategies to align the desired Information capabilities and services with business motivations and strategies. The information initiatives can be accelerated by use of our Reference Architecture models to understand the capabilities, and typical functional areas for each IM discipline under consideration (such as MDM, DQ, Data Integration etc.). Our Architecture Reference models contain the typical areas of functionality & capabilities observed in each IM discipline. Our EIM framework has capability & maturity models for each of the IM disciplines together with the typical processes and activities observed in mature organisational services for each.



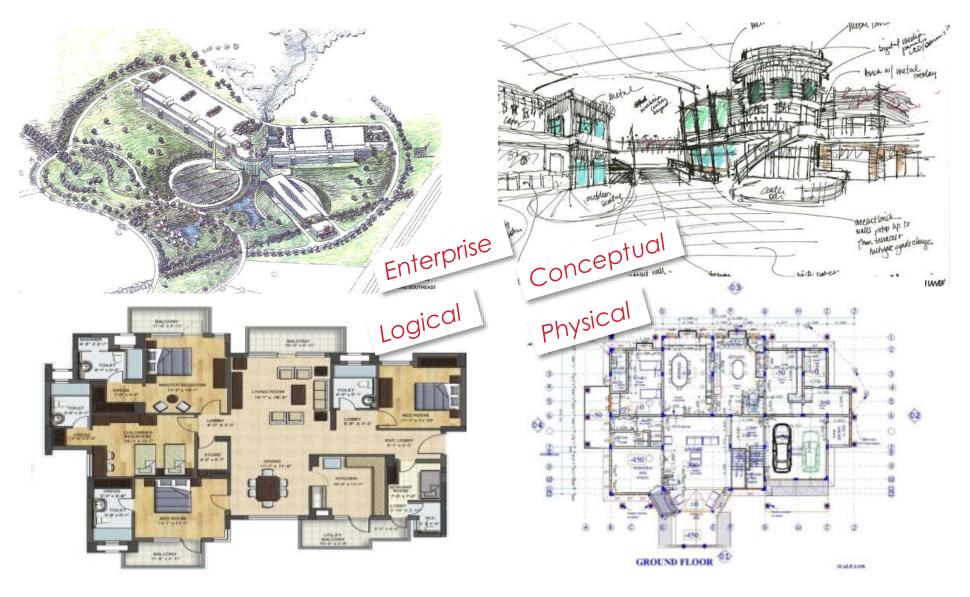
We All Use Models



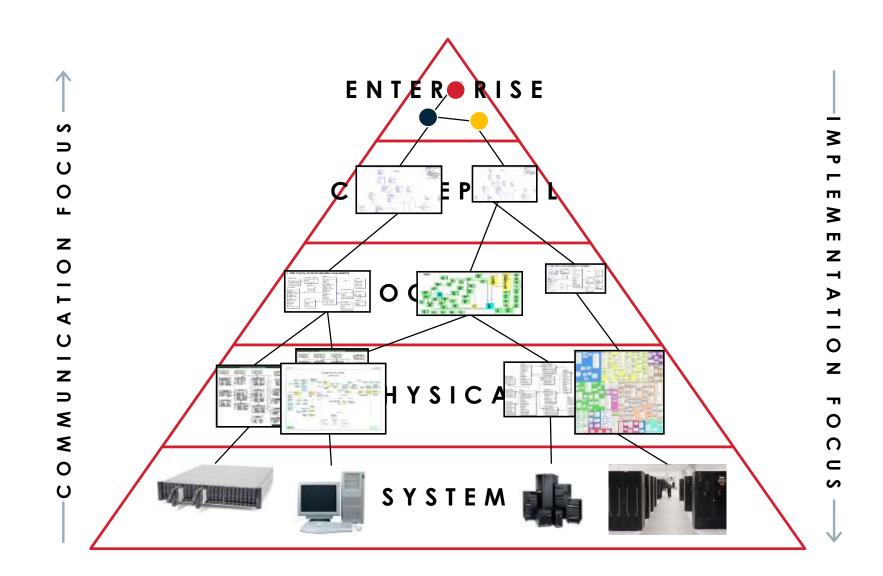




We All Use Models



Data Model Levels



Levels of Data Models

Enterprise Data Model

Documents the very high level business data objects and definitions. Enterprise wide scope to provide a strategic view of Enterprise data.

Conceptual Data Model (Subject area)

The business key, attributes and definitions of business data objects. Also shows the relationship between business data objects. Broader scope than LDM and may cover a subject area (also known as subject area data model).

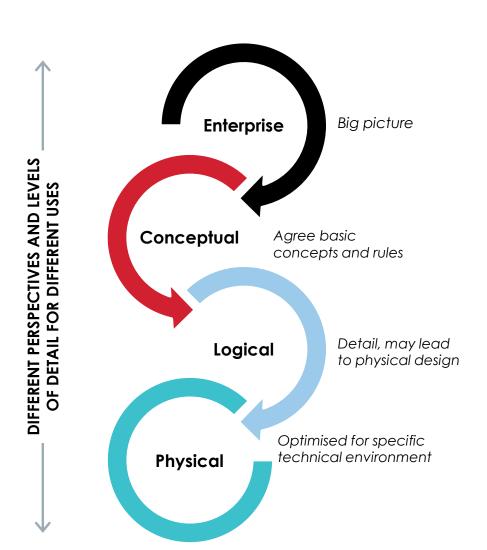
Logical Data Model (Application)

Documents the business key, attributes and definitions of business data objects. It also shows the relationship between business data objects. Frequently is within the scope of a defined project.

Physical Data Model

Technical design eg tables, columns, keys, foreign keys, and other constraints to be implemented in the database or XSD. May be generated from a logical data model. This model is within the scope of a defined project.

Enterprise vs. Conceptual vs. Logical



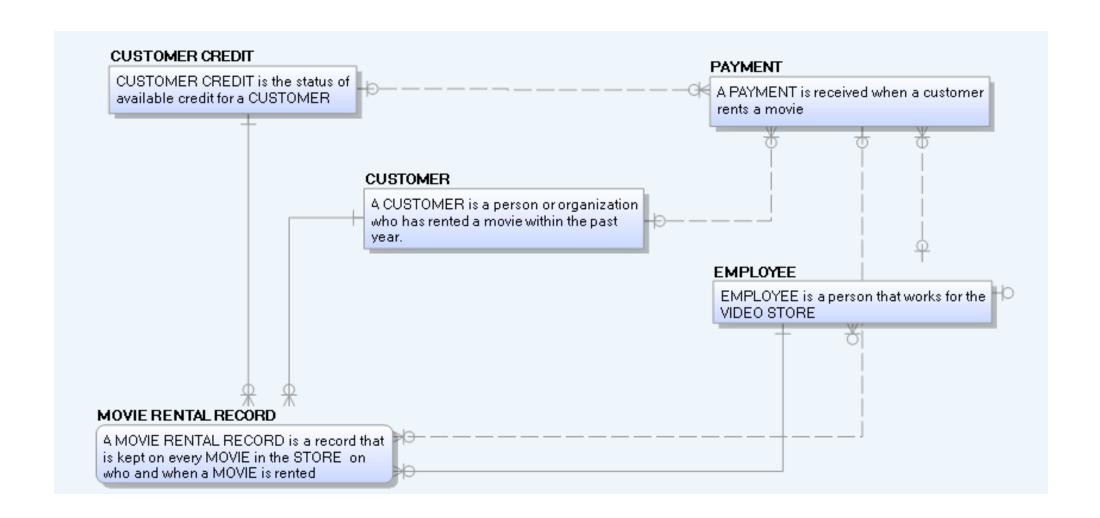
Common understanding before progressing too far into detail Used to communicate with the Business

- > Overview: main entities, super types, attributes, and relationships
- > Lots of Many to Many & multi meaning relationships
- > Relationships frequently show multiplicity of meaning
- May be denormalised
- > Non-atomic & multi-valued attributes allowed; no keys
- Should fit on one page

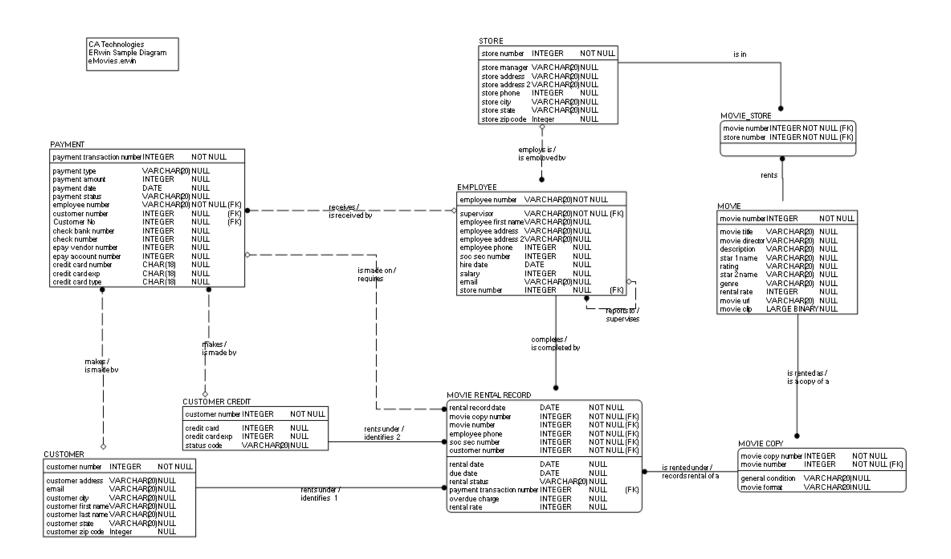
CONCEPTUAL / LOGICAL KEY DIFFERENCES

- > 20% of the modelling effort
- > Detailed: ~ 5x Entities vs Conceptual model
- Detailed: Frequently pre-cursor to 1st cut physical (database) design
- > Detailed: Key input to requirements specification
- > M:M relationships resolved: Intersection entities mostly have meaning
- Relationship optionality added
- Primary, foreign, alternate keys included
- > Reference entities included
- > Fully normalized no multi-valued, redundant, non-atomic attributes
- May be partitioned (sub-models)
- > 80% of the modelling effort

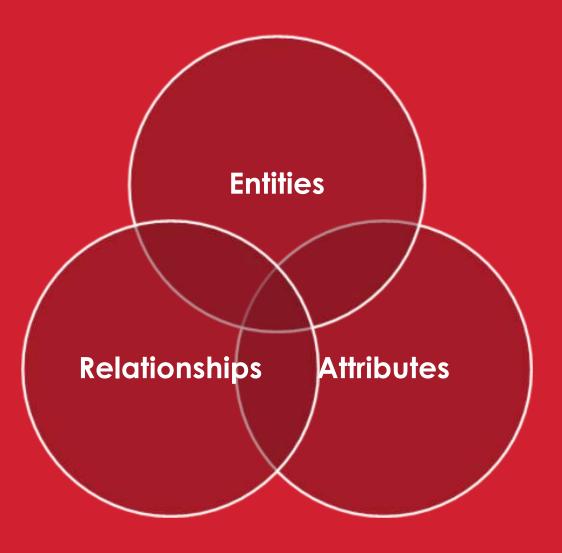
Different Data Models For Different Audiences: *Business*



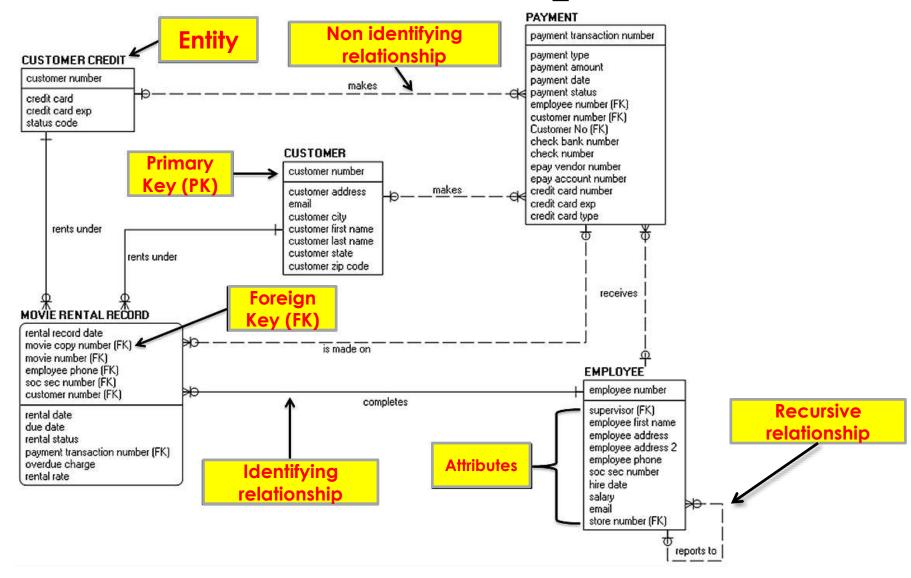
Different Data Models For Different Audiences: *Technical*



Logical Data Modelling Components



Logical Data Model Components



Entities

A THING OF SIGNIFICANCE TO THE BUSINESS ABOUT WHICH INFORMATION NEEDS TO BE KNOWN OR HELD

Person, Employee, Vendor, Customer, WHO Department, Organisation, ...

Product, Service, Raw Material, Training **WHAT**

Course, Flight, Room, ...

Time, Day, Date, Calendar, Reporting Period, **WHEN**

Fiscal Period, ...

Geographic location, Delivery address, **WHERE**

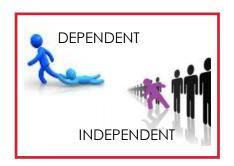
Storage Depot, Airport, ...

WHY Order, Complaint, Inquiry, Transaction, ...

Invoice, Policy, Contract, Agreement, HOW

Document, Account, ...





Entity Naming Best Practice

Entity names must be unique (e.g. Order)

Can be accomplished by placing qualifiers or quantifiers in front of the entity name.

Entity names must have business meaning

Use a noun alone wherever possible (e.g. **Contract**)

Use adjective + noun or, adjective + adjective + noun to clarify meaning

e.g. Lease Contract or Back Order

Entity names should be in Title Case format

e.g. "Product Group" not "PRODUCT GROUP"

Entity names should be singular

The entity is defined in terms of a single occurrence. (e.g. "**Product**" not "**Products**")

Acronyms or abbreviations should not be used

Do not use "_" within **Entity** names, this really is only needed for implementation artefacts (e.g. **Tables**)

Entity Definition Best Practice

CLARITY

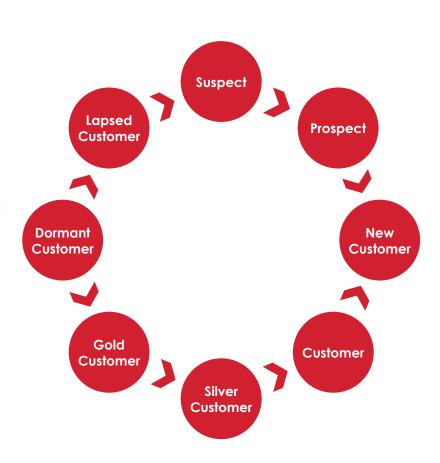
- Can the term be understood by reading the definition?
- > Is it unambiguous?
- Avoid jargon & stating the obvious

COMPLETENESS

- Appropriate level of detail not too generic – not too specific
- Goldilocks principle
- Contains all necessary components without omission (e.g. derivations, UOM)



- > A subject matter expert would agree
- Relevant to the state of the entity:
 i.e. the stages an entity may go
 through over time



Common Errors With Entities

A few common mistakes are regularly encountered when creating business focused data models:

- Creating an Entity that is really a report or a screen or form
- Failing to clarify if the entity deals with types (or categories) vs. specific instances of things
- Identifying an entity that exists in the real world, but whose instances can't be uniquely identified e.g. "Billboard observer"
- Identifying entities that are too imprecise and / or the name doesn't' imply a single instance e.g. "Weather"
- Crossing to the "techno side" and introducing implementation specific constructs



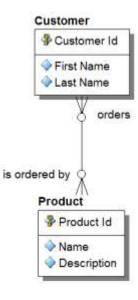
Dependent

Does not depend on any other entity for its existence.

Can be identified without reference to another entity on the model

You don't need to know anything about a <u>Customer</u> to identify a Product

You don't need to know anything about a <u>Product</u> to identify a Customer



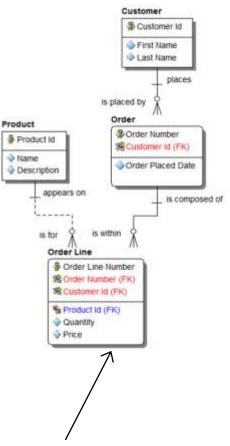
Independent

Depends upon one (or more) other entities

Can depend upon Independent or Dependent entities

3 types:

- 1. Attributive (depends only on its parent
- 2. Associative (depends upon two or more entities)
- 3. Category (AKA supertype)



Why is it important to know whether an entity is independent or dependent?

Attributes & Keys

KEYS (SUMMARY): AN ENTITY CAN CONTAIN FOUR TYPES OF KEYS

PRIMARY KEY (PK)

- > Identifies an entity/table for the system.
- > May be "natural" or "surrogate"
- > Could be composite

ALTERNATE KEY (AK)

- > Another way to identify an entity/table.
- > May be surrogate

Surrogate is often a "made up" key

FOREIGN KEY (FK)

> Identifies a relation among entities/tables

INVERTED KEY (IK) OR **INVERSION ENTITY [IE]**

Improves access to table information (physical)

Composite

is made up

of several

items to

form the key



Primary Key

Mandatory

Must Uniquely Identify Each Instance Of The Entity

Unchanging

Attribute (Business Not Designer Added)

May Indicate Relationship Membership (FK)

Attribute(s) that make up a PK are represented in modelling tools separately from the rest of the attributes by a line

Can I use Registration Number as the **b**Ks Vehicle Vehicle id Engine type Engine size Colour Vehicle type

Primary Keys

- > What attributes might uniquely identify an entity? Let's use Customer as an example.
- > What might uniquely identify an individual customer?

Is Last Name + First Name enough?

— Could there be 2 customers named John Smith? → Probably

Is Last Name + First Name + Date of Birth enough?

— Could there be 2 customers named John Smith born on 1 June, 1963? → Less Likely, but Possible

Is Last Name + First Name + Date of Birth + Address enough?

— Could there be 2 customers named John Smith born on 1 June, 1963 living at 1 Earl's Court, London, UK? → Even Less Likely. Possible, but how many attributes do we want to use?

Keys: Natural vs. Surrogate

- The "Customer" example keys we just identified would be classified as natural keys.
- Natural keys are based on business rules and logic that determine how an individual instance can be uniquely identified.
- As we've seen, natural keys can become unwieldy, requiring a number of attributes, which makes queries difficult.
- Also, extreme care is needed as components of natural keys could change

Surrogate keys are often used instead,
 which are system-generated unique
 identifiers. e.g. Customer ID, Product ID, etc.

 While surrogate keys are more efficient, important business rules are lost when they are used. It's a balancing act.



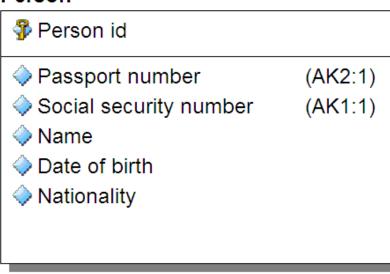
Alternate Key

ALTERNATE KEY (AK): ANOTHER WAY OF IDENTIFYING THE ENTITY

Are these good AK's for all circumstances?



Person

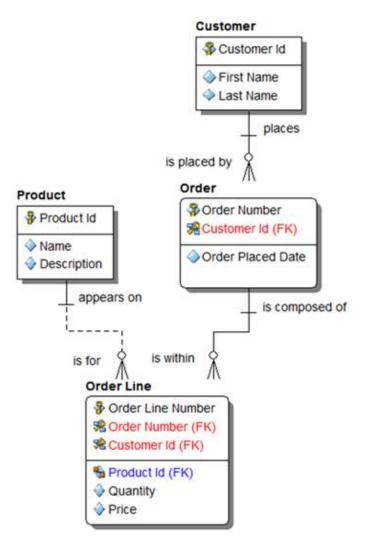




Foreign Key

FOREIGN KEY (FK):
POINTS BACK TO THE PARENT(S)





Inverted Key

INVERTED KEY (IK): PHYSICAL IMPLEMENTATION ONLY

TABLE

Primary Key	Car	Eye Colour	Nationality	Salary
1	Audi	Blue	UK	100000
2	BMW	Green	US	95000
3	BMW	Brown	FR	85000
4	Bentley	Blue	UK	250000
5	Audi	Brown	US	60000
6	Ford	Blue	FR	50000
7	Ford	Brown	UK	45000
8	Audi	Brown	US	55000
9	BMW	Blue	UK	65000

CARIK	EYE COLOUR IK	NATIONALITY IK			
Audi (1, 5, 8) Bentley (4) BMW (2, 3, 9) Ford (6, 7)	Blue (1, 4, 6, 9) Brown (3, 5, 7, 8) Green (2)	FR (3, 6) UK (1, 4, 7, 9) US (2, 5, 8)			

IK IMPLEMENTED AS BITMAP INDEX

	1	2	3	4	5	6	7	8	9
Car = Audi					1			1	
Car = Bentley				1					
Car = BMW		1	1						1
Car = Ford						1	1		
Eyes = Blue	1			1		1			1
Eyes = Brown			1		1		1	1	
Eyes = Green		1							
Nationality = FR			1			1			
Nationality = UK				1			1		1
Nationality = US		1			1			1	

Attribute Properties & Domains

Name • Logical Physical Unique Part of primary key Mandatory Datatype Domain Validation Rules Default Value Nullable (Y/N) Definition Notes



THE COMPLETE SET OF VALID VALUES A DATA ELEMENT MAY CONTAIN (EG DROP DOWN)

Characteristics of

Characteristics of an attribute DOMAINS CAN BE CASCADED TO OTHER ATTRIBUTES

E.g.

Person Id

"The unique identifier of a Person in Acme corporation. This is a unique integer length 13, with digit 13 being a checksum"

Employee Id:

Domain name = Person Id

Business Sponsor Id:

Domain name = Person Id

Cost Centre Owner:

Domain name = Person Id

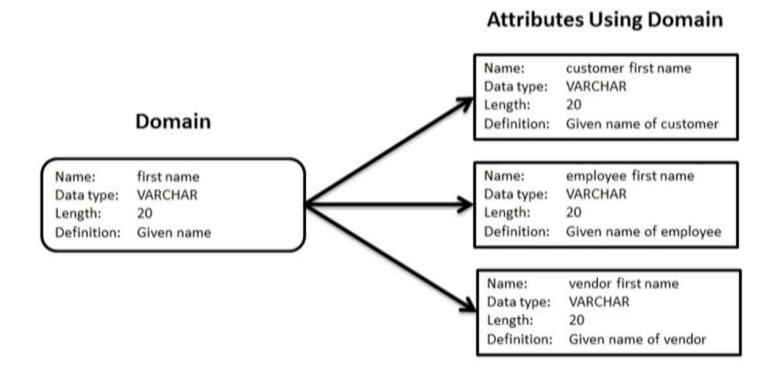
Customer Id:

Domain name = Person Id

Customer Name:

Domain name = Person Name

Domain Inheritance



Relationships





Relationships Between Entities

A relationship

represents an association between two entities, ensuring the referential integrity among instances of the entities.



Well formed relationships

represent a business assertion that can be tested:
"Is it true that an Order can only be placed by

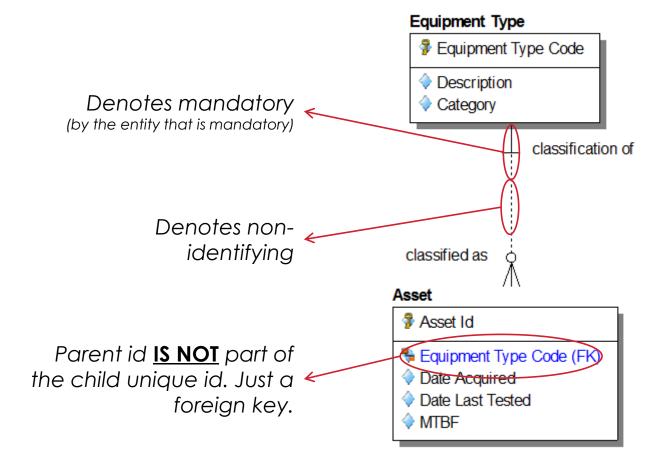
one Customer?"



When resolving Many to Many **relationships**, the "Intersection Entity" invariably has real business meaning

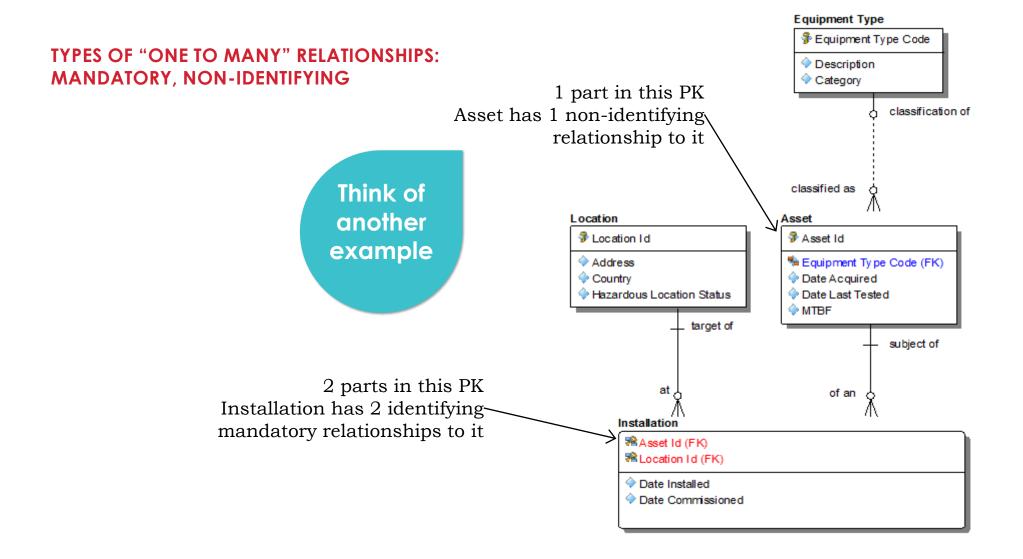
Relationship Types

TYPES OF "ONE TO MANY" RELATIONSHIPS: MANDATORY, NON-IDENTIFYING





Relationship Types

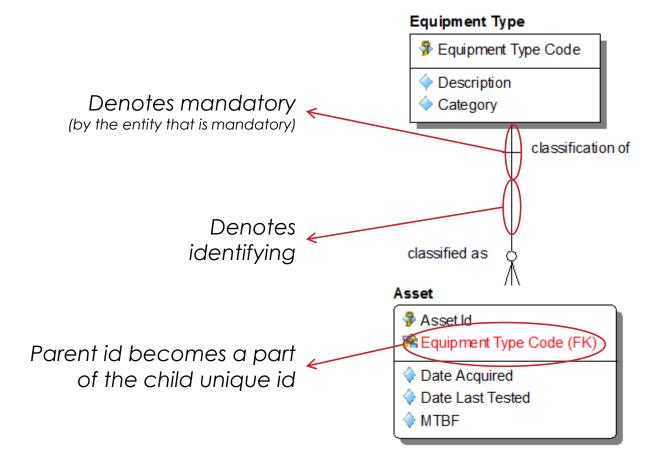


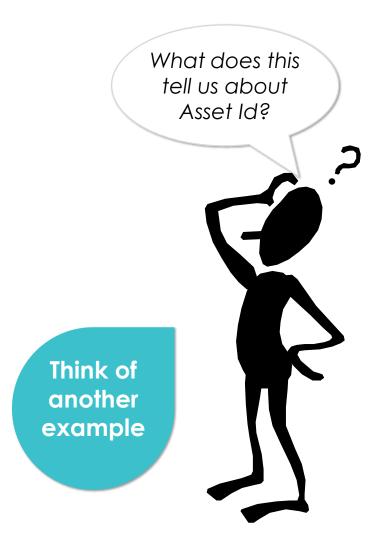
TYPES OF "ONE TO MANY" RELATIONSHIPS: MANDATORY, NON-IDENTIFYING

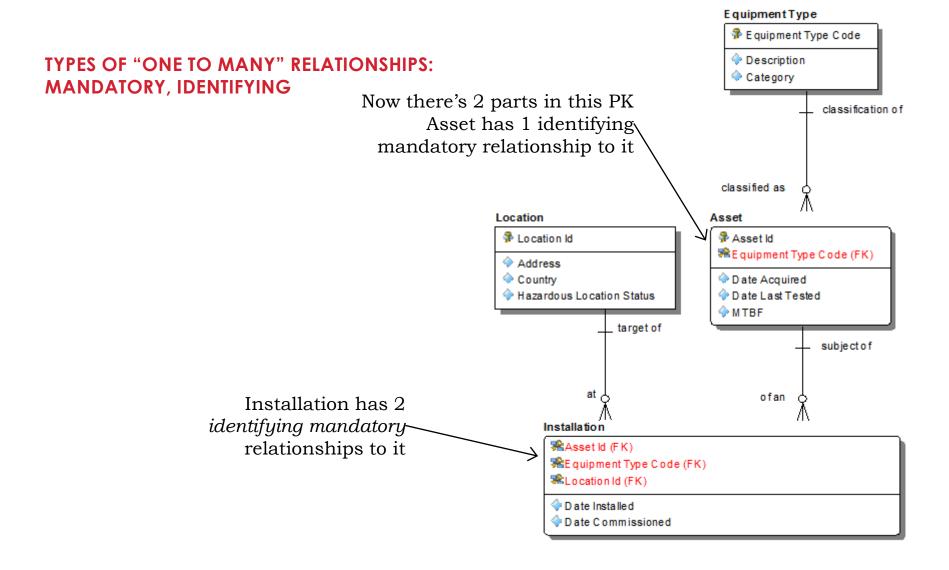


This tells us that the Order Number **IS** unique

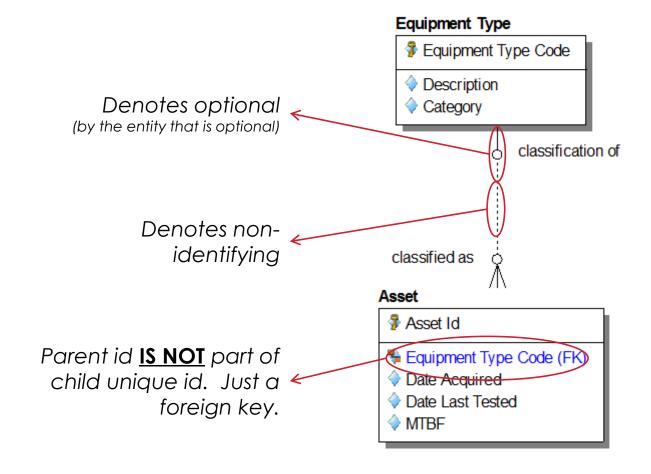
TYPES OF "ONE TO MANY" RELATIONSHIPS: MANDATORY, IDENTIFYING

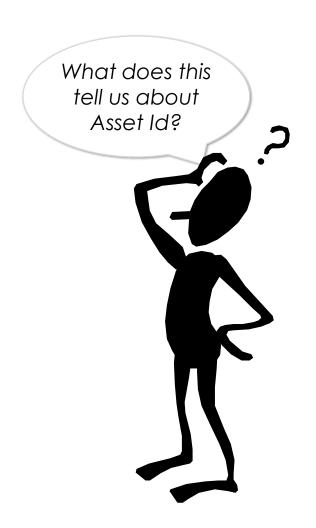


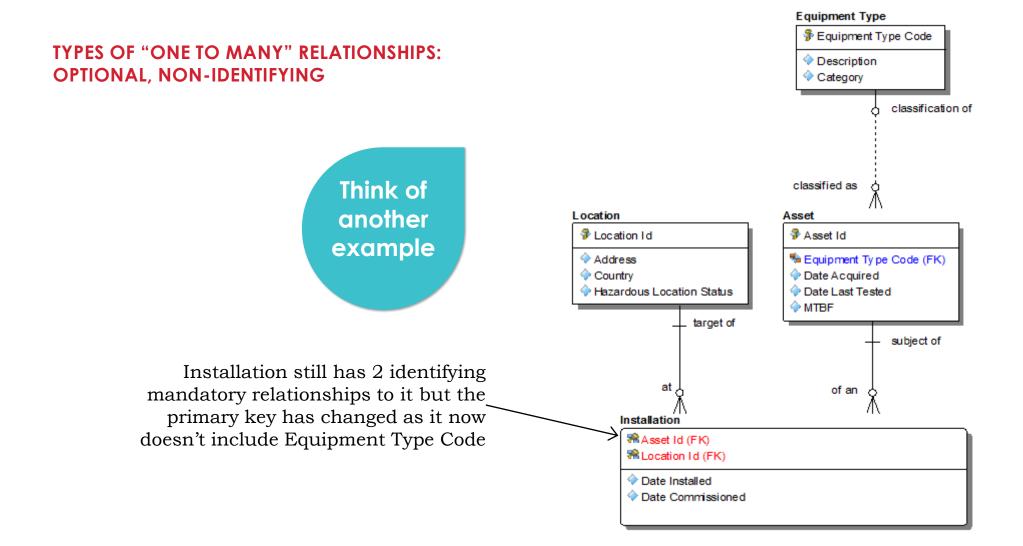




TYPES OF "ONE TO MANY" RELATIONSHIPS: OPTIONAL, NON-IDENTIFYING



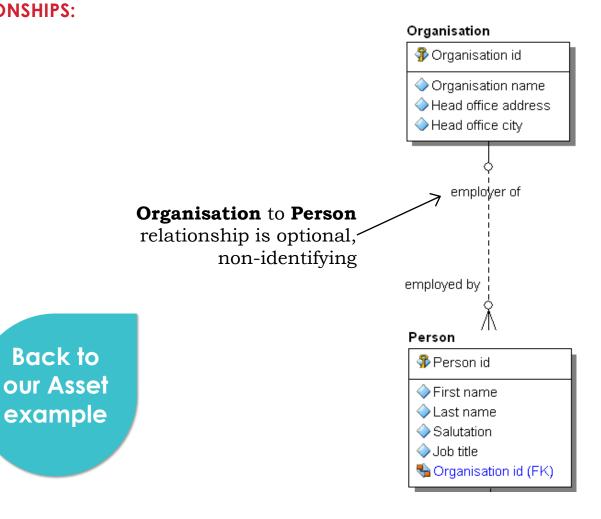


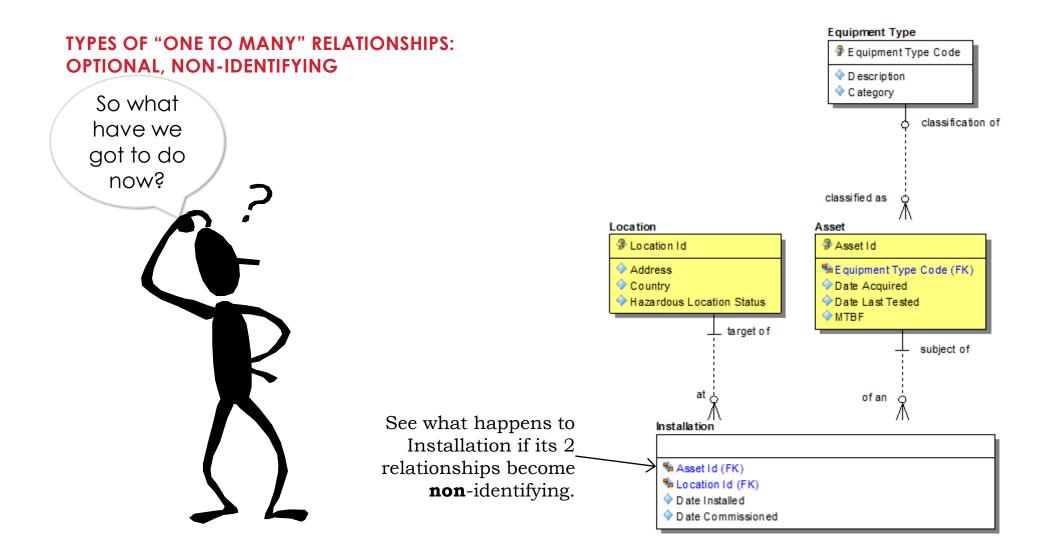


Back to

TYPES OF "ONE TO MANY" RELATIONSHIPS: OPTIONAL, NON-IDENTIFYING

This tells us that we don't need to know the Organisation to find a Person. A Person does **NOT** have to be "employed by" an Organisation.



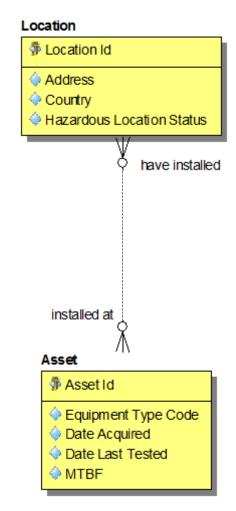


TYPES OF "ONE TO MANY" RELATIONSHIPS: MANY TO MANY (AKA NON SPECIFIC)

to many relationship be an "identifying" relationship?

Why can't a many

Think of another example



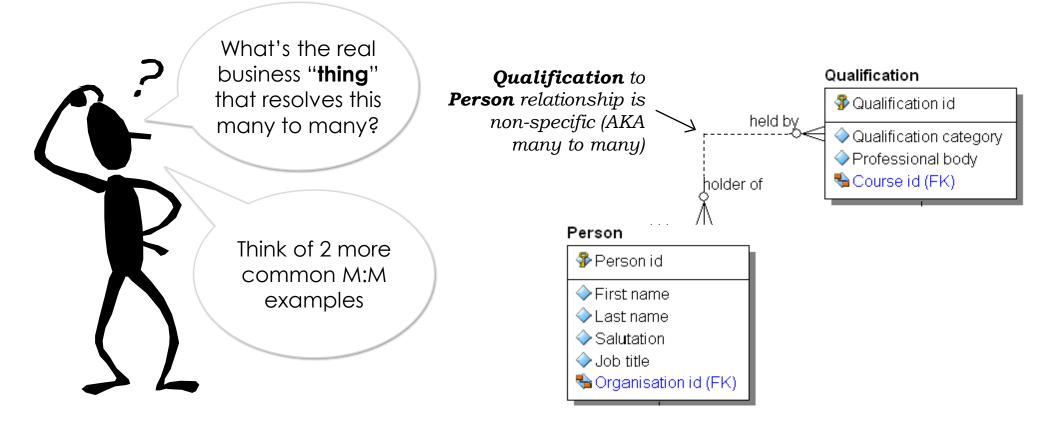
Chris's law

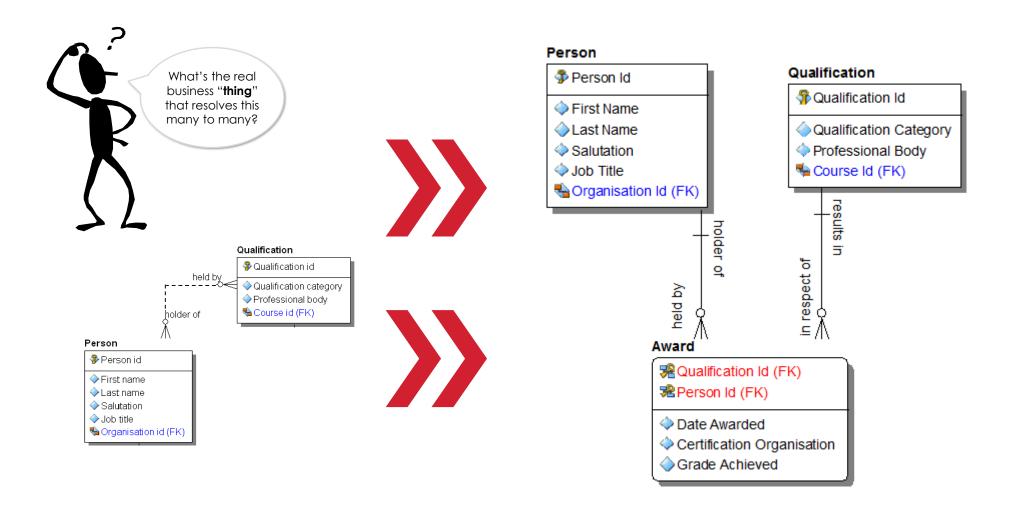
99% of M:M relationships represent a real business concept that is the intersection entity



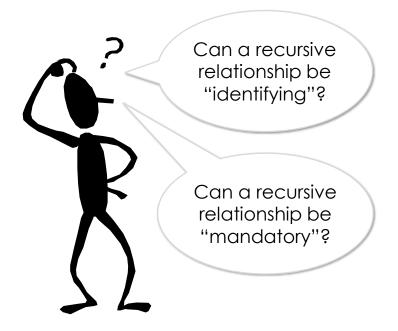
Exercise 3: Relationships

TYPES OF "ONE TO MANY" RELATIONSHIPS: MANY TO MANY (AKA NON SPECIFIC)





Recursive Relationships



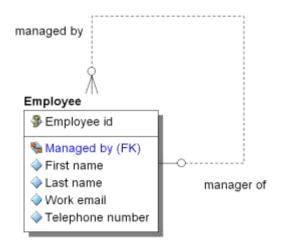
A recursive relationship occurs when there is a relationship between an entity and itself.

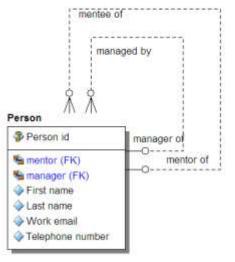


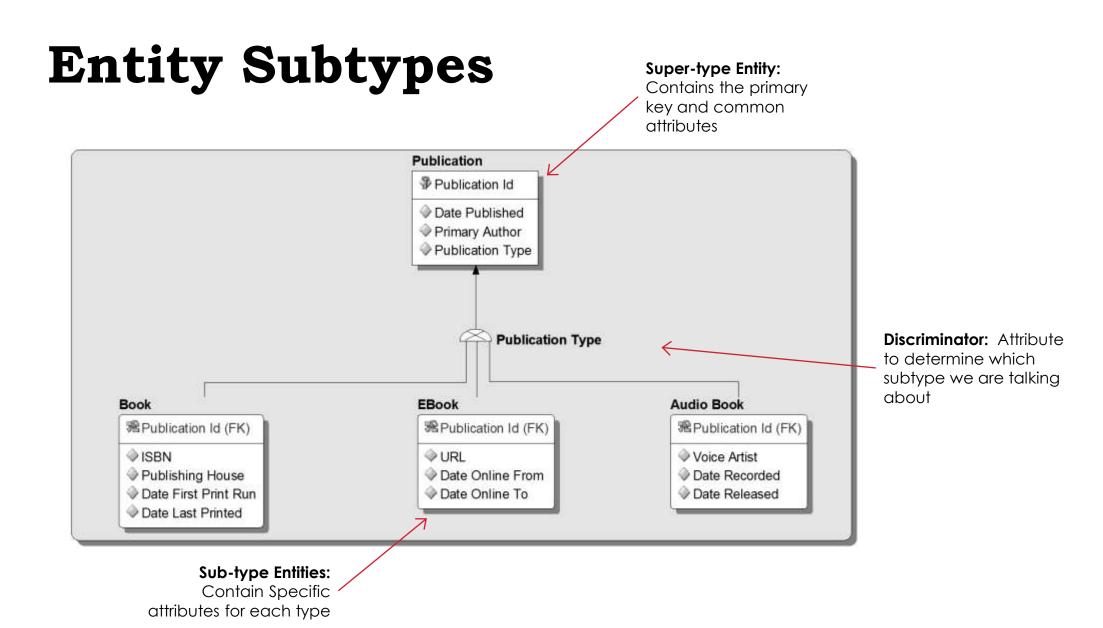
But we cannot have duplicated Attribute Names in an Entity hence the FK must have a role (e.g. Managed by).



It is possible to have many recursive relationships between the same entity and itself.







Normalisation

WHY NORMALISE A DATA MODEL?

Improved understanding

Ensure data integrity

Easier to query

Remove data redundancy



Improved data quality

Reduction in timescales

Easier maintenance

Normalisation Approaches

A data model is fully normalised when it is in Third Normal Form (3NF).

 3NF is a normalisation method indicating 3 stages of normalisation:



Further normalisation methods can also be applied for very specific cases. See advanced course for details:

- Boyce/Codd normal form (BCNF)
- Fourth Normal Form (4NF)
- Fifth Normal Form (5NF)

1st Normal Form

1NF DEFINITION:

EVERY NON-KEY ATTRIBUTE IN AN ENTITY MUST DEPEND ON IT'S PRIMARY KEY

A PRIMARY KEY MUST BE

- Unique the primary key uniquely identifies each instance of the entity
- Mandatory the primary key must be defined for every instance of the entity
- Unchanging while not mandatory, it is desirable that the primary key does not change

TO PUT A MODEL INTO 1NF

- Identify the primary key
- Remodel repeating values
- > Remodel multi-valued attributes

NAME	GENDER	EMAIL ADDRESS
Barack Obama	Male	barack@whitehouse.org gobama@vote2012.com judgementday@dontnuke.com
David Cameron	Male	Callmedave@tory.co.uk DC@uk.gov.com
Angela Merkel	Female	FrauAng@gov.de
Julia Gillard	Female	madeinwales@gov.au julia@outofwork.com

To put this in first normal form we must:



Identify a primary key



Remodel the multi-valued attribute of Name



A PRIMARY KEY MUST BE

- Unique the primary key uniquely identifies each instance of the entity
- Mandatory the primary key must be defined for every instance of the entity
- Unchanging while not mandatory, it is desirable that the primary key does not change

What is the primary key:
Name,
Gender, Email?

So there is no primary key!
So what do we do...?
We create our own
primary key (virtual key)

To put this in first normal form we must:



Identify a primary key



Remodel the multi-valued attribute of Name



NAME	GENDER	EMAIL ADDRESS
Barack Obama	Male	barack@whitehouse.org gobama@vote2012.com judgementday@dontnuke.com
David Cameron	Male	Callmedave@tory.co.uk DC@uk.gov.com
Angela Merkel	Female	FrauAng@gov.de
Julia Gillard	Female	madeinwales@gov.au julia@outofwork.com

Name = First Name + Last Name

To put this in first normal form we must:



Identify a primary key



Remodel the multi-valued attribute of Name



NAME	GENDER	EMAIL ADDRESS
Barack Obama	Male	barack@whitehouse.org gobama@vote2012.com judgementday@dontnuke.com
David Cameron	Male	Callmedave@tory.co.uk DC@uk.gov.com
Angela Merkel	Female	FrauAng@gov.de
Julia Gillard	Female	madeinwales@gov.au julia@outofwork.com

Next we look at this Remodel the multivalued attribute of

To put this in first normal form we must:



Identify a primary key



Remodel the multi-valued attribute of Name



Email Address

1NF: Email Address?

- > A multi-valued attribute: name & domain?
- > Can we identify ALL available types?
 - » Home Email
 - » Work Email
 - » Club Email
- An exhaustive list?
- > No; a Person can have any number of email addresses.
- > We need to allow for a Person having any number of email addresses.

Is it just a compound attribute?

No, it is multi-valued!

To put this in first normal form we must:



Identify a primary key



Remodel the multi-valued attribute of Name



1NF DEFINITION:

EVERY NON-KEY ATTRIBUTE IN AN ENTITY MUST DEPEND ON IT'S PRIMARY KEY

<u>P</u>	<u>E</u>	<u>R</u>	<u>S</u>	<u>O</u>	<u>N</u>

PERSON ID	FIRST NAME	LAST NAME	GENDER
1	Barack	Obama	Male
2	David	Cameron	Male
3	Angela	Merkel	Female
4	Julia	Gillard	Female

& as it's a simple example they are in 2NF & 3NF too!

PERSON EMAIL

PERSON ID	EMAIL ADDRESS
1	barack@whitehouse.org
1	gobama@vote2012.com
1	<u>judgementday@dontnuke.com</u>
2	<u>Callmedave@tory.co.uk</u>
2	DC@uk.gov.com
3	<u>FrauAng@gov.de</u>
4	madeinwales@gov.au
4	<u>julia@outofwork.com</u>

We have now put our politicians in 1NF!

1NF DEFINITION:

EVERY NON-KEY ATTRIBUTE IN AN ENTITY MUST DEPEND ON IT'S PRIMARY KEY

REGISTRATION	MODEL	CHASSIS NUMBER	MILEAGE	FEATURES
HV62SYG	Lexus 450H	76365296745568432	7,129	Electric Windows Satellite Navigation Bluetooth integration Head Up Display Speech Control
Y612 SYG	Audi A4	13847621837653275	10,732	Electric Windows Bluetooth integration
WN09 UTS	BMW 320d	32178468273647327	31,123	Electric Windows Satellite Navigation Bluetooth integration
WU52XUX	Ford Focus	71283459735474924	104,123	Electric Windows Turn this
				into 1NF: State your

<u>Keys</u>

CAR ENTITY

CHASSIS NUMBER	REGISTRA- TION	MANUFACT -URER	MODEL	MILEAGE
76365296745568432	HV62SYG	LEXUS	RX450H	7,129
13847621837653275	Y612 SYG	AUDI	A4	10,732
32178468273647327	WN09 UTS	BMW	320D	31,123
71283459735474924	WU52XUX	FORD	FOCUS	104,123

The primary keys are in **BLUE**



But, refer back to primary key criteria



Feature names are likely to change

CAR FEATURE ENTITY

CHASSIS NUMBER	FEATURE
76365296745568432	Electric Windows
76365296745568432	Satellite Navigation
76365296745568432	Bluetooth integration
76365296745568432	Head Up Display
76365296745568432	Speech Control
13847621837653275	Electric Windows
13847621837653275	Bluetooth integration
32178468273647327	Electric Windows
32178468273647327	Satellite Navigation
32178468273647327	Bluetooth integration
71283459735474924	Electric Windows

CAR ENTITY

CHASSIS NUMBER	REGISTRA- TION	MANUFACT -URER	MODEL	MILEAGE
76365296745568432	HV62SYG	LEXUS	RX450H	7,129
13847621837653275	Y612 SYG	AUDI	A4	10,732
32178468273647327	WN09 UTS	BMW	320D	31,123
71283459735474924	WU52XUX	FORD	FOCUS	104,123

CAR FEATURE ENTITY

CHASSIS NUMBER	FEATURE ID	FEATURE
76365296745568432	1	Electric Windows
76365296745568432	2	Satellite Navigation
76365296745568432	3	Bluetooth integration
76365296745568432	4	Head Up Display
76365296745568432	5	Speech Control
13847621837653275	1	Electric Windows
13847621837653275	3	Bluetooth integration
32178468273647327	1	Electric Windows
32178468273647327	2	Satellite Navigation
32178468273647327	3	Bluetooth integration
71283459735474924	1	Electric Windows

2nd Normal Form

2NF DEFINITION:

EACH ENTITY MUST HAVE THE FEWEST POSSIBLE CORRECT PRIMARY KEY ATTRIBUTES

For each nonkey attribute

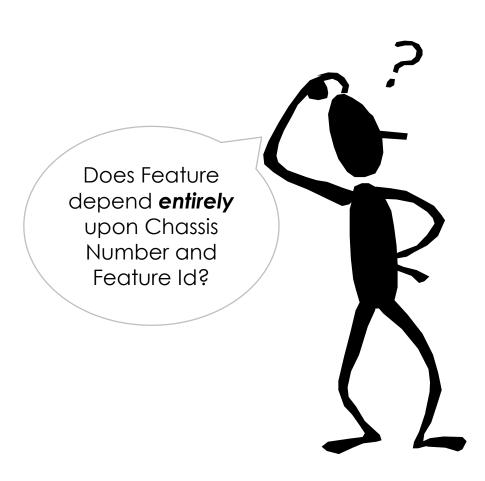
(i.e. not a primary, foreign or alternate key)



Test if it depends entirely on the primary key



If it doesn't, move it out to a new entity



CAR FEATURE ENTITY

CHASSIS NUMBER	FEATURE ID	FEATURE
76365296745568432	1	Electric Windows
76365296745568432	2	Satellite Navigation
76365296745568432	3	Bluetooth integration
76365296745568432	4	Head Up Display
76365296745568432	5	Speech Control
13847621837653275	1	Electric Windows
13847621837653275	3	Bluetooth integration
32178468273647327	1	Electric Windows
32178468273647327	2	Satellite Navigation
32178468273647327	3	Bluetooth integration
71283459735474924	1	Electric Windows

<u>Car Feature is an</u> <u>associative entity</u>

CAR ENTITY

	CHASSIS NUMBER	REGISTRA- TION	MANUFACT -URER	MODEL	MILEAGE
	76365296745568432	HV62SYG	LEXUS	RX450H	7,129
	13847621837653275	Y612 SYG	AUDI	A4	10,732
•	32178468273647327	WN09 UTS	BMW	320D	31,123
•	71283459735474924	WU52XUX	FORD	FOCUS	104,123

FEATURE ENTITY

FEATURE ID	FEATURE
1	Electric Windows
2	Satellite Navigation
3	Bluetooth integration
4	Head Up Display
5	Speech Control

CAR FEATURE ENTITY

CHASSIS NUMBER	FEATURE ID
76365296745568432	1
76365296745568432	2
76365296745568432	3
76365296745568432	4
76365296745568432	5
13847621837653275	1
13847621837653275	3
32178468273647327	1
32178468273647327	2
32178468273647327	3
71283459735474924	1

We have now put our cars into 2NF

3rd Normal Form

3NF DEFINITION:

EACH NON KEY ELEMENT MUST BE DIRECTLY DEPENDENT UPON THE PRIMARY KEY AND NOT UPON ANY OTHER NON-KEY ATTRIBUTES

For each nonkey attribute

(i.e. not a primary, foreign or alternate key)



Test if it depends entirely on the primary key & nothing else



If it doesn't, move it out to a new entity

CHASSIS NUMBER	REGISTRA- TION	MANUFACT -URER	MODEL	MILEAGE
76365296745568432	HV62SYG	LEXUS	RX450H	7,129
13847621837653275	Y612 SYG	AUDI	A4	10,732
32178468273647327	WN09 UTS	BMW	320D	31,123
71283459735474924	WU52XUX	FORD	FOCUS	104,123

For 3NF, all attributes must depend only on Chassis Number.



But "Model" also depends upon Manufacturer

CHASSIS NUMBER	REGISTRA- TION	MODEL ID	MILEAGE
76365296745568432	HV62SYG	1	7,129
13847621837653275	Y612 SYG	2	10,732
32178468273647327	WN09 UTS	3	31,123
71283459735474924	WU52XUX	4	104,123

MODEL ID	MANUFACT -URER ID	MODEL	
1	1	RX450H	
2	2	A4	
3	3	320D	
4	4	FOCUS	

The model name on its own is not a key candidate since it may not be unique:

Its possible that 2 manufacturers may make a car with the same name. The manufacturer and model together make a key.

3NF DEFINITION:

EACH NON KEY ELEMENT MUST BE DIRECTLY DEPENDENT UPON THE PRIMARY KEY AND NOT UPON ANY OTHER NON-KEY ATTRIBUTES

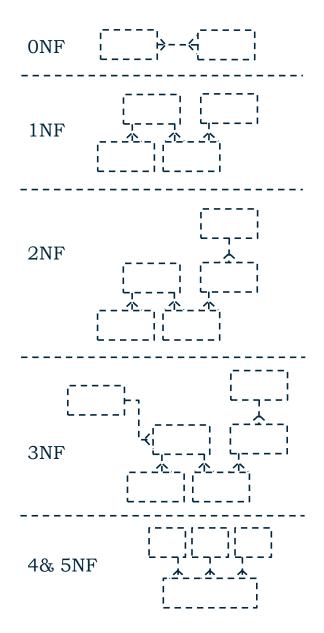
CHASSIS NUMBER	REGISTRA- TION	MODEL ID	MILEAGE
76365296745568432	HV62SYG	1	7,129
13847621837653275	Y612 SYG	2	10,732
32178468273647327	WN09 UTS	3	31,123
71283459735474924	WU52XUX	4	104,123

MODEL ID	MANUFACT -URER ID	MODEL
1	1	RX450H
2	2	A4
3	3	320D
4	4	FOCUS

MANUFACT- URER ID	MANUFACT- URER NAME	CONTACT EMAIL
1	Lexus	hitori@lexus.jp
2	Audi	hans@audi.de
3	BMW	woflgang@bmw.de
4	Ford	dwane@ford.com

We have now put our cars into 3NF

Normalisation Summary



Un-normalised (UNF or ONF)
Contains a "repeating group"

First Normal Form (1NF)
Repeating attributes moved down to associative entities

Second Normal Form (2NF)
Only applies to dependent entities
No attributes in a child entity are really facts about a parent (or grandparent). No characteristic or associative entity redundantly contains facts from its parent(s) – if it does, move the fact(s) up and if necessary create a new parent entity

Third Normal Form (3NF)

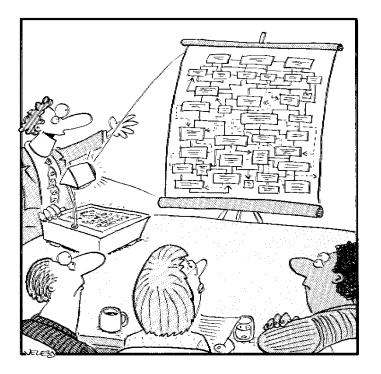
If any entity redundantly contains facts from a related (non-parent) entity, move the fact(s) out to the other entity and create a new entity if necessary

Fourth and Fifth Normal Form (4NF, 5NF) "Large" (3-way or more) associatives need to be broken down into more granular entities

Graphical Principles

OUR MODELS SHOULD AID UNDERSTANDING BY:

- > Using visual cues consistently
- > Having a starting point and direction
- > Abstracting
- > Masking unnecessary detail
- > Highlighting what matters



"Let's start here with Special Tax Rate Variation Comment Type..."

Dimensional Data Models

Designed for the rapid recovery of information to be delivered to OLAP systems or ad hoc analysis



Modeled based on the dimensional modeling principles popularised by Ralph Kimball

"Entity-relationship modelling is a logical design technique that seeks to eliminate data redundancy"

A good choice for OLTP systems

"Dimensional modelling is a design technique that seeks to present data in a way that <u>maximises both ease</u> of use and query performance."

A good choice for Data Warehouses / Business Intelligence systems

Model Features

RELATIONAL

- Optimised for OLTP
- Normalised
- Low redundancy
- Relationships between entities are explicit
- Tightly coupled to business model

DIMENSIONAL

- Optimised for reporting
- > Business Entities are denormalised
- More redundancy to support faster query performance
- Relationships between entities are implicit
- Loosely coupled to business model

A Dimensional Model

'STAR SCHEMA'

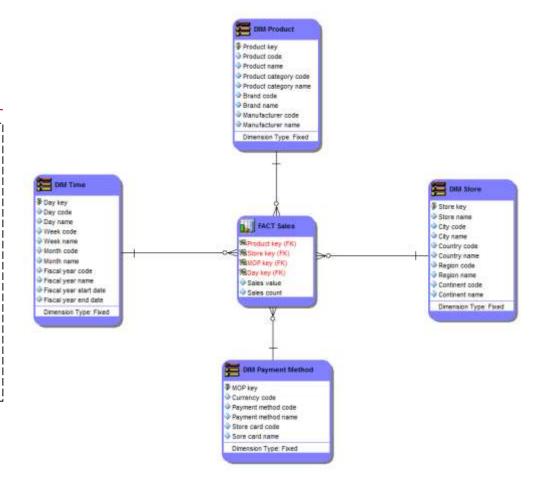
composed of <u>Dimension</u> and <u>Fact</u> tables

Dimension tables

- EG: Location, Product, Time, Promotion, Organisation ...
- Product dimension includes Product Type, Brand, Manufacturer
- Store dimension includes Country, Continent

Fact tables

- Contains measures (e.g. Sales Value) and dimension FK's
- Dimension columns are FK's pointing to the respective dimensions.



Dimensions & Hierarchies

Hierarchies for the dimensions are stored in the dimensional table itself so there is no need for the individual hierarchical lookup tables be shown in the model.

Records in dimension tables correspond to nouns, the tables are "short" – 10s to 1,000s of records

Rich set of attributes, tables are "wide" – many columns & the data changes slowly Denormalised so no need to join to further lookup tables. This means there is some redundancy





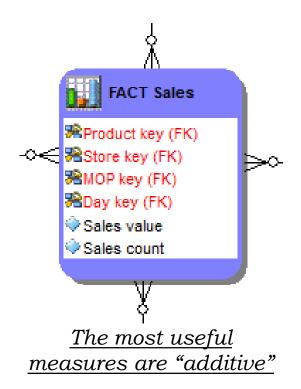
Fact Tables

Records in fact tables correspond to events, transactions, or measurements.

Data is added regularly; the tables are "long" – often millions of records

Rich set of attributes; the tables are "narrow" – minimal number of columns

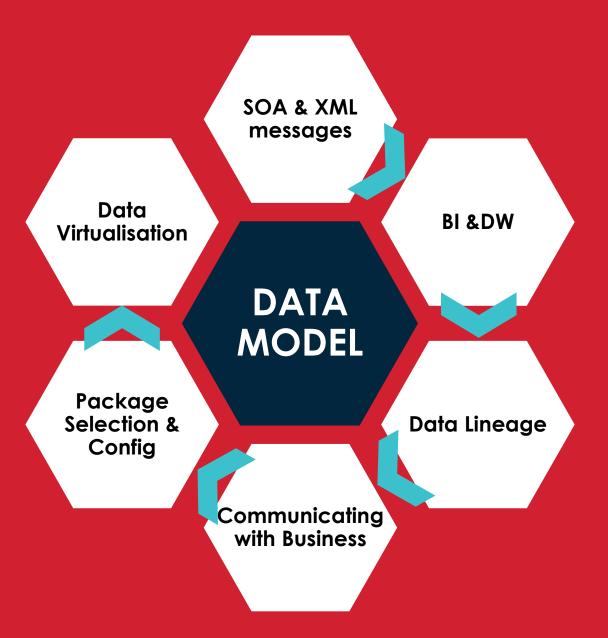
Low redundancy



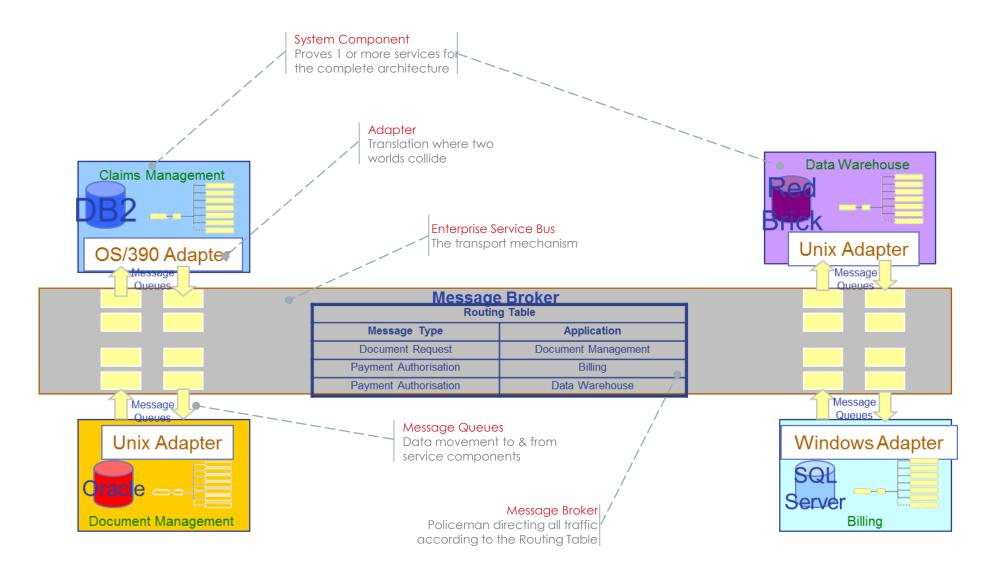
Advanced Concepts

Aggregates Bridge Slowly Changing Factless Dimensions

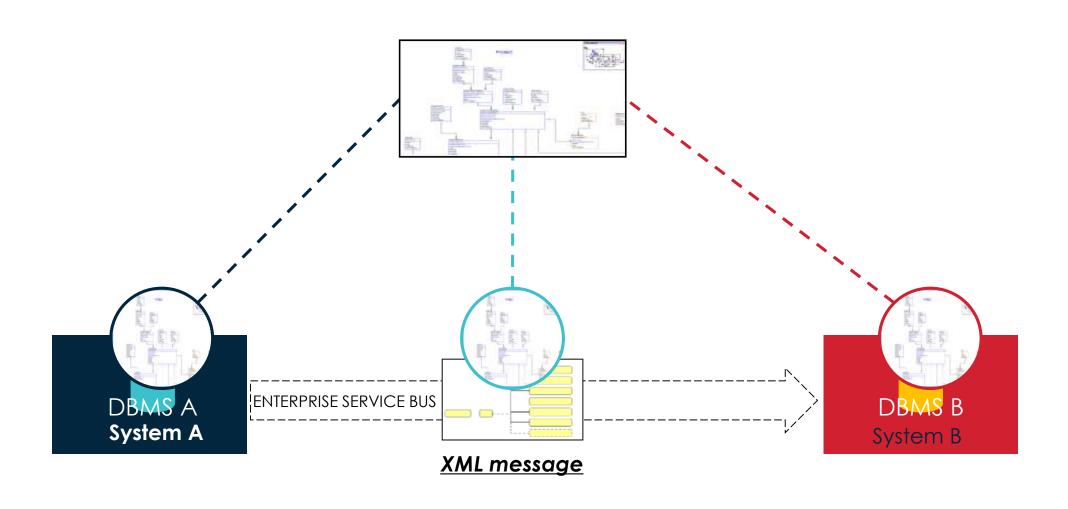
Data Modelling: It's NOT just for DataBase Design



SOA 101



XML Messages Need Data Models



XML versus E/R Structures

XML

- > Hierarchical tree structure.
- > Each entity has just one parent.
- > Used for <u>transfer</u> of data.
- Shared data appears multiple times in multiple messages.

E/R Structure

- > Relational network structure.
- Each entity can have many parents.
- Used for <u>storage and maintenance</u> of data.
- Shared data typically appears just once.

Well defined processes for converting ER/Model into XML Anyone Remember IMS & DL/1?

Data Lineage

SOX LINEAGE REQUIREMENTS

REPOSITORY BASED
DATA MIGRATION
DESIGN - CONSISTENCY

LEGACY DATA TAKE ON

SOURCE TO TARGET MAPPING

REVERSE ENGINEER & GENERATE ETL

IMPACT ANALYSIS



TRANSFORMATIONS

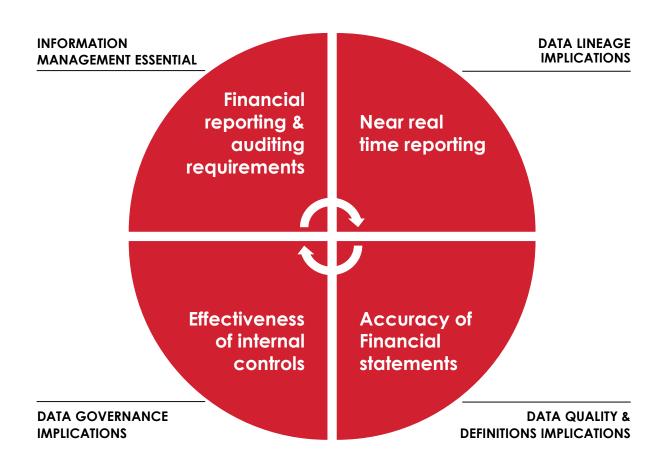
• What has been done to the data?



BUSINESS PROCESSES

- Which business processes can be applied to the data?
- What type of actions do those processes perform (Create, Read, Update, Delete)?
- Audit Trail who has supplied, accessed, updated, approved and deleted the data and when? Which processes have acted on the data?

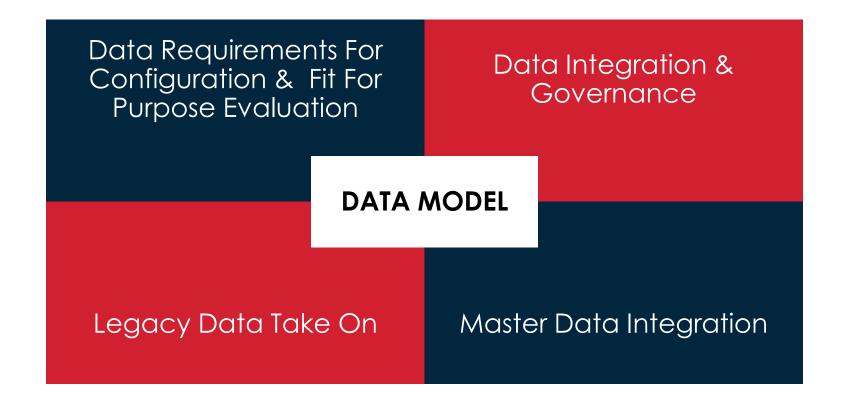
Data Lineage: e.g. SOX



Sarbox has 66 sections of which three will probably have the greatest impact on content, document and process technologies.

- Section 302: Requires CEOs and CFOs of public companies to attest quarterly and annually on their responsibilities over the material accuracy of the company's financial statements and relating internal controls.
- Section 404: Requires public companies to report annually on the effectiveness of their internal controls and requires their external auditors to attest on management's conclusions.
- Section 409: Requires near real-time reporting for public companies. The SEC has proposed a 48-hour deadline for filing an 8-K, a notice of material change.

Package / ERP systems



Data Modelling For Packages / ERP Systems

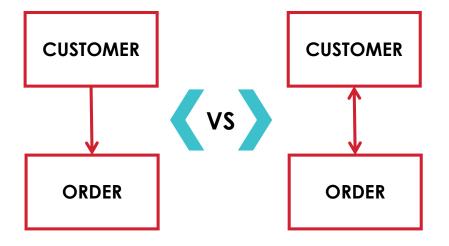
For requirements gathering ... But what if we've got to use package X?

Identifying gaps

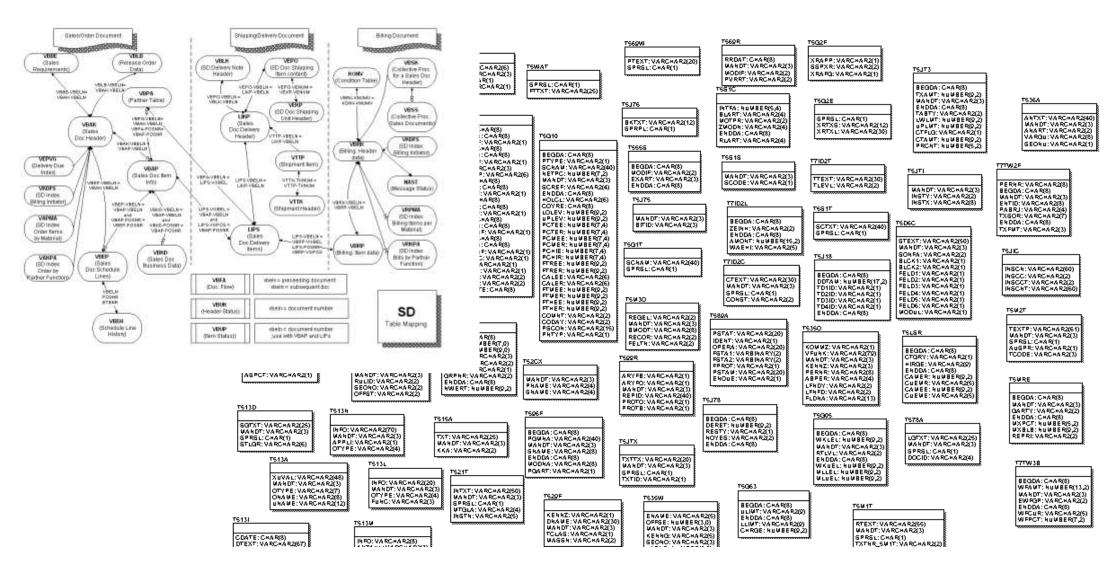
For Data migration / take on

Master Data alignment

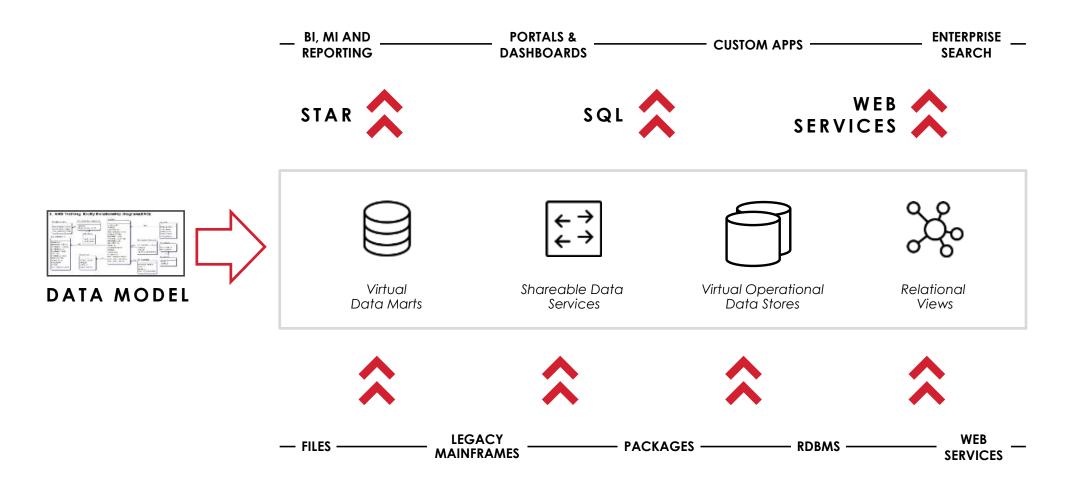
Data lineage (particularly important with Data Lineage & SOX compliance issues)



You Can't Always Reverse Engineer



Data Virtualisation



Communicating With The Business

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HOBERMAN

DATA MODELING / DATABASE DESIGN

TECHNICS PUBLICATIONS, LLC

Erec try getting Business and IT to agree on the project scope for a new application?
Or try getting Marketing and Sales to agree on the target audience? Or try bringing
new team members up to speed on the hundreds of tables in your data warehouse
— without them dozing off?

You can be the hero in each of these and hundreds of other scenarios by building a High-Level Data Model. The High-Level Data Model is a simplified view of our complex environment. It can provide a powerful communication tool of the key concepts within our application development projects, business intelligence and master data management programs, and all enterprise and industry initiatives.

Learn about the High-Level Data Model and Master the techniques for building a High-Level Data Model, including a comprehensive ten-step approach. Know how to evaluate toolsets for building and storing your models. Practice exercises and walk through a case study to reinforce your modeling skills.

ABOUT STEVE

Steve Hoberman is a world-recognized innovator and thought-leader in the field of data modeling. He has worked as a business intelligence and data management practitioner and trainer since 1990. He is the author of Data Modelier's Workbench and Data Modeling Made Simple, the founder of the Design Challenges group and the inventor of the Data Model Scorecard's

ABOUTDONN

Donna Burbank has spent her career in data management on both sides of the aisle—as a consultant implementing modeling and metadata solutions worldwide and a software vendor building the tools to support these initiatives. When she's not in front of a data model, she is out playing in the mountains near her home in Colorado.

ABOUT CHRIS

Christopher Bradley has spent almost 30 years in the Beld of Information Management working on Master Data Management, Enterprise Architecture, Medadata Management, Data Warehouse and Business Intelligence implementations. Currently, Chris heads the Business Consultancy practice at IPL, a UK based consultancy.

The authors of Data Modeling for the Business do a masterful job at simply and clearly describing the act of using data modelin to communicate with business representatives and meet business received. The book provides many valuable tool, analogies, and step by step methods for effective data modeling and is an important contribution in bridging the much needed connection between data modeling and enabling business.

- Len Silverston, author of The Data Model Resource Book series (Volumes 1, 2, and 3)





A Handbook for Aligning the Business with IT using High-Level Data Models MODELING FOR THE BUSINESS STEVE HOBERMAN / DONNA BURBANK / CHRIS BRADLEY CONTRIBUTOR - MONA POMRANING

Data Modelling does <u>not</u> have to be Complicated!

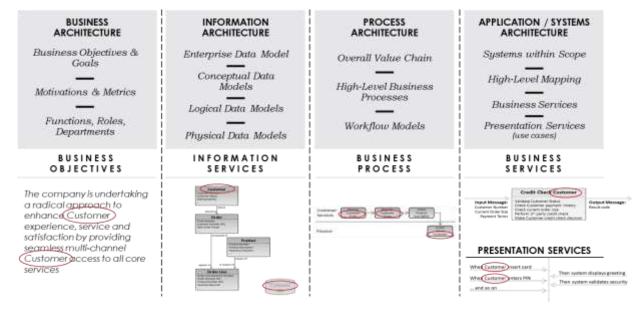
If you can write a sentence, you can build a data model.

If you understand how your business works, you can build a data model.

Businesspeople should be involved in the development of data models, because only they understand the business needs and rules.

Understanding data modelling basics will help the Business better communicate with IT

Summary



All of the Architecture disciplines use the language (and rules) of the data model

Data is at the heart of ALL architecture disciplines

Data has to be understood to be managed

Different levels of models for different purposes

It's NOT just for DBMS design

Data models are not (just) art

Professional development: certification & training

Christopher Bradley

INFORMATION MANAGEMENT STRATEGIST





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