Army Regulation 500-5

Emergency Employment of Army and Other Resources

Army Mobilization

Headquarters
Department of the Army
Washington, DC
16 April 2015

UNCLASSIFIED

SUMMARY of CHANGE

AR 500-5 Army Mobilization

This major revision, dated 16 April 2015----

- o Adds definition of Army mobilization (para 1-5).
- o Adds responsibilities for Army mobilization mission execution (chap 2).
- o Adjusts Army mobilization responsibilities and requirements to include Army Mobilization Operations Planning and Execution System terminology (chap 2).
- o Changes the chairman of the General Officer Mobilization Review from the Vice Chief of Staff of the Army to the Deputy Chief of Staff, G-3/5/7, and the alternate from the Director of the Army Staff to the Assistant Deputy Chief of Staff, G-3/5/7 (para 2-5j).
- o Declares the U.S. Army Forces Command as the responsible agent for continental United States Replacement Center operations (para 2-11b).
- o Updates the list of commands that are required to provide and maintain a mobilization plan (para 3-2).
- o Adds an internal control evaluation (app B).
- o Changes the title of the Army Mobilization Operations Planning and Execution System to the Army Mobilization System (throughout).
- o Requires updates to the Army Mobilization System on an as needed basis (throughout).
- o Includes changes based on AR 10-87 (throughout).
- o Adds policy from DODD 1235.10 (throughout).
- o Adds policy from DODI 1235.12 and DODD 1235.10 (throughout).

Effective 16 May 2015

Emergency Employment of Army and Other Resources

Army Mobilization

By Order of the Secretary of the Army:

RAYMOND T. ODIERNO General, United States Army Chief of Staff

Official:

GERALD B. O'KEEFE

Administrative Assistant to the Secretary of the Army

History. This publication is a major revision.

Summary. This regulation prescribes responsibilities for Headquarters, Department of the Army and its responsible agents to conduct Army mobilization mission execution. It provides policy for developing, implementing, exercising, and updating the Army Mobilization Plan.

Applicability. This regulation applies to the Active Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve, unless otherwise stated. Also, it applies to Department of the Army civilians and Non-Logistics Civilian Augmentation Program contractors.

Proponent and exception authority. The proponent of this regulation is the

Deputy Chief of Staff, G-3/5/7. The proponent has the authority to approve exceptions or waivers to this regulation that are consistent with controlling law and regulations. The proponent may delegate this approval authority, in writing, to a division chief within the proponent agency or its direct reporting unit or field operating agency, in the grade of colonel or the civilian equivalent. Activities may request a waiver to this regulation by providing justification that includes a full analysis of the expected benefits and must include formal review by the activity's senior legal officer. All waiver requests will be endorsed by the commander or senior leader of the requesting activity and forwarded through their higher headquarters to the policy proponent. Refer to AR 25-30 for specific guidance.

Army internal control process. This regulation contains internal control provisions in accordance with AR 11–2 and identifies key internal controls that must be evaluated (see appendix B).

Supplementation. Supplementation of this regulation and establishment of command and local forms are prohibited without prior approval of the Deputy Chief of Staff, G–3/5/7 (DAMO–ODM), 400 Army Pentagon, Washington, DC 20310–0400.

Suggested improvements. Users are invited to send comments or suggested improvements on DA Form 2028 (Recommended Changes to Publications and

Blank Forms) to Headquarters, Department of the Army, Deputy Chief of Staff, G-3/5/7 (DAMO-ODM), 400 Army Pentagon, Washington, DC 20310-0400.

Committee management. AR 15-1 requires the proponent to justify establishing/continuing committee(s), coordinate draft publications, and coordinate changes in committee status with the Office of the Administrative Assistant to the Secretary of the Army, Department of the Army Committee Management Office (AARP-ZA), 9301 Chapek Road, Building 1458, Fort Belvoir, VA 22060-5527. Further, if it is determined that an established "group" identified within this regulation, later takes on the characteristics of a committee, as found in the AR 15-1, then the proponent will follow all AR 15-1 requirements for establishing and continuing the group as a committee.

Distribution. This publication is available in electronic media only and is intended for command levels C, D, and E for the Active Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve.

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Glossary

Chapter 1 General

1-1. Purpose

This regulation provides policy for developing, implementing, exercising, and updating the Army Mobilization Plan (AMP). It states that the Deputy Chief of Staff (DCS), G–3/5/7 and Commander, U.S. Army Forces Command (FORSCOM) have the authority to develop and implement the Army Mobilization System (AMS) (formerly known as the Army Mobilization Operations Planning and Execution System) and FORSCOM mobilization procedures which can be obtained via http://www.FORSCOM.mil, respectively.

1-2. References

Required and related publications and prescribed and referenced forms are listed in appendix A.

1-3. Explanation of abbreviations and terms

Abbreviations and special terms used in this regulation are explained in the glossary.

1-4. Responsibilities

Responsibilities are listed in chapter 2.

1-5. Army mobilization definition

Army mobilization is the process of bringing the Army to a state of readiness for war, contingency, or national emergency. This includes activating all or part of the Reserve Component (RC), as well as assembling and organizing personnel, supplies, and materiel.

Chapter 2 Responsibilities

2-1. Chief Information Officer/G-6

The CIO/G-6 will-

- a. Assist the DCS, G-3/5/7 to develop functional area specifics required to mobilize Army forces.
- b. Disseminate guidance on signal matters relevant to mobilization and demobilization.
- c. Provide general officer (GO) or senior executive service (SES) representation at periodic general officer mobilization reviews (GOMRs), colonel representation at council of colonels (COC) Army mobilization working groups (AMWG), and action officer (AO) representation at AO mobilization working groups.

2-2. Chief, National Guard Bureau

The Director, Army National Guard (DARNG), on behalf of the CNGB, will-

- a. Assist the DCS, G-3/5/7 to develop functional area specifics required to mobilize Army forces.
- b. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - c. Coordinate with the state, territory, and district Adjutants General, as appropriate.

2-3. DCS, G-1

The DCS, G-1 will—

- a. Assist the DCS, G-3/5/7 to develop functional area specifics required to mobilize Army forces.
- b. Disseminate guidance on personnel matters relevant to mobilization and demobilization.
- c. Manage all aspects of the Administrative Active Duty Operational Support Program through coordination with the ARNG, U.S. Army Reserve (USAR), U.S. Army Human Resources Command (HRC), and orders publishing authorities.
- d. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.

2-4. DCS, G-2

The DCS, G-2 will—

- a. Assist the DCS, G-3/5/7 to develop functional area specifics required to mobilize Army forces.
- b. Disseminate guidance on security matters relevant to mobilization and demobilization.

c. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.

2-5. DCS, G-3/5/7

The DCS, G-3/5/7 will-

- a. Develop Army mobilization and operations policy, guidance, and planning assumptions for the mobilization, deployment, employment, expansion of forces beyond the approved force structure, redeployment, demobilization, and reconstitution of Army forces.
 - b. Order the call-up or activation of RC forces under the prescribed mobilization authority.
- c. Coordinate with the Joint Staff (JS) and FORSCOM to provide allocation of units and resourcing prioritization for unit mobilization mission requirements to Army commands (ACOMs), Army service component commands (ASCCs), and direct reporting units (DRUs).
- d. Provide priority of effort and support for mobilized units as established by combatant commander (CCDR) mission requirements.
- e. Program mobilization resource requirements with Assistant Secretary of the Army (Financial Management and Comptroller) (ASA (FM&C)), Army Budget Office (ABO), DCS, G-1 Plans and Resources Directorate, and DCS, G-8 Program Analysis and Evaluation (PA&E).
- f. Designate, in accordance with CCDR requirements, deployment criteria, levels of authorized fill, and the minimum acceptable fill for all deploying units.
- g. Establish and serve as the senior military officer for mobilization reviews and chair AMWG, Army Joint mobilization group (AJMG), mobilization council of colonels (MCOC), and general officer steering committee (GOSC) to review mobilization requirements, provide direction for mobilization operations, improve Army mobilization processes, and facilitate other Service mobilization efforts.
 - h. Schedule mobilization action officer meetings.
- (1) Mobilization action officer meetings will be scheduled as directed to address mobilization, demobilization, or other issues approved by the DCS, G-33 (DAMO-OD). This forum is to discuss, evaluate, and recommend courses of action on the issues.
- (2) The Mobilization Division Chief (DAMO-ODM) will coordinate and chair the meetings for representatives from HQDA, ACOMs, ASCCs, DRUs, and the ARNG.
 - i. Identify problems and provide recommended courses of action through the Army Mobility Review (AMR).
- (1) An AMR COC will be scheduled as directed to address Army mobilization and demobilization related issues, as well as other issues approved by the DCS, G-33. The AMR will identify problems and provide recommended courses of action to the GOMR. The Deputy DCS, G-33 or his designated representative will chair the AMR.
- (2) The AMR consists of colonel-level, or civilian equivalent, representatives from HQDA, ACOMs, ASCCs, DRUs, USAR, and the ARNG.
 - j. Schedule and chair the GOMRs.
- (1) The GOMR is a GOSC for the resolution of mobilization, deployment, redeployment, demobilization, and reconstitution issues, as well as for other mobilization-related issues approved by the DCS, G-3/5/7. Issues normally reviewed by the AMR may originate as the result of peacetime activities, exercises, contingencies, or crises and may be identified by Department of Defense (DOD), JS, HQDA, ACOMs, ASCCs, or DRUs.
- (2) The DCS, G-3/5/7 or the Assistant DCS, G-3/5/7 chairs the GOMR. The GOMR is scheduled at the direction of the DCS, G-3/5/7. The DCS, G-33 serves as host. The GOMR consists of general officer representatives, or civilian equivalent, from HQDA and its agencies, ACOMs, ASCCs, DRUs, Office of the Chief, Army Reserve, and the ARNG.
 - k. Ensure RC units and individuals, under prescribed mobilization authority, are notified in accordance with the law.
 - l. Coordinate content of the AMP with Army Staff, ACOMs, ASCCs, DRUs, and ARNG.
 - (1) Develop, publish, distribute, and update the AMP.
- (2) Task ACOMs, ASCCs, and DRUs to develop, publish, distribute, and update respective volumes of the AMP defined in paragraph 3–2.
 - (3) Ensure AMS guidance and procedures comply with law, DOD and JS guidance, and GOMR recommendations.
- (4) Ensure AMS provides the framework for mobilization and contingency operations planning and execution, uses current capabilities (operations without mobilization), and expands capabilities through the various levels of mobilization and during reconstitution of forces.
- (5) Ensure AMP supports Joint military capabilities and operations planning under the Joint Strategic Capabilities Plan (JSCP) and Joint Operations Planning and Execution System (JOPES).

2-6. DCS, G-4

The DCS, G-4 will-

- a. Assist the DCS, G-3/5/7 to develop functional area specifics required to mobilize Army forces.
- b. Disseminate guidance on logistical matters relevant to mobilization and demobilization.

c. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.

2-7. DCS, G-8

The DCS, G-8 will-

- a. Assist the DCS, G-3/5/7 to develop functional area specifics required to mobilize Army forces.
- b. Program mobilization resource requirements with the ASA (FM&C), ABO, and DCS, G-1 Plans and Resources Directorate.
 - c. Disseminate guidance on budget programming matters relevant to mobilization and demobilization.
- d. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.

2-8. Chief, U.S. Army Reserve

The Chief, USAR will-

- a. Assist the DCS, G-3/5/7 to develop functional area specifics required to mobilize Army forces.
- b. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - c. Coordinate with the U.S. Army Reserve Command (USARC) as appropriate.

2-9. The Surgeon General (TSG)

The Commander, U.S. Army Medical Command (MEDCOM), on behalf of TSG, will—

- a. Serve as the supporting command for medical services for mobilization support requirements.
- b. Coordinate medical support for mobilization requirements at Mobilization Force Generation Installations (MFGIs) in coordination with FORSCOM, U.S. Army Installation Management Command (IMCOM), U.S. Army Pacific (USARPAC), and U.S. Army Europe (USAREUR).
- c. Establish and manage medical support contracts to acquire staff augmentation support services that exceed organic capabilities.
- d. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - e. Develop and update the appropriate AMP.

2-10. The Assistant Chief of Staff for Installation Management

The Commander, Installation Management Command (IMCOM), on behalf of the ACSIM, will-

- a. Serve as the supported command for RC continental United States (CONUS) support base mobilization and demobilization, as well as act as the supporting command for all other mobilization requirements.
- b. Coordinate mobilization capacity requirements, infrastructure, and tenant support at MFGIs, as well as establish and manage the support base services contract as the primary means to provide IMCOM-managed installations the flexibility to acquire staff augmentation support services for non-governmental in nature (non-GIN) tasks that exceed organic capabilities.
- c. Annually review installation mobilization tables of distribution and allowances and assist garrisons with updates and/or changes.
- d. Provide the U.S. Army Mission and Installation Contracting Command (MICC) the contracting requirements for unit mobilization and demobilization for non-GIN requirements that exceed organic installation capabilities in coordination with U.S. Army Materiel Command (AMC).
- e. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - f. Develop and update the appropriate AMP.

2-11. Commanding General, U.S. Army Forces Command

The CG, FORSCOM will-

- a. Act as HQDA's responsible agent and/or supported command within CONUS, minus special operations forces (SOF), for unit mobilization, deployment, redeployment, demobilization, and reconstitution planning and execution, within the policy and guidance established by HQDA.
- b. Act as HQDA's responsible agent and/or supported command for the continental United States Replacement Center operations. Establish procedures to support the deployment and redeployment of non-unit related personnel in support of contingency operations or directed missions.
 - c. Coordinate with DCS, G-3/5/7 to schedule and execute mobilization requirements for other Services at MFGIs.
- d. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.

e. Develop, publish, distribute, and update the appropriate AMP. The purpose standardizes CONUS-wide policies and procedures for mobilizing and demobilizing RC forces.

2-12. Commanding General, U.S. Army Training and Doctrine Command

The CG, TRADOC will-

- a. Act as the HQDA responsible agent for development of the Mobilization Army Program for Individual Training (MOB ARPRINT), based on projection of institutional mobilization training requirements provided by DCS, G-1. Assist MEDCOM and U.S. Army Special Operations Command (USASOC) in the MOB ARPRINT development process.
- b. Plan for and, as DCS, G-1 directs, expand the training base to provide trained manpower to support contingency operations.
- c. Coordinate processing, skill assessment, and pre-deployment refresher and/or certification training of mobilized Individual Ready Reserve (IRR) personnel.
 - d. Coordinate with FORSCOM to ensure TRADOC-specific mobilization and demobilization requirements are met.
- e. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - f. Develop and update the appropriate AMP.

2-13. Commanding General, U.S. Army Material Command

The CG, AMC will-

- a. Designate a HQDA responsible agent for logistics support for unit mobilization, demobilization, and equipment reset planning and execution in coordination with DCS, G-4, and FORSCOM.
 - b. Conduct deliberate planning for initial stand-up and surge operations at MFGIs.
 - c. Provide logistics support for unit mobilization, demobilization, and equipment reset planning and execution.
- d. Ensure each MICC located at MFGIs support contracting requirements for non-GIN mobilization and demobilization requirements that exceed organic installation capabilities in coordination with IMCOM.
- e. Incorporate appropriate Army contractor personnel accompanying the force planning data and submit the appropriate force flow planning documentation as required to the ASCC and/or CCDR.
- f. Establish policy and procedures and support the deployment and redeployment of Logistics Civil Augmentation Program (LOGCAP) and non-LOGCAP contractor personnel.
- g. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - h. Develop and update the appropriate AMP.

2-14. Commander, U.S. Army Special Operations Command

The Commander, USASOC will—

- a. Designate a HQDA responsible agent within CONUS for SOF unit mobilization, deployment, redeployment, demobilization, and reconstitution planning and execution, within the policy and guidance established by HQDA.
- b. Provide and prepare SOF units in CONUS for mobilization, deployment, redeployment, demobilization, and for accomplishment of wartime and other assigned missions.
- c. Coordinate with ACOMs, ASCCs, and DRUs during the mobilization process for sustainment, training, equipping, and deployment of CONUS-based RC SOF.
- d. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - e. Develop, publish, distribute, and update the appropriate AMP.

2-15. Commanding General, U.S. Army Pacific Command

The CG, USARPAC will-

- a. Act as the supported command for mobilization, deployment, redeployment, demobilization, and reconstitution planning and execution of RC conventional units and individuals that require Commanding General (CG), USARPAC to validate the unit or individual for deployment and redeployment.
- b. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - c. Develop and update the appropriate AMP.
 - d. USARPAC is not responsible for the requirements in paragraph 2-16.

2-16. Commanders of Army service component commands

Commanders, ASCCs, less USARPAC, will-

a. Assist the DCS, G-3/5/7 to develop and improve appropriate AMS functional areas.

- b. As required, participate in policy and regulatory development, process assessments, and support other initiatives that institutionalize best practices.
 - c. Assume mission command for assigned or attached mobilized RC units.
- d. For approved operational and contingency plans, use policy and procedures as specified by FORSCOM when developing supporting plans to mobilize and demobilize assigned or attached Army forces.
- e. Coordinate training and exercise participation that involves RC units or individuals with ARNG, USARC, FORSCOM, and appropriate ACOMs and DRUs.
- f. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - g. Develop and update their respective appropriate AMPs.

2-17. Commanders of direct reporting units

Commanders, DRUs will-

- a. Assist the DCS, G-3/5/7 to develop and improve appropriate AMS functional areas.
- b. As required, participate in policy and regulatory development, process assessments, and support other initiatives that institutionalize best practices.
 - c. As appropriate, provide mission command of assigned or attached RC units when activated.
- d. For approved operational and contingency plans, use policy and procedures as specified by FORSCOM when developing supporting plans to mobilize and demobilize assigned or attached Army forces. Supporting plans will include consideration of each level of mobilization.
- e. Conduct mobilization training, exercise planning, and programming activities within respective mission areas and areas of responsibility, as well as approve mobilization plans of subordinate units and Mobilization Force Generation Installations.
- f. Coordinate training and exercise participation that involves RC units or individuals with ARNG, USARC, FORSCOM, and appropriate ACOMs and ASCCs.
- g. Provide additional training-, exercise-, mobilization-, deployment-, redeployment-, demobilization- and reconstitution-related guidance and instructions, as required, to subordinate elements.
- h. Provide GO or SES representation at periodic GOMRs, colonel representation at COC AMWG, and AO representation at AO mobilization working groups.
 - i. Develop and update their respective and appropriate AMPs.

Chapter 3 Required Mobilization Plans

3-1. Required mobilization plans

The following commands and/or organizations will prepare mobilization and demobilization plans in accordance with guidance contained in the AMS:

- a. ACOMs (FORSCOM, TRADOC, and AMC).
- b. ASCCs (U.S. Army Central (ARCENT), U.S. Army North (ARNORTH), U.S. Army South (USARSO), USAREUR, USARPAC, U.S. Army Africa/Southern European Task Force (USARAF/SETAF), USASOC, Military Surface Deployment and Distribution Command (SDDC), and U.S. Army Space and Missile Defense Command/Army Forces Strategic Command (SMDC/ARSTRAT).
- c. Certain DRUs (U.S. Army Test and Evaluation Command (ATEC), Military District of Washington (MDW), U.S. Army Corps of Engineers (USACE), U.S. Army Acquisition Support Center (USAASC), U.S. Army Intelligence and Security Command (INSCOM), MEDCOM, U.S. Army Cyber Command and Second Army, IMCOM, U.S. Army Criminal Investigation Command (USACIDC)), and U.S. Army Network Enterprise Technology Command (NETCOM).
 - d. Chief, National Guard Bureau.
- e. Additional mobilization plans may be developed to meet unique requirements or as desired by HQDA, FORSCOM, USARPAC, or USASOC.

3-2. The Army Mobilization Plan

The AMP is a collection of mobilization plans from ACOMs, ASCCs, DRUs, and other designated Army elements to include—

- a. Volume I (AMS). Proponent: DAMO-ODM.
- b. Volume II (FORSCOM Mobilization Plan). Proponent: FORSCOM.
- c. Volume III (TRADOC Mobilization Plan). Proponent: TRADOC.

- d. Volume IV (AMC Mobilization Plan). Proponent: AMC.
- e. Volume V (USARAF/SETAF Mobilization Plan). Proponent: USARAF/SETAF.
- f. Volume VI (USAREUR Mobilization Plan). Proponent: USAREUR.
- g. Volume VII (ARCENT Mobilization Plan). Proponent: ARCENT.
- h. Volume VIII (AMC Mobilization Plan). Proponent: AMC.
- i. Volume IX (ARNORTH Mobilization Plan). Proponent: ARNORTH.
- j. Volume X (USARSO Mobilization Plan). Proponent: USARSO.
- k. Volume XI (USARPAC Mobilization Plan). Proponent: USARPAC.
- l. Volume XII (USASOC Mobilization Plan). Proponent: USASOC.
- m. Volume XIII (SDDC Mobilization Plan). Proponent: SDDC.
- n. Volume XIV (SMDC/ARSTRAT Mobilization Plan). Proponent: SMDC/ARSTRAT.
- o. Volume XV (EUSA Mobilization Plan). Proponent: EUSA.
- p. Volume XVI (NETCOM Mobilization Plan). Proponent: NETCOM.
- q. Volume XVII (MEDCOM Mobilization Plan). Proponent: MEDCOM.
- r. Volume XVIII (INSCOM Mobilization Plan). Proponent: INSCOM.
- s. Volume XIX (USACIDC Mobilization Plan). Proponent: USACIDC.
- t. Volume XX (USACE Mobilization Plan). Proponent: USACE.
- u. Volume XXI (MDW Mobilization Plan). Proponent: MDW.
- v. Volume XXII (ATEC Mobilization Plan). Proponent: ATEC.
- w. Volume XXIII (USAASC Mobilization Plan). Proponent: USAASC.
- x. Volume XXIV (IMCOM Mobilization Plan). Proponent: IMCOM.
- y. Volume XXV (ARNG Mobilization Plan). Proponent: ARNG.
- z. Volume XXVI (HRC Mobilization Plan). Proponent: HRC.

Appendix A References

Section I

Required Publications

This section contains no entries.

Section II

Related Publications

AR 11-2

Managers' Internal Control Program

AR 25-30

The Army Publishing Program

AR 500-3

U.S. Army Continuity of Operations Program Policy and Planning

AR 500-10

Nonindustrial Facilities for Mobilization

CJCSI 3110.01H

2010 Joint Strategic Capabilities Plan (JSCP) (Available at http://www.dtic.mil.)

CJCSM 3122.01A

Joint Operation Planning and Execution System (JOPES) Volume I (Planning Policies and Procedures) (Available at http://www.dtic.mil.)

CJCSM 3122.02D

Joint Operation Planning and Execution System (JOPES) Volume III (Time-Phased Force and Deployment Data Development and Deployment Execution) Accessing the Reserve Components (RC) (Available at http://www.dtic.mil.)

CJCSM 3130.03

Adaptive Planning and Execution (APEX) Planning Formats and Guidance (Available at http://www.dtic.mil.)

DODD 1235.10

Activation, Mobilization, and Demobilization of the Ready Reserve

DODD 3025.18

Defense Support of Civil Authorities (DSCA)

DODI 1215.06

Uniform Reserve, Training and Retirement Categories for the Reserve Components

DODI 1215.07

Service Credit for Non-Regular Retirement

DODI 1215.13

Reserve Component (RC) Member Participation Policy

DODI 1235.11

Management of Individual Mobilization Augmentees (IMAs)

DODI 1235.12

Accessing the Reserve Components (RC)

DODI 1340.09

Hostile Fire Pay and Imminent Danger Pay

DODI 1340.25

Combat Zone Tax Exclusion (CZTE)

Section III

Prescribed Forms

This section contains no entries.

Section IV

Referenced Forms

Unless otherwise indicated, DA forms are available on the APD Web site (www.apd.army.mil).

DA Form 11-2

Internal Control Evaluation Certification

DA Form 2028

Recommended Changes to Publications and Blank Forms

Appendix B Internal Control Evaluation

B-1. Function

This checklist covers the management of Army mobilization.

B-2. Purpose

The purpose of this checklist is to assist the senior Army official responsible for evaluating the organization key internal controls outlined below. It is not intended to cover all controls. Questions raised in this appendix are for checklist purposes only and should not be construed as an independent basis for authority to act in response to any particular question. Any such response must conform and comply with applicable statute and regulation.

B-3. Instructions

Answers must be based on the actual testing of key internal controls. Answers indicating deficiencies must be explained and corrective action indicated in supporting documentation. These key internal controls must be formally evaluated at least once every two years. Certification that this evaluation has been conducted must be accomplished on DA Form 11–2 (Internal Control Evaluation Certification).

B-4. Test questions

- a. Have effective internal controls been established for Army mobilization?
- b. Is there reasonable assurance that obligations and costs associated with Army mobilization are in compliance with applicable laws?
- c. Is there reasonable assurance that the Army mobilization and its associated funding are safeguarded against waste, loss, unauthorized use, or misappropriation?
- d. Is there reasonable assurance that the appropriate funding sources are utilized for and targeted against specific efforts associated with Army mobilization?
- e. Is there reasonable assurance that the Army infrastructure, both physical and cyber as identified in Army mobilization, is available and functional under all hazardous or potentially hazardous conditions both natural and mancaused?

B-5. Comments

Help make this a better tool for evaluating internal controls. Submit comments to DCS, G-3/5/7 (DAMO-ODM), 400 Army Pentagon, Washington, DC 20310-3200.

Glossary

Section I

Abbreviations

ABO

Army Budget Office

ACOM

Army command

ACSIM

Assistant Chief of Staff for Installation Management

AM(

U.S. Army Materiel Command

AMP

Army Mobilization Plan

AO

action officer

AR

Army Regulation

ARCENT

U.S. Army Central

ARNG

Army National Guard

ARNORTH

U.S. Army North

ASA (FM&C)

Assistant Secretary of the Army (Financial Management and Comptroller)

ASCC

Army service component command

ATEC

U.S. Army Test and Evaluation Command

CCDR

combatant commander

$\mathbf{C}\mathbf{G}$

Commanding general

CIO/G-6

Chief Information Officer/G-6

CNGB

Chief, National Guard Bureau

COC

council of colonels

CONUS

continental United States

DA

Department of the Army

DARNG

Director, Army National Guard

DCS

Deputy Chief of Staff

DOD

Department of Defense

DRI

direct reporting unit

FORSCOM

U.S. Army Forces Command

GO

general officer

GOMR

general officer mobilization review

GOSC

general officer steering committee

HODA

Headquarters, Department of the Army

HRC

U.S. Army Human Resources Command

IMCOM

U.S. Army Installation Management Command

INSCOM

U.S. Army Intelligence and Security Command

IRR

Individual Ready Reserve

JOPES

Joint Operations Planning and Execution System

JS

Joint Staff

JSCP

Joint Strategic Capabilities Plan

LOGCAP

Logistics Civil Augmentation Program

MDW

Military District of Washington

MEDCOM

U.S. Army Medical Command

NETCOM

U.S. Army Network Enterprise Technology Command

NGB

National Guard Bureau

PA&E

Program analysis and evaluation

RC

Reserve Component

SDDC

Military Surface Deployment and Distribution Command

SES

senior executive service

SMDC/ARSTRAT

U.S. Army Space and Missile Defense Command/Army Forces Strategic Command

SOF

special operations forces

TSG

The Surgeon General

TRADOC

U.S. Army Training and Doctrine Command

USAASC

U.S. Army Acquisition Support Center

USACE

U.S. Army Corps of Engineers

USACIDC

U.S. Army Criminal Investigation Command

USAR

U.S. Army Reserve

USARAF/SETAF

U.S. Army Africa/Southern European Task Force

USARC

U.S. Army Reserve Command

USAREUR

U.S. Army Europe

USARPAC

U.S. Army Pacific

USARSO

U.S. Army South

USASOC

U.S. Army Special Operations Command

Section II

Terms

This section contains no entries.

Section III

Special Abbreviations and Terms

AJMG

Army Joint Mobilization Group

AMR

Army Mobility Review

AMS

Army Mobilization System

AMWG

Army mobilization working groups

MCOC

mobilization council of colonels

MFGI

Mobilization Force Generation Installation

MICC

U.S. Army Mission and Installation Contracting Command

MOB ARPRINT

Mobilization Army Program for Individual Training

non-GIN

non-governmental in nature