U.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210

### FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved Office of Management and Budget No. 1245-0003 Expires 08-31-2016

For Official Use Only E

This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT. 1. File Number: C- 65802 Person Filing 3. Any other address where records necessary to verify this report are kept: 2. Name and mailing address (include ZIP Code): Name Name Title Title Organization Organization International Labor Relations P.O. Box, Bidg., Room No., if any P.O. Box, Bldg., Room No., if any Street Street 8086 South Yale Ave suite 225 City City Tulsa State Oklahoma ZIP Code + 4 74136 State ZIP Code + 4 5. Type of person: 4. Date fiscal year ends c. Corporation d. Other (Specify): 31 Partnership Dec Individual b. Nature of Agreement or Arrangement 7. Date entered into: 6. Full name and address of employer with whom made (include ZIP Code): / 27 / 2014 11 8. Name of person(s) through whom made: Organization Sysco- Dallas Name Terry Ruiz Trade Name, if any Name P.O. Box, Bldg., Room No., if any Name Street 800 Trinity Dr. The Colony Name State Texas ZIP Code + 4 75056 Name **Signatures** Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the information contained in any accompanying documents) has been examined by the signatory and is, to the best of the undersigned's knowledge and belief, true, correct, and complete. (See Section VIII on penalties in the instructions.) 14. Signed 13. Sign 6d President Treasurer (If other title, see (If other title, see instructions) instructions) President Treasurer Title

12/27/2014

Date

800-555-7509

Telephone Number

On

12/27/2014

Date

800-555-7509

Telephone Number

9. Check the appropriate box to indicate whether an object of the activities undertaken, is directly or indirectly:		
a. To persuade employees to exercise or not to exercise, or persuade employees as to the manner of exercising, the right to organize and bargain collectively through representatives of their own choosing.		
b. To supply an employer with information concerning the activities of employees or a labor organization in connection with a labor dispute involving such employer, except information for use solely in conjunction with an administrative or arbitral proceeding or a criminal or civil judicial proceeding.		
10. Terms and conditions (Explain in detail; see instructions. Written agreements must be attached.):  see attached agreement		
see attached agreement		
Specific Activities to be Performed		
11. For each activity, separately list in detail the information required (See instructions):		
a. Nature of activity:		
Engaged to communicate with employees so they can make an informed decision reguarding exercising their rights to organize and bargin collectively.		
11.b. Period during which performed:	11.c. Extent performed:	
Beginning on or about 11/28/2014	Ongoing	
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:	
Name Simon Jara	Name	
Organization	Organization	
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any	
Street 10380 Rochelle Ave	Street	
City Santee	City	
State California ZIP Code + 4 92071	State ZIP Code + 4	
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:	
All employees eligible to vote in the bargaining unit	The International Brotherhood of Teamsters	
	<u> </u>	

File Number C- 65802

Filer:

International Labor Relations

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Date: November 26, 2014

Via Email: ruiz.terry@ntx.sysco.com

Name: Terry Ruiz

Title: VP Human Relations Company: Sysco- Dallas

Address: 800 Trinity Dr. - The Colony, Tx 75056

Phone: (469) 384-6050

RE: Sysco- Dallas ~ Campaign Consulting

## SITUATION ASSESSMENT:

This Engagement Letter outlines the terms of complete and comprehensive Consulting services to combat the organizing drive launched against the Company, "Union" has presumably more than 50% of the unit who have signed Authorization Cards purporting to authorize the Union to act as their exclusive representative for collective bargaining wages, hours and working conditions.

A petition has been filed with the NLRB Regional Director requesting that a vote be scheduled on the merits of the petition and an election is forthcoming.

A systematic, organized counter-campaign will be implemented to secure an election win. All executives, managers and supervisors must be thoroughly trained in what can be said and not said during a campaign to avoid unfair labor practice charges that could void or reverse a positive election outcome.

Time is of the essence in commencing work on behalf of the Company. Any delay is injurious to the Company's chances of successfully winning the election.

#### **OBJECTIVES:**

- Our objectives include conducting a thorough assessment as to the local management and conditions that led to the organizing effort.
- Training local management in the operation of the National Labor Relations Act including formation of the Company's Union-free philosophy statement, the enforcement of no-solicitation, no-distribution policies, a full understanding of the actual Union Organizing Plan, and an understanding of the use and misuse of Union Authorization Cards.
- Management's knowledge of what they can say during the Union campaign including disadvantages of Union representation from the viewpoint of the Company Services and the Company employees. A thorough understanding of the facts involving collective bargaining, strikes, Union fines against members, and obligations owed by employees to the Union.
- An understanding of what the supervisor can do prior to and during an organizing campaign. A thorough understanding of the TIPS rules including common questions that employees ask supervisors during pre-petition activity and desired responses.
- Supervisor/employee role-playing scenarios involving common situations that occur during Union organizing pre-petition activity.
- Systematic captive audience meetings with all supervisors and voting employees on a weekly basis, with distribution of appropriate handouts in English or any other applicable language.

# VALUE TO THE ORGANIZATION:

- The value to the organization will include permitting the Company to continue to operate while systematically addressing campaign activity.
- Proactively identifying those factors and conditions by department that contribute to low employee morale and disaffection.
- One-on-one discussions with each manager and supervisor to localize issues that demand attention and possible correction. Reporting to senior management about the strengths and weaknesses in the organization that require immediate intervention and corrective action to minimize the likelihood of future Union encroachment.

### TERMS AND CONDITIONS:

Fees: The fee for a day rate per Consultant is \$3000.00 per calendar day worked by each consultant including travel days.

This agreement includes one (1) Consultant for up to 5 days of Campaign Consulting including travel days. Should additional days of Management Consulting be requested by the Company, it is understood those additional calendar days plus travel days will be billed at \$3,000.00 per day per Consultant and are not subject to the partial guarantee. For purposes of this proposal/letter of engagement a consulting day means each calendar day worked and travel days by each additional individual Consultant.

In the event NLRB Representation is required and assigned to an International Labor Relations Consultant, NLRB Representation shall be billed at \$375 per hour off site or \$3000.00 per day plus travel days for on site NLRB Representation.

In the event that Public Relations and Media Management is required and assigned to an International Labor Relations Consultant, Public Relations and Media Management Consulting will be billed at \$375 per hour off site or \$3000.00 per calendar day plus travel days for on site Public Relations and Media Management Representation.

Company shall provide air travel, rental car, hotel accommodations, meals, and reasonable business expenses as set forth below to consultants through weekly billing to Company.

**Initial Retainer:** The initial retainer for Campaign Consulting is \$15,000.00 to be wired to International Labor Relation upon commencement of services.

**Payment Terms:** Payment of Statement of Services Rendered, to be delivered in an electronic format, is expected within 7 days upon delivery throughout the mutually agreed upon duration for Management Consulting.

**Expenses**: All airfare, hotel, and rental car expenses will be billed as incurred and are due upon presentation of ongoing Expense Reports and direct billed by the Consultant. All expenses not direct billed by the Consultant will be billed on behalf of the Consultant through International Labor Relations and are due upon receipt. Expenses may include unpaid transportation (air, rental car, taxi, parking, etc.), lodging expenses, food, and other reasonable business expenses.

#### **AGREEMENT TERMS:**

**Copyright:** It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

**U.S. Department of Labor Reporting Requirements:** You further acknowledge that no representation by Pinnacle Labor Relations or its representatives were relied on by you or any member of your Company in entering this agreement, and that this document represents the full understanding of the parties. You acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company criminal penalties.

**Arbitration:** Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The parties agree that California law governs any dispute between them and to resolve any disputes by arbitration in California under the American Arbitration Association rules.

**ACCEPTANCE:** Your signature below indicates acceptance of the terms and this proposal. In the event this Agreement is unsigned by Company, work commenced by Consultant on behalf of Company shall constitute acceptance by Company of all terms and conditions stated herein.

FOR INTERNATIONAL LABOR RELATIONS:	FOR COMPANY:
	Signature:
and sure	On this day of:
	Name:
On this day of:	Title:
James Teague	Company:
CEO International Labor Relations	



# **International Labor Relations**

Hawaii → Los Angeles → San Francisco → San Diego → Tulsa → Chicago → New York → Guam

Date: December 1, 2014 - Revise

Via Email: ruiz.terry@ntx.sysco.com

National Labor Relations Board Company Representation

Terry Ruiz
VP Human Relations
Sysco-Dallas
800 Trinity Dr., The Colony, Tx 75056

#### International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

> Toll Free: (800) 555-7509 Direct: (918) 633-6640

RE: NLRB Consulting

#### SITUATION ASSESSMENT:

This Engagement Letter outlines the terms of complete and comprehensive Consulting services to represent the Company in all matters concerning the National Labor Relations Act (NLRA) before the National Labor Relations Board (NLRB).

Time is of the essence in commencing work on behalf of the Company. Any delay may be injurious to the Company, as it is imperative to meet NLRB deadlines and requirements.

#### **OBJECTIVES:**

Represent the Company in all matters concerning the National Labor Relations Act (NLRA) before the National Labor Relations Board (NLRB).

#### **DUTIES MAY INCLUDE ONE OR ALL OF THE FOLLOWING:**

Reaching a Stipulated Election Agreement
Representing Company in a Representation Hearing
Defending the Company in an Unfair Labor Practice (ULP) Hearing
Corresponding with the National Labor Relations Board on daily
matters that have to do with elections and/or unfair labor practice
charges until resolved.

#### **TERMS AND CONDITIONS:**

Initial\_\_\_\_\_\_

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# International Labor Relations

Hawaii → Los Angeles → San Francisco → San Diego → Tulsa → Chicago → New York → Guam

National Labor Relations Board Company Representation **Fees:** In the event NLRB Representation is required and assigned to International Labor Relations Consultant, NLRB Representation shall be billed at \$375 per hour off site or \$3000.00 per day per consultant plus travel days for on site NLRB Representation.

Company shall provide air travel, rental car, hotel accommodations, meals, and reasonable business expenses as set forth below to Consultant(s) through direct billing to Company if travel to the Company or to represent the Company in person before the National Labor Relations Board is required. Business expenses that are not direct billed to Company by Consultant will be billed by International Labor Relations and are due upon receipt.

#### International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

> Toll Free: (800) 555-7509 Direct: (918) 633-6640

#### **PAYMENT TERMS:**

**Initial Retainer:** The initial retainer for Campaign Consulting is \$15,000.00 to be wired to International Labor Relations upon commencement of service

**Fees:** All fees are due upon receipt, within 7 calendar days, of electronic submission of statement(s) for services rendered.

**Expenses**: Payment of Consultant advanced expenses to be delivered in an electronic format is expected upon delivery, within 7 calendar days, of electronic submission of statement(s) for services rendered.

Expenses may include all transportation (air, rental car, taxi, parking, etc.), lodging, food, and other reasonable business expenses related to Company and/or travel to appear before the National Labor Relations Board.

**ACCEPTANCE:** Your signature below indicates acceptance of the terms and this proposal. In the event this Agreement is unsigned by Company,

work commenced by Consultant on

Jim Teague, President & CEO

Note: Note: a super particular destillance and a second se

International Labor Relations

Printed Name: ...
Terry Ruiz

Signature:

**VP Human Relations** 

Sysco- Dallas

Initial\_\_\_\_\_\_\_



National Labor Relations Board Company Representation behalf of Company shall constitute acceptance by Company of all terms and conditions stated herein.

Initial\_\_\_\_\_