U.S. Department of Labor.
Office of Labor-Management
Standards
Washington, DC 20210

# FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved
Office of Management
and Budget
No. 1245-0003
Expires 10-31-2013



This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT.

1. File Number   C   00525	VO 11Nes		
2. Name and mailing address (include ZIP Code): Name Phillip B wilson Title Title Organization LRI Consulting Services, Tinc. P.O. Box, Bidg., Room No., if any Street Title Organization LRI Consulting Services, Tinc. P.O. Box, Bidg., Room No., if any Street Title Organization LRI Consulting Services, Tinc. P.O. Box, Bidg., Room No., if any Street Title Organization Street City State Otly State  LRI Consulting Services, Tinc. City State Otly State  LRI Consulting Services, Tinc. City State Otly State  LRI Consulting Services, Tinc. City State  LRI Consulting Services, Tinc. City State  LRI Consulting Services, Tinc. City State City State  LRI Consulting Services, Tinc. City State  Rural Ring	1. File Number: C- 00525		
2. Name and mailing address (include ZIP Code): Name Phillip B wilson Title Title Organization LRI Consulting Services, Tinc. P.O. Box, Bidg., Room No., if any Street Title Organization LRI Consulting Services, Tinc. P.O. Box, Bidg., Room No., if any Street Title Organization LRI Consulting Services, Tinc. P.O. Box, Bidg., Room No., if any Street Title Organization Street City State Otly State  LRI Consulting Services, Tinc. City State Otly State  LRI Consulting Services, Tinc. City State Otly State  LRI Consulting Services, Tinc. City State  LRI Consulting Services, Tinc. City State  LRI Consulting Services, Tinc. City State City State  LRI Consulting Services, Tinc. City State  Rural Ring			
Name Phillip B wilson Title  Organization LRI Consulting Services, Inc.  P.O. Box, Bidg., Room No., if any  Street 7850 South Elm Place, Suite E  City  Street 7850 South Elm Place, Suite E  City  State Oklahoma ZIP Code + 4 74011 State ZIP Code + 4  4. Date fiscal year ends:  Dec	The second secon		
Title Organization LRI Consulting Services, Inc. Organization P.O. Box, Bidg., Room No., if any Street 7850 South Elm Place, Suite E City Broken Arrow City State Oklahoma ZIP Code + 4 74011 State ZIP Code + 4  4. Date fiscal year ends: Dec 31 a Individual b Partnership c Corporation d Other (Specify):    Nature of Agreement or Arrangement		Any other address where records necessary to verify this report are kept:	
Organization LRI Consulting Services, Inc.  P.O. Box, Bidg., Room No., if any  Street 7850 South Elin Place, Suite E  City Broken Arrow  Slate Okiahoma  ZIP Code + 4 74011  State  State  ZIP Code + 4 74011  State  ZIP Code + 4 74011  Nature of Agreement or Arrangement  6. Full name and address of employer with whom made (include ZIP Code):  Name  Organization  Rural King  Trade Name, if any  P.O. Box, Bidg., Room No., if any  State  Trade Name, if any  Name  State II.  ZIP Code + 4 61938  Name  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informative, corrections) has been examined by the signatory and is, to the best of the undersigned's knowledge and belief, for instructions)  Title  CEO  On 3/30/2018  918-455-9995	Name Phillip B Wilson	Name	
P.O. Box, Bldg., Room No., if any  Street 7850 South Elm Place, Suite E  City Broken Arrow  City Broken Arrow  State Oklahoma  ZIP Code + 4 74011  State  ZIP Code + 4  4. Date fiscal year ends: Dec	Title	Title	
Street 7850 South Elm Place, Suite E  City State Oklahoma  ZIP Code + 4 74011 State ZIP Code + 4  4. Date fiscal year ends: Dec	Organization LRI Consulting Services, Inc.	Organization	
City State Oklahoma  ZIP Code + 4 74011 State  A. Date fiscal year ends: Dec	P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any	
A. Date fiscal year ends: Dec	Street 7850 South Elm Place, Suite E	Street	
4. Date fiscal year ends: Dec	City Broken Arrow	City	
Nature of Agreement or Arrangement  6. Full name and address of employer with whom made (include ZIP Code):  Name Organization Rural King Trade Name, if any P.O. Box, Bidg., Room No., if any Street 4216 Dewitt Avenue City Mattoon Slate IL ZIP Code + 4 61938  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informature, correct instructions.)  Title  CEO Title CEO Title On 3/30/2018  918-455-9995  On 3/30/2018  918-455-9995  On 3/30/2018  918-455-9995	State Oklahoma ZIP Code + 4 74011	State ZIP Code + 4	
Nature of Agreement or Arrangement 6. Full name and address of employer with whom made (include ZIP Code):  Name  Organization Rural King  Trade Name, if any  P.O. Box, Bldg., Room No., if any  Street 4216 Dewitt Avenue  City Mattoon  State IL ZIP Code + 4 61938  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informature, correct instructions.)  Title CEO  On 3/30/2018 918-455-9995  On 3/30/2018 918-455-9995  To Date entered into:  2 / 7 / 2018  8. Name of person(s) through whom made:  Name  Lambert  Name  Name  Name  Name  Name  Treasurer (If other title, see instructions)  Name  Name  14. Signed  Treasurer (If other title, see instructions)	4. Date fiscal year ends: 5. Type of person:		
Signature   CED   CED   CED   CED   Ced   Circle   Circ	Dec / 31 a. Individual b. Partnership	c: Corporation d. Other (Specify):	
Signature   CED   CED   CED   CED   Ced   Circle   Circ			
Name Organization Rural King Trade Name, if any P.O. Box, Bldg., Room No., if any Street 4216 Dewitt Avenue City Mattoon State IL ZIP Code + 4 61938  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informatrue, correct instructions.)  13. Signed Title  CEO  On 3/30/2018 918-455-9995  On 3/30/2018 918-455-9995	Nature of Agreement or Arrangement		
Organization Rural King  Trade Name, if any  P.O. Box, Bldg., Room No., if any  Street 4216 Dewitt Avenue  City Mattoon  State IL  ZIP Code + 4 61938  Name  Signatures  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the informature, correcting items in the instructions.)  13. Signed  Tittle  CEO  Tittle  President  (If other title, see instructions)  Title  President  Tittle  On 3/30/2018  918-455-9995  8. Name of person(s) through whom made:  Name  Ladena  Lambert  Name  Name  Name  Name  Treasurer  (If other title, see instructions)  Title  President  Title  President  Title  President  On 3/30/2018  918-455-9995	Full name and address of employer with whom made (include ZIP Code):		
Trade Name, if any P.O. Box, Bldg., Room No., if any  Street 4216 Dewitt Avenue City Mattoon State IL ZIP Code + 4 61938  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informative, correct in the instructions.)  13. Signed Title  CEO  Title  President  Title  President  Title  President  Title  President  Treasurer (If other title, see instructions)  Treasurer (If other title, see instructions)  Aname  Lambert  Trade (Including the information submitted in this report (including	Name		
P.O. Box, Bldg., Room No., if any  Street 4216 Dewitt Avenue  City Mattoon  State IL ZIP Code + 4 61938 Name  Signatures  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informature, correct ies in the instructions.)  13. Signed CEO  Title CEO  Title CEO  Name  Name	Organization Rural King	8. Name of person(s) through whom made:	
Street 4216 Dewitt Avenue  City Mattoon  State IL ZIP Code + 4 61938  Name  Signatures  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informative, correct ies in the instructions.)  13. Signed  Title  CEO  On 3/30/2018  918-455-9995  Name	Trade Name, if any	Name Ladena Lambert	
City Mattoon State IL ZIP Code + 4 61938 Name  Signatures  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informature, correct lents) has been examined by the signatory and is, to the best of the undersigned's knowledge and belief, ies in the instructions.)  13. Signed  Title  CEO  Title  On 3/30/2018 918-455-9995  On 3/30/2018 918-455-9995	P.O. Box, Bldg., Room No., if any	Name	
Signatures  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informatrue, correct ies in the instructions.)  13. Signed  Title  CEO  President  (If other title, see instructions)  Title  On 3/30/2018 918-455-9995  On 3/30/2018 918-455-9995	Street 4216 Dewitt Avenue	Name	
Signatures  Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the informatrue, correct ies in the instructions.)  13. Signed  Title  CEO  President (If other title, see instructions)  Title  On 3/30/2018 918-455-9995  On 3/30/2018 918-455-9995	City Mattoon	Name .	
Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the information submitted in the information submitted in this report (including the information submitted in the i	State         IL         ZIP Code + 4         61938	Name	
the informa true, correct	Signatures		
Title CEO instructions)  Title President  On 3/30/2018 918-455-9995  On 3/30/2018 918-455-9995	the informa true, correc ients) has been examined ies in the instructions.)  13. Signed President	by the signatory and is, to the best of the undersigned's knowledge and belief,  14. Signed  Treasurer	
	instructions)	Prosident instructions)	
	On 3/30/2018 918-455-9995	On 3/30/2018 010-455-0005	

·		
Filer: ERI Consulting Services, Inc.	File Number C- 00525	
Check the appropriate box to indicate whether an object of the activities under	taken, is directly or indirectly:	
a. To persuade employees to exercise or not to exercise, or persuade employees as to the manner of exercising, the right to organize and bargain collectively through representatives of their own choosing.		
b. To supply an employer with information concerning the activities of em such employer, except information for use solely in conjunction with an	ployees or a labor organization in connection with a labor dispute involving n administrative or arbitral proceeding or a criminal or civil judicial proceeding.	
10. Terms and conditions (Explain in detail; see instructions. Written agreements	must be attached.):	
See Attached	•	
Specific Activities to be Performed		
11. For each activity, separately list in detail the information required (See instruct a. Nature of activity:	ons):	
Engaged to communicate to employees regarding exercising	their rights to organize and bargain collectively.	
11.b. Period during which performed:	11.c. Extent performed:	
various days beginning 2/11/18	Fully Performed	
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:	
Name Joseph Brock	Name Benjamin Johnson	
Organization East Coast Labor Relations LLC	Organization Progressive Labor Solutions	
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any	
Street 515 S Gull Lake Drive	Street .55 Biggs Street	
City Richland	City Barre	
<b>State</b> MI <b>ZIP</b> Code + 4 49083	State VT	
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:	
various employees	pre-petition	



# LRI Consulting Services, Inc.

# **Proposal**

February 7, 2018

Ladena Lambert Vice President of Human Resources Rural King 4216 Dewitt Avenue Mattoon, IL 61938

217-235-7102 X243 llambert@ruralking.com

# **RE: Campaign Consulting**

#### Situation Assessment

You have requested a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you rather than the union. You want to make sure that your consulting is persuasive, does not interfere with employees' protected rights and provides the best opportunity to build trust with your employees.

# Proposed Intervention(s)

Campaign Consulting: For this option we will provide expert campaign consulting with an on-site facilitator to communicate your message directly to employees in employee meetings and one-on-one. Our consultant will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a pre-approved schedule of meetings.

#### **Objectives**

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges.
- Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment.
- Retain your direct-relationship with employees and preserve the operational flexibility needed to remain productive and profitable. The dead weight cost of unionization is estimated at 25% for most organizations.

#### Value to Organization

- You avoid a steep and slippery learning curve and are free to do the most important trust-building work.
- You can talk to employees without engaging in mudslinging. You are free to spend your time on a positive message about the company.
- Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectionable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

#### **Terms and Conditions**

The fee for consulting is \$3,000 per consultant per day (plus travel expenses). For purposes of this

Page 1 of 2 (Initial )

featured in

**FOX** S





Labor Relations Institute, Inc.

proposal a consulting day means each calendar day worked by each consultant. If more than one consultant is working on your case the parties understand and agree that multiple consulting days may be worked on each calendar day.

# **Payment Terms**

All fees are due upon the delivery of the consulting services and are nonrefundable. Consulting fees and expenses incurred by consultant will be billed to you and you agree to pay those invoices upon receipt and to settle those statements within 14 days. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company to criminal penalties. Further, you agree to make LRI aware of and share copies of any unfair labor practice charges and or objections and challenges to the conduct of an election alleging anything regarding speech or behavior, in any form, on the part of any LRI consultant.

Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The terms and conditions on this proposal are good for 90 days from the date on this proposal unless specified otherwise. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

# Acceptance

We accept the Proposal above and the interventio  Campaign Consulting	n selected:
For LRI Consulting Services, Inc.	For Rural King
Phillip B. Wilson, President/General Counsel Date: February 7, 2018	Ladena Lambert, Vice President of Human Resources
	Date:

Page 2 of 2 (Initial \_\_\_\_\_)



featured in







