

U.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210

FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved Office of Management and Budget No. 1215-0188 Expires 09-30-2011



This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT.

CLMS DR 479432	ZET BET ONE THE ANNO THIS NEI ONT.
1. File Number: C- 00525	
Person Filing	
2. Name and mailing address (include ZIP Code):	3. Any other address where records necessary to verify this report are kept:
Name	Name
Title	Title
Organization LRI Consulting Services, Inc.	Organization
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
Street 7850 South Elm Place, Suite E	Street
City Broken Arrow	City
State Oklahoma ZIP Code + 4 74011	State ZIP Code + 4
4. Date fiscal year ends: Dec / 31	c. Corporation d. Other (Specify):
Nature of Agreement or Arrangement	
6. Full name and address of employer with whom made (include ZIP Code):	7. Date entered into: 2 / 6 / 2012
Name Organization The Vintage Country Club	8. Name of person(s) through whom made:
Trade Name, if any	Name Robert Murphy
P.O. Box, Bldg., Room No., if any	Name
Street 17001 Vintage Drive West	Name ·
City Indian Wells	Name
State California ZIP Code + 4 92210	Name
	atures
Each of the undersigned declares, under penalty of perjury and other applicable the information contained in any accompanying documents) has been examine true, correct, and complete. (See Section VII on penalties in the instructions.) 13. Signed President (If other title, see instructions)	e penalties of law, that all of the information submitted in this report (including d by the signatory and is, to the best of the undersigned signowledge and belief, 14. Signed Treasurer (If other title, see instructions)
On 3/14/2012 918-455-9995 Date Telephone Number	On 3/14/2012 918-455-9995 Date Telephone Number

Filer: LRI Consulting Services, Inc.	File Number C- 00525
Check the appropriate box to indicate whether an object of the activi	ities undertaken, is directly or indirectly:
a. To persuade employees to exercise or not to exercise, or pe collectively through representatives of their own choosing.	rsuade employees as to the manner of exercising, the right to organize and bargain
	ities of employees or a labor organization in connection with a labor dispute involvin tion with an administrative or arbitral proceeding or a criminal or civil judicial proceed
Terms and conditions (Explain in detail; see instructions. Written ag See attached	greements must be attached.):
pecific Activities to be Performed	
For each activity, separately list in detail the information required (Sec. 1).	ee instructions):
a. Nature of activity:	
Engaged to communicate to employees regardin collectively.	g exercising their rights to organize and bargain
1.b. Period during which performed:	11.c. Extent performed:
various days beginning 2/9/12	Fully Performed
1.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:
ame Simon Jara	Name Evelyn Fragoso
rganization	Organization
.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
reet 10380 Rochelle Avenue	Street 2700 Courtleigh Drive
ity Santec	City Bakersfield
State California ZIP Code + 4 92071	State California ZIP Code + 4 93309
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:

Laborers

Page 2 of 2

Golf Maintenance Employees, Working Foreman, Mechanic, Mechanic Assistants, Irrigators, Spray Techs, Equipment Operators, and Gardeners



February 6, 2012

Robert Murphy **Outside General Counsel** The Vintage Country Club 17001 Vintage Drive West Indian Wells, CA 92210

760-822-5422 robert.murphy@jacksonlewis.com

RE: 21-RC-73752

Situation Assessment

You have asked for a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you as opposed to an outside third party like the union. You want to make sure that your consulting is persuasive, legally sound and provides the best opportunity to build trust with your employees.

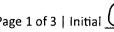
Proposed Intervention(s)

 Guaranteed Consulting: For this option we will provide expert campaign consulting with an on-site facilitator to communicate your message directly to employees in employee meetings and one-on-one. Our consultant will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a preapproved schedule of meetings for the duration of your campaign. This option does not include representation before the NLRB, which would require an additional engagement if desired by the client.

Objectives

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges.
- · Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment.
- · Maintaining a direct-relationship at your facility (unionized facilities are less productive and profitable than direct relationship ones - the estimated "dead weight cost" of unionization around 25% more than the cost of operating non-union).

Page 1 of 3 | Initial















Value to Organization

• You avoid a steep-and slippery-learning curve and are free to do the most important trust-building work. You can talk to employees without engaging in "mud-slinging" - you are free to spend your time on a positive message about the company.

phone 800-888-9115

fax 918-455-9998

- · Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectionable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

Terms and Conditions

The fee for the Guaranteed Option is a project price of \$80000 (plus expenses) which assumes approximately 25 days of consulting. Should additional days of consulting be requested by the client it is understood those additional days will be billed at our customary rate of \$3,000 per day and added to the project price. This fee includes a nonrefundable \$5,000 communication tools fee for videos, data and other support materials. The remainder of the fee guarantees an election win. For purposes of this agreement, an "election win" is defined as a withdrawal of the petition or a win at the ballot box, and an election loss is defined as a certification by the NLRB that the union was selected as representative of your employees. This agreement covers consulting up to and including the initial election date (March 19, 2012) directed or stipulated to by the company and the union. Should the election date be extended beyond this date for any reason whatsoever, the parties agree to enter into another agreement for additional consulting or to pay for additional consulting days at our customary rate of \$3,000 per consultant per day. Should the client fail to schedule additional consulting days on a mutually agreeable schedule the parties understand and agree that the initial retainer fee shall become nonrefundable and due to LRI. Travel expenses and any additional consulting days beyond the election date in this agreement will be billed separately and are not subject to the guarantee.

Payment Terms

For the Guaranteed Option we require a 50% retainer due upon acceptance of the proposal. We will apply that retainer to the project price. Based on the vote count and in the event of a "win," you agree to pay the balance of the project price within 7 days of the NLRB election. Should your company lose the NLRB election, LRI will refund the initial retainer payment paid (less the \$5,000 communication tools fee) within 7 days. Any expenses incurred by consultant will be billed to you and are due upon receipt and you agree to settle those statements within 7 days and to provide a credit card for us to settle outstanding invoices not paid by that time. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

















It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company criminal penalties. Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

Acceptance:

We accept the proposal above and the intevention(s) selected:

Output

Guaranteed Consulting

For LRI Consulting Services, Inc.

For The Vintage Country Club

Robert Murphy, Outside General Counsel

Date:

Page 3 of 3 | Initia

com per BOA 2/9/2012

featured in









