U.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210

# FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

. Form approved Office of Management and Budget No. 1215-0188 Expires 09-30-2011



This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT.

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1. File Number: C- 00525	
Person Filing	gan - gangaran - gangar
Name and mailing address (include ZIP Code):	3. Any other address where records necessary to verify this report are kept:
Name	Name
Title	Title
Organization LRI Consulting Services Inc	Organization
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
Street 7850 South Elm Place, Suite E	Street
City Broken Arrow	City
State Oklahoma ZIP Code + 4 74011	State ZIP Code + 4
4. Date fiscal year ends: 5. Type of person:	
Dec / 31 a. Individual b. Partners	rship c. Corporation d. Other (Specify):
Nature of Agreement or Arrangement	
6. Full name and address of employer with whom made (include ZIP Code):	7. Date entered into: 7 / 12 / 2012
Name	
Organization Inventure Foods	Name of person(s) through whom made:
Trade Name, if any	Name Kirk Roles
P.O. Box, Bldg., Room No., if any	Name
Street 705 West Dustman Road	Name
City Bluffton	Name
State Indiana ZIP Code + 4 46714	Name
	Signatures
the information contained in any accompanying footunents) has been exartrue, correct, and complete (see Section VII on penalties in the instructions  13. Signed VIII on penalties in the instructions  President (If other title, see instructions)	instructions)
Title President  On 08/15/2012 918-455-9995	Title Treasurer  On 08/15/2012 918-455-9995

Date

Date

Telephone Number

Telephone Number

	<u> </u>	
Check the appropriate box to indicate whether an object of the activities undertaken, is directly or indirectly:		
a. To persuade employees to exercise or not to exercise, or persuade employees as to the manner of exercising, the right to organize and bargain collectively through representatives of their own choosing.		
b. To supply an employer with information concerning the activities of employees or a labor organization in connection with a labor dispute involving such employer, except information for use solely in conjunction with an administrative or arbitral proceeding or a criminal or civil judicial proceeding.		
10. Terms and conditions (Explain in detail; see instructions. Written agreements must be attached.):		
See attached		
<i>,</i> •		
Specific Activities to be Performed		
11. For each activity, separately list in detail the information required (See instructions):		
a. Nature of activity:		
Engaged to communicate to employees regarding exercising their rights to organize and bargain		
collectively.		
11.b. Period during which performed:	11.c. Extent performed:	
various days beginning 7/17/12	Fully Performed	
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:	
Name Mary Holden	Name	
Organization Mary L Holden HR Empl Rel Cons LLC	Organization	
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any	
Street 1090 Willow Grove Court	Street	
City Rochester Hills	City	
State Michigan ZIP Code + 4 48307	State ZIP Code + 4	
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:	
Production and Maintenance	Retail, Wholesale and Department Store	
•		

File Number C- 00525

Filer:

LRI Consulting Services Inc

phone 800-888-9115 fax 918-455-9998

www.LRIonline.com

#### **PROPOSAL**

July 12, 2012

Kirk Roles Vice-President of Human Resources Inventure Foods 705 West Dustman Road Bluffton, IN 46714

260-824-2800 Kirk.Roles@Inventurefoods.com

RE: 25-RC-84973

## **Situation Assessment**

You have asked for a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you as opposed to an outside third party like the union. You want to make sure that your consulting is persuasive, legally sound and provides the best opportunity to build trust with your employees.

## Proposed intervention(s)

• Campaign Consulting: For this option we will provide expert campaign consulting with an onsite facilitator to communicate your message directly to employees in employees meetings and one-on-one. Our consultant will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a pre-approved schedule of meetings. This option does not include representation before the NLRB, which would require an additional engagement if desired by client.

#### **Objectives**

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges;
- Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment;
- Maintaining a direct-relationship at your facility (unionized facilities are less productive and profitable than a direct relationship ones the estimated "dead weight cost" of unionization is around 25% more than the cost of operating non-union).

Labor Relations Institute, Inc.

7850 S. Elm Place : Sulte E .: Broken Arrow, Oklahoma 7401

### Value to the Organization

- You avoid a steep-and slippery-learning curve and are free to do the most important trustbuilding work;
- Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

#### **Terms and Conditions**

The fee for the Partially Guaranteed Option is a project price of \$80,000 (plus expenses) which assumes approximately 25 days of consulting. Should additional days of consulting be requested by the client it is understood those additional days will be billed at our customary rate of \$3,000 per day and added to the project price. Any additional consulting days worked are not subject to the partial guarantee provisions of this agreement. This fee includes a nonrefundable \$5,000 communication tools fee for videos, data and other support materials. \$37,500 of the fee is an incentive fee guaranteeing an election win. This agreement covers consulting up to and including the initial election date (August 22, 2012) directed or stipulated to by the company and the union. For purposes of this agreement, an 'election win' is defined as a withdrawal of the petition or a win at the ballot box, and an election loss is defined as a certification by the NLRB that the union was selected as representative of your employees. Should the election date be extended beyond this date for any reason whatsoever, the parties agree to enter into another agreement for additional consulting or to pay for additional consulting days at our customary rate of \$3,000 per consultant per day. Should the client fail to schedule additional consulting days on a mutually agreeable schedule the parties understand and agree that the initial retainer fee shall become nonrefundable and due to LRI. Travel expenses and any additional consulting days beyond the election date in this agreement will be billed separately and are not subject to the guarantee. For purposes of this proposal a consulting day means each calendar day worked by each consultant. If more than one consultant is working on your case the parties understand and agree that multiple consulting days may be worked on each calendar day of the campaign.

#### **Payment Terms**

For the Partially Guaranteed Option we require \$42,500 (which is half of the projected consulting fee plus the \$5,000 communication tools fee) due upon acceptance of the proposal. We will apply that retainer to the project price. Based on the vote count and in the event of a "win", you agree to pay the balance of the project price within 7 days of the NLRB election. Any expenses incurred by consultant will be billed to you and are due upon receipt and you agree to settle those statements within 7 days and to provide a credit card for us to settle outstanding invoices not paid by that time. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in waiver of all guarantee provisions, reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company criminal penalties. Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, OK under the American Arbitration Association rules.

#### **ACCEPTANCE:**

We accept the proposal above.

For LRI Consulting Services, Inc.

Kirk Roles

Phillip B. Wilson

President - General Counsel

For Inventure Foods

**Inventure Foods** Vice-President of Human Resources

DATE: July 12, 2012

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