U.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210

FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved Office of Management and Budget No. 1215-0188 Expires 09-30-2011



This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

E NO.		JLLY BEFORE PREPARING THIS REPORT.
A Sile Newborn 2 00505	507021	
1. File Number: C- 00525		
Person Filing		
Name and mailing address (include)	ZIP Code):	3. Any other address where records necessary to verify this report are kept:
Name		Name
Title		Title
Organization LRI Consulting Services Inc		Organization
P.O. Box, Bldg., Room No., if any		P.O. Box, Bldg., Room No., if any
Street 7850 South Elm Place	e, Suite E	Street
City Broken Arrow		City
State Oklahoma	ZIP Code + 4 74011	State ZIP Code + 4
4. Date fiscal year ends:	5. Type of person:	
	a. Individual b. Partnership	c. Corporation d. Other (Specify):
Nature of Agreement or Arrangeme	ent	
6. Full name and address of employer	with whom made (include ZIP Code):	7. Date entered into: 9 / 10 / 2012
Name		, , ,
Organization Cargill Meat Solutions		8. Name of person(s) through whom made:
Trade Name, if any		Name Brenda Pirkel
P.O. Box, Bldg., Room No., if any	1 f	Name
Street 1529 23rd Street	· 1	Name
City Columbus	· }	Name
State Nebraska	ZIP Code + 4 68601	Name
	Sigr	natures
Each of the undersigned declares, ur the information contained in any according true, correct, and complete. (See Seg	nder penalty of perjury and other applicab oppanying documents) has been examine tion VII on pegalties in the instructions.)	e penalties of law, that all of the information submitted in this report (including ad by the signatory and is, to the best of the undersigned knowledge and belief,
13. Signaturally	President (If other title, see	14. Signification of the state
Title President	instructions)	Title Treasurer instructions)
	, ,	
On 10/31/2012 9	18-455-9995	On ·10/31/2012 918-455-9995
Date	Telephone Number	Date Telephone Number

Filer: LRI Consulting Services Inc	File Number C- 00525			
9. Check the appropriate box to indicate whether an object of the activities undertaken, is directly or indirectly:				
a. To persuade employees to exercise or not to exercise, or persuade en collectively through representatives of their own choosing.	mployees as to the manner of exercising, the right to organize and bargain			
b. To supply an employer with information concerning the activities of employees or a labor organization in connection with a labor dispute involving such employer, except information for use solely in conjunction with an administrative or arbitral proceeding or a criminal or civil judicial proceeding.				
10. Terms and conditions (Explain in detail; see instructions. Written agreements must be attached.):				
see attached				
Specific Activities to be Performed				
11. For each activity, separately list in detail the information required (See instruc	tions):			
a. Nature of activity:				
Engaged to communicate to employees regarding exercising their rights to organize and bargain collectively.				
11.b. Period during which performed:	11.c. Extent performed:			
various days beginning 9/13/12	Fully Performed			
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:			
Name	Name			
Organization AES2 LLC	Organization			
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any			
Street 142 Northgate Road	Street			
City Riverside	City			
State Illinois ZIP Code + 4 60546	State ZIP Code + 4			
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:			
Production, Maintenance, and Quality Assurance	Food & Commercial Workers			

Proposal

September 10, 2012

Brenda Smith Pirkel Vice President Cargill Meat Solutions Inc. 1529 23rd Street Columbus, NE 68601

316-619-1047 brenda_smithpirkel@cargill.com

RE: 17-RC-88407

Situation Assessment

You have asked for a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you as opposed to an outside third party like the union. You want to make sure that your consulting is persuasive, legally sound and provides the best opportunity to build trust with your employees.

Proposed Intervention(s)

• Campaign Consulting: For this option we will provide expert campaign consulting with an on-site facilitator to communicate your message directly to employees in employee meetings and one-on-one. Our consultant will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a pre-approved schedule of meetings. This option does not include representation before the NLRB, which would require an additional engagement if desired by the client.

Objectives

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges.
- Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment.
- Maintaining a direct-relationship at your facility (unionized facilities are less productive and profitable than direct relationship ones the estimated "dead weight cost" of unionization around 25% more than the cost of operating non-union).

Value to Organization

- You avoid a steep-and slippery-learning curve and are free to do the most important trust-building work. You can talk to employees without engaging in "mud-slinging" you are free to spend your time on a positive message about the company.
- Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectionable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

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Labor Relations Institute, Inc.

Terms and Conditions

The fee for consulting is \$3,000 per consultant per consulting day (plus travel expenses). The retainer amount is \$9000. For purposes of this proposal a consulting day means each calendar day worked by each consultant. If more than one consultant is working on your case the parties understand and agree that multiple consulting days may be worked on each calendar day.

Payment Terms

All fees are due upon the delivery of the consulting services and are non-refundable. The retainer amount above is due upon acceptance and before we will commence work. We will credit invoices for days worked against this retainer and you agree to refill the retainer in the amount above for each week of the assignment. You also agree to coordinate, arrange and pre-pay consultant's airfare, hotel accommodations and, it deemed necessary, a rental car. Any additional expenses incurred by consultant will be billed to you and you agree to pay those invoices upon receipt and you agree to settle those statements within 7 days and to provide a credit card for us to settle outstanding invoices not paid by that time. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

arbitration in Tulsa, Oklahoma under the Antherican Arbitration Association rules.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and wour firm and that failure to timely file these reports can subject your company criminal penalties. Your payment, in the absence of your signature below, indicates your acceptance of this project, and the terms and conditions as stated herein. The parties agree that Oklahoma law governs alony dispute between them and to resolve any disputes by

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LRI Consulting Services, Inc.

phone 800-888-9115 fax 918-455-9998

www.LRIonline.com

Acceptance:
We accept the proposal above and the intevention(s) selected:
Campaign Consulting

For LRI Consulting Services, Inc.

Proble

Phillip Wilson
President & General Counsel
For Cargill Meat Solutions Inc.

Brenda Smith Pirkel, Vice President Date: _____

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