S.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210

FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved Office of Management and Budget No. 1215-0188 Expires 11-30-2006



This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT.

1. File Number: C- 00633	
Person Filing	
Name and mailing address (include ZIP Code):	Any other address where records necessary to verify this report are kept:
Name Michael D Penn	Name
Title Partner	Title
Organization The Crossroads Group	Organization
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
Street 63 Via Pico Plaza, Suite 505	Street
City San Clemente	City
State California ZIP Code + 4 92672	State ZIP Code + 4
4. Date fiscal year ends: 5. Type of person:	
Dec / 31 a. Individual b. Partnership	c. Corporation d. Other (Specify):
Nature of Agreement or Arrangement	1 + 4 + 2
6. Full name and address of employer with whom made (include ZIP Code):	7. Date entered into:
Name Michael L Hance	1 / 16 / 2016
Organization Forward Air, Inc.	8. Name of person(s) through whom made:
Trade Name, if any	Name Michael L Hance
P.O. Box, Bldg., Room No., if any	Name
Street 430 Airport Road	Name
City Greenville	Name
State Tennessee ZIP Code + 4 37745	Name
Signatures	
Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the information contained in any accompanying documents) has been examined by the signatory and is, to the best of the undersigned's knowledge and belief, true, correct, and complete. (See Section VII on penalties in the instructions.)	
Title Other (Specify) Partner President (If other title, see instructions)	Title Other (Specify) Partner Treasurer (If other title, see instructions)
On 03/11/2016 818-999-5632	on 3/5/2016 949-248-0884
Date Telephone Number	Date Telephone Number

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Mer Michael Penn The Crossroads Group	File Number C- 00633
9. Check the appropriate box to indicate whether an object of the activities undertaken, is directly or indirectly:	
a. To persuade employees to exercise or not to exercise, or persuade employees as to the manner of exercising, the right to organize and bargain collectively through representatives of their own choosing.	
b. To supply an employer with information concerning the activities of employees or a labor organization in connection with a labor dispute involving such employer, except information for use solely in conjunction with an administrative or arbitral proceeding or a criminal or civil judicial proceeding.	
10. Terms and conditions (Explain in detail; see instructions. Written agreements must be attached.):	
Payment on a fee-for-service basis at the hourly rate of \$350.00 plus reasonable and customary expenses	

Specific Activities to be Performed	
11. For each activity, separately list in detail the information required (See instructions):	
a. Nature of activity:	
To assist the employer's communication efforts to advise employees of their Section 7 rights and provide them with information regarding third-party representation	
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11.b. Period during which performed: 02/15 - 03/05/2016	11.c. Extent performed: Completed
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:
Name Michael D Penn	Name Miko A Penn
Organization The Crossroads Group	Organization The Crossroads Group
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
Street 63 Via Pico Plaza, Suite 505	Street 63 Via Pico Plaza, Suite 505
City San Clemente	City San Clemente
State California ZIP Code + 4 92672	State California ZIP Code + 4 92672
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:
All full-time and regular part-time cargo handlers and spotters employed at the employer's locations at 250 Wille Road, Des Plaines, IL 60018 and 952 Fargo Avenue, Elk Grove Village, IL 60007	IBT Local 705

Form LM-20 (2003)