U.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210

# FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved Office of Managemi and Budget No. 1245-0003 Expires 10-31-201



Form LM-20 (2003)

This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations. Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

649280 READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT. 1. File Number: C- 00525 Person Filing 2. Name and mailing address (include ZIP Code): 3. Any other address where records necessary to verify this report are kept: Name Phillip Name Title Title Organization LRI Consulting Services, Inc. Organization P.O. Box, Bldg., Room No., if any P.O. Box, Bldg., Room No., if any Street 7850 South Elm Place, Suite & Street Broken Arrow City State Oklahoma ZIP Code + 4 74011 State ZIP Code + 4 4. Date fiscal year ends: 5. Type of person: Partnership c Corporation d Individual b Other (Specify): Nature of Agreement or Arrangement 6. Full name and address of employer with whom made (include ZiP Code): 7. Date entered into: 2017 8. Name of person(s) through whom made: Organization Advance Stores Company, Inc. Name Aaron Menser Trade Name, if any Advanced Auto Parts P.O. Box, Bldg., Room No., if any Name Street 5673 Airport Road Name City Roanoke Name State VA ZIP Code + 4 24012 Name **Signatures** Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the information contained in any accompanying documents) has been examined by the signatory and is, to the best of the undersigned's knowledge and belief, true, correct, and complete/(See Section VII on penalties in the instructions.) 13. Signed President 14. Signed Treasurer (If other title, see (If other title, see instructions) instructions) CEO President Title Title 4/24/2017 918-455-9995 On 4/24/2017 918-455-9995 Date Telephone Number Date Telephone Number

Filen: LRI Consulting Services, Inc.		File Number C- 00525	
9. Check the appropriate box to indicate whether an object	of the activities undertaken, is direct	ctly or indirectly:	
To persuade employees to exercise or not to exe collectively through representatives of their own	ercise, or persuade employees as to choosing.	o the manner of exercising, the right to organize and	bargain
b. To supply an employer with information concerning such employer, except information for use solely	ng the activities of employees or a in conjunction with an administrati	labor organization in connection with a labor dispute ve or arbitral proceeding or a criminal or civil judicial	involving proceeding
10. Terms and conditions (Explain in detail; see instructions	. Written agreements must be attac	thed.):	
See Attached			
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Specific Activities to be Performed			
11. For each activity, separately list in detail the information	required (See instructions):		
a. Nature of activity:			
Engaged to communicate to employees rega	rding exercising their ric	ghts to organize and bargain collective	ely.
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<u> </u>			
11.b. Period during which performed:	11.c. Extent	performed:	

Fully Performed
Additional Name and address through whom performed, if any:
Name Gustavo Flores
Organization GNE Consulting Services Inc
P.O. Box, Bldg., Room No., if any
Street 10850 Church St #E102
City Rancho Cucamonga
State CA ZIP Code + 4 91730
12.b. Identify subject labor organizations:
Laborers

Page 2 of :

Form LM-20 (2003)

Filer:	LRI	Consulting	Services,	Inc

File Number C- 00525

# Specific Activities to be Performed (Continuation Page)

-11. For each activity, separately list in detail the information required (See instructions):

Nature of activity:

Engaged to communicate to employees regarding exercising their rights to organize and bargain collectively.

11.b. Period during which performed:	11.c. Extent performed:
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:
Name David Acosta	Name
Organization Redstone Enterprises Inc	Organization
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
Street 5415 East Willowick	Street
City Anaheim	City
State CA ZIP Code + 4 92807	State ZIP Code + 4
Additional Name and address through whom performed, if any:	Additional Name and address through whom performed, if any:
Name	Name
nization	Organization
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
Street	Street
City	City
State ZIP Code + 4	State ZIP Code + 4
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:
All warehouse employees	Laborers
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### LRI Consulting Services, Inc.

phone 800-888-9115 fax 918-455-9998

www.LRIonline.com

#### **Proposal**

March 10, 2017

Aaron K. Menser Director, Corporate & Employment Counsel Advance Auto Parts, Inc. 2635 E Millbrook Road Raleigh, NC 27604

919-227-5384 aaron.menser@advance-auto.com

RE: Campaign Consulting, Petition 04-RC-194494

#### **Situation Assessment**

You have requested a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you rather than the union. You want to make sure that your consulting is persuasive, does not interfere with employees' protected rights and provides the best opportunity to build trust with your employees.

#### Proposed Intervention(s)

Campaign Consulting: For this option we will provide expert campaign consulting with an on-site facilitator to communicate your message directly to employees in employee meetings and one-on-one. Our consultant will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a pre-approved schedule of meetings.

### **Objectives**

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges.
- Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment.
- Retain your direct-relationship with employees and preserve the operational flexibility needed to remain productive and profitable. The dead weight cost of unionization is estimated at 25% for most organizations.

### Value to Organization

- You avoid a steep and slippery learning curve and are free to do the most important trust-building work.
- You can talk to employees without engaging in mudslinging. You are free to spend your time on a
  positive message about the company.
- Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectionable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

#### **Terms and Conditions**

The fee for consulting is \$3,000 per consultant per day (plus travel expenses). For purposes of this

Page 1 of 2 (Initial )

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proposal a consulting day means each calendar day worked by each consultant. If more than one consultant is working on your case the parties understand and agree that multiple consulting days may be worked on each calendar day.

#### **Payment Terms**

All fees are due upon the delivery of the consulting services and are nonrefundable. Consulting fees and expenses incurred by consultant will be billed to you and you agree to pay those invoices upon receipt and to settle those statements within 14 days. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company to criminal penalties. Further, you agree to make LRI aware of and share copies of any unfair labor practice charges and or objections and challenges to the conduct of an election alleging anything regarding speech or behavior, in any form, on the part of any LRI consultant.

Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The terms and conditions on this proposal are good for 90 days from the date on this proposal unless specified otherwise. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

American Arbitration Association rules.	
Acceptance	
We accept the Proposal above and the interventio  Campaign Consulting	n selected:
For LRI Consulting Services, Inc.	For Advance Auto Parts, Inc.
Phillip B. Wilson, President/General Counsel Date: March 10, 2017	Aaron K. Menser, Director, Corporate & Employment Counsel
Date. March 10, 2017	Date:

Page 2 of 2 (	Initial	
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