US Department of Labor Of⊋ce of Labor-Management Standards Washington, DC 20210

# FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved Office of Management and Budget No. 1245-0003 Expires 10-31-2013



This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT. 00525 1. File Number: Person Filing 2. Name and mailing address (include ZIP Code): 3. Any other address where records necessary to verify this report are kept: Donald Wilson Name MEU Title Title Organization Organization LRI Consulting Services, Inc. P.O. Box, Bldg., Room No., if any P.O. Box, Bldg., Room No., if any Street Street 7850 South Elm Place, Suite E City Broken Arrow City ZIP Code + 4 ZIP Code + 4 74011 State State Oklahoma 4. Date fiscal year ends: 5. Type of person: Partnership c Corporation d. Other (Specify): Individual b. Dec 31 **Nature of Agreement or Arrangement** 6. Full name and address of employer with whom made (include ZIP Code): 7. Date entered into: 2013 Name 8. Name of person(s) through whom made: Organization ABM Bouvier Name Chris Trade Name, if any Name P.O. Box, Bldg., Room No., if any Name Street 1111 Fanin Street, Suite 1500 City Houston Name ZIP Code + 4 State TX 77002 Name **Signatures** Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the information contained in any accompanying documents) has been examined by the signatory and is, to the best of the undersigned's knowledge and belief, true, correct, and complete. (See Section VII on penalties in the instructions.) 14. Signed President Treasurer (If other title, see (If other title, see instructions) instructions) · CEO President Title Title 918-455-9995 4/20/2013 On On 4/20/2013 918-455-9995 Telephone Number Date Telephone Number Date

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9. Check the appropriate box to indicate whether an object of the activities under	takeji, is directly of indirectly.	
a. To persuade employees to exercise or not to exercise, or persuade emcollectively through representatives of their own choosing.	ployees as to the manner of e	exercising, the right to organize and bargain
b. To supply an employer with information concerning the activities of em such employer, except information for use solely in conjunction with an	ployees or a labor organization administrative or arbitral pro	n in connection with a labor dispute involving ceeding or a-criminal or civil judicial proceeding.
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10. Terms and conditions (Explain in detail; see instructions. Written agreements	must be attached.).	
See Attached		
Specific Activities to be Performed		
11. For each activity, separately list in detail the information required (See instruct	ions):	·
a. Nature of activity:	,	
Engaged to communicate to employees regarding exercising	g their rights to orga	nize and bargain collectively.
11.b. Period during which performed:	11.c. Extent performed:	
various days beginning 3/8/13	Fully Performed  Additional Name and address-through whom performed, if any:	
11.d. Name and address through whom performed:		
Name Patrick O'Mara	Name Byron	Clay
Organization OMara & Associates LLC	Organization BJC and As	ssociates Inc
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any	
Street 6 Drakewood Lane	Street 10108 Fehlberg Court	
City Novato	City St John	
State CA ZIP Code + 4 94947	State IN	ZIP Code + 4 46379
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:	
Security Officers	Security Officers, Police & Guard	

# **Proposal**

March 4, 2013

Chris Bouvier ABM Industries, Inc.

713-210-2106 CBouvier@ABM.com

RE: Petition 13-RC-99256

#### Situation Assessment

You have asked for a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you as opposed to an outside third party like the union. You want to make sure that your consulting is persuasive, legally sound and provides the best opportunity to build trust with your employees.

#### Proposed Intervention(s)

Campaign Consulting: For this option we will provide expert campaign consulting with an on-site facilitator to communicate your message directly to employees in employee meetings and one-on-one. Our consultant will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a pre-approved schedule of meetings. This option does not include representation before the NLRB, which would require an additional engagement if desired by the client.

## **Objectives**

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges.
- Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment.
- Maintaining a direct-relationship at your facility (unionized facilities are less productive and profitable than direct relationship ones the estimated "dead weight cost" of unionization around 25% more than the cost of operating non-union).

#### Value to Organization

- You avoid a steep-and slippery-learning curve and are free to do the most important trust-building work.
- You can talk to employees without engaging in "mud-slinging." You are free to spend your time on a positive message about the company.
- Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectionable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

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Labor Relations Institute, Inc.













The fee for consulting is \$3000 per consultant per day (plus travel expenses). The costs for communication materials is a non-refundable fee of \$5495. The retainer amount for consulting is \$15,000. For purposes of this proposal a consulting day means each calendar day worked by each consultant. If more than one consultant is working on your case the parties understand and agree that multiple consulting days may be worked on each calendar day.

## **Payment Terms**

All fees are due upon the delivery of the consulting services and are non-refundable. The retainer amount above is due upon acceptance and before we will commence work. We will credit invoices for days worked against this retainer. You agree to pay any additional consulting invoices upon receipt and to settle those statements within 7 days once the retainer has been depleted. You also agree to coordinate, arrange and pre-pay consultant's airfare, hotel accommodations and, if deemed necessary, a rental car. Any additional expenses incurred by consultant will be billed to you and you agree to pay those invoices upon receipt and you agree to settle those statements within 7 days and to provide a credit card for us to settle outstanding invoices not paid by that time. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company criminal penalties. Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

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# LRI Consulting Services, Inc.

phone 800-888-9115 fax 918-455-9998

www.LRIonline.com

Acceptant	ce
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We accept the proposal above and the intervention(s) selected:

\_\_\_\_ Campaign Consulting

For LRI Consulting Services, Inc.

For ABM Industries, Inc.

Phillip B. Wilson, President/General Counsel

Date: March 4, 2013

Chris Bouvier

Date: \_\_\_\_\_

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\_ Labor Relations Institute, Inc.