U.S. Department of Labor Office of Labor-Management Standards Washington, DS 20210

FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved Office of Management and Budget No. 1215-0188 Expires 09-30-2011



This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT. 466270 1. File Number: C- 00525 Person Filing 2. Name and mailing address (include ZIP Code): 3. Any other address where records necessary to verify this report are kept: Name Name Title Title Organization Organization LRI Consulting Services Inc P.O. Box, Bldg., Room No., if any P.O. Box, Bldg., Room No., if any Street Street 7850 South Elm Place, Suite E City City Broken Arrow State Oklahoma ZIP Code + 4 74011 State ZIP Code + 4 5. Type of person: 4. Date fiscal year ends: Individual b Partnership c. Corporation d. Dec 31 Nature of Agreement or Arrangement 6. Full name and address of employer with whom made (include ZIP Code): 7. Date entered into: 12 / 2011 8. Name of person(s) through whom made: Organization Durand Senior Care and Rehab Center Name Mike Hicks Trade Name, if any Name P.O. Box, Bldg., Room No., if any Name Street 10503 Citation Drive City Brighton Name ZIP Code + 4 State Minnesota 48116 Name Signatures Each of the undersigned declares, under penalty of perjury and other applicable penalties of law, that all of the information submitted in this report (including the information contained in any accompanying documents) has been examined by the signatory and is, to the best of the undersigned's knowledge and belief, true, correct, and complete. (See Section VII on peralties in the instructions.) 14. Signe President reasurer (If other title, see (If other title, see instructions) instructions) President Treasurer Title Title

9/9/2011

Date

918-455-9995

Telephone Number

9/9/2011

Date

918-455-9995

Telephone Number

LRI Consulting Services inc	1 110 Mullipor 3 = 00323	
Check the appropriate box to indicate whether an object of the activities under	ertaken, is directly or indirectly:	
a. To persuade employees to exercise or not to exercise, or persuade e collectively through representatives of their own choosing.	mployees as to the manner of exercising, the right to organize and bargain	
b. To supply an employer with information concerning the activities of e such employer, except information for use solely in conjunction with	mployees or a labor organization in connection with a labor dispute involving an administrative or arbitral proceeding or a criminal or civil judicial proceeding.	
10. Terms and conditions (Explain in detail; see instructions. Written agreements must be attached.):		
see attached		
Specific Activities to be Performed		
11. For each activity, separately list in detail the information required (See instru-	ctions):	
a. Nature of activity:		
Engaged to communicate to employees regarding exercollectively.	cising their rights to organize and bargain	
11.b. Period during which performed:	11.c. Extent performed:	
various days beginning 8/16/11	Fully Performed	
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:	
Name	Name	
Organization C Hunt Management Consulting Inc	Organization	
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any	
Street 701 Love Henry Court	Street	
City Southlake	City	
State Texas ZIP Code + 4 76092	State ZIP Code + 4	
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:	
Various Nursing Care Facility Employees	Retail, Wholesale and Department Store	



phone 800-888-9115 fax 918-455-9998 | www.LRionline.com

Proposal

August 4, 2011

Mike Hicks
Director of Human Resources
Durand Senior Care and Rehab Center
10503 Citiation Drive
Brighton, MI 48116

810-534-0150 mhicks@nexcarehealth.com

RE: 7-RC-61940

Situation Assessment

You have asked for a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you as opposed to an outside third party like the union. You want to make sure that your consulting is persuasive, legally sound and provides the best opportunity to build trust with your employees.

Proposed Intervention(s)

• Campaign Consulting: For this option we will provide expert campaign consulting with an on-site facilitator to communicate your message directly to employees in employee meetings and one-on-one. Our consultant will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a pre-approved schedule of meetings. This option does not include representation before the NLRB, which would require an additional engagement if desired by the client.

Objectives

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges.
- Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment.
- Maintaining a direct-relationship at your facility (unionized facilities are less productive and profitable than direct relationship ones – the estimated "dead weight cost" of unionization around 25% more than the cost of operating non-union).

Value to Organization

- You avoid a steep—and slippery—learning curve and are free to do the most important trust-building work. You can talk to employees without engaging in "mud-slinging" you are free to spend your time on a positive message about the company.
- Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectionable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

Terms and Conditions

The fee for the daily fee consulting is \$3,000 a day (plus travel expenses). The retainer amount is \$15000 per consultant per week.

\$ 12,000 PROJECT PRICE MH

Page 1 of 2 | Initial ____

Labor Relations Institute, Inc.

7850 S. Elm Place Suito E Broken Arrow, Oklahoma 74011

18102340208

phone 800-888-9115 fax 918-455-9998

www.LRlonline.com

Payment Terms

All fees are due upon the delivery of the consulting services and are non-refundable. The retainer amount above is due upon acceptance and before we will commence work. We will credit invoices for days worked against this retainer and you agree to refill the retainer in the amount above for each week of the assignment. You also agree to coordinate, arrange and pre-pay consultant's airfare, hotel accommodations and, if deemed necessary, a rental car. Any additional expenses incurred by consultant will be billed to you and you agree to pay those invoices upon receipt and you agree to settle those statements within 7 days and to provide a credit card for us to settle outstanding invoices not paid by that time. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company criminal penalties. Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

Ac	сер	tan	ce:

We accept the proposal above and the intevention(s) selected:

Campaign Consulting

For LRI Consulting Services, Inc.

For Durand Senior Care and Rehab Center

Mike Hicks, Director of Human Resources

Date: 8-12-1/

Mike Hickor

KOKL

Page 2 of 2 | Initial ___

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