U.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210

FORM LM-20 AGREEMENT AND ACTIVITIES REPORT

Form approved
Office of Management
and Budget
No. 1245-0003
Expires 08-31-2016

For Official Use Only

C- 65802

1. File Number:

This report is mandatory under P.L. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 U.S.C. 439 or 440. Required of persons, including Labor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

576269

READ THE INSTRUCTIONS CAREFULLY BEFORE PREPARING THIS REPORT.

Person Filing	
Name and mailing address (include ZIP Code):	3. Any other address where records necessary to verify this report are kept:
Name	Name
Title	Title
Organization International Labor Relations	Organization
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any
Street 8086 South Yale Ave suite 225	Street
City Tulsa	City
State Oklahoma ZIP Code + 4 74136	State ZIP Code + 4
4. Date fiscal year ends: 5. Type of person:	
Dec / 31 a. Individual b. Partners	hip c. Corporation d. Other (Specify):
Nature of Agreement or Arrangement	
Full name and address of employer with whom made (include ZIP Code):	7. Date entered into: 4 / 14 / 2014
Name	8. Name of person(s) through whom made:
Organization Wesley Enhanced Living at Stapeley	
Trade Name, if any	Name Jeff Petty
P.O. Box, Bldg., Room No., if any	Name
Street 6300 Greene Street	Name
City Philadelphia	Name
State Pennsylvania ZIP Code + 4 19144	Name
S	gnatures
the information contained in any accompanying documents) has been exam true, correct, and complete. (See Section VII on penalties in the instructions	
President (If other title, see	
Title President instructions)	Title Treasurer instructions)
On 4/28/2014 800-555-7509	On 4/28/2014 800-555-7509
Date Telephone Number	Date Telephone Number

	ation in directly as indicately.		
Check the appropriate box to indicate whether an object of the activities under	aken, is directly of indirectly.		
a. To persuade employees to exercise or not to exercise, or persuade employees as to the manner of exercising, the right to organize and bargain collectively through representatives of their own choosing.			
b. To supply an employer with information concerning the activities of employees or a labor organization in connection with a labor dispute involving such employer, except information for use solely in conjunction with an administrative or arbitral proceeding or a criminal or civil judicial proceeding.			
10. Terms and conditions (Explain in detail; see instructions. Written agreements	must be attached):		
see attached agreement	,		
Specific Activities to be Performed			
11. For each activity, separately list in detail the information required (See instruction	ons):		
a. Nature of activity:			
Engaged to communicate with employees so they can metheir rights to organize and bargin collectively.	make an informed decision reguarding exercising		
their rights to organize and sargin correction.			
11.b. Period during which performed:	11.c. Extent performed:		
Beginning on or about 4/22/2014	Ongoing		
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:		
Name Joe Mieluchowski	Name Natasha Gordon		
Organization	Organization		
•	-		
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg., Room No., if any		
Street 47 E. Johnathon Ct	Street 4907 Bryant Dr		
City Kenneth Square	City Snellville		
State Pennsylvania ZIP Code + 4 19348	State Georgia ZIP Code + 4 30039		
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:		
All employees eligible to vote in the bargaining unit	The National Union Hospital & Health Care Employees District 1199C		

File Number C- 65802

Filer:

International Labor Relations



Hawaii ♦ Los Angeles ♦ San Francisco ♦ San Diego ♦ Tulsa ♦ Chicago ♦ New York ♦ Guam

Campaign Consulting Via Email: jpetty@wel.og

Date: April 14, 2014

International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

> Toll Free: (800) 555-7509 Direct: (918) 633-6640

Jeff Petty

President & CEO

Wesley Enhanced Living at Stapeley

6300 Greene Street

Philadelphia, PA 19144

Main: 215.844.0700

Mobile: 215.421.8045

RE: Wesley Enhanced Living at Stapeley ~ Campaign Consulting Petition #04-RC-126433 filed on April 14, 2014 by the National Union of Hospital and Health Care Employees District 1199C

SITUATION ASSESSMENT:

This Engagement Letter outlines the terms of complete and comprehensive Consulting services to combat the organizing drive launched against Wesley Enhanced Living at Stapeley, or "Company". The National Union of Hospital and Health Care Employees District 1199C, the "Union", has presumably more than 50% of the unit who have signed Authorization Cards purporting to authorize the Union to act as their exclusive representative for collective bargaining wages, hours and working conditions.

Petition #04-RC-126433 dated April 14, 2014, has been filed with the NLRB Regional Director requesting that a vote be scheduled on the merits of the petition and an election is forthcoming.

A systematic, organized counter-campaign will be implemented to secure an election win. All executives, managers and supervisors must be thoroughly trained in what can be said and not said during a campaign to avoid unfair labor practice charges that could void or reverse a positive election outcome.

	Initial
Page 1 of 6	(maa



Hawaii ♦ Los Angeles ♦ San Francisco ♦ San Diego ♦ Tulsa ♦ Chicago ♦ New York ♦ Guam

Campaign Consulting

International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

> Toll Free: (800) 555-7509 Direct: (918) 633-6640

Time is of the essence in commencing work on behalf of the Company. Any delay is injurious to the Company's chances of successfully winning the election.

OBJECTIVES:

- Our objectives for this campaign include conducting a thorough assessment as to the local management and conditions that led to the organizing effort.
- Training local management in the operation of the National Labor Relations Act including formation of the Company's Union-free philosophy statement, the enforcement of no-solicitation, no-distribution policies, a full understanding of the actual Union Organizing Plan, and an understanding of the use and misuse of Union Authorization Cards.
- Management's knowledge of what they can say during the Union campaign including disadvantages of Union representation from the viewpoint of the Company Services and the Company employees. A thorough understanding of the facts involving collective bargaining, strikes, Union fines against members, and obligations owed by employees to the Union.
- An understanding of what the supervisor can do during the organizing campaign. A thorough understanding of the TIPS rules including common questions that employees ask supervisors during a campaign and desired responses.
- Supervisor/employee role-playing scenarios involving common situations that occur during Union organizing campaigns.
- Development of a campaign calendar that outlines what should happen in countering the Union organizing effort on a daily basis. This includes development of management and supervisor speeches and talks, handouts that can be utilized, posters that can be posted, and legally compliant anti-Union material that can be distributed to all eligible voters.
- Systematic captive audience meetings with all supervisors and voting employees on a weekly basis, with distribution of appropriate handouts in English or any other applicable language.

Initial	
111111111111111111111111111111111111111	



Hawaii ♦ Los Angeles ♦ San Francisco ♦ San Diego ♦ Tulsa ♦ Chicago ♦ New York ♦ Guam

Campaign Consulting

International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

> Toll Free: (800) 555-7509 Direct: (918) 633-6640

MEASURES OF SUCCESS:

- Our metrics will include obtaining the most effective and appropriate bargaining unit and election scenario that improves the likelihood of an effective winning campaign.
- Winning the election while avoiding all unfair labor practice charges.

VALUE TO THE ORGANIZATION:

- The value to the organization will include permitting the Company to continue to operate without the necessity of bargaining with the Union over wages, benefits, hours and working conditions.
- Proactively identifying those factors and conditions by department that contribute to low employee morale and disaffection.
- One-on-one discussions with each manager and supervisor to localize issues that demand attention and possible correction during the election and following the election. Reporting to senior management about the strengths and weaknesses in the organization that require immediate intervention and corrective action to minimize the likelihood of future Union encroachment.

TERMS AND CONDITIONS:

Page | 3 of 6

Fees: The fee for a Partial Guarantee Win is a retainer of \$50,000.00 with two (2) Consultants, plus a performance bonus of \$50,000.00 in the event of a petition withdrawal prior to the election or a win on the date of the election. Thus, the Partial Guarantee Project Price is \$100,000.00 upon a win or union petition withdrawal (plus expenses), with half the project price, \$50,000.00 at risk to International Labor Relations.

Should additional days of Management Consulting be requested by the Company, it is understood those additional calendar days will be billed at our customary rate of \$2,000.00 per day per Consultant and are not subject to the partial guarantee. For purposes of this proposal/letter of engagement



Hawaii ♦ Los Angeles ♦ San Francisco ♦ San Diego ♦ Tulsa ♦ Chicago ♦ New York ♦ Guam

Campaign Consulting

International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

Toll Free: (800) 555-7509 **Direct:** (918) 633-6640

a consulting day means each calendar day worked by each additional individual Consultant including travel days to and from the site.

This agreement covers travel days and consulting days up to and including the initial election dates directed or stipulated to by the Company and the Union. For purposes of this agreement, an 'election win' is defined as a withdrawal of the petition or a win at the ballot box. An election loss is defined as a certification by the NLRB that the Union was selected as representative of your employees.

Company shall provide air travel, rental car, hotel accommodations, meals, and reasonable business expenses as set forth below to Consultants through direct billing to Company and are not subject to the guarantee.

Should the election date be extended beyond the initial election date for any reason whatsoever, the parties agree to enter into another agreement for additional consulting or to pay for additional consulting days and travel days at our customary rate of \$2,000.00 per Consultant per day. Should the Company fail to schedule additional consulting days on a mutually agreeable schedule the parties understand and agree that the initial retainer fee shall become nonrefundable and due to International Labor Relations.

PAYMENT TERMS:

Initial Retainer: A \$50,000.00 retainer is required upon commencement of services.

Payment of Consultant Advanced Expenses, additional Management Consulting days, and travel days to be delivered in an electronic format, is expected upon delivery throughout the campaign for additional Management Consulting.

Expenses: All airfare, hotel, and rental car will be direct billed and paid for by the Company. Non-direct billed expenses will be billed as incurred and are due upon presentation of Expense Reports. Expenses may include unpaid transportation (air, rental car, taxi, parking, etc.), lodging expenses, food, and other reasonable business expenses.

Performance Bonus: In the event the Union withdraws its Petition prior to the election or receives less than a majority of the votes on the date of the

Initia	l <u></u> _



Hawaii ♦ Los Angeles ♦ San Francisco ♦ San Diego ♦ Tulsa ♦ Chicago ♦ New York ♦ Guam

Campaign Consulting

International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

> Toll Free: (800) 555-7509 Direct: (918) 633-6640

election, International Labor Relations will receive a performance bonus of \$50,000.00 within seven days of the petition withdrawal or the election win.

AGREEMENT TERMS:

Copyright: It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

U.S. Department of Labor Reporting Requirements:

You further acknowledge that no representation by International Labor Relations or its representatives were relied on by you or any member of your Company in entering this agreement, and that this document represents the full understanding of the parties. You acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company criminal penalties.

Arbitration:

Commencement of services by Consultant, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

Initial	
ınınaı	



Hawaii ♦ Los Angeles ♦ San Francisco ♦ San Diego ♦ Tulsa ♦ Chicago ♦ New York ♦ Guam

Campaign Consulting

ACCEPTANCE: Your signature below indicates acceptance of the terms and this proposal. In the event this Agreement is unsigned by Company, work commenced by Consultant on behalf of Company shall constitute acceptance by Company of all terms and conditions stated herein.

International Labor Relations

Corporate Headquarters 8086 South Yale Avenue Suite 225 Tulsa, OK 74136

> Toll Free: (800) 555-7509 Direct: (918) 633-6640

	يبيد	
Signature:		- Jens
Printed Nat	75.04	TENSOE
THINKS IN M	م رسور می در ایا داداد	

For Consultant:

International Labor Relations

On this day of: April 14, 2014

Jim Teague

President & CEO

International Labor Relations

Signature:	

Printed Name:

On this day of:_____

Jeff Petty

President & CEO

For Company:

Wesley Enhanced Living at Stapeley

Wesley Enhanced Living at Stapeley