

### Proposal

August 7, 2019 Dave Armold General Manager Hendrickson Auxiliary Axle Systems 277 North High Street Hebron, OH 43025



RE: Pre-Petition Campaign Consulting

#### Situation Assessment

You have requested a proposal to provide a subject matter expert to educate and prepare your employees for union organizing activity. You want employees to understand that union cards are legal documents, that they need to protect their personal information and some of the common misunderstandings employees have about unions.

# Proposed Intervention(s)

Pre-petition Campaign Consulting: For this option we will provide a senior LRI consultant to communicate your message directly to employees, to answer their questions accurately and assess your vulnerability during small group meetings.

# Objectives

- Train employees on the facts about union cards, common tactics used to get employees to sign cards and the facts to consider before signing a union card.
- · Provide a credible subject matter expert who immediately increases your capacity to legally and persuasively respond to potential union organizing activity.
- · Assess the organizing union's progress and your vulnerability to determine the level of risk to your direct relationship with employees.
- · Prevent NLRB petitions.

## Value to Organization

- · You substantially reduce your company's vulnerability to union organizing and become a "hard target" by making it difficult for an organizer to get cards signed using typical tactics.
- · You will better understand your level of risk and make better decisions about responding to union organizing.
- · You will better understand your employees' issues and your opportunities to improve employee relations and retain the direct relationship privilege.

#### Terms and Conditions

The fee for consulting is \$3,000 per consultant per day (plus travel expenses). For purposes of this proposal a consulting day means each calendar day worked by each consultant. If more than one consultant is working on your case the parties understand and agree that multiple consulting days may be worked on each calendar day.

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# **Payment Terms**

All fees are due upon the delivery of the consulting services and are nonrefundable. You will receive regular statements outlining the number of hours expended on your behalf and those statements are due upon receipt. Any fees and expenses incurred by consultant will be billed to you and you agree to pay those invoices upon receipt and to settle those statements within 14 days. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties.

Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The terms and conditions on this proposal are good for 90 days from the date on this proposal unless specified otherwise. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

# **Acceptance**

We accept the Proposal above and the intervention selected:

Pre-petition Campaign Consulting

For LRI Consulting Services, Inc.

Phillip B. Wilson, President/General Counsel

Date: August 7, 2019

For Hendrickson Auxiliary Axle Systems

Dave Armold, General Manager

9/9/19

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