Amended

U.S. Department of Labor Office of Labor-Management Standards Washington, DC 20210 FORM LM-20

ORDINENT AND ACTIVITIES REPORT

Form approved
Office of Management
and Budget
No. 1215-0188
Expires 09-30-2011

For Officia Riseconty E Pendand ANOV - 2 2011!

This report is mandatory theer P.U. 86-257, as amended. Failure to comply may result in criminal prosecution, fines, or civil penalties as provided by 29 0.S.C. 439 or 440. Required of persons, including Lebor Relations Consultants and Other Individuals and Organizations, Under Section 203(b) of the Labor-Management Reporting and Disclosure Act of 1959, as amended. (LMRDA)

[\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	DROP	.*		
E 0, [READ THE INSTRUCTIONS CAREFU	JLLY BEFORE PREPARING THIS REPORT.		
WS DRDP				
1. File Number: C- 00525	471897			
Person Filing		<u> </u>		
2. Name and mailing address (include ZIP Code):		3. Any other address where records necessary to verify this report are	kept:	
Name		Name :		
Title		Title		
Organization LRI Consulting Services Inc		Organization		
P.O. Box, Bldg., Room No., if any		P.O. Box, Bldg _{j,k} Room No., if any		
Street 7850 South Elm Place	, Suite E	Street		
City Broken Arrow		City		
State Oklahoma	ZIP Code + 4 74011	State ZIP Code + 4		
4. Date fiscal year ends:	5. Type of person:	*		
Dec / 31	a. Individual b. Partnership	c. Corporation d. Other (Specify):		
Nature of Agreement or Arrangeme	nt			
6. Full name and address of employer with whom made (include ZIP Code):		7. Date entered into: 23 / 2011		
Name R.J. Reyn	olds Tobacco Comp	8. Name of person(s) through whom made:		
Organization Reynolds America	a Inc	8. Name of person(s) through whom made:		
Trade Name, if any		Name Bill Rhue		
P.O. Box, Bldg., Room No., if any		Name		
Street 401 North Main Stree	t	Name		
City Winston Salem		Name		
State North Carolina	ZIP Code + 4 27101	Name		
	Sign	atures		
Each of the undersigned declares, und the information contained in any accor- true, correct, and complete. (See Secti	ler penalty of perjury and other applicable npanying documents) has been examined to a VII on penalties in the instructions.)	e penalties of law that all of the information submitted in this report (included by the signatory and is, to the best of the undersigned subwiedge and	ling belief,	
13. Signed A.A.	President (If other title	14. Signed Treasurer		
President	(If other title, see instructions)	(If other fit instruction		
Title		Title Treasurer		
		*		
On 10/24/2011 91	8-455-9995	On 10/24/2011 918-455-9995		
Date	Telephone Number	Date Telephone Number		

44,4	
414	

Filer: LRI Consulting Services Inc

File Number C- 00525

9. Check the appropriate box to indicate whether an object of the activities undertaken, is directly	y or indirectly:
a. To persuade employees to exercise or not to exercise, or persuade employees as to t collectively through representatives of their own choosing.	he manner of exercising, the right to organize and bargain
b. To supply an employer with information concerning the activities of employees or a lal such employer, except information for use solely in conjunction with an administrative	
10. Terms and conditions (Explain in detail; see instructions. Written agreements must be attached	မြို့):
see attached	·
	<u>.</u>

Specific Activities to be Performed

- 11. For each activity, separately list in detail the information required (See instructions):
 - a. Nature of activity:

Engaged to communicate to employees regarding exercising their rights to organize and bargain collectively.

11.b. Period during which performed:	11.c. Extent performed:		
various days beginning 9/24/11	Fully Performed		
11.d. Name and address through whom performed:	Additional Name and address through whom performed, if any:		
Name	Name		
Organization East Coast Labor Relations LLC	Organization SEO Solutions LLC		
P.O. Box, Bldg., Room No., if any	P.O. Box, Bldg, Room No., if any		
Street 151 Forge Road	Street 4613 E 13th Street		
City · Delran	City Tulsa		
State New Jersey ZIP Code + 4 08075	State Oklahoma ZIP Code + 4 74112		
12.a. Identify subject groups of employees:	12.b. Identify subject labor organizations:		
various employees	Bakery, Confectionery, Tobacco Workers and Grain Millers, Machinists, Machinists and Aerospace Workers		

Proposal

September 27, 2011

Bill Rhue Director of Workplace Practices Reynolds America, Inc. 401 North Main Street Winston Salem, NC 27101

(336) 741-6640 rhueb@rjrt.com

RE: 11-RC-64291

Situation Assessment

You have asked for a proposal to provide materials and consulting services to help you win your upcoming NLRB election. You have a few short weeks to educate your employees on the disadvantages of unions and convince them to put their trust in a direct relationship with you as opposed to an outside third party like the union. You want to make sure that your consulting is persuasive, legally sound and provides the best opportunity to build trust with your employees.

Proposed Intervention(s)

• Campaign Consulting: For this option we will provide expert campaign consulting with two on-site facilitators to communicate your message directly to employees in employee meetings and one-on-one. Our consultants will work with managers and supervisors at your location to increase your own internal capacity for handling employee relations issues after the campaign is over. Based on our joint assessment of the need, we will assign appropriate consulting resources to your campaign for a pre-approved schedule of meetings. This option does not include representation before the NLRB; which would require an additional engagement if desired by the client.

Objectives

- Win the NLRB election by as wide a margin as possible or achieve a withdrawal of the petition, without meritorious election objections or unfair labor practice charges.
- Increase trust and credibility of the current leadership team by improving communication and developing their ability to create a positive employee relations environment.
- Maintaining a direct-relationship at your facility (unionized facilities are less productive and profitable than direct relationship ones the estimated "dead weight cost" of unionization around 25% more than the cost of operating non-union).

Value to Organization

- You avoid a steep—and slippery—learning curve and are free to do the most important trust-building work. You can talk to employees without engaging in "mud-slinging" you are free to spend your time on a positive message about the company.
- Your communication strategy is legally proven and sound. Our communication tools have never been found to be objectionable by the NLRB in thousands of elections.
- You receive a proven program, with over 10,000 successful client engagements.

Terms and Conditions

The fee for the hourly fee consulting is \$375 per hour per consultant (plus travel expenses).

Page 1 of 2 | Initial

W/Z







Payment Terms

All fees are due upon the delivery of the consulting services and are non-refundable. You will receive regular statements outlining the number of hours expended on your behalf and those statements are due upon receipt. You also agree to coordinate, arrange and pre-pay consultant's airfarc, hotel accommodations and, if deemed necessary, a rental car. Any fees and expenses incurred by consultant will be billed to you and you agree to pay those invoices upon receipt and to settle those statements within 7 days and to provide a credit card for us to settle outstanding invoices not paid by that time. You agree and acknowledge that failure to pay fees or expenses associated with this project under these terms will result in reassignment of consultant(s), a penalty of the maximum allowable interest rate per month plus any costs we incur to collect an outstanding balance, until all outstanding invoices are paid in full.

It is further understood that all materials included in or with the above referenced items or programs are fully covered and protected by federal copyright laws. Federal law provides civil and criminal penalties for the unauthorized reproduction, distribution or exhibition of protected products. Criminal copyright infringement is investigated by the FBI and may constitute a felony penalty of up to five years in prison and/or a \$250,000 fine.

You further acknowledge that no representation by LRI or its representatives were relied on by you or any member of your company in entering this agreement, and that this document represents the full understanding of the parties. You also acknowledge and agree that we have informed you of the obligation to report any direct persuader activity performed on your behalf to the United States Department of Labor by both our firm and your firm and that failure to timely file these reports can subject your company criminal penalties. Your payment, in the absence of your signature below, indicates your acceptance of this project and the terms and conditions as stated herein. The parties agree that Oklahoma law governs any dispute between them and to resolve any disputes by arbitration in Tulsa, Oklahoma under the American Arbitration Association rules.

Acce		
ACCE	ทยม	Tre'

We accept the proposal above and the intevention(s) selected: Campaign Consulting

For LRI Consulting Services, Inc.

For Reynolds America, Inc.

Bill Rhue, Director of Workplace Practices

Page 2 of 2 | Initial

V.P. WorkPlace Practices)





U.S. Department of Labor **Employment Standards Administration** Office of Labor Management Standards 200 Constitution Avenue, NW, Room N-5616 Washington, DC 20210

Dear Sir/Madame:

It has come to my attention that the LM 20 that was filed and mailed October 24, 2011 for our engagement with Reynolds America, Inc. was in fact with R. J. Reynolds Tobacco Company. Please note that the correct employer name should be R. J. Reynolds Tobacco Company and not Reynolds America, Inc. We will be filing our LM 10 to reflect R. J. Reynolds Company.

If you need further documentation, please do not hesitate in contacting me directly.

Sincerely,

Debra R. Barnett Office Manager

LRI Consulting Services, Inc.







