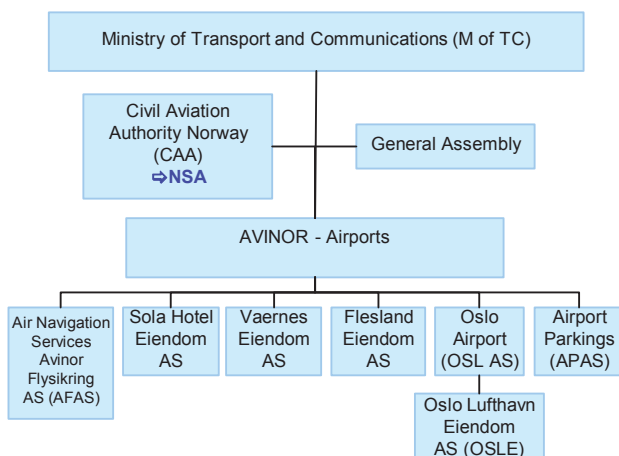


Institutional arrangements and links (2015)

Status (2015)

- State owned limited company.
- Civil ANSP and airport owner/ operator
- Independent of CAA

National Supervisory Authority (NSA):

Civil Aviation Authority Norway (CAA)

Body responsible for:
Safety Regulation

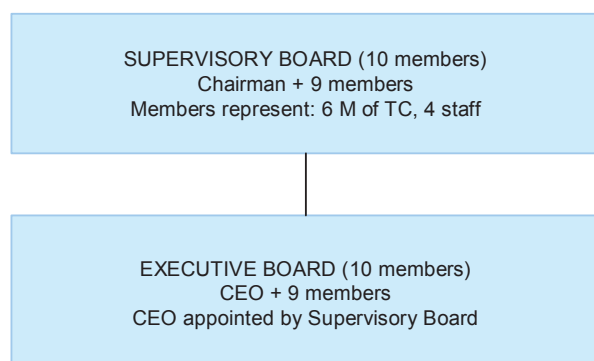
Civil Aviation Authority Norway

Airspace Regulation

Civil Aviation Authority Norway

Economic Regulation

Aeronautic charges are set annually by the Ministry of Transport and Communications

Corporate governance structure (2015)

AVINOR (2015)
CHAIRMAN OF THE SUPERVISORY BOARD:

Ola Mørkved Rinnan

CHIEF EXECUTIVE OFFICER:

Dag Falk-Petersen

Scope of services (2013)

<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input checked="" type="checkbox"/> Oceanic ANS
<input checked="" type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input type="checkbox"/> MET

- AVINOR owns and operates 46 airports, 12 in association with Armed Forces

Operational ATS units (2013)

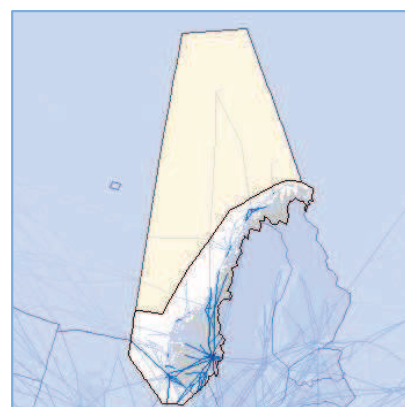
3 ACCs Oslo (ACC + APP), Stavanger (ACC), Bodo (ACC + APP + Oceanic)
17 APPs (1 APP combined with Oslo ACC + 16 TWRs/APPs)
17 TWRs
28 AFISs

Key financial and operational figures (ACE 2013)

Gate-to-gate total revenues (M€)	201
Gate-to-gate total costs (M€)	236
Gate-to-gate ATM/CNS provision costs (M€)	225
Gate-to-gate total ATM/CNS assets(M€)	73
Gate-to-gate ANS total capex (M€)	5
ATCOs in OPS	405
Gate-to-gate total staff	1 038
Total IFR flight-hours controlled by ANSP ('000)	368
IFR airport movements controlled by ANSP ('000)	690
En-route sectors	24
Minutes of ATFM delays ('000)	166

Size (2013)

Size of controlled airspace: 2 174 000 km²



Continental: 724 000 km² - Oceanic: 1 450 000 km²