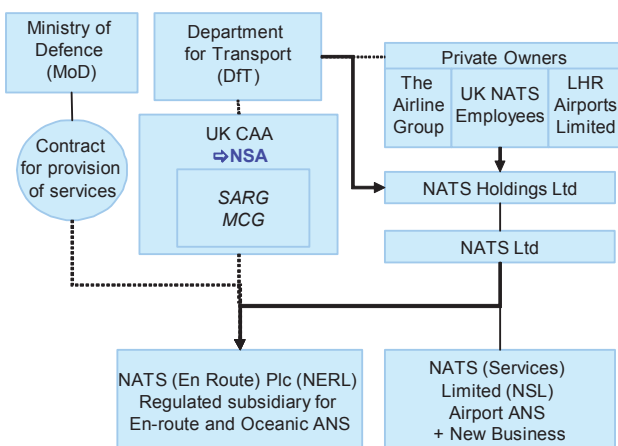




### Institutional arrangements and links (2015)



### Status (2015)

- Public Private Partnership as of 2001
- 49% State-owned (Govt retains a Golden Share)
- 51% private-owned (42% by the Airline Group, 4% by LHR Airports Limited and 5% by UK NATS employees)
- The Airline Group comprises 7 airlines: BA, Virgin Atlantic, Lufthansa, EasyJet, Thomas Cook, Thomson Airways, Monarch Airlines. USS Sherwood Limited owns 49.9% of the Airline Group.

### National Supervisory Authority (NSA):

UK CAA

### Body responsible for:

#### Safety Regulation

UK CAA, Safety and Airspace Regulation Group (SARG)

#### Airspace Regulation

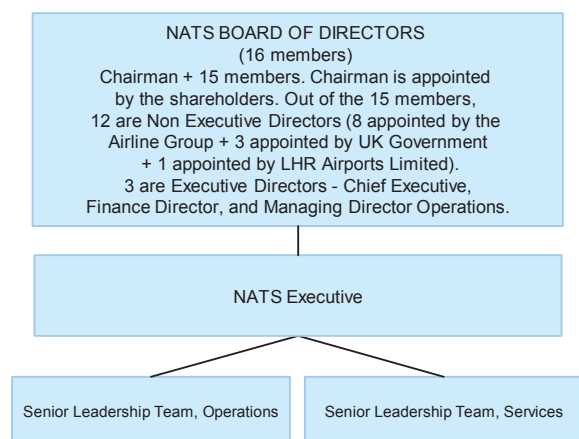
UK CAA, Safety and Airspace Regulation Group (SARG)

#### Economic Regulation

UK CAA, Markets and Consumers Group (MCG).

Charges control in RP2 linked to CPI (formerly RPI in CP3/RP1)

### Corporate governance structure (2015)



### NATS (2015)

#### CHAIRMAN OF THE NATS BOARD:

Paul Golby

#### CEO of NATS:

Richard Deakin (until 18 May 2015)  
Martin Rolfe (acting CEO of NATS as of 19 May 2015)

#### MANAGING DIRECTOR, NATS SERVICES

Catherine Mason

#### MANAGING DIRECTOR, NATS OPERATIONS

Martin Rolfe

### Scope of services (2013)

<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input checked="" type="checkbox"/> Oceanic ANS
<input type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input type="checkbox"/> MET

### Operational ATS units (2013)

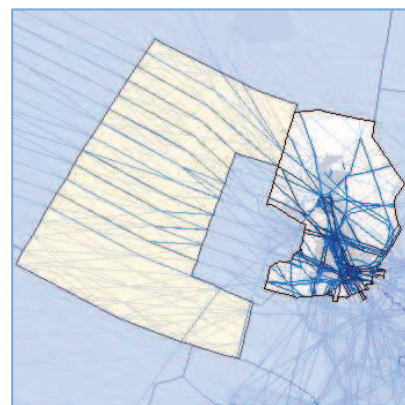
- 1 OAC (Shanwick)
- 3 ACCs (London AC, London TC, Prestwick)
- 16 APPs
- 16 TWRs (including Gibraltar TWR)
- 2 AFISs

### Key financial and operational figures (ACE 2013)

Gate-to-gate total revenues (M€)	932
Gate-to-gate total costs (M€)	803
Gate-to-gate ATM/CNS provision costs (M€)	793
Gate-to-gate total ATM/CNS assets (M€)	912
Gate-to-gate ANS total capex (M€)	120
ATCOs in OPS	1 435
Gate-to-gate total staff	4 331
Total IFR flight-hours controlled by ANSP ('000)	1 297
IFR airport movements controlled by ANSP ('000)	1 735
En-route sectors	72
Minutes of ATFM delays ('000)	1 046

### Size (2013)

Size of controlled airspace: 3 002 000 km<sup>2</sup>



Continental: 882 000 km<sup>2</sup> - Oceanic: 2 120 000 km<sup>2</sup>