

**Disclaimer:** This factsheet has not been subject to the full Eurofound evaluation, editorial and publication process.

Factsheet for case **HR-2020-14/780**

## Adris Group management agreed to cut their salaries to avoid lay-offs

Factsheet generated on 26 April 2020, 23:04

Country	Croatia, applies nationwide
Time period	Temporary, 01 April 2020 - 30 June 2020
Type	Company practice
Category	Employment protection and retention – Wage flexibility
Case created	24 April 2020 (updated 25 April 2020)

### Background Information

The Adris group is big company active in tourism, resorts, insurance, production of healthy food and real estate. In order to overcome the gravity of the situation caused by the ongoing coronavirus pandemic, the Adris Group's management, with the consent of its supervisory board, has made a number of decisions that will affect the operations of their affiliates, primarily their liquidity and profitability, and the long-term sustainability of the company in these unprecedented new circumstances.

### Content of measure

Regardless of the current circumstances here in Croatia and across the world as the coronavirus pandemic continues to hold the economy in its firm grip, the Adris Group's management board decided that there would be no layoffs within that company. The Adris Group will realize already contracted and ongoing investments, and they will continue to prepare for planned projects.

Aware of the circumstances and the unknown situation when it comes to the potential duration of the coronavirus crisis - and despite the exceptionally good business results it achieved in 2019 when net profit after minority interests was 31 percent higher than it was in 2018, the company's management have agreed to cut their salaries by 30 percent over the next three + three months.

## Use of measure

By the establishment of its Foundation, the Adris group, wanted to make a breakthrough in social responsibility. It also wished to offer direct assistance to the development and progress of Croatian society, through the promotion of social responsibility among Croatian companies and the general public. The Adris Foundation in addition to the donation of three million HRK (€ 400 thousand) for the procurement of respirators for hospitals in Rijeka and Pula, the Adris Group's administration has decided to donate two million HRK (€ 267 thousand) for the restoration of cultural monuments damaged in the recent earthquake in Zagreb.

## Actors, target groups and funding

Actors	Target groups	Funding
Company / Companies	Larger corporations	Companies

## Social partners

Role of social partners	Consulted
Form of involvement	Direct consultation

Due to the nature of the measure, social partners were consulted.

## Sectors and occupations

This case is sector-specific.

Economic area	Sector (NACE level 2)
G - Wholesale And Retail Trade; Repair Of Motor Vehicles And Motorcycles	G46 Wholesale trade, except of motor vehicles and motorcycles
I - Accommodation And Food Service Activities	I55 Accommodation
	I56 Food and beverage service activities

This case is not occupation-specific.

## Sources

- 06 April 2020: Adris grupa ne otpušta zaposlenike, menadžment smanjuje svoje plaće za 30 posto ([www.poslovnih.hr](http://www.poslovnih.hr))