



## EECE 443 : Software Project Management

### Assignment #4 February 5th, 2013

### Part 1: Estimation

Your team has successfully developed 8 systems in the last 2 years, all in the same domain: e-Commerce applications, using over the years 3 different programming languages+technology (noted A, B and C). You've collected some information about these 8 projects, as part of your attempts to do Function Point Analysis:

- # of inputs
- # of outputs
- # database entities accessed
- # of system users
- effort in person-days
- # of pages in the final users guide
- programming language & toolkit (A, B, or C)

| Project | Inputs | Outputs | Entities | Users | Pages | Lang. | Effort |
|---------|--------|---------|----------|-------|-------|-------|--------|
| 1       | 210    | 420     | 40       | 10    | 35    | A     | 30     |
| 2       | 469    | 1406    | 125      | 20    | 10    | A     | 85     |
| 3       | 513    | 1283    | 76       | 18    | 9     | B     | 108    |
| 4       | 660    | 2310    | 88       | 200   | 75    | B     | 161    |
| 5       | 183    | 367     | 35       | 10    | 5     | C     | 22     |
| 6       | 244    | 975     | 65       | 25    | 32    | C     | 42     |
| 7       | 1600   | 3200    | 237      | 25    | 12    | B     | 308    |
| 8       | 582    | 874     | 111      | 5     | 3     | C     | 62     |
| X       | 180    | 350     | 40       | 20    |       | B ?   | ??     |
| Y       | 484    | 1190    | 69       | 35    |       | B ?   | ??     |

You are now planning to develop two new projects, X and Y. From their current descriptions -- a requirement document-- you have derived some estimates of the number of input, output and data entities.

**Your task is to estimate the effort for these 2 projects X and Y.**

a) what are the parameters that seem to drive the productivity (= Function Point per person-day) in our team?

b) what is the productivity (in FP per person-day) for language A, B and C?



c) what would be the estimated effort for X and Y using a Function Point approach?

d) what would be the estimated effort for X and Y using just an analogy approach (similar project, or “close enough” project)?

e) Right now projects X and Y are planned to be done in language B? Should you change?

*Notes:*

1) An unadjusted Mark II function point (FP) count can be estimated by the formula

$$FP = 0.58 \times (\text{\#of inputs}) + 1.66 \times (\text{\#of DB entities}) + 0.26 \times (\text{\#of output})$$

2) The Euclidean distance D between 2 projects u and v, for which you have a number n of significant parameters a, b, c, ...n is:

$$D = \sqrt{(a_u - a_v)^2 + (b_u - b_v)^2 + \dots + (n_u - n_v)^2}$$

*Source: Hughes and Cotterrell 2003*

## Part 2: Scheduling

Your project consists of 8 major subprojects or tasks, for which you now have some estimates in person-days, and some dependencies. By *dependencies*, we mean that (in the table below) task T6 can only start after T3 and T4 are completed. Assume you cannot split tasks between individual developers (that is, have 2 persons or more working together on the same task).

| Task # | Duration | Dependencies |
|--------|----------|--------------|
| T1     | 8 days   | None         |
| T2     | 4 d      | None         |
| T3     | 6 d      | T4           |
| T4     | 4 d      | None         |
| T5     | 10 d     | T1, T6       |
| T6     | 4 d      | T3, T4       |
| T7     | 6 d      | T6           |
| T8     | 2 d      | T2           |

- a) Identify the sequence of tasks that constitutes the *critical path*.  
Suggestion: Draw a project activity network (i.e., a directed graph with tasks on the arcs) for this project.

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- b) What is the minimal time required to complete this project?
- c) How much “slack” does task T1 have? (in other words: How late can it be started or delayed during execution without affecting the final delivery date?)
- d) How many people at minimum do you need to complete the project in the minimum time you gave in (b). Show one possible task allocation.
- e) The developer of task T7 reports one morning that it will take her twice the expected time to complete: 12 days instead of 6. How does this affect the critical path, and what is the new time to complete the project?

Submit your assignment in PDF via Vista by Tuesday February 7th at 1:00pm *and* place a printed copy in the mailbox located in McLeod 4<sup>th</sup> floor, between rooms MCLD422 and 426. This is an individual assignment.