

Customer lifetime value in CRM

MACHINE LEARNING FOR MARKETING ANALYTICS IN R



Verena Pflieger

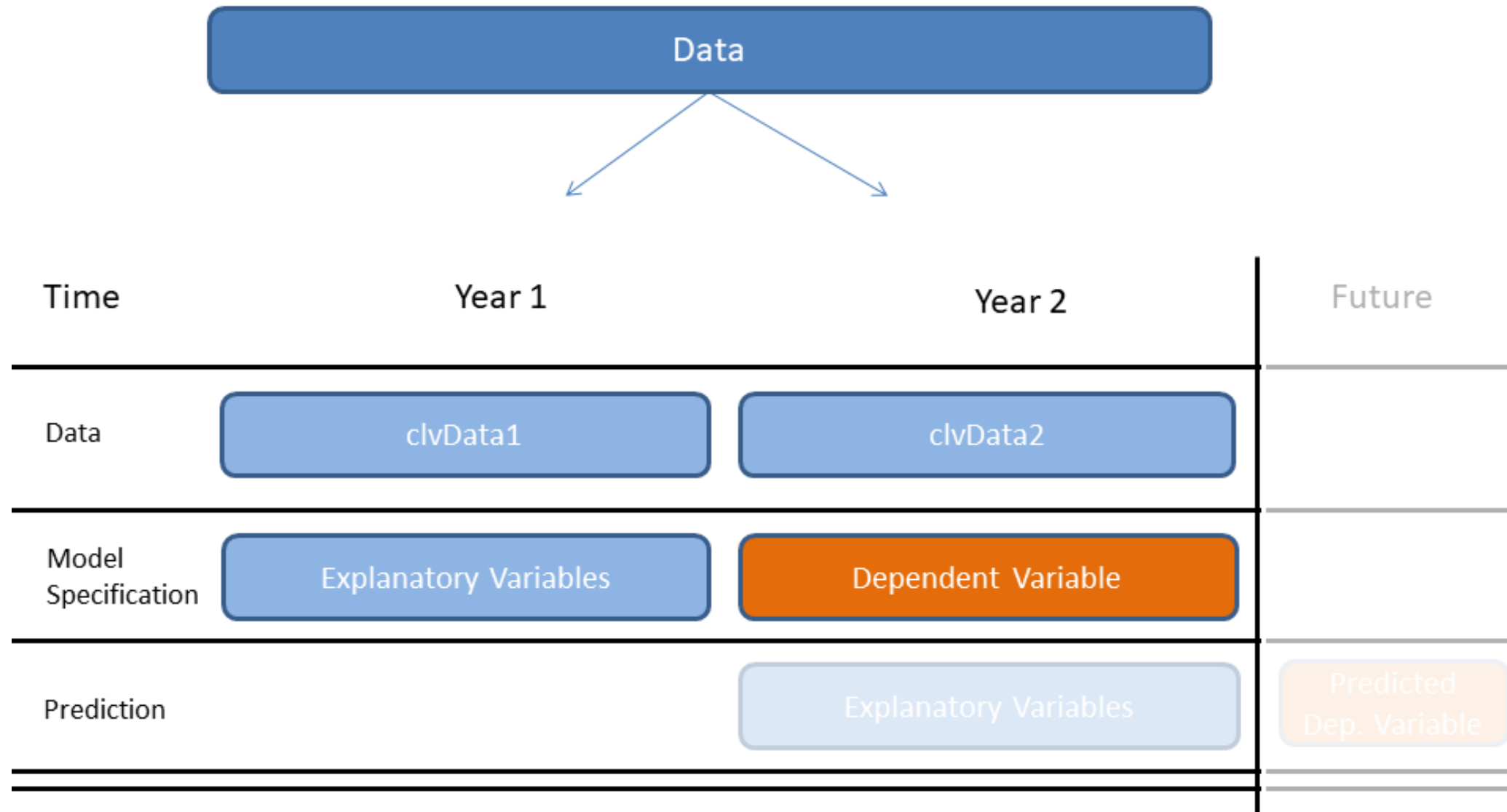
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Customer lifetime value (CLV)

- Predicted future net-profit
- Identify promising customers
- Prioritize customers according to future margins
- No further customer segmentation

Predicting the Margin of Year 2



Predicting the Future Margin



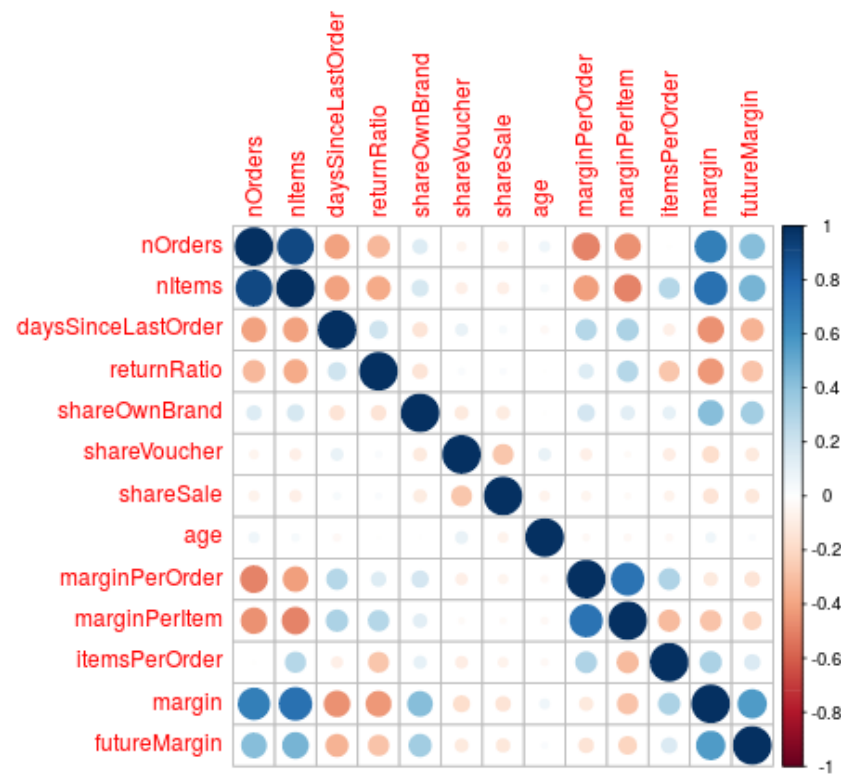
Time	Year 1	Year 2	Future
Data	clvData1	clvData2	
Model Specification	Explanatory Variables	Dependent Variable	
Prediction		Explanatory Variables	Predicted Dep. Variable

```
str(clvData1, give.attr = FALSE)
```

```
Classes 'tbl_df', 'tbl' and 'data.frame':    4191 obs. of  15 variables:
 $ customerID      : int  2 3 4 5 6 7 8 9 10 11 ...
 $ nOrders         : int  4 3 12 16 1 2 3 15 16 1 ...
 $ nItems          : int  7 4 25 29 2 8 4 20 18 2 ...
 $ daysSinceLastOrder: int  4 272 12 32 47 19 63 23 75 193 ...
 $ margin          : num  35.8 25.7 63.3 53.7 35.9 ...
 $ returnRatio     : num  0.25 0.44 0.15 0.03 0 0.18 0 0.01 0.02 1 ...
 $ shareOwnBrand   : num  0.67 0.33 0.86 0.96 1 0 0.33 0.53 0.27 0 ...
 $ shareVoucher    : num  0.17 0 0.38 0.17 0 0.86 0.33 0.12 0.6 0 ...
 $ shareSale       : num  0 0.67 0.29 0.33 1 0.14 0 0.12 0.2 1 ...
 $ gender          : chr  "female" "male" "male" "female" ...
 $ age             : int  56 37 32 43 48 31 27 30 50 50 ...
 $ marginPerOrder  : num  8.94 8.58 5.28 3.36 35.85 ...
 $ marginPerItem   : num  5.11 6.43 2.53 1.85 17.93 ...
 $ itemsPerOrder   : num  1.75 1.33 2.08 1.81 2 4 1.33 1.33 1.12 2 ...
 $ futureMargin    : num  57.6 29.7 56.3 58.8 29.3 ...
```

Correlations

```
library(corrplot)
clvData1 %>%
  select(nOrders, nItems, margin, futureMargin) %>%
  cor() %>% corrplot()
```



Let's practice!

MACHINE LEARNING FOR MARKETING ANALYTICS IN R

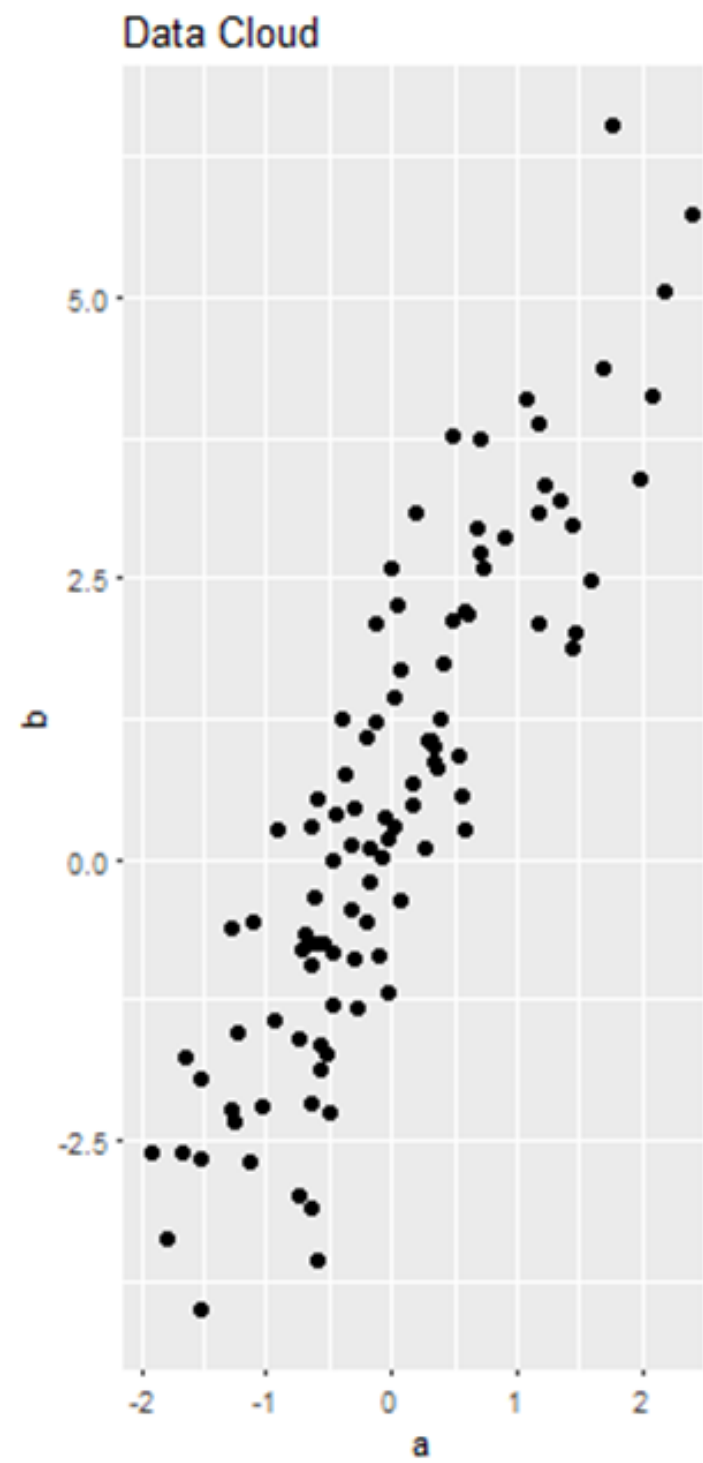
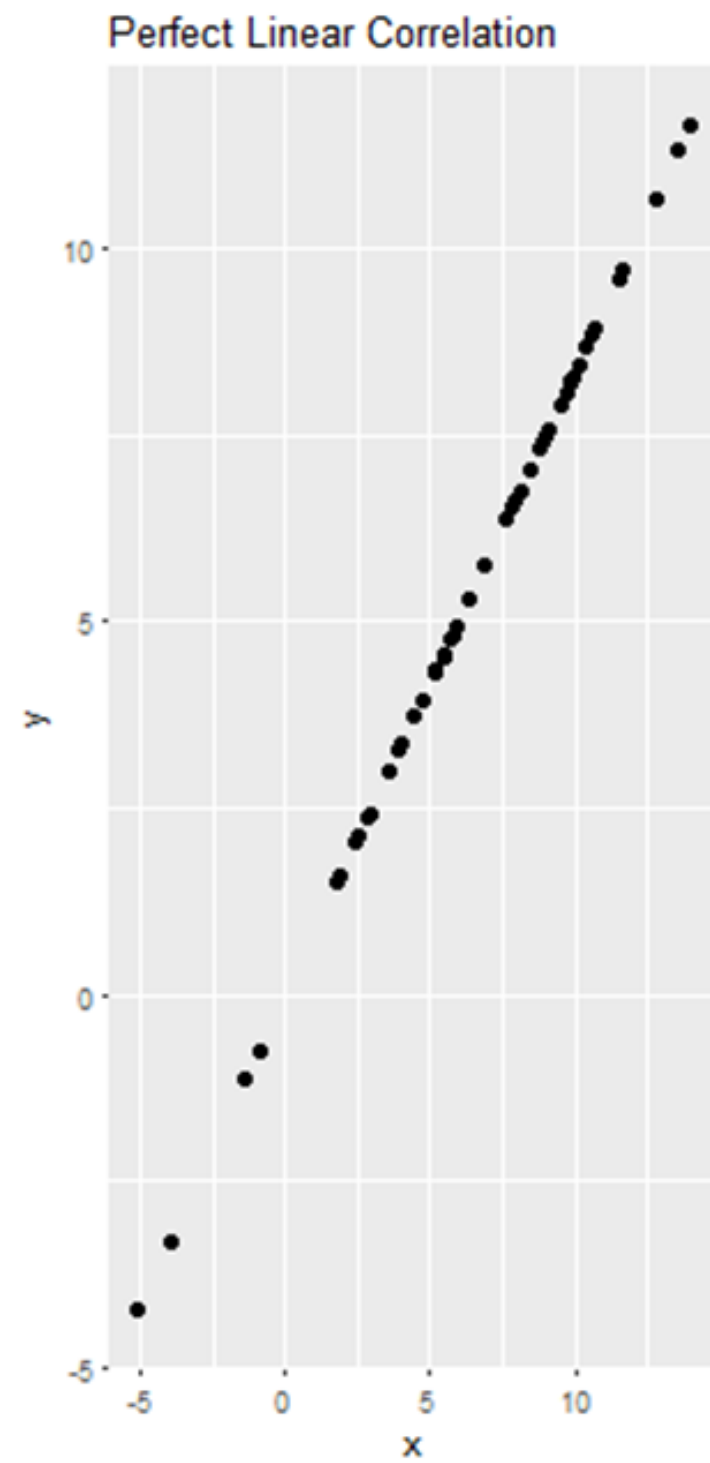
Simple linear regression

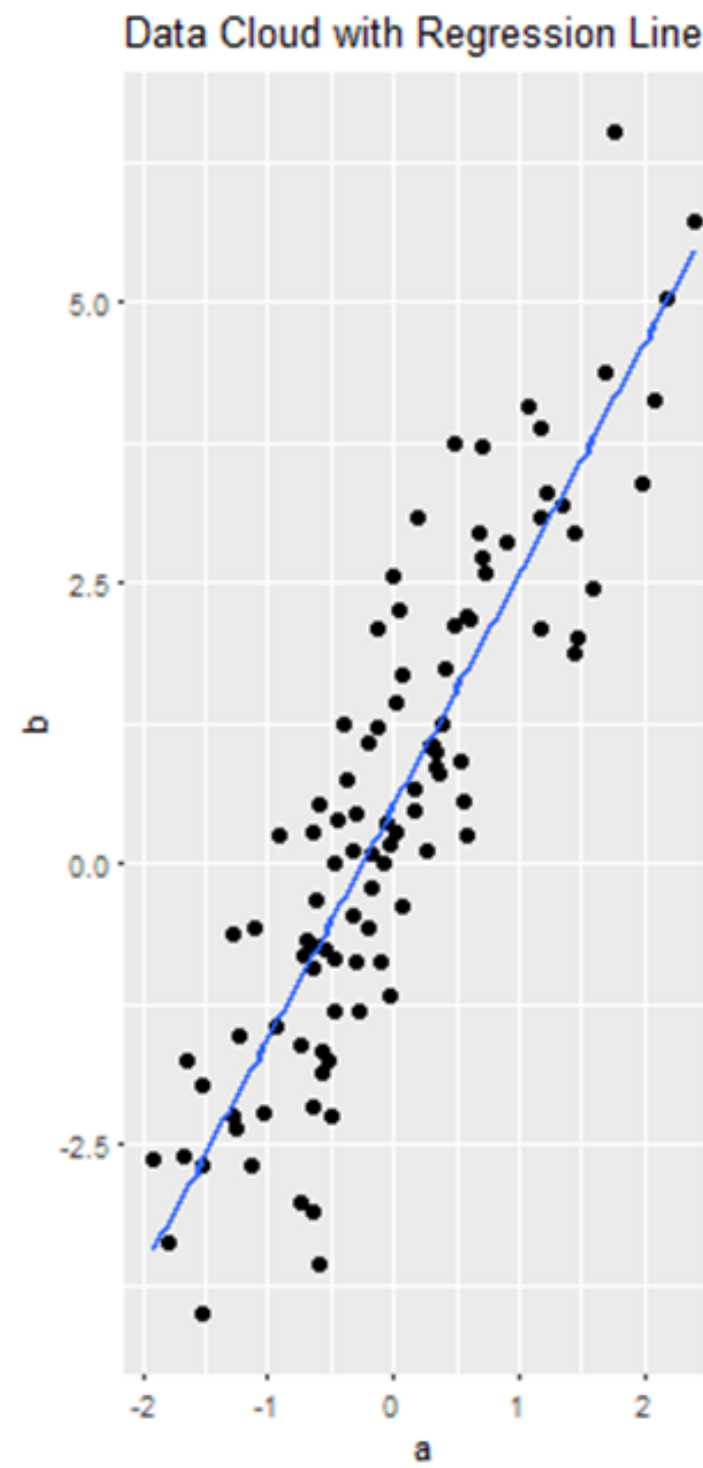
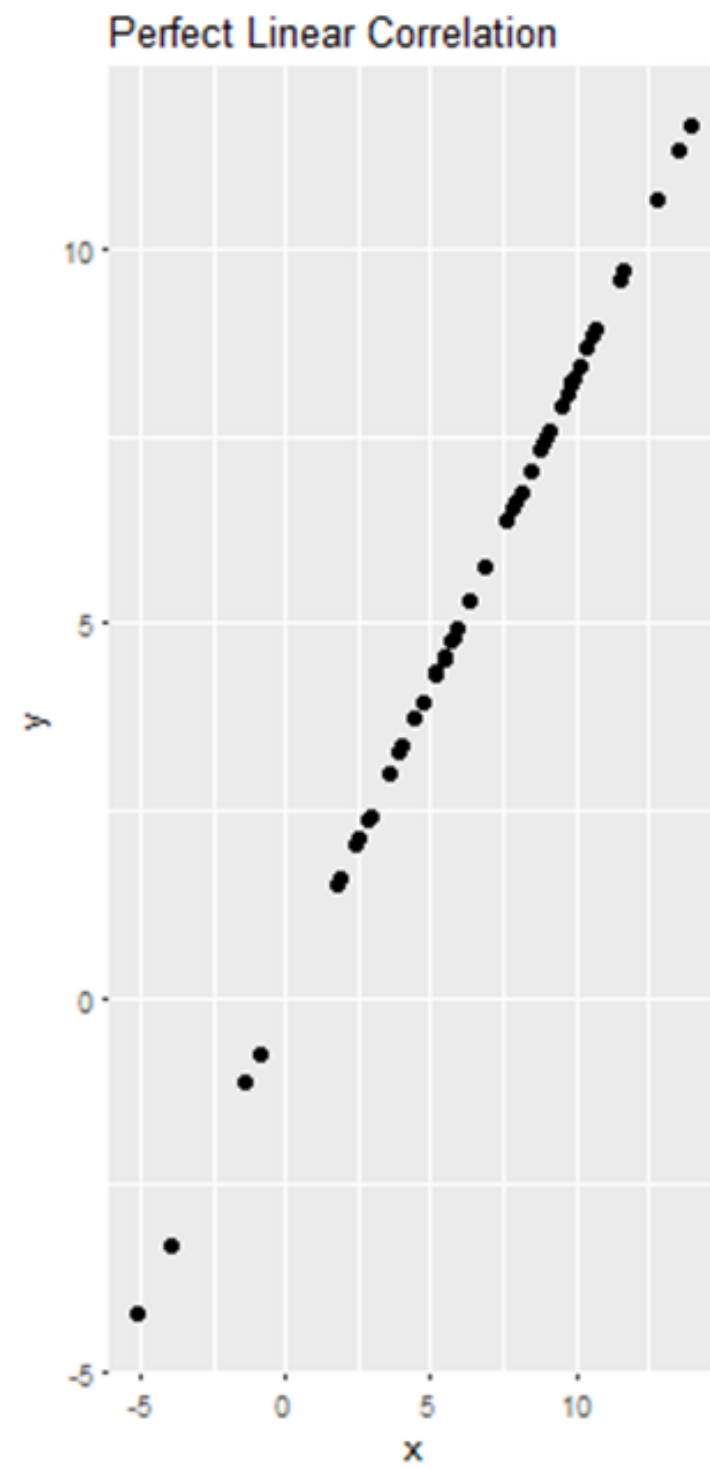
MACHINE LEARNING FOR MARKETING ANALYTICS IN R



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```
simpleLM <- lm(futureMargin ~ margin, data = clvData1)
summary(simpleLM)
```

Call:

```
lm(formula = futureMargin ~ margin, data = clvData1)
```

Residuals:

Min	1Q	Median	3Q	Max
-56.055	-9.258	0.727	10.060	49.869

Coefficients:

	Estimate	Std. Error	t value	Pr(> t)
(Intercept)	12.63068	0.49374	25.58	<2e-16 ***
margin	0.64543	0.01467	43.98	<2e-16 ***

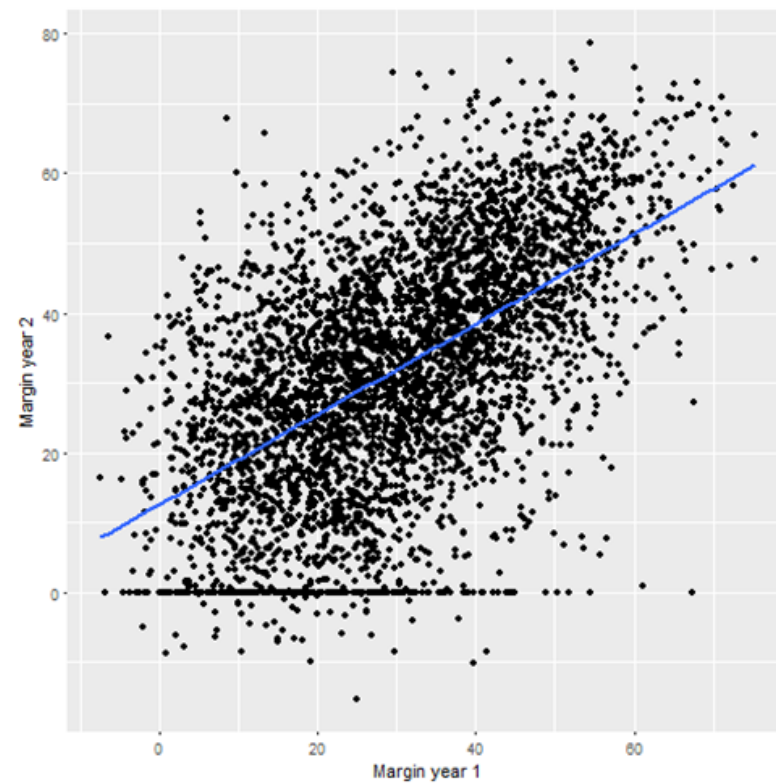
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 14.24 on 4189 degrees of freedom

Multiple R-squared: 0.3159, Adjusted R-squared: 0.3158

F-statistic: 1935 on 1 and 4189 DF, p-value: < 2.2e-16

```
ggplot(clvData1, aes(margin, futureMargin)) +  
  geom_point() +  
  geom_smooth(method = lm, se = FALSE) +  
  xlab("Margin year 1") +  
  ylab("Margin year 2")
```



Assumptions of Simple Linear Regression Model

- Linear relationship between x and y
- No measurement error in x (weak exogeneity)
- Independence of errors
- Expectation of errors is 0
- Constant variance of prediction errors (homoscedasticity)
- Normality of errors

Time to practice!

MACHINE LEARNING FOR MARKETING ANALYTICS IN R

Multiple linear regression

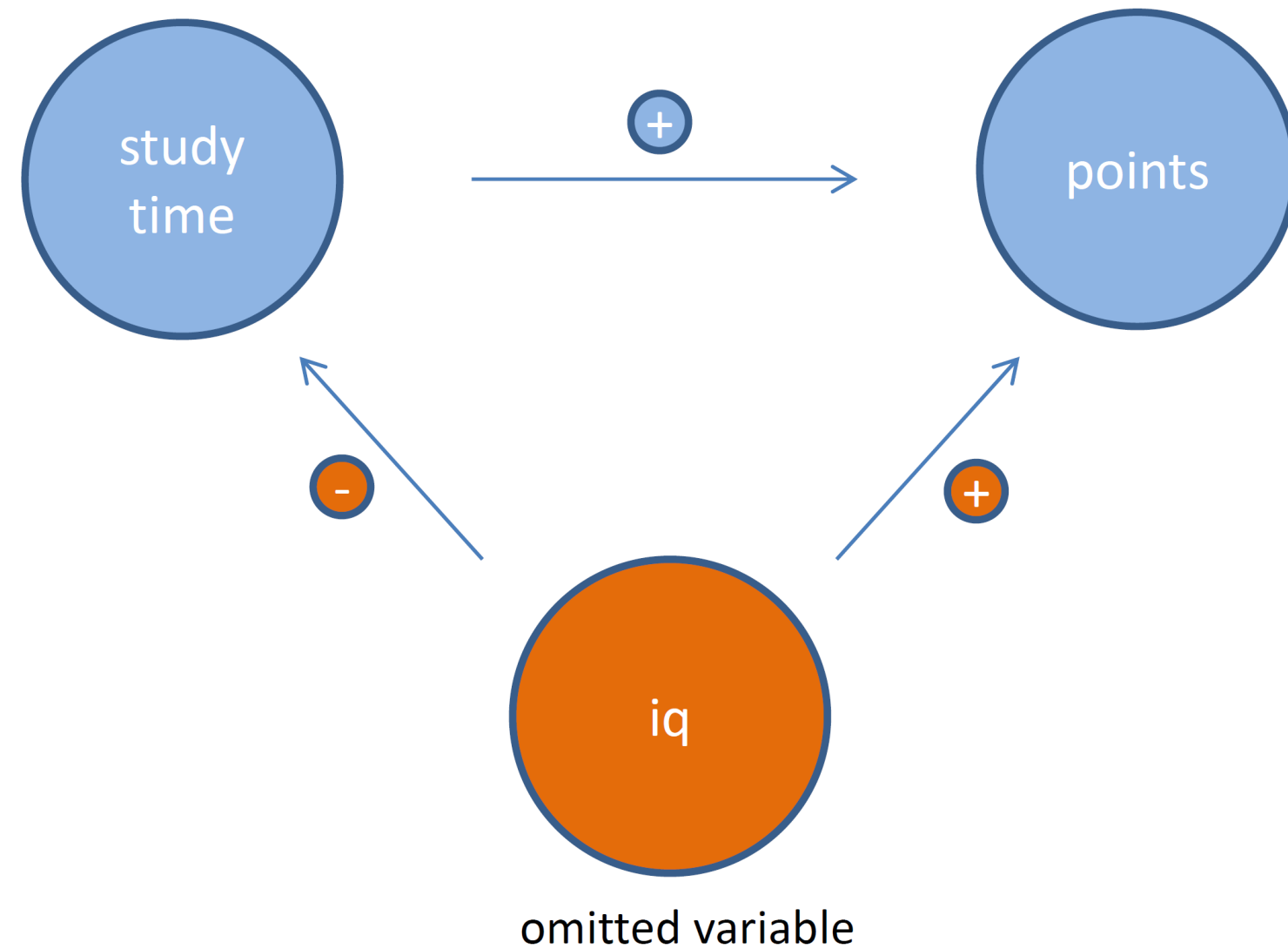
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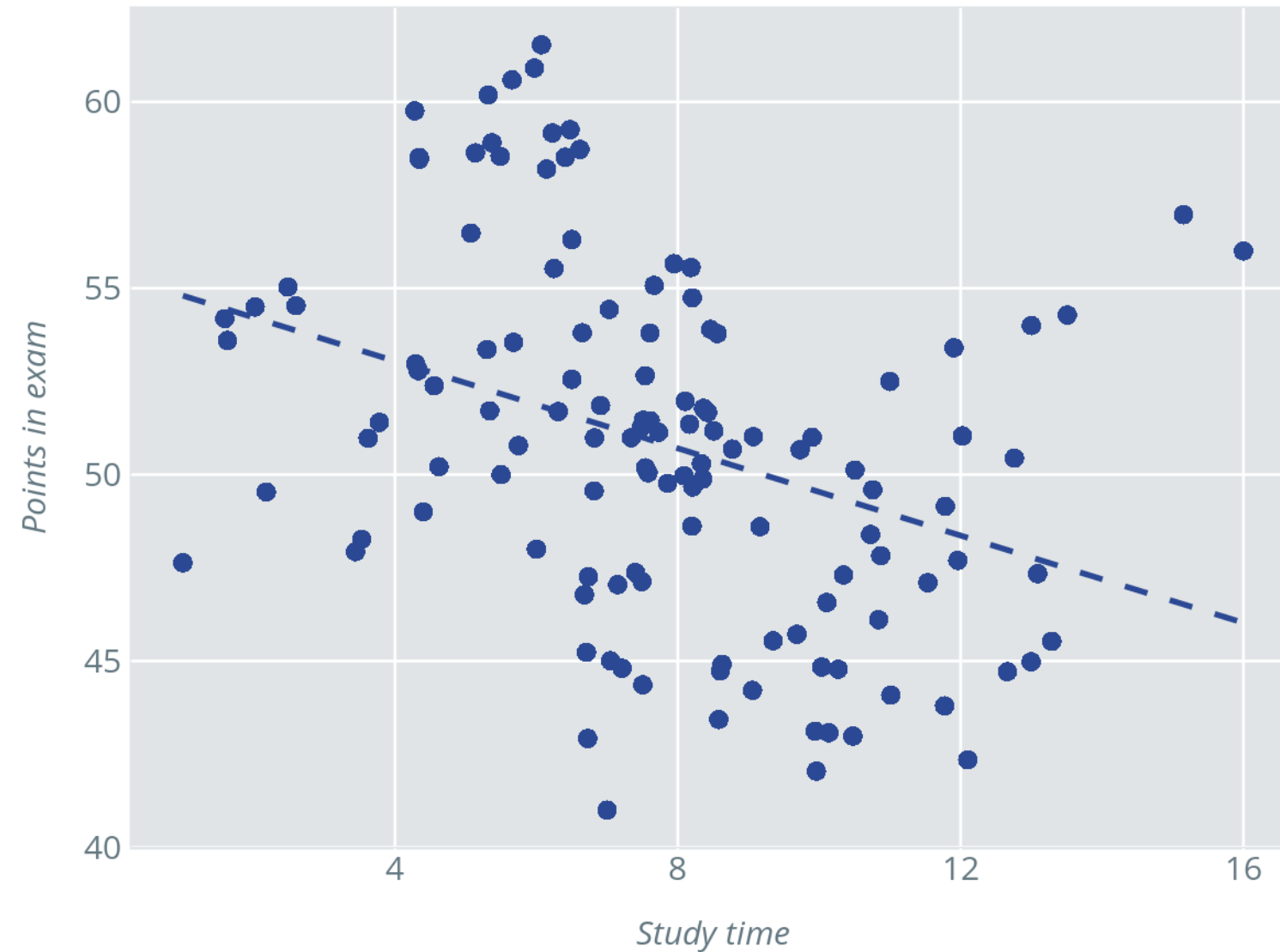
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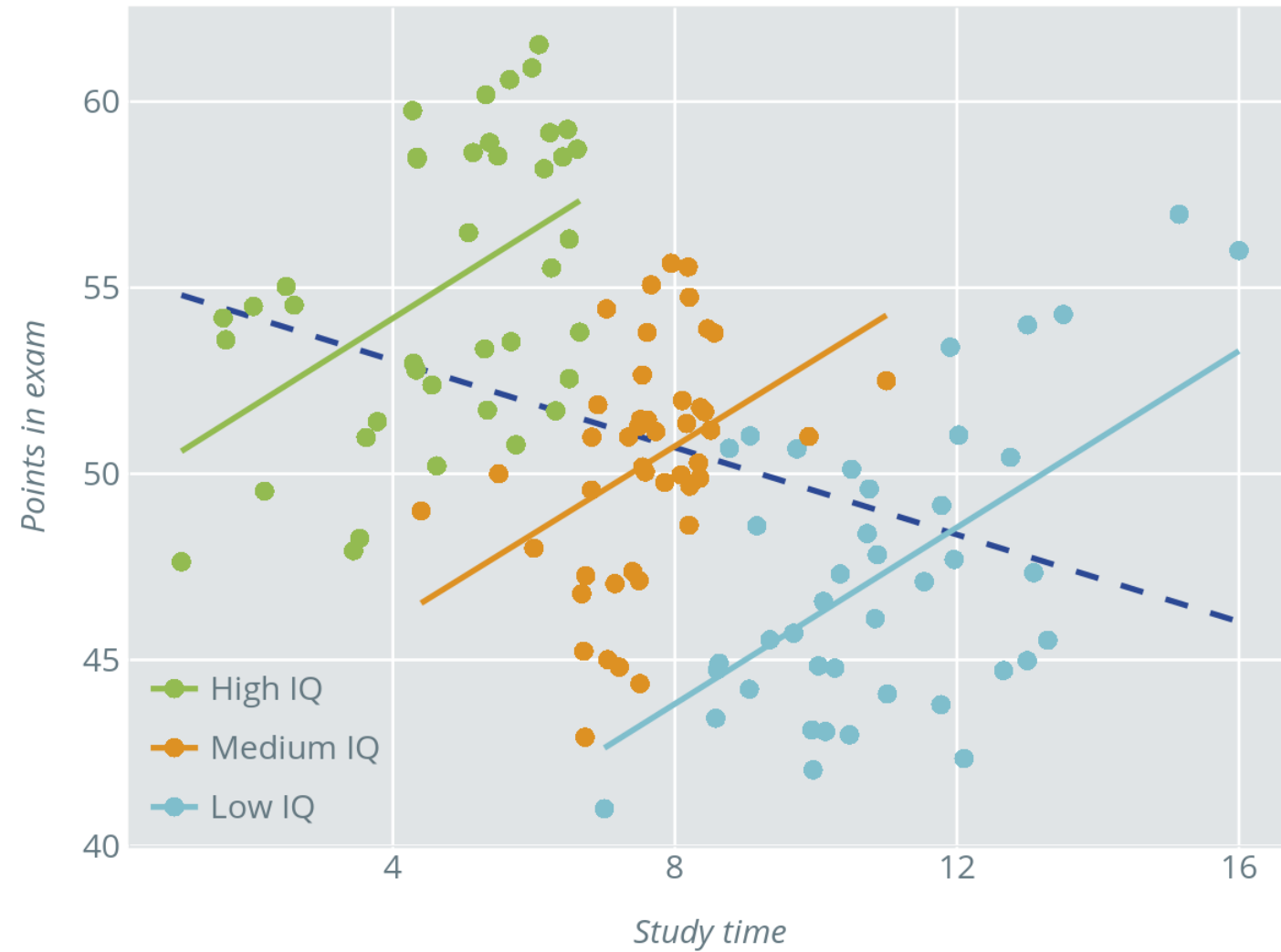
Omitted variable bias



The more effort, the less success?



The more effort, the more success!



```
multipleLM <- lm(
  futureMargin ~ margin + nOrders + nItems + daysSinceLastOrder +
  returnRatio + shareOwnBrand + shareVoucher + shareSale +
  gender + age + marginPerOrder + marginPerItem +
  itemsPerOrder, data = clvData1)
summary(multipleLM)
```

Call:

```
lm(formula = futureMargin ~ margin + ..., data = clvData1)
```

Coefficients:

	Estimate	Std. Error	t value	Pr(> t)
(Intercept)	22.528666	1.435062	15.699	< 2e-16 ***
margin	0.402783	0.027298	14.755	< 2e-16 ***
nOrders	-0.031825	0.122980	-0.259	0.79581
...				
itemsPerOrder	0.102576	0.540835	0.190	0.84958

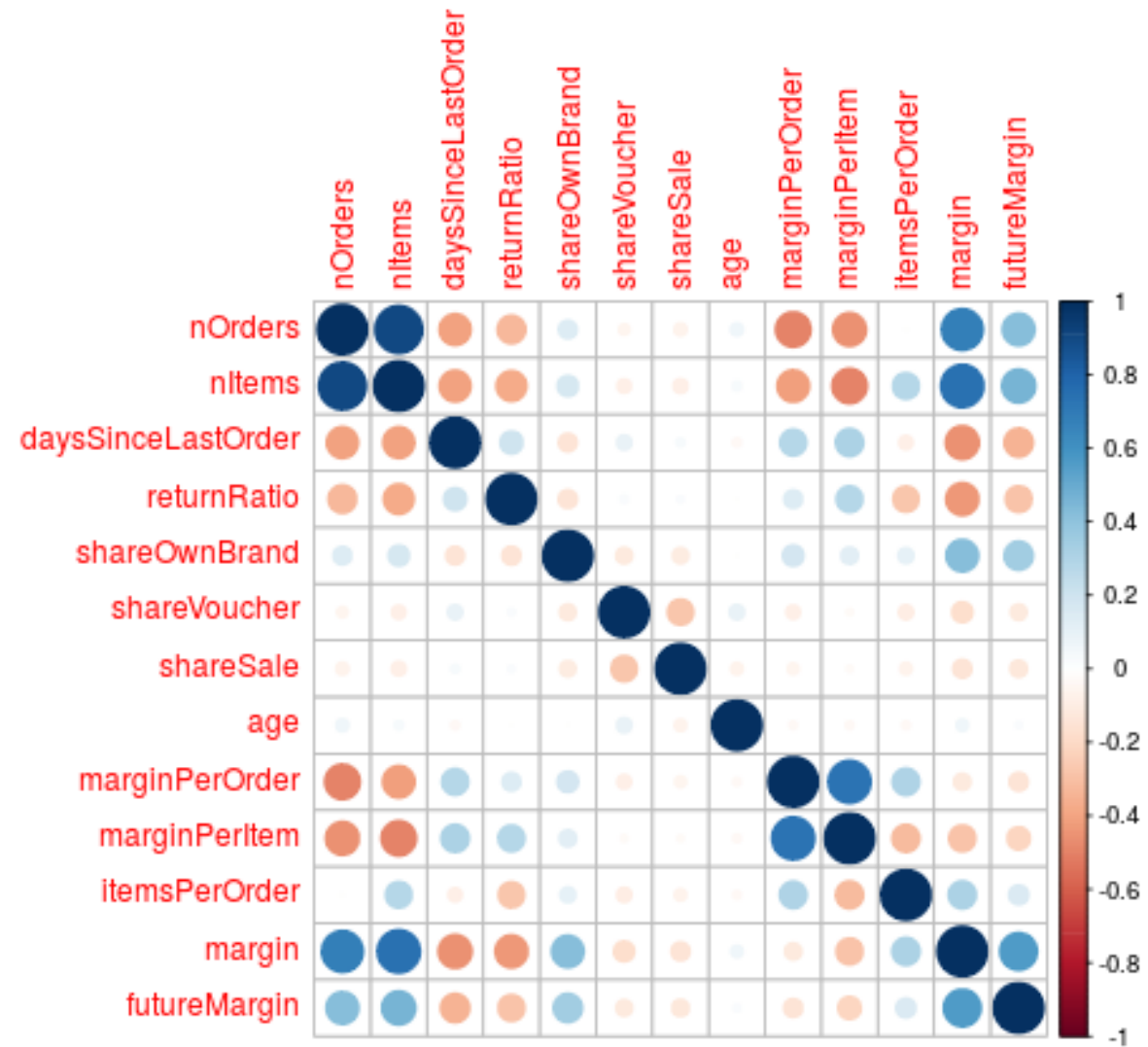
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 13.85 on 4177 degrees of freedom

Multiple R-squared: 0.3547, Adjusted R-squared: 0.3527

F-statistic: 176.6 on 13 and 4177 DF, p-value: < 2.2e-16

Multicollinearity



Variance Inflation Factors

```
library(rms)
vif(multipleLM)
```

margin	nOrders	nItems
3.658257	11.565731	13.141486
daysSinceLastOrder	returnRatio	shareOwnBrand
1.368208	1.311476	1.363515
shareVoucher	shareSale	gendermale
1.181329	1.148697	1.003452
age	marginPerOrder	marginPerItem
1.026513	8.977661	7.782651
itemsPerOrder		
6.657435		

New model

```
multipleLM2 <- lm(futureMargin ~ margin + nOrders +
                  daysSinceLastOrder + returnRatio + shareOwnBrand
                  shareVoucher + shareSale + gender + age +
                  marginPerItem + itemsPerOrder,
                  data = clvData1)

vif(multipleLM2)
```

margin	nOrders	daysSinceLastOrder
3.561828	2.868060	1.354986
returnRatio	shareOwnBrand	shareVoucher
1.305490	1.353513	1.176411
shareSale	gendermale	age
1.146499	1.003132	1.021518
marginPerItem	itemsPerOrder	
1.686746	1.550524	

```
summary(multipleLM2)
```

Call:

```
lm(formula = futureMargin ~ margin + nOrders + ..., data = clvData1)
```

Residuals:

Min	1Q	Median	3Q	Max
-55.659	-8.827	0.483	9.561	50.118

Coefficients:

	Estimate	Std. Error	t value	Pr(> t)	
(Intercept)	22.798064	1.287806	17.703	< 2e-16	***
margin	0.404200	0.026983	14.980	< 2e-16	***
nOrders	0.220255	0.061347	3.590	0.000334	***
daysSinceLastOrder	-0.017180	0.002675	-6.422	1.49e-10	***
returnRatio	-1.992829	0.601214	-3.315	0.000925	***
shareOwnBrand	7.568686	0.677572	11.170	< 2e-16	***
shareVoucher	-1.750877	0.669017	-2.617	0.008900	**
shareSale	-2.942525	0.691108	-4.258	2.11e-05	***
gendermale	0.203813	0.430136	0.474	0.635643	
age	-0.015158	0.017245	-0.879	0.379462	
marginPerItem	-0.197277	0.051160	-3.856	0.000117	***
itemsPerOrder	-0.270260	0.261458	-1.034	0.301354	

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Let's practice!

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Model validation, model fit, and prediction

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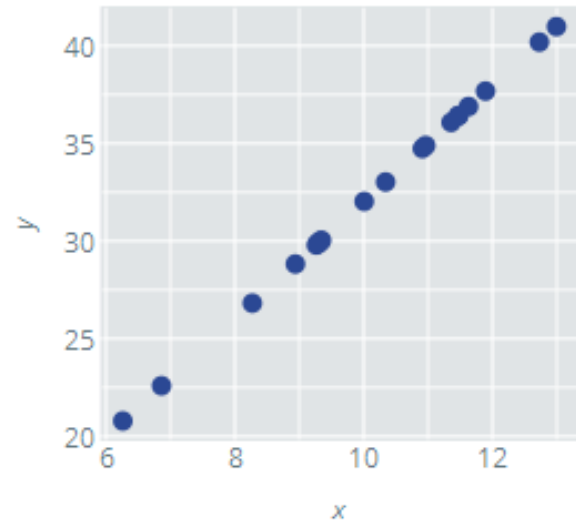


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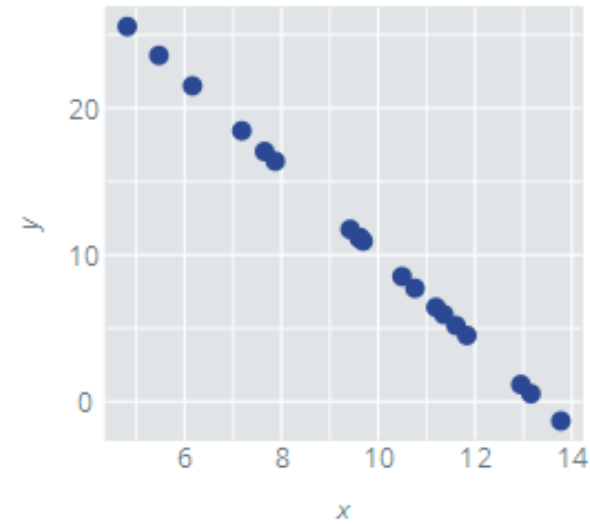
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Coefficient of Determination R^2

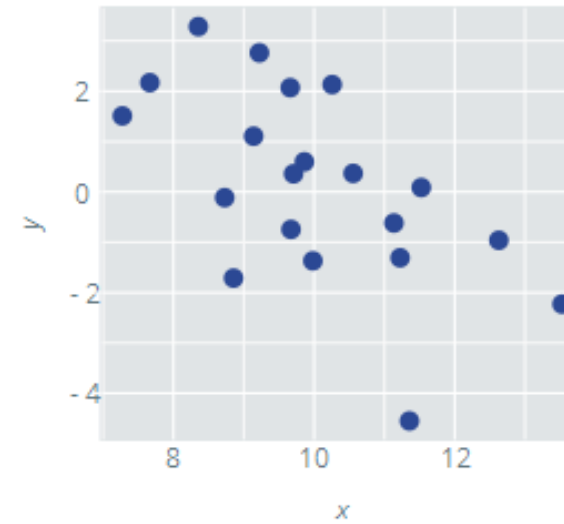
R = 1



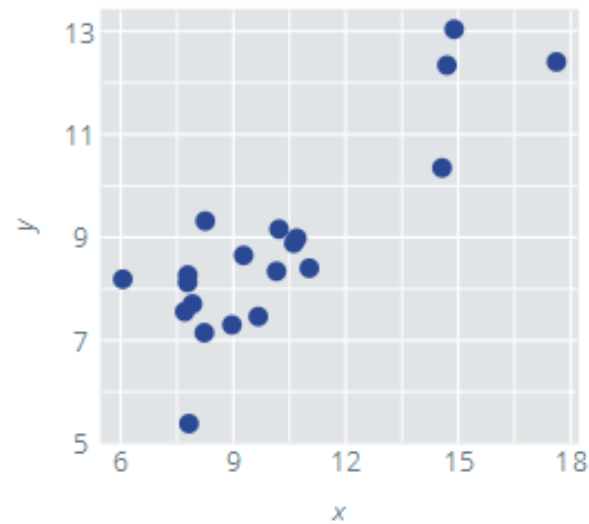
R = 1



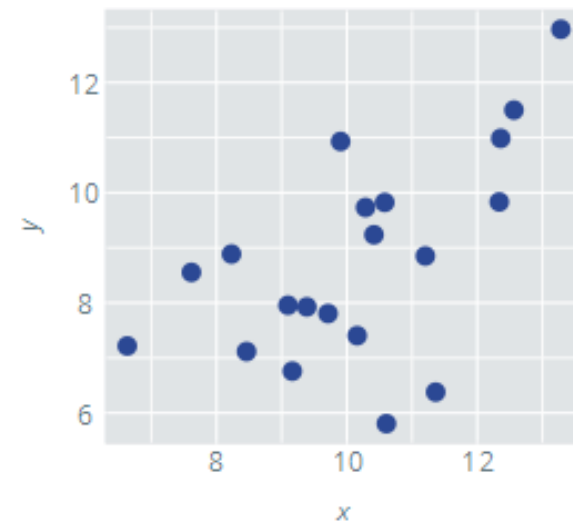
R = 0.36



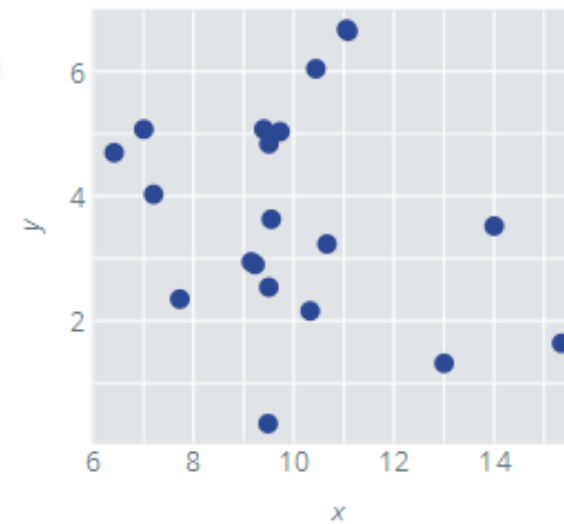
R = 0.73



R = 0.34



R = 0.05

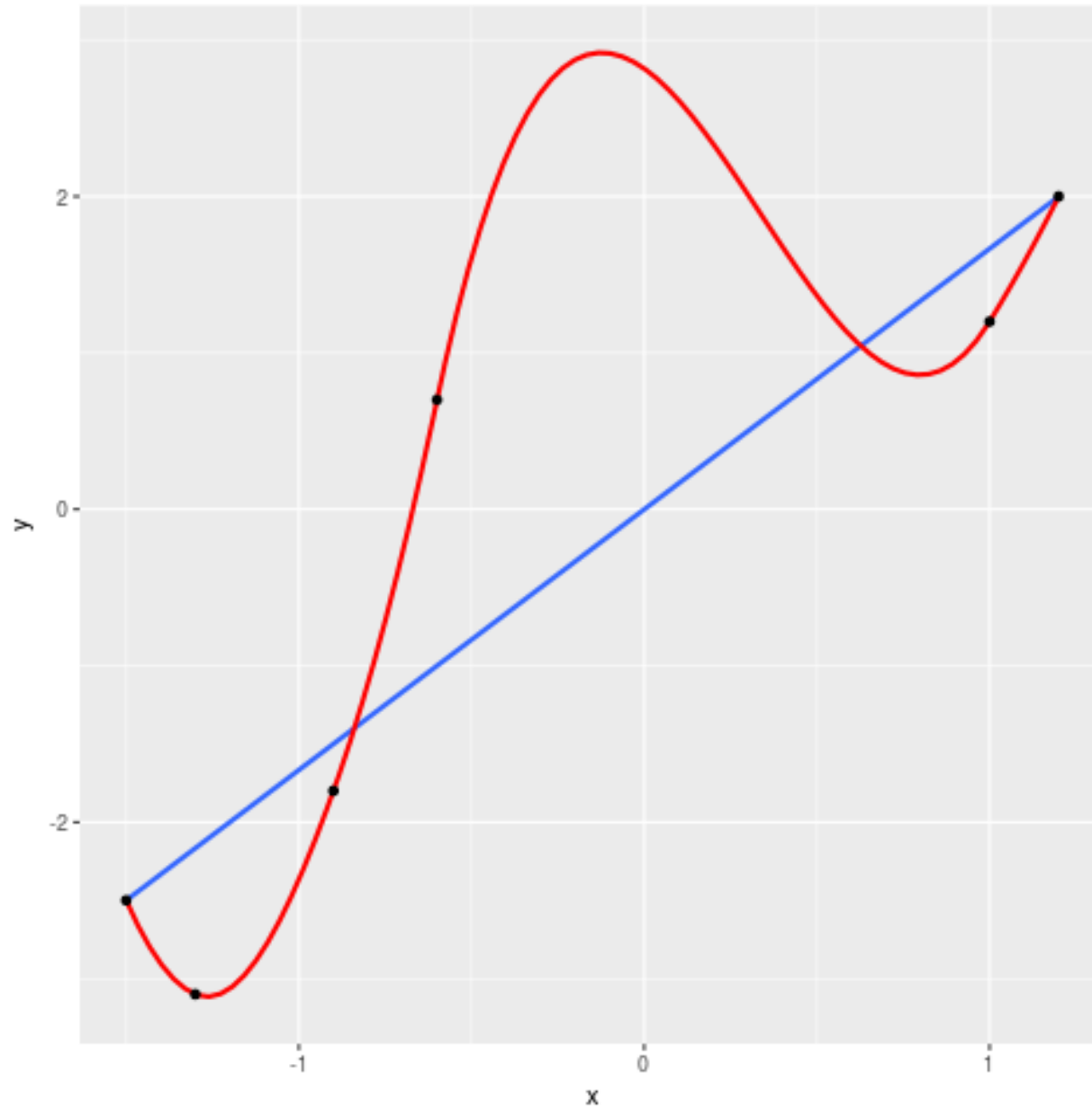


R^2 and F-test

```
summary(multipleLM2)
```

```
Residual standard error: 13.87 on 4179 degrees of freedom  
Multiple R-squared:  0.3522,    Adjusted R-squared:  0.3504  
F-statistic: 206.5 on 11 and 4179 DF,  p-value: < 2.2e-16
```

Overfitting



Methods to avoid overfitting

- `AIC()` from `stats` package
- `stepAIC()` from `MASS` package
- Out-of-sample model validation
- Cross-validation
- ...

```
AIC(multipleLM2)
```

```
33950.45
```

New dataset clvData2

```
head(clvData2)
```

```
# A tibble: 6 x 14
  customerID nOrders nItems daysSinceLastOrder margin returnRatio
      <int>   <int>   <int>           <int>   <dbl>         <dbl>
1         2     16     40             2  57.62         0.18
2         3      1      5          124  29.69         1.00
3         4     15     30             68  56.26         0.16
4         5     23     41          103  58.84         0.03
5         6      2      4          104  29.31         0.00
6         7      6     10           41  35.72         0.06
#... with 8 more variables: shareOwnBrand <dbl>, shareVoucher <dbl>,
# shareSale <dbl>, gender <chr>, age <int>, marginPerOrder <dbl>,
# marginPerItem <dbl>, itemsPerOrder <dbl>
```

Prediction

```
predMargin <- predict(multipleLM2,  
                      newdata = clvData2)  
  
head(predMargin)
```

1	2	3	4	5	6
51.10204	31.63335	51.90008	52.62200	36.65194	33.84383

```
mean(predMargin, na.rm = TRUE)
```

```
33.95147
```


Learnings linear regression

	Learnings Linear Regression
You have learned...	to predict the future customer lifetime value
	to use a linear regression to model a continuous variable
	that the variables for modelling and prediction have to carry the same names

Learnings from the model

	Learnings from the Model
You have learned...	that the margin in one year is a good predictor for the margin in the following year
	the longer the time since last order, the smaller the expected margin
	characteristics like gender and age don't seem to play a role for the prediction of margin
	etc...

Alright, hands on!

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