Guidebook for Improving Efficiency in System Operation and Construction.

Powered by Exastro and Ansible

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Introduction

About this document

IT Engineers who are currently working in the field are struggling with inefficient system operation and construction. While the obvious solution is to make it more efficient, there are many who are wondering how to do it.

This document uses an on premise environment to show what obstacles to get rid off and what kind of preparation one must do in 3 simple steps.

Step 1 : Central management of System info

Step 2 : Actualize Automatic Execution

Step 3 : Connect Design info and Automated Executions.

In order to estimate the automation/efficiency rate, the process changes and results will be divided into phases.

Roles used in this document.

For the sake of convenience, we will explain the roles used in this document below.

Development/Construction team

- In this document, the team responsible for system construction will be called “Construction team”. Normally in a real project, this would also include someone responsible for business/affairs and infrastructure.

Operation team

- The team responsible for operating running systems is called “Operation team”.

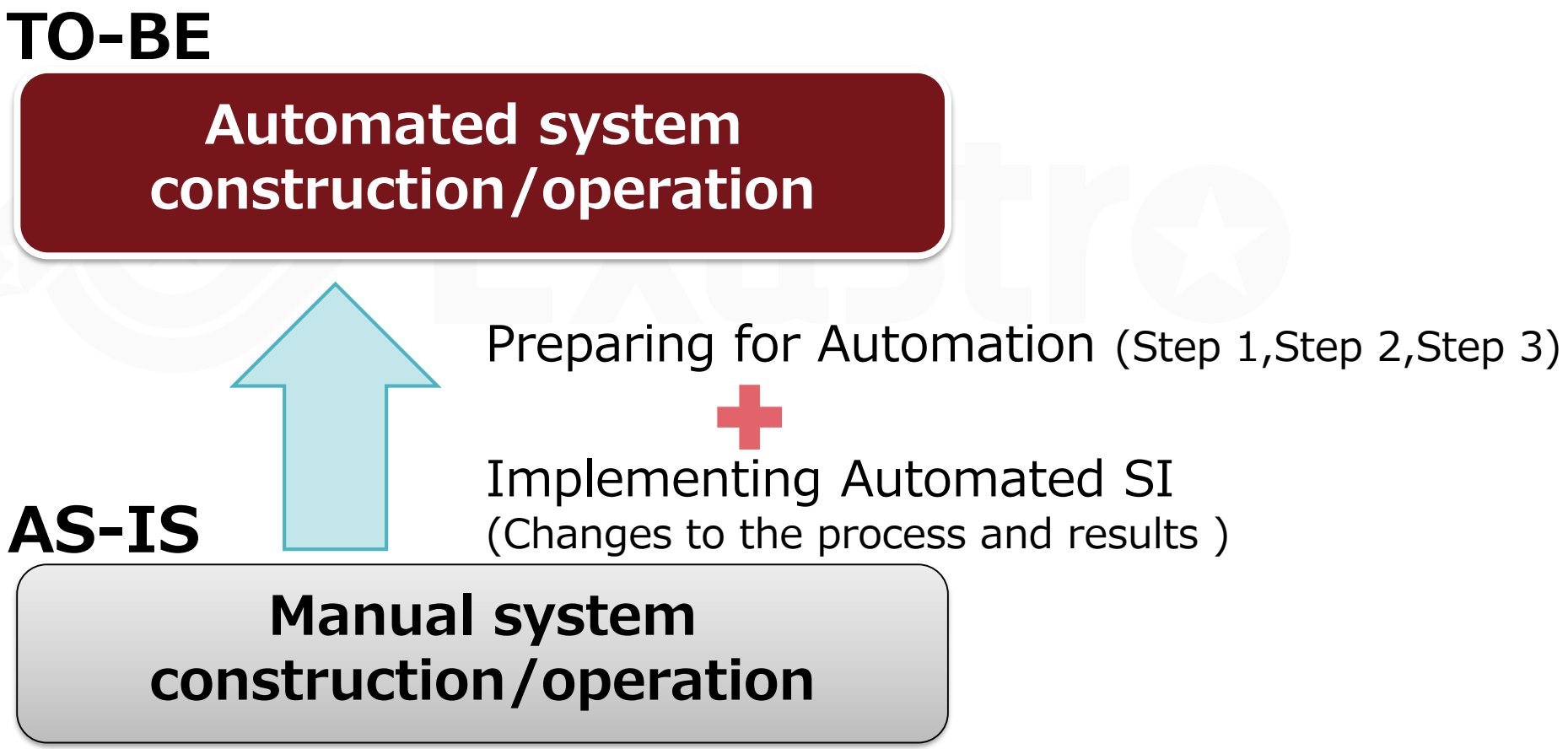
Team leader

- Representatives from each team who shares information and coordinates the team.

Overview image

AS-IS and TO BE in Automation.

By following step 1-3, we can automate system operation/construction.
Additionally, by changing the process, we can improve the efficiency of the automation.



The “pain” of IT Engineers that works with Constructing/Operating systems

- ☑ Delays and errors occurs when communicating between teams.
- ☑ Double managing data and proprietary wording leads to errors in the design
- ☑ Multiple development leads to complications with managing design documents (forms)
- ☑ As a result, we are unable to check before and after the settings.

- ☑ Work orders between teams are complex. Each time a time chart is created, it gets discarded.
- ☑ Every operation’s Manual is discarded after its created/reviewed.
- ☑ Configurations are embedded in each procedure, and the number of patterns increases each time a new model/os is added (barrier to multi-vendor support)

- ☑ Since the operations are done manually, the production time is inconsistent.
  ⇒People often have to wait before they can continue.
- ☑ Since most of the operations are done manually, human error is inevitable.

The “Pain” of IT Engineers

We can solve the problems in 3 steps.

Design

- ☑ Delays and … mmunicating between teams.
- ☑ Doubl… ma… tary wording leads to errors in the design
- ☑ … plications with managing design documents (forms)
- ☑ As a result … k before and af…

Preparation

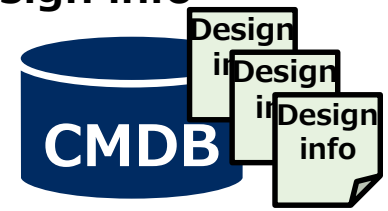
- ☑ Work order … omplex. E…ch t… gets discarded.
- ☑ Every opera… ded after it's cr…
- ☑ Confi… urati… ch procedure, i… os … s added (ba…
- ☑ Since the c… ually, the produ…
  ⇒People of… they can continue.

Execution

- ☑ Since most … one manually, human error is inevitable.

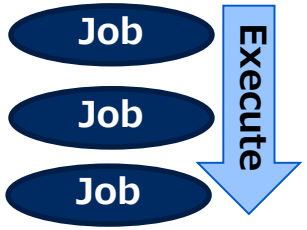
Solution

Step 1
Centrally Manage design info



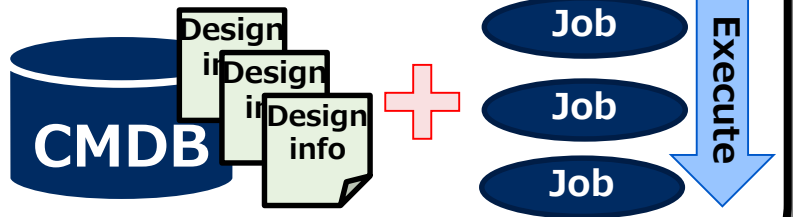
Solution

Step 2
Automate

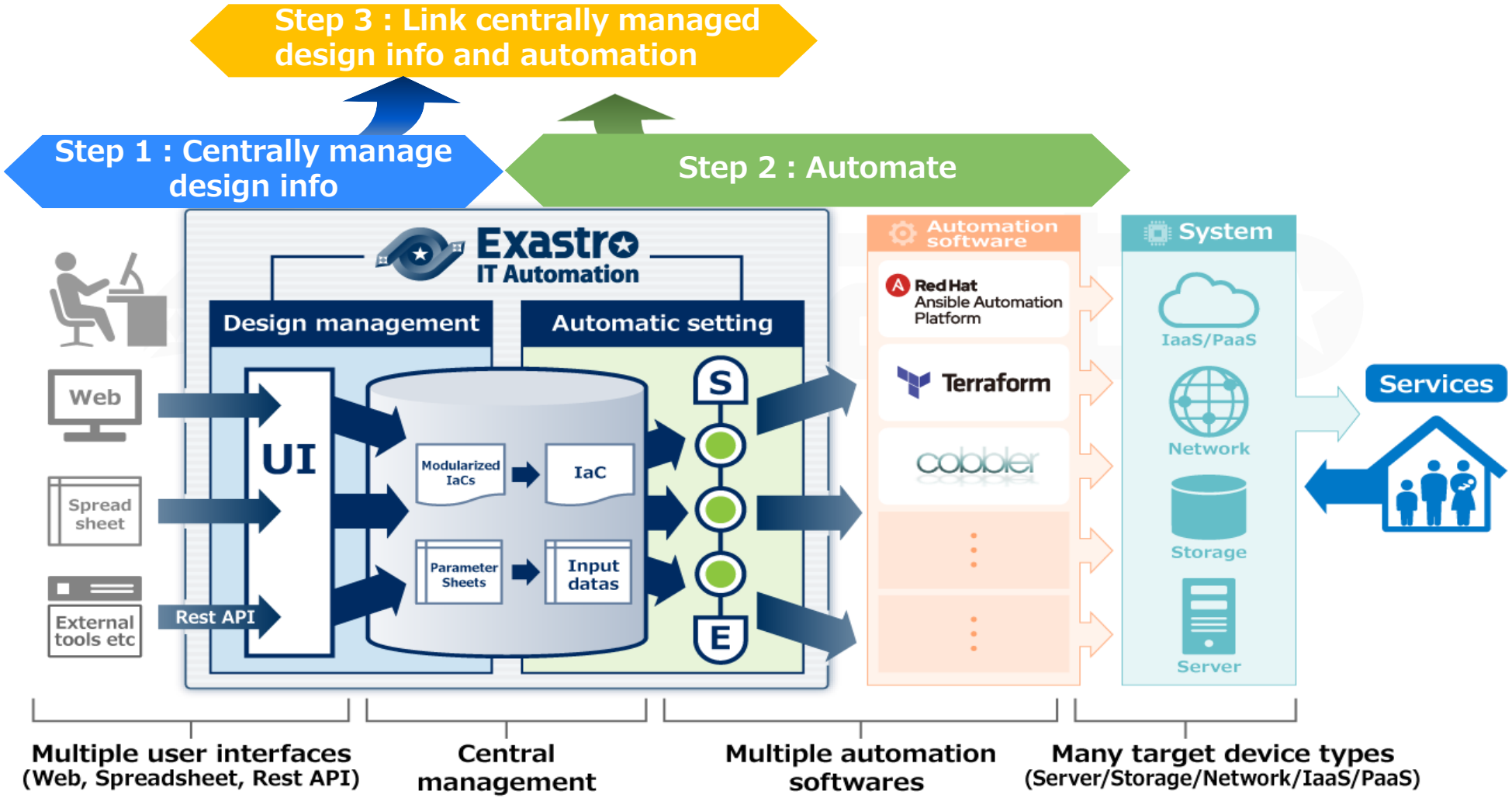


Link

Step 3
Link centrally managed design info and automation



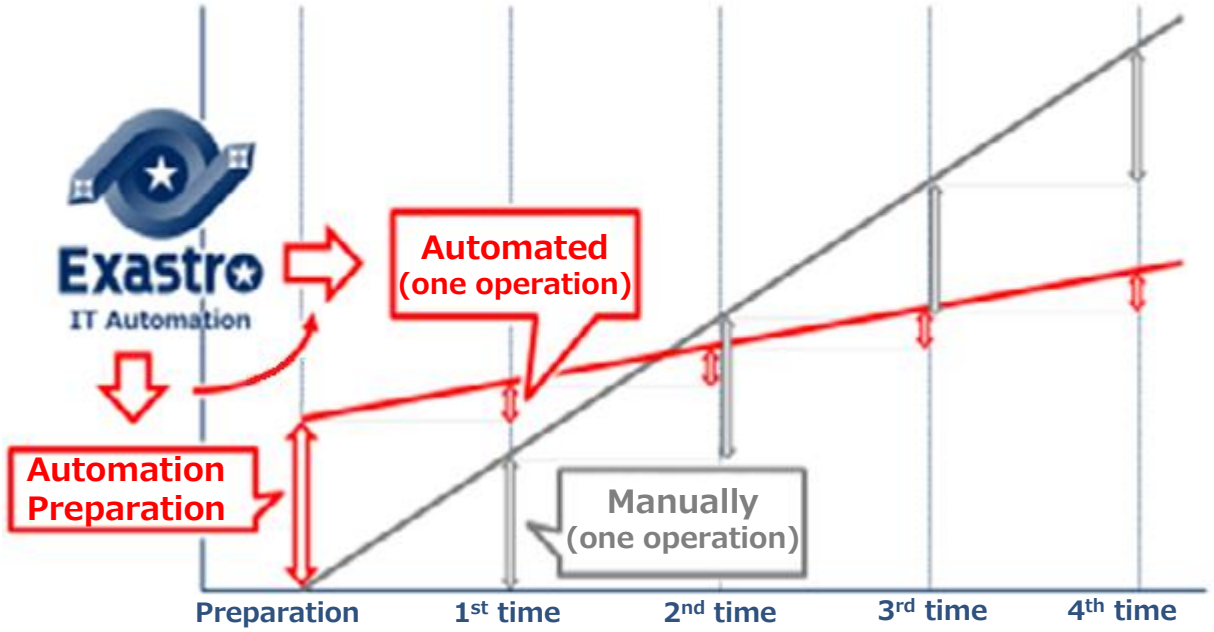
Exastro IT Automation supports the 3 step solution



Automation changes QCD and Tasks/results.

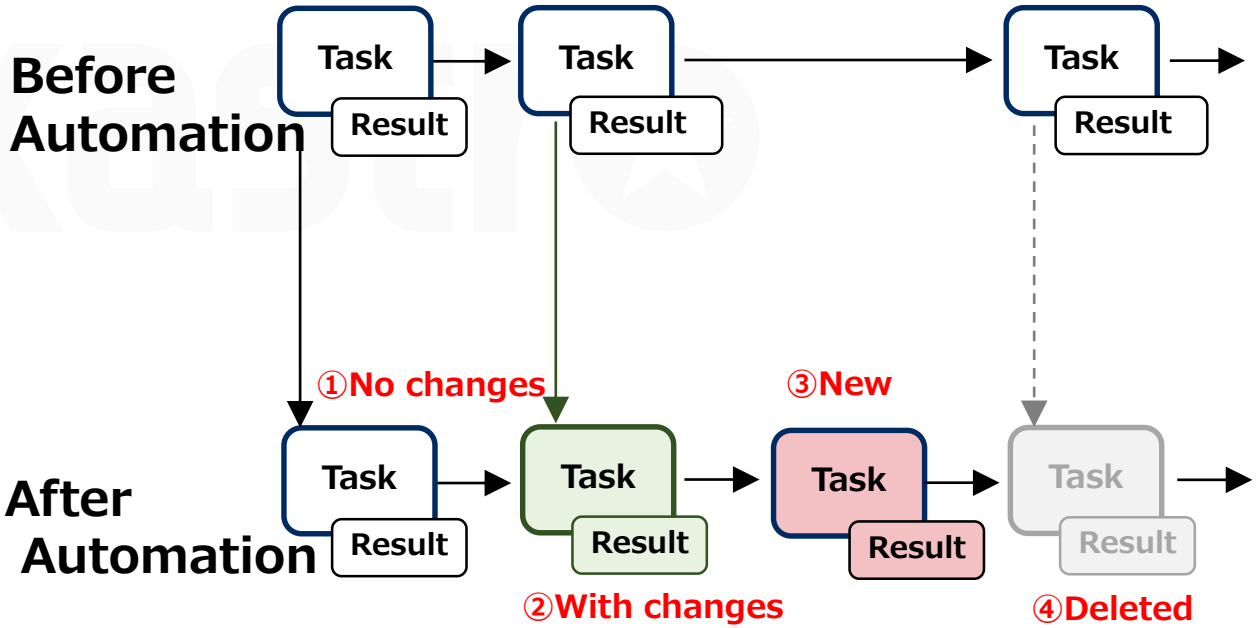
QCD (Quality・Cost・Delivery)

Manual labor→ QCD Reform from Automation.



Tasks and Results

Tasks and Result changes can be divided in these 4 groups → 1.No changes 2.With changes 3.New 4,Deleted



Automation Preparation

Step 1 : Central management of the system info.

Step 2 : Actualize Automatic Execution.

Step 3 : Connect Design info and Automated Executions.

Automation Preparation

Step 1 : Central management of the system info.

Step 2 : Actualize Automatic Execution.

Step 3 : Connect Design info and Automated Executions.

Exastro

Step 1 : Central management of System info

The next slides explains the 5 tasks in Step 1.

- ☑ Delays and
- ☑ Doubl ma
- ☑ (forms)
- ☑ As a result
- ☑ Work order gets discarded.
- ☑ Every opera
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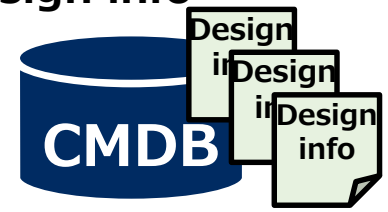
  ⇒People of
- ☑ Since most

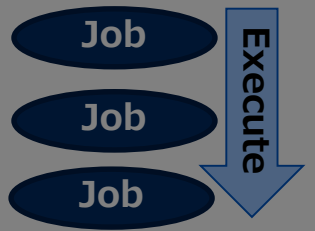
Solution

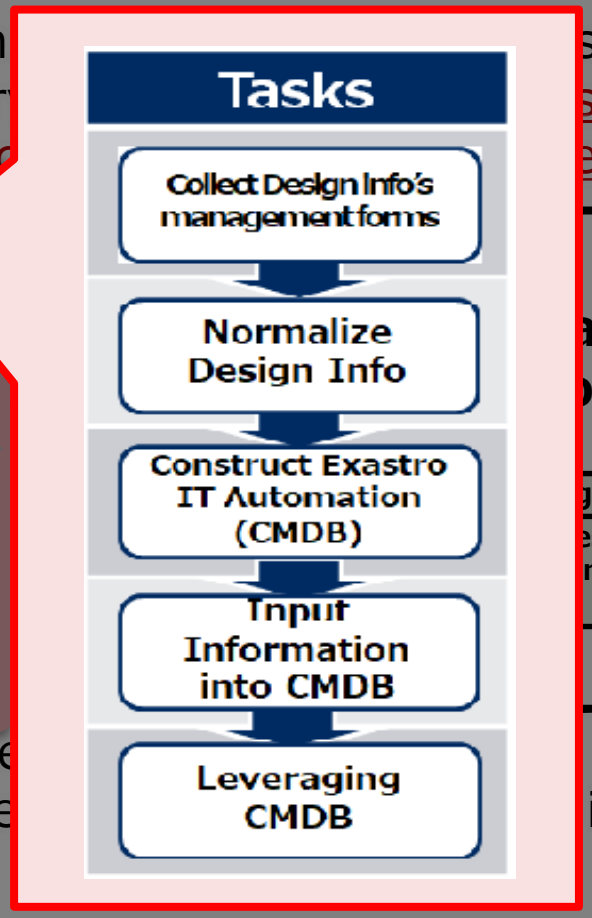
Step 1
Centrally Manage design info



Solution

Step 2
Automate





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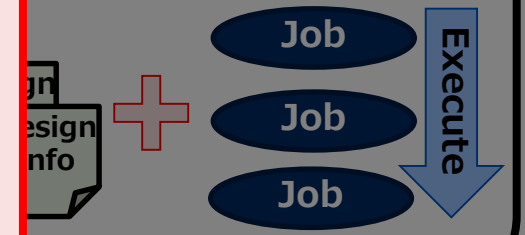


is inevitable.

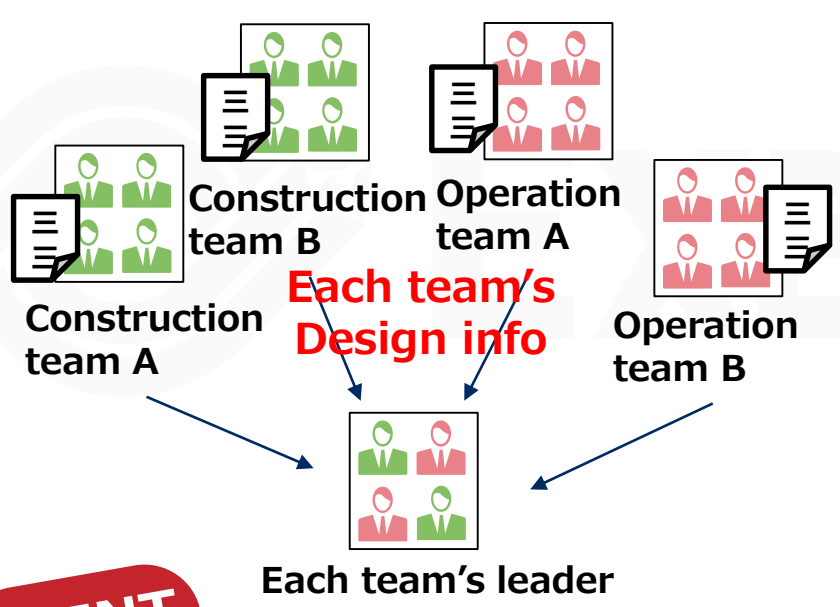
Step 1 : Central management of System info

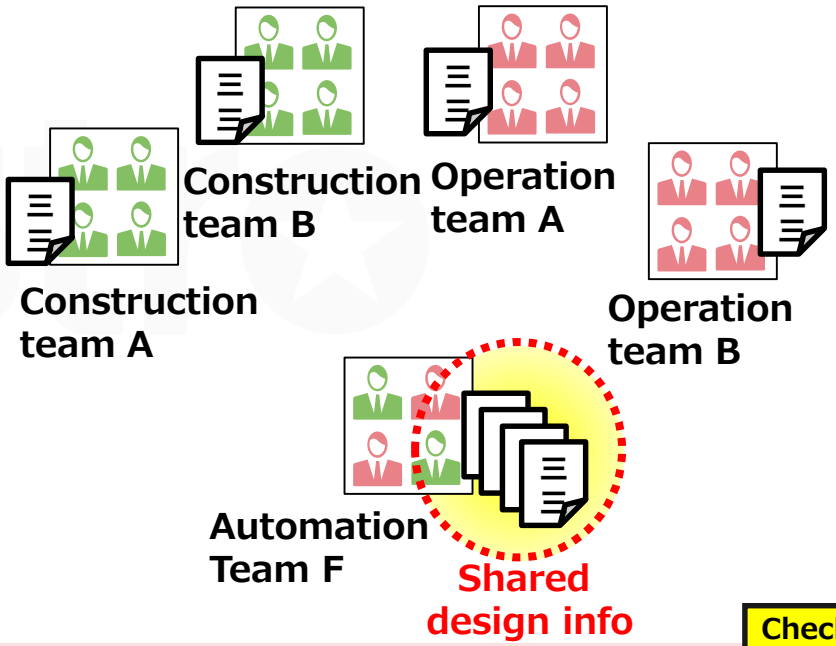
Tasks

- Collect Design info's management forms
- Normalize Design Info
- Construct Exastro IT Automation (CMDB)
- Input Information into CMDB
- Leveraging CMDB

Task Explanation

Each team leader collects the design info from their own teams and share it with each other.





POINT

① Clarify the purpose and decide the scope of the management
② There are several ways to manage existing design info
③ Example) Design info collected from an actual project.

Check next page

Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
- Normalize Design Info
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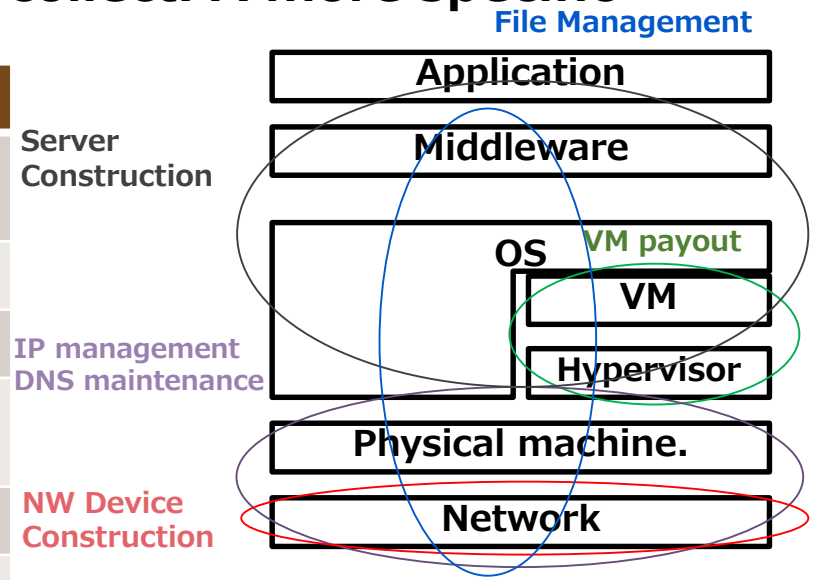
POINT

① Clarify the purpose and decide the scope of the management

First, one should clarify the goal. After that, we can decide the scope of the design information we want to collect. A more specific example can be found below 。

Goals often used	Scope of information
1) IP Address Management	IP, Segments, Etc.
2) Assets Management	Serial Number, License, etc.
3) Server construction	IP, Host name, etc.
4) NW device construction	Interface Numbers, VLAN, etc.
5) VM Payout	Hypervisor, VM name, etc.
6) DNS maintaining	DNS server, domain name, etc.



Problems such as collecting too much or unnecessary information may occur if there are no clear goals.
If there are multiple goals, we recommend to number them by priority and create the CMDBs in order.

Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
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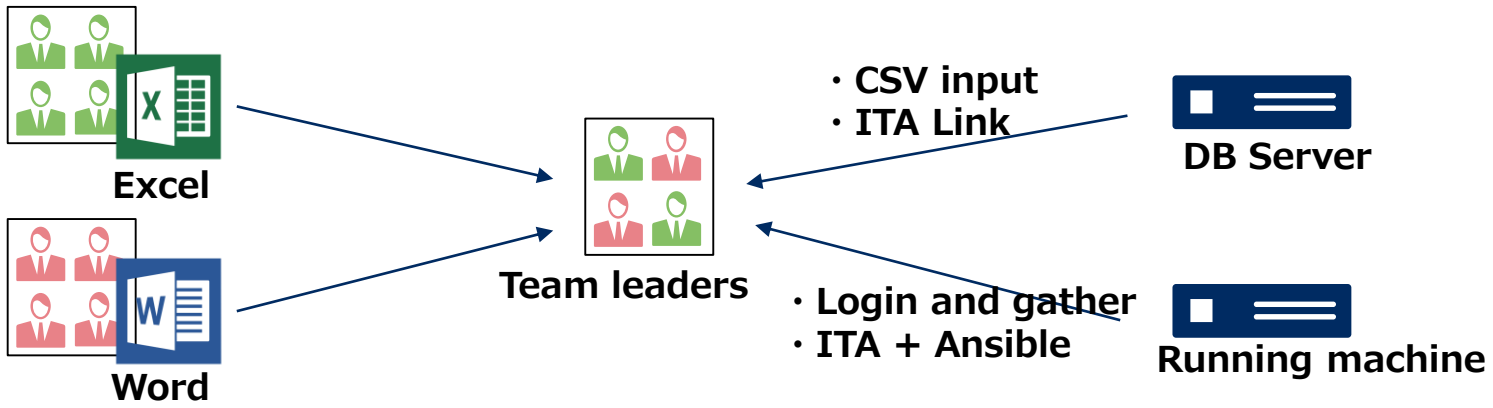
POINT

② There are several ways to manage existing design info

Many projects uses Excel or Word formats to manage Design info, so let's start with collecting those files. If you are storing design info in databases, you might consider dumping it in CSV Format or to link the database directly with Exastro IT Automation.



Depending on the project, users might have to gather information straight from a running machine (such as a VM) instead of the design info documents. In that case, we can use Exastro ITA and Ansible to easily collect data from the machines.

Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
- Normalize Design Info
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- Input Information into CMDB
- Leveraging CMDB

POINT

③ Case ～ Collecting Design info from a real project.

Here is an example of how Construction management of servers and network devices can be achieved. In this case, the following design info was shared among the team leaders in order to easily identify the scope of the outage impact of the service.

Team	Collected Design info
Server G	・Server list ・Software installed on the server list
Network G	・IP address list ・Network device list ・Network route list
Storage G	・Path list ・Storage disk list
Operation monitoring G	・Message list
Business G	・Components list ・Server components list ・Communication conditions list

For more details regarding this case, please refer to the URL below.
https://exastro-suite.github.io/it-automation-docs/case.html

Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
- **Normalize Design Info**
- Construct Exastro IT Automation (CMDB)
- Input Information into CMDB
- Leveraging CMDB

Task explanation

The team leaders normalizes the collected design info in a table format by eliminating duplicates, unifying names and breaking up redundant info.

Collected design info

Team leaders

Normalize

- Deleting Duplicates
- Unifying Item names
- Cleansing
- Etc.

Server type

Server
Web server
DB server
AP server

OS type

OS
RHEL7
RHEL8
WinServer2019

Server device list

Server	Model	Host name	OS
Web server	#1	web001	WinServer2019
Web server	#2	web002	RHEL8
AP server	#1	apsvr001	RHEL8

Communication list (allowed)

CommNo.	FROM	Protocol		TO
①	Web server#1	https	tcp	AP server#1
②	AP server#1	ODBC	tcp	DB server#1

POINT

① Sort the design info
② Organize the design info items (Columns)

Check next page

Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
- **Normalize Design Info**
- Construct Exastro IT Automation (CMDB)
- Input Information into CMDB
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POINT

① Sort the design info

Each team's collected design info is sorted according to the following

① If the info is enclosed to single teams or if it is shared with other teams.

If there is info linked with other teams, separate it from other info. By doing so, we can share the info with each others.

② If we're making the user select info from a pull-down menu in Exastro ITA.

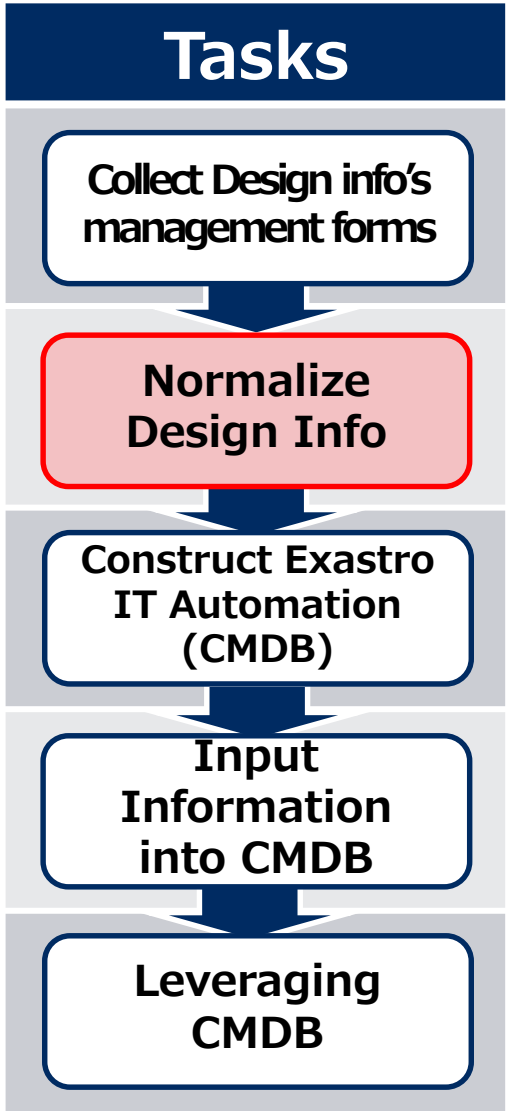
We divide the info into two categories when registering design info. Info selectable from pull-down menus and info that can be entered manually. Info selected from pull-down menus will have their values registered as "Master".

③ The relationship of the design information.

We must decide the relationship (dependency) of the design info. This is important, as it directly affects the order in which we create and register design info. For example, in order to create a "server list" , we first have to create and register "OS types".

Step 1 : Central management of System info

Tasks



POINT

② Organize the design info items (Columns)

Eventually, the design info is collected in a table format. Therefore, it is necessary to organize what the "column" in the table should be according to the points below.

① Unification of the settings info item names (table column names).

Different teams often have different names for the same information. For example, the server team might call "IP Address" for just "IP", while the network team might call it for "ip_addr". In this case, we need to have the teams use the same name so the information can be counted as shared design info.

② Grouping the settings info.

In many cases, settings info becomes more readable if it is grouped up. To give an example, by grouping "IP Address"# and "Port Number" into "Connection Information", we can improve both the readability and maintainability.

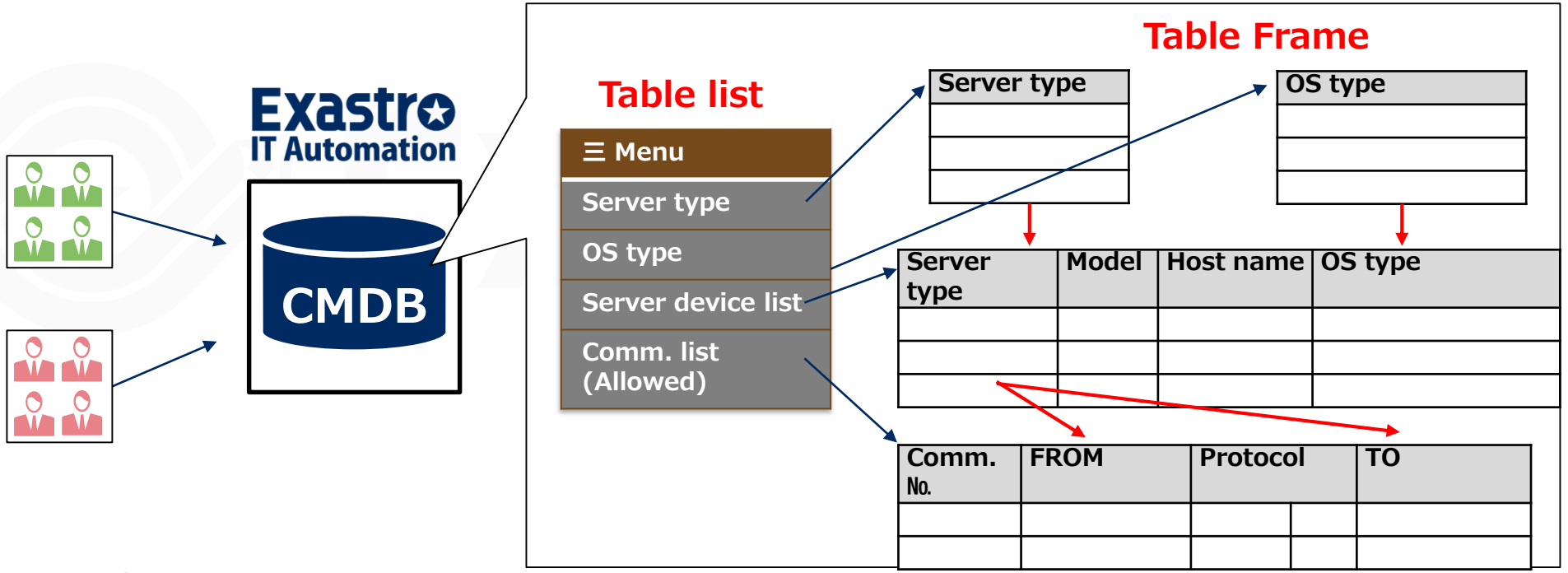
Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
- Normalize Design Info
- Construct Exastro IT Automation (CMDB)
- Input Information into CMDB
- Leveraging CMDB

Task explanation.

Based on the normalized design info, create a "table list" and a "table frame" to store the design info in the CMDB in Exastro IT Automation.



POINT ① **Put restrictions on the columns to prevent input errors in the design values.**

Check next page

Step 1 : Central management of System info

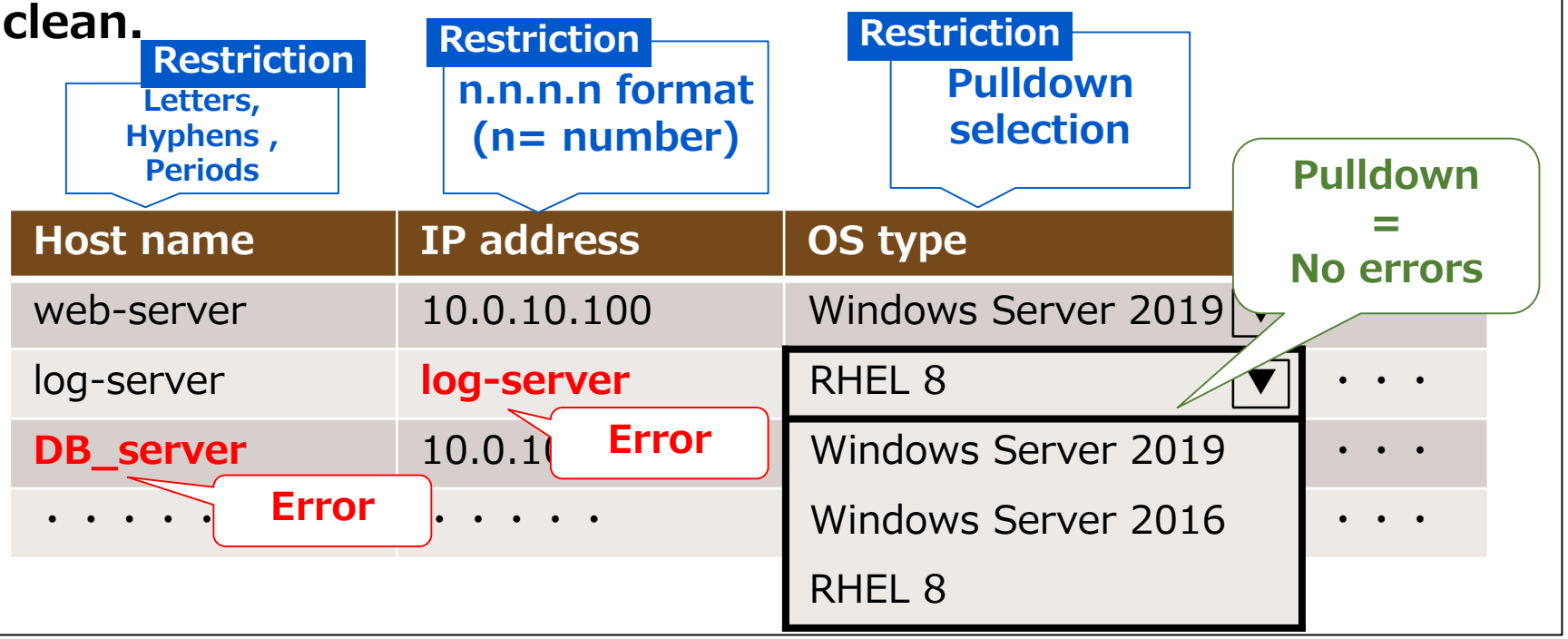
Tasks

- Collect Design info's management forms
- Normalize Design Info
- Construct Exastro IT Automation (CMDB)
- Input Information into CMDB
- Leveraging CMDB

POINT ① **Put restrictions on the columns to prevent input errors in the design values**

Keeping the CMDB clean is impossible there are spelling/input errors when registering design values.

By setting restrictions to the table columns in Exastro IT Automation, it becomes easier if there any spelling/input errors when inputting new design values. As a result, the CMDB can be kept clean.



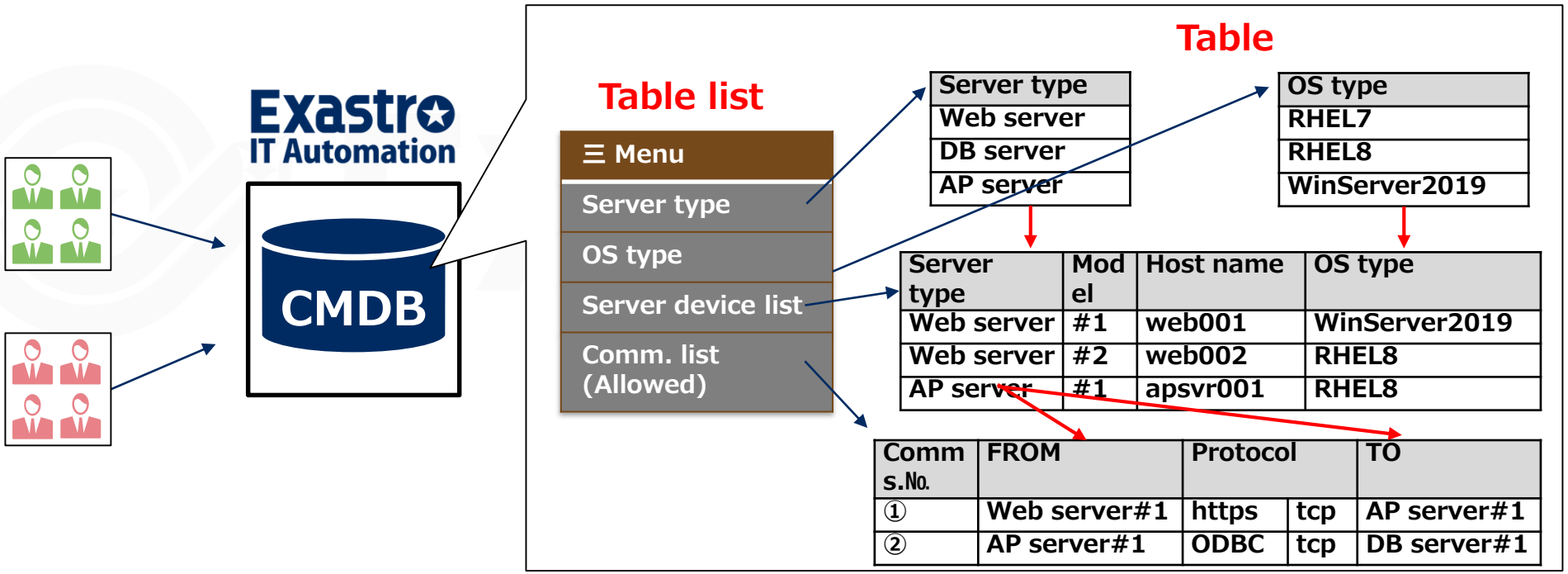
Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
- Normalize Design Info
- Construct Exastro IT Automation (CMDB)
- **Input Information into CMDB**
- Leveraging CMDB

Task explanation

Every team registers the design info to the CMDB



POINT ① Use Excel to register in batches.

Check next page

Step 1 : Central management of System info

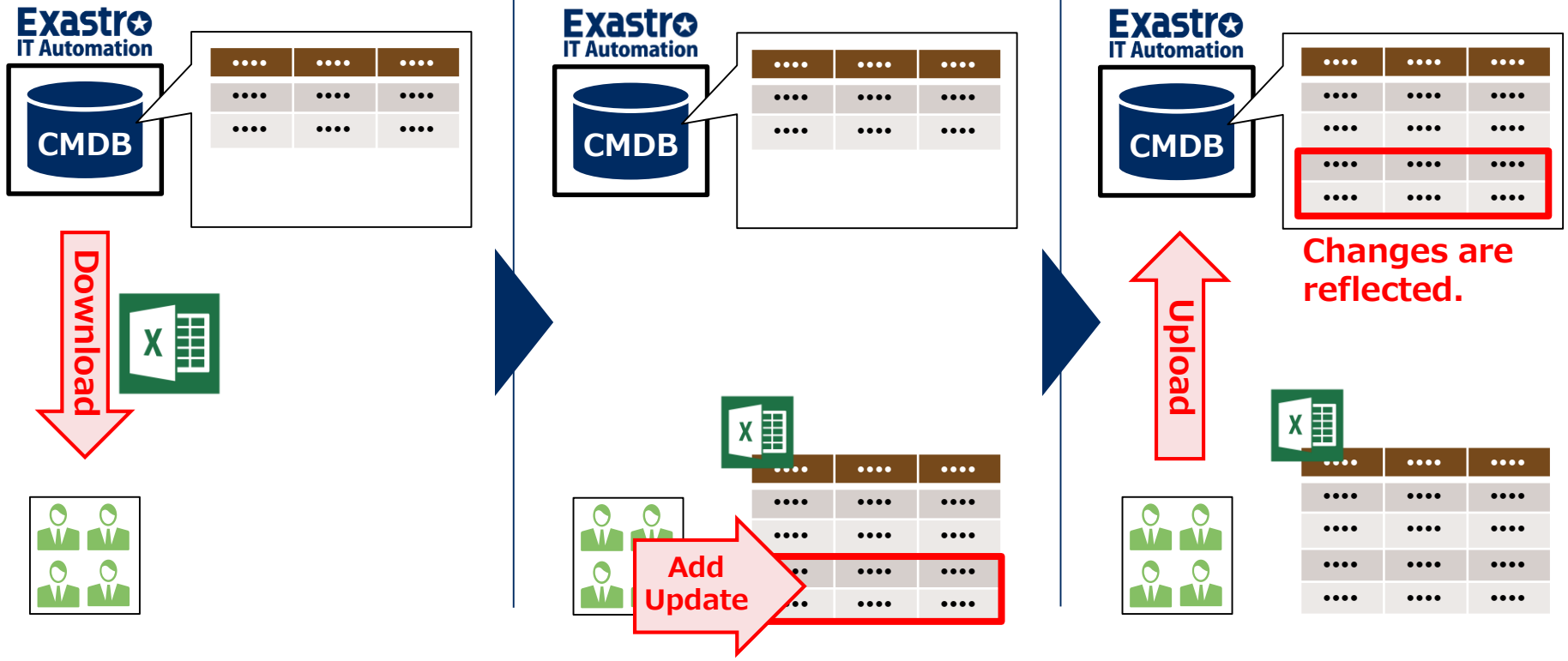
Tasks

- Collect Design info's management forms
- Normalize Design Info
- Construct Exastro IT Automation (CMDB)
- Input Information into CMDB
- Leveraging CMDB

POINT

① Use Excel to register in batches.

The tables in Exastro IT Automation can be downloaded in Excel format. We can register design info more efficiently by adding/updating the information directly to the Excel file and then uploading it.



Step 1 : Central management of System info

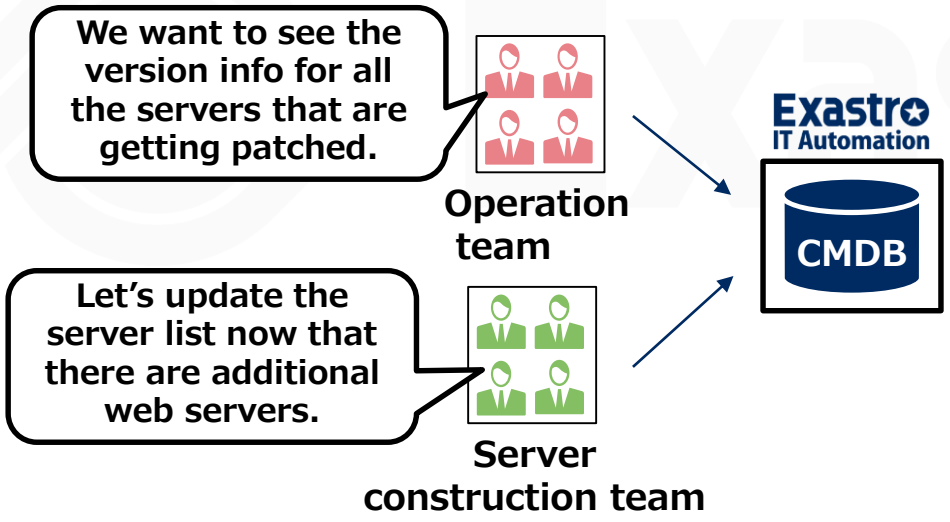
Tasks

- Collect Design info's management forms
- Normalize Design Info
- Construct Exastro IT Automation (CMDB)
- Input Information into CMDB
- Leveraging CMDB

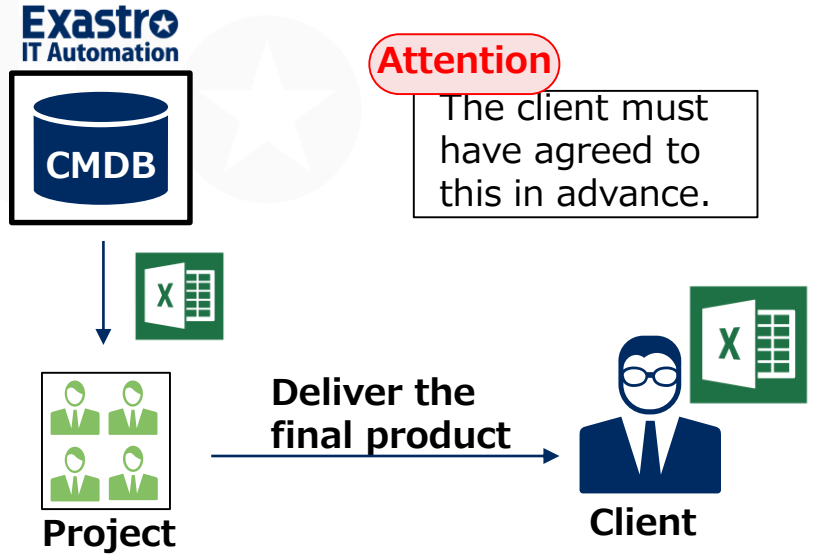
Task explanation

Refer and update the design info to suit the final goal.
Additionally, it is possible to store the setting values by downloading it as an Excel file.

【Referring and Updating CMDB】



【Submit the final product as an excel file】



POINT ① **Case~ Investigating the scope of service outage impacts.**

Check next page

Step 1 : Central management of System info

Tasks

- Collect Design info's management forms
- Normalize Design Info
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POINT

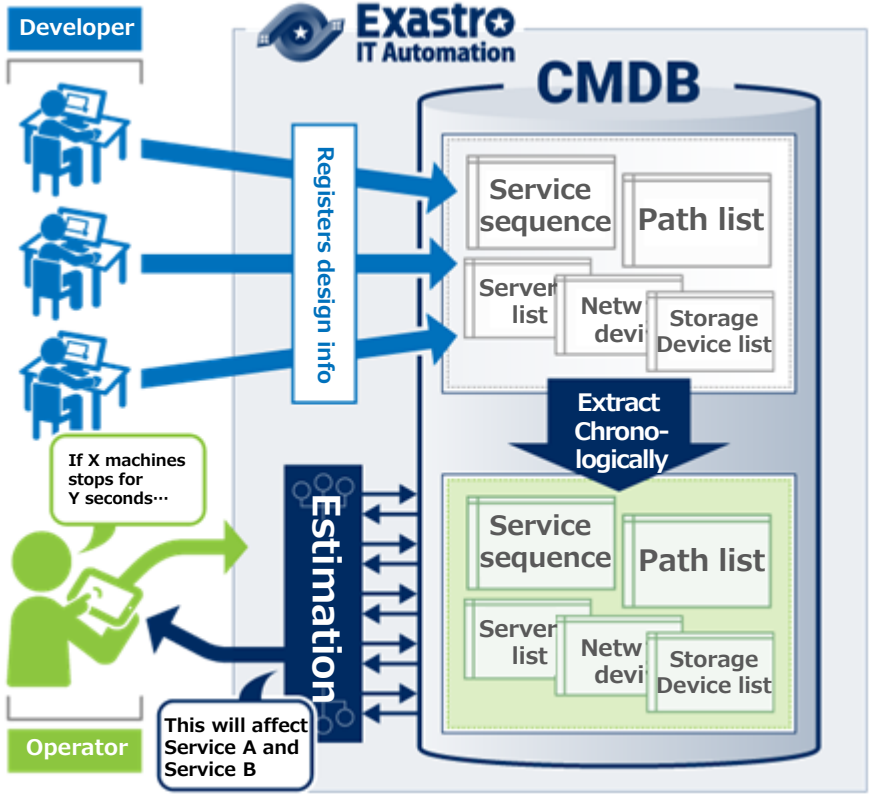
① Case~ Investigating the scope of service outage impacts.

Here, we will show an example of using CMDB to investigate the impact of a service outage.

Problem	Large-scale carrier systems require a lot of man-hours to investigate service impacts of both expected and unexpected equipment outages.

Construct CMDB

Solution	By managing the configuration of the system, it is possible to automatically predict the impact of equipment outages.
Effect	Don't have to pay 800 000 Yen per investigation. The annual cost was reduced by about 94 mil. Yen. (checked 120 times)



For more details regarding this case, please refer to the URL below.
https://exastro-suite.github.io/it-automation-docs/case.html#case003

Automation Preparation

Step 1 : Central management of the system info.

Step 2 : Actualize Automatic Execution.

Step 3 : Connect Design info and Automated Executions.

Step 2 : Actualize Automatic Execution

The next slides explains the 5 tasks in Step 2.

Design

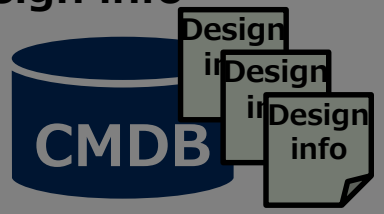
Preparation

Execution

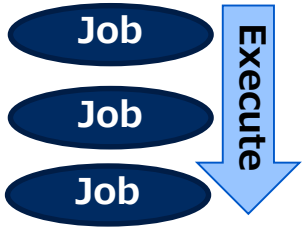
Solution

Solution

Step 1
Centrally Manage design info

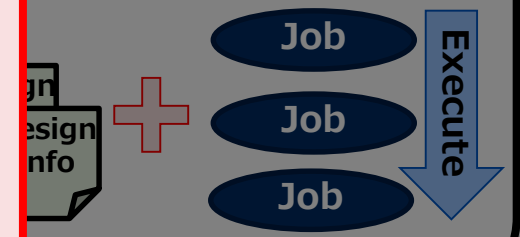


Step 2
Automate



Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony) Parameters are registered manually



Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

Task explanation

Organize the manually executed tasks and select which ones to automate.
If the organized tasks crosses more than one team, the team leaders will do the coordination.

Shared operations

- Implement Monitor agent
- Communication check(ping)
- Distribute hosts files
- etc

Server construction

- OS settings
- OS update
- SELinux settings
- firewalld settings
- etc

NW device construction

- IF settings
- VLAN construction
- Communication access settings
- etc

Team leaders

POINT

① Categorize tasks with “just right” granularity.
② Estimate the effects of the operation and arrange them by priority.

Check next page

Step 2 : Actualize Automatic Execution

Tasks

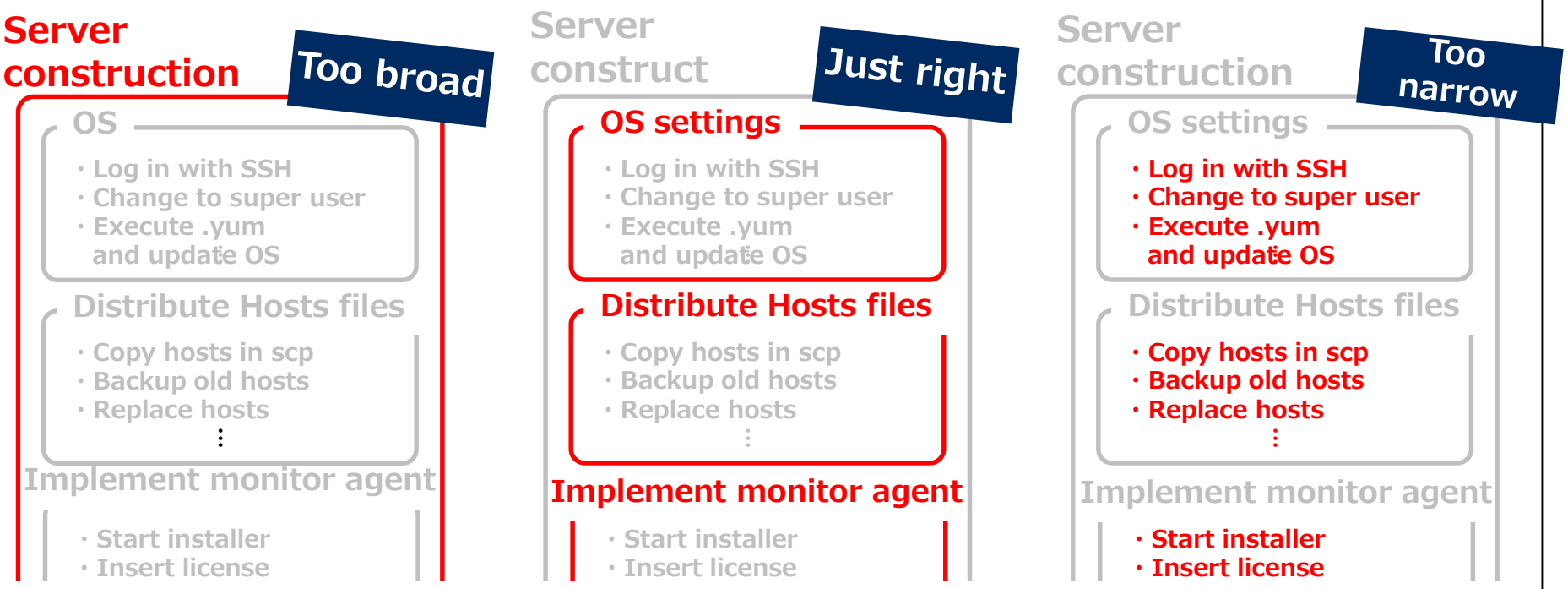
- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

POINT

① Categorize tasks with “just right” granularity.

Categorize the tasks that are getting automated with “just right” granularity. For example, for server construction, the example in the bottom right has too much information. On the other hand, the one on the left is too broad.

As can be seen in the middle figure, the “OS Settings” illustrates the perfect amount of granularity.



Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

POINT ② **Estimate the effects of the operation and arrange them by priority**

Estimate the effects of the operations and arrange them by priority. Once we know the effects, we can prioritize the tasks and decide whether to automate them or not.

Estimated effects includes the number of times the operation is used per year, the number of target devices and the number of man-hours per project. If the number isn't a quantitative number, it is possible to sort them by "Large", "Medium", or "Small". The following is an example of an organized list of operations with priority.

Operation	Times used	Number of devices	Man-hour per worker	Man-hour	Priority	Remarks
OS settings	50	50	10H	5H	High	Requires 2 persons
Distribute Hosts files	200	50	1H	0.5H	Middle	Updates 4 times a year
Implement monitor agent	30	30	5H	5H	Low	
Update Web contents	600	5	1H	1H	High	Updates 10 times a month
Summarize Access log	60	5	2H	2H	Low	Executed at the end of the month

As a general rule, automation tends to be more effective for common tasks, since they are used more often per year. Additionally, by reviewing the granularity of the tasks, we can find out which tasks are common.

Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

Task explanation

Make the categorized tasks more detailed and reduce them to more specific operations.
Detailing operations can be based on existing procedures and other documents.

Categorized tasks
OS settings
Distribute Hosts files
Implement monitor agent
Web container
Summarize access log
·····

Detailed

OS settings
- Log in with SSH
- Change to super user
- Execute .yum and update OS
- etc…

Detailed

Distribute Hosts files
- Copy hosts in scp
- Backup old hosts
- Change hosts
- etc…

Detailed

Implement Monitor agent.
- Start installer
- Insert license
- etc…

POINT

①Backup, Run operation and Acquire backup.

Check next page

Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony) Parameters are registered manually

POINT

① Backup, Run operation and Acquire backup.

We recommend to structure the detailed operations in sets of 3

(1) Backup → (2) Run Operation → (3) Acquire evidence

This configuration ensures that backups and evidence are available at all times, meaning that the operations can be safely re-used.

As an example, the following is the configuration of a procedure that distributes hosts files.

Process	Specific procedure
(1) Backup	Takes back up of current hosts files.
(2) Run operation	Copies new host files to the designated place.
(3) Acquire evidence	Saves successful name resolution results.

Step 2 : Actualize Automatic Execution

Tasks

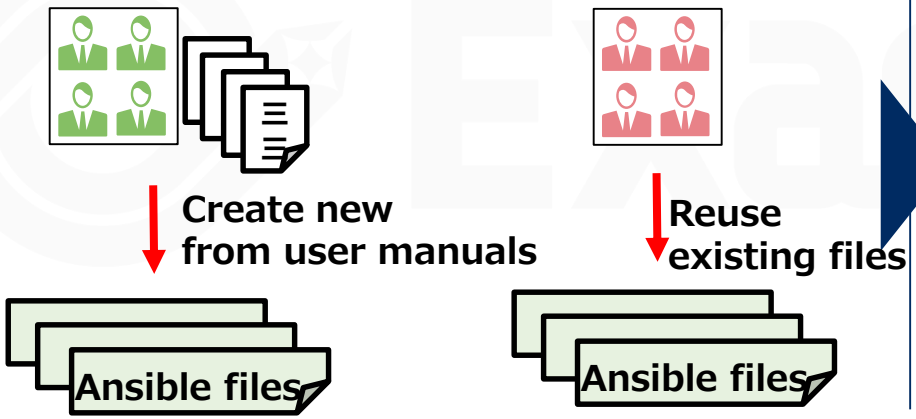
- Classify automated tasks
- Make Operations more detailed
- **Prepare Ansible files (Playbooks, etc.)**
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

Task explanation

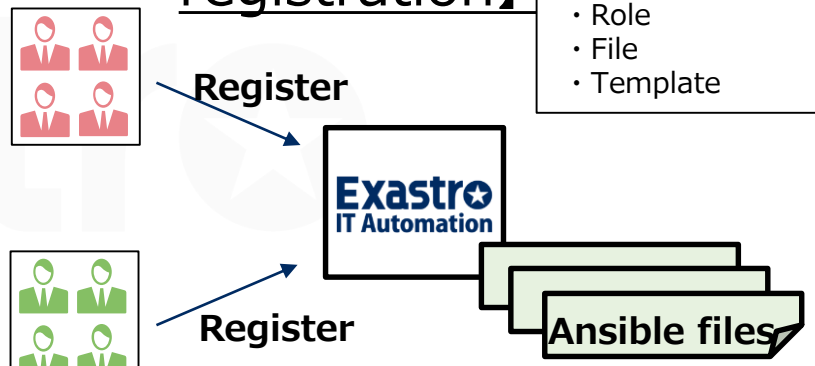
Prepare Ansible files (Playbook, Etc.) to execute the procedure. You can create new one or use existing ones.

Ansible files is a set of files required for an operation to run.
- Playbook
- Role
- File
- Template

【Ansible file preparation】



【Ansible files registration】



POINT

① Reuse any existing files available
② Variablize any values that changes for each operation run.
③ Keep similar processes concise by repeating.
④ Create a standard configuration for templates.

Check next page

Step 2 : Actualize Automatic Execution

Tasks

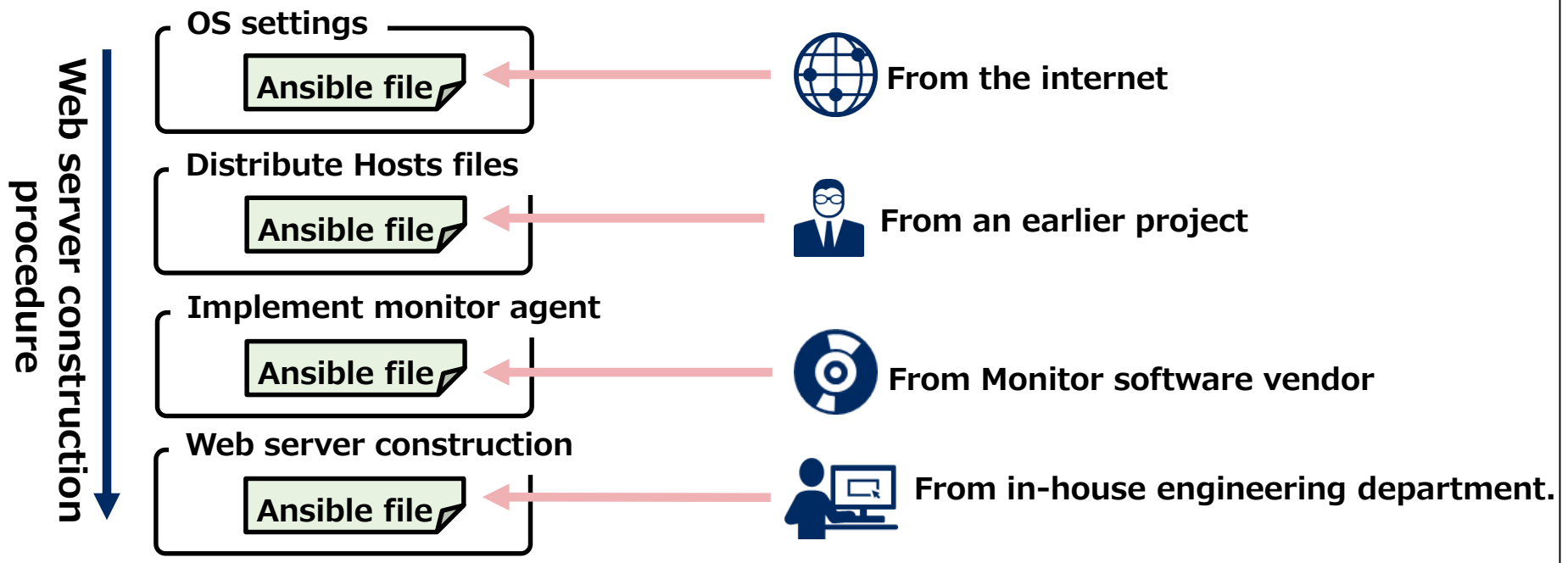
- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

POINT

① Reuse any existing files available

You don’t need to create every part manually in an Ansible file. If you have any existing files, it is possible to use parts of them to create other files more efficiently.

The following example illustrates how to build a web server by using Ansible files from various sources.



Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

POINT ② Variablize any values that changes for each operation run.

Some values, such as the host name for the machine, will change when the operations are executed. If you embed these values as fixed values in the Ansible files, you will need to modify the files every time you run an operation.

In order this, we use “variables” in Ansible files.

Playbook before variablization

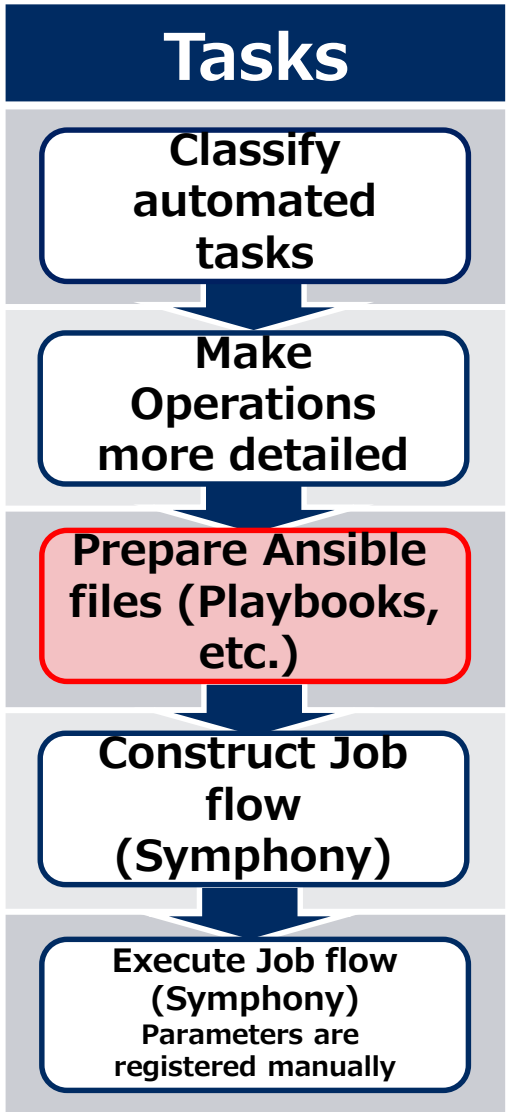
```
- hostname:
    name: web01
```

Playbook after variablization

```
- hostname:
    name: {{ VAR_hostname}}
```

The playbook on the left has a fixed host name,”web01”. If we don’t change it, we will need to modify the playbook in order to set up “web02” on another machine.

On the other hand, the playbook on the right has the host name converted into a variable, {{ VAR_hostname }}. By setting specific values for the variables separately, the variablized parts can be replaced with any expected values when the operation is executed.



POINT

③ Keep similar processes concise by repeating.

If the tasks are organized to be executed automatically, you might see that some similar tasks are used multiple times. In those cases, we can keep the process concise by using repetition. In the case of Ansible's Playbooks, we can use the "Loop" instruction.

The following is an example of a playbook that creates three directories: /dir1, /dir2 and /dir3. The playbook on the left runs 3 different processes. On the other hand, the one on the right uses "loop" to repeat the process, which makes it more concise and easier to maintain.

Not repeated playbook

```
- file:
    path: /dir1
    state: directory

- file:
    path: /dir2
    state: directory

- file:
    path: /dir3
    state: directory
```

Repeat

Repeated playbook

```
- file:
    path: "{{ item }}"
    state: directory
  loop: {{ VAR_dirs }}
```

Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

POINT

④ Create a standard configuration for templates.

In situations where setting files are distributed to multiple servers, the contents of the files are in many cases almost the same, which only some of the values being different. In these cases, we can be more efficient by creating setting files using formats.

In Ansible, Files with .j2 extensions are “Format” files. Similarly to playbooks, formats can also use variables. The following is an example of an Apache settings file being created. The blue text are variables and the red text are values after it has been created.

httpd.conf.j2 (Format)

```
<VirtualHost *:80>
  ServerName {{ VAR_hostname }}
  DocumentRoot {{ VAR_docroot }}
</VirtualHost>
```

Create

```
<VirtualHost *:80>
  ServerName www.test.com
  DocumentRoot /contents
</VirtualHost>
```

Create

```
<VirtualHost *:80>
  ServerName www.dev.com
  DocumentRoot /public
</VirtualHost>
```

Step 2 : Actualize Automatic Execution

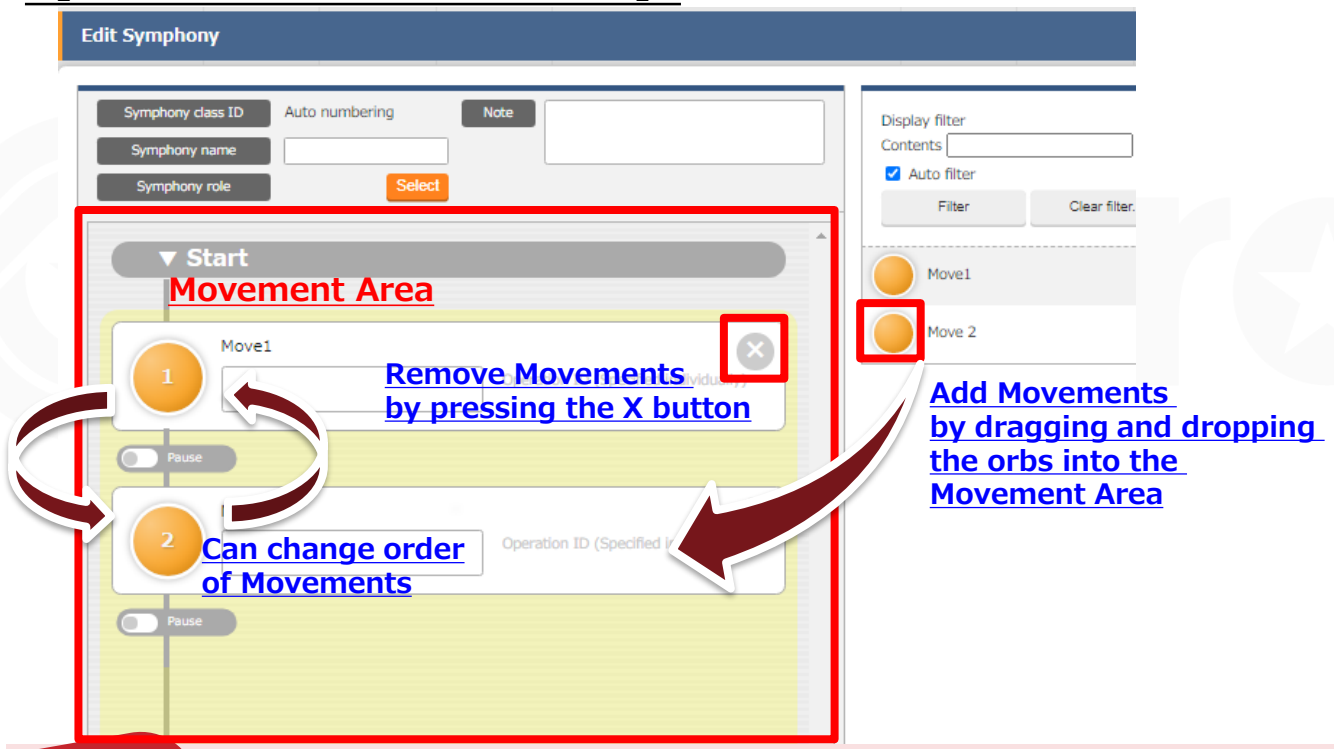
Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- **Construct Job flow (Symphony)**
- Execute Job flow (Symphony)
  Parameters are registered manually

Task explanation

Create a Jobflow in IT Automation.

【Jobflow Creation screen】



POINT ① **Understand the process of creating Jobs and Jobflows.**

Check next page

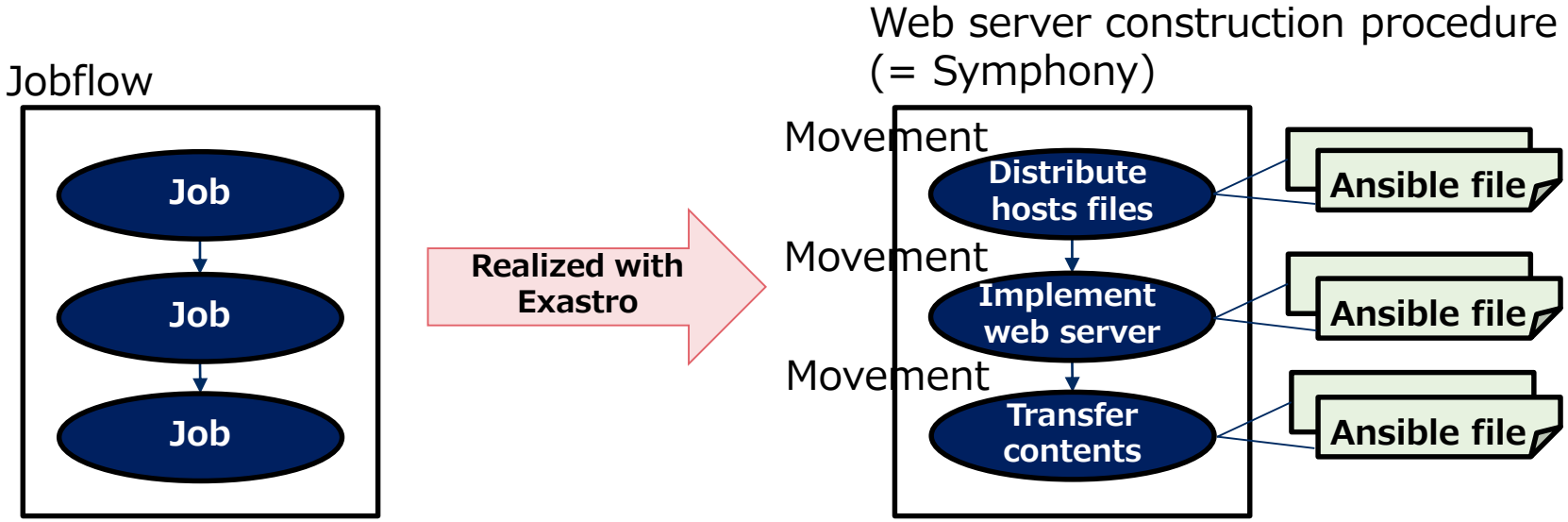
Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- **Construct Job flow (Symphony)**
- Execute Job flow (Symphony) Parameters are registered manually

POINT ① **Understand the process of creating Jobs and Jobflows.**

The operations that we categorized in the first task of step 2, Classifying Automated Tasks, is called a “job”. A “Jobflow” is a string of several jobs that are executed in a specific order.



In Exastro IT Automation, jobflows are made possible with the “Symphony” function, and “Jobs” by the “Movement” function. By linking an Ansible file (Playbook, etc.) to a movement, it becomes possible to run operations with real effects.

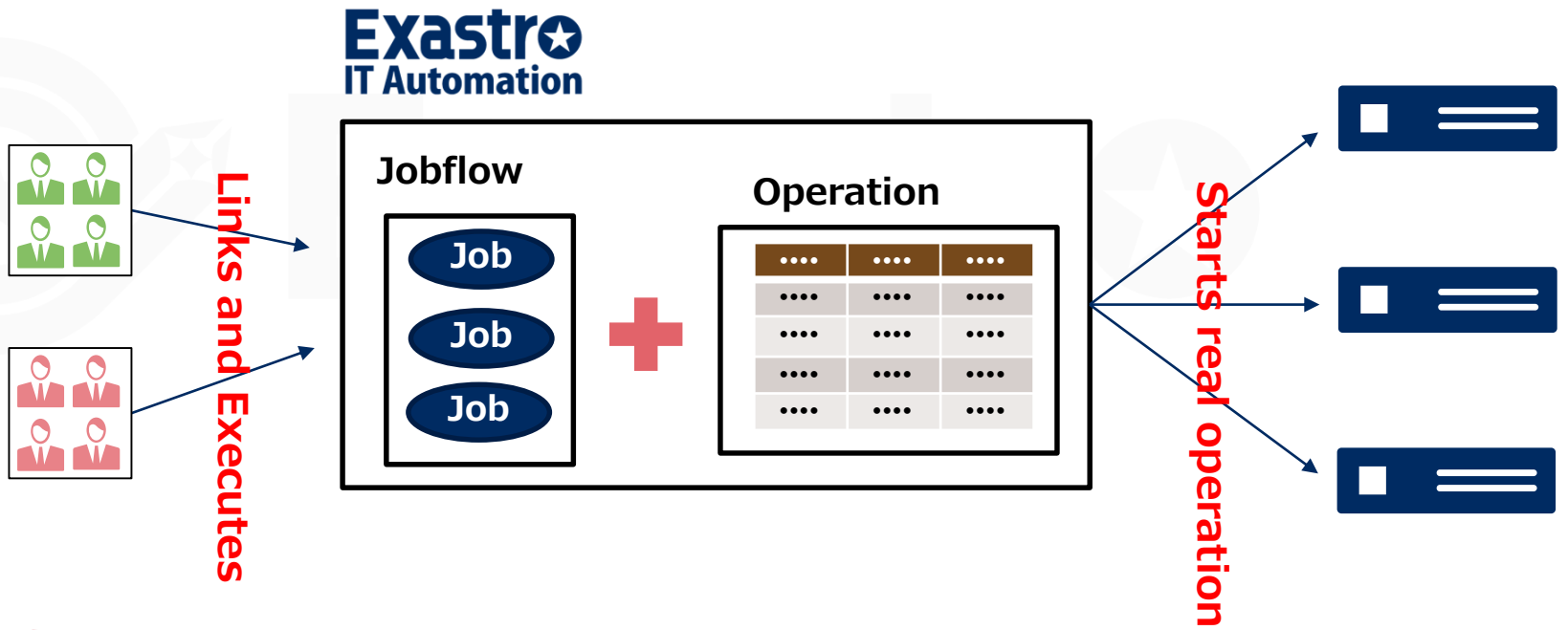
Step 2 : Actualize Automatic Execution

Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony)
  Parameters are registered manually

Task explanation

Link Jobflow and Operation and Automatically execute the Operation.



POINT ①Understand the relationship between Operations and Jobflows

Check next page

Step 2 : Actualize Automatic Execution

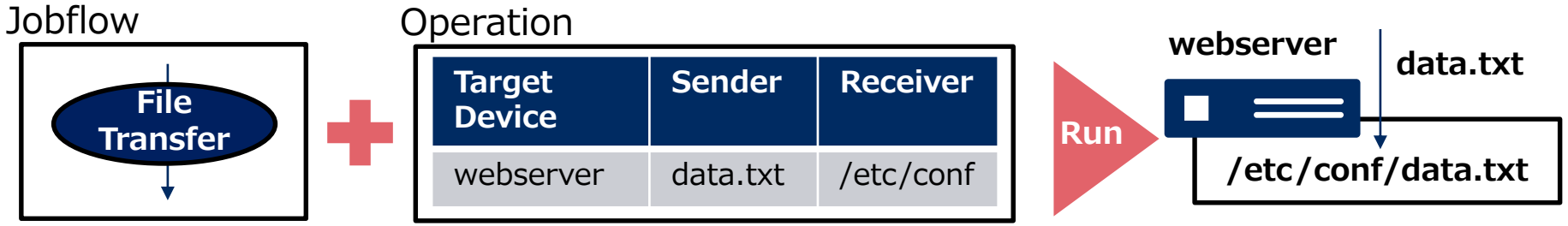
Tasks

- Classify automated tasks
- Make Operations more detailed
- Prepare Ansible files (Playbooks, etc.)
- Construct Job flow (Symphony)
- Execute Job flow (Symphony) Parameters are registered manually

POINT

①Understand the relationship between Operations and Jobflows

An Operation links a target device and specific setting values to a Jobflow. The following illustrates a simple Jobflow that transfers files to a server.



With the help of the Operation, “Target Device” ,”Sender” and “Receiver” gets linked to the Jobflow. The combination above deploys Data.txt to the web server.

By changing the inside of the Operation, we can choose to send different files to different target devices.

Automation Preparation

Step 1 : Central management of the system info.

Step 2 : Actualize Automatic Execution.

Step 3 : Connect Design info and Automated Executions.

Step 3 : Connect Design info and Automated Executions

The following slides explains the 2 tasks in step 3.

Design

Preparation

Execution

- Delays and
- Doubl ma
- (forms)
- As a result

Solution

- Work order gets discarded.
- Every opera
- Confic rati i e

Solution

- Since ne c ⇒People of
- Since most

mmunicating between teams.
tary wording leads to errors in the design
plications with managing design documents
and af
t
Link
er is cr
cedure,
lded (ba
he produ
they can continue.
one manually, human error is inevitable.

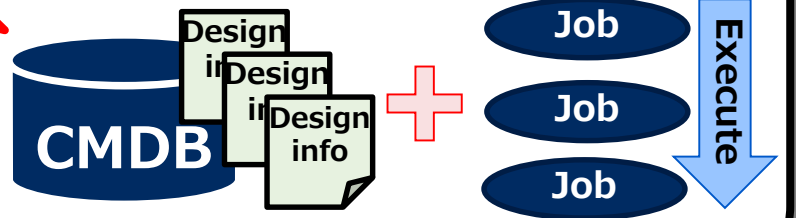
Step 1
Centrally Manage design info

Step
Auto

Job
Job
Execute

Tasks
- Link Variable and Specific Value
- Run Jobflow (Symphony)

Step 3
Link centrally managed design info and automation



Step 3 : Connect Design info and Automated Executions

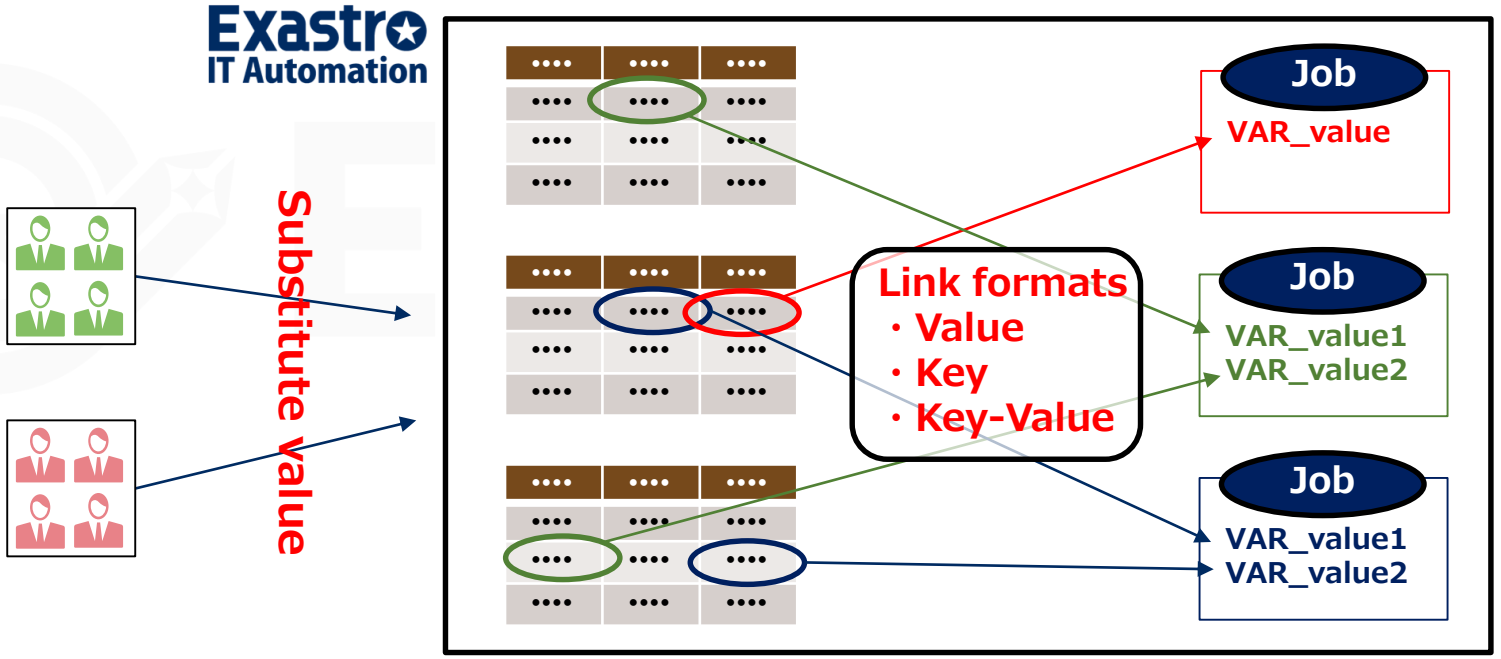
Tasks

Link Variable and Specific Value

Run Jobflow (Symphony)

Task explanation

Use the “Substitute automatic value registration list” function in IT Automation to link the parameter sheet values and the job variables.



POINT

① How to use Value-types
② How to use Key-types
③ How to use Key-Value types

Check next page

Tasks

Link Variable and Specific Value

Run Jobflow (Symphony)

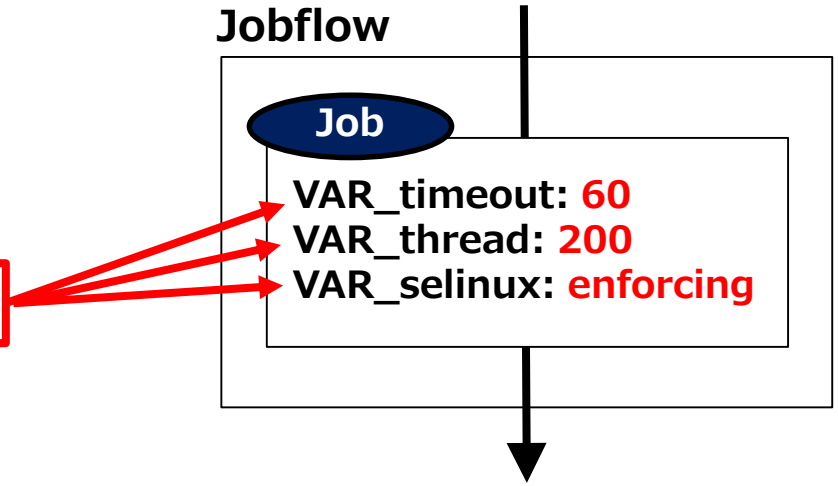
POINT

① How to use Value-types

Value type is a basic type and links the values inside the chart to the variables. It can be used for many things, such as for system settings and command line arguments.

The following illustrates how variables are linked to each of the server type settings.

Host name	Time out	Threads	SELinux
web1	60	200	enforcing
web2	60	200	enforcing
db-server	30	50	permissive



In the example above, each value in “web2” is linked with the job variables.

Tasks

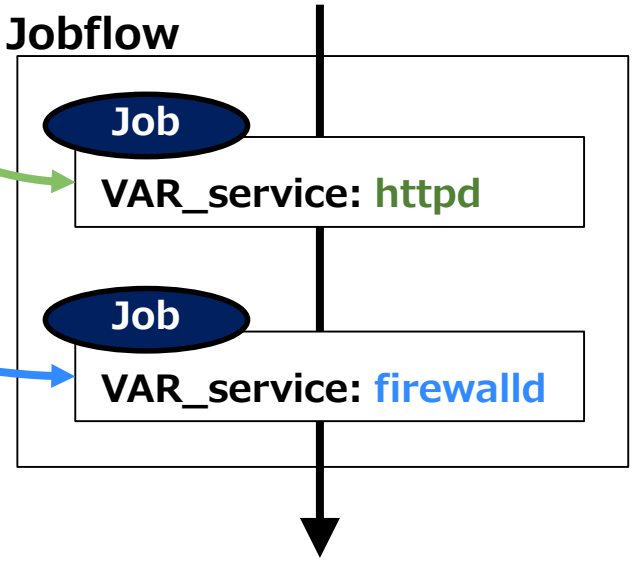
- Link Variable and Specific Value
- Run Jobflow (Symphony)

POINT

② How to use Key-types

Key type is used to tie table column names to variables. It is mainly used as a flag. The following shows an example on how variables are linked to running services on a server.

Host name	Systemctl Service name		
	httpd	mariadb	firewalld
web1	yes		yes
web2	yes		yes
db-server		yes	yes



In the example above, “Web2” has the columns, “httpd” and ”firefalld” set to “yes”, so the column names will be linked to the values of the variables and then execute the job.

Tasks

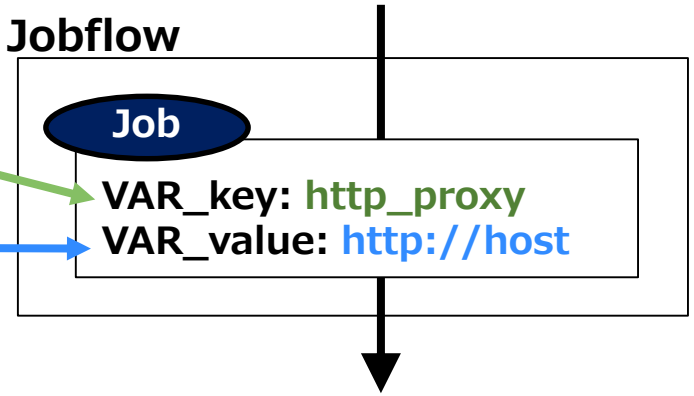
- Link Variable and Specific Value
- Run Jobflow (Symphony)

POINT

③ How to use Key-Value types

Key-Value types can be used to tie both they key and value to a variable. The following example shows how to set environment variables on the server using the Environment variable definition table.

Host name	PATH	http_proxy
web1	/bin:/usr/bin	http://host
web2	/bin:/usr/bin	http://host
db-server	/bin:/sbin	http://proxy



In the example above, the column name is the environment name.

Both the environment variable name, “http_proxy”, and it’s value ,”http://host” are linked to the variable.

Step 3 : Connect Design info and Automated Executions

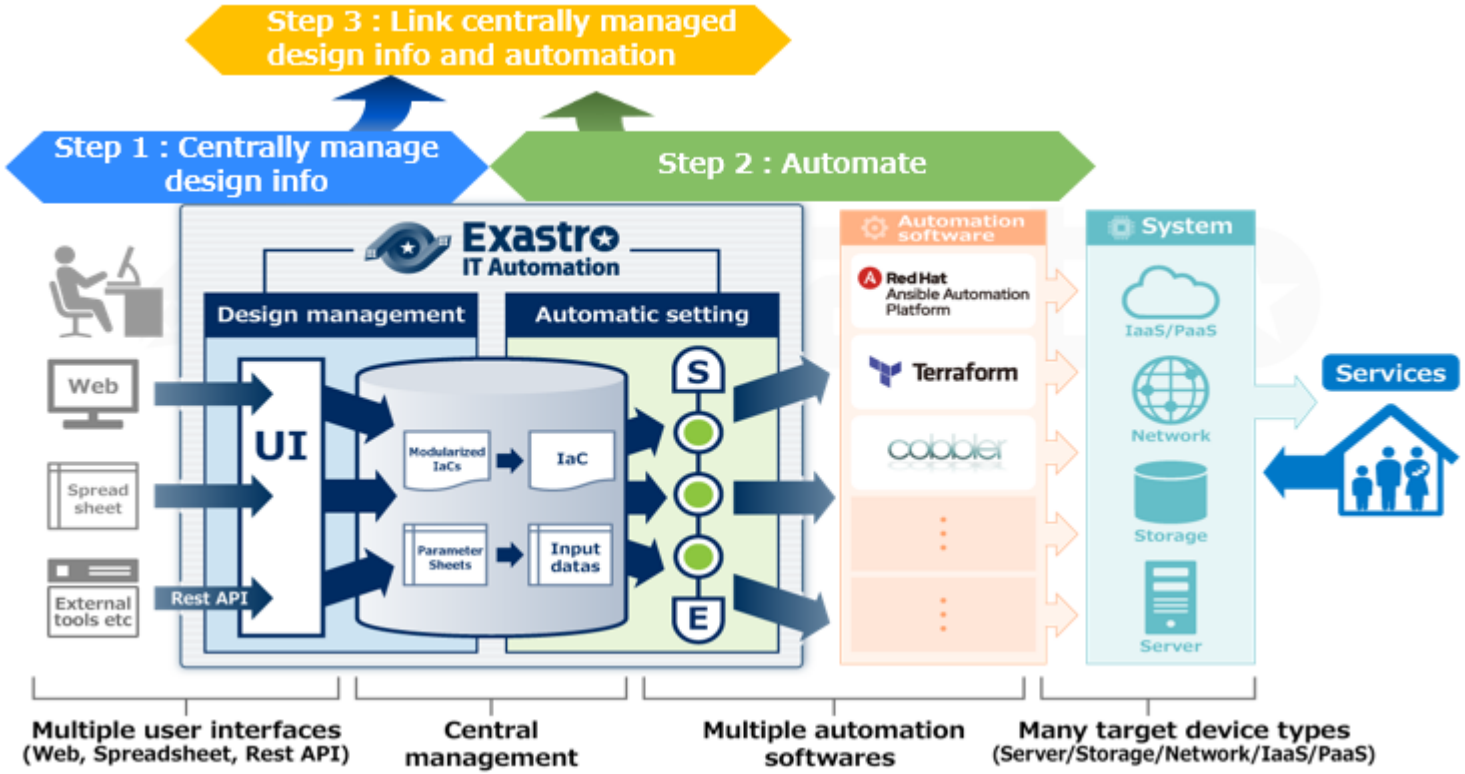
Tasks

Link Variable and Specific Value

Run Jobflow (Symphony)

Task explanation

Link Jobflow and Operation and automatically execute the operation.
Users can create systems by using these two actions:
Edit parameters→ Execute.



- Implementing automated SI
  Effects and Estimations
  Post-Automation Process changes and results.

- Implementing automated SI

  Effects and Estimations

  Post-Automation Process changes and results.

Estimate the effects of the operation (repost)

Estimate the effects of the operations and arrange them by priority.
Once we know the effects, we can prioritize the tasks and decide whether to automate them or not. Estimated effects includes the number of times the operation is used per year, the number of target devices and the number of man-hours per project.

Operation	Times used	Number of devices	Man-hour per worker	Man-hour	Priority	Remarks
OS settings	50	50	10H	5H	High	Requires 2 persons
Distribute Hosts files	200	50	1H	0.5H	Middle	Updates 4 times a year
Implement monitor agent	30	30	5H	5H	Low	
Update Web contents	600	5	1H	1H	High	Updates 10 times a month
Summarize Access log	60	5	2H	2H	Low	Executed at the end of the month

If the number isn't a quantitative number, it is possible to sort them by "Large", "Medium", or "Small". The following is an example of an organized list of operations with priority.

Case: Constructing Network Device(1/2)

Overview

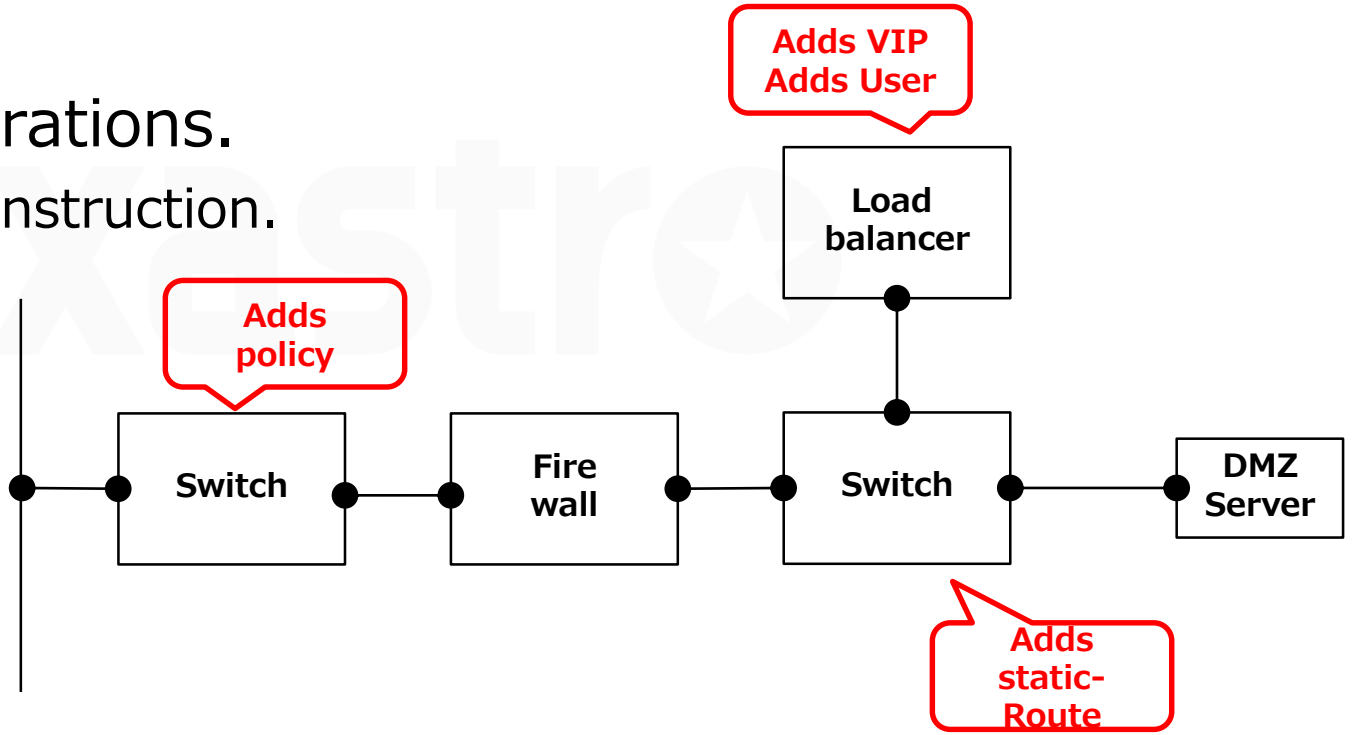
- Adding more network devices in a carrier type system
- Automate the operations of adding virtual IP and compare the operational costs of with and without automation.

Construction of the automated operations.

- Refer to the picture on the left for the construction.
- Total of 30 network devices

Automation construction and tasks

- Add Virtual IP and Member to Load balancer.
- Add policy to firewall
- Add static-route to switch.



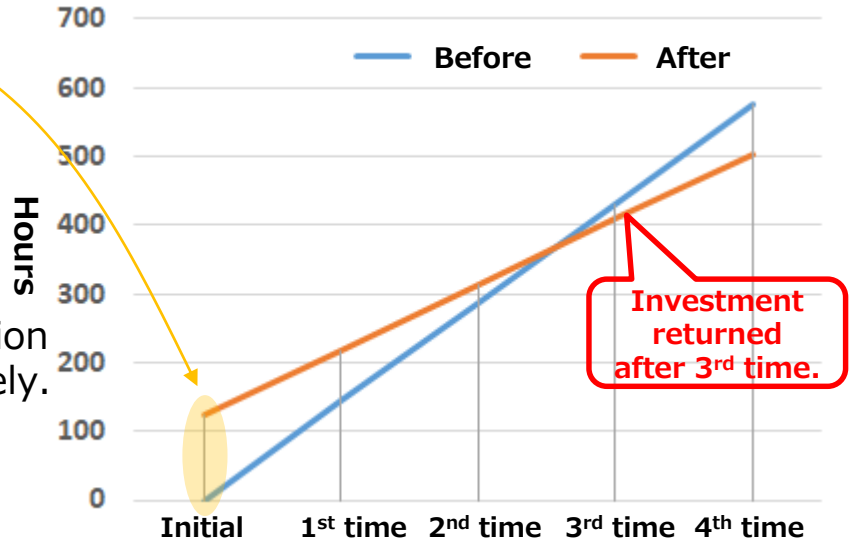
Case: Constructing Network Device(2/2)

Increase/Decrease in man-hours before and after automation + added work.

		Defining	Basic Design	Detailed Design	Operation design	Production	Evaluation		Total
Before	Hours(Per worker)	20.1	22.4	11.2	0	19.7	12	58.4	143.8
After	Hours(Per worker)	28.7	20.6	20.3	0	12.1	4	9.5	95.2
	Increase/Decrease(%)	(↑43%)	(↓8%)	(↑81%)	-----	(↓39%)	(↓67%)	(↓84%)	(↓34%)
	Added work	Consider Automation		Register CMDB		Run Jobflow			

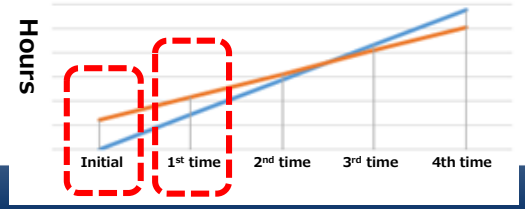
Return on Investment Concept.

- Man-hours used for Automation (Initial) : 123.4H
  - Step 1 : 44.7H　Step 2 : 63.5H　Step 3 : 15.2H
- Hours before Automation : 143.8H ⇒ After Automation : 95.2H
  - The number of man hours is reduced by34%. Additionally, the investment returns profit after the Third time (including the Initial stage)
- Depending on the case, preparation for automation and implementing the automation may be done separately or at the same time. In this case, they were done separately.

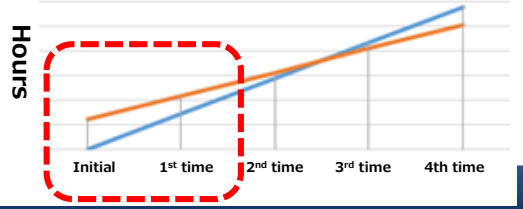


Graph of Man-hours (costs)

Individually implemented



Implemented at the same time



- Implementing automated SI
  Effects and Estimations
  Post-Automation Process changes and results.

Defining Requirements

Changes in QCD per phase

Legend: No changes / Better / Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺
After	☺	😅	😅	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄

Product and Process changes

Legend : No changes [Work] / With changes [Work] / Add [Work] / De-lete [Work]

Before

- Process: → Confirm Requirements → Create requirement definition doc. →
- Results: ・Requirement list ・Definition

After

- Process: → <With Changes> Confirm requirements (Might use Automation) → <No Changes> Create requirement definition doc. →
- Results: ・Requirement list ・Definition list ・Results

Explanation

At the defining stage, the scope of where Automation should be applied, etc. needs to be discussed and agreed upon. Therefore, C and D will increase.

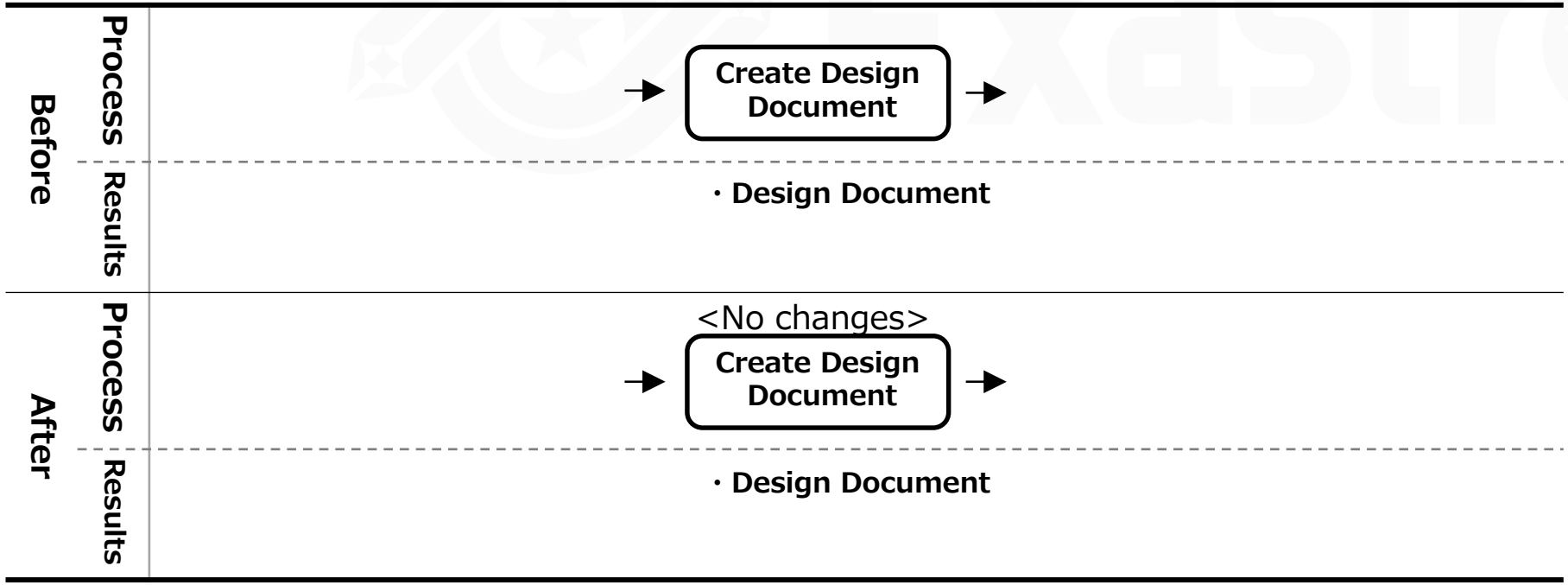
Changes in QCD per phase

Legend: No changes / Better / Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺
After	☺	😓	😓	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄

Product and Process changes

Legend : No changes Work / With changes Work / Add Work / De-lete Work



Explanation

Since the contents that are going to get incorporated into the Design phase already is decided in the preparation phase, there is no work to be added here.

Det. Design

Changes in QCD per phase

Legend: No changes / Better / Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺
After	☺	😓	😓	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄

Product and Process changes

Legend : No changes [Work] / With changes [Work] / Add [Work] / De-lete [Work]

Before

Process: Parameter design → Create Parameter sheet → Create operation procedure

Results: ・Parameter design document / ・Parameter sheet / ・Operation procedure

After

Process: <No changes> Parameter design → <With Changes> Register parameter to CMDB → <Delete> Create operation procedure

Results: ・Parameter design document / ・CMDB / ・Operation procedure

Explanation

Parameters created in the parameter design will be registered to the CMDB. This will formalize parameters and help eliminate ambiguity, improving Q.

Additionally, the operation procedures, such as the order of application of parameters, will be replaced by the job flow created in the early preparation stage. As a result , creating operation procedures will be deleted. This will improve both C and D

Changes in QCD per phase

Legend: No changes / Better / Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺
After	☺	😓	😓	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄

Product and Process changes

Legend : No changes (Work) / With changes (Work) / Add (Work) / De-lete (Work)

Before

Process: → Create monitoring design document → Create Operation procedures →

Results: ・Monitoring design document / ・Operation Procedures

After

Process: → <No changes> Create monitoring design document → <No changes> Create Operation procedures →

Results: ・Monitoring design document / ・Operation Procedures

Explanation

Since this section focuses on automating construction, automating the operations is not taken into consideration.

When operational automation is implemented, the process and QCD will most likely change.

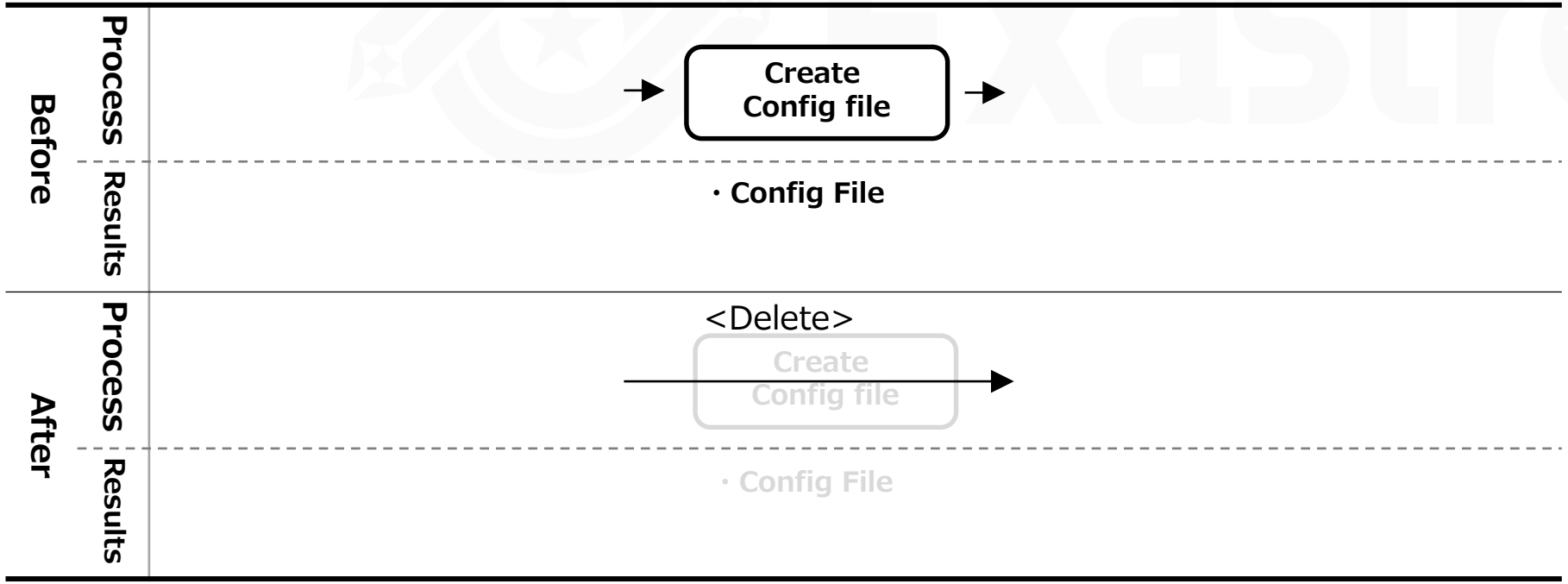
Changes in QCD per phase

Legend: No changes / Better / Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺
After	☺	😓	😓	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄

Product and Process changes

Legend : No changes (Work) / With changes (Work) / Add (Work) / De-lete (Work)



Explanation

The configuration file is created based on the Detailed design. It is automatically generated from IaC and CMDB, so the tasks of creating config files is deleted.

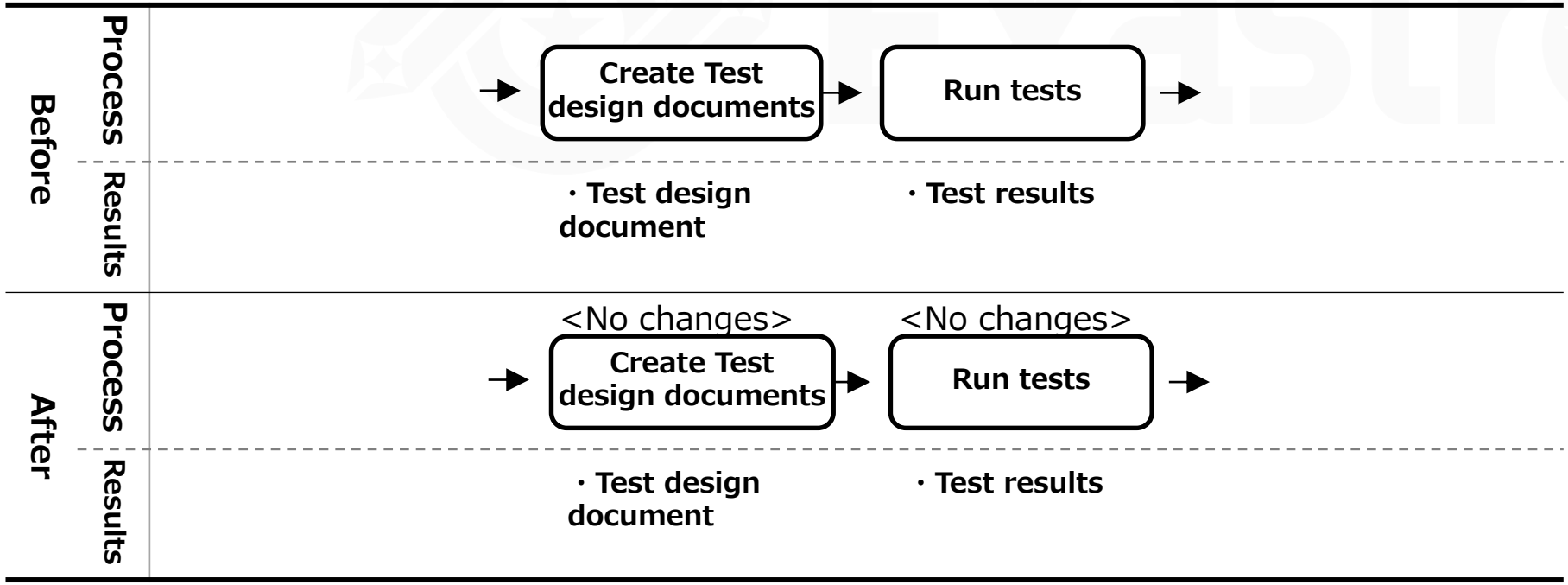
Changes in QCD per phase

Legend: No changes / Better / Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺
After	☺	😓	😓	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄

Product and Process changes

Legend : No changes [Work] / With changes [Work] / Add [Work] / De-lete [Work]



Explanation

Again, this time, we're focusing on automating the construction of a system. Therefore, the test itself is not getting automated.

Similar to the production phase, the QCD/process will change if the test phase is automated.

Changes in QCD per phase

Legend: No changes / Better / Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺	☺
After	☺	😓	😓	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄	☺	☺	☺	😄	😄	😄

Product and Process changes

Legend : No changes [Work] / With changes [Work] / Add [Work] / De-lete [Work]

Before

	Create Time chart	Start Operation	Check Evidence
Process	→	→	→
Results	・Time chart	・Updated system ・Evidence	・Evidence confirmation results

After

	<Delete> Create Time chart	<With Changes> Run Jobflow	<Delete> Check Evidence	<Add> Check Jobflow confirmation results
Process	→	→	→	→
Results	・Time chart	・Updated system ・Evidence ・Evidence confirmation results	・Evidence confirmation results	・Confirmation results

Explanation

The main task is to run the job flow created in the Detailed Design phase.

Since the time chart is replaced by the Jobflow, it will be deleted.

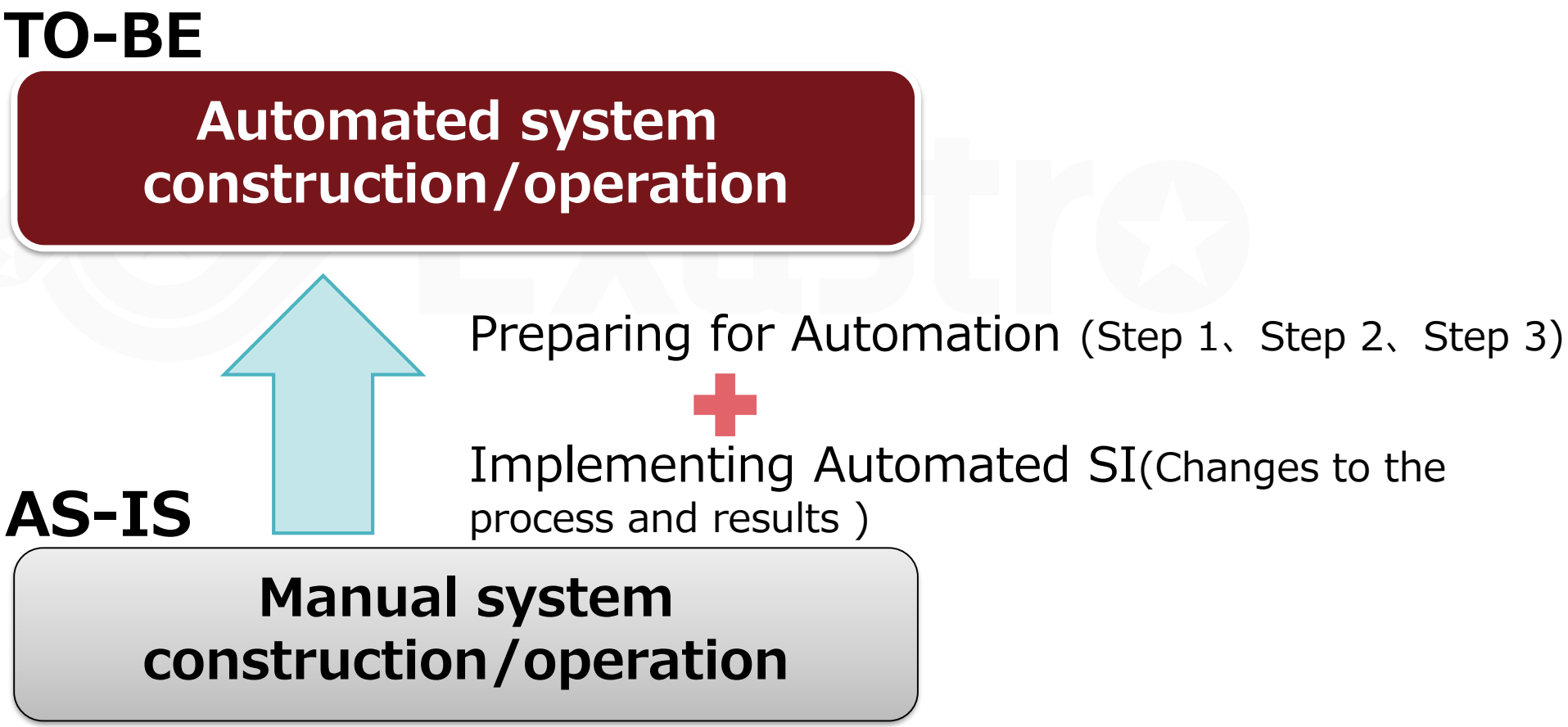
Since the evidence is checked in the Jobflow, the evidence check task will also be deleted.

Therefore, execution of the job

Summary

Summary

By following step 1-3, we can automate system operation/construction. Additionally, by changing the process, we can improve the efficiency of the automation.

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