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**Title:** Scrum Open

**Points:** 30 out of 30

**Percentage:** 100%

**Duration:** 00:07:04

**Date started:** Thu 21st Dec 2017 2:33pm

**Date finished:** Thu 21st Dec 2017 2:40pm

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### Feedback

Congratulations! Your score on the Open assessment demonstrates you know some Scrum basics.

Scrum on,  
Ken Schwaber

#### Statistics by Category

✓ Correctly answered   ✗ Incorrectly answered   ➡ Missed correct multiple choice option

### Question 1 of 30

Which statement best describes a Product Owner's responsibility?

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** Optimizing the value of the work the Development Team does.
- B)** Directing the Development Team.
- C)** Managing the project and ensuring that the work meets the commitments to the stakeholders.
- D)** Keeping stakeholders at bay.

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**Points:** 1 out of 1

### Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

## Question 2 of 30

When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**

You chose: **B)**

**A)** True

✓ **B)** False

**Points:** 1 out of 1

### Feedback

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

## Question 3 of 30

The maximum length of the Sprint Review (its time-box) is:

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

**A)** 2 hours.

✓ **B)** 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

**C)** As long as needed.

**D)** 1 day.

**E)** 4 hours and longer as needed.

**Points:** 1 out of 1

### Feedback

Sprint Review is a four-hour time-boxed meeting for one-month Sprints. For shorter Sprints, the event is usually shorter.

## Question 4 of 30

Why is the Daily Scrum held at the same time and same place?

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The place can be named.
- ✓ **B)** The consistency reduces complexity.
- C)** The Product Owner demands it.
- D)** Rooms are hard to book and this lets it be booked in advance.

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**Points:** 1 out of 1

### Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

## Question 5 of 30

When many Development Teams are working on a single product, what best describes the definition of "done?"

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Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Each Development Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- B)** Each Development Team uses its own but must make their definition clear to all other Teams so the differences are known.
- ✓ **C)** All Development Teams must have a definition of "done" that makes their combined work potentially releasable.
- D)** It depends.

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**Points:** 1 out of 1

### Feedback

Scrum requires an Increment to be releasable. This is an Increment of product. Many teams working on a single product are expected to deliver such an Increment.

## Question 6 of 30

Who has the final say on the order of the Product Backlog?

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Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A) The Stakeholders
- B) The Development Team
- C) The Scrum Master
- ✓ D) The Product Owner
- E) The CEO

Points: 1 out of 1

### Feedback

The Product Owner is the sole person responsible for managing the Product Backlog.

## Question 7 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

Correct answer: A)

You chose: A)

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ A) The Product Owner
- B) The Development Team
- C) The Scrum Master
- D) The Project Manager

Points: 1 out of 1

### Feedback

The Product Owner is the sole person responsible for managing the Product Backlog, which includes that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.

## Question 8 of 30

The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

Correct answer: D)

You chose: D)

**Note:** This question displayed answer options in random order when taking this Test.

- A) Add the item to the current Sprint without any adjustments.
- B) Add the item to the current Sprint and drop an item of equal size.

**C)** Add the item to the next Sprint.

✓ **D)** Inform the Product Owner so he/she can work with the CEO.

**Points:** 1 out of 1

### Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

## Question 9 of 30

Which statement best describes Scrum?

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

**A)** A complete methodology that defines how to develop software.

**B)** A cookbook that defines best practices for software development.

✓ **C)** A framework within which complex products in complex environments are developed.

**D)** A defined and predictive process that conforms to the principles of Scientific Management.

**Points:** 1 out of 1

### Feedback

Scrum is not a process or a technique for building products; rather, it is a framework within which you can employ various processes and techniques.

## Question 10 of 30

Who is on the Scrum Team?

Correct answer: **A) B) C)**

You chose: **A) B) C)**

✓ **A)** The Scrum Master

✓ **B)** The Product Owner

✓ **C)** The Development Team

**D)** Project Manager

**E)** None of the above

**Points:** 1 out of 1

**Feedback**

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

**Question 11 of 30**

The three pillars of empirical process control are:

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Respect For People, Kaizen, Eliminating Waste
- B)** Planning, Demonstration, Retrospective
- ✓ **C)** Inspection, Transparency, Adaptation
- D)** Planning, Inspection, Adaptation
- E)** Transparency, Eliminating Waste, Kaizen

**Points:** 1 out of 1

**Feedback**

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

**Question 12 of 30**

What does it mean to say that an event has a time-box?

Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The event must happen at a set time.
- B)** The event must happen by a given time.
- C)** The event must take at least a minimum amount of time.
- ✓ **D)** The event can take no more than a maximum amount of time.

**Points:** 1 out of 1

**Feedback**

Time-boxed events are events that have a maximum duration.

### Question 13 of 30

When does the next Sprint begin?

Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Next Monday.
- B)** Immediately following the next Sprint Planning.
- C)** When the Product Owner is ready.
- ✓ **D)** Immediately after the conclusion of the previous Sprint.

**Points:** 1 out of 1

#### Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

### Question 14 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

Correct answer: **D)**

You chose: **D)**

- A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
- B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C)** Management may feel less anxious.
- ✓ **D)** All answers apply.

**Points:** 1 out of 1

### Question 15 of 30

What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity?

Correct answer: **A) B)**

You chose: **A) B)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** By facilitating Development Team decisions
- ✓ **B)** By removing impediments that hinder the Development Team
- C)** By starting and ending the meetings at the proper time
- D)** By keeping high value features high in the Product Backlog

**Points:** 1 out of 1

### Feedback

A Scrum Master is a servant-leader for the Development Team. Facilitation and removing impediments serves a team in achieving the best productivity possible.

## Question 16 of 30

Who is required to attend the Daily Scrum?

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** The Development Team.
- B)** The Scrum team.
- C)** The Development Team and Scrum Master.
- D)** The Development Team and Product Owner.
- E)** The Scrum Master and Product Owner.

**Points:** 1 out of 1

### Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

## Question 17 of 30

When do Development Team members become the exclusive owner of a Sprint Backlog item?

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.



- A)** At the Sprint planning meeting.
- ✓ **B)** Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be done by an individual development team member.
- C)** Whenever a team member can accommodate more work.
- D)** During the Daily Scrum.

**Points:** 1 out of 1

### Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

## Question 18 of 30

When might a Sprint be abnormally terminated?

Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** When it becomes clear that not everything will be finished by the end of the Sprint.
- B)** When the Development Team feels that the work is too hard.
- C)** When the sales department has an important new opportunity.
- ✓ **D)** When the Sprint Goal becomes obsolete.

**Points:** 1 out of 1

### Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

## Question 19 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Minimal 7
- ✓ **B)** 3 to 9
- C)** 7 plus or minus 2

D) 9

Points: 1 out of 1

### Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

## Question 20 of 30

Which two (2) things does the Development Team do during the first Sprint?

Correct answer: **A) C)**

You chose: **A) C)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** Deliver an increment of releasable software.
- B)** Determine the complete architecture and infrastructure for the product.
- ✓ **C)** Develop and deliver at least one piece of functionality.
- D)** Develop a plan for the rest of the release.
- E)** Create the complete Product Backlog to be developed in subsequent Sprints.

Points: 1 out of 1

### Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", useable, and potentially releasable product Increment is created. This applies to every Sprint

## Question 21 of 30

It is mandatory that the product increment be released to production at the end of each Sprint.

Correct answer: **B)**

You chose: **B)**

- A)** True
- ✓ **B)** False

Points: 1 out of 1

### Feedback

The product increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

## Question 22 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** To make sure every team member answers the three questions.
- ✓ **B)** He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
- C)** To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
- D)** To gather status and progress information to report to management.

**Points:** 1 out of 1

### Feedback

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

## Question 23 of 30

When is a Sprint over?

Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** When all Product Backlog items meet their definition of done.
- B)** When the Product Owner says it is done.
- C)** When all the tasks are completed.
- ✓ **D)** When the time-box expires.

**Points:** 1 out of 1

### Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

## Question 24 of 30

The Product Backlog is ordered by:

Correct answer: **E)**

You chose: **E)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** Size, where small items are at the top and large items are at the bottom.
- B)** Risk, where safer items are at the top, and riskier items are at the bottom
- C)** Least valuable items at the top to most valuable at the bottom.
- D)** Items are randomly arranged.
- ✓ **E)** Whatever is deemed most appropriate by the Product Owner.

**Points:** 1 out of 1

### Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

## Question 25 of 30

Upon what type of process control is Scrum based?

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** Empirical
- B)** Hybrid
- C)** Defined
- D)** Complex

**Points:** 1 out of 1

### Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

## Question 26 of 30

Who is responsible for managing the progress of work during a Sprint?

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** The Development Team
- B)** The Scrum Master
- C)** The Product Owner
- D)** The most junior member of the Team

**Points:** 1 out of 1

### Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

## Question 27 of 30

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answer options in random order when taking this Test.

- A)** The Scrum Master, the project manager and the Development Team.
- ✓ **B)** The Product Owner and the Development Team.
- C)** The Product Owner and all stakeholders.
- D)** The Development Team.

**Points:** 1 out of 1

### Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and Development Team as more is learned.

## Question 28 of 30

Which of the below are roles on a Scrum Team?

Correct answer: **A) D) E)**

You chose: **A) D) E)**

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ **A)** Development Team
- B)** Users
- C)** Customers
- Product Owner

- ✓ D)
- ✓ E) Scrum Master

Points: 1 out of 1

### Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

## Question 29 of 30

The purpose of a Sprint is to produce a done increment of working product.

Correct answer: A)

You chose: A)

- ✓ A) True
- B) False

Points: 1 out of 1

### Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

## Question 30 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity. Based on this, which of the following is **FALSE**?

Correct answer: B)

You chose: B)

**Note:** This question displayed answer options in random order when taking this Test.

- A) The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.
- ✓ B) The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.
- C) As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
- D) The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

Points: 1 out of 1

**Feedback**

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.