Quizlet

Scrum Master

328 terms | dorney_lin

The Sprint Goal is a result of Sprint Planning, as is the Sprint Backlog	True	☆
Which output from Sprint Planning provided the Development Team with a target and overarching direction for the Sprint?	The Sprint Goal	☆
Which two of the following are true about the Scrum Master role? Choose 2 answers	Answer 1 of 2: The Scrum Master helps those outside the team interact with the Scrum Team. Answer 2 of 2: The Scrum Master teaches the Development Team to keep the Scrum meetings to their timebox.	☆
What is the time-box for the Sprint Review?	4 hours for a monthly Sprint	☆
Which outcome is	They will improve their definition of "Done" to include	☆

expected as Scrum Teams mature?	more stringent criteria.	
Which technique is the best way the Scrum Master can ensure that the Development Team communicates effectively with the Product Owner?	Teach the Development Team to talk in terms of business needs and objectives.	★
Which three questions are answered by all Development Team Members at the Daily Scrum? Choose 3 answers	Answer 1 of 3: What work am I going to do today to help the team achieve its goal? Answer 2 of 3: What impediments are in my way or in the way of the team? Answer 3 of 3: What work did I do yesterday to help the team achieve its goal?	☆
Which two ways of creating Development Teams are consistent with Scrum's values? Choose 2 answers	Answer 1 of 2: Bring all the developers together and let them self-organize into Development Teams. Answer 2 of 2: Existing teams propose how they would like to go about organizing.	☆
The Product Owner determine how many Product Backlog items the Development Team selects for a Sprint?	False	☆
The Daily Scrum is an event that happens every day. What would be three key concerns if the frequency were to be lowered to every two or three days? Choose 3 answers	Answer 1 of 3: Impediments are raised and resolved more slowly. Answer 2 of 3: Opportunities to inspect and adapt the Sprint Backlog are lost. Answer 3 of 3: The Sprint plan becomes inaccurate.	☆
Which topics should be discussed in the Sprint Review?	Sprint results	☆
How is management	The Development Team self-manages and is the only	☆

external to the Scrum Team involved in the Daily Scrum?	management required at the Daily Scrum.	★
The Development Team informs the Scrum Master that the IT manager has asked for a status report during the Sprint. The Scrum Master will:	Talk to the IT manager and explain that progress in Scrum comes from inspecting an increment at the Sprint Review.	★
As the Sprint Planning meeting progresses, the Development Team sees that the workload is greater than they can handle. Which two are valid actions? Choose 2 answers	Answer 1 of 2: Remove or change selected Product Backlog items. Answer 1 of 2: Recruit additional Development Team members before the work can begin.	☆
Which answer best describes the topics covered in Sprint Planning?	What can be done and how to do it.	☆
Does Scrum have a role called "Project Manager"?	No	☆
Which of these may a Development Team deliver at the end of a Sprint?	An increment of working software that is "done".	☆
What are two ways that architecture and infrastructure are handled in Scrum? Choose 2 answers	Answer 1 of 2: They are added to the Product Backlog and addressed in early Sprints, while always requiring at least some business functionality, no matter how small. Answer 2 of 2: They are implemented along with functional development of the product.	☆
If two Scrum Teams are added to a project that previously had only	Productivity will stay the same.	★

one Scrum Team, what will be the immediate impact on the first Scrum Team's productivity?		
As a Scrum Master, how would you divide a group of 100 people into multiple Development Teams?	Tell the group about the product, the product vision, and rules of the Scrum framework. They then form into teams.	☆
A Development Team selects a set of Product Backlog items for a Sprint Backlog with the intent to get the selected items done by the end of the Sprint. Select two statements that explain what done means. Choose 2 answers	Answer 1 of 2: No work left from the definition of "Done". Answer 2 of 2: All work to create software usable by end users.	☆
The timebox for a Daily Scrum is?	15 minutes	☆
Who determines how work is performed during the Sprint?	The Development Team	☆
When many Development Teams are working on a single product, what best describes the definition of "Done"?	All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.	☆
As the Development Team starts work during the Sprint, it realizes it has selected too much work to finish	As soon as possible in the Sprint, work with the Product Owner to remove some work or Product Backlog items.	☆

in the Sprint. What should it do?		
When can a Development Team cancel a Sprint?	It can't. Only Product Owners can cancel Sprints.	☆
When a Development Team determines that is has over-committed itself for a Sprint, who has to be present when reviewing and adjusting the Sprint work selected?	The Product Owner and the Development Team	☆
Every Development Team should have:	The competencies and skills needed to deliver a Done Increment in a Sprint.	☆
Multiple Scrum Teams working on the same project must have the same Sprint start date.	True	☆
You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. Choose 2 answers	Answer 1 of 2: There should be only one Product Owner. Answer 2 of 2: The product has one Product Backlog.	☆
The Product Owner makes sure the team selects enough from the Product Backlog	False	☆

for a Sprint to satisfy the stakeholders.		
Which best describes the Product Backlog?	It is allowed to grow and change as more is learned about the product and its customers.	☆
What three factors are best considered when establishing the Sprint length? Choose 3 answers	Answer 1 of 3: The risk of being disconnected from the stakeholders. Answer 2 of 3: The ability to go to market with a product release Answer 3 of 3: The frequency that team composition can be changed	☆
Which three of the following are feedback loops in Scrum? Choose 3 answers	Answer 1 of 3: Sprint Review Answer 2 of 3: Refinement Meeting Answer 3 of 3: Sprint Retrospective	☆
When may a Development Team change its engineering practices	Whenever needed	☆
A Development Team selects a set of Product Backlog items for a Sprint Backlog with the intent to get the selected items "Done" by the end of the Sprint. Which three phrases best describe the purpose of a definition of "Done"? Choose 3 answers	Answer 1 of 3: It creates transparency over the work inspected at the Sprint Review. Answer 2 of 3: It defines what it takes for an increment to be ready for release. Answer 3 of 3: It guides the Development Team in creating a forecast at the Sprint Planning.	☆
A new developer is having continuing conflicts with existing Development Team members and creating a hostile environment. If necessary, who is	The Scrum Master is responsible, because he/she removes impediments.	☆

responsible for removing the team member?		
Which does a self-organizing Development Team choose?	How to best accomplish its work	☆
What is the time-box for the Sprint Planning meeting?	8 Hours for a monthly Sprint	☆
What are two good ways for a Scrum Team to ensure security concerns are satisfied? Choose 2 answers	Answer 1 of 2: Have the Scrum Team create Product Backlog items for each concern. Answer 2 of 2: Add security concerns to the definition of "Done".	☆
During the Daily Scrum, the Scrum Master's role is to:	Teach the Development Team to keep the Daily Scrum within the 15 minute timebox.	☆
Who is responsible for engaging the stakeholders?	The Product Owner	☆
Who should make sure everyone on the Development Team does his or her tasks for the Sprint?	The Development Team	☆
What does it mean for a Development Team to be cross-functional?	The Development Team includes cross-skilled individuals who are able to contribute to do what is necessary to deliver an increment of software.	☆
A Scrum Master is introducing Scrum to a new Development Team. The Development Team has decided that a retrospective is	Consult with the Product Owner to see how he/she feels about the situation.	☆

unnecessary. What action should the Scrum Master take?		
Which of the following are true about the length of the Sprint? Choose 2 answers	Answer 1 of 2: All Sprints must be 1 month or less. Answer 2 of 2: It is best to have Sprints of consistent length throughout a development effort.	☆
How often should Development Team membership change?	As needed, while taking into account a short term reduction in productivity.	☆
A product Increment must be released to production at the end of each Sprint.	False	☆
One of the Scrum events is the Daily Scrum. What are two outcomes of the Daily Scrum? Choose 2 answers	Answer 1 of 2: An updated list of impediments for the Scrum Master to take care of. Answer 2 of 2: A shared understanding of the most important work to be undertaken next to achieve the best possible progress toward the Sprint goal.	☆
A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give?	Answer: Product Backlog items must be estimated in story points.	☆
What are three benefits of self-organization? Choose 3 answers	Answer 1 of 3: Increased creativity Answer 2 of 3: Increased commitment Answer 3 of 3: Increased accuracy of estimates	☆
The definition of "Done" is used to: Choose 3 answers	Answer 1 of 3: Guide the Development Team on how many Product Backlog items to select for the Sprint. Answer 2 of 3: Create a shared understanding of when work is complete. Answer 3 of 3: Increase transparency.	☆

Who creates a Product Backlog item's estimate?	The Development Team after clarifying requirements with the Product Owner.	☆
What are two guidelines a Scrum Master would use to divide a group of 100 people into multiple Development Teams? Choose 2 answers	Answer 1 of 2: Let the Development Teams decide. Answer 2 of 2: Ask the developers to divide themselves into teams.	☆
When is a Product Backlog item considered complete?	When the item has no work remaining in order to be released.	☆
What is the main reason for the Scrum Master to be at Daily Scrum?	He or she does not have to be there, he or she only has to ensure the Development Team has a Daily Scrum.	☆
Who is responsible for clearly expressing Product Backlog items?	The Product Owner	☆
The Product Owner is not collaborating with the Development Team during the Sprint. What are two valuable actions for a Scrum Master to take? Choose 2 answers	Answer 1 of 2: Inform the Product Owner's functional manager. Answer 2 of 2: Bring up the problem in the Sprint Retrospective.	☆
A Development Team pulled a Product Backlog item into the Sprint and worked on it. However, it does not meet their definition of "Done" by the end of the Sprint. What three	Answer 1 of 3: Do not include the item in the increment this Sprint. Answer 2 of 3: Do not show it in the Sprint Review. Answer 3 of 3: Re-estimate it and return it to the Product Backlog for the Product Owner to decide what to do with it.	☆

things should happen with the incomplete Product Backlog item? Choose 3 answers		
Which are NOT appropriate topics for discussion in a Sprint Retrospective? Choose 2 answers	Answer 1 of 2: Definition of "Done". Answer 2 of 2: Sprint Backlog for the next Sprint.	☆
The Product Owner must release each increment to production.	When it makes sense.	☆
Choose two responsibilities of a self-organizing Development Team. Choose 2 answers	Answer 1 of 2: Do the work planned in the Sprint Backlog. Answer 2 of 2: Pull Product Backlog items for the Sprint.	☆
Who can abnormally terminate a Sprint?	The Product Owner	☆
The Development Team should have all the skills needed to:	Answer: Turn Product Backlog items into an increment of potentially releasable product functionality.	☆
Which of the following are true about the Product Owner role? Choose 3 answers	Answer 1 of 3: The Product Owner is one person. Answer 2 of 3: The Product Owner is accountable for ordering the Product Backlog. Answer 3 of 3: The Product Owner can be influenced by committee.	☆
Why does a Development Team need a Sprint Goal?	A Sprint Goal ensures that all of the Product Backlog items selected for the Sprint are implemented.	☆
Who is responsible for forecasting the work estimates during a Sprint?	The Development Team.	☆
Sprint burndown	An estimate of the total work remaining for the Sprint.	☆

charts are an efficient tracking tool because they show:		☆
What does it mean to say that an event has a time-box?	The event can take no more than a maximum amount of time.	☆
What is the primary way a Scrum Master keeps a Development Team working at its highest level of productivity?	By facilitating Development Team discussions and removing impediments.	☆
A Scrum Master is working with a Development Team that has members in different physical locations. The Development Team meets in a variety of meeting rooms and has much to do logistically (for example, set up conference calls) before the Daily Scrum. What action should the Scrum Master take?	Allow the Development Team to self manage and determine for itself what to do.	☆
What is the accountability of the Product Owner during Sprint 0?	There is no such thing as Sprint 0.	☆
What activities would a Product Owner typically undertake in the phase between the end of the current	There are no such activities. The next Sprint starts immediately after the current Sprint.	☆

Sprint and the start of the next Sprint?		
When is a Sprint cancelled?	When the Product Owner determines that it makes no sense to finish it.	☆
Which statement best describes a Product Owner's responsibility?	Optimizing the value of the work the Development Team does.	☆
What are two good ways for the Development Team to make non-functional requirements visible? Choose 2 answers	Answer 1 of 2: Add them to the definition of "Done" so the work is taken care of every Sprint. Answer 2 of 2: Add them to the Product Backlog and keep the Product Owner posted on the expected effort.	☆
How much work must a Development Team do to a Product Backlog item it selects for a Sprint?	As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".	☆
Which is NOT a Development Team responsibility?	Selecting the Product Owner.	☆
The Product Backlog is ordered by:	Higher priority items are at the top.	☆
You are the Scrum Master on a newly formed Scrum Team. Which three of the following activities would probably help the team in starting up? Choose 3 answers	Answer 1 of 3: Ensure the team understands they need a definition of "Done". Answer 2 of 3: Have the Scrum Team members introduce themselves to each other and give a brief background of their skills and work history. Answer 3 of 3: Ask the Product Owner to discuss the product or project, its history, goals, and context, as well as answer questions.	☆
When might a Sprint be abnormally terminated?	When the Sprint Goal becomes obsolete.	☆
If burndown charts are used to visualize	Work remaining across time.	☆

progress, what do they track?		☆
When the Development Team is having trouble delivering a working increment because they don't understand a functional requirement, what should they do?	Collaborate with the Product Owner to determine what is possible and acceptable.	☆
What is it most appropriate for a Development Team to change the definition of "Done"?	During Sprint Planning.	☆
Who must do all the work to make sure Product Backlog items conform to the Definition of "Done"?	The Scrum Team.	☆
When do Development Team members take ownership of a Sprint Backlog item?	Never. All Sprint Backlog items are "owned" by the entire Development Team, even though each one may be done by an individual Development Team member.	☆
A Scrum Team is only allowed to meet with stakeholders during the Sprint Review?	False.	☆
Which phrase best describes a Product Owner?	Value optimizer.	☆
Which two things should the Development Team do	- Develop at least one piece of functionality. - Create an increment of potentially releasable software.	☆

during the first Sprint? Choose 2 answers		
What are two responsibilities of testers in a Development Team? Choose 2 answers	- Everyone in the Development Team is responsible for quality. - Scrum has no "tester" role.	☆
Every Scrum Team must have a Product Owner and Scrum Master?	True. Outcomes are affected by their participation and availability.	☆
Which are properties of the Daily Scrum? Choose 2 answers	- It is fifteen minutes or less in duration. - Its location and time should remain constant.	☆
How should Product Backlog items be chosen when multiple Scrum Teams work from the same Product Backlog?	The Development Teams pull in work in agreement with the Product Owner.	☆
What are the two primary ways a Scrum Master keeps a Development Team working at its highest level or productivity?	- By removing impediments that hinder the Development Team. - By facilitating Development Team decisions.	☆
When a Development Team determines that it has over-committed itself for a Sprint, who has to be present reviewing and adjusting the Sprint work selected?	The Product Owner and the Development Team.	☆
For the purpose of transparency, when does Scrum say a new	At the end of every Sprint.	☆

increment of working software must be available?		
A Sprint Retrospective should be held:	At the end of each Sprint.	☆
Choose two responsibilities of a self-organizing Development Team: Choose 2 answers	- Do the work planned in the Sprint Backlog. - Pull Product Backlog items for the Sprint.	☆
What is the purpose of a Sprint Review?	To inspect the product increment with the stakeholders and collect feedback on next steps.	☆
Which of the following best describes an increment of working software?	Additional features in a useable state that complement those delivered in previous iterations.	☆
Cross-functional teams are optimized to work on one technical layer of the system only (eg. GUI, database, middle tier, interfaces).	False	☆
The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?	Inform the Product Owner so he/she can work with the CEO.	☆
During a Sprint Retrospective, for what is the Product Owner responsible?	Participating as a Scrum Team member.	☆
When multiple teams work together on the	False	☆

same product, each team should maintain a separate Product Backlog.		
A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? Choose 3 answers	- Alerting management to the impediments and their impact. - Consulting with the Development Team. - Prioritizing the list and working on them in order.	☆
A member of the Development Team takes the Scrum Master aside to express his concerns about data security issues. What should the Scrum Master do?	Ask the person to share the issue with the team as soon as possible.	☆
During the Sprint Retrospective, the Development Team proposes moving the Daily Scrum to only occur on Tuesdays and Thursdays. Which two are the most appropriate responses for the Scrum Master? Choose 2 answers	- Learn why the Development Team wants this and work with them to improve the outcome of the Daily Scrum. - Coach the team on why the Daily Scrum is important as an opportunity to update the plan.	☆
The Scrum Master observes the Product Owner struggling with	Offer the Product Owner help in understanding that the goal of ordering the Product Backlog is to maximize value.	☆

ordering the Product Backlog. What is an appropriate action for the Scrum Master to take?		
Scrum is a methodology that tells in detail how to build software incrementally?	False	☆
Which three of the following are true about Scrum?	- Scrum is based on empirical process control theory. - Scrum is a framework for developing and sustaining complex products. - Each component of Scrum serves a specific purpose and is essential to Scrum success and your usage of Scrum to develop complex products.	☆
How should a Development Team deal with non-functional requirements?	Ensure every increment meets them.	☆
Which two activities will a Product Owner engage in during a Sprint? Choose 2 answers Answer:	- Work with the stakeholders. - Answer questions from the Development Team about items in the current Sprint.	☆
How much time is required after a Sprint to prepare for the next Sprint?	None. A new Sprint starts immediately following the end of the previous Sprint.	☆
Which two things are appropriate for a Scrum Master to do if the Development Team doesn't have the engineering tools and	- Coach the Development Team to improve its skills, tools and infrastructure over time and adjust the Definition of Done accordingly. - Have the Development Team establish a Definition of Done that is actually possible to achieve given current circumstances.	☆

infrastructure to completely finish each selected Product Backlog item? Choose 2 answers		
The purpose of a Sprint is to produce a done increment of the Product.	True	☆
Which of the following is required by Scrum?	- Sprint Burndown Chart. - Members must stand up at the Daily Scrum. - Sprint Retrospective. - Release Planning.	☆
When does the second Sprint start?	Immediately after the first Sprint.	☆
Who must attend the Daily Scrum?	The Development Team.	☆
During a Sprint Retrospective, for what is the Scrum Master responsible?	Participating as a Scrum team member and facilitating as requested and needed.	☆
The Product Backlog is ordered by?	Importance, where the most important items are at the top at all times.	☆
Who is responsible for tracking the remaining work of the Sprint?	The Development Team.	☆
Which three of the following are timeboxed events in Scrum Choose 3 answers	- Sprint Retrospective. - Sprint Planning. - Daily Scrum.	☆
Why should the Product Owner be present at the Daily Scrum?	He/She doesn't need to be there.	☆

What is a Development Team responsible for? Choose 2 answers	- Resolving internal team conflicts. - Organizing the work required to meet the Sprint Goal.	☆
During the Daily Scrum, the Scrum Master's role is to:	Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.	☆
During the Sprint, the Scrum Master's role is to do which two of the following? Choose 2 answers	- Remove impediments. - Facilitate inspection and adaptation opportunities as requested or needed.	☆
The length of the Sprint should be?	- Short enough to be able to synchronize the development work with other business events. - Short enough to keep the business risk acceptable to the Product Owner. - No more than one calendar month.	☆
The Scrum Team has been working on a product for nine Sprints. A new Product Owner comes in, understanding he is accountable for the Product Backlog. However, he is unsure about his responsibilities. Which two activities are part of the Product Owner role according to Scrum? Choose 2 answers	- Ensuring that the most valuable functionality is produced first at all times. - Interacting with stakeholders.	☆
Which statement best describes the Sprint Backlog as outcome of the Sprint Planning?	It is the Development Team's plan for the Sprint.	☆
What are three ways	- By removing titles for Development Team members.	☆

Scrum promotes self-organization? Choose 3 answers	- By the Development Team deciding what work to do in a Sprint. - By being a lightweight framework.	
f the following choices, what is the most effective ways a Scrum Master can keep a Development Team working at its highest level of productivity?	Facilitate Development Team decisions and remove impediments.	☆
An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?	Answer: All answers apply. - Without a new vocabulary as a reminder of the change, very little change may actually happen. - The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost. - Management may feel less anxious.	☆
When many Development Teams are working on a single product, what best describes the definition of "done?"	All Development Teams must have a definition of "done" that makes their combined work potentially releasable.	☆
Which statement best describes a Product Owner's responsibility?	Optimizing the value of the work the Development Team does.	☆
What is the recommended size for a Development Team (within the Scrum Team)?	3 to 9	☆
Which two (2) things does the Development Team do during the first Sprint?	Answer 1 of 2: Deliver an increment of releasable software. Answer 2 of 2: Develop and deliver at least one piece of functionality.	☆

Who has the final say on the order of the Product Backlog?	The Product Owner	☆
What is the role of Management in Scrum?	Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.	☆
When is a Sprint over?	When the time-box expires.	☆
What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity?	Answer 1 of 2: By facilitating Development Team decisions Answer 2 of 2: By removing impediments that hinder the Development Team	☆
Why is the Daily Scrum held at the same time and same place?	The consistency reduces complexity.	☆
What does it mean to say that an event has a time-box?	The event can take no more than a maximum amount of time.	☆
Who is responsible for managing the progress of work during a Sprint?	The Development Team	☆
The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity. Based on this, which of the following is FALSE?	The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.	☆

Development Team membership should change:	As needed, while taking into account a short term reduction in productivity.	☆
Who is required to attend the Daily Scrum?	The Development Team.	☆
The three pillars of empirical process control are:	Inspection, Transparency, Adaptation	☆
When does the next Sprint begin?	Immediately after the conclusion of the previous Sprint.	☆
It is mandatory that the product increment be released to production at the end of each Sprint.	False	☆
What is the main reason for the Scrum Master to be at the Daily Scrum?	He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.	☆
The length of a Sprint should be:	Answer: All of these answers are correct. - Short enough to keep the business risk acceptable to the Product Owner. - Short enough to be able to synchronize the development work with other business events. - No more than one calendar month.	☆
Which statement best describes Scrum?	A framework within which complex products in complex environments are developed.	☆
The time-box for a Daily Scrum is?	15 minutes.	☆
The purpose of a Sprint is to produce a done increment of working product.	True	☆
The Development	Turn the Product Backlog items it selects into an	☆

Team should have all the skills needed to:	increment of potentially shippable product functionality.	
During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?	The Product Owner and the Development Team.	☆
The time-box for the Sprint Planning meeting is?	8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.	☆
Development Team members volunteer to own a Sprint Backlog item:	Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be done by an individual development team member.	☆
When might a Sprint be abnormally terminated?	When the Sprint Goal becomes obsolete.	☆
During the Daily Scrum, the Scrum Master's role is to:	Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.	☆
The Product Backlog is ordered by:	Whatever is deemed most appropriate by the Product Owner.	☆
Who can cancel a Sprint?	The Product Owner	☆
Sprints are never longer than a calendar month.	True	☆
The Scrum Team and Development Team are the same thing.	False	☆
Sprints lengths can vary each Sprint as	False	☆

long as they don't exceed a month.		
A cross-functional team in Scrum consists of which types of team members	None of the above (A specialist in QA, An architect, A release manager)	☆
The feedback from the Sprint Review impacts the next Sprint Planning.	True	☆
The Scrum Master is a participant in the Sprint Retrospective.	True	☆
The Product Owner is the sole person responsible for managing the Product Backlog.	True	☆
Which of the following are true about the Sprint Review? Choose 2 answers	- Stakeholders may attend - The Product Owner presents what backlog items are "Done"	☆
When does Inspection occur?	Frequently, but not so often that it gets in the way of the work	☆
In the first part of the Sprint Planning meeting, what is accomplished?	Answer: All of the above - Items are selected from the Product Backlog - The Development Team decides how much work can be accomplished - The Scrum Team defines the Sprint Goal	☆
The Product Owner and Scrum Master are not part of the Development Team	Answer: False (The Scrum Master and Product Owner can be part of the Development Team if they help create the product.)	☆
What is a time-boxed event?	It has a maximum duration	☆
If there are multiple	False	☆

Scrum Teams working on a product, they each need their own definition of "Done."		
Who is responsible for ordering the Product Backlog?	The Product Owner	☆
What does Scrum mean by Transparency?	The process is undertandable by all stakeholders	☆
When was Scrum first introduced?	In 1995 at a conference presentation	☆
What happens if all the necessary testing doesn't occur in a Sprint?	A risk of not creating a potentially shippable product occurs	☆
If a customer really wants a feature added to a Sprint, how should the Development Team respond?	Ask the Product Owner to work with the customer	☆
Scrum is both an iterative and incremental Agile process.	True	☆
In Scrum, the development team decides which events or ceremonies take place during a Sprint.	False	☆
Which three of the follwoing points about the Daily Scrum are true?	- The Scrum Master enforces the rule that only Development Team members participte - It is held at the same place and time every day - It is time-boxed	☆
Who can change the Sprint Backlog during	The Development Team	☆

the Sprint?		
Which item is NOT an attribute of the Product Backlog?	Owner	☆
What is the best definition of "Done"?	The definition of "Done" is one that would allow the development work to be ready for a release	☆
Backlog Grooming and Backlog Refinement are the same thing.	True	☆
Scrum dictates the use of User Stories.	False	☆
When is a Sprint done?	When the time-boxed duration is met	☆
Who creates the Sprint Goal?	Answer: All of the above - The Development Team - The Scrum Master - The Product Owner	☆
If the Development Team doesn't like the time of the Daily Scrum, what should the Scrum Master do?	Let the Development Team come up with a new time	☆
Who tracks work remaining in the Product Backlog?	The Product Owner	☆
Which of the following is NOT part of the Scrum Framework?	Characteristics	☆
Put the following in order of first occurence in a Sprint.	- Sprint Planning - Daily Scrum - Sprint Review - Sprint Retrospective	☆
Scrum is:	A process framework used to manage the development of products	☆
Who is responsible for maximizing the value	The Product Owner	☆

of the product?		
How often should Development Team members change?	As needed	☆
Why is the length of a Sprint no longer than a month?	Answer: All of the above - Risk is limited to one month of development - Project complexity increases with a longer duration - The Sprint Goal may change	☆
Select the statements that are true about the Product Owner. Choose 2 answers	- The Product Owner orders the Product Backlog - The Product Owner can clarify the backlog during the Sprint	☆
When does the Inspection occur?	Frequently, but not so often that i gets in the way of work	☆
When does a Sprint get cancelled or end early?	When the Sprint Goal cannot be met	☆
Which of the following occurs in the first Sprint?	Develop a shippable piece of functionality	☆
The backlog is ordered by:	The needs of the Product Owner	☆
Match the following	- Scrum Event = Daily Scrum - Scrum Artifact = Product Backlog - Scrum Role = Product Owner - Not Scrum = Gantt Chart	☆
If the Development Team does not have all the skills to accomplish the Sprint Goal, the Scrum Master should:	Have the development team determine the definition of "Done" and work through the Sprint backlog	☆
Match the following items with their associated "Time-boxed" duration.	- Sprint Review : 4 hours - Sprint Retrospective : 3 hours - Sprint Planning : 8 hours - Sprint : 1 month - Daily Scrum : 15 minutes	☆

No one but the Scrum Team attends the Sprint Planning meeting.	False	☆
Choose the activity that best matches the event.	- Sprint Planning : Sprint Goal - Sprint Retrospective : Refine Definition of Done - Daily Scrum : Inspect and Adapt - Sprint Review : Demonstrate Functionality	☆
To truly adopt Scrum, you must pick and choose what roles, artifacts, events, and rules are right for your organization.	False	☆
How long is the Sprint Planning meeting?	Depends on the length of the Sprint	☆
When does Adaptation occur in Scrum?	Answer: All of the above - After each inspection event - During Sprint Planning - In the Daily Scrum	☆
Scrum is a container for other techniques and methodologies.	True	☆
Scrum is a software development methodology.	False	☆
If the Sprint Backlog cannot be completed in a Sprint, who resolves the issue?	Bothe the Product Owner and Development Team	☆
Pick roles that support the Scrum Master in removing impediments. Choose 2 answers	- Senior Management - The Development Team	☆
A new Sprint starts immediately following	True	☆

the previous Sprint.		
What is the purpose of the Sprint Review Choose 3 answers	- To inspect and adapt - To collaborate with stakeholders - To demonstrate what is "Done"	☆
Who is responsible for the Project Plan and Gantt Chart in Scrum?	Answer: None of the above - There is no Gantt Chart in Scrum	☆
With multiple Scrum Teams, you should have a separate product backlog.	False	☆
Which of the following is not true about change during a Sprint?	Changes can be made that impact the Sprint Goal	☆
The Product Owner does not have to be a single person, but may be a committee or a shared responsibility between multiple individuals.	False	☆
How does the Scrum Master provide the most value to the Team?	Removing impediments to the Development Team	☆
Scrum is:	Answer: All of the above - Simple to understand - Lightweight - Difficult to Master	☆
Who is NOT part of the Scrum Team?	Customer	☆
Sprint lengths can vary each Sprint as long as they don't exceed a month.	False	☆

Who updates work remaining during the Sprint?	The Development Team	☆
How long is the time-box for the Daily Scrum?	15 minutes	☆
The Project Manager plays the following role in Scrum:	Answer: None of the above - Collects the status from the Scrum Master - Creates teh release plan - Updates the burndown chart	☆
Select all the members of the SCrum Team:	- Development Team - Scrum Master - Product Owner	☆
How long is a Sprint Review?	It depends on the length of the Sprint	☆
There must be a release every Sprint.	False	☆
The Scrum Master as a Servant Leader is in service to which of the following?	Answer: All of the above - The Development Team - The Organization - The Product Owner	☆
Which of the following is NOT a Scrum Event?	Answer: None of the above - Sprint - Daily Scrum - Sprint Review	☆
Which of the following two statements are true about Product Refinement?	- Takes no more than 10% of the Development Team's time - Multiple Scrum Teams may participate in this process	☆
No one, not even the Scrum Master, tells the Development Team how to build the product.	True	☆
Which three of the	- It is held at the same place and time every day	☆

following points about the Daily Scrum are true?	- It is time-boxed - The Scrum Master enforces the rule that only Development Team members participate	
The Scrum Master is a management role?	True	☆
The Development Team should have a Lead Developer to ensure the work is properly executed.	False	☆
The Product Backlog is baselined at the start of the project and not changed for at least three Sprints.	False	☆
While under development the environment in which a product will be used changed. What is the effect on the product backlog?	It evolves to reflect what the product needs to be most valuable	☆
Every scrum team must have a product owner and scrum master	Yes, and each Scrum team's performance may be affected by their degree of participation as influenced by any other responsibilities (e.g. other teams for which they are also the Scrum Master or PO)	☆
Which of the following is not a Time-box in Scrum?	- Release Testing - Sprint 0 - Release Retrospective - Sprint Testing	☆
During a Sprint, when is new work or further decomposition of work added to the Sprint Backlog?	During the Daily Scrum after the Development Team approves them.	☆
A properly functioning Scrum team will have	False	☆

at least one Release Sprint and may well have several.		
Scrum Master is a "management" position	True	☆
What are some consequences if a Development Team does not have a consistent definition of done from Sprint to Sprint?	All of above - The Development team may not know how many Product Backlog items it can do in a Sprint. - The Product Owner may not know what he/she is inspecting at the Sprint Review. - The Product Owner may be unable to get gauge the progress toward his/her goals. - The Development Team may not know what work is entailed in completing selected Product Backlog items.	☆
Which two are properties of the Daily Scrum? Choose 2 answers	It's location and time should remain constant. It's fifteen minutes or less in duration	☆
What is included in the Sprint Backlog?	Any of the above (or others) which are a decomposition of the selected Product Backlog items. - User Stories. - Use Cases. - Tests. - Tasks.	☆
Which two things does a Scrum Master do if the Development Team doesn't have the engineering tools and infrastructure to completely finish any Product Backlog Items? Choose 2 answers	Asks the Development Team to do the best it can on each Product Backlog item it selects. Has the Development Team Define "Done" and do the same work for all Product Backlog items it selects.	☆
Which of the following is an example of an	Additional features that complement those delivered in previous iterations.	☆

increment of working software?		
Which of the below are roles on a Scrum Team?	- Development Team - Scrum Master - Product Owner	☆
Which three activities will a product owner likely engage in during a Sprint? Choose 3 answers	Answer questions from the Development Team about items in the current Sprint Provide feedback. Work with the stakeholders.	☆
Which of these may a Development team delivery at the end of a Sprint? Choose 2 answers	An increment of working software that is "Done" A single document, if that is what the Product Owner asked for.	☆
An abnormal termination of a Sprint is called when?	When the Product Owner determines that it makes no sense to finish it.	☆
Which statement best describes the Sprint Review?	It's when the Scrum team and stakeholders inspect the outcome of the Sprint and figure out what to do in the upcoming Sprint.	☆
Who determines when it is appropriate to update the Sprint Backlog during a Sprint?	The Development Team.	☆
Which of the following might the Scrum Team discuss during a Sprint Retrospective?	- Methods of communication - The way the Scrum team does Sprint Planning. - Skills needed to improve the Development Team's ability to deliver. - It's Definition of Done.	☆
The primary reason one might choose a four-week Sprint is when the work is too large for a two-week	False	☆

Sprint and cannot be ~~decomposed further~~ When multiple Scrum teams are working on the same project, they should make sure that each team has different Sprint start dates.	False, it's better that all teams have the same start and en date of sprint to avoid integration burden and facilitate planning of the next sprint	☆
The Sprint Goal is selected before the Sprint Backlog is created.	True	☆
How much of the Sprint Backlog must be defined during the Sprint Planning meeting?	Enough so the Development Team can create its best forecast of what it can do, and to start the first several days of the Sprint.	☆
Which statement best describes a Product Owner's responsibility?	Optimizing the Return on Investment (ROI) and the Total Cost of Ownership(TCO) of the work the Development team does.	☆
Upon what type of process control is Scrum based?	Empirical	☆
The Product Owner must ship or implement each Sprint increment.	When it makes sense.	☆
Which statement best describes the Sprint Review?	It gives stakeholders an opportunity to inspect the product increment and progress and provide feedback on next steps.	☆
When should the Sprint retrospectives be held?	At the end of each Sprint.	☆
When many Scrum teams are working on the same product, should all their	Yes, but only for Scrum teams whose work has dependencies.	☆

increments be integrated every Sprint?		
A Scrum master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments, which three techniques would be most helpful in this situation? Choose 3 answers	- Prioritize the list and work on them in order. - Alert management to the impediments and their impact. - Consult with the Development Team.	☆
Which two things does the Development Team not do during the first Sprint? Choose 2 answers	- Development a plan for the rest of the project - Nail down the complete architecture and infrastructure.	☆
The Maximum length of the Sprint Review is:	4 hours for a monthly Sprint, proportionally less for shorter Sprints.	☆
Drawing a trend line through a release burndown chat indicates?	When the work remaining will likely be completed if nothing changes on the backlog or the Development Team.	☆
Who should know the most about the progress toward a business objective or a release, and be able to explain the alternative most clearly?	The Product Owner	☆
During a Sprint Retrospective, for what	Facilitating and also participating as a Scrum team member.	☆

is the Scrum Master How many hours per responsible? day should a person on a Scrum team work?	A sustainable pace, usually from 7-8 hours per day.	☆
Items on the Product Backlog tend to be:	Larger than the items in the Sprint Backlog.	☆
For which is the Scrum Master responsible?	The Scrum process being adopted and used properly.	☆
Which techniques is the LEAST productive way for the Scrum Master to ensure that the Development Team communicates effectively with the Product Owner?	Act as a go-between for them.	☆
When is the Sprint Backlog created?	During the Sprint Planning meeting	☆
When multiple teams are working together, each team should maintain a separate Product Backlog.	False	☆
What is the maximum length of a Sprint?	All of these answers are correct. - Not so long that the risk is unacceptable to the product owner. - Not so long that other business events can't be readily synchronized with the development work. - No more than one calendar month.	☆
Who is on the Scrum Team?	- The Scrum Master - The Product Owner - The Development Team	☆
The CEO asks the Development Team to	Inform the Product Owner so he/she can work with the CEO.	☆

add a "very important" item to the current Sprint. What should the Development Team do?		
The purpose of a Sprint is to have a working increment of product done before the Sprint Review.	True	☆
What's the primary goal of Agile development?	Added value of working software.	☆
The correct sequence of events in using Scrum framework is as follows:	Release Planning, Sprint Planning, Sprint, Daily Scrum, Sprint Review, and Sprint Retrospective.	☆
When is a Product Backlog item considered complete?	When it adheres to the definition of "done".	☆
What are the critical items to start a Scrum Project?	- Scrum Team and Stakeholders - Time, Scope, Budget, and Quality	☆
Who is the most important member of the Scrum Team?	The Product Owner	☆
The responsibility to remove impediments that will prevent the team from accomplishing the over all objective of the sprint is?	The Scrum Master	☆
Which statement is an incorrect assessment	The Scrum Team is made up of fifteen members of various set of skills.	☆

of the Scrum Team? The Scrum Team consist of the following:	The Product Owner, Scrum Master, and the Team.	☆
What is the ultimate goal of the Scrum Team?	To complete the Sprint Backlog into a releasable piece of the product.	☆
Who has the authority to change or cancel a Sprint?	The Product Owner	☆
Who defines the Sprint Backlog scope?	Scrum Team	☆
What is the recommended size for a Scrum Team?	7 plus/minus 2 full time resources	☆
Which statement is an incorrect assessment of the Scrum Master?	The Scrum Master manages the Team.	☆
What is the major difference between Product Backlog and Sprint Backlog?	The Sprint Backlog is a subset of the Product Backlog.	☆
The maximum duration of the Sprint is highly recommended to be.	Less than a month.	☆
As the Sprint planning progresses, the workload has grown beyond the team's capacity.Which action makes most sense for the Team?	Collaborate with the Product Owner and potentially remove or change items.	☆
What does it mean to say that an event is timebox?	The event must be completed in a certain time.	☆
Which of the following	- The Product Owner is responsible for the Product	☆

statement are true about the Daily Scrum Meeting:	Backlog. - The Product Backlog is dynamic. - Priority is driven by risk, value, and necessity.	
Which of the following processes reflects Agile Development?	Vision, Release Planning, Product Backlog, Sprint Planning, Sprint Backlog,Daily Scrum Meeting, Sprint Review, Sprint Retrospective.	☆
What does the Sprint Backlog consist of?	User Stories	☆
What happens when the Sprint is cancelled?	The completed Sprint Backlog items are evaluated for a release and incomplete items are put back to the Product Backlog.	☆
Agile Software Development framework values:	All the above - Individuals and Interactions over processes and Tools - Working Software over comprehensive documentation - Customer collaboration over contract negotiation - Responding to Change over following a plan	☆
What is the Release Burndown?	A measure of the remaining Product Backlog across the time of a release plan.	☆
If the product effort is estimated to be 1000 hours, what is the time that is recommended for release planning.	15-20% of the effort.	☆
Who is ultimate responsible for the Product Backlog item estimates?	The Scrum Team	☆
The following artifacts are critical to the success of Agile Development:	Product Backlog, Sprint Backlog, and BurnDown Chart.	☆
More than one Scrum Team is working on a single project or release. How should	All Scrum Teams work from a common Product Backlog and integrate their work every sprint.	☆

the Product Backlog be arranged?		
When many Scrum Teams are working on a project, what best describes the definition of "done"	All teams must use the same definition.	☆
When many Scrum Teams are working on the same product, Should all of their increments be integrated every Sprint?	Yes, otherwise Product Owners may not be able to inspect what is done accurately.	☆
What's the Scrum Team definition of "Done"?	Whatever the Scrum Team defines "done" to be.	☆
What is the Sprint Burndown?	A measure of the remaining Sprint Backlog across the time of the Sprint plan.	☆
For a one month Sprint, how much time should be dedicated for the Sprint Planning Activity?	8 Hours	☆
Which statement best describes the Sprint Review?	It gives stakeholders an opportunity to inspect the product increments and progress to date, and to provide feedback.	☆
Assuming a 2-week Sprint, What is the Time-box for the Sprint Review?	4 hours (The Sprint review should be no longer than 5% of the Sprint)	☆
What is the ultimate goal of the Scrum Team?	To deliver increments of product functionality every Sprint.	☆
What does the BurnDown Chart represent?	Work remaining to be completed in the Sprint Backlog.	☆

What is the Time-box for the Sprint Retrospective?	3 hours	☆
What are some of the characteristics of good Product Backlog Items?	Independent, Negotiable, Valuable, Estimatable, Small, and Testable.	☆
Which statement is an incorrect assessment of the Product Owner?	The Product Owner plays a dual role, Product Owner and Scrum Master.	☆
When should the Product Ownership or implement a Sprint increment?	At the end of every Sprint.	☆
What is the unit of measure that is used by the Scrum Team in estimating ProductBacklog items?	Initial estimating is relative to each item in the Product Backlog.	☆
What is the best term to define the function of the ScrumMaster?	Servant Leader	☆
When is a Sprint over?	When the time-box expires	☆
The Sprint Backlog is owned by?	The Scrum Team	☆
The Sprint Backlog is owned by?	...	☆